

BIDDER: Miller Pipeline, LLC

BID FORMS

CITY OF WATERTOWN
WATERTOWN, WISCONSIN
2025 - 2027 PRIVATE LEAD SERVICE LATERAL REPLACEMENT PROGRAM
CONTRACT #12-25

Prepared by:

STRAND ASSOCIATES, INC.®
910 West Wingra Drive
Madison, WI 53715
www.strand.com

Issued for Bid
March 26, 2025



BID

2025 - 2027 PRIVATE LEAD SERVICE LATERAL REPLACEMENT PROGRAM
CONTRACT #12-25
CITY OF WATERTOWN, WISCONSIN

Bids to be received until 11 A.M., Thursday, April 17, 2025.

THIS BID IS SUBMITTED TO: www.questcdn.com
Quest CDN
Quest Project #9598307

1.01 The undersigned Bidder proposes and agrees, if this Bid is accepted, to enter into an Agreement with OWNER in the form included in the Bidding Documents to perform all work as specified or indicated in the Bidding Documents for the Prices and within the times indicated in this Bid and in accordance with the other terms and conditions of the Bidding Documents.

2.01 Bidder accepts all of the terms and conditions of the Advertisement to Bid and Instructions to Bidders, including without limitation those dealing with the disposition of Bid security. The Bid will remain subject to acceptance for 60 days after the Bid opening or for such longer period of time that Bidder may agree to in writing upon request of OWNER. Bidder will sign and deliver the required number of counterparts of the Agreement with the bonds, insurance certificates and other documents required by the Bidding Requirements within fifteen (15) days after the date of OWNER's Notice of Award.

3.01 In submitting this Bid, Bidder represents, as set forth in the Agreement, that:

- A. Bidder has examined and carefully studied the Bidding Documents the other related data identified in the Bidding Documents, and all Addenda.
- B. Bidder has visited the Site and become familiar with and is satisfied as to the general, local and Site conditions that may affect cost, progress and performance of the work.
- C. Bidder is familiar with and is satisfied as to all federal, state and local laws and Regulations that may affect cost, progress and performance of the work.
- D. Bidder has carefully studied all: (1) reports of explorations and tests of subsurface conditions at or contiguous to the Site and all drawings of physical conditions in or relating to existing surface or subsurface structures at or contiguous to the Site (except Underground Facilities) which have been identified in the Supplementary Conditions as provided in paragraph 4.02 of the General Conditions and (2) reports and Drawings of a Hazardous Environmental condition, if any, which has been identified in the Supplementary Conditions as provided in paragraph 4.06 of the General Conditions.
- E. Bidder has obtained and carefully studied (or assumes responsibility for having done so) all additional or supplementary examinations, investigations, explorations, tests, studies and data concerning conditions (surface, subsurface and Underground Facilities) at or contiguous to the Site which may affect cost, progress or performance of the Work or which relate to any aspect of the means, methods, techniques, sequences and procedures of construction to be employed by Bidder including applying the specific means, methods, techniques, sequences, and procedures of construction expressly required by the Bidding Documents to be employed by Bidder, thereto, and safety precautions and programs incident.

F. Bidder does not consider that any additional examinations, investigations, explorations, tests, studies or data are necessary for the determination of this Bid for performance and furnishing of the work in accordance with the times, price and other terms and conditions of the Contract Documents.

G. Bidder is aware of the general nature of work to be performed by OWNER and others at the Site that relates to the Work as indicated in the Bidding Documents.

H. Bidder has correlated the information known to Bidder, information and observations obtained from visits to the Site, reports and drawings identified in the Bidding Documents, and all additional examinations, investigations, explorations, tests, studies and data with the Bidding Documents.

I. Bidder has given OWNER'S REPRESENTATIVE written notice of all conflicts, errors, ambiguities or discrepancies that Bidder has discovered in the Bidding Documents and the written resolution thereof by OWNER'S REPRESENTATIVE is acceptable to Bidder.

J. The Bidding Documents are generally sufficient to indicate and convey understanding of all terms and conditions for performing and furnishing the Work for which this Bid is submitted.

4.01 Bidder further represents that this Bid is genuine and not made in the interest of or on behalf of any undisclosed individual or entity and is not submitted in conformity with any agreement or rules of any group, association, organization or corporation; Bidder has not directly or indirectly induced or solicited any other Bidder to submit a false or sham Bid; Bidder has not solicited or induced any individual or entity to refrain from bidding; and Bidder has not sought by collusion to obtain for itself any advantage over any other Bidder or over OWNER.

5.01 Bidder will complete the work for the following price(s):
The following abbreviations may be used in this Bid:

CIP	-	Complete in Place	LF	-	Linear Foot
CY	-	Cubic Yard	LS	-	Lump Sum
DI	-	Ductile Iron	LT	-	Left
DIA	-	Diameter	EA	-	Each
MH	-	Manhole	EST	-	Estimate(d)
RCP	-	Reinforced Concrete Pipe	EXCL	-	Excluding
RT	-	Right	FT	-	Feet
SF	-	Square Foot	GAL	-	Gallon
STA	-	Station	SY	-	Square Yard
HRS	-	Hours	T	-	Ton
IN	-	Inch	VSF	-	Vertical Square Foot
INCL	-	Including	W/	-	With
LBS	-	Pounds	W/O	-	Without

BIDDERS SHOULD NOT ADD ANY CONDITIONS OR QUALIFYING STATEMENTS TO THIS BID OR THE BID MAY BE DECLARED IRREGULAR AS NOT BEING RESPONSIVE TO THE INSTRUCTIONS TO BIDDERS.

