Economic Development Element Crosswalk

Comprehensive Plan Goal and Policy Coordination Table

City of Tumwater 2025 Comprehensive Plan

Balancing Nature and Community: Tumwater's Path to Sustainable Growth

Relationship key

Supportive	Coordinate	Tension
Policies reinforce one another.	Policies are compatible but require coordination.	Policies may have competing objectives or approaches that require tradeoffs or resolution during implementation.

Detailed Crosswalk

ED Goal/Policy	ED Language	Other Element	Relationship	Narrative
ED-1	Establish a predictable, responsive, and investment-ready development climate that stimulates economic activity and private investment.	Land Use LU-2.1	Supportive	Both emphasize predictable, timely development review and a reliable investment/development environment.
ED-1	Establish a predictable, responsive, and investment-ready development climate that stimulates economic activity and private investment.	Lands for Public Purposes LPP-2.4	Supportive	Process and technology improvements in public services can directly improve the City's investment readiness.
ED-1	Establish a predictable, responsive, and investment-ready development climate that stimulates economic activity and private investment.	Shoreline Master Program §5.1 Environmental Impact Mitigation Policy A.1	Coordinate	The SMP creates non-negotiable shoreline environmental standards that must be integrated into any promise of predictability; predictability should mean clear requirements.
ED-1.1	Maintain regular two-way communication with businesses, residents, development applicants, and economic development partners to align City priorities, regulations, and service delivery with community and market needs.	Lands for Public Purposes LPP-2.6	Supportive	Both call for direct outreach and sustained relationships between the City and community stakeholders.
ED-1.1	Maintain regular two-way communication with businesses, residents, development applicants, and economic development partners to align City priorities, regulations, and service delivery with community and market needs.	Transportation T-5.1	Supportive	Transportation policy reinforces early, continuing public involvement; ED-1.1 adds business/development participants.
ED-1.1	Maintain regular two-way communication with businesses, residents, development applicants, and economic development partners to align City priorities, regulations, and service delivery with community and market needs.	Climate CL-2.1	Coordinate	Climate policy requires intentional outreach to frontline communities. ED-1.1 should be implemented so business/developer complements community outreach
ED-1.2	Make development review predictable, timely, and easy to understand for businesses, developers, and property owners while maintaining adopted community standards.	Land Use LU-2.1	Supportive	This is the clearest direct cross-element match: both call for predictable, timely, fair, understandable development review.
ED-1.2	Make development review predictable, timely, and easy to understand for businesses, developers, and property owners while maintaining adopted community standards.	Utilities U-1.2	Supportive	Utility permitting policy similarly requires fair, timely processing and predictable regulations.
ED-1.2	Make development review predictable, timely, and easy to understand for businesses, developers, and property owners while maintaining adopted community standards.	Conservation C-6.3	Coordinate	Critical-area identification, avoidance, and no-net-loss requirements are mandatory development standards; ED-1.2 already preserves 'adopted community standards.' but predictability in future standards matters
ED-1.2	Make development review predictable, timely, and easy to understand for businesses, developers, and property owners while maintaining adopted community standards.	Shoreline Master Program §5.1 Environmental Impact Mitigation Policy A.1	Coordinate	Shoreline review may add procedural steps, but the policy is compatible if requirements and mitigation sequencing are made clear and predictable.
ED-1.3	Promote Tumwater as a competitive location for private investment by clearly communicating its market position, development opportunities, and priority investment areas.	Land Use LU-8.1	Supportive	Adequate commercial land is one of the concrete development opportunities the City can market.
ED-1.3	Promote Tumwater as a competitive location for private investment by clearly communicating its market position, development opportunities, and priority investment areas.	Land Use LU-9.1	Supportive	Adequate industrial land near transportation corridors strengthens the City's market position for industrial prospects.
ED-2	Support the retention and growth of Tumwater's existing businesses and entrepreneurs.	Land Use LU-8.5	Supportive	Small-scale commercial opportunities directly support local business and entrepreneurship.
ED-2	Support the retention and growth of Tumwater's existing businesses and entrepreneurs.	Climate CL-13.6	Supportive	Business continuity and climate preparedness are part of long-term retention and resilience.
ED-2	Support the retention and growth of Tumwater's existing businesses and entrepreneurs.	Parks/PROS 2016 Cultural Programs & Facilities Goal / arts objective	Supportive	The parks plan explicitly treats arts as an economic-development and tourism tool, supporting local creative businesses and district activity.
