Board of Directors - Truckee Lodging

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Jackie Calvert, Director of Tourism Marketing &
Management
Jen Poe, Communications Coordinator

To: Truckee Town Council **From:** CEO, Colleen Dalton

Date: 11/21/24 - Approved by Visit Truckee-Tahoe Board of Directors, regular meeting. **Subject:** FY 24/25 Truckee Tourism Business Improvement District (TTBID) Annual Report.

Discussion

Introduction

VTT is the Truckee Tourism Business Improvement District (TTBID) Owner's Association as specified in both our Agreement with the Town of Truckee and in the TTBID Management District Plan (MDP).

Pursuant to Exhibit A of VTT's agreement with the Town of Truckee, in addition to Chapter Four: Governance 36650 in the TTBID MDP, the Owner's Association provides an annual TTBID report to the Town of Truckee.

Background

In FY 23/24, Visit Truckee-Tahoe published a comprehensive <u>Two Year Strategic Plan - FY 23/24-24/25</u> (the Plan) in which the annual TTBID Report was discussed on Pg.29. (Appendix A)

The detailed Plan was mailed to all TTBID Payers and includes the following:

- 1) **Focus** (Mission, Vision, Guiding Principle)
- 2) Strategic Imperatives (Operations)
- 3) Truckee Tourism Ecosystem (Key Groups)
- 4) Truckee Brand Pillars (Promise, Support & Management) with six priorities and 22 goals.

A succinct, two-page Strategic Plan dashboard summarizes the Plan. (Appendix B)

VTT Annual TTBID Report FY 24/25

This year, FY 24/25, VTT continues to implement the Two Year Strategic Plan as a strong foundation for projects, programs, and activities that benefit lodging businesses within the TTBID boundaries. This year is also the final year of the TTBID 2020-2025 Management District Plan.

For FY 24/25, this memo (highlights in green) serves as VTT's Annual TTBID Report pursuant to Exhibit A, Scope of Services agreement with Town of Truckee (Appendix C).

Visit Truckee-Tahoe shall:

1. Provide projects, programs, and activities that benefit assessed businesses within the TTBID in accordance with the TTBID Management District Plan, as it may be amended.

The range of improvements and activities allowed and adhered to this FY 24/25 are described on pages 8+9 of the TTBID Management District Plan (MDP) 2020-2025 under Tourism Enhancement Programs with underlying law beginning on page 15. (Appendix D)

- 2. Perform the obligations set forth for the TTBID owners' association in the Property and Business Improvement District Law of 1994, including without limitation:
- a. Preparation of the annual report required by law, which shall include:
 - i. Any recommended changes to the boundaries of the TTBID; None.
 - ii. The improvements and activities to be provided for the following fiscal year; (see Pg. 6 of this memo)

iii. An estimate of the cost of providing the improvements and activities:

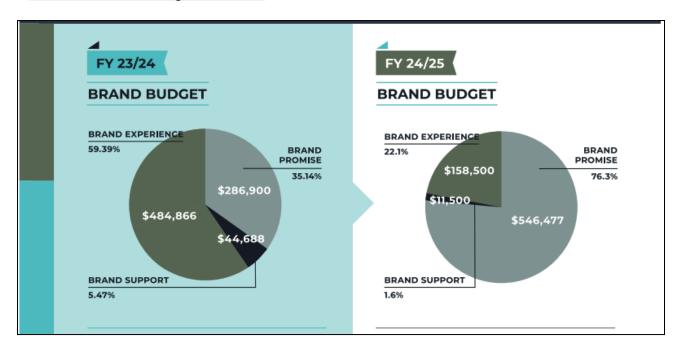
In FY 24/25, the cost for Tourism Enhancement Programs (TE) is \$1,458,187 including \$382,670 (26%) in reserves \$359,040 (25%) for a three person Staff and (49%) \$716,477 for Promotion, Website/Tech and Stewardship.

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 |
|----------------------|-------------|-------------|-------------|-------------|
| | | | | |
| | \$1,383,512 | \$1,566,061 | \$1,708,105 | \$1,648,983 |
| Administration | \$58,500 | \$80,960 | \$81,774 | \$93,988 |
| Contingency Reserves | \$130,375 | \$155,230 | \$87,284 | \$82,433 |
| TTBID Collection Fee | \$8,750 | \$10,417 | \$16,000 | \$14,375 |
| | \$197,625 | \$246,607 | \$185,058 | \$190,796 |
| | | | | |
| | | | | |
| TE Staff | \$178,500 | \$194,310 | \$289,827 | \$359,040 |
| TE Promotion+Web | \$420,550 | \$475,250 | \$461,188 | \$546,477 |
| TE Stewardship | \$374,000 | \$425,141 | \$355,286 | \$170,000 |
| TE Reserves | \$212,837 | \$224,753 | \$416,778 | \$382,670 |
| | | | | |
| TE Total | \$1,185,887 | \$1,319,454 | \$1,523,079 | \$1,458,187 |

There are three pillars in the VTT Two Year Strategic Plan FY 23/24-24/25 entitled BRAND **Promise**, BRAND **Support** and BRAND **Experience**. Under all three, we have **Goals** that come with expenses that are tracked in our bookkeeping software as **Promotion**, **Website/Tech** and **Stewardship**.

In FY 24/25, Brand **Promise** (visitor attraction via marketing and messaging) was increased from **35.14%** to **76.3%**. Brand **Experience** (stewardship and experience management) included **\$130K** for TART Connect and three **events** in the shoulder season of June. Brand **Support** (listening, informing the tourism ecosystem) includes costs for economic research, messaging the community and engaging VIP Partners. See Pg. 6 for more details.

FY 23/24 BRAND Budget: \$816,454 FY 24/25 BRAND Budget: \$716,477



As a matter of MDP requirements, the % of TTBID funds allocated per category must be +/- 15% within the required range. Below provides allocations for each FY within this 2020-2025 MDP time period.

| TTBID MANAGEMENT DISTRICT PLAN (MDP) CATEGORY REQUIREMENTS | MDP 2020-2025 Required Category % | FY 21/22 Budget | FY 21/22 % Category | FY 22/23 Budget | FY 22/23 % Category | FY 23/24 Budget | FY 23/24 % Category | FY 24/25 Budget | FY 24/25 % Category |
|--|--|--------------------|------------------------|--------------------|------------------------|--------------------|------------------------|--------------------|------------------------|
| Administrative | 6% | \$58,500 | 4.14% | \$80,960 | 5.17% | \$81,774 | 4.79% | \$93,988 | 5.70% |
| Contingency Reserves | 5% | \$130,375 | 9.22% | \$155,230 | 9.91% | \$87,284 | 5.11% | \$82,433 | 5.00% |
| TBID Collection Fee | 2% | \$8,750 | 0.62% | \$10,417 | 0.67% | \$16,000 | 0.94% | \$14,375 | 0.87% |
| Tourism Enhancement (TE) | 87% | \$1,216,887 | 86.03% | \$1,319,455 | | \$1,523,047 | 89.17% | \$1,458,187 | 88.43% |
| | | \$1,414,512 | | \$1,566,061 | | \$1,708,105 | | \$1,648,983 | |

- iv. The method and basis of levying the assessment, in sufficient detail to allow each business owner to estimate the amount of the assessment to be levied against his/her business for that fiscal year; between July 1, 2024 June 30, 2025 the Truckee Tourism Business Improvement (TTBID) fee continues unchanged at 1.25% per room night: rate plus any required lodging provider fees.
- v. The amount of any surplus or deficit revenues to be carried over from a previous fiscal year; \$920,233 as of June 30, 2024.

| vi. The amount of any contributions received or to be received from sources other than TTBID assessments. None. |
|--|
| very of the annual report on or within sixty (60) days following the receipt of the final remittance s previous fiscal year. |
| The final remittance of Q4 for TTBID's previous fiscal year was received on Sept. 19, 2024. |

of the

Visit Truckee Tahoe Two-Year Strategic Plan

This plan is structured to quickly leverage emerging technology and to adjust priorities when market trends clearly dictate a change is needed.