Line Item	Item Description	Unit	Quantity	Unit Price	Extension
CT 9620 Private Water Service Replacements					
1.	Locate Existing Sanitary Sewer Lateral Prior to Construction	EA	230	\$	\$
2.	Televise Existing Sanitary Sewer Lateral Before Water Service Installation	EA	184	\$	\$
3.	Televise Existing Sanitary Sewer Lateral After Water Service Installation	EA	184	\$	\$
4.	1-IN PRIVATE Water Service-Trenchless Installation	LF	8,280	\$	\$
5.	1-IN PRIVATE Water Service-Open Cut Installation	LF	920	\$	\$
6.	Connect New PRIVATE Water Service to Curb Stop or Existing Private Water Service	EA	230	\$	\$
7.	Connect to Existing Private Water Service in Building Interior	EA	230	\$	\$
8.	Replace Curb Stop and Service Box (If Authorized by OWNER; PUBLIC Cost)	EA	20	\$	\$
9.	Additional PRIVATE Interior Water Service Piping	LF	600	\$	\$
10.	5-IN Sidewalk Removal and Replacement	SF	6,900	\$	\$
11.	6-IN Concrete Sidewalk/Driveway Apron Removal and Replacement	SF	450	\$	\$
12.	8-IN Gravel Driveway Restoration	SF	50	\$	\$
13.	2.5-IN Asphalt Driveway Restoration	SY	10	\$	\$
14.	4-IN Asphalt Pavement Restoration	SY	10	\$	\$
15.	Concrete Pavement (Match Existing Thickness) Restoration	SF	200	\$	\$

16.	Concrete Retaining Wall Removal and Replacement	VSF	100	\$	\$
17.	Concrete Stairs Removal and Replacement (Excludes Railings)	SF	50	\$	\$
18.	Tree and Stump Removal–1-IN to 10-IN DIA at Breast Height	EA	5	\$	\$
19.	Tree and Stump Removal–11-IN to 20-IN DIA at Breast Height	EA	5	\$	\$
20.	Tree and Stump Removal–21-IN to 30-IN DIA at Breast Height	EA	1	\$	\$
21.	Inlet Reconstruction	EA	1	\$	\$
CT 1002 Private Water Service Replacements					
22.	Locate Existing Sanitary Sewer Lateral Prior to Construction	EA	419	\$	\$
23.	Televise Existing Sanitary Sewer Lateral Before Water Service Installation	EA	335	\$	\$
24.	Televise Existing Sanitary Sewer Lateral After Water Service Installation	EA	335	\$	\$
25.	1-IN PRIVATE Water Service-Trenchless Installation	LF	14,868	\$	\$
26.	1-IN PRIVATE Water Service-Open Cut Installation	LF	1,652	\$	\$
27.	1 1/2-IN PRIVATE Water Service-Trenchless Installation	LF	80	\$	\$
28.	2-IN PRIVATE Water Service-Trenchless Installation	LF	160	\$	\$
29.	Connect New PRIVATE Water Service to Curb Stop or Existing Private Water Service	EA	419	\$	\$
30.	Connect to Existing Private Water Service in Building Interior	EA	419	\$	\$
31.	Replace Curb Stop and Service Box (If Authorized by OWNER; PUBLIC Cost)	EA	40	\$	\$

32.	Additional PRIVATE Interior Water Service Piping	LF	1,200	\$	\$
33.	5-IN Sidewalk Removal and Replacement	SF	12,570	\$	\$
34.	6-IN Concrete Sidewalk/Driveway Apron Removal and Replacement	SF	900	\$	\$
35.	8-IN Gravel Driveway Restoration	SF	100	\$	\$
36.	2 1/2-IN Asphalt Driveway Restoration	SY	20	\$	\$
37.	4-IN Asphalt Pavement Restoration	SY	10	\$	\$
38.	Concrete Pavement (Match Existing Thickness) Restoration	SF	300	\$	\$
39.	Concrete Retaining Wall Removal and Replacement	VSF	100	\$	\$
40.	Concrete Stairs Removal and Replacement (Excludes Railings)	SF	100	\$	\$
41.	Tree and Stump Removal–1-IN to 10-IN DIA at Breast Height	EA	15	\$	\$
42.	Tree and Stump Removal–11-IN to 20-IN DIA at Breast Height	EA	15	\$	\$
43.	Tree and Stump Removal–21-IN to 30-IN DIA at Breast Height	EA	3	\$	\$
44.	Inlet Reconstruction	EA	2	\$	\$
Remaining Private Water Service Replacements					
45.	Locate Existing Sanitary Sewer Lateral Prior to Construction	EA	398	\$	\$
46.	Televise Existing Sanitary Sewer Lateral Before Water Service Installation	EA	318	\$	\$
47.	Televise Existing Sanitary Sewer Lateral After Water Service Installation	EA	318	\$	\$

48.	1-IN PRIVATE Water Service-Trenchless Installation	LF	14,076	\$	\$
49.	1-IN PRIVATE Water Service-Open Cut Installation	LF	1,564	\$	\$
50.	1 1/2-IN PRIVATE Water Service-Trenchless Installation	LF	96	\$	\$
51.	1 1/2-IN PRIVATE Water Service-Open Cut Installation	LF	24	\$	\$
52.	2-IN PRIVATE Water Service-Trenchless Installation	LF	160	\$	\$
53.	Connect New PRIVATE Water Service to Curb Stop or Existing Private Water Service	EA	398	\$	\$
54.	Connect to Existing Private Water Service in Building Interior	EA	398	\$	\$
55.	Replace Curb Stop and Service Box (If Authorized by OWNER; PUBLIC Cost)	EA	40	\$	\$
56.	Additional PRIVATE Interior Water Service Piping	LF	1,200	\$	\$
57.	5-IN Sidewalk Removal and Replacement	SF	11,940	\$	\$
58.	6-IN Concrete Sidewalk/Driveway Apron Removal and Replacement	SF	1,200	\$	\$
59.	8-IN Gravel Driveway Restoration	SF	100	\$	\$
60.	2.5-IN Asphalt Driveway Restoration	SY	20	\$	\$
61.	4-IN Asphalt Pavement Restoration	SY	10	\$	\$
62.	Concrete Pavement (Match Existing Thickness) Restoration	SF	120	\$	\$
63.	Concrete Retaining Wall Removal and Replacement	VSF	100	\$	\$