ED-2.1	Maintain a proactive business retention and expansion program focused on existing employers through partner organizations.	Climate CL-13.6	Supportive	Retention work can incorporate continuity-of-operations and climate preparedness assistance.
ED-2.1	Maintain a proactive business retention and expansion program focused on existing employers through partner organizations.	Lands for Public Purposes LPP-2.6	Supportive	Direct relationship-building supports a proactive retention/expansion program.

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ED-2.2	Strengthen key industry clusters by supporting existing businesses and attracting complementary businesses.	Transportation T-1.4	Supportive	Freight planning supports industry clusters that depend on goods movement and supplier access.
ED-2.3	Support small businesses and entrepreneurs through accessible City processes, partnerships, and targeted programs.	Land Use LU-8.5	Supportive	Both policies expressly support small-scale/local commercial activity.
ED-2.3	Support small businesses and entrepreneurs through accessible City processes, partnerships, and targeted programs.	Utilities U-1.2	Supportive	Accessible, predictable utility permitting reduces friction for small businesses undertaking tenant or facility improvements.
ED-2.3	Support small businesses and entrepreneurs through accessible City processes, partnerships, and targeted programs.	Parks/PROS 2016 Cultural Programs & Facilities Goal / arts objective	Supportive	Arts/cultural activity can create entrepreneurial and small-business opportunities tied to events and tourism.
ED-2.4	Align workforce and education partnerships with the needs of Tumwater businesses.	Lands for Public Purposes LPP-2.3	Supportive	School-facility coordination and education partnerships provide a platform for workforce pathways.
ED-3	Grow and diversify Tumwater's exports, with a focus on manufacturing.	Land Use LU-9.1	Supportive	Land Use explicitly preserves an adequate supply of industrial land near primary transportation corridors.
ED-3	Grow and diversify Tumwater's exports, with a focus on manufacturing.	Transportation T-1.4	Supportive	Freight mobility is a core enabling condition for manufacturing and export industries.
ED-3	Grow and diversify Tumwater's exports, with a focus on manufacturing.	Climate CL-13.5	Coordinate	Industrial growth should be directed to locations with lower climate hazard exposure and minimized ecological impacts.
ED-3.1	Protect and strategically utilize light industrial zoned lands to support sustainable long-term economic growth.	Land Use LU-9.1	Supportive	Both policies seek to preserve and strategically use industrial land for long-term employment growth.
ED-3.2	Identify and support priority sectors that align with Tumwater's assets, workforce, land base, and diversification goals.	Land Use LU-9	Coordinate	Target sectors should be selected in part around the industrial land base that the Land Use Element commits to preserve.
ED-3.2	Identify and support priority sectors that align with Tumwater's assets, workforce, land base, and diversification goals.	Climate CL-13.5	Coordinate	Sector and site targeting should screen for climate hazards and ecological impacts.
ED-3.3	Position Tumwater to participate in and benefit from clean energy, green business, and sustainable industry growth.	Climate CL-5.1	Supportive	Renewable energy production/storage creates a direct policy platform for clean-energy and green-business growth.
ED-3.3	Position Tumwater to participate in and benefit from clean energy, green business, and sustainable industry growth.	Utilities U-2.1	Supportive	Grid-scale energy storage innovation and code readiness support clean-tech industry development.
ED-3.3	Position Tumwater to participate in and benefit from clean energy, green business, and sustainable industry growth.	Climate CL-4.3	Supportive	Reducing nonresidential energy use can create demand for energy-efficiency products and services.
ED-3.4	Support and connect workforce development and education partners to promote the needs of Tumwater's target industries and employers.	Lands for Public Purposes LPP-2.3	Supportive	Education/school planning partnerships can help align facilities and programs with target-industry workforce needs.
ED-3.5	Leverage Tumwater's government employment base to grow complementary private sector industries and reduce long-term dependence on public sector employment.	Land Use LU-8.1	Supportive	Adequate commercial land supports professional, technical, and service-sector firms complementary to government.
ED-3.5	Leverage Tumwater's government employment base to grow complementary private sector industries and reduce long-term dependence on public sector employment.	Land Use LU-8.5	Supportive	Small-scale commercial/professional opportunities diversify the private economy around the government employment base.
ED-4	Target recruitment efforts to support existing businesses and supply-chain gaps.	Land Use LU-8.1	Supportive	Recruitment must be tied to a realistic supply of commercial sites.
