



Town of Upper Marlboro

Fiscal Year 2026 Operating Budget & Capital Improvement Plan

— Acknowledgments —

Board of Town Commissioners

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Joe Hourclé

Administration

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— Mayor's Message —

Neighbors,

I am grateful for another year in community with you all. We have achieved much in the last year. There has been redevelopment downtown with new businesses opening and new buildings and facades on our downtown buildings. It is rewarding to see all our work together begin to pay off. I am pleased to welcome a new Town Administrator, Clayton Anderson, who brings with him experience and expertise not only in Town Management, but also in Economic Development.

For downtown Upper Marlboro, the best is yet to come as we continue to coordinate with Prince George's County on activating vacant county-owned properties, including the Old Stone Building (at Old Crain Hwy & Church Street) and the Old Marlboro Elementary School (OMES) across from the post office. While nothing in government moves quickly, we have been in regular communication and making progress towards activation and community-driven planning for these spaces. (Yes, that means I'll be at your door asking you to come to meetings and tell us what you want to see for these spaces)

These are exciting developments for our town. We are also facing financial challenges. The federal landscape is uncertain, people are losing their jobs, inflation is not lessening, and we may be facing a recession. There is uncertainty and fear beyond the financial. We do not know what the year will bring. I do know that if we face it together and care for each other, we will be stronger. I encourage you more than ever to get to know and connect with your neighbors. Together, we can create a resilient network to care for one another in the face of what will come.

This FY 2026 budget prioritizes maintaining and expanding the services we have come to expect from our Town's government. The town will also realize expansion of our physical boundaries this year. This will expand our community and provide new opportunities.

I look forward to another year of building our community together. You are the community I want to face what may come with.

In fellowship,

Sarah Franklin

— How to Use this Book —

This book is a guide to Upper Marlboro's Budget for the Fiscal Year 2026. The Town's Fiscal Year runs from July 1st through June 30th. The Operating Budget described in this book covers the anticipated revenues and the planned expenses for the operation of the Town government during this fiscal year. The Capital Improvement Plan accounts for expenses that are large investments by the Town and need to be planned for, and these expenses have costs in multiple years. This allows the Town to responsibly plan for the future.

We believe that the Town's residents should have the tools that they need to not only see what the budget is but to understand what the budget means for them.

This book is organized into sections. To make it easier to find the information you want this page provides a guide to the outline of this budget book.

Public Engagement

These are the shared goals set forth by the Board of Commissioners and supported by the residents of Upper Marlboro.

Who we are

This section includes a summary of Town History and Demographic Data that describes characteristics of our community.

Revenues & Expenses

This section describes the Town's sources of revenue and expenses. This is where you will find information about residential and business taxes.

Operating Budget

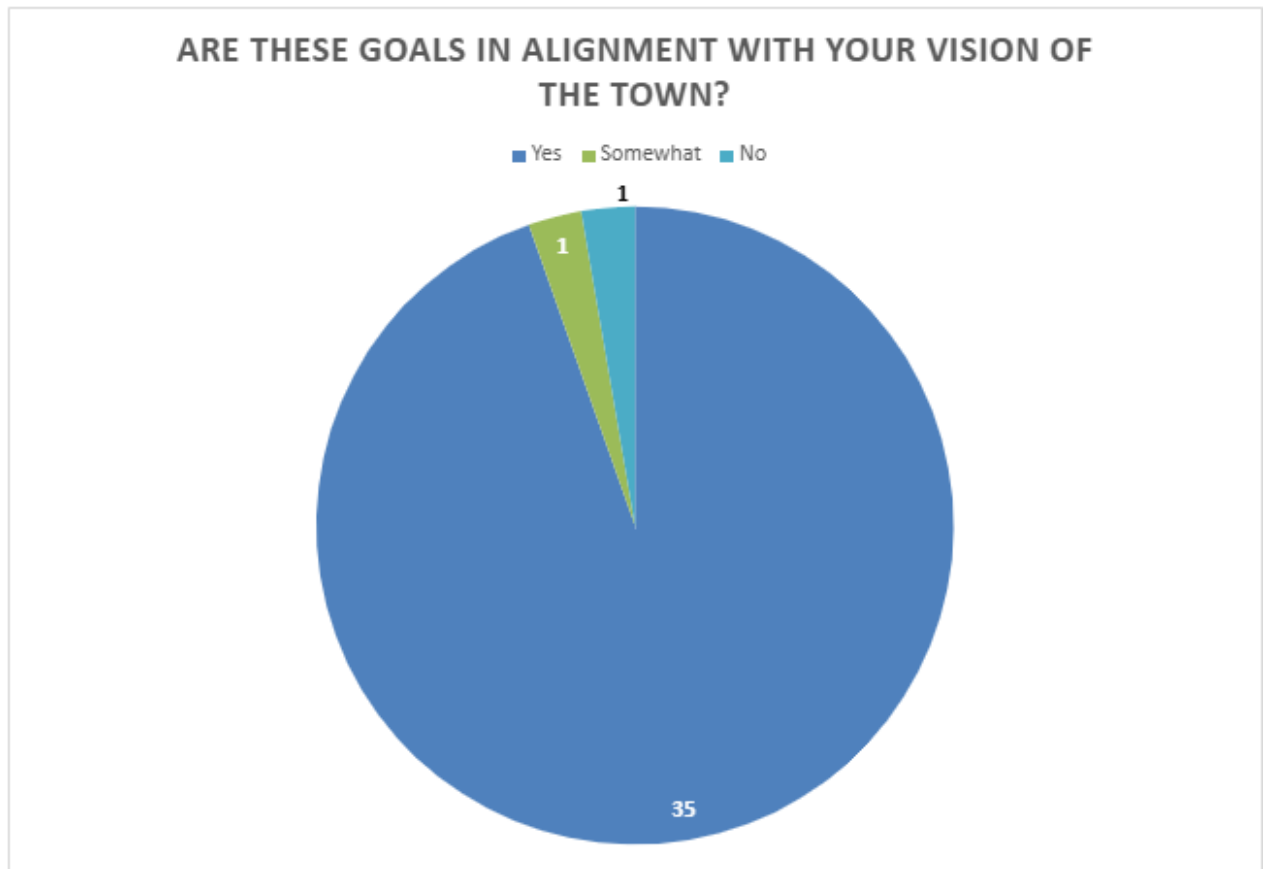
The Operating Budget is where the funding for the day-to-day running and functioning of the Government of The Town of Upper Marlboro. The Town has three departments: General Government, Public Safety, and Public Works.

Capital Improvement Plan (CIP)

Large expenditures that are multi-year investments. Includes current year expenses and planned expenses for a five-year period.

— Public Engagement —

Public involvement is extremely important to the Board of Commissioners. Town work sessions and meetings held every second and fourth Tuesday are attended by a small group of residents. This year to ensure broader participation in the budget process, the Town implemented a public survey. This survey outlines three goals and asks residents if these goals are in alignment with their visions for the Town. The goals were overwhelmingly supported, out of the 37 respondents, 35 supported the goals, one somewhat supported the visions, and one respondent did not support the goals.



The goals that were described in the survey included Economic Development and Sustainability, Resident Services & Community Engagement, and Infrastructure and beautification. The goals, as described in the survey, are described below.

Economic Development & Sustainability

The Board of Commissioners wishes to begin implementation of the Downtown Renaissance Vision Plan. Commissioners would like to see improved marketing of the Town. New and more varied restaurants with healthy options and evening and weekend hours are a goal downtown. The Board would like to see the increased tax base that comes with economic vitality and grant opportunities directed at improvements in downtown property that is both privately and publicly owned. The Town would like to position itself to purchase vacant properties as they become available to ensure that the community has a say in the design and development of these properties.

Resident Services & Community Engagement

The Board of Commissioners wants to focus on quality-of-life improvements and events for residents and increase community engagement. The Board would like to survey residents to find out what activities would encourage them to get more involved. Building a more robust youth engagement and volunteer base is important to this board.

Infrastructure & Beautification

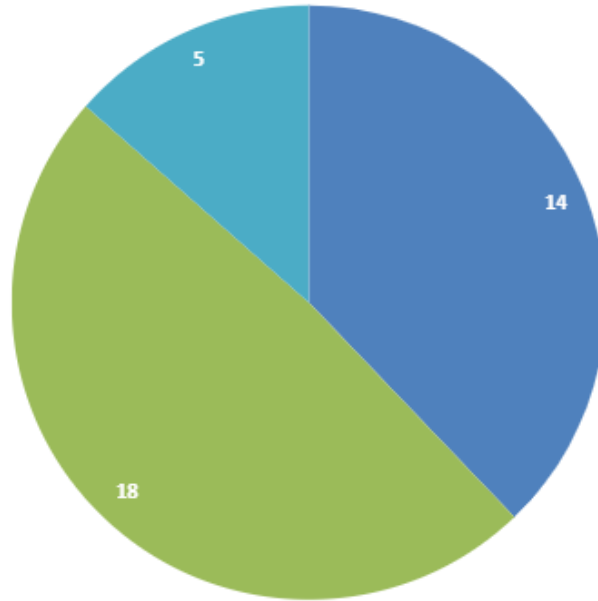
The Board of Commissioners would like to see improvements to road and parking infrastructure. The Commissioners would like to increase litter pick up and address substantial collections of garbage that can build up and spread around during weather events. Flood residency is important to the free flow of traffic in the area and working with the state and county to ensure infrastructure upgrades are important to the Board.

The results of the survey are summarized in the chart on the following page. The ranking of these goals by the 38 residents who took this survey was:

1. Economic Development & Sustainability
2. Infrastructure & Beautification
3. Resident Services & Community Engagement

**WHICH OF THESE THREE GOALS IS MOST IMPORTANT TO YOU
FOR THE UPCOMING YEAR?**

■ Infrastructure & Beautification ■ Economic Development & Sustainability ■ Resident Services & Community Engagement



— Who We Are —

History

The Town of Upper Marlboro has a rich and complicated history. Originally settled on the ancestral lands of the Piscataway people in 1665 and known as Colonel Belt's Landing, the Town was incorporated in 1706. Named for a member of the British nobility, the Duke of Marlborough, the area was an active port in the trade of tobacco and enslaved peoples. Its incorporation was largely due to its economic importance in the tobacco industry.

