SIMPLE SWOC MATRIX SUMMARY

INTERNAL FACTORS



| STRENGTHS + | WEAKNESSES - |
|---|--|
| 1. Progress on Goals : The city is actively making progress towards its established objectives. | Inconsistent Policy Review: The city needs a more regular and consistent process for policy reviews, ideally 1-2 per month. Data Utilization: Effectively using available data to |
| 2. Data Availability: There is a wealth of data available, enabling informed decision-making. | communicate the city's story. |
| 3. Leadership Dedication: The City Manager and staff are committed to achieving the city's goals. | 3. Business Support: There is insufficient infrastructure support for businesses, need to also focus on the "prettying" of the City. |
| 4. Effective Communication : The Economic Development Director is approachable and skilled at communicating across | 4. Highway Access: The only 4-year college in the area lacks access to a 4-lane highway. |
| different groups. | 5. Healthcare Infrastructure: There is a lack of accessible healthcare infrastructure, particularly emergent care services. |

| EXTERNAL FACTORS | |
|---|---|
| OPPORTUNITIES + | CHALLENGES - |
| 1. Housing Development : New housing projects will drive city growth. | 1. Difficult Community Communication : Effectively communicating challenging topics, such as Tax Increment Districts (TID), remains a struggle. |
| 2. Federal Funding: Availability of potential federal funds can enhance public transportation. | 2. Communication Complexity: Despite improvements, communication is still challenging due to the numerous available options. |
| 3. Citizen Engagement : There is potential to increase citizen involvement, as they care more than they currently express. | Low Traffic Counts: The City experiences low traffic counts, which can impact business and development. Fluctuating Population: The City faces issues with a fluctuating |
| 4. Communication Efforts: Opportunities exist to better leverage communication strategies. | population, affecting stability and planning. 5. Public Transportation: Providing effective public transportation continues to be a significant challenge. |

EXTERNAL FACTORS