ED-4	Target recruitment efforts to support existing businesses and supply-chain gaps.	Land Use LU-9.1	Supportive	Recruitment of industrial/export firms is supported by preserved industrial land.
ED-4	Target recruitment efforts to support existing businesses and supply-chain gaps.	Lands for Public Purposes LPP-1.6	Supportive	Recruitment should follow the timing/location of adequate facilities and services.
ED-4.1	Define and maintain clear recruitment criteria based on Tumwater's existing businesses, target sectors, available sites, workforce, infrastructure, and community objectives.	Land Use LU-8.1	Supportive	Available sites and land capacity are explicitly part of the recruitment criteria.
ED-4.1	Define and maintain clear recruitment criteria based on Tumwater's existing businesses, target sectors, available sites, workforce, infrastructure, and community objectives.	Lands for Public Purposes LPP-1.6	Supportive	Infrastructure/service readiness should be a recruitment screening criterion.
ED-4.1	Define and maintain clear recruitment criteria based on	Climate CL-13.5	Coordinate	Community objectives should include climate-hazard exposure and ecological suitability.

ED Goal/Policy	ED Language	Other Element	Relationship	Narrative
	Tumwater's existing businesses, target sectors, available sites, workforce, infrastructure, and community objectives.			
ED-4.2	Prioritize recruitment of businesses that fill supply-chain, contractor, vendor, and service gaps for existing Tumwater employers.	Land Use LU-9.1	Supportive	Industrial land supports recruitment of suppliers and vendors that need production/warehouse space.
ED-4.2	Prioritize recruitment of businesses that fill supply-chain, contractor, vendor, and service gaps for existing Tumwater employers.	Transportation T-1.4	Supportive	Supply-chain recruitment is strengthened by reliable regional freight access.
ED-4.3	Focus recruitment on businesses that offer living-wage jobs, increase exports, and diversify Tumwater's employment base.	Housing H-2.1	Supportive	Housing near jobs complements the goal of recruiting living-wage employers by improving worker access to employment.
ED-4.3	Focus recruitment on businesses that offer living-wage jobs, increase exports, and diversify Tumwater's employment base.	Climate CL-13.6	Supportive	A diversified, climate-prepared business base strengthens economic resilience.
ED-4.4	Market specific Tumwater sites and districts to qualified recruitment opportunities.	Land Use LU-8.1	Supportive	Commercial site availability enables site-specific marketing.
ED-4.4	Market specific Tumwater sites and districts to qualified recruitment opportunities.	Land Use LU-9.1	Supportive	Industrial site availability enables site-specific marketing to qualified industrial targets.
ED-4.4	Market specific Tumwater sites and districts to qualified recruitment opportunities.	Shoreline Master Program §4.7 Shoreline Use Goals	Coordinate	Shoreline sites have use-intensity and hazard constraints that must be clear in marketing materials.
ED-4.5	Align recruitment with workforce development, infrastructure planning, permitting readiness, and business retention efforts.	Land Use LU-3.4	Supportive	Both align development prospects with infrastructure timing and development readiness.
ED-4.5	Align recruitment with workforce development, infrastructure planning, permitting readiness, and business retention efforts.	Lands for Public Purposes LPP-1.6	Supportive	Recruitment and site readiness should track adequate services and facilities.
ED-4.5	Align recruitment with workforce development, infrastructure planning, permitting readiness, and business retention efforts.	Utilities U-1.1	Supportive	Utility capacity is a core component of recruitment readiness.
ED-4.5	Align recruitment with workforce development, infrastructure planning, permitting readiness, and business retention efforts.	Transportation T-3	Supportive	Predictable, fair transportation funding and investment supports development readiness.
ED-4.6	Track recruitment activity, outcomes, and lessons learned to refine the City's target-business strategy over time.	Transportation T-3.5	Supportive	Transportation uses performance measures; ED-4.6 applies the same continuous-improvement logic to recruitment.
ED-4.6	Track recruitment activity, outcomes, and lessons learned to refine the City's target-business strategy over time.	Climate CL-3.2	Supportive	Tracking outcomes can include whether recruitment is consistent with climate objectives and resilience goals.
ED-5	Redevelop the former Brewery sites to their highest available use.	Land Use LU-14	Coordinate	The Old Brew Tower is a defining historic resource, and Land Use requires protection of historic landmarks in land-use decisions.