64.	Concrete Stairs Removal and Replacement (Excludes Railings)	SF	100	\$	\$
65.	Tree and Stump Removal–1-IN to 10-IN DIA at Breast Height	EA	15	\$	\$
66.	Tree and Stump Removal–11-IN to 20-IN DIA at Breast Height	EA	15	\$	\$
67.	Tree and Stump Removal–21-IN to 30-IN DIA at Breast Height	EA	3	\$	\$
68.	Inlet Reconstruction	EA	2	\$	\$
Public Water Service Replacements					
69.	Locate Existing Sanitary Sewer Lateral Prior to Construction	EA	87	\$	\$
70.	Televising Existing Sanitary Sewer Lateral Before Water Service Installation	EA	70	\$	\$
71.	Televising Existing Sanitary Sewer Lateral After Water Service Installation	EA	70	\$	\$
72.	1-IN PUBLIC Water Service-Trenchless Installation	LF	9,810	\$	\$
73.	1-IN PUBLIC Water Service-Open Cut Installation	LF	1,090	\$	\$
74.	1 1/2-IN PUBLIC Water Service-Trenchless Installation	LF	25	\$	\$
75.	2-IN PUBLIC Water Service-Trenchless Installation	LF	75	\$	\$
76.	Connect New PUBLIC Water Service to Existing Water Main and Abandon Existing Public Water Service at Main	EA	440	\$	\$
77.	Connect New PUBLIC Water Service to New Curb Stop	EA	87	\$	\$
78.	1-IN Curb Stop and Curb Box	EA	436	\$	\$

79.	1 1/2-IN Curb Stop and Curb Box	EA	1	\$	\$
80.	2-IN Curb Stop and Curb Box	EA	3	\$	\$
81.	Curb and Gutter Removal and Replacement	LF	4,400	\$	\$
82.	5-IN Sidewalk Removal and Replacement	SF	2,610	\$	\$
83.	6-IN Concrete Sidewalk/Driveway Apron Removal and Replacement	SF	300	\$	\$
84.	8-IN Gravel Driveway Restoration	SF	50	\$	\$
85.	2.5-IN Asphalt Driveway Restoration	SF	100	\$	\$
86.	4-IN Asphalt Pavement Restoration	SY	3,000	\$	\$
87.	Concrete Pavement (Match Existing Thickness) Restoration	SF	2,000	\$	\$
88.	Tree and Stump Removal–1-IN to 10-IN DIA at Breast Height	EA	5	\$	\$
89.	Tree and Stump Removal–11-IN to 20-IN DIA at Breast Height	EA	5	\$	\$
90.	Tree and Stump Removal–21-IN to 30-IN DIA at Breast Height	EA	1	\$	\$
91.	Inlet Reconstruction	EA	2	\$	\$
92.	Install Repair Clamp on 4-IN Water Main to Address Inoperable or Leaking Existing Corporation Stop	EA	15	\$	\$
93.	Install Repair Clamp on 6-IN Water Main to Address Inoperable or Leaking Existing Corporation Stop	EA	10	\$	\$
94.	Install Repair Clamp on 8-IN Water Main to Address Inoperable or Leaking Existing Corporation Stop	EA	10	\$	\$

95.	Install Repair Clamp on 10-IN Water Main to Address Inoperable or Leaking Existing Corporation Stop	EA	3	\$	\$
96.	Install Repair Clamp on 12-IN Water Main to Address Inoperable or Leaking Existing Corporation Stop	EA	3	\$	\$
97.	Abandon Existing Public Water Service at Main If New Connection Location is Different Than Existing Connection Location (If Authorized by OWNER)	EA	5	\$	\$
98.	1-IN Service Saddle for 4-IN Water Main	EA	2	\$	\$
99.	1-IN Service Saddle for 6-IN Water Main	EA	2	\$	\$
100.	1-IN Service Saddle for 8-IN Water Main	EA	2	\$	\$
101.	1-IN Service Saddle for 10-IN Water Main	EA	2	\$	\$
102.	1-IN Service Saddle for 12-IN Water Main	EA	2	\$	\$
Miscellaneous Items					
103.	230 North Avenue Private LSL Replacement (CT 9619)	LS	1	\$	\$
104.	308 North Avenue Private LSL Replacement (CT 9619)	LS	1	\$	\$
105.	902 North Second Street Private LSL Replacement (CT 9620)	LS	1	\$	\$
106.	207 West Cady Street Public LSL Replacement	LS	1	\$	\$
107.	1110 East Main Street Public LSL Replacement	LS	1	\$	\$
108.	808 South Fourth Street Public LSL Replacement	LS	1	\$	\$
109.	404 East Cady Street Public LSL Replacement	LS	1	\$	\$

110.	745 West Main Street/802 Lafayette Street Private LSL Replacement (CT 1003.02)	LS	1	\$	\$
111.	745 West Main Street/802 Lafayette Street Public LSL Replacement	LS	1	\$	\$

COMPUTED TOTAL BID CONTRACT #12-25 (ITEMS 1 THROUGH 111)

Dollars \$

(Words)

(Numbers)

LISTING OF SUBCONTRACTORS

All Bidders are required to list the subcontractors related to their branch of work.

Failure to list subcontractors who are to perform work may be considered cause for rejection of the Bid.

After the Contract has been let, the undersigned Bidder will employ, subject to the approval of OWNER, the following subcontractors. This list shall not be added to nor altered without the written request by CONTRACTOR and written consent of OWNER.

1. Class of Work: Trucking Sand/ Gravel/ Disposal
Name TJR Sand & Gravel
Address 275 Settlement Dr., Burlington, WI 53105
2. Class of Work: Traffic Control
Name ANASA Traffic Control
Address 12601 W. Silver Spring Rd., Butler, WI 53007
3. Class of Work: Pavement Sawing
Name Con-Cor
Address W146 N5790 Enterprise Dr., Menomonee Falls, WI 53051
4. Class of Work: Concrete/Hard Surface Replacement
Name Wandel Contractors
Address PO Box 54, Brookfield, WI 53008
5. Class of Work: Tree Removal
Name Dorshak Tree Specialists
Address 5140 N 126th St., Butler, WI 53007

(Append additional pages as may be required to fully list subcontractors on this Bid.)