In 1721, the courthouse was located in Upper Marlboro, making it the seat of Prince George's County government. Valley Lane, annexed into the Town in 2024, was a center of the free Black community in Upper Marlboro. This area was the original location of Union Chapel and the ancestor of today's Frederick Douglass School. Many of the buildings in the area have been lost over time. The Union United Methodist Church (the descendant of Union Chapel) maintains a historic cemetery on Valley Lane.

The Town eventually became known as "Upper" Marlborough to distinguish it from Calvert County's "Lower" Marlborough. While the reason for the spelling of the name changing from "Marlborough" to "Marlboro" is unknown, the local favorite story of this change is that a postal clerk was given a new, smaller rubber stamp, and to make the name fit they removed the "ugh". Whatever the source of the change, the Town began to be known as Upper Marlboro in 1893.

In 1927, Crain Highway officially opened, establishing the first direct road connection between Southern Maryland and Baltimore. In 1922, a monument was erected at the intersection of Old Crain Highway, Main Street, and Old Marlboro Pike to commemorate and serve as a symbol of connection and progress. In 2022, the Town celebrated the 100th anniversary of the Crain Monument's construction by welcoming delegations from surrounding counties to honor its historical significance.

The Town was also home to St. Mary's Beneficial Society. The Hall, located on Pratt Street and still standing today served as a meeting place, social and political center, and house of worship for the African American community of Upper Marlboro. This was surrounded by a thriving hub of economic and social life for African Americans in Upper Marlboro.

During the Civil War, the Town was sympathetic to Confederacy, and in the Jim Crow era, it was known as a "sundown town," a predominately white area that discriminated and inflicted violence against Black residents and visitors. Despite the thriving Black community centered around Valley Lane, Union United Church, and St. Mary's Beneficial Society, the Town remained highly segregated. When the Civil Rights act of 1964 ended and the Town residents engaged in fairly peaceful integration of local

schools. However, the leadership resisted change, and the community pool was filled in rather than desegregated.

Historically, downtown Upper Marlboro was a lively center of community life, featuring a general store, bowling alley, restaurants, and gathering spaces for local youth. Although many original buildings have been lost to time, several historic structures remain, providing valuable context and inspiration for future redevelopment.

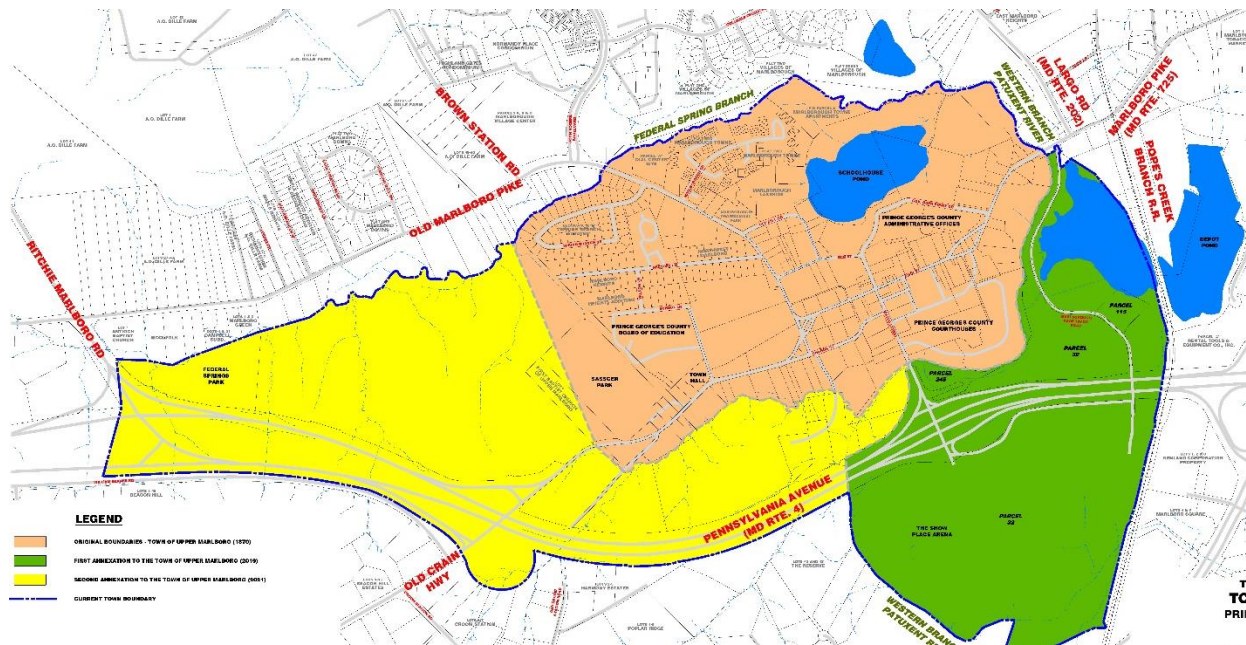
The Town has also been a key location in Maryland's equestrian history. For generations, it has hosted horse shows at the Showplace Arena and Equestrian Center. Prince George's County and the Maryland National Capital Park and Planning Commission have been revitalizing this resource in recent years. Today, this tradition continues with a whole season of equestrian events that starts in April and continues into November. Major equestrian events throughout the season, such as the Capital Challenge Horse Show, the Bill Pickett Rodeo, and the Washington International Horse Show, draw regional and national attention.

Upper Marlboro has been home to several prominent and influential sports stars, Maryland politicians, and clergy members. In 2018 the Town swore in first Black elected officials, Tonga Turner, and Wanda Leonard. Commissioner Turner was selected by the Board to serve as the Board's President and Town's first Black President/Mayor. This new board oversaw the Town's first expansion of its boundaries in 2020 to include the Annexation of the Show Place Arena.

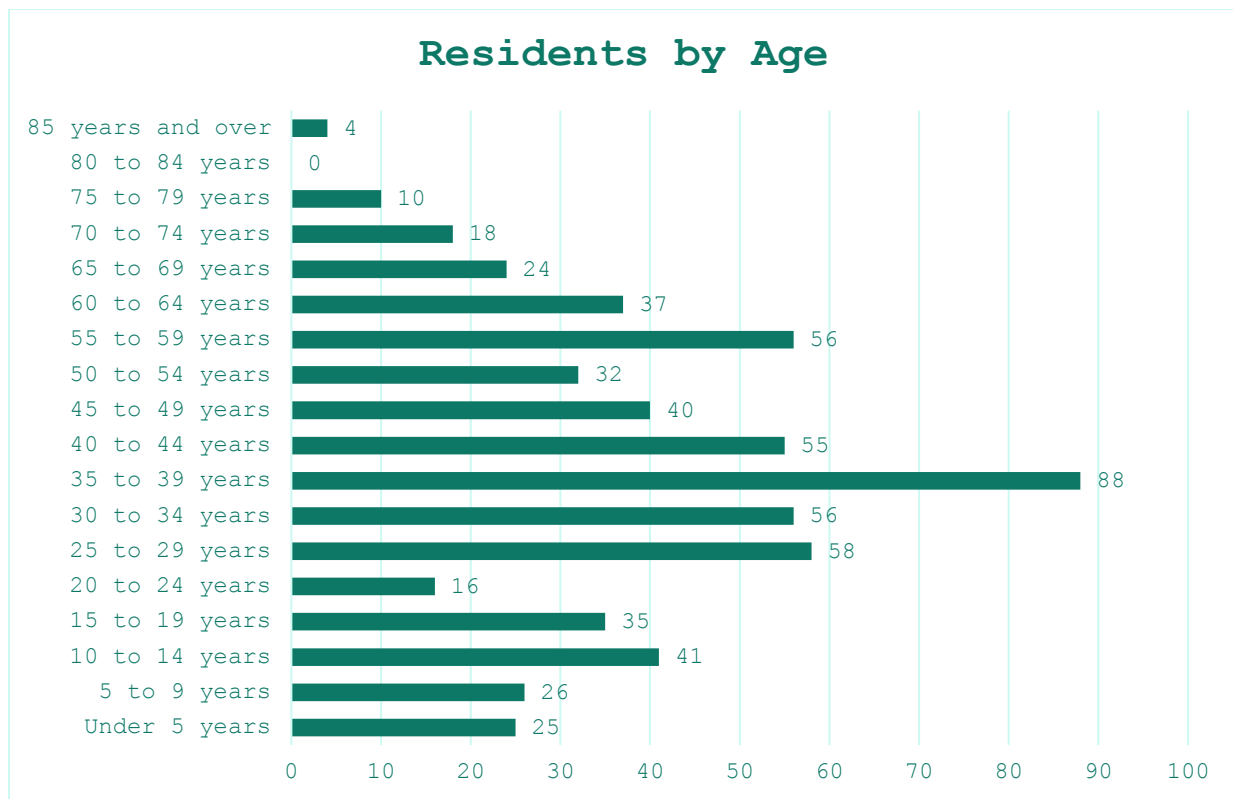
In 2023 the Town adopted a new logo, using the Crain Monument as a focal point. The logo also features other nods to the Town's history including a horse, the courthouse, and one of the historic facades of a downtown facades. It highlights the Town's connection to the environment and the rural tier through the depiction of Schoolhouse Pond with a heron at the water's edge.