ED-5	Redevelop the former Brewery sites to their highest available use.	Shoreline Master Program §4.2 Economic Development Goal	Supportive	The SMP specifically supports environmentally sensitive economic growth in shoreline areas.
ED-5	Redevelop the former Brewery sites to their highest available use.	Shoreline Master Program §4.3 Historic/Cultural Goals	Coordinate	Economic reuse must preserve and protect historic/cultural resources.
ED-5	Redevelop the former Brewery sites to their highest available use.	Parks/PROS 2016 Historical Programs & Facilities Goal	Supportive	The PROS plan specifically calls for preserving the historic brewhouse tower and other historic resources.
ED-5.1	Establish a highest available use strategy for the former Brewery sites that balances redevelopment feasibility, historic and community value, environmental constraints, employment potential, and market demand.	Land Use LU-14	Supportive	ED-5.1 already incorporates historic/community value, directly aligning with historic-resource protection.
ED-5.1	Establish a highest available use strategy for the former Brewery sites that balances redevelopment feasibility, historic and community value, environmental constraints, employment potential, and market demand.	Conservation C-6.2	Supportive	The policy's balancing language is consistent with allowing compatible growth while protecting critical areas.
ED-5.1	Establish a highest available use strategy for the former Brewery sites that balances redevelopment feasibility,	Shoreline Master Program §4.7 Shoreline Use Goals	Coordinate	The 'highest available use' must still fit shoreline ecological, hazard, and intensity requirements.

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	historic and community value, environmental constraints, employment potential, and market demand.			
ED-5.1	Establish a highest available use strategy for the former Brewery sites that balances redevelopment feasibility, historic and community value, environmental constraints, employment potential, and market demand.	Parks/PROS 2016 Historical Programs & Facilities Goal	Supportive	Preservation of Brewery historic resources is a direct shared objective.
ED-5.2	Use the Planned Action Environmental Impact Statement (EIS) to reduce redevelopment uncertainty and create a more predictable path for investment in the Brewery District.	Land Use LU-2.1	Supportive	A Planned Action EIS can make review more predictable and timely, advancing the Land Use permitting goal.
ED-5.2	Use the Planned Action Environmental Impact Statement (EIS) to reduce redevelopment uncertainty and create a more predictable path for investment in the Brewery District.	Shoreline Master Program §5.1 Environmental Impact Mitigation Policy A.1	Coordinate	A Planned Action EIS can reduce SEPA uncertainty but does not waive shoreline no-net-loss/mitigation requirements.
ED-5.3	Continue to use the City's brownfield program, including existing Environmental Protection Agency and Washington State Department of Ecology grant resources, to assess, plan for, and help address contamination barriers within the Brewery District.	Conservation C-7.1	Supportive	Brownfield assessment/cleanup protects water quality and can remove contamination affecting the Deschutes corridor.
ED-5.3	Continue to use the City's brownfield program, including existing Environmental Protection Agency and Washington State Department of Ecology grant resources, to assess, plan for, and help address contamination barriers within the Brewery District.	Shoreline Master Program §4.6 Restoration & Enhancement Goals	Supportive	Cleanup and restoration can improve impaired shoreline ecological functions and facilitate compatible reuse.
ED-5.4	Recognize and promote the unique industrial rail use opportunity at the former Brewery Warehouse site.	Land Use LU-9.1	Supportive	Protecting the Warehouse property as industrial land directly implements Land Use industrial-land policy.
ED-5.4	Recognize and promote the unique industrial rail use opportunity at the former Brewery Warehouse site.	Transportation T-1.10	Supportive	Its rail access is reinforced by the Transportation Plan's rail-preservation policy.
ED-5.5	Use public investment, infrastructure planning, incentives, partnerships, and regulatory tools to improve site readiness and catalyze private investment in the former Brewery sites.	Lands for Public Purposes LPP-1.2	Supportive	Strategic capital investment to accommodate growth aligns with using public investment to catalyze Brewery redevelopment.
ED-5.5	Use public investment, infrastructure planning, incentives, partnerships, and regulatory tools to improve site readiness and catalyze private investment in the former Brewery sites.	Transportation T-3.1	Supportive	Transportation investment should deliver lasting Comprehensive Plan benefits; Brewery site-readiness investments can qualify
ED-5.5	Use public investment, infrastructure planning, incentives, partnerships, and regulatory tools to improve site readiness and catalyze private investment in the former Brewery sites.	Shoreline Master Program §4.4 Public Access Goals	Coordinate	Public investment at the shoreline should also advance or protect public access where required and feasible.