6.01 Bidder agrees that the Work will be substantially complete and will be completed and ready for final payment in accordance with paragraph 15.06 of the General Conditions on or before October 31, 2027.

6.02 Bidder accepts the provisions of the Agreement as to liquidated damages in the event of failure to complete the Work within the times specified, above, which shall be stated in the Agreement.

7.01 The following documents are attached to and made a condition of this Bid:

- A. Required Bid Security in the form of Bid Bond - Surety2000 in the
(Surety2000)
amount of 5% of bid Dollars (\$) as required by the Instructions to Bidders.

- B. WDNR Form 8700-294A (DBE Contacts Worksheet) to document positive efforts to solicit DBEs.
- C. Bidder Certification Regarding the Build America, Buy America Act.
- D. Evidence of authority to do business in the state of the Project; or a written covenant to obtain such license, if applicable, within the time for acceptance of the Bids.
- E. Where applicable, Bidder shall provide CONTRACTOR'S License Number for the state of the project, where noted at end of Bid or Bidder shall provide evidence of Bidder's ability to obtain a State Contractor's License and covenant by Bidder to obtain said license within the time for acceptance of Bids.
- F. Required Bidder's Qualifications Statement with supporting data.

8.01 The terms used in this Bid with initial capital letters have the meanings indicated in the Instructions to Bidders, the General Conditions and the Supplementary Conditions.

9.01 Communications concerning this Bid shall be addressed to the address of Bidder indicated below:

Company Name: Miller Pipeline, LLC

Contact: Lauren Kucik

Street: 19705 W. Lincoln Ave.

City, State, Zip Code: New Berlin, WI 53146

Phone: 262-838-9995

Submitted on April 16, 2025.

10.01 State Contractor License Number N/A (if applicable)

If Bidder is:

An Individual

Name (typed or printed): _____

By: _____
(Individual's signature)

Doing business as: _____

Business address: _____

Phone No.: _____ Fax No.: _____

A Partnership

Partnership Name: _____ (SEAL)

By: _____
(Signature of general partner -- attach evidence of authority to sign)

Name (typed or printed): _____

Business address: _____

Phone No.: _____ Fax No. _____

A Corporation

Corporation Name: _____ (SEAL)

State of Incorporation: _____

Type (General Business, Professional, Service, Limited Liability): _____

By: _____
(Signature -- attach evidence of authority to sign)

Name (typed or printed): _____

Title: _____

(CORPORATE SEAL)

Attest: _____
(Signature of Corporate Secretary)

Business address: _____

Phone No.: _____ Fax No.: _____

Date of Qualification to do business is: _____

Sworn and subscribed to before me this
_____ day of _____, 20____

Notary Public or Other Officer
Authorized to Administer Oaths.
My Commission Expires _____

A Joint Venture

Joint Venturer Name: _____(SEAL)

By: _____
(Signature of joint venture partner -- attach evidence of authority to sign)

Name (typed or printed): _____

Title: _____

Business address: _____

Phone No.:_____ Fax No.:_____

Joint Venturer Name: _____(SEAL)

By: _____
(Signature -- attach evidence of authority to sign)

Name (typed or printed): _____

Title: _____

Business address: _____

Phone No.:_____ Fax No.:_____

Phone and Fax Number, and Address for receipt of official communications:

(Each joint venturer must sign. The manner of signing for each individual, partnership, and corporation that is a party to the joint venture should be in the manner indicated above.)


Sworn and subscribed to before me this
_____ day of _____, 20____

Notary Public or Other Officer
Authorized to Administer Oaths.
My Commission Expires_____

A Limited Liability Company (Note: If member-managed, an authorized member must sign; if manager-managed, the authorized manager must sign. Attach evidence of authority to sign on behalf of LLC).

Miller Pipeline, LLC
(Fill in complete name of LLC)

State of Formation: Indiana

By: 
(Signature)

Chad Davis, [Member] [Manager]
(Print Name)

Business Address: 19705 W. Lincoln Ave., New Berlin, WI 53146

Telephone.: 262-574-5100

Email: lauren.kucik@millerpipeline.com

Fax: _____

Contract Number: None

Contractor ID: 1909040

Bond ID: SWI0415724080

ErrorCode: CONTRACT_ID_NOT_FOUND

Message: A bond with the supplied contract id was not found

Description: None

SECRETARY'S CERTIFICATE

OF

MILLER PIPELINE, LLC

January 15, 2025

I, the undersigned, General Counsel, Chief Compliance Officer, and Secretary of Miller Pipeline, LLC, a limited liability company organized and existing under the laws of the State of Indiana (the "Company"), do hereby certify, solely in my capacity as an officer of the Company that I am authorized to execute and deliver this Certificate on behalf of the Company and not in my individual capacity. Under such authority, I do hereby certify that the following individuals are authorized by Company to make, execute, endorse and deliver in the name of and on behalf of the Company, but shall not be limited to, any and all written instruments, agreements, documents, execution of deeds, powers of attorney, transfers, assignments, contracts, obligations, certificates and other instruments of whatever nature to carry out all actions without limitations which may be deemed necessary to carry out the Company's business:

Dale Anderson
Frank Bracht
Chad Davis
Butch McAreavy
Josh Sargent
Jeff Sutcliffe
Jim Wilson
Ray Swerdfeger
Darryl Stephens
Dan Fox
Mike David

IN WITNESS WHEREOF, I have hereunto set my hand as of the date first set forth above.