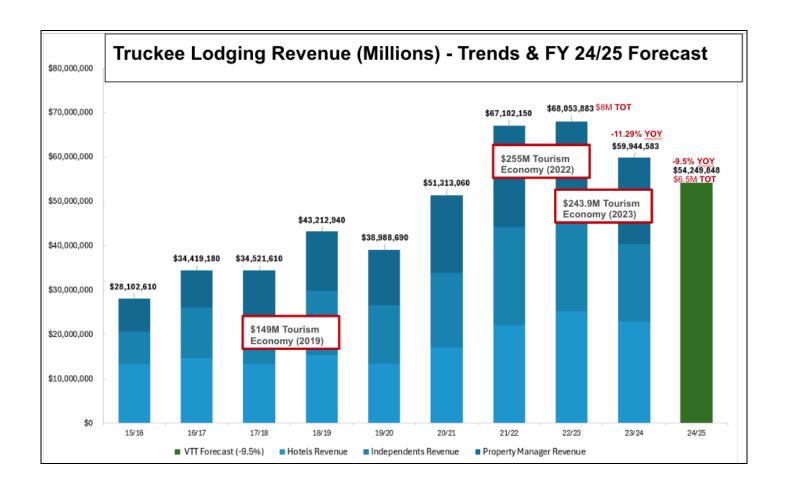
Improvements and **activities** to be provided for the following fiscal year

Discussion

Visit Truckee-Tahoe is in year two (FY 24/25) of the Two Year Strategic Plan which is structured to fund improvements and activities in the three broad pillars: **Brand Promise**, **Support** and **Management**.

This structure allows VTT to reallocate and flex funding between pillars when significant trends or unexpected events impact Truckee's tourism economy, community wellness or the environment. This structure also allows VTT to adjust and seize critical opportunities before our competitors, particularly in technology.

Truckee lodging revenue is declining from a record \$68M year in FY 22/23 yielding \$8M in TOT revenue for the Town of Truckee to \$59.9M in 23/24 (11.29% decrease). After ramping up operations, staff, vendors and guest services to handle the significant increase in demand between 2021 and 2023, this downward trend along with rising costs to operate overall is significantly impacting Truckee's lodging business owners (Hotels, Property Managers and Independents). This in turn, highly impacts tourism dependent local businesses (retail, restaurants, groceries) and the overall Truckee Tourism Economy.



Total Visitor Spending - Truckee's' Tourism Economy: Calendar year 2023 reflected a 4.35% decrease in travel spending (lodging, groceries, gas, dining, retail), from \$255.5M in 2022 to \$243.9M. This downward trend in all spending categories directly ties to a decline in lodging. View <u>Economic Impact of Truckee Travel Report 2023</u>.

With overnight guests driving 70% of total visitor spending in Truckee's tourism dependent businesses, (retail, dining, etc.), the impact of lodging revenue on our economy and to the Town of Truckee general fund as the 3rd highest tax income source can not be understated. Per the Economic impact report, overnight guests spend five times more than day visitors.

• Truckee Lodging Drives Tourism Economy - Fiscal Year Trends: During COVID-19, Truckee saw unprecedented visitation, with lodging revenue peaking at \$68M in FY 22/23, yielding \$8M in TOT. FY 23/24 resulted in a lodging revenue decline to \$59.9M, an 11.29% drop. FY 24/25 is forecasted by Visit Truckee-Tahoe to decline further by 9.5% to \$54.2M for potentially \$6.5M in TOT. While we are still higher than \$43M in pre-Covid FY 18/19, this market leveling or "normalization" underscores the importance of a strong strategic plan that can also flex and respond to macro and micro conditions.

Visit Truckee-Tahoe's overarching responsibility with TTBID funding is to drive overnight lodging for the benefit of TTBID payers, per the TTBID Management District Plan (MDP) 2020-2025.

This year, the forecasted, continuing downward trend in lodging revenue drives our shift in more budget allocation to Brand Promise which includes our plan for a new website utilizing AI and new destination positioning (a.k.a. Truckee Brand Platform).

In addition, while we focus on TTBID renewal, we are also heightening our advocacy efforts on behalf of our payers in order to protect Truckee's lodging industry and to help build sustainability and resilience to travel trends.

Brand Promise - (marketing and messaging)

<u>Primary activities are to</u> develop the new Truckee Brand Platform, design and launch a new Website incorporating AI technology, and to continue VTT's "always on" advertising, promotion and stewardship messaging, in addition to providing special lodging offers in shoulder season.

Visit Truckee-Tahoe also hired an expert marketing/tech veteran from Palisades Tahoe, Jackie Calvert as our new Director of Tourism Marketing & Management to lead the organization in this new era.

In messaging, we thread stewardship at every opportunity to continuously position and promote Truckee's standout commitment to sustainability, which was the theme of our "Pure Truckee Water" scientist avatar presented at Visit California corporate offices in front of 80 staff and international agencies. We also represent Truckee on the Visit California (VC) Snow Committee focused on the state's ski/ride travel product which gets a specific portion of the VC budget, unlike any other region.

Brand Support - (collaborating and informing)

Primary activities are to:

- continue agenda development and support for NV County, Supervisor Hardy Bullocks' CCC.
- work closely with the Town of Truckee Police Department via PIO meetings and/or ad hoc.
- attend the Climate Transformation Alliance and support the Sierra Business Council,
- represent and lobby for Truckee's best interests at the Tahoe Stewardship Council meetings, the Tahoe PIO/Stewardship Action Team and Tahoe Fund's Take Care meetings.
- participate in TDMA Board meetings and support Downtown programs (i.e. Festive Fridays),
- support the Truckee Cultural District programs (i.e. Dark Skies),
- work closely with Town of Truckee's Keep Truckee Green Department (i.e. reusable bottles)
- work collaboratively with the Town of Truckee's STR Ordinance team.
- attend key Truckee Chamber events and partner closely with the President/CEO.
- stay in close communication with Tahoe Donner Association communications staff and
- support our 65 Sustainable Truckee Gift Card local business merchants.

In addition, we invite Partners and business owners to participate in strategic conversations such as the Future of Truckee Tourism workshop (facilitated by MMGY ORIGIN, VTT's Brand Platform agency). We held an inspiring meeting with Matt Woods of Queenstown, NZ re; destination Carbon Zero goals.

<u>Advocacy</u>

As a rural mountain community highly reliant upon a strong lodging sector that contributes 70% to Truckee's \$244M tourism economy, advocating on behalf of our lodging TTBID payers is critical. Advocacy aligns with VTT's mission to promote, protect and enhance Truckee as an authentic town.