ED-5.5	Use public investment, infrastructure planning, incentives, partnerships, and regulatory tools to improve site readiness and catalyze private investment in the former Brewery sites.	Parks/PROS 2016 Waterfront Access Objectives	Coordinate	Waterfront access is a longstanding parks objective and should be integrated with site-readiness work.
ED-5.6	Create a coordinated implementation and communications strategy for the former Brewery sites that supports property-owner coordination, developer outreach, grant management, and community understanding.	Lands for Public Purposes LPP-2.6	Supportive	The implementation/communications strategy aligns with City outreach and community-awareness policy.
ED-5.6	Create a coordinated implementation and communications strategy for the former Brewery sites that supports property-owner coordination, developer outreach, grant management, and community understanding.	Parks/PROS 2016 Historical Programs & Facilities Goal	Supportive	Public understanding of the Brewery's history can support preservation and redevelopment legitimacy.
ED-6	Partner with the Port of Olympia to advance economic development opportunities.	Land Use LU-13.1	Supportive	Land Use explicitly protects safe, compatible operation of Olympia Regional Airport.
ED-6	Partner with the Port of Olympia to advance economic development opportunities.	Transportation T-1.11	Supportive	Transportation explicitly supports efficient access to Olympia Regional Airport and New Market Industrial Center.
ED-6	Partner with the Port of Olympia to advance economic	Land Use LU-7.2	Coordinate	Airport/logistics expansion can increase noise, traffic, and other nuisances; Land Use requires protection of

ED Goal/Policy	ED Language	Other Element	Relationship	Narrative
	development opportunities.			nearby residences from regional transportation and industrial impacts.
ED-6.1	Strengthen partnership with the Port of Olympia to align infrastructure, land use, business recruitment, and airport-area planning with Tumwater's economic development priorities.	Land Use LU-13.2	Supportive	Both call for sustained City-Port coordination around airport-area impacts and development.
ED-6.1	Strengthen partnership with the Port of Olympia to align infrastructure, land use, business recruitment, and airport-area planning with Tumwater's economic development priorities.	Lands for Public Purposes LPP-1.5	Supportive	Regional/public-service coordination supports joint planning for airport-area facility needs.
ED-6.1	Strengthen partnership with the Port of Olympia to align infrastructure, land use, business recruitment, and airport-area planning with Tumwater's economic development priorities.	Transportation T-5.2	Supportive	Transportation policy provides a model for regional and interagency coordination on facility siting and operations.
ED-6.2	Support development of airport-compatible employment and public infrastructure that enable aviation, aerospace, logistics, advanced manufacturing, and related business investment.	Land Use LU-13.1	Supportive	Airport-compatible employment is directly consistent with the Land Use airport-compatibility goal.
ED-6.2	Support development of airport-compatible employment and public infrastructure that enable aviation, aerospace, logistics, advanced manufacturing, and related business investment.	Transportation T-1.11	Supportive	Efficient airport/New Market access is a direct transportation prerequisite.
ED-6.2	Support development of airport-compatible employment and public infrastructure that enable aviation, aerospace, logistics, advanced manufacturing, and related business investment.	Conservation C-15.1	Coordinate	Airport-area development must avoid fragmenting habitat corridors, particularly in prairie habitat areas.
ED-6.3	Grow a local aerospace and advanced aviation industry sector connected to Olympia Regional Airport, the New Market Industrial Campus, regional workforce assets, and Washington's broader aerospace economy.	Transportation T-1.11	Supportive	Airport access supports an aerospace and advanced aviation industry sector.
ED-6.3	Grow a local aerospace and advanced aviation industry sector connected to Olympia Regional Airport, the New Market Industrial Campus, regional workforce assets, and Washington's broader aerospace economy.	Land Use LU-13.1	Supportive	The sector must remain compatible with safe airport operations.
ED-6.3	Grow a local aerospace and advanced aviation industry sector connected to Olympia Regional Airport, the New Market Industrial Campus, regional workforce assets, and Washington's broader aerospace economy.	Climate CL-6.3	Tension	Aviation/logistics growth can increase transportation emissions, while climate policy seeks low-carbon movement
ED-6.4	Use Olympia Regional Airport for economic development in ways compatible with airport safety, environmental, transportation, and community priorities.	Land Use LU-13.1	Supportive	ED-6.4 expressly incorporates airport safety, matching Land Use.