MILLER PIPELINE, LLC

Signed by:
Harrison Anthony
By: 232400B341F1495...
Name: Harrison Anthony
Title: General Counsel, Chief Compliance Officer & Secretary

NOTE: This form is authorized by chs. NR 162 and NR 166, Wis. Adm. Code. The information requested on this form is necessary for the review of solicitation of Disadvantaged Business Enterprises (DBEs). This form is intended to be a tool to assist those seeking funding from the EIF (Clean Water Fund Program or Safe Drinking Water Loan Program) to meet the DBE requirements of EIF programs. Submitting this form to the Department is optional. Applicants may submit the form as the required documentation of solicitation efforts or provide the information in some other format. Personally identifiable information provided on this form will only be used in determining whether or not DBE requirements are met. Failure to complete or submit this form has no impact on the applicant. For complete information regarding DBE requirements, see the Contract Packet for DBE Compliance on DNR's website at <http://dnr.wi.gov/Aid/documents/EIF/Guide/DBE.html>.

Contact DBEs on a Unified Certification Program (UCP) List to solicit bids from DBE firms (e.g., firms registered in the WisDOT UCP, <http://wisconsindot.gov/pages/doing-bus/civil-rights/dbe/certified-firms.aspx>). The individual that makes the contacts should document all contacts. Contact at least 2 minority business enterprises (MBEs) and 2 women's business enterprises (WBEs); additional contacts may be to any type of DBE. Only contacts made to DBEs on DOT's UCP list can be considered in determining whether a good faith effort was made to solicit DBEs.

Project Information

Name of Municipality	EIF Project Number
City of Watertown	2025-2027 Private Lead Service Lateral Replacement Program
Name of Prime Contractor	Information Prepared By (Name and Phone or E-Mail Address)
Miller Pipeline, LLC	Lauren Kucik - lauren.kucik@millerpipeline.com

Contacts

Information Needed For Review	Contact 1	Contact 2	Contact 3
a. Name of Firm Contacted	TJR Sand & Gravel	ANASA Traffic Control	Con-Cor
b. Contact's Phone Number or E-Mail	terreichel@gmail.com	Askenandore@anasaservices.com	amanda@con-cor-co.com
c. Firm Type	<input type="radio"/> MBE <input checked="" type="radio"/> WBE <input type="radio"/> Other DBE	<input checked="" type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE	<input type="radio"/> MBE <input checked="" type="radio"/> WBE <input type="radio"/> Other DBE
d. On DOT UCP list?	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No
e. Date Contacted			
f. Result of contact	Existing vendor	Existing vendor	Existing vendor
g. Bid received?	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
h. If bid received and rejected, why rejected?			
i. Utilizing this firm? (If yes, more on p. 4)*	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No	<input checked="" type="radio"/> Yes <input type="radio"/> No

Environmental Improvement Fund (EIF) DBE Contacts Worksheet

Form 8700-294A (R 03/17)

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Information Needed For Review	Contact 4	Contact 5	Contact 6
a. Name of Firm Contacted			
b. Contact's Phone Number or E-Mail			
c. Firm Type	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE
d. On DOT UCP list?	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
e. Date Contacted			
f. Result of contact			
g. Bid received?	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
h. If bid received and rejected, why rejected?			
i. Utilizing this firm? (If yes, more on p. 4)*	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Information Needed For Review	Contact 7	Contact 8	Contact 9
a. Name of Firm Contacted			
b. Contact's Phone Number or E-Mail			
c. Firm Type	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE
d. On DOT UCP list?	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
e. Date Contacted			
f. Result of contact			
g. Bid received?	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
h. If bid received and rejected, why rejected?			
i. Utilizing this firm? (If yes, more on p. 4)*	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Environmental Improvement Fund (EIF) DBE Contacts Worksheet

Form 8700-294A (R 03/17)

Page 3 of 4

Information Needed For Review	Contact 10	Contact 11	Contact 12
a. Name of Firm Contacted			
b. Contact's Phone Number or E-Mail			
c. Firm Type	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE
d. On DOT UCP list?	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
e. Date Contacted			
f. Result of contact			
g. Bid received?	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
h. If bid received and rejected, why rejected?			
i. Utilizing this firm? (If yes, more on p. 4)*	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
Information Needed For Review	Contact 13	Contact 14	Contact 15
a. Name of Firm Contacted			
b. Contact's Phone Number or E-Mail			
c. Firm Type	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE	<input type="radio"/> MBE <input type="radio"/> WBE <input type="radio"/> Other DBE
d. On DOT UCP list?	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
e. Date Contacted			
f. Result of contact			
g. Bid received?	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No
h. If bid received and rejected, why rejected?			
i. Utilizing this firm? (If yes, more on p. 4)*	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No	<input type="radio"/> Yes <input type="radio"/> No

Page 4 of 4

[illegible]

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Proposal & Bid Notice Details:

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MILLER PIPELINE, LLC

MILLER PIPELINE, LLC-NTDVBE-CITY OF WATERTOWN-FOR, 2025-2027 PRIVATE LEAD SRVCS LATERAL REPLACEMENT PROGRAM PROJECT.

Project Specs:

Notice ID #: 9743

Location: WI: Watertown

Bid Date: 04/17/2025

BDOQ: DVBE, MBE, WBE, Other , DBE

Type Of Notice: Sub-Bid
Advertisement

Contact: See Notice Summary for details on how to respond to this notice.

----- Advertising -----

We'd Love to hear from you

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Steve
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Notice Summary:**Advertisement for Construction Contractors****Notice to DBE/MBE/WBE Businesses**

Miller Pipeline, LLC located at 19705 W. Lincoln Ave., New Berlin, WI 53146 is seeking qualified disadvantaged contractors (**DBE/MDE/WBE/BEPD**) for the **City of Watertown 2025-2027 Private Lead Service Lateral Replacement Program** for subcontracting opportunities in the following areas: Hard/Soft Surface Restoration, Trucking and Paving. We are also looking for a licensed Plumber to assist with this project. A Plumber's duties include outside connections to water main and interior plumbing.

All disadvantaged contractors should contact, Tony Rude via email at Tony.Rude@millerpipeline.com to discuss the subcontracting opportunities. All negotiations must be completed prior to bid submission on **April 17, 2025**.

Proposals and quotes will be evaluated based on the following criteria including but not limited to: price, safety record and relevant project experience.