To protect and build a resilient Truckee tourism industry, we:

- published our new VTT Advocacy & Process Policy (Appendix F)
- support the California Travel Association legislative lobbying efforts and participate in their Sustainable Travel Committee.

To build cohesion, represent and support our lodging TTBID Payers, we:

- held the first annual Celebration of Truckee Tourism, inviting all TTBID payers and kicking off our TTBID Renewal campaign,
- conduct bi-annual Property Manager and Hotelier meetings to inform, listen, facilitate, provide resources and to advocate for their needs,
- continuously and frequently inform (e-newsletters) all TTBID payers (Hoteliers, PMs, Independents, Hosted Rentals) about VTT programs, services and advocacy efforts.

To monitor and measure Truckee's Tourism Economy, we:

• conducted our 3rd research report and just published the <u>Economic Impact of Truckee Travel</u> Report 2023. See (Appendix E) and webpage.

Brand Support - (managing and protecting)

In addition to funding Town of Truckee's TART Connect services for \$130K (bringing TTBID total funding for transportation to date as \$590K), we funded touch screens at the Truckee Chamber Welcome Center and the expansion/enhancement of Historic Downtown lighting for TDMA management. We plan continued funding for three major events in June 2025 and we manage the July 2024 microsite that we first developed in 2023.

EXHIBIT "A" SCOPE OF SERVICES

Visit Truckee shall:

- 1. Provide projects, programs, and activities that benefit assessed businesses within the TTBID in accordance with the TTBID Management District Plan, as it may be amended.
- Perform the obligations set forth for the TTBID owners' association in the Property and Business Improvement District Law of 1994, including without limitation:
 - a. Preparation of the annual report required by law, which shall include:
 - i. Any recommended changes to the boundaries of the TTBID:
 - ii. The improvements and activities to be provided for the following fiscal year;
 - iii. An estimate of the cost of providing the improvements and activities;
 - iv. The method and basis of levying the assessment, in sufficient detail to allow each business owner to estimate the amount of the assessment to be levied against his/her business for that fiscal year;
 - The amount of any surplus or deficit revenues to be carried over from a previous fiscal year; and
 - The amount of any contributions received or to be received from sources other than TTBID assessments.
- Delivery of the annual report on or within sixty (60) days following the receipt of the final remittance of the TTBID's previous fiscal year.
 Town Shall:
 - a. Approve, make recommendations to Visit Truckee for amendments to the annual report, or notify Visit Truckee that the Town Council intends to hold a hearing on proposed modifications, within forty-five (45) days of receiving the annual report from Visit Truckee. If Visit Truckee subsequently provides an amended version, Town shall have another 45 days to consider the amended version. If Town opts to hold a hearing on proposed modifications, such hearing shall be held within 30 days of Town notifying Visit Truckee of the hearing.
 - b. If Town fails to act on the annual report within these time periods set forth above, the annual report shall be deemed to be approved and Town shall continue to remit TTBID assessments to Visit Truckee and Visit Truckee shall provide services outlined in this Exhibit A in accordance with the Management District Plan.

CHAPTER 4. Governance

36650. Report by owners' association; Approval or modification by city council

- (a) The owners' association shall cause to be prepared a report for each fiscal year, except the first year, for which assessments are to be levied and collected to pay the costs of the improvements, maintenance, and activities described in the report. The owners' association's first report shall be due after the first year of operation of the district. The report may propose changes, including, but not limited to, the boundaries of the property and business improvement district or any benefit zones within the district, the basis and method of levying the assessments, and any changes in the classification of property, including any categories of business, if a classification is used.
- (b) The report shall be filed with the clerk and shall refer to the property and business improvement district by name, specify the fiscal year to which the report applies, and, with respect to that fiscal year, shall contain all of the following information:
 - Any proposed changes in the boundaries of the property and business improvement district or in any benefit zones or classification of property or businesses within the district.
 - (2) The improvements, maintenance, and activities to be provided for that fiscal year.
 - (3) An estimate of the cost of providing the improvements, maintenance, and activities for that fiscal year.
 - (4) The method and basis of levying the assessment in sufficient detail to allow each real property or business owner, as appropriate, to estimate the amount of the assessment to be levied against his or her property or business for that fiscal year.
 - (5) The estimated amount of any surplus or deficit revenues to be carried over from a previous fiscal year.
 - (6) The estimated amount of any contributions to be made from sources other than assessments levied pursuant to this part.
- (c) The city council may approve the report as filed by the owners' association or may modify any particular contained in the report and approve it as modified. Any modification shall be made pursuant to Sections 36635 and 36636.

The city council shall not approve a change in the basis and method of levying assessments that would impair an authorized or executed contract to be paid from the revenues derived from the levy of assessments, including any commitment to pay principal and interest on any bonds issued on behalf of the district.



TWO-YEAR STRATEGIC PLAN FY 23/24 + FY 24/25

Truckee, California | October 2023











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LETTER FROM THE CEO & BOARD CHAIR

DEAR PARTNERS,

We are honored to present Visit Truckee-Tahoe's Two Year Strategic Plan, including the Annual TTBID Report for FY 23/24.

Since forming three years ago in August 2020 (Covid-19), our goal has been to balance destination management with promotion that drives lodging at the right times.

This goal is made possible through partnerships and our support (funding, championing, advocating) that address peak period issues while we also focus on bolstering the low season economy. We're proud of our results, the reputation we've cultivated and the foundation built.

As Truckee's official tourism authority funded by TTBID, it is our responsibility to protect and advocate for a lodging industry that contributes \$179M (71.5%) of Truckee's \$252M tourism spend*, five times more than day visitors on groceries, retail, restaurants, etc. Lodging guests also contributed \$10.6M in TTBID + local city taxes, the 3rd highest tax source for the Town of Truckee.

As foreshadowed in last year's Annual TTBID Report, demand for Truckee lodging is declining. FY 22/23 saw the first downward tick in nine years (excluding FY 19/20) with a gross lodging revenue decline of 1% vs. 43% growth the year prior. In terms of volume, nights spent by lodging guests decreased by 5%. Looking ahead, Hoteliers, STR Property Managers and Independent Hosts are reporting decreasing occupancy and lower rates.

This Two-Year Strategic Plan outlines the focus and structure needed to support a resilient lodging industry that may need to ride out potentially low/no growth year(s) ahead. The Plan presents a three-pronged, Truckee tourism "ecosystem" defined as Brand Promise (marketing and messaging), Brand Support (collaborating) and Brand Experience (managing and protecting). Informed by citizen input, a Truckee Stewardship Council addresses long term, systemic solutions for high-use areas.

We truly look forward to building a more cohesive Truckee lodging industry through informing, listening and advocating for who we serve, the goal being a resounding yes for TTBID renewal. We are also optimistic that this metered, long term approach will withstand the test of economic and political impacts in FY 23/24.

