



SEPTEMBER Monthly Report

FINANCE—The department where everyone counts

Financial Forecasts - General Fund and Community Development Fund: Attached are financial forecast statements for the General Fund and the Community Development (CD) Fund. Reviewing them together provides valuable insight, as there is a strong interconnectivity between the two. Please note: these forecasts are dynamic and continuously evolving, hence essentially always DRAFT copies. They represent forward-looking estimates based on the best available data and current assumptions, and should be viewed as informed projections rather than precise predictions.

Displayed for both funds, in columnar format is the fiscal year end (FYE) 2024-25 Actuals, followed by an early, early estimation of current year fiscal year (FY) 2025-26 (highlighted yellow), followed by seven (7) years of forecasts. The bottom line details the ending fund balances projected for each fiscal year, which subsequently become the beginning fund balance of the next fiscal year.

The General Fund forecast—reflects a projected 4.75% year-over-year increase in property tax receipts. While we are guaranteed a 3% annual increase, this projection includes an implicit growth assumption beyond that baseline. A significant one-time influx of cash is expected in FYE 2027 from the payoff of the Tualatin Valley Water District (TVWD) ground lease, anticipated to net approximately \$6.5 million. This one-time receipt plays a key role in sustaining the General Fund over the next seven (7) years—though there are a few caveats.

The forecast assumes that operating expenses—including personnel, materials and services, capital outlay, and contributions to the Community Development (CD) Fund—will remain under 4% annual growth. The General Fund provides support to the CD Fund for shared services such as Planning. Sustainability of the General Fund is also contingent on managing the pace and scale of General Fund-funded capital projects. These include park improvements and facility upgrades—examples being water feature renovations, community center siding replacement, and HVAC system replacements. Basically keeping up with the responsibilities of maintenance of aging facilities. You may note I've input \$1M year over year transfer out to Capital Improvement Program (CIP) Facilities.

The Community Development (CD) Fund forecast—assumes a flat average for Engineering and Planning permit revenues. While large one-time commercial projects could result in revenue spikes, these are uncertain and not included in the baseline forecast. The forecast also relies on project management fees remaining stable, which is closely tied to the continued strength of the CIP. Additionally, the projections reflect the elimination of one full-time Planning position in FY 2026-27. With these assumptions, the CD Fund is expected to remain solvent for an additional three (3) years beyond the current fiscal year, through FYE 2029. Beyond that point, the fund will require additional support—either from the General Fund, intermittent increases in development activity, or a reduction in expenditures.

A Final Note - The City's facilities are in good shape but naturally aging, and financial demands for upkeep and replacement are expected to rise. At the same time, slowing growth—especially in development—may impact revenues that support the General and Community Development Funds. These forecasts are based on current data and assumptions, but predicting the future of course has its limits. They should be viewed as planning tools, not certainties. Long-term sustainability however will require continuous attention, proactive planning and careful resource prioritization.