JOSEPH J. ALBANESE INC.
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WE ARE HIRING!

- Public Works Estimator
- Public Works Project Manager

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jalbanese.com/jobopportunities

OLSON PC
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Olson Precast Company, a Precast Concrete Manufacturer located in Rialto CA, seeks a qualified and professional Sales & Project Manager with a minimum of 3 years experience in the Underground Construction Industry. Applicant must be detail oriented, possess strong written and verbal communication skills, and manage time effectively. Strong computer skills and the ability to read and understand Project Plans and Specifications are also required.

Sales Responsibilities include:

- Material take-offs from Project Plans and Specifications
- Estimating and preparation of quotations
- Bidding and selling projects to General Contractors

Project Management Responsibilities include:

- Preparing submittal packages for General Contractors
- When required, prepare resubmittal packages responding to all Project Engineer's comments
- Working closely with Contractor's Project Managers to meet schedules and assure customer satisfaction

We are an EEO employer with a generous benefits package including competitive pay, company vehicle, full health benefits and retirement plan.

To apply, please email your resume to richa@opmb.net

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grace@icon-west.com

MZT
MACRO-Z-TECHNOLOGY

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Contact Cheri at
(714) 564-1130

BIDDER CERTIFICATION REGARDING THE BUILD AMERICA,
BUY AMERICA ACT

Bidder, as the Contractor, acknowledges to and for the benefit of the City of Watertown ("Owner") and the Wisconsin Department of Natural Resources ("Funding Authority") that it understands the goods and services under this Agreement are being funded with federal monies made available by the State Revolving Fund and such law contains provisions commonly known as "Build America, Buy America;" that requires all of the iron, steel, manufactured products, and construction materials used in the project to be produced in the United States ("Build America, Buy America Requirement") including iron, steel, manufactured products, and construction materials provided by the Contractor pursuant to this Agreement.

The Contractor hereby represents and warrants to and for the benefit of the Owner and Funding Authority that (a) the Contractor has reviewed and understands the Build America, Buy America Requirement, (b) all of the iron, steel, manufactured products, and construction materials products used in the project will be and/or have been produced in the United States in a manner that complies with the Build America, Buy America Requirement, unless a waiver of the requirement is approved, and (c) the Contractor will provide any further verified information, certification or assurance of compliance with this paragraph, or information necessary to support a waiver of the Build America, Buy America Requirement, as may be requested by the Owner or Funding Authority.

Notwithstanding any other provision of this Agreement, any failure to comply with this paragraph by the Contractor shall permit the Owner or Funding Authority to recover damages against the Contractor any loss, expense, or cost (including without limitation engineering and attorney's fees) incurred by the Owner or Funding Authority resulting from any such failure (including without limitation any impairment or loss of funding, whether in whole or in part, from the Funding Authority or any damaged owed to the Funding Authority by the Owner). While the Contractor has no direct contractual privity with the Funding Authority, as a lender to the Owner for the funding of its project, the Owner and the Contractor agree that the Funding Authority is a third-party beneficiary and neither this paragraph (nor any other provision of this agreement necessary to give this paragraph force or effect) shall be amended or waived without the prior written consent of the Funding Authority.

	4/16/25
Bidder Signature	Date

Chad Davis - VP Operations

Printed Name and Title

BIDDER'S QUALIFICATION STATEMENT

2025 - 2027 PRIVATE LEAD SERVICE LATERAL REPLACEMENT PROGRAM #12-25

In accordance with the requirements of the Wisconsin State Statutes, and the rules adopted by the City of Watertown pursuant thereto, for the qualification of Bidders to bid upon public work for which bids are advertised by the City of Watertown, (I) (We) hereby submit the following information:

The contents of this statement are CONFIDENTIAL.

Submitted by:

Name of Organization:

Miller Pipeline, LLC

Name of Individual:

Lauren Kucik

Title:

Contract Manager

Address: 19705 W. Lincoln Ave., New Berlin, WI 53146

Telephone:

262-838-9995

Submitted to:

Name:

City of Watertown

Address:

106 Jones Street, PO Box 477, Watertown, WI 53094

Telephone:

920-262-4000

Project Name and Description (if applicable)

2025-2027 Private Lead Service Lateral Replacement Program

Contractor's General Business Information

Bidder is a limited liability company that is organized and existing under the laws of the State of Indiana, that is qualified to do business in the State of Wisconsin, and that is operating under the legal name of Miller Pipeline, LLC.

Check if: ☒ Limited Liability Company (LLC)

☐ Corporation

☐ Partnership

☐ Joint Venture

☐ Sole Proprietorship

If Corporation:

a. Date and State of Incorporation

b. List of Executive Officers

Name

Title

If Partnership:

a. Date and State of Organization

b. Names of Current General Partners

c. Type of Partnership

☐ General ☐ Publicly Traded

☐ Limited ☐ Other (describe): _____

If Joint Venture:

a. Date and State of Organization

b. Name, Address and Form of Organization of Joint Venture Partners: (Indicate managing partner by an asterisk*)

If Sole Proprietorship:

- a. Date and State of Organization

- b. Name and Address of Owner or Owners

1. On Attachment A, list major engineered construction projects completed by this organization in the past five (5) years. (If joint venture list each participant's projects separately.)
2. On Attachment B, list current projects under construction by this organization. (If joint venture, list each participant's projects separately.)
3. Provide a list of equipment which is available to be assigned to the job in the event the contract is awarded to the Bidder. **See attached**
4. Is your organization a member of a controlled group of corporations as defined in I.R.C. Sec. 1563?

☐ Yes

☒ No

*Miller Pipeline is a disregarded entity under Artera Services, LLC.
Artera Services, LLC is not part of a controlled group.*

If yes, show names and addresses of affiliated companies.

5. Furnish on Attachment C details of the construction experience of the principal individuals of your organization directly involved in construction operations.
6. Has your organization ever failed to complete any construction contract awarded to it?

☐ Yes

☒ No

If yes, describe circumstances on attachment.