Thank you,

KERRIE RACICOT, CHAIR COLLEEN DALTON, CEO

*Appendix A The Economic Impact of Travel, Truckee (2022)







CHARLES HABER

Vice Chair & Treasurer

Hampton Inn & Suites Truckee-Tahoe



DAVE POLIVY

Board Director Tahoe Mountain Sports & Town of Truckee Council Member



PAUL OESTERMAN
Board Director & Secretary

Board Director & Secret

Donner Lake Inn

Bed & Breakfast



Board Director
Tahoe Signature
Properties

DANA MORARU



COLLEEN DALTON

Chief Executive Officer



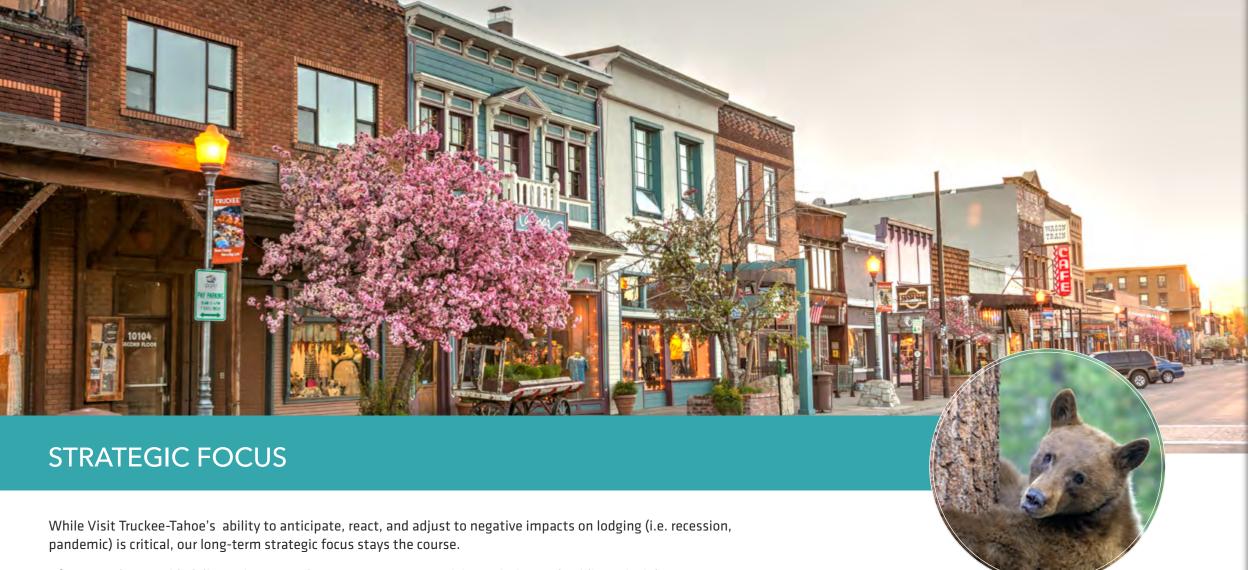
SIOBHAN KENNEY

Director of Sustainable Tourism









After consultant-guided discussions over the past two years, our vision, mission and guiding principle now serve as our compass.



VISION

Our ideal future state

Our vision is a thriving community that welcomes all people to enjoy and protect Truckee's mountain environment now and for future generations.



MISSION

Our purpose

We promote, protect and enhance Truckee as an authentic mountain town.



SUSTAINABLE TOURISM

Our responsibility to the community & the environment

In collaboration with key groups in the Truckee Tourism Ecosystem, our responsibility is to continuously aim for a thriving tourism economy balanced with the well-being of our community and protection of our environment.



GUIDING PRINCIPLE

Who we serve

We serve our lodging business members, partner with key organizations and balance our actions for the well-being of our community.















ORGANIZATION

Since forming in August 2020, Visit Truckee-Tahoe continues to develop as Truckee's first official tourism authority overseeing the 2020-2025 Truckee Tourism Business Improvement District (TTBID).

Out of Truckee's \$252M tourism economy, 71.5% of traveler spending (\$179M) is attributed to overnight lodging guests.*

With lodging as the backbone of Truckee's tourism economy, our organization's highest priority is to ensure steady, responsible growth in overnight visitation through strong governance, operations and fiscal management.

GOVERNANCE/BOARD

Strategic Imperative: Fulfill the mission with agility, flexibility and innovation.

GOAL #1: Strategic, high level oversight of the organization.

GOAL #2: Decision making on the Board Action Plan (policies, meeting rules, annual corporate report, etc.)

GOAL #3: Annual evaluation of Two Year Strategic Plan, KPIs for lodging, community wellbeing, stewardship and for tourism economic impacts.

GOAL #4: Direction and support for Staff and annual evaluation of the CEO.

GOAL #5: Accountability for VTT Board Director Role and Responsibilities.

GOAL #6: Representation of VTT in the community, to help build organization reputation and value awareness for Truckee's tourism economy.

GOAL #7: Relationship development with key VIP partners.

OPERATIONS/STAFF AND CONTRACTORS

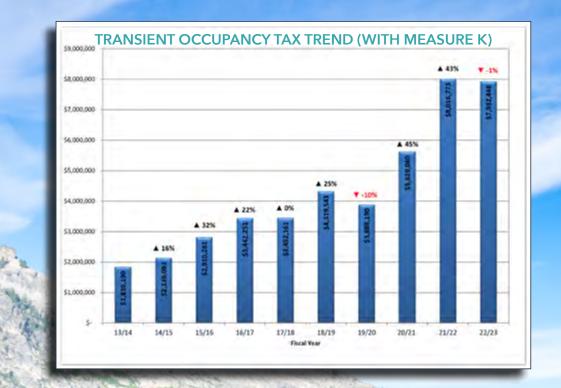
Strategic Imperative: A high performance, fulfilled team that delivers successful results on the organization's priorities.

GOAL #1: A culture that values teamwork, efficiency, learning, and collaboration with VIP Partners.

GOAL #2: Excellence in communications, operations and fiscal management.

GOAL #3: A team with the tools, training, and development needed to deliver on priorities.

GOAL #4: Support system for staff retention, growth, succession, hiring and/or outsourcing as needed to deliver on priorities.







FINANCE/REVENUE

Strategic Imperative: Truckee annual gross lodging revenue growth % = Consumer Price Index (western US) 12 month look-back +/- 1% as of June 30. Renew TTBID.

GOAL #1: Increase Truckee gross lodging revenue without increasing visitors (people and vehicles) in peak periods.

GOAL #2: Achieve Truckee Tourism Business Improvement District (TTBID) renewal for 6/30/25 start of the next Management District Plan.

GOAL #3: Excellence and transparency in fiscal management.

GOAL #4: Exploration of additional income sources for the organization.





^{*}Appendix A The Economic Impact of Travel, Truckee (2022)





Across the world, responsible tourism authorities work in partnership with organizations who have the leadership, jurisdiction and authority to manage increased demand for popular destinations.

We believe a coordinated approach, convening key groups is the best path forward to balancing Truckee's tourism economy with usage management, community well-being and environmental protection.

Since forming in 2020, Visit Truckee-Tahoe has taken the lead in building relationships with key groups that make up the Truckee Tourism Ecosystem. Together, we work through the challenges of how to protect and preserve Truckee as an authentic mountain town.

Interdependently, key groups focus on short term mitigation and long term systemic changes needed to address the increased desire for Truckee as a place to live and visit.

KEY GROUPS

Lodging Payors

Truckee Community Tourism Leaders **Strategic Imperative**: A coordinated approach that balances Truckee's tourism economy with community wellbeing and environmental protection.

TRUCKEE LODGING TTBID PAYORS

Build lodging industry cohesion.