Demographics

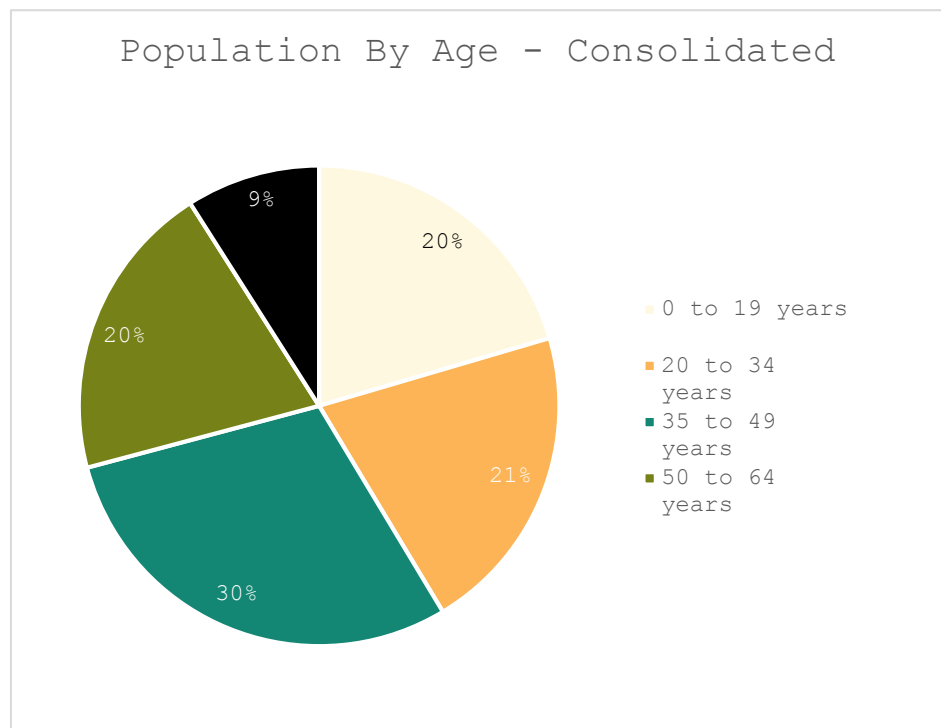
Today, Upper Marlboro is one square mile between Maryland Routes 4 and 202 and between John Rodgers Boulevard and the Show Place Arena. Annexations are underway to grow the Town's boundaries in a careful way. The Town receives calls daily from residents outside the Town limits requesting assistance with community issues and concerns. Each time there is an election the Town receives phone calls from potential candidates just outside the boundaries of the Town. The Board of Supervisors of Elections must turn away more voters each election because they do not live in the Town limits. All these indicators have caused the Town to look at annexation to provide much-sought-after community and welcome in more neighbors.



According to the 2020 American Community Survey¹ the Town of Upper Marlboro is home to 652 residents who live in a total of 302 households. The median age for residents is 38.5 years old. Around half of these households have children living in them. This data should be considered when planning for community engagement; it is harder for these families to be at meetings when picking kids up from sports and other activities and making dinner and getting children to bed. It is also important to remember that although these residents frequently cannot attend Town meetings, considering their needs and opinions is critical to good governance. To this end, the Town has created an online Community Engagement portal where residents can learn about, comment on, and take surveys regarding the larger pieces of legislation the Board of Commissioners is considering.

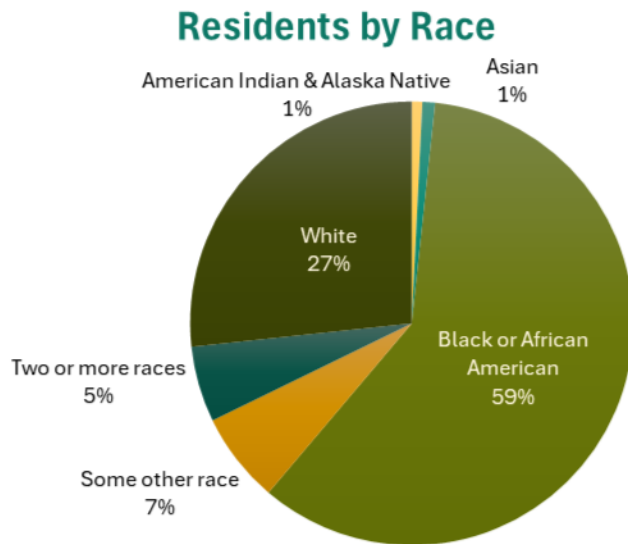


Residents of different ages have unique needs for services, it is therefore important to keep in mind the breakdown in age. The largest age group in the Town of Upper Marlboro is residents from 35-39 years old. Most of the Town's residents (183 people) are what would be considered "middle aged" (35-50 years old). The population



in Upper Marlboro also contains around 56 residents over the age of 65, and around

115 residents are under the age of 18, with approximately 70 residents between the ages of 5 and 14 years old. This means for nearly one quarter of our population, accessibility and walkability may be an important factor in how they can enjoy the Town.



The Town's racial makeup is illustrated in the chart below. Black or African American residents make up nearly 60% of the Town's population, white residents account for just over one quarter of the population, and all other races combine to make up the remaining 14 percent. The table below shows a more detailed breakdown by race. Of all races 8% of residents identify as Hispanic or Latino.

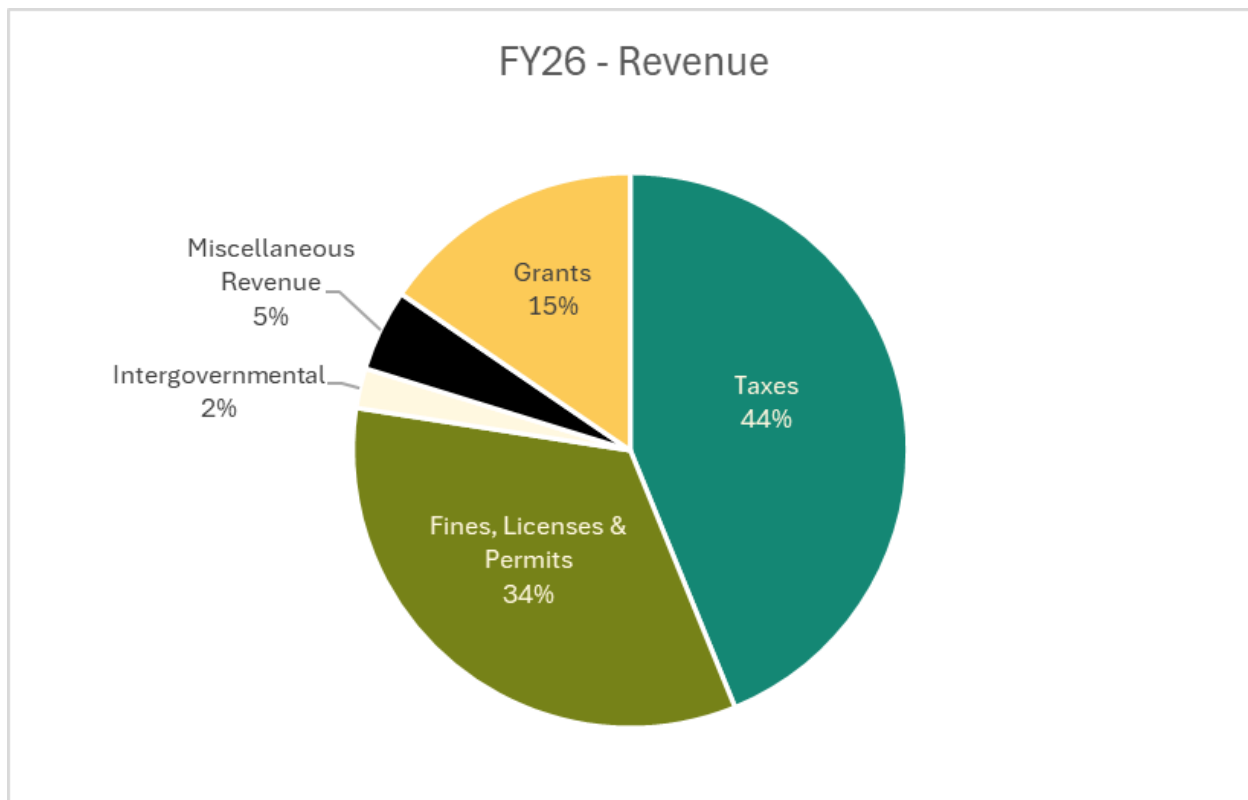
Family households make up approximately 59% of households in the Town with non-family households accounting for 41%. Single-parent households account for 30% of the households in the Town. Households with families have many demands on their time, requiring creative engagement strategies to ensure that these residents have their needs and opinions considered as a part of the Town's policies.

The Town's median household income is \$92,500 and an employment rate of 77.8%. The Town has a low poverty rate (3.6%) compared to the state (9%). Most residents commute outside of Town, driving alone or in a carpool (78.3%). The most common industries that residents work in are educational services, health care and social assistance (25.1%), and Public Administration (21.7%). This indicates that residents are busy at work outside the home most of the day. Ensuring that events are held at times these residents can attend is critical to ensure they are able to be involved. While it is a struggle for residents to get to meetings after returning to the office it becomes critical to find different way to engage the residents of the Town to ensure that decisions are being made based on a diverse group of voices that represent the Town's demographic makeup.

— Revenues —

Accurately projecting the revenues expected by the Town is essential to ensure that the priorities and plans for the coming year can be realized. The chart on this page shows the breakdown of revenues by one of the following five categories:

1. Fines, licenses, and permits – This category includes parking fees and fines, the Town's business licensing program, and other small fees.
2. Intergovernmental Revenue – This category includes funding from other levels of government in the form of rebates for Town services and other small remittances.
3. Taxes – This category includes residential and commercial property taxes, income tax, business personal property tax, and utilities taxes.
4. Miscellaneous Revenue – This category includes small services rendered by Town Hall staff that have an associated fee, Event Revenue, and transfers from the Reserve Fund.
5. Grants – This category includes grants and bond bills from state and county government.



Revenue**4000 Taxes**

4010 Real Estate Taxes Residential	467,610.00
4100 Personal Property Taxes	47,440.00
4150 PPT Public Utilities	890,000.00
4310 Income Taxes	225,000.00

Total 4000 Taxes	\$1,630,050.00
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4200 Fines, Licenses, Permits

4220 Town Permits	13,000.00
4230 Business License	15,000.00
4240 Parking Meters	250,000.00
4250 Speed Cameras	900,000.00
4260 Parking Fines/Penalties	55,000.00
4280 Pub/Edu/Govt Broadcasting	3,900.00
4290 Trader's Franchise Fees	13,000.00

Total 4200 Fines, Licenses, Permits	\$1,249,900.00
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4300 Intergovernmental

4320 Highway User Fee	56,322.00
4330 State Police Aid	30,000.00

Total 4300 Intergovernmental	\$86,322.00
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4400 Miscellaneous Revenue

4410 Miscellaneous	5,000.00
4420 Interest Earnings	20,000.00
4430 Town Hall Services - Misc Rev	1,061.00
4440 Transfer from Reserve	150,000.00
4450 Special Events/Donations	1,000.00

Total 4400 Miscellaneous Revenue	\$177,061.00
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4500 Grants

4530 FIP	80,000.00
4560 DHCD Circuit Rider Grant	70,000.00
4592 Bond Bill 21-241	275,000.00
4594 Bond Bill 22-661	150,000.00

Total Grants	\$575,000.00
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Total Revenue	\$3,718,333.00
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Revenue Estimates

In estimating the Town's revenues, a combination of methods was used. This section outlines the sources of revenue for the Town. Taxes are explained and analyzed in detail at the end of this section.