7. Has any Corporate officer, partner, joint venture participant or proprietor ever failed to complete a construction contract awarded to him or her in their own name or when acting as a principal of another organization?

☐ Yes

☒ No

If yes, describe circumstances on attachment.

8. In the last five years, has your organization ever failed to substantially complete a project in a timely manner?

☐ Yes

☒ No

If yes, describe circumstances on attachment.

9. Has your firm/organization asked to be relieved from a bid submitted by it to a public awarding authority during the past 5 years:

☐ Yes ☒ No

If yes, describe the circumstances of each occurrence on attachment.

10. Has your organization, any of its owners, a subsidiary or corporate parent, or any officer or director thereof, been convicted in the last 5 years of violating Sec. 133.03, Wisconsin Statutes (Unlawful Contracts: Conspiracies)?

☐ Yes ☒ No

If yes, describe circumstances on attachment.

11. Has your firm/organization ever been charged with or convicted of a violation of any wage schedule?

☐ Yes ☒ No

If yes, describe circumstances on attachment.

12. Indicate general types of work performed with your own work force.

Specific to water construction services: Trenching, boring and pipe installation for water services. Sewer camera evaluation of existing storm and sanitary sewers. Soft surface restoration and minor hard surface repairs.

13. If required, can your organization provide a bid bond for this project? ☒ Yes ☐ No

14. What is your approximate total bonding capacity?

- ☐ \$500,000 to \$2,000,000
☐ \$2,000,000 to \$5,000,000
☐ \$5,000,000 to \$10,000,000
☒ \$10,000,000 or more

15. Name of bonding company and name, address and phone number of agent.

Lockton Companies - Jordan Fisher, 300 Barr Harbor Dr., Suite 700, Conshohocken, PA 19428

16. Please provide the name, address and telephone number of all bonding companies with whom you have contracted for the past three (3) years.
N/A - Lockton Companies

17. Describe the permanent safety program you maintain within your organization. Use attachment if necessary.

See attached TOC from Safety Handbook

18. Furnish the following information with respect to an accredited banking institution familiar with your organization.

Name of Bank PNC

Address 500 First Ave., Pittsburgh, PA 15219

Account Manager Shenika Telfair

Telephone _____

19. Credit
Available: \$350,000,000
Attach a letter from your bank(s) or other finance institution(s) advising line of credit set up for your organization. **See snip-it below**
20. Please complete the Financial Statement found on Attachment D.
See attached 12/31/23 compilation report



Settlement Statement

Accounts Receivable Securitization Program

PNC Bank, N.A.

Settlement Period:	02/27 - 03/26
Settlement Date:	03/27/2025
Facility Number:	0011079451

Global Commitment: \$ 350,000,000.00

Contact Information			
ARTERA SERVICES SPECIAL FUNDING		PNC Bank, N.A.	
Name	Contact Info	Name	Contact Info
Marsha Vosler	Mvosler@powerteamservices.com	Michelle Johnson	Michelle.C.Johnson@pnc.com
		Overall Contact Email	
		AssetBackedFinanceServicing@pnc.com	

2.00% 0.6000000% 2.50%

I hereby certify that the information submitted herewith, including any attachment, is true to the best of my knowledge and belief.

Name of Organization: Miller Pipeline, LLC

By: 

Title: VP Operations

Dated: 4/16/25


Notary Public Signature
10/19/28
Date Commission Expires

Lauren Kucik
NOTARY PUBLIC
My Comm. Exp. 10-19-2028
STATE OF WISCONSIN

***Below is a sampling of completed projects of similar scope**

ATTACHMENT A

PRIOR EXPERIENCE

Project	Owner	Design Professional	Date Completed	Contract Price
Name: Lead Service Line Replacement Location: Racine, WI Description: Lead Service Replacement	Organization: City of Racine Contact: Jeff Guttenburg Telephone: 262-497-9252	Firm Name: CDM Smith Contact: Jon Meyer Telephone: 312-780-7754	6/2024	\$991,956
Name: Lead Service Line Replacement Location: Naperville, IL Description: Lead Service Replacement	Organization: City of Naperville Contact: Jacob Parrish Telephone: 630-420-4121	Firm Name: N/A Contact: Telephone:	8/2024	\$583,000
Name: Lead Service Line Replacement Location: Lincolnwood, IL Description: Lead Service Replacement	Organization: Village Lincolnwood Contact: Rachel Mieritz Telephone: 224-251-0821	Firm Name: Christopher B. Burke Contact: John Duddles Telephone: 847-823-0500	11/2024	\$232,281
Name: Lead Service Line Replacement Location: Edgerton, WI Description: Lead Service Replacement	Organization: City of Edgerton Contact: Howard Moser Telephone: 608-884-3341	Firm Name: N/A Contact: Telephone:	9/2024	\$697,329
Name: Location: Description:	Organization: Contact: Telephone:	Firm Name: Contact: Telephone:		
Name: Location: Description:	Organization: Contact: Telephone:	Firm Name: Contact: Telephone:		
Name: Location: Description:	Organization: Contact: Telephone:	Firm Name: Contact: Telephone:		
Name: Location: Description:	Organization: Contact: Telephone:	Firm Name: Contact: Telephone:		

ATTACHMENT B

CURRENT EXPERIENCE

Project	Owner	Design Professional	Contract Price	Amount Completed	Date of Scheduled Completion
Name: Location: Northbrook, IL Description: Sidewalk Replacement	Organization: Village of Northbrook Contact: Michael Weller Telephone: 847-272-4711	Firm Name: Contact: Telephone:	\$61,766	95%	4/30/25
Name: Location: Racine, WI Description: Lead Service Replacement	Organization: City of Racine Contact: Jeff Guttenburg Telephone: 262-497-9252	Firm Name: CDM Smith Contact: Telephone:	\$3,117,938	5%	11/26/25
Name: Location: Westmont, IL Description: Watermain Replacement	Organization: Village of Westmont Contact: Reggie Jansen Telephone: 630-400-6008	Firm Name: Baxter & Woodman Contact: Telephone:	\$726,254	5%	8/1/25
Name: Location: Description:	Organization: Contact: Telephone:	Firm Name: Contact: Telephone:			
Name: Location: Description:	Organization: Contact: Telephone:	Firm Name: Contact: Telephone:			
Name: Location: Description:	Organization: Contact: Telephone:	Firm Name: Contact: Telephone:			
Name: Location: Description:	Organization: Contact: Telephone:	Firm Name: Contact: Telephone:			