Convene Hoteliers, Property Managers 4X/year.

Independents 1X/year.

TRUCKEE COMMUNITY

Inform residents, business owners and boards about VTT's role, responsibilities and results.

Continuous.

CCC - NEVADA COUNTY LEADERSHIP FORUM

Collaborate on peak period, near-term solutions.

Government and Operations Leaders.

12X/year (CCC).

TRUCKEE STEWARDSHIP COUNCIL

Convene and collaborate on systemic solutions.

Accountability for Stewardship Plan.

Resorts and Large Organization Leaders.

2X/year.









TRUCKEE BRAND PILLARS - PROMISE, SUPPORT, EXPERIENCE

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Visit Truckee-Tahoe focuses on three **Truckee Brand Pillars** that must synchronize in order to deliver a positive brand experience for both residents and visitors. Symbolized as three cogs, the driver is a highly collaborative Truckee Tourism Ecosystem.

When we, as the official tourism authority for Truckee, support a highly functioning **Truckee Tourism Ecosystem** through collaborating and informing, we are a vested partner in finding solutions for unsustainable usage trends.

This also means taking a meaningful partnership role and responsibility for **Destination Management** in order to protect our greatest assets today and for future generations - world class recreation, environmental health and beauty, mountain culture and a thriving mountain town community.

Lastly, **Overnight Visitor Attraction** includes messaging a sustainable and honest brand promise about the experience to expect and how to behave and connect with our community.



TRUCKEE TOURISM
ECOSYSTEM
(BRAND SUPPORT)

PRIORITIES

- 3. Collaborating
- 4. Informing

OVERNIGHT
VISITOR
ATTRACTION
(BRAND PROMISE)

PRIORITIES

Messaging
 Marketing

DESTINATION
MANAGEMENT
(BRAND EXPERIENCE)

PRIORITIES

- 5. Managing
- 6. Protecting



BRAND PROMISE - OVERNIGHT VISITOR ATTRACTION

Driving desire for Truckee versus competing mountain destinations requires a deliberate approach and careful promotion of our unique brand strengths. Thoughtful, targeted, and compelling messaging invites sustainably minded travelers to visit and stay longer during off-peak periods.

Visit Truckee-Tahoe celebrates Truckee's proximity and access to world class recreation, in addition to our authentic mountain culture and historic downtown. In our communications, we permeate messaging with how we live sustainably and how visitors can too.

Equally important, when we promise a unique Truckee vacation experience, we rely upon the expertise and passion of tourism dependent small business owners who offer everything from lodging to locally baked bread and sports gear to enjoy Truckee's outdoor paradise.

PRIORITY #1 - MESSAGING

Promote the unique Truckee experience and proximity to Lake Tahoe, infused with stewardship messaging.

GOAL #1 - FOCUS ON BRAND ATTRIBUTES: Promote functional brand strengths (i.e. proximity, world class recreation) unique travel themes (i.e. events, wellness and cuisine, families) and emotional experiences (i.e. awe in nature, flow in recreation, connection with family and friends).

GOAL #2 - SUPPORT LODGING AND TOURISM BUSINESSES: Encourage creation of unique experiences, activities, events and content that reinforce Truckee's brand attributes. Provide in-market visitor tools (i.e. regional map, video).

GOAL #3 - INNOVATE NEW CAMPAIGNS AND CREATIVE: Create unique campaigns that differentiate Truckee from other towns (character, culture, native history) with an emphasis on visitor dispersion to pre+post peak periods.

GOAL #4 - EDUCATE VISITORS BY INFUSING ALL MESSAGING WITH STEWARDSHIP PRINCIPLES:

Infuse all Truckee brand messaging with stewardship principles. Enroll and engage Truckee VIP Partners and local tourism businesses to do the same.



PRIORITY #2 - MARKETING

Identify and attract ideal overnight visitor audiences for midweek and pre+post "peak visitation".

GOAL #1 - DRIVE LODGING LEADS to TOURISM WEBSITE: In addition to paid advertising and SEO, develop incentives for inbound link referrals (FIT (individuals) and groups/corporate travelers) to VisitTruckeeTahoe.com.

GOAL #2 - REFER LODGING BOOKINGS to PAYORS: Refer lodging leads (clicks) outbound or deliver full service e-commerce transactions to Truckee lodging providers.

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GOAL #4 - TARGET HIGHER YIELD, LONGER STAYS, SUSTAINABILITY MINDED MARKETS: Target higher-yield, longer stay, sustainably minded vacationers (demographics and psychographics).



BRAND SUPPORT - TRUCKEE TOURISM ECOSYSTEM

We define the Truckee Tourism Ecosystem as everything within the Truckee Watershed: wildlife, land, water, air, individual people, groups, entities and organizations. As Herman Fillmore (Wá·šiw) Culture/Language Resources Director for the Washoe Tribe of NV and CA explained at the Nevada County Sustainability Summit 2023, it is time to view natural features, i.e. Lake Tahoe, with "personhood". With this lens, we see how human interaction with nature is "personal". And, how much the Truckee Tourism ecosystem is highly interdependent. Working together, we can ensure long-term health and sustainability for the Truckee Watershed.

As the tourism authority, Visit Truckee-Tahoe prioritizes collaborating with and informing key groups who are critical to protecting and enhancing Truckee as an authentic mountain town now and for future generations.

Defined as "Brand Support," this collaborative work ensures Truckee remains an authentic mountain town - for everyone.

PRIORITY #3 - COLLABORATING

Partner with top leaders for a coordinated approach to long term, systemic solutions and consistent brand messaging.

GOAL #1 - LEAD TRUCKEE STEWARDSHIP COUNCIL: Convene top leaders 2X/year to report progress on priorities per the Stewardship Plan and to address emerging issues.

GOAL #2 - COLLABORATE w/ CCC - LEADERSHIP FORUM: Provide VTT presentations and updates for meetings.

GOAL #3 - SERVE on TAHOE STEWARDSHIP COUNCIL: Ensure Truckee's representation and influence on the Lake Tahoe Stewardship Council as it interconnects with the Truckee Stewardship Council and Plan.

GOAL #4 - ADVOCATE for TRUCKEE TOURISM INDUSTRY: Represent and advocate for Truckee at Visit California, California Travel Association, Destination Marketing West and other related associations (i.e. Recreate Responsibly).

PRIORITY #4 - INFORMING

Inform Key Groups about Visit Truckee-Tahoe's role, responsibility, actions and results for balancing Truckee's tourism economy with community wellbeing and protection for the environment.

GOAL #1 - RESEARCH, METRICS, ECONOMIC REPORTING: Track KPIs for visitor satisfaction, lodging, tourism economy, and community sentiment.

GOAL #2 - EDUCATE & INFORM TRUCKEE COMMUNITY: Continuously inform TTBID lodging payors, VIP partners, citizens and Boards about (1) the importance and benefits of tourism, (2) VTT's actions, investments and results (3) Truckee Stewardship Plan progress.





BRAND EXPERIENCE - DESTINATION MANAGEMENT

Truckee's tourism economy depends on destination management, also known as "Brand Experience". This entails everything from events and activities, to a wide variety of options for restaurants and retail, effective signage, enough parking spaces, access for everyone, cleanliness, safety and security.