Income Taxes

For FY26 projections, the Income Taxes are based on data provided by the state of projected income taxes, with a reduced percentage to account for the impacts of federal government layoffs.

Property Taxes

Property Taxes (Residential & Commercial) for the Town were calculated based on the previous year's income. This year, the property taxes are estimated with a reduction due to the anticipated impacts of federal government layoffs.

Utility Taxes

The State sends us the assessed values for utilities. We then bill the utilities based on our tax rate.

Vacant Property Tax

Vacant developed property tax is a real property tax classification for vacant buildings, different from those established under the Maryland code. Vacant developed property is classified with Prince George's County and billed accordingly. The Board of Commissioners adopted this tax to compensate for the loss of Business Personal Property Taxes because of vacant property as well as to encourage property owners to maintain and rent vacant spaces in the interest of the Town's growth and economic development.

Highway User Fee

The Maryland Department of Transportation sends a letter with the amount that will be given to the Town in highway user fees.

Disposal Fee Rebate

The Department of Environment sends a letter to the Town each year with this anticipated revenue.

Speed Cameras

This budget projects the FY26 income from speed cameras based on the past year of activity. This budget additionally accounts for additional speed cameras that will be installed in the annexation area within six months of annexation.

Taxes

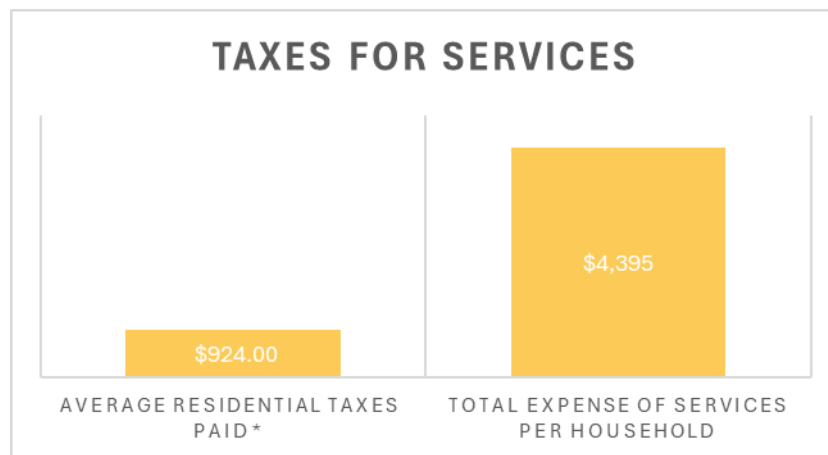
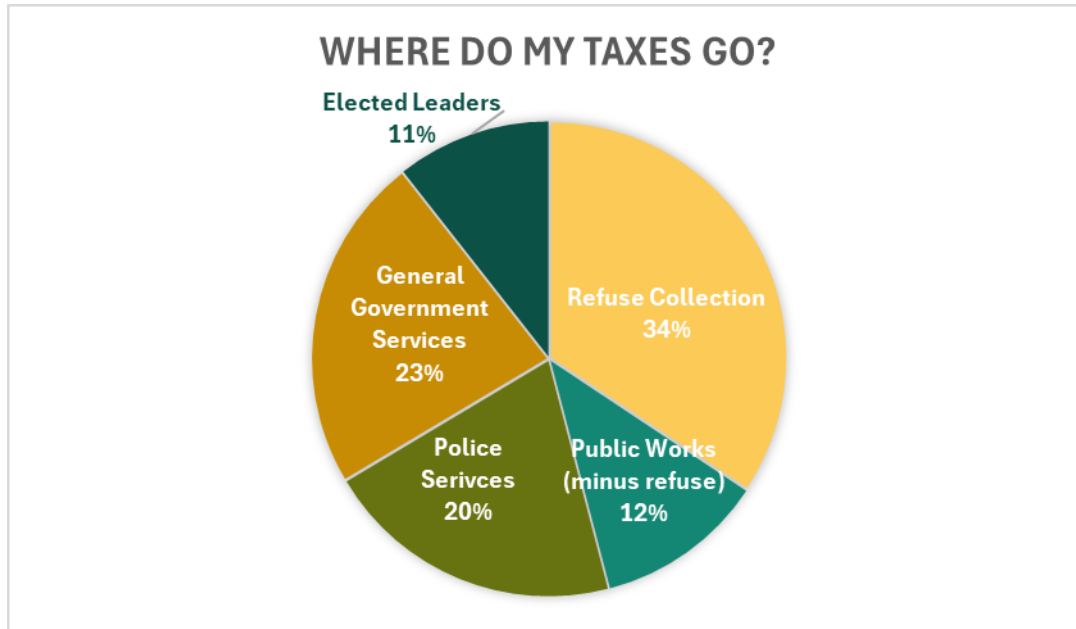
Taxpayers have many questions regarding taxes. What is the tax rate, how are tax dollars spent, what is the difference between town taxes, and many more. This section addresses the most common questions and concerns with regard to taxes.

Tax Rates

The Town has different tax rates for residential and commercial properties, business property, public utilities, and vacant property.

Tax Classification	FY 25 Rate	FY 26 Rate	Classification Description
Residential Property	\$0.38	\$0.38	Residentially zoned properties
Commercial Property	\$0.57	\$0.57	Commercial zoned properties
Business Personal Property	\$0.55	\$0.55	Business's personal property
Public Utilities	\$2.50	\$2.50	Pepco, Verizon, WSSC, Comcast, etc.
Vacant Property		\$1.50	Vacant property

Residential tax spending



County Taxes & Municipal Differential

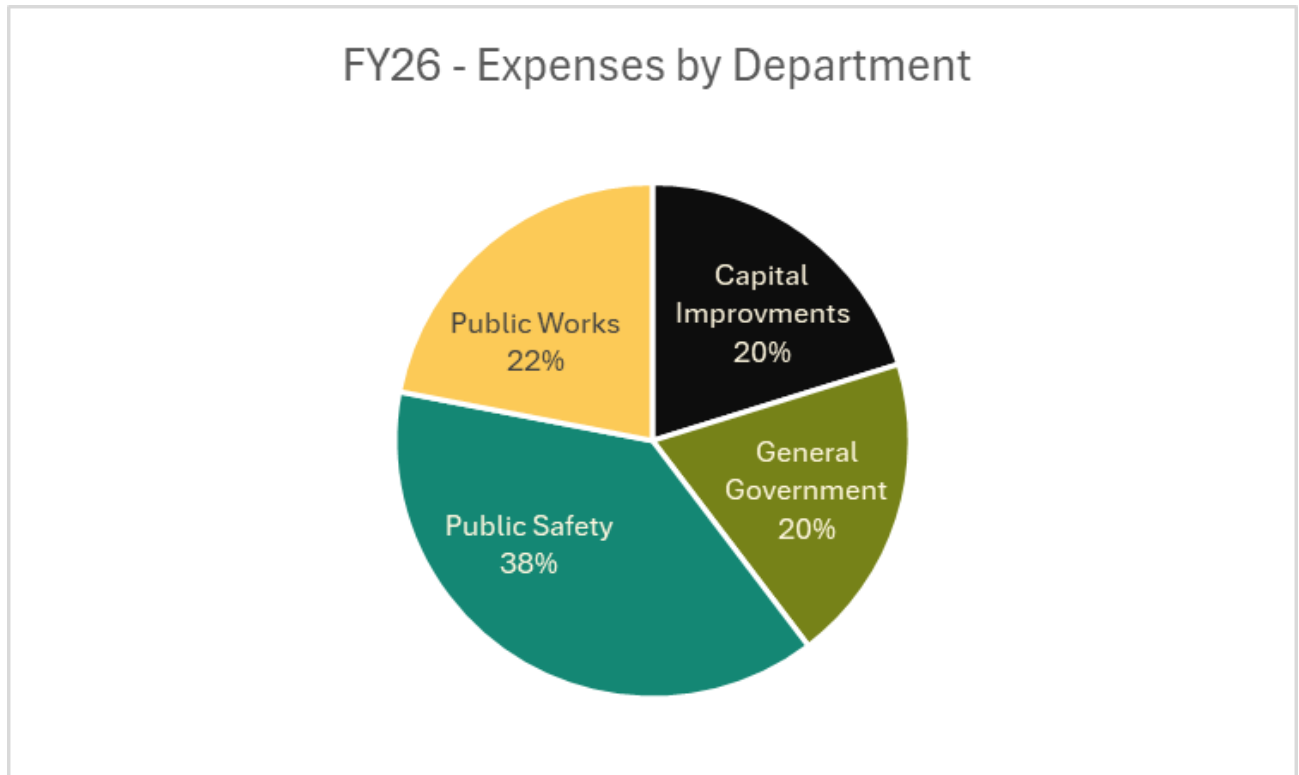
Town taxes are only a portion of our tax bills. Residents pay taxes in the County and the Town each year. The County takes pay for services that the County provides, and the Town does not. This includes things like public schools, fire service, parks, and more. The breakdown of how your tax dollars are spent on Town services is provided above. The following table illustrates what part of your tax bill goes to County taxes and what part goes to Town.