	Current Year Budget	Year to Date Activity	Remaining Balance	% Used
336 - Frog Pond Development				
Licenses and permits	\$ 2,500,000	\$ 444,770	\$ 2,055,231	18%
Investment revenue	27,000	-	27,000	0%
TOTAL REVENUES	\$ 2,527,000	\$ 444,770	\$ 2,082,231	18%
Materials and services	\$ 19,540	\$ -	\$ 19,540	0%
Transfers out	1,234,346	2,611	1,231,735	0%
TOTAL EXPENDITURES	\$ 1,253,886	\$ 2,611	\$ 1,251,275	0%
348 - Washington County TDT				
Washington County TDT	\$ -	\$ 387,593	\$ (387,593)	-
Investment revenue	112,000	-	112,000	0%
TOTAL REVENUES	\$ 112,000	\$ 387,593	\$ (275,593)	346%
346 - Roads SDC				
System Development Charges	\$ 2,100,000	\$ 223,190	\$ 1,876,810	11%
Investment revenue	287,000	-	287,000	0%
TOTAL REVENUES	\$ 2,387,000	\$ 223,190	\$ 2,163,810	9%
Materials and services	\$ 40,760	\$ -	\$ 40,760	0%
Transfers out	7,511,825	9,332	7,502,493	0%
TOTAL EXPENDITURES	\$ 7,552,585	\$ 9,332	\$ 7,543,253	0%
396 - Parks SDC				
System Development Charges	\$ 1,320,000	\$ 1,097	\$ 1,318,903	0%
Investment revenue	77,000	-	77,000	0%
TOTAL REVENUES	\$ 1,397,000	\$ 1,097	\$ 1,395,903	0%
Materials and services	\$ 9,490	\$ -	\$ 9,490	0%
Transfers out	889,057	1,473	887,584	0%
TOTAL EXPENDITURES	\$ 898,547	\$ 1,473	\$ 897,074	0%
516 - Water SDC				
System Development Charges	\$ 1,000,000	\$ 236,301	\$ 763,699	24%
Investment revenue	65,000	-	65,000	0%
TOTAL REVENUES	\$ 1,065,000	\$ 236,301	\$ 828,699	22%
Materials and services	\$ 14,570	\$ -	\$ 14,570	0%
Debt service	453,000	76,512	376,488	17%
Transfers out	1,691,894	73,773	1,618,121	4%
TOTAL EXPENDITURES	\$ 2,159,464	\$ 150,285	\$ 2,009,179	7%
526 - Sewer SDC				
System Development Charges	\$ 1,000,000	\$ 115,358	\$ 884,643	12%
Investment revenue	30,000	-	30,000	0%
TOTAL REVENUES	\$ 1,030,000	\$ 115,358	\$ 914,643	11%
Materials and services	\$ 12,380	\$ -	\$ 12,380	0%
Transfers out	1,733,967	2,947	1,731,020	0%
TOTAL EXPENDITURES	\$ 1,746,347	\$ 2,947	\$ 1,743,400	0%
576 - Stormwater SDC				
System Development Charges	\$ 170,000	\$ 28,541	\$ 141,459	17%
Investment revenue	144,000	-	144,000	0%
TOTAL REVENUES	\$ 314,000	\$ 28,541	\$ 285,459	9%
Materials and services	\$ 5,650	\$ -	\$ 5,650	0%
Transfers out	539,880	6,868	533,012	1%
TOTAL EXPENDITURES	\$ 545,530	\$ 6,868	\$ 538,662	1%

	Current Year Budget	Year to Date Activity	Remaining Balance	% Used
110 - General Fund				
Taxes	\$ 17,528,500	\$ 32,913	\$ 17,495,587	0%
Intergovernmental	3,254,985	55,065	3,199,920	2%
Licenses and permits	171,700	107,879	63,821	63%
Charges for services	384,102	146,973	237,129	38%
Fines and forfeitures	180,000	34,637	145,363	19%
Investment revenue	531,000	2,719	528,281	1%
Other revenues	675,650	53,399	622,251	8%
Transfers in	6,165,827	1,383,939	4,781,888	22%
TOTAL REVENUES	\$ 28,891,764	\$ 1,817,523	\$ 27,074,241	6%
Personnel services	\$ 14,095,430	\$ 3,069,466	\$ 11,025,964	22%
Materials and services	14,992,012	2,461,702	12,530,310	16%
Capital outlay	135,000	-	135,000	0%
Transfers out	3,549,122	54,651	3,494,471	2%
TOTAL EXPENDITURES	\$ 32,771,564	\$ 5,585,819	\$ 27,185,745	17%
610 - Fleet Fund				
Charges for services	\$ 1,933,368	\$ 483,342	\$ 1,450,026	25%
Investment revenue	48,000	-	48,000	0%
TOTAL REVENUES	\$ 1,981,368	\$ 490,562	\$ 1,490,806	25%
Personnel services	\$ 1,155,130	\$ 239,479	\$ 915,651	21%
Materials and services	840,440	222,723	617,718	27%
Capital outlay	532,000	67,900	464,100	13%
TOTAL EXPENDITURES	\$ 2,527,570	\$ 530,101	\$ 1,997,469	21%
230 - Building Inspection Fund				
Licenses and permits	\$ 952,000	\$ 281,127	\$ 670,873	30%
Investment revenue	157,000	-	157,000	0%
TOTAL REVENUES	\$ 1,109,000	\$ 281,127	\$ 827,873	25%
Personnel services	\$ 1,148,520	\$ 215,226	\$ 933,294	19%
Materials and services	243,155	21,923	221,232	9%
Transfers out	422,808	105,702	317,106	25%
TOTAL EXPENDITURES	\$ 1,814,483	\$ 342,851	\$ 1,471,632	19%
231 - Community Development Fund				
Licenses and permits	\$ 446,718	\$ 284,394	\$ 162,324	64%
Charges for services	457,002	57,273	399,729	13%
Intergovernmental	514,500	-	514,500	0%
Investment revenue	93,000	-	93,000	0%
Transfers in	4,264,049	522,821	3,741,228	12%
TOTAL REVENUES	\$ 5,775,269	\$ 864,488	\$ 4,910,781	15%
Personnel services	\$ 3,995,690	\$ 865,664	\$ 3,130,026	22%
Materials and services	1,016,820	173,589	843,231	17%
Transfers out	1,085,714	168,600	917,114	16%
TOTAL EXPENDITURES	\$ 6,098,224	\$ 1,207,853	\$ 4,890,371	20%
240 - Road Operating Fund				
Intergovernmental	\$ 2,181,000	\$ -	\$ 2,181,000	0%
Investment revenue	26,000	-	26,000	0%
Transfers in	509,940	10,000	499,940	2%
TOTAL REVENUES	\$ 2,716,940	\$ 10,000	\$ 2,706,940	0%
Personnel services	\$ 608,120	\$ 100,993	\$ 507,127	17%
Materials and services	754,894	132,372	622,522	18%
Capital outlay	44,850	-	44,850	0%
Debt service	360,000	41,603	318,397	12%
Transfers out	1,020,195	85,860	934,335	8%
TOTAL EXPENDITURES	\$ 2,788,059	\$ 360,828	\$ 2,427,231	13%

