City of Tumwater – City of Olympia

RFA Planning Committee

WORK PLAN

v. 4.8.22

Core policy issues		
Major Policy Issues for Committee	Other Key Planning Issues	
Election date	Project cost sharing	
RFA incorporation date, Levy start date	Projected Labor Costs	
Financial Plan for RFA	Org Chart upon merger	
 Terms of asset transfers 	 Standard of Cover/Level of Service 	
Governance structure	 Assigning contracts 	
Public outreach/communication plan	 Admin services – how provided? Cost? 	
	Fire Marshal services	
	City Emergency Management services	

Schedule Summary	
RFA Planning Committee Submits RFA Plan to	October 2022
Councils for Action	
City Councils deliberate	October 2022-February 2023
Councils act to approve Plan and place RFA	By Late February 2023
measure before voters	
Election	April 2023
RFA Effective Date	No later than August 1, 2023
RFA taxes, charges imposed	January 2024

Council/Board/Other Check-ins:

- Monthly verbal check ins from Committee Members/City Manager/City Administrators with their Councils.
- Periodic formal presentations to Councils—seeking concurrence as decisions are made.
- Two rounds of public outreach
 - o Email link on web for public to submit questions /comments at any time

Proposed RFA Committee Agendas and Report-outs to Council/Commission

This assumes two 2- hour committee meeting each month targeting completion of deliberations in time for possible **April 2023** election.

Meeting packets would go out 3 days in advance to committee; staff drafts due 1 week in advance of meeting. Staff meetings 2x month to prepare for the briefings.

Standing meeting items would include: approving written meeting summaries; updates from recent council/commission meetings, communications updates; response to questions from prior meetings.

Blue = process, schedule, outreach Green = financial Purple = governance Orange = Operations

February 28 | Meeting #1

- 1. Presentation: Overview of the RFA Planning Committee Role, Process, Timeline, Key Issues
- 2. Review of sample RFA plan
- 3. Draft Work Plan
 - a. Discussion: meeting cadence to complete work
- 4. Introduction: Draft Charter
- 5. Introduction: Draft Communications plan
 - a. Discussion: First point at which you will want formal presentation to City Councils about planning committee work?
- 6. Update from subcommittees

March 14 | Meeting # 2

- 1. Review: Project purpose statement from Chiefs/CM
- 2. Possible action: Committee charter
- 3. *Possible action:* Communications plan
- 4. Presentation: RFA funding-- fire levy, other revenues, importance of RFA reserves, fund balance, Fire Benefit Charges

March 28 | Meeting #3

- 1. Finance Issues and Options: Continued Discussion
- 2. Presentation/discussion: Governance Options, sample Governance principles and values
- 3. Review: Chief's Statement
- 4. Review: Fire Department comparative data
 - a. Staffing, assets
 - b. Current Service levels (response times, special programs)
 - c. Current budgets and levy rate equivalents

April 11 | Meeting #4

- 1. Action: Approval of Work Plan
- 2. Action: Confirm Timeline—when RFA Plan will be submitted to Councils, Proposed RFA Start Date, Levy start date.
- 3. Action: Governance principles and values statement
- 4. Presentation/Discussion: Asset Transfers options & issues
- 5. Presentation/Discussion: Administrative services options, issues
- 6. Discussion: Initial public engagement approach, messages, timing
- 7. Prep for Council presentations
 - City Council Presentations (April 19)

April 25 | Meeting #5

- 1. Discussion: Feedback from City Councils
- 2. Finalize plan for initial public outreach session(s)
- 3. Presentation/Discussion: Governance Options, working towards initial option set
- 4. Action: Jurisdictional Boundaries of RFA
- 5. Review/Discussion: Approach to Projected Labor Costs, labor transition to RFA
- 6. Presentation/Discussion: Service Level recommendations for RFA Plan

May 9 | Meeting #6

- 1. Continued Discussion: Governance: Committee identification of 3-4 preferred options
- Initial Draft Finance Plan Review: Costs to operate new RFA, incorporating projected labor costs, inflation assumptions, other
 - a. Update on Fire Benefit Charge data collection and analysis
 - May 19 Public Outreach Sessions RFA 101 focus

May 23 | Meeting #7

- 1. Governance: discussion of Council/commission feedback and recommendation
- 2. Presentation/Discussion: Asset Transfer proposal from Staff Team
- 3. RFA Name recommendations, selection

June 13 | Meeting #8

- 1. Presentation/Discussion: Financial Plan:
 - a. Fire Benefit Charge issues/options and Fire Levy Rate
- 2. Presentation/discussion: Organizational chart, administrative services recommendations
- 3. Continued discussion: Asset Transfers

June 27 | Meeting #9

- Continued discussion: Financial Plan Council feedback, refine options
 - a. Fire Benefit Charge Formula
- 2. Continued discussion as necessary: Asset Transfers
- 3. Continued discussion as necessary: Governance
- 4. Public Engagement Round two: proposed approach, content
- 5. Go No Go Decision
- 6. Prepare for Council presentations
- 7. Presentation Discussion: RFA Name—launch process to identify options
 - Council Presentations:
 - o Committee Recommendations: Governance, Org Chart, Asset Transfers
 - Update on Financial plan/approach
 - Plan for second round of public engagement

July 11 | Meeting #10

- 1. Review of public feedback
- 2. Continued discussion/Recommendation: Financial Plan & FBC Formula
- 3. Discussion of Remaining Issues
- 4. Preparation for Council presentation
 - Second Round Public Engagement Session(s)

July 25 | Meeting #11

- 1. Discussion of Council input
- 2. Discussion of remaining RFA Plan issues
- 3. Schedule Review & Confirmation
 - Council Presentations: Public Feedback update, preferred finance option

August 8 | Meeting # 12 [hold] -

August 22 | Meeting #13 [cancel] use for staff work.

September 12 | Meeting #12

- 1. Review draft RFA plan
- 2. Election funding costs, public education plan & funding
- 3. Plan for Council session introducing RFA Plan, outreach/election issues
- 4. Process/timing for engaging election public outreach consultant
 - Council Presentations: Proposed RFA Plan, Discussion of public outreach plan/funding, election funding

September 26 | Meeting #13

- 5. Finalize draft RFA plan based on Councils' input & direct staff to transmit for consideration
- 6. Selection of public outreach consultant for election/public education phase
 - Council Presentations: Final RFA Plan, Election Schedule Confirmation

October 10 | Meeting #14

- 1. Discuss Council feedback
- 2. Meet with public outreach consultant

October 24 | Meeting #15

Other items as needed

Committee may or may not continue meeting to oversee preparations for election/public outreach.