Assessment*	County Tax	Town Tax	Total in-town bill
\$ 50,000.00	\$ 464.00	\$ 190.00	\$ 654.00
\$ 100,000.00	\$ 928.00	\$ 380.00	\$ 1,308.00
\$ 150,000.00	\$ 1,392.00	\$ 570.00	\$ 1,962.00
\$ 200,000.00	\$ 1,856.00	\$ 760.00	\$ 2,616.00
\$ 250,000.00	\$ 2,320.00	\$ 950.00	\$ 3,270.00
\$ 300,000.00	\$ 2,784.00	\$ 1,140.00	\$ 3,924.00
\$ 350,000.00	\$ 3,248.00	\$ 1,330.00	\$ 4,578.00
\$ 400,000.00	\$ 3,712.00	\$ 1,520.00	\$ 5,232.00
\$ 450,000.00	\$ 4,176.00	\$ 1,710.00	\$ 5,886.00
\$ 500,000.00	\$ 4,640.00	\$ 1,900.00	\$ 6,540.00
\$ 550,000.00	\$ 5,104.00	\$ 2,090.00	\$ 7,194.00
\$ 600,000.00	\$ 5,568.00	\$ 2,280.00	\$ 7,848.00
\$ 650,000.00	\$ 6,032.00	\$ 2,470.00	\$ 8,502.00
\$ 700,000.00	\$ 6,496.00	\$ 2,660.00	\$ 9,156.00
\$ 750,000.00	\$ 6,960.00	\$ 2,850.00	\$ 9,810.00
\$ 800,000.00	\$ 7,424.00	\$ 3,040.00	\$ 10,464.00

**This is not the price you could get for your home, but the value the County assesses your home at. You can find this information at: <http://taxinquiry.princegeorgescountymd.gov/> or <https://sdat.dat.maryland.gov/RealProperty/Pages/default.aspx>*

— Expenses —

The expenses section of the budget is the real plan for how the Town will spend money and how the Town's goals will be met. The breakdown of expenses by department is illustrated in the chart below.



Each department provides residents, businesses, workers, and visitors in the Town with a variety of services.

General Government ensures the administrative functions of the Town are met, provides quality customer service to residents, and works to administer improvements to the Town. This also includes committee and event funding. The Town now has an active Grant Writer who is seeking additional sources of revenue to help balance increasing costs and expenses.

Public Safety ensures that the Town is a safe place to work, live, and play. Speed camera funds must largely be spent on running the speed camera program, and remaining funds must be spend on public safety. While the income from the program offsets some public safety and pedestrian safety costs the Town does see higher expenses due to the costs of running the program.

Public Works ensures that the Town roads are clear and maintained, the Town looks beautiful, and common areas are maintained.

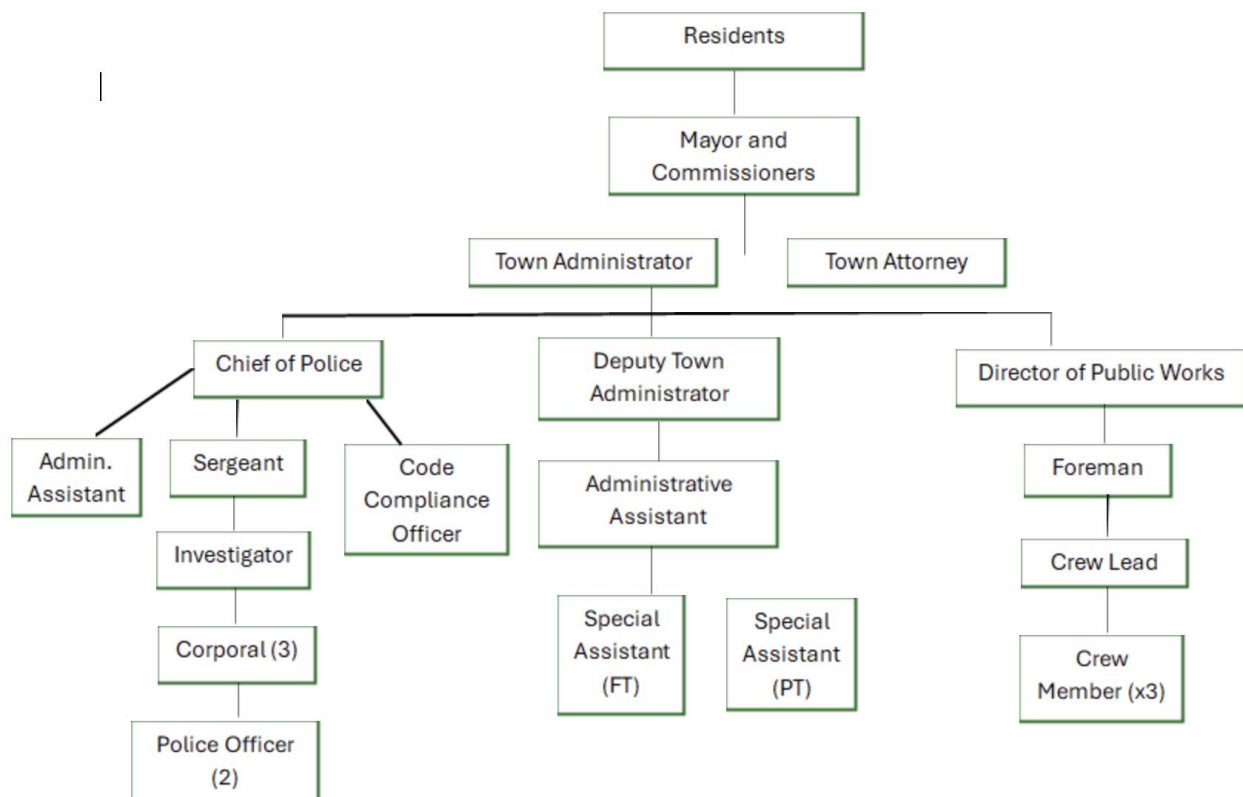
Capital Improvements includes equipment needed for the Town's services and functions. This includes a new commitment to road maintenance, including seal-coating of roads protect the investment in paving and reduce long-term costs and deterioration.

— The Town of Upper Marlboro Government Structure —

Our small-town government is led by a five-member Board of Commissioners. This Board is elected every two years, and chooses one member to serve as the President of the Board and the Town's Mayor. Currently, the Mayor functions as the CEO of the Town and is responsible for staff and the day-to-day running of the Town, either directly or through delegation.

The Board of Commissioners is considering Charter changes that will changing from a Board of Commissioners to a Manager and Council form of government. This change, if enacted, will better reflect the modern and efficient operations of the Town. With this change, the Town Administrator would become the CEO of the Town and be responsible for staff and the day-to-day running of the Town, either directly or through delegation.

The Town has three main departments: General Government, Public Safety, and Public Works. The town also employs a number of specialized contractors to provide services. The structure of the Town is governed by the Charter and the Mayor/President. How the workings of Town staff are structured is illustrated in the following organizational chart.



— General Government —

Services provided by the general government include citizen engagement, stakeholder identification and engagement, identification of community needs, resolution of concerns, intergovernmental relations, administration of grants, administration of town financials, running of elections, maintenance of Town's files and legal obligations, managing the Town's events, and oversight of Town's Committees.

The General Government staff is made up of the following positions:

Town Administrator

Deputy Town Administrator

Special Assistant

Administrative Assistant

Grant Writer – Circuit Rider

Special Assistant– P/T

In addition to the above positions, the Town is participating in the Maryland Town Manager/Circuit Rider Program (Maryland Department of Housing and Community Development), which assists small town and city governments with building their administrative capacity. The program provides grants to hire professional staff to work as a “circuit rider” to multiple towns, assisting with specific municipal functions and activities. An additional staff person who will oversee special projects will be available through this program for one year beginning in April 2024.

The General Government is housed at Town Hall. There are five offices for staff and a Conference Room that can hold up to 39 people seated. The Town is rapidly outgrowing this newly built Town Hall. Though the move of the Police Department to a new location has alleviated the pressure for the short term, long-term expansion or relocation will be required as the town grows.

It is essential that the Town begin to plan for the expansion of Town Hall or the relocation of the Police Department to free up additional office space at Town Hall. While this is not part of the FY 23 budget, the Capital Improvement Plan (CIP) includes new spaces for Public Works and the Police Department in future years to free up more space for General Government at Town Hall.

Changing times also require improved security upgrades to Town Hall, which can be found budgeted for in the CIP.

— General Government Budget —

	<u>FY26 Budget</u>
Expenditures	
5000 General Government	
5105 GG Commissioner Salaries	34,000.00
5107 GG Commission Expenses	10,000.00
5110 GG Salaries	289,380.00
5111 GG Salaries - Bonuses	3,150.00
5120 GG FICA	23,150.40
5130 GG Health/Life/Dental Benefits	32,800.00
5150 GG Pension Benefits	21,000.00
5300 GG Professional Services	
5310 GG Accounting	27,500.00
5320 GG Audit	14,000.00
5330 GG Payroll Processing	1,870.00
5340 GG Town Attorney & Legal	28,000.00
5350 GG IT Support & Equipment	7,000.00
5360 GG Media Relations	5,500.00
5370 GG Government Relations	17,600.00
5380 GG Human Resources Services	5,000.00
5390 GG Planning Firm	25,000.00
Total 5300 GG Professional Services	\$544,950.00
5400 GG Operating	
5200 GG Town Facility and Vehicle Insurance	32,800.00
5415 GG Merchant Services Fees	4,500.00
5435 GG Training	7,000.00
5440 GG Dues & Subscriptions	20,000.00
5445 GG Postage	3,500.00
5450 GG Printing	11,500.00
5455 GG General Supplies	10,000.00
5460 GG Office Equipment R&M	0.00
5465 GG Town Hall Office Phones	10,000.00
5470 GG Mobile Phones	5,000.00
5475 GG Town Elections	8,000.00
5480 GG Town Hall Utilities	14,000.00
5485 GG Town Hall Repair & Maintenance	
5490 GG Other	5,000.00

5495 GG Contributions	7,000.00
54XX CONTINGENCY - ALL DEPARTMENTS	15,000.00
Total 5400 GG Operating	\$153,300.00
5900 GG Committee Expenses	
5905 Events Committee	2,000.00
5910 CERT Team	900.00
5915 Historical Committee	500.00
5925 Green Team	1,500.00
5930 TOUM Event	5,500.00
5935 Trunk or Treat	2,000.00
5940 Marlboro Day	10,000.00
5950 Economic Development Working Group	750.00
5955 Winter Holiday	2,250.00
Total 5900 GG Committee Expenses	\$25,400.00
Total 5000 General Government	\$723,650.00

— Public Safety —

The Department of Public Safety comprises the Police Department, Parking Authority, and Code Compliance. This department keeps us safe, ensures compliance with Town codes, and ensures our laws are followed. Our public safety department has been rebuilt from the ground up over the last five years. The Town's department is able to provide coverage for five eight hour shifts throughout the week in addition to coverage for special events.