	Current Year Budget	Year to Date Activity	Remaining Balance	% Used
241 - Road Maintenance Fund				
Charges for services	\$ 2,661,000	\$ 474,049	\$ 2,186,951	18%
Investment revenue	172,000	-	172,000	0%
TOTAL REVENUES	\$ 2,833,000	\$ 474,049	\$ 2,358,951	17%
Transfers out	\$ 2,392,000	\$ 245,603	\$ 2,146,397	10%
TOTAL EXPENDITURES	\$ 2,392,000	\$ 245,603	\$ 2,146,397	10%
260 - Transit Fund				
Taxes	\$ 6,300,000	\$ 6,247	\$ 6,293,753	0%
Intergovernmental	2,757,000	29,602	2,727,398	1%
Charges for services	20,000	4,532	15,468	23%
Investment revenue	698,000	-	698,000	0%
Other revenues	21,000	2,557	18,443	12%
TOTAL REVENUES	\$ 9,796,000	\$ 42,937	\$ 9,753,063	0%
Personnel services	\$ 5,871,460	\$ 1,064,932	\$ 4,806,528	18%
Materials and services	2,914,658	617,463	2,297,195	21%
Capital outlay	1,158,000	2,539	1,155,461	0%
Transfers out	2,691,600	955,600	1,736,000	36%
TOTAL EXPENDITURES	\$ 12,635,718	\$ 2,640,533	\$ 9,995,185	21%
510 - Water Operating Fund				
Charges for services	\$ 10,864,000	\$ 3,276,601	\$ 7,587,399	30%
Investment revenue	412,000	-	412,000	0%
Other revenues	40,000	8,014	31,986	20%
TOTAL REVENUES	\$ 11,316,000	\$ 3,284,615	\$ 8,031,385	29%
Personnel services	\$ 753,650	\$ 105,013	\$ 648,637	14%
Materials and services	5,285,211	409,793	4,875,418	8%
Capital outlay	713,850	135,724	578,126	19%
Debt service	375,000	43,273	331,727	12%
Transfers out	2,322,263	288,165	2,034,098	12%
TOTAL EXPENDITURES	\$ 9,449,974	\$ 981,968	\$ 8,468,006	10%
520 - Sewer Operating Fund				
Charges for services	\$ 7,833,000	\$ 1,362,863	\$ 6,470,137	17%
Investment revenue	380,000	-	380,000	0%
Other revenues	31,500	7,490	24,010	24%
Loan proceeds	10,500,000	-	10,500,000	0%
Transfers in	600,000	-	600,000	0%
TOTAL REVENUES	\$ 19,344,500	\$ 1,370,353	\$ 17,974,147	7%
Personnel services	\$ 505,250	\$ 102,711	\$ 402,539	20%
Materials and services	4,659,232	418,110	4,241,122	9%
Capital outlay	114,850	-	114,850	0%
Debt service	2,886,000	29,456	2,856,544	1%
Transfers out	13,513,137	276,502	13,236,636	2%
TOTAL EXPENDITURES	\$ 21,678,469	\$ 826,779	\$ 20,851,690	4%
550 - Street Lighting Fund				
Charges for services	\$ 549,000	\$ 94,002	\$ 454,998	17%
Investment revenue	34,000	-	34,000	0%
TOTAL REVENUES	\$ 583,000	\$ 94,002	\$ 488,998	16%
Materials and services	\$ 367,290	\$ 37,515	\$ 329,775	10%
Transfers out	702,850	16,900	685,950	2%
TOTAL EXPENDITURES	\$ 1,070,140	\$ 54,415	\$ 1,015,725	5%
570 - Stormwater Operating Fund				
Charges for services	\$ 3,581,000	\$ 603,676	\$ 2,977,324	17%
Investment revenue	242,000	-	242,000	0%
TOTAL REVENUES	\$ 3,823,000	\$ 603,676	\$ 3,219,324	16%
Personnel services	\$ 480,980	\$ 66,865	\$ 414,115	14%
Materials and services	848,994	88,449	760,545	10%
Capital outlay	44,850	-	44,850	0%
Debt service	325,000	37,504	287,496	12%
Transfers out	4,392,135	277,401	4,114,734	6%
TOTAL EXPENDITURES	\$ 6,091,959	\$ 470,218	\$ 5,621,741	8%