ED-6.4	Use Olympia Regional Airport for economic development in ways compatible with airport safety, environmental, transportation, and community priorities.	Land Use LU-13.2	Supportive	ED-6.4's community-priority language provides the policy bridge to addressing off-site impacts.
ED-6.4	Use Olympia Regional Airport for economic development in ways compatible with airport safety, environmental, transportation, and community priorities.	Climate CL-13.5	Supportive	Environmental and climate compatibility is explicitly built into ED-6.4, resolving much of the potential tension in ED-6 overall.
ED-7	Conduct business outreach to better connect local economic participants and the City.	Lands for Public Purposes LPP-2.6	Supportive	Both prioritize direct contact, outreach, and relationship-building.
ED-7	Conduct business outreach to better connect local economic participants and the City.	Transportation T-5.1	Supportive	Transportation establishes a broad public-engagement framework that complements business outreach.
ED-7	Conduct business outreach to better connect local economic participants and the City.	Climate CL-2.1	Coordinate	Business outreach should sit within the City's broader equitable-engagement framework.
ED-7.1	Maintain a coordinated business outreach program that connects local businesses, property owners, developers, employers, entrepreneurs, economic development partners, chambers, and City staff.	Lands for Public Purposes LPP-2.6	Supportive	Direct outreach across businesses, property owners, developers, and partners matches the public-services relationship policy.
ED-7.1	Maintain a coordinated business outreach program that connects local businesses, property owners, developers, employers, entrepreneurs, economic development	Housing H-5.1	Supportive	Housing similarly relies on maintaining relationships with for-profit developers/service providers.

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	partners, chambers, and City staff.			
ED-7.2	Use business outreach to inform staff, City Council, and partners about local economic conditions, business needs, investment barriers, and emerging opportunities.	Transportation T-5.1	Supportive	Both use outreach to inform planning and decision-making.
ED-7.2	Use business outreach to inform staff, City Council, and partners about local economic conditions, business needs, investment barriers, and emerging opportunities.	Climate CL-3.2	Coordinate	Business conditions and barriers can inform how climate actions affect economic resilience and implementation.
ED-7.3	Develop and maintain economic development communication materials, data dashboards, and business resources that make local economic conditions and City processes easier to understand.	Transportation T-5.3	Supportive	Accessible presentation of information is a shared objective; ED-7.3 applies it to economic data and City processes.
ED-7.3	Develop and maintain economic development communication materials, data dashboards, and business resources that make local economic conditions and City processes easier to understand.	Lands for Public Purposes LPP-2.4	Supportive	Technology and process improvements can support dashboards and digital business resources.
ED-7.4	Strengthen two-way communication between the City and the business community so local economic participants are more visible in City decision-making and better informed about Tumwater's priorities.	Transportation T-5.1	Supportive	Two-way communication is consistent with broad, continuing public involvement.
ED-7.4	Strengthen two-way communication between the City and the business community so local economic participants are more visible in City decision-making and better informed about Tumwater's priorities.	Climate CL-2.2	Coordinate	Making business participants more visible in City decision-making could create an imbalance if not paired with equitable representation of all communities.
ED-7.4	Strengthen two-way communication between the City and the business community so local economic participants are more visible in City decision-making and better informed about Tumwater's priorities.	Land Use LU-4.1	Coordinate	Environmental justice in land-use decisions requires business engagement to be balanced with equity considerations.
ED-8	Strengthen Tumwater's community and district vibrancy to advance the community as a regional destination through placemaking.	Land Use LU-2.2	Supportive	Vibrant centers and corridors are a direct Land Use objective.
ED-8	Strengthen Tumwater's community and district vibrancy to advance the community as a regional destination through placemaking.	Transportation T-2.5	Supportive	Transportation explicitly links safe, pleasant streets and public-realm improvements to vibrant neighborhoods.
ED-8	Strengthen Tumwater's community and district vibrancy to advance the community as a regional destination through placemaking.	Parks/PROS 2016 Cultural Programs & Facilities Goal / arts objective	Supportive	Arts, heritage, events, and tourism are explicit parks/cultural objectives and economic-development tools.
ED-8	Strengthen Tumwater's community and district vibrancy to advance the community as a regional destination through placemaking.	Shoreline Master Program §4.4 Public Access Goals	Coordinate	Shoreline placemaking can increase public access, but access and use must protect ecological functions and private rights.
