

City of Westlake Attorney Performance Review



Date: October 26, 2020

Review Period from: June 16, 2016 To: October 25, 2020

Submitted by: Councilwoman Kara Crump

The following pages define significant areas of responsibility for the City Attorney. In each section, examples of performance and responsibilities are articulated to better explain each subject heading. Please rate the Attorney's performance based on the following categories:

0	Unsatisfactory: Fails to meet all expectations	Performance is well below expectations in all areas of responsibility. Serious performance deficiencies that prohibit adequate performance in the position. Should be evaluated for termination of contract.
1	Poor: Fails to meet most expectations	Performance is well below expectations in most areas of responsibility. Serious performance deficiencies that inhibit adequate performance in the position. Should be evaluated for termination of contract.
2	Fair: Meets most expectations	Often fails to meet performance expectations of the position. Performance is generally adequate but is deficient in one or more key areas and will require improvement.
3	Good: Meets expectations	Meets all expectations of the position and is competent in the performance of responsibilities.
4	Very Good: Meets all expectations	Occasionally exceeds performance expectations of the position. Performs the most difficult parts of the job competently and thoroughly. Contributes significant results on their own initiative. Works with a high level of independence, initiative and concern for the quality of the service produced by the organization.
5	Excellent: Exceeds all expectations	Overall skills and abilities greatly exceed the expectations of the position. Demonstrates strong expertise within key areas of responsibilities. Occasionally receives outstanding results beyond scope of the performance plan in some key areas of responsibility over entire performance period.
6	Outstanding: Far Exceeds all expectations	Overall skills and abilities far exceed all expectations of the position. Demonstrates strong expertise within key areas of responsibilities. Delivers consistently outstanding results beyond scope of the performance plan over entire period. Anticipates needs and executes plans flawlessly.

1. **Communication:** Effectively communicates (orally and in writing) complex issues to government officials, the press and the public where diverse viewpoints and goals exist. Ensures that Council members receive important information in a timely and effective manner. Presents the Council and community with clear and accurate written reports and correspondence. Responds to correspondence, requests and complaints quickly and appropriately. Facilitates open two-way communication and encourages mutual honesty and respect with the community, Council, City Manager, and staff.

_____ 6-Outstanding _____ 5-Excellent _____ 4-Very Good _____ 3-Good ___**X**___ 2-Fair
____ 1-Poor _____ 0-Unsatisfactory

Comments:

There have been a couple of meetings where the agenda briefing by the City Attorney changed to be more about the conflict between the City Manager . I would like to see better communication between the City Attorney and City Manager.

2. **Job Knowledge:** Possesses and applies a comprehensive understanding and knowledge of the City Charter, Code of Ordinances, Code of Ethics and Florida Statutes. Applies effective litigation skills before trial and appellate level courts and administrative agencies. Has an extensive understanding of legal issues faced by local governments. Has the ability to effectively formulate and advance legal strategies that further the goals of the City.

_____ 6-Outstanding _____ 5-Excellent _____ 4-Very Good _____ 3-Good ___**X**___ 2-Fair
____ 1-Poor _____ 0-Unsatisfactory

Comments:

I have become very confused by the advice being presented to the Council. Items that were once clear now seem to be clouded with a lot of confusion and controversy. The City Attorney usually presents legal items with clarity and that is a strength.

3. **Professionalism:** Deals effectively and appropriately with the public and other organizations. Devotes time and energy to the job. Demonstrates high ethical standards in the organization. Works to keep politics and personal perspectives out of the decision-making process. Stays active in professional organizations.

_____ 6-Outstanding _____ 5-Excellent _____ 4-Very Good 3-Good _____ 2-Fair
_____ 1-Poor _____ 0-Unsatisfactory

Comments:

The City Attorney has done a good job representing the City in public meetings and other organizations. I would like improvements to keep personal perspectives out of the decision making process.

4. **Management:** Effective in the management, supervisory and interpersonal skills in the context of both a law office and organization, including the ability to establish and maintain effective working relationships with City Manager, City Council, Contract Departments, other government officials, boards and committees, and the general public. Creates a collaborative, team building, environment. Recognizes the accomplishments of contract staff and other agencies working on behalf of the City. Supports professional growth and opportunity within the organization. Accepts full accountability for staff and the outcome of City projects or decisions. Identifies organizational problems and takes remedial action.

_____ 6-Outstanding _____ 5-Excellent _____ 4-Very Good 3-Good _____ 2-Fair
_____ 1-Poor _____ 0-Unsatisfactory

Comments:

The City Attorney needs improvement to build teamwork within the city administration.

4. **Relationship with Council:** Demonstrates a positive and trusting relationship with Council, both as a group and individually, by acting as an advisor to them on legal issues as they arise. _____

6-Outstanding _____ 5-Excellent _____ 4-Very Good 3-Good _____ 2-Fair _____
1-Poor _____ 0-Unsatisfactory

Comments:

The relationship with the City Attorney has been good with me.

5. **Relationship with the Community:** Understands general community issues and concerns. Remains involved and active in the community, represents the City well and in a professional and positive manner. Works effectively with the media and press, community organizations and other agencies.

_____ 6-Outstanding _____ 5-Excellent 4-Very Good _____ 3-Good _____ 2-Fair _____
1-Poor _____ 0-Unsatisfactory

Comments:

The City Attorney has always made a good effort to have good relationships with the residents and other members of the public.

6. **Relationship with City Manager and Department Heads:** Demonstrates a positive legal consultative relationship with the City Manager and Department Heads in their pursuit of meeting the goals and objectives of the City.

_____ 6-Outstanding _____ 5-Excellent _____ 4-Very Good _____ 3-Good _____ 2-Fair _____
 1-Poor _____ 0-Unsatisfactory

Comments:

I feel recently the relationship between the City Attorney and City Manager has become unprofessional. This appears to maybe be creating a difficult working environment that could harm the city moving forward.

7. **Completion of Work:** Completes work assignments within reasonable or set time frames. (In this context, "reasonable" means a time frame which is acceptable to Council in terms of their priorities, and in consideration of the attorney's ongoing workload.)

_____ 6-Outstanding _____ 5-Excellent _____ 4-Very Good 3-Good _____ 2-Fair
_____ 1-Poor _____ 0-Unsatisfactory

Comments:

The City Attorney does a good job at meeting the council priorities. However, I would like to make sure that mistakes are not made like the Ordinance issues with the election occur again.

Achievements: Identify a few of the top achievements or strong points you observed in the City Attorney over the past year.

Comments:

The City Attorney is professional with the public and representing the City in organizations and has built good relationships with the Council.

Objectives: List two-to-three performance objectives that you feel are important for the City Attorney to work on for the coming year.

Comments:

THE CITY ATTORNEY NEEDS TO IMPROVE HER RELATIONSHIP WITH THE CITY MANAGER

Need to seek resolution of issues before bringing items to the City Council