ATTACHMENT C - PERSONNEL

Name: Chad Davis	Position: VP Operations	Date started with this organization 25 years with organization	Date started in construction 25+ years	Prior positions and experience in construction All levels from field to leadership roles in the underground utility space
Name: Bob Nowak	Position: Director of Operations	Date started with this organization 20 years with organization	Date started in construction 20 years	Prior positions and experience in construction All levels from field to leadership roles in the underground utility space
Name: Zak Schwartz	Position: General Manager	Date started with this organization 20 years with organization	Date started in construction 35 years	Prior positions and experience in construction All levels from field to leadership roles in the underground utility space
Name: Kyle Okray	Position: Superintendent	Date started with this organization December 2023	Date started in construction 8 years	Prior positions and experience in construction Various positions laborer, foreman for underground water utility
Name:	Position:	Date started with this organization	Date started in construction	Prior positions and experience in construction

Financial Statement

The City of Watertown will accept the following:

- A Compilation
- A Review
- An audited financial statement prepared by an independent accountant.

Condition at close of business on: Date: _____

a.	Cash	\$ _____
b.	Accounts receivable	\$ _____
c.	Real estate equity	\$ _____
d.	Materials in stock	\$ _____
e.	Equipment, book value	\$ _____
f.	Furniture & fixtures, book value	\$ _____
g.	Other assets	\$ _____
	TOTAL ASSETS	\$ _____

Liabilities

h.	Accounts, notes & interest payable	\$ _____
i.	Other liabilities	\$ _____
	TOTAL LIABILITIES	\$ _____
	NET WORTH	\$ _____

Additional information may be submitted if desired.



MILLER PIPELINE

AN **ARTERA** COMPANY

MILLER PIPELINE, LLC

Consolidated Financial Statements

December 31, 2023

(With Independent Accountants' Compilation Report Herein)

MILLER PIPELINE, LLC

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KPMG LLP
Suite 2000
303 Peachtree Street, N.E.
Atlanta, GA 30308-3210

Independent Accountants' Compilation Report

The Board of Directors
Artera Services, LLC:

Management is responsible for the accompanying consolidated financial statements of Miller Pipeline, LLC., which comprise the consolidated balance sheet as of December 31, 2023 and the related consolidated statements of operations, changes in members' equity, and cash flows for the year then ended, and the related notes to the consolidated financial statements in accordance with U.S. generally accepted accounting principles. We have performed the compilation engagement in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. We did not audit or review the consolidated financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. We do not express an opinion, a conclusion or provide any form of assurance on these consolidated financial statements.

KPMG LLP

Atlanta, Georgia
June 21, 2024

MILLER PIPELINE, LLC
Consolidated Balance Sheet

December 31, 2023

(In thousands)

Assets	2023
Current assets:	
Cash	\$ 245
Accounts receivable, net	150,742
Prepaid expenses and other current assets	2,870
Inventory	8,190
Total current assets	162,047
Property and equipment, net	164,613
Right-of-use assets - operating leases	18,898
Right-of-use assets - finance leases, net	29,566
Goodwill, net	114,599
Other intangible assets, net	137,227
Related-party receivables, non-current	193,091
Other assets	546
Total assets	<u>\$ 820,587</u>
Liabilities and Members' Equity	
Current liabilities:	
Accounts payable	\$ 37,931
Accrued liabilities	40,221
Current portion of operating leases	7,645
Current portion of finance leases	5,981
Related-party payables - current	28
Total current liabilities	91,806
Non-current liabilities:	
Operating lease obligations, net of current portion	11,381
Finance lease obligations, net of current portion	18,074
Total non-current liabilities	29,455
Total liabilities	121,261
Members' equity	699,326
Total liabilities and members' equity	<u>\$ 820,587</u>

See accompanying Notes to the Consolidated Financial Statements and Independent Accountants' Compilation Report.

Bidder's Qualification Statement

2025-2027 Private Lead Service Lateral Replacement Program #12-25

3. Provide a list of equipment which is available to be assigned to the job in the event the contract is awarded to the Bidder.

Miller Pipeline owns or has available all of the equipment needed to execute this type of work, including but not limited to: Dump Truck, Backhoe, Mini Excavator, Directional Drill, Concrete Breaker, Fitting Truck, Storage Trailer, Restoration Truck, Foremans Truck.

Our equipment fleet consists of over 8,000 units to complete these projects and equipment will be available for work as needed.

Program Modification Log

[illegible]

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MILLER PIPELINE

AN ARTERA COMPANY

Health & Safety Program

President & COO's Statement

Dear Miller Pipeline Employee:

Our reputation and success at Miller Pipeline is built on the foundation of our four core values: Safety - First and Foremost; Quality - In Everything We Do; Commitment - To The Team; and Reputation - Built on Integrity. By living our values every day at home and work, every team member plays an essential role in maintaining a culture based on integrity, trust, transparency, professionalism, and pride in what we do.

As the leader of our company, it is my responsibility to promote and ensure every team member's safety and well-being within our workforce. It is your responsibility to work as a team to implement Miller Pipeline's Health, Safety, and Environmental Program and create a culture that safety is first and foremost in every part of the job. We expect full participation, cooperation, and support for all employees, people, environment, and property.

As part of our ONE Safety Mission, we focus on "ONE Day, ONE Goal, NO Incidents" to protect our employees and have every team member in our organization work each day without getting injured. We will reach our mission through proper training, dedication, and commitment to each other and our safety culture.

Thank you for your commitment to the team.

Dale A. Anderson

Dale A. Anderson
President & COO