ED-8.1	Build a clear placemaking identity for Tumwater that connects the City's districts, natural assets, heritage, sports, culture, and quality of life.	Land Use LU-14	Supportive	A placemaking identity based on heritage should reinforce preservation of historic/cultural resources.
ED-8.1	Build a clear placemaking identity for Tumwater that connects the City's districts, natural assets, heritage, sports, culture, and quality of life.	Parks/PROS 2016 Historical Programs & Facilities Goal	Supportive	Parks policy supports preserving and showcasing historic sites such as the brewhouse.
ED-8.1	Build a clear placemaking identity for Tumwater that connects the City's districts, natural assets, heritage, sports, culture, and quality of life.	Parks/PROS 2016 Cultural Programs & Facilities Goal / arts objective	Supportive	Arts and culture are explicit components of community identity and tourism.
ED-8.2	Strengthen Tumwater's business districts as active and identifiable places that support local business growth and community life.	Land Use LU-8.2	Supportive	Mixed-use commercial centers and walkability are core ingredients of active, identifiable business districts.
ED-8.2	Strengthen Tumwater's business districts as active and identifiable places that support local business growth and community life.	Transportation T-2.5	Supportive	Streetscape amenities and active travel directly reinforce district activity and identity.
ED-8.2	Strengthen Tumwater's business districts as active and identifiable places that support local business growth and community life.	Housing H-1.5	Supportive	Housing in urban centers increases foot traffic and supports employment and placemaking.
ED-8.3	Use placemaking, aesthetic improvements, and active	Land Use LU-2.3	Supportive	Land Use explicitly supports vibrant neighborhoods that combine resilient economies, recreation, services,

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	public spaces to improve livability and strengthen private investment potential.			and inclusion.
ED-8.3	Use placemaking, aesthetic improvements, and active public spaces to improve livability and strengthen private investment potential.	Lands for Public Purposes LPP-2.2	Supportive	Public-space investment should incorporate environmental quality in facility design.
ED-8.3	Use placemaking, aesthetic improvements, and active public spaces to improve livability and strengthen private investment potential.	Parks/PROS 2016 Parks & Facilities Goal	Supportive	Parks/open-space access near employment centers supports active public spaces and district livability.
ED-8.3	Use placemaking, aesthetic improvements, and active public spaces to improve livability and strengthen private investment potential.	Shoreline Master Program §4.5 Recreation Goals	Coordinate	Intensive public-space or event use at shorelines must be compatible with ecological functions, safety, and neighboring uses.
ED-8.4	Advance Tumwater's visitor appeal by improving wayfinding, aesthetics, tourism assets, event activity, and connections among key destinations.	Parks/PROS 2008 scenic routes/gateway signage objectives	Supportive	The 2008 PROS plan directly supports gateway signage, interpretive systems, routes, and links to historic/scenic destinations.
ED-8.4	Advance Tumwater's visitor appeal by improving wayfinding, aesthetics, tourism assets, event activity, and connections among key destinations.	Parks/PROS 2016 Cultural Programs & Facilities Goal / arts objective	Supportive	The 2016 update explicitly treats arts as an economic-development and tourism tool.
ED-8.4	Advance Tumwater's visitor appeal by improving wayfinding, aesthetics, tourism assets, event activity, and connections among key destinations.	Shoreline Master Program §7.9 Recreation Policies	Coordinate	Shoreline recreation and connected trails support visitor appeal, but use intensity must remain environmentally compatible.
ED-8.5	Coordinate actions with the Land Use and Housing Elements to encourage housing, mixed-use activity, and multimodal connections that support vibrant districts and allow more people to live near jobs, services, and amenities.	Housing H-1.5	Supportive	Housing and mixed-use development in transit corridors/urban centers directly supports vibrant districts.
ED-8.5	Coordinate actions with the Land Use and Housing Elements to encourage housing, mixed-use activity, and multimodal connections that support vibrant districts and allow more people to live near jobs, services, and amenities.	Land Use LU-5.3	Supportive	Mixed uses and density that reduce trip lengths are a direct land-use match.
ED-8.5	Coordinate actions with the Land Use and Housing Elements to encourage housing, mixed-use activity, and multimodal connections that support vibrant districts and allow more people to live near jobs, services, and amenities.	Transportation T-4.8	Supportive	Transit and housing density in urban centers support access to jobs/services and district vitality.