The police department has moved to its new location just outside of the Town. Police still spend the bulk of their day patrolling the Town. The new space provides office space to accommodate additional officers. Police space requires locations to store uniforms and other equipment, items collected related to crimes, computers and office equipment for reports and research and a variety of other office needs.

The introduction of the Town's Speed Cameras is a self-sustaining program with the intent to slow traffic and improve pedestrian safety within our Town. It is important to note that Speed and Red-Light Camera enforcement program does not fund any items in the Town's Operating Budget due to the legal requirements of the program.

— Public Safety Budget —

	FY26 Budget
<hr/>	
6000 Public Safety	
6000C Code Enforcement	
6100C Code Vehicle Maintenance	2,000.00
6200C Code Parking Meter Maintenance	10,000.00
Purchase Parking Vehicle	
Total 6000C Code Enforcement	\$12,000.00
6110 PS Salaries	430,000.00
6111 PS Overtime	26,000.00
6112 PS Bonus	8,000.00
6120 PS FICA	33,000.00
6130 PS Health Benefits	15,000.00
6150 PS Pension Benefits	51,600.00
6200 PS Uniforms	4,500.00
6210 PS Weapons & Duty Equipment	20,000.00
6220 PS Training & Memberships	5,000.00
6230 PS Pre Employment	6,000.00
6260 PS Mobile Phone	5,500.00
6270 PS Supplies	8,000.00
6300 PS Professional Services	71,300.00
6400 PS Occupancy	100,000.00
PS Utilities	5,000.00
6700 PS Vehicle Repairs	10,000.00
6710 PS Vehicle Fuel	18,000.00
6720 PS Insurance	16,000.00
6750 Police State Aid	30,000.00
Total Public Safety Operating	<u>862,900.00</u>
6850 PS Speed Camera Budget	
6851 PS Speed Camera Admin Fee - 4	
Cameras	301,000.00
6852 PS Speed Camera Service Fees	68,000.00
6853 PS Speed Camera Salaries	85,000.00
6854 PS Speed Camera FICA	20,000.00
6855 PS Speed Camera Occupancy	45,000.00
6856 PS Speed Camera General Supplies	2,000.00
6857 PS Speed Camera Overtime	5,000.00

6858 PS Speed Camera Uniforms	2,000.00	
6859 PS Speed Camera Weapons & Duty		
Equipment	1,000.00	
6860 PS Speed Camera Training &		
Membership	200.00	
6861 PS Speed Camera Pre-Employment	2,500.00	
6862 PS Speed Camera Mobile Technology	2,500.00	
6863 PS Speed Camera Supplies	500.00	
6864 PS Speed Camera Vehicle Repairs	500.00	
6865 PS Speed Camera Vehicle Fuel	2,000.00	
6866 PS Speed Camera	1,500.00	
6870 PS Speed Camera Marlboro VFD		
Support	5,000.00	
6880 PS Speed Camera Due to State	8,500.00	
Total 6850 PS Speed Camera Budget	\$552,200.00	
Total 6000 Public Safety	\$1,427,100.00	

— Public Works —

The Public Works department maintains the Town's public spaces, keeping them clean and beautiful. They are essential in the execution of Town events, setting up, maintaining the event space, and assisting police with road closures as needed.

The services provided by the public works department include:

- Trash, Bulk Trash, and Yard Waste Collection
- Beautification of Town Properties and Rights-of-Way
- Snow Removal
- Road Maintenance
- Emergency Response
- Natural Disaster Response
- Event Support

The Department of Public Works is housed on a 20,691 square foot lot with a two-bay garage and a small office building that has space for one office, a restroom, and room for three adults to sit down.

This five-member team is cramped in the current office. The size of the public works lot is such that once a truck has been outfitted with a plow and salt spreader, it can no longer turn around. The garage bays are not adequate to store the necessary equipment for maintaining and beautifying the town. While the expansion of the police department has provided additional storage space and office locations for the Public Works Department, in the long term, a consolidated location adequate for the vehicles and other equipment of the department will need to be found.

— Public Works Budget —

	<u>FY26 Budget</u>
7000 Public Works	
7110 PW Salaries	369,000.00
7111 PW Overtime	11,000.00
7112 PW Bonus	4,500.00
7120 PW FICA	22,000.00
7130 PW Health-Life-Dental	52,000.00
7150 PW Pension Benefits	44,280.00
 7240 Public Works Operating	
7210 PW Waste Collection/Disposal Fees	6,000.00
7220 PW Waste Disposal/Contractor	67,000.00
7250 PW Town Hall	
Maint/Repairs/Beautification	42,000.00
7251 PW Christmas Decor	2,000.00
7260 PW Training & Memberships - Dues	5,000.00
7270 PW Other	2,000.00
7280 PW Streets Maintenance	60,000.00
7340 PW Vehicle Maintenance	15,000.00
7350 PW Utilities	3,000.00
7360 PW Mobile Technology	6,900.00
7370 PW Small Tools & Equipment	12,000.00
7372 PW Office Supplies	1,000.00
7374 PW Computer Software & Equipment	1,500.00
7380 PW Septic Tank	3,000.00
7385 PW Uniforms	3,500.00
7390 PW Weather Related Expenses	10,000.00
7397 PW Vehicle Fuel	18,000.00
7400 PW Streetlight Electricity	28,000.00
7410 PW Insurance	25,000.00
7420 PW Mosquito Control	2,700.00
Total 7240 Public Works Operating	<u>\$320,600.00</u>
Total 7000 Public Works	<u>\$816,380.00</u>

— Capital Improvements Plan —

A Capital Improvements Plan (CIP) allows a Town to plan its future investments, anticipate needs, set goals and secure funding to help support those goals. This CIP accounts for the Town's vehicle replacement schedule, road maintenance schedule, and infrastructure investments within the Town's current boundaries.

Annexation and Economic Development are part of the Town's future this FY26 CIP provides a plan that anticipates needs associated with these elements. Investments in Economic Development include parking and road improvements, park improvements and development, and the Façade Improvement Program. Annexation planning includes plans for new locations for the public works and police departments, equipment with a higher capacity than existing for public works, and investments in security improvements. A Capital Improvement Plan is essential for the Town to maintain responsible, long-range planning for the future.

While the Town's FY26 finances do not allow meeting the Town's infrastructure needs over the next year the Town has continued to seek out grants to assist with funding. The Town is focused on both infill and geographic growth with a focus on downtown economic revitalization.

1. Re-design, engineering, paving, and maintenance of Town Roads.
2. Park, trail, and parking investments that support economic development.
3. Investments in downtown through partnering with State and County Agencies.

— Capital Improvement Budget —

	FY26 Budget
8000 Grants & Awards	
8180 FIP	80,000.00
8700 Community Playground	250,000.00
Total 8000 Grants & Awards	\$330,000.00
9010 PS Debt Service	96,472.00
9020 PW Debt Service	144,731.00
9030 PW Capital Outlay	150,000.00
9050 Annexation	30,000.00
Total 9000 Capital Outlays	\$421,203.00
Total Expenditures	\$3,718,333.00

The five-year CIP is provided on the following pages:

Capital Improvement Plan

		FY25	FY26	FY27	FY28	FY28	FY29	Notes
Improvements to Town Roads								
Spring Branch Drive	DPW	-	-	\$30,000.00	-	-	\$30,000.00	Seal Coating & Striping
School & Wilson Lane	DPW	-	-	-	\$25,000.00	-	-	Stormwater & Repave & Striping
Rectory Lane	DPW	-	-	-	\$1,500,000.00	-	-	Stormwater & Repave & Striping
Old Mill Road	DPW	-	-	\$200,000.00	-	-	-	Stormwater & Repave & Striping
Elm Street	DPW	-	-	-	-	\$25,000.00	-	Seal Coating & Repairs & Striping
Marlborough Drive	DPW	-	-	-	-	\$25,000.00	-	Seal Coating & Striping
Marlborough Towne Roads	DPW	-	-	-	-	-	\$250,000	
Church Street & Trinity Lane	DPW	-	-	-	-	\$200,000.00	-	Traffic Calming/Traffic Study & Repave
Pratt Street	DPW	-	-	\$75,000.00	-	-	\$25,000.00	Paving & Seal Coating & Striping
TOTAL ROAD IMPROVEMENTS		\$0.00	\$0.00	\$305,000.00	\$1,525,000.00	\$250,000.00	\$305,000.00	
Town Buildings								
Town Hall	GG	-	-	-	-	-	-	
Police Department	PD	\$90,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	
Public Works Yard	DPW	-	-	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	Current does not allow for additional crew, vehicles, or equipment. Hazards: large vehicles and children.
TOTAL BUILDINGS		\$90,000.00	\$100,000.00	\$250,000.00	\$250,000.00	\$250,000.00	\$250,000.00	
Town Vehicle Needs								
FY15 Police Vehicle Purchase	PD	-	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	-	2016 Ford Interceptor Sedan (marked)
FY16 Police Vehicle Purchase	PD	-	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	-	2016 Ford Inteceptor SUV (unmarked)
FY19 Police Vehicle Lease	PD	-	-	\$12,000.00	\$12,000.00	\$12,000.00	-	2020 Chevy Tahoe (unmarked)
FY19 Police Vehicle Lease	PD	-	-	\$12,000.00	\$12,000.00	\$12,000.00	-	2020 Ford Interceptor SUV (marked)
FY19 Police Vehicle Lease	PD	-	-	\$12,000.00	\$12,000.00	\$12,000.00	-	2020 Ford Interceptor SUV (marked)
FY 22 Police Vehicle Lease	PD	\$16,500.00	\$8,250.00	-	-	-	-	2021 Ford Interceptor SUV (marked)
FY 22 Police Vehicle Lease	PD	\$16,500.00	\$8,250.00	-	-	-	-	2021 Ford Interceptor SUV (marked)
FY 23 Police Vehicle Lease	PD	\$15,000.00	\$15,000.00	-	-	-	-	2023 Ford Interceptor SUV (unmarked) - speed camera
Code Compliance Car	PD	-	-	-	\$25,000.00	\$25,000.00	-	2020 Chevy Bolt (marked)
FY08 Parking Authority Vehicle	PD	-	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	-	2009 Impala -> Ford Transit Van
Message Board	PD	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	-	-	
PD Vehicle Subtotal		\$54,000.00	\$88,500.00	\$93,000.00	\$118,000.00	\$112,000.00	\$0.00	
FY25 Staff Vehicle	GG	-	\$12,000.00	\$12,000.00	\$12,000.00	-	-	
GG Vehicle Subtotal		\$0.00		\$12,000.00	\$12,000.00	\$12,000.00	\$0.00	
FY15 Public Works Vehicle Purchase	DPW	-	\$16,250.00	\$16,250.00	\$16,250.00	\$16,250.00	-	2015 Chevy Silverado 2500

