City of Tumwater – City of Olympia

RFA Planning Committee

WORK PLAN

v. 4.4.22

Core policy issues		
Major Policy Issues for Committee	Other Key Planning Issues	
 Election date RFA incorporation date, Levy start date Financial Plan for RFA Terms of asset transfers Governance structure Public outreach/communication plan 	 Project cost sharing Projected Labor Costs Org Chart upon merger Standard of Cover/Level of Service Assigning contracts Admin services – how provided? Cost? Fire Marshal services City Emergency Management services 	

Schedule Summary	
RFA Planning Committee Submits RFA Plan to	October 2022
Councils for Action	
City Councils deliberate	October 2022-February 2023
Councils act to approve Plan and place RFA	By Late February 2023
measure before voters	
Election	April 2023
RFA Effective Date	No later than August 1, 2023
RFA taxes, charges imposed	January 2024

Council/Board/Other Check-ins:

- Monthly verbal check-ins from Committee Members/City Manager/City Administrators with their Councils.
- Periodic formal presentations to Councils—seeking concurrence as decisions are made.
- Two rounds of public outreach
 - \circ Email link on web for public to submit questions /comments at any time

Proposed RFA Committee Agendas and Report-outs to Council/Commission

This assumes two 2- hour committee meeting each month targeting completion of deliberations in time for possible **April 2023** *election.*

Meeting packets would go out 3 days in advance to committee; staff drafts due 1 week in advance of meeting. Staff meetings 2x month to prepare for the briefings.

Standing meeting items would include: approving written meeting summaries; updates from recent council/commission meetings, communications updates; response to questions from prior meetings.

Blue = process, schedule, outreach Green = financial Purple = governance Orange = Operations

February 28 | Meeting #1

- 1. Presentation: Overview of the RFA Planning Committee Role, Process, Timeline, Key Issues
- 2. Review of sample RFA plan
- 3. Draft Work Plan
 - a. Discussion: meeting cadence to complete work
- 4. Introduction: Draft Charter
- 5. Introduction: Draft Communications plan
 - a. Discussion: First point at which you will want formal presentation to City Councils about planning committee work?
- 6. Update from subcommittees

March 14 | Meeting # 2

- 1. Review: Project purpose statement from Chiefs/CM
- 2. Possible action: Committee charter
- 3. Possible action: Communications plan
- 4. Presentation: RFA funding-- fire levy, other revenues, importance of RFA reserves, fund balance, Fire Benefit Charges

March 28 | Meeting #3

- 1. Finance Issues and Options: Continued Discussion
- 2. Presentation/discussion: Governance Options, sample Governance principles and values
- 3. Review: Chief's Statement
- 4. Review: Fire Department comparative data
 - a. Staffing, assets
 - b. Current Service levels (response times, special programs)
 - c. Current budgets and levy rate equivalents

April 11 | Meeting #4

- 1. Action: Approval of Work Plan
- 2. Action: Confirm Timeline—when RFA Plan will be submitted to Councils, Proposed RFA Start Date, Levy start date.
- 3. Action: Governance principles and values statement
- 4. Presentation/Discussion: Asset Transfers options & issues
- 5. Presentation/Discussion: Administrative services options, issues
- 6. Discussion: Initial public engagement approach, messages, timing
- 7. Prep for Council presentations
 - City Council Presentations

April 25 | Meeting #5

- 1. Discussion: Feedback from City Councils
- 2. Finalize plan for initial public outreach session(s)
- 3. Presentation/Discussion: Governance Options, working towards initial option set
- 4. Action: Jurisdictional Boundaries of RFA
- 5. Presentation/Discussion: RFA Name launch process to identify options
- 6. Review/Discussion: Approach to Projected Labor Costs, labor transition to RFA
- 7. Presentation/Discussion: Service Level recommendations for RFA Plan
 - Public Outreach Session(s)

May 9 | Meeting #6

- 1. Continued Discussion: Governance: Committee identification of 3-4 preferred options
- 2. Prepare for Council/Commission presentations
- 3. Initial Draft Finance Plan Review: Costs to operate new RFA, incorporating projected labor costs.
 - a. Update on Fire Benefit Charge data collection and analysis
 - City Council Presentations focus on governance, report on public outreach

May 23 | Meeting #7

- 1. Governance: discussion of Council/commission feedback and recommendation
- 2. Presentation/Discussion: Asset Transfer proposal from Staff Team
- 3. RFA Name recommendations, selection

June 13 | Meeting #8

- 1. Presentation/Discussion: Financial Plan:
 - a. Fire Benefit Charge issues/options and Fire Levy Rate
- 2. Presentation/discussion: Organizational chart, administrative services recommendations
- 3. Continued discussion: Asset Transfers
- 4. Prepare for Council presentations
 - Council Presentations:
 - o <u>Committee Recommendations</u>: Governance, RFA name, Org Chart
 - Update on Financial plan/approach
 - **o** Plan for second round of public engagement

June 27 | Meeting #9

- 1. Continued discussion: Financial Plan Council feedback, refine options
 - a. Fire Benefit Charge Formula
- 2. Continued discussion as necessary: Asset Transfers
- 3. Continued discussion as necessary: Governance
- 4. Public Engagement Round two: proposed approach, content
- 5. Go No Go Decision
 - Second Round Public Engagement Session(s)

July 11 | Meeting #10

- 1. Review of public feedback
- 2. Continued discussion/Recommendation: Financial Plan & FBC Formula
- 3. Discussion of Remaining Issues
- 4. Preparation for Council presentation
 - Council Presentations: Public Feedback update, preferred finance option

July 25 | Meeting #11

- 1. Discussion of Council input
- 2. Discussion of remaining RFA Plan issues
- 3. Schedule Review & Confirmation

August 8 | Meeting # 12 [hold] -

August 22 | Meeting #13 [cancel] use for staff work.

September 12 | Meeting #12

- 1. Review draft RFA plan
- 2. Election funding costs, public education plan & funding
- 3. Plan for Council session introducing RFA Plan, outreach/election issues
- 4. Process/timing for engaging election public outreach consultant
 - Council Presentations: Proposed RFA Plan, Discussion of public outreach plan/funding, election funding

September 26 | Meeting #13

- 5. Finalize draft RFA plan based on Councils' input & direct staff to transmit for consideration
- 6. Selection of public outreach consultant for election/public education phase
 - Council Presentations: Final RFA Plan, Election Schedule Confirmation

October 10 | Meeting #14

- 1. Discuss Council feedback
- 2. Meet with public outreach consultant

October 24 | Meeting #15

Other items as needed

Committee may or may not continue meeting to oversee preparations for election/public outreach.