ED-8.5	Coordinate actions with the Land Use and Housing Elements to encourage housing, mixed-use activity, and multimodal connections that support vibrant districts and allow more people to live near jobs, services, and amenities.	Land Use LU-9.1	Coordinate	If applied too broadly, mixed-use/housing expansion could erode the industrial land supply that Land Use commits to protect.
ED-9	Develop an affordability strategy that secures equitable access to Tumwater's future growth for all people by expanding the supply of housing, childcare, education, and energy options.	Housing Goal H-1	Supportive	Housing supply and variety are a core component of ED-9's affordability strategy.
ED-9	Develop an affordability strategy that secures equitable access to Tumwater's future growth for all people by expanding the supply of housing, childcare, education, and energy options.	Land Use LU-4	Supportive	Environmental justice/equity in land-use decisions aligns with equitable access to future growth.
ED-9	Develop an affordability strategy that secures equitable access to Tumwater's future growth for all people by expanding the supply of housing, childcare, education, and energy options.	Climate CL-4.3	Supportive	Energy efficiency reduces household and business cost burdens.
ED-9	Develop an affordability strategy that secures equitable access to Tumwater's future growth for all people by expanding the supply of housing, childcare, education, and energy options.	Parks/PROS 2016 Administrative Goal	Supportive	The parks plan's equitable distribution of costs and benefits supports the broader affordability/equity framework.
ED-9.1	In coordination with the Housing Element goals, increase the supply and variety of housing options available to workers, families, seniors, young adults, and cost-burdened households.	Housing Goal H-1	Supportive	This is a near-direct restatement of Housing Goal H-1.

ED Goal/Policy	ED Language	Other Element	Relationship	Narrative
ED-9.1	In coordination with the Housing Element goals, increase the supply and variety of housing options available to workers, families, seniors, young adults, and cost-burdened households.	Land Use LU-7.1	Supportive	Adequate residential land is necessary to translate the housing-supply policy into production capacity.
ED-9.1	In coordination with the Housing Element goals, increase the supply and variety of housing options available to workers, families, seniors, young adults, and cost-burdened households.	Land Use LU-4.4	Supportive	Housing variety is directly supported through flexible design guidelines.
ED-9.1	In coordination with the Housing Element goals, increase the supply and variety of housing options available to workers, families, seniors, young adults, and cost-burdened households.	Conservation C-6.2	Coordinate	Housing supply growth must remain compatible with critical-area protection rather than shifting pressure into sensitive lands.
ED-9.2	Increase access to education, training, and career pathways that expand residents' ability to obtain living-wage employment.	Lands for Public Purposes LPP-2.3	Supportive	Education-facility partnerships are an enabling platform for training and career pathways.
ED-9.2	Increase access to education, training, and career pathways that expand residents' ability to obtain living-wage employment.	Land Use LU-2.3	Supportive	Resilient economies and access to services are consistent with increasing pathways to living-wage work.
ED-9.2	Increase access to education, training, and career pathways that expand residents' ability to obtain living-wage employment.	Transportation T-2.7	Supportive	Affordable transportation for non-drivers helps residents access education, training, and employment.
ED-9.3	Reduce long-term household and small-business energy cost burdens by expanding access to energy efficiency and clean energy programs, electrification, and resilient infrastructure.	Climate CL-4.3	Supportive	Energy efficiency directly reduces operating costs for nonresidential buildings and small businesses.
ED-9.3	Reduce long-term household and small-business energy cost burdens by expanding access to energy efficiency and clean energy programs, electrification, and resilient infrastructure.	Climate CL-5.1	Supportive	Renewable energy and storage expansion supports lower-carbon, potentially lower-cost energy options.
ED-9.3	Reduce long-term household and small-business energy cost burdens by expanding access to energy efficiency and clean energy programs, electrification, and resilient infrastructure.	Climate CL-9.2	Supportive	Grid resilience and renewable integration align with resilient, affordable energy infrastructure.
ED-9.3	Reduce long-term household and small-business energy cost burdens by expanding access to energy efficiency and clean energy programs, electrification, and resilient infrastructure.	Utilities U-1.1	Coordinate	Electrification and clean-energy adoption depend on utility capacity and anticipated demand planning.
ED-9.3	Reduce long-term household and small-business energy cost burdens by expanding access to energy efficiency and clean energy programs, electrification, and resilient infrastructure.	Utilities U-2.1	Supportive	Energy-storage innovation and code readiness reinforce clean-energy access and resilience.