FY16 Public Works Vehicle Purchase	DPW	-	-	\$17,000.00	\$17,000.00	\$17,000.00	\$17,000	2016 Chevy Silverado 2500
FY17 Dump Body	DPW	-	-	-	\$26,000.00	\$26,000.00	\$26,000	2017 Chevy Silverado 3500 Dump
FY25 Public Works Vehicle Purchase	DPW	\$34,131.00	\$34,131.00	-	-	-	-	2024 Ford F250
FY21 DPW Vehicle Lease	DPW	\$31,500.00	\$31,500.00	-	-	-	-	2022 Ford F550 Dump
FY24 DPW Vehicle Lease	DPW	-	-	\$22,000.00	\$22,000.00	\$22,000.00	-	Chevy Silverado 2500 (or similar)
Exmark 2005 zero turn mower	DPW	-	-	-	-	\$16,000.00	-	
Exmark walk behind mower	DPW	-	-	-	-	\$13,000.00	-	
Larger tractor or skidsteer	DPW	\$12,301.16	\$12,301.16	\$12,301.16	-	-	-	
Attenuator Trailer	DPW	-	\$10,600.00	\$10,600.00	\$10,600.00	\$10,600.00	-	Crash barrier
Boss 4' Snowrator w/Brine/salt spreader		-	\$15,500.00	-	-	-	-	
Billy Goat Leaf / debris Vacuum		-	\$6,000.00	-	-	-	-	
Avant 760 Articulating loader		-	-	-	\$70,000.00	-	-	Mower,Collecting broom,Pallet forks,General bucket
DPW Vehicle Subtotal		\$77,932.16	\$126,282.16	\$78,151.16	\$161,850.00	\$120,850.00	\$43,000.00	
TOTAL VEHICLES		\$131,932.16	\$214,782.16	\$183,151.16	\$291,850.00	\$244,850.00	\$43,000.00	
TOTAL CIP		\$221,932.16	\$314,782.16	\$738,151.16	\$2,066,850.00	\$744,850.00	\$598,000.00	

Appendix A: Description of Line Items Fiscal Year 2026 Budget

4010 Real Estate Taxes Residential	Property Taxes from homeowners and property owners
4100 Personal Property Taxes	Property Taxes from businesses
4150 PPT Public Utilities	Taxes on public utilities located in the Town of Upper Marlboro
4310 Income Taxes	Income taxes from residents distributed by the State of Maryland
4220 Town Permits	Parking permits, room rentals,
4230 Business License	In-town business licensing program
4240 Parking Meters	Payments to parking meters including via parking apps
4250 Speed Cameras	Speed camera income, expenses are restricted
4260 Parking Fines/Penalties	Tickets and fines for illegal parking
4280 Pub/Edu/Govt Broadcasting	Fee distributed to the Town for cable access
4290 Trader's Franchise Fees	Miscellaneous fees collected by the court system for banks and institutions in town.
4320 Highway User Fee	Money from the state based on the mileage of streets the Town owns
4330 State Police Aid	Money from the state to assist the Town Police Department
4410 Miscellaneous	Misc. Revenues
4420 Interest Earnings	Interest on savings
4430 Town Hall Services - Misc Rev	Notary services, room rentals, etc.
4440 Transfer from Reserve	Money from ARPA and for Capital Improvements
4450 Special Events/Donations	Sponsorships, vendor booth fees
4530 FIP	Community Legacy Grant for façade improvement program
4560 DHCD Circuit Rider Grant	Grant that funds our grant writer position
4592 Bond Bill 21-241	
4594 Bond Bill 22-661	
5105 GG Commissioner Salaries	Board of Commissioner Salaries
5107 GG Commission Expenses	Conferences
5110 GG Salaries	Staff Salaries
5111 GG Salaries - Bonuses	Holiday Bonuses

5120 GG FICA	Federal Payroll Taxes
5130 GG Health/Life/Dental Benefits	Employee Benefits
5150 GG Pension Benefits	Employee Benefits
5310 GG Accounting	Accounting Services
5320 GG Audit	Annual Audit
5330 GG Payroll Processing	Payroll Processing Service
5340 GG Town Attorney & Legal	Legal Fees
5350 GG IT Support & Equipment	IT Services, Subscriptions, and Equipment
5360 GG Media Relations	Media Relations Support
5370 GG Government Relations	Government Relations Firm
5380 GG Human Resources Services	Human Resources Support
5390 GG Planning Firm	Economic Development
5200 GG Town Facility and Vehicle Insurance	Insurance
5415 GG Merchant Services Fees	Fees for credit card payments and systems
5435 GG Training	Staff Training
5440 GG Dues & Subscriptions	Professional and Software Subscriptions
5445 GG Postage	Postage
5450 GG Printing	Internal Printing, Newsletters, Flyers, Signs, Banners
5455 GG General Supplies	General office supplies
5465 GG Town Hall Office Phones	Office Phones
5470 GG Mobile Phones	Mobile Phones
5475 GG Town Elections	Elections
5480 GG Town Hall Utilities	Electricity, Water, etc.
5490 GG Other	Misc.
5495 GG Contributions	Donations and Resident Assistance
54XX CONTINGENCY - ALL DEPARTMENTS	Contingency for unplanned emergency expenses
5905 Events Committee	Events Committee
5910 CERT Team	CERT
5915 Historical Committee	Historical Committee
5925 Green Team	Green Team

5930 TOUM Event	Small Town events & Hosting partners
5935 Trunk or Treat	Trunk-or-Treat
5940 Marlboro Day	Marlboro Day
5950 Economic Development Working Group	Economic Development Workgroup
5955 Winter Holiday	Tree Lighting
6100C Code Vehicle Maintenance	Vehicle Maintenance
6200C Code Parking Meter Maintenance	Parking Meter Maintenace
6110 PS Salaries	Police Department Salaries
6111 PS Overtime	Overtime for Police Department
6112 PS Bonus	Holiday Bonuses
6120 PS FICA	Federal Payroll Taxes
6130 PS Health Benefits	Employee Benefits
6150 PS Pension Benefits	Employee Benefits
6200 PS Uniforms	Uniforms
6210 PS Weapons & Duty Equipment	Weapons and other equipment for officers
6220 PS Training & Memberships	Training for Police Officers
6230 PS Pre Employment	Pre-employment expenses for police officers
6260 PS Mobile Phone	Mobile Phones
6270 PS Supplies	General supplies
6300 PS Professional Services	Accounting, HR, Legal, etc.
6400 PS Occupancy	Police Office Space
PS Utilities	Electric, Water, etc.
6700 PS Vehicle Repairs	Repairs to police vehicles
6710 PS Vehicle Fuel	Fuel for police vehicles
6720 PS Insurance	Insurance
6750 Police State Aid	The State Aid for Police Protection Fund is a formula-driven funding program used to supplement resources for police protection in our local communities. State funds provide additional revenue to support the operational costs of local and county police agencies
6851 PS Speed Camera Admin Fee - 4 Cameras	Fees for speed cameras

6852 PS Speed Camera Service Fees	Service fees for speed cameras
6853 PS Speed Camera Salaries	Police salaries for speed cameras
6854 PS Speed Camera FICA	Federal Taxes for speed camera staff
6855 PS Speed Camera Occupancy	Building expenses for speed camera employees
6856 PS Speed Camera General Supplies	Supplies related to speed cameras
6857 PS Speed Camera Overtime	Overtime for approving tickets
6858 PS Speed Camera Uniforms	Uniforms for speed camera officers
6859 PS Speed Camera Weapons & Duty Equipment	weapons and duty equipment for speed camera officers
6860 PS Speed Camera Training & Membership	training for speed cameras
6861 PS Speed Camera Pre-Employment	Pre-employment costs for speed camera employees
6862 PS Speed Camera Mobile Technology	laptops for speed camera employees
6863 PS Speed Camera Supplies	supplies related to speed cameras
6864 PS Speed Camera Vehicle Repairs	vehicle repairs for speed camera employee vehicles
6865 PS Speed Camera Vehicle Fuel	vehicle fuel for speed camera employee vehicles
6866 PS Speed Camera	-
6870 PS Speed Camera Marlboro VFD Support	Support for Volunteer Fire Department
6880 PS Speed Camera Due to State	Money due to state from speed camera program
7110 PW Salaries	Salaries
7111 PW Overtime	Overtime for Public Works
7112 PW Bonus	Holiday Bonus
7120 PW FICA	Federal Taxes
7130 PW Health-Life-Dental	Employee Benefits
7150 PW Pension Benefits	Employee Benefits
7210 PW Waste Collection/Disposal Fees	Fees at County facility
7220 PW Waste Disposal/Contractor	Trash Contactor costs
7250 PW Town Hall Maint/Repairs/Beautification	Building Maintenance and General Town Beautification
7251 PW Christmas Decor	Holiday Decor

7260 PW Training & Memberships - Dues	Training and memberships for DPW employees
7270 PW Other	Misc.
7280 PW Streets Maintenance	Maintenace of Town streets
7340 PW Vehicle Maintenance	Maintenace of DPW vehicles
7350 PW Utilities	Electricity, water, etc.
7360 PW Mobile Technology	Mobile Phones & other mobile devices
7370 PW Small Tools & Equipment	Tools and equipment
7372 PW Office Supplies	Office supplies
7374 PW Computer Software & Equipment	Computer equipment and software programs
7380 PW Septic Tank	Septic Tank at DPW Building
7385 PW Uniforms	Uniforms for DPW employees
7390 PW Weather Related Expenses	Expenses for winter weather events, general storms, flooding, and other weather-related expenses
7397 PW Vehicle Fuel	Fuel for DPW vehicles
7400 PW Streetlight Electricity	Electricity for the Town's Streetlights
7410 PW Insurance	Insurance
7420 PW Mosquito Control	State Mosquito Spraying contact
8180 FIP	Facade Improvement Program
8700 Community Playground	Splash Pad and tot Playground
9010 PS Debt Service	Police Vehicles
9020 PW Debt Service	Public Works Vehicles
9030 PW Capital Outlay	Major Road repairs and maintence
9050 Annexation	Annexation costs

Appendix B: Public Engagement Survey

The Following is the survey as it was posted on the Town's webpage in March, April, and May of 20205.