	Current Year Budget	Year to Date Activity	Remaining Balance	% Used
815 - Westside Capital Projects				
Investment revenue	\$ 224,000	\$ -	\$ 224,000	0%
TOTAL REVENUES	\$ 224,000	\$ -	\$ 224,000	0%
Materials and services	\$ 375,000	\$ 14,690	\$ 360,310	4%
Capital outlay	2,851,000	67,526	2,783,474	2%
TOTAL EXPENDITURES	\$ 3,226,000	\$ 82,216	\$ 3,143,784	3%
825 - Coffee Creek Capital Projects				
Investment revenue	\$ 14,000	\$ -	\$ 14,000	0%
Transfers in	500,000	-	500,000	0%
TOTAL REVENUES	\$ 514,000	\$ -	\$ 514,000	0%
Materials and services	\$ 236,004	\$ 34,734	\$ 201,270	15%
TOTAL EXPENDITURES	\$ 866,004	\$ 34,734	\$ 831,270	4%
827 - Coffee Creek Debt Service				
Taxes	\$ 718,000	\$ 1,903	\$ 716,097	0%
Investment revenue	29,000	45	28,955	0%
TOTAL REVENUES	\$ 747,000	\$ 1,948	\$ 745,052	0%
Debt service	\$ 780,000	\$ -	\$ 780,000	0%
TOTAL EXPENDITURES	\$ 780,000	\$ -	\$ 780,000	0%
830 - Wilsonville Investment Now Program				
Taxes	\$ 1,174,100	\$ 1,691	\$ 1,172,409	0%
TOTAL REVENUES	\$ 1,174,100	\$ 1,777	\$ 1,172,323	0%
Materials and services	\$ 1,174,100	\$ -	\$ 1,174,100	0%
TOTAL EXPENDITURES	\$ 1,174,100	\$ -	\$ 1,174,100	0%