A great place to visit is also a great place to live. Visit Truckee-Tahoe has spent significant time and funding since our first three years of existence on programs, services and infrastructure that manage and protect Truckee.

From funding TART Connect, to creating Sustainable Truckee Eco/Green Lodging Standards and educating visitors about reducing single-use consumption, Visit Truckee-Tahoe considers this brand pillar paramount to our future existence. If we don't protect it, they will not come.

We believe that returning guests are more likely to respect and take care of our town, our community and our lands. When an overnight stay is so memorable and positive that guests plan to come again and stay longer (while also telling their friends and family to visit) we all win a very special and unique kind of loyalty to Truckee. We become their home away from home.

PRIORITY #5 - MANAGING

Support destination management and enhancements that improve the experience for all.

GOAL #1 - SUPPORT MOBILITY & CAR-FREE VISITATION: Support efforts that reduce private car use.

GOAL #2 - SUPPORT CAPITAL INVESTMENTS LIKELY TO INCREASE LODGING: Support new or capital improvements most likely to attract overnight visitation without negatively impacting community wellness or the environment.

GOAL #3 - SUPPORT EVENTS & PEAK VISITATION MESSAGING: Sponsor and/or support major events happening midweek or pre+post "peak visitation." Collaborate with Key Groups and Truckee business owners for consistent peak visitation messaging to ensure education, stewardship and safety.

GOAL #4 - PROMOTE RESPONSIBLE VISITOR BEHAVIOR AND SAFETY: Collaborating with Key Groups and Truckee business owners, publish and distribute (pre-arrival, in market) Visitor Education Guides that drive safe, responsible, sustainable behavior (i.e. Guide to Truckee-Tahoe Boating & Cold Water Safety).

PRIORITY #6 - PROTECTING

Support destination protection & stewardship planning.

GOAL #1 - SUPPORT IMPROVEMENTS TO PEAK IMPACTS: Support systemic improvements (programs, services, infrastructure) to peak period issues in popular areas.

GOAL #2 - COMPLETE & TRACK STEWARDSHIP PLAN: Complete the "Truckee Stewardship Plan" based on Global Sustainable Tourism Council (GSTC) standards and informed by the Truckee Stewardship Council, CCC, Citizens, TBID Payors and VTT Board.

GOAL #3 - ENCOURAGE LODGING SECTOR TO "GO GREEN": Launch and promote Sustainable Truckee, "lean-in" eco/green standard for Short-Term Rentals (STR).



TAHOE

TWO-YEAR STRATEGIC PLAN DASHBOARD FY 23/24 + 24/25

FOCUS

VISION

Our vision is a thriving community that welcomes all people to enjoy and protect Truckee's mountain environment now and for future generations.

MISSION

We promote, protect and enhance Truckee as an authentic mountain town.

GUIDING PRINCIPLE

We serve our lodging business members, partner with key organizations and balance our actions for the well-being of our community.

ORGANIZATION

GOVERNANCE/BOARD

Strategic Imperative: Fulfill the mission with agility, flexibility and innovation.

OPERATIONS/STAFF + CONTRACTORS

Strategic Imperative: A high performance, fulfilled team that delivers successful results on the organization's priorities.

FINANCE/REVENUE

Strategic Imperative: Truckee annual gross lodging revenue growth % = Consumer Price Index (western US) 12 month lookback +/- 1% as of June 30. Renew TTBID.

TRUCKEE TOURISM ECOSYSTEM - KEY GROUPS

Strategic Imperative: A coordinated approach that balances Truckee's tourism economy with community wellbeing and environmental protection.

TRUCKEE LODGING TTBID PAYORS

Build lodging industry cohesion. Convene Hoteliers, Property Managers 4X/year.

Independents 1X/year.

TRUCKEE COMMUNITY

Inform residents, business owners and boards about VTT's role, responsibilities, and results. Continuous.

CCC NEVADA COUNTY LEADERSHIP FORUM

Collaborate on peak period, near-term solutions. Government and Operations Leaders. 12X/year (CCC).

TRUCKEE STEWARDSHIP COUNCIL

Convene and collaborate on systemic solutions. Accountability for Stewardship Plan. Resorts and Large Organization Leaders. 2X/year.

TRUCKEE BRAND PILLARS

BRAND PROMISE OVERNIGHT VISITOR ATTRACTION

PRIORITY #1 - MESSAGING

Promote the unique Truckee experience and proximity to Lake Tahoe infused with stewardship messaging.

PRIORITY #2 - MARKETING

Identify and attract ideal overnight visitor audiences for midweek and shoulder season travel.

TRUCKEE TOURISM ECOSYSTEM

PRIORITY #3 - COLLABORATING

Partner with top leaders for a coordinated approach to short and long term systemic solutions to peak period impacts.

PRIORITY #4 - INFORMING

Inform Key Groups about Visit Truckee-Tahoe's role, responsibility, actions and results for balancing Truckee's tourism economy with community wellbeing and protection for the environment.

BRAND EXPERIENCE DESTINATION

DESTINATION MANAGEMENT

PRIORITY #5 - MANAGING

Support destination management and enhancements that improve the experience for all.

PRIORITY #6 - PROTECTING

Support destination protection and stewardship planning

*SUPPORT may include advocate/ lobby, fund, allocate Staff time (i.e. convening, coordinating).

BRAND PROMISE - OVERNIGHT VISITOR ATTRACTION

PRIORITY #1 - MESSAGING Promote the unique Truckee experience and proximity to Lake Tahoe, infused with stewardship messaging.

GOAL #1 - FOCUS ON BRAND ATTRIBUTES: Promote functional brand strengths (i.e. proximity, world class recreation) unique travel themes (i.e. events, wellness and cuisine, families) and emotional experiences (i.e. awe in nature, flow in recreation, connection with family and friends).

GOAL #2 - SUPPORT LODGING AND TOURISM BUSINESSES: Encourage creation of unique experiences, activities, events and content that reinforce Truckee's brand attributes. Provide in-market visitor tools (i.e. regional map, video).

GOAL #3 - INNOVATE NEW CAMPAIGNS AND CREATIVE: Create unique campaigns that differentiate Truckee from other towns (character, culture, native history) with an emphasis on visitor dispersion to pre+post peak periods.

GOAL #4 - EDUCATE VISITORS BY INFUSING ALL MESSAGING WITH STEWARDSHIP PRINCIPLES: Infuse all Truckee brand messaging with stewardship principles. Enroll and engage Truckee VIP Partners and local tourism businesses to do the same.

PRIORITY #2 - MARKETING Identify and attract ideal overnight visitor audiences for midweek and pre+post "peak visitation".

GOAL #1 - DRIVE LODGING LEADS TO TOURISM WEBSITE: In addition to paid advertising and SEO, develop incentives for inbound link referrals (FIT (individuals) and groups/corporate travelers) to VisitTruckeeTahoe.com.

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BRAND SUPPORT - TRUCKEE TOURISM ECOSYSTEM

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GOAL #1 - LEAD TRUCKEE STEWARDSHIP COUNCIL: Convene top leaders 2X/year to report progress on priorities per the Stewardship Plan and to address emerging issues.

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TRUCKEE STEWARDSHIP PLAN

AN ECOSYSTEM MINDSET

Since forming as Truckee's first official tourism authority in 2020, VTT continues to take action and make investments that protect and enhance Truckee - prioritizing progress over perfection, process over a fixed plan and partnerships vs. siloed action.