* * *



Town of Upper Marlboro FY26 Budget Survey

* Name

* Street Name-- Select an Option -- Elm Street, Main Street, Marlborough Circle, Marlborough Drive, Marlborough Grove, Marlborough Lane, Marlborough Terrace, Old Crain Highway, Old Marlboro Pike, Old Mill Road, Rectory Lane, School Lane, Spring Branch Drive, Trinity Lane, Wilson Lane, Church Street, Trinity Lane, Valley Lane

The Board of Commissioners, in discussions with community members, has established the following goals to guide our work over the next two years. These priorities reflect input from residents, businesses, and stakeholders, ensuring that our efforts align with the needs and aspirations of our town.. These goals are:

Economic Development & Sustainability

The Board of Commissioners wishes to begin implementation of the Downtown Renaissance Vision Plan. Commissioners would like to see improved marketing of the Town. New and more varied restaurants with healthy options and evening and weekend hours are a goal for downtown. The Board would like to see the increased tax base that comes with economic vitality and grant opportunities directed to improvements in downtown property that is both privately and publicly owned. The Town would like to position itself to purchase vacant properties as they become available to ensure that the community has a say in the design and development of these properties.

Resident Services & Community Engagement

The Board of Commissioners wants to focus on quality-of-life improvements and events for residents and increase community engagement. The Board would like to survey residents to find out what activities would encourage them to get more involved. Building a more robust youth engagement and volunteer base is important to this board.

Infrastructure & Beautification

The Board of Commissioners would like to see improvements to road and parking infrastructure. The Commissioners would like to increase litter pick up and address substantial collections of garbage that can build up and spread around during weather events. Flooding residency is important to the free flow of traffic in the area and working with the state and county to ensure infrastructure upgrades are important to the Board.

* Are these goals in alignment with your vision of the Town?

Which of these three goals is MOST important to you for the upcoming year?-- Select an Option -- Economic Development & Sustainability, Resident Services & Community Engagement, Infrastructure & Beautification

Are there specific projects or programs you would like us to consider in this budget?

Please provide any comments you have about your prioritization

Please provide any additional comments or ideas to help your Board of Commissioners establish a balanced budget that matches your priorities.

Thank you for your participation!

If you would like to provide additional comments please attend a Town meeting on the second or fourth Tuesday of each month starting at 7:00 pm or provide a comment in our suggestion box here:

https://www.uppermarlboromd.gov/contact_us/virtual_comment___suggestion_box/index.php

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The data from this survey is provided in the main document in the section titled: "Public Engagement". The specific comments that residents shared are in the table below.

Are there specific projects or programs you would like us to consider in this budget?

Marlborough Towne roads
Let's light up the town on Main Street for the Christmas Season.
Green infrastructure and clean up.
Lower HOA fees and affordable housing
More businesses and restaurants downtown.
I would finally like to see the intersection of School Lane and Wilson Lane, along with the overdue storm water management from Sasscer Field which has gone unaddressed for decades.
Things for the less fortunate, if that time arise.
Addition of Restaurants with nice dining with nights and weekends. Make the town community friendly, safe, and with family events.
More money for residents that are in need.
The implementation of speed reduction devices through the entirety of our downtown area. I believe that the largest defect that could be corrected to create a interest
Please remove the online historic walking tour from the budget. It is far too expensive for what we are getting out of it. If they charged 10% of current cost it may be worth considering, but the vendor is gouging for what their services provide. As we need further walking tours we can 1) reference the pdf version on our Town website, and 2) print copies for handing out at events. I'd be glad to help with an updated version.
Bring more restaurants to town
Bike path
Empty lots and parking
Let's get the Sasscer Field storm water run-off fixed once and for all. We've been talking to the Town for many years and we still don't have anything in place. Repeatedly streams of mishandled storm water has repeatedly ran in streams between our properties on Rectory Lane as cost us thousands of dollars that we can't
Some kind of drainage system for the main road. And maintenance to street signs leaning, etc. additional road bumps in the service lane since people like to speed. Fixing the dilapidated picnic tables in the park, as well as the fountain and seating area. It

would be nice to have more dog walk stations around town with the bags filled bi weekly or monthly.

New restaurants and businesses

With the current budget, I'm not certain that the Town buying property would increase economic growth. The town barely takes care of the property it currently owns. Kiosk in Parking lot, fences down, no lighting or cameras on parking lot, No Gate to protect the property at night. No police presence on weekends and evenings. These are safety concerns that need to be addressed.

Please provide any comments you have about your prioritization

Love how the town is coming to life.

Push the parking lot and building owners to keep lots in good condition, neat, and put up trees and shrubs along the perimeter. How about encouraging less gaudy signage and replace with a cohesive downtown theme?

I live in Marlborough Towne these HOA fees are ridiculous for as old as these townhouses are lower these fees.

This has been an administrative agenda item since we moved here 8 years ago and after a couple of different consultant plans. It would be nice to see some action on this, though, I'm aware there are some constraints. Also, attempt to partner with the county to clean up the eyesore that is the area between 202 and 301. If I didn't know the area I wouldn't turn down Old Marlboro Pike from either one of those roads because it looks like a dump. Also, and I know this is a county issue, too, but do something with the old school (that's not a detention center). Even if you just remove the building and make it a dog park, or something. It's just another thing that makes the town look not well taken care of.

With regard to the economic development of downtown businesses, I strongly suggest that we roll back the cost of expensive parking that we've experienced the last few years. In the last year, I've tried to visit a couple of downtown businesses only to find parking either expensive or non-existent. I couldn't find parking on Main Street when I visited the Upper Marlboro Grille and had to park over at the Court House, which cost over \$5.00 in the middle of the day with a long walk for a senior citizen like me to purchase one burger for my wife. Needless to say I'm reluctant to visit downtown businesses with those costs to residents. I have informally talked to downtown

merchants on at least three occasions during which they all said that they were against the parking fees due to the adverse impact to their businesses, these businesses were restaurants and hair stylists. Two of which have since relocated.

The federal/state grant funding on the back of a reduced county budget make the upcoming years difficult for the Town. Large unexpected expenses occur, so it would be reasonable to budget conservatively.

I would like to engage in the community more so I'm open to more activities

I love the painting of the electrical boxes and the horses. I would love to see more benches and plants. If possible the hanging plants around especially the commercial areas would be wonderful.

See directly above, properties are being damaged by lack of stormwater management and yet we are required to keeping paying ever higher taxes and more and more additional fees for everything, while those in a position to do something don't do anything to correct any of these problems. I've been ghosted by Sydney Harrison for years and his face is on every photo op possible. Complete lack of substance and of course he runs unopposed so we're stuck with him. Taxation without representation comes to mind.

It would be nice not to see more restaurants and shops open up in the town

Safety first. To date: Guns found on private property, Random people sitting, leaving bags and bookbags on private property, eating and throwing trash on private picnic areas on private property. Dumping appliances on private property. Town owned lots left open without lights, cameras or police surveillance, speeding in residential areas, public urination and defecation on Town properties, Rusted, mangled, guard rails, Trash dumpsters left open. Old faded signs on telephone poles, advertisement signs tacked to poles. And that is just on MY street.

Please provide any additional comments or ideas to help your Board of Commissioners establish a balanced budget that matches your priorities.

Let's get the town garden going!

Get restaurants instead of all these dollar stores

If it's still in planning, or has been passed, I agree with the policy of making building owners on main street pay extra taxes if they keep a property vacant.

I would like to see budgets adopted that include across the board cuts, where possible. Town, County, and State residents are experiencing increases across the board in fees, taxes, and increased charges. At some point citizens, especially seniors, have to see common sense rolebacks before they have to resort to relocation to other states, which does not help those we leave behind. Thank you!

I think the board are doing a fine job thus far.

I'm interested in OMES and the Old Stone Building. Hopeful of State Grant funding for the Old Stone Building, even if used initially for storage (the most minimal cost usage I can think of), it could save the Town money that would be otherwise be spent on leasing space, could also be used for offices with a few parking spaces carefully laid out on the Church St. side if done right.

To balance the budget focus more on savings than spending. I've seen what I consider to be a lot of unnecessary spending under this Town Administration and I'm not a fan of some of the Commissioners, they did not present well and I was astonished to see them get voted in. I would like to see more outreach from the Town Hall. When you're closed tell us, when theirs changes to trash, recycling, and bulky waste, tell us so we're not left guessing. The Town's presence on Nextdoor has almost disappeared altogether. We had none of these problems under the previous Town Administrator. Under the current Town Administrator my emails are not answered, I have to talk to a receptionist who seems to know next to nothing (maybe she's a temp?). The list goes on and on. I would always give you guys a A+. Currently a C-. Please' let's do better. Stop spending and improve your personnel performance, or at least the perception.

Additional registrants and public parking availability outside of courthouse hours. It seems that the only parking available is on Main Street during the day and access in the evenings would allow more frequent foot traffic. A repeating farmers market during the week catered towards the population there during the day and residents.

Church Street, Trinity Lane and Valley Lane were not selected Street options for this survey.