GENERAL FUND (in millions)	Actual 2024-25	CY Estimated FYE 26	7 Year Forecast							Trended Rate
			FYE 27	FYE 28	FYE 29	FYE 30	FYE 31	FYE 32	FYE 33	
BEGINNING FUND BALANCE	\$22.63	\$18.84	\$14.78	\$19.27	\$17.49	\$15.71	\$13.93	\$12.18	\$10.46	
REVENUES:										
Property taxes	\$12.10	\$12.62	\$13.22	\$13.85	\$14.50	\$15.19	\$15.91	\$16.67	\$17.46	4.75%
Hotel/Motel taxes	\$0.61	\$0.62	\$0.63	\$0.65	\$0.66	\$0.67	\$0.68	\$0.70	\$0.71	2.00%
Franchise fees	\$4.29	\$4.42	\$4.55	\$4.69	\$4.83	\$4.97	\$5.12	\$5.28	\$5.43	3.00%
PARKS UTILITY FEE (placeholder)	-	-	-	-	-	-	-	-	-	
Licenses & permits	\$0.17	\$0.18	\$0.18	\$0.18	\$0.18	\$0.18	\$0.19	\$0.19	\$0.19	1.00%
Intergovernmental - State Shared, Cigarette, Alcohol	\$0.78	\$0.89	\$0.91	\$0.94	\$0.97	\$1.00	\$1.03	\$1.06	\$1.09	3.00%
Intergovernmental - Clackamas Library Dist.	\$1.99	\$1.75	\$1.80	\$1.86	\$1.91	\$1.97	\$2.03	\$2.09	\$2.15	3.00%
Intergovernmental - Nutrition Program	\$0.12	\$0.13	\$0.13	\$0.13	\$0.13	\$0.14	\$0.14	\$0.14	\$0.14	2.00%
Intergovernmental - Metro CES/CIF	\$0.14	\$0.12	\$0.12	\$0.12	\$0.13	\$0.13	\$0.13	\$0.14	\$0.14	
Intergovernmental - WLWV Res. Officer	\$0.09	\$0.12	\$0.12	\$0.12	\$0.12	\$0.12	\$0.13	\$0.13	\$0.13	
Intergovernmental - Other	\$0.38	\$0.28	\$0.03	\$0.03	\$0.03	\$0.03	\$0.03	\$0.03	\$0.03	
Charges for services	\$0.53	\$0.38	\$0.40	\$0.41	\$0.42	\$0.43	\$0.45	\$0.46	\$0.47	3.00%
Municipal court fines	\$0.17	\$0.18	\$0.18	\$0.18	\$0.18	\$0.18	\$0.18	\$0.18	\$0.18	Flat
Investment income	\$1.25	\$0.53	\$0.59	\$0.77	\$0.70	\$0.63	\$0.56	\$0.49	\$0.42	
Lease proceeds - TVWD	\$0.17	\$0.17	\$6.51	-	-	-	-	-	-	
Miscellaneous revenue	\$0.21	\$0.18	\$0.18	\$0.18	\$0.18	\$0.18	\$0.18	\$0.18	\$0.18	Flat
Transfers-In from other funds:										
Interfund loan repayment - Stormwater	\$0.52	-	-	-	-	-	-	-	-	
Transfer-In OH - Operating Funds	\$3.77	\$4.63	\$4.86	\$5.10	\$5.36	\$5.62	\$5.90	\$6.20	\$6.51	5.00%
Transfer-In OH - CIP Funds	\$1.52	\$1.68	\$1.69	\$1.71	\$1.73	\$1.75	\$1.76	\$1.78	\$1.80	1.00%
TOTAL REVENUES	\$28.82	\$28.86	\$36.10	\$30.91	\$32.03	\$33.20	\$34.42	\$35.70	\$37.04	
EXPENSES:										
Personnel Services	\$12.64	\$13.39	\$14.38	\$14.95	\$15.55	\$16.17	\$16.82	\$17.49	\$18.19	4.00%
Material & Services - CCSO Law Enf	\$6.58	\$7.14	\$7.39	\$7.64	\$7.91	\$8.19	\$8.47	\$8.77	\$9.08	3.50%
Material & Services - Other	\$5.59	\$6.41	\$6.60	\$6.80	\$7.00	\$7.21	\$7.43	\$7.65	\$7.88	3.00%
Capital Outlay	\$0.24	\$0.14	\$0.05	\$0.05	\$0.05	\$0.05	\$0.05	\$0.05	\$0.05	Flat
CD Fund - contribution	\$1.65	\$1.15	\$1.20	\$1.24	\$1.29	\$1.35	\$1.40	\$1.46	\$1.51	4.00%
Total operating expense	\$26.69	\$28.22	\$29.61	\$30.69	\$31.81	\$32.97	\$34.18	\$35.42	\$36.72	
Transfers to other funds:										
CIP - Parks	\$2.26	\$1.35	\$0.75	\$0.75	\$0.75	\$0.75	\$0.75	\$0.75	\$0.75	Flat
CIP - Planning	\$0.44	\$0.23	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	\$0.25	Flat
CIP - Facilities (IT -technology, broadband)	\$0.55	\$0.85	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	Flat
CIP - Facilities	\$0.71	\$2.28	\$0.90	\$0.90	\$0.90	\$0.90	\$0.90	\$0.90	\$0.90	Flat
CIP - State Earmark Funds (8156)	\$1.96	-	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$32.61	\$32.92	\$31.61	\$32.69	\$33.81	\$34.97	\$36.18	\$37.42	\$38.72	
Net surplus (deficit)	(\$3.79)	(\$4.06)	\$4.49	(\$1.78)	(\$1.78)	(\$1.77)	(\$1.75)	(\$1.72)	(\$1.68)	
ENDING FUND BALANCE	\$18.84	\$14.78	\$19.27	\$17.49	\$15.71	\$13.93	\$12.18	\$10.46	\$8.78	
Financial Policy Fund Balance Minimum		\$4.04	\$4.25	\$4.41	\$4.57	\$4.74	\$4.91	\$5.09	\$5.27	