With an ecosystem mindset and a strategic plan that relies upon collaboration and long term thinking, the goal is to retain Truckee's mountain town character and appeal to both residents and visitors today, and for generations to come.

TRUCKEE TOURISM ECONOMY - PROTECTION, RESILIENCE, RESPONSIBILITY

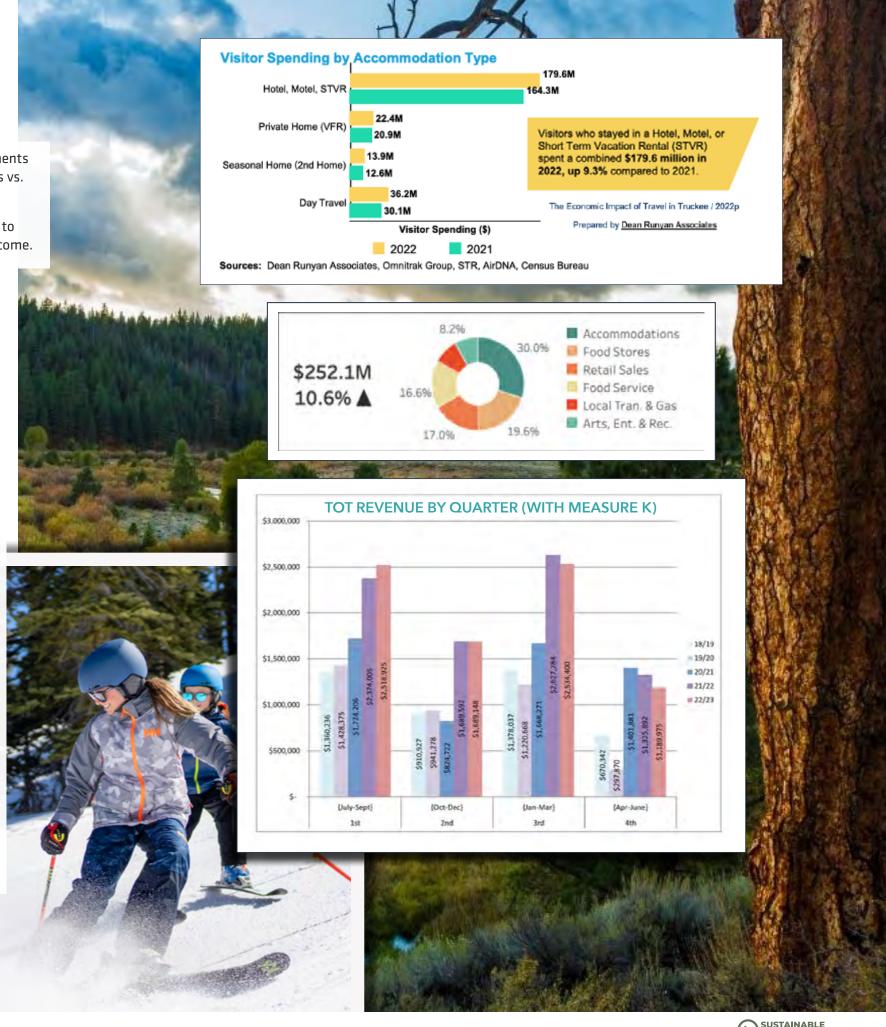
Desire for a destination takes thoughtful positioning of brand strengths to ensure resilience during hard times and to compete with similar destinations regionally and nationally. Retaining uniqueness and avoiding a homogeneous reputation or being perceived as a traffic-congested town requires all of us to work together, from government and ski area leadership to district employees and small business owners.

In the recent Economic Impact of Travel in Truckee report (Appendix A), the contribution of non-resident spending was \$252M in 2022, with 71.5% or \$179M of that spending provided by overnight lodging guests who stayed in a hotel or short term rental.

On average in 2022, a single overnight guest spent nearly \$300 per day in Truckee, between retail, restaurants, groceries, lodging and more. According to the report, lodging guests spend five times more than day visitors. The value of overnight guests who support local small businesses and contribute to Town of Truckee's revenue (Transient Occupancy Tax, TOT) as the 3rd highest tax source, is significant.

When TOT contributes to the Town of Truckee's general fund, Truckee's lodging industry helps pay for town improvements that address traffic and congestion from roundabouts to TART Connect and the new transportation mobility hub. Since FY 15/16, TOT has contributed \$39,480,707 to the general fund, and to Measure K (housing, open space, wildfire mitigation) starting January 2021. Ensuring Truckee's lodging industry is resilient to market shocks, catastrophes, severe weather or the slow decline of market share (loss of visitors to other destinations vs. Truckee) is paramount to protecting Truckee from economic decline reminiscent of 2008.

To that end, paying attention to lodging trends is critical to sustainability and stewardship as lodging guests contribute so much funding to our community, yet make up only 58% of all visitors who spend the night. Per the Economic Impact report, paid lodging nights declined by 5% in 2022 from 634K to 602K, a sign of decreasing demand. Per Town of Truckee's TOT Trends Graph (Pg. 6), TOT declined by 1%, a stark contrast to the 43% growth rate between fiscal years prior. There is no guarantee that demand for Truckee stays constant. We are impacted by inflation, an "overcrowded, trashed Tahoe" national media message, and seasonal volatility due to weather or other impacts (i.e. pandemic). Our role as Truckee's tourism authority is to plan for swings with prudent reserves, watch and adjust to lodging trends, anticipate and/or react swiftly to negative conditions in order to ensure Truckee's lodging industry is protected, resilient and responsible.



TRUCKEE STEWARDSHIP PLAN

TRUCKEE STEWARDSHIP COUNCIL & SPHERE OF IMPACT (MAP)

Between 2020-2023, Visit Truckee-Tahoe forged dozens of VIP Partnerships (Pg. 33) in response to Covid-19 peak period impacts, most importantly with leaders who participate in Nevada County Supervisor Hardy Bullock's CCC meetings. This engaged monthly group of 45+ leaders has been mitigating near-term, peak period impacts for three years with Visit Truckee-Tahoe a meaningful contributor to agenda development and solutions within our purview.

That being said, the need for governance and structure of a group committed to developing long-term, systemic solutions for management of high-use areas, traffic control and parking drove formation of the Truckee Stewardship Council (the Council) in May 2023 (Appendix B). Visit Truckee-Tahoe administers, convenes and facilitates the Council, comprised of leaders who have the authority, jurisdiction and most importantly, the backing of their organizations to prioritize solutions.

One of the first orders of business for the Council's meeting in April 2023 was to agree on the criteria, then define the geographical boundary of the Truckee Stewardship Plan as the Truckee Watershed including Palisades Tahoe (Alpine and Olympic Valleys) and Northstar California, east to Nevada state line, north to the Truckee Ranger District boundary and west to Donner Summit.

TRUCKEE STEWARDSHIP PLAN - SPHERE OF IMPACT (MAP) CRITERIA

- 1. Reflects geographical region where we identify as a community.
- Reflects key recreation experiences, natural features, assets/attractions that are perceived as important to the quality of experience for everyone (visitors and residents).
- 3. Ensures leadership with authority/jurisdiction to manage and make changes in key impact areas are either at the table (Advisory Council) or represented in governance/structure of the Truckee Stewardship Plan.
- 4. Encompasses programs, master plans and initiatives that are or will address issues that are impacting quality of experience.



