



RE: 2026 State of the City Address – Progress Summary

Attached is the 2026 State of the City presentation, prepared as a comprehensive progress update reflecting City activity and strategic advancement over the past year. The presentation highlights key infrastructure investments, operational improvements, financial reforms, and planning efforts that have strengthened Willard’s foundation and positioned the City to support responsible long-term growth.

The goal of this presentation is to:

- Provide the Board and the public with a clear overview of progress made over the past year,
- Highlight major infrastructure investments, financial modernization efforts, and operational improvements now underway,
- Reinforce the City’s continued commitment to disciplined financial management, infrastructure reliability, and accountable governance, and
- Outline key strategic priorities for 2026, including completion of major utility projects, implementation of Zero-Based and Priority-Based Budgeting, expansion of public performance dashboards, and adoption of a formal Economic Development Policy.

This presentation reflects coordinated effort across all departments and demonstrates the deliberate steps taken to address long-standing infrastructure and operational constraints, while establishing the systems necessary to sustain future growth responsibly.

I will present this update during the upcoming meeting. While the presentation highlights significant progress, it also reinforces that our work continues. The investments and reforms now underway are designed not only to address current needs, but to ensure Willard remains well-positioned to meet future opportunities with stability and confidence.

Sincerely,

Wesley Young, MPA, CPM
City Administrator
City of Willard