COMMUNITY DEVELOPMENT FUND (in millions)	Actual 2024-25	CY Estimated FYE 26	5 - Year Forecast							Trended Rate
			FYE 27	FYE 28	FYE 29	FYE 30	FYE 31	FYE 32	FYE 33	
BEGINNING FUND BALANCE	\$2.27	\$2.51	\$2.36	\$1.96	\$1.36	\$0.69	(\$0.14)	(\$1.21)	(\$2.47)	Flat Flat
REVENUES:										
Licenses & permits - Engineering	\$0.49	\$0.38	\$0.45	\$0.45	\$0.48	\$0.48	\$0.50	\$0.50	\$0.50	
Licenses & permits - Planning	\$0.24	\$0.33	\$0.33	\$0.33	\$0.33	\$0.33	\$0.33	\$0.33	\$0.33	
Intergovernmental	\$0.20	\$0.21	\$0.03	\$0.03	\$0.03	\$0.03	\$0.03	\$0.03	\$0.03	
Charges for services:										
Administrative - UR West	\$0.05	-								
Administrative - UR Coffee Creek	\$0.07	\$0.07	\$0.07	\$0.07	\$0.07	\$0.07	\$0.07	\$0.07	\$0.07	
Administrative - UR WIN	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	-	-	-	
Project Management - UR West Side	\$0.05	\$0.08	\$0.06	-	-	-	-	-	-	
Project Management - UR Coffee Creek	-	\$0.03	\$0.05	\$0.05	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	
Traffic Study	\$0.05	\$0.04	\$0.05	\$0.05	\$0.05	\$0.05	\$0.05	\$0.05	\$0.05	
Convenience Fee / Other	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	\$0.02	
Investment income	\$0.14	\$0.09	\$0.09	\$0.08	\$0.05	\$0.03	(\$0.01)	(\$0.05)	(\$0.10)	
Transfers-In from other funds:										4.00% 4.00% 4.00% 1.00%
General Fund (contribution)	\$1.65	\$1.15	\$1.20	\$1.24	\$1.29	\$1.35	\$1.40	\$1.46	\$1.51	
Building Inspection (reimbursement)	\$0.11	\$0.13	\$0.14	\$0.15	\$0.15	\$0.16	\$0.17	\$0.17	\$0.18	
Stormwater Operating (reimbursement)	\$0.35	\$0.46	\$0.48	\$0.50	\$0.52	\$0.54	\$0.56	\$0.59	\$0.61	
CIP Fund (project mgmt fees)	\$1.82	\$2.04	\$2.06	\$2.09	\$2.11	\$2.13	\$2.15	\$2.17	\$2.19	
TOTAL REVENUES	\$5.32	\$5.12	\$5.12	\$5.14	\$5.29	\$5.36	\$5.36	\$5.42	\$5.48	
EXPENSES:										
Personnel Services	\$3.75	\$3.66	\$4.15	\$4.32	\$4.49	\$4.67	\$4.85	\$5.05	\$5.25	4.00%
Material & Services	\$0.54	\$0.86	\$0.67	\$0.69	\$0.71	\$0.73	\$0.76	\$0.78	\$0.80	3.00%
Transfers to other funds:										
General Fund (overhead)	\$0.64	\$0.67	\$0.70	\$0.73	\$0.76	\$0.79	\$0.82	\$0.85	\$0.89	4.00%
CIP - Planning (grants)	\$0.15	\$0.07	-	-	-	-	-	-	-	
TOTAL EXPENDITURES	\$5.08	\$5.28	\$5.52	\$5.74	\$5.96	\$6.19	\$6.43	\$6.68	\$6.94	
Net surplus (deficit)	\$0.24	(\$0.15)	(\$0.40)	(\$0.60)	(\$0.67)	(\$0.83)	(\$1.07)	(\$1.26)	(\$1.46)	
ENDING FUND BALANCE	\$2.51	\$2.36	\$1.96	\$1.36	\$0.69	(\$0.14)	(\$1.21)	(\$2.47)	(\$3.93)	
Financial Policy Fund Balance Minimum	\$0.86	\$0.91	\$0.96	\$1.00	\$1.04	\$1.08	\$1.12	\$1.17	\$1.21	