COMMUNITY DRIVEN, PLACE BASED TRUCKEE STEWARDSHIP

The second order of business for the Council was to invite those who self-identify as "Truckee locals" to provide quantitative and qualitative feedback on what areas and issues are most negatively impacting quality of life. The Council determined this map included Northstar California residents, yet excluded Olympic and Alpine Valleys, and Donner Summit. That being said, the first survey was sent to anyone opted in to the Truckee Flashvote member panel for Truckee, whether they were a resident, 2nd homeowner, incoming commuter or from elsewhere.

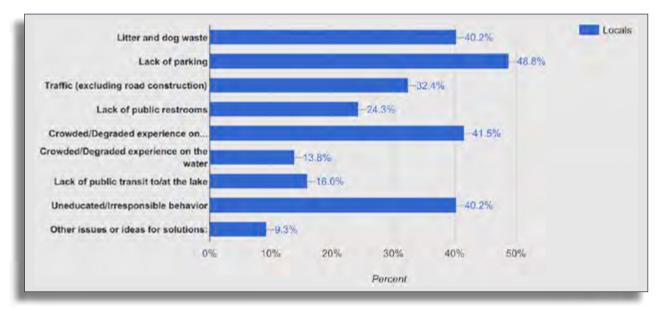
Between June and August, the Council issued two Flashvote Surveys for statistically relevant feedback (+/- 3% margin of error with an average of 930 respondents per survey) which revealed the top four areas and issues of concern, by location.

TOP THEMES IMPACTING QUALITY OF LIFE - TRAFFIC, CROWDED EXPERIENCES, PARKING, TRASH, BEHAVIOR

Donner Lake proved to be the highest area of concern at 2X greater than the runner up, the Truckee River.

| Impact Area | Top Concerns |
|-----------------------|---|
| 1. Donner Lake | lack of parking, crowded/degraded, litter/waste, behavior |
| 2. Truckee River | overuse/degraded, lack of access, parking, restrooms |
| 3. Scenic Paved Paths | lack of etiquette/education, speed of cyclists, trash/waste |
| 4. Historic Downtown | traffic, lack of parking, restrooms, no special "Locals" offers |

DONNER LAKE GREATEST AREA OF CONCERN



This citizen driven, place-based approach helps multiple entities, from federal to local government, non profits, districts, agencies and associations prioritize stewardship work given their oversight. In all impact areas, multiple entities are needed to work together. Far more than one have the jurisdiction, authority, and funding for long-term, high-use solutions to specific areas of concern. Thus, the need for intensive collaboration and long-term planning. Reporting back to the Truckee Stewardship Council with progress updates, by area, is planned on a bi-annual basis to then be followed with an update to the community.

Flashvote Survey Sources: https://www.flashvote.com/truckee-tahoe-ca/surveys/tourism-06-23 https://www.flashvote.com/truckee-tahoe-ca/surveys/summer-area-usage-08-23





TRUCKEE STEWARDSHIP PLAN

MOBILITY & FLOW - TRANSPORTATION, ROADS, SUMMER TRAILHEADS, WINTER ACCESS

The challenge of moving more people around for transportation or recreation is improved by infrastructure, services, signage and communications. To that end, many significant efforts are underway to address mobility and flow within Truckee, to/from the Ski Areas and Lake Tahoe.

Through long-term planning (2-10 years) between Placer and Nevada Counties (i.e. the Resort Triangle Plan), the Town of Truckee (2040 General Plan, Two Year Work Plan, Truckee River Revitalization Committee, Trails and Bikeways Master Plan, Measure U Committee), Palisades Tahoe and Northstar California operation plans (winter 2024 parking reservations), TART Connect, Truckee Trails Foundation and USFS Truckee Ranger District plans, Nevada County Master Recreation and Resiliency plan and more, these complex infrastructure challenges are high priorities for every entity that serves Truckee's community - all of which are represented by leadership on the Truckee Stewardship Council.

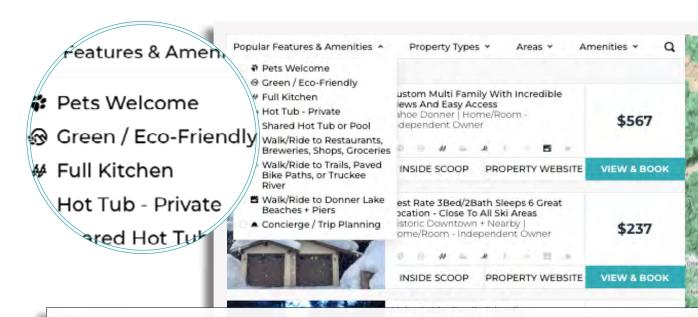
In addition to facilitating the Council, Visit Truckee-Tahoe contributes to mobility and flow through the Brand Experience pillar (destination management). Through funding and staff time, VTT supports programs and services including and not limited to the Johnson Canyon snow play/trailhead Master Plan (Truckee Donner Land Trust), West End Beach snowplowing (Tahoe Backcountry Alliance), Donner Lake Peak Period Mitigation Study (Truckee River Watershed Council) TART Connect MicroTransit (Town of Truckee), maps for winter recreation and regional orientation, 36 summer trailhead signs and much more. See VisitTruckeeTahoe.com/programs.

VISITOR COMMUNICATIONS (CHANGING MINDSETS)

Perhaps the greatest impact Visit Truckee-Tahoe can have is in our messaging - influencing visitor mindsets away from stay and take, to stay and pay attention, know the rules of the road, spend a few nights (versus just the day) give back, participate, be a local, shop local, contribute to our community, have fun, enjoy and come again. Visit Truckee-Tahoe is proud of messaging that goes beyond Leave No Trace, to educating how visitors can actually make a positive impact.

While stewardship has permeated all visitor messaging since VTT formation three years ago, we are excited to roll out the new, ten page, Sustainable Truckee Pre-Arrival Guide encouraging visitors to join our Sustainable Truckee mantra from turning out the lights so we enjoy dark skies, to using Green Boxes, E-Bikes and TART Connect.

We continue to manage a \$80K annual Sustainable Truckee gift card program and monthly E-newsletters that encourage pre+post peak period visitation. In response to a communication gap, we developed a 4th of July microsite, and added daily construction updates on the popular Truckee-Tahoe Travel Alert. The work is never done, which is why we are hiring a third staff member to join our mission. Our partners on the CCC -Leadership Forum including Ski Area General Managers and their teams, plus North Tahoe Community Alliance (NTCA) could not be more important on this quest for unified, regional messaging.



TRUCKEE LODGING & CLIMATE ACTION (WASTE, ENERGY, WATER) **USTAINABLE**

The first of its kind amongst California tourism organizations, we developed Eco/Green Lodging Standards

for STRs in 2023 with research from Sierra Business Council and feedback from Truckee's independent host community and Property Managers. Modeled after Surfrider Foundation's Ocean Friendly Restaurants, the standards recognize and reward STR homeowners who meet critical criteria in reducing waste and supplies, saving energy, conserving water, and supporting sustainable transportation. We also acknowledge Truckee's hotels who comply to a high bar for "green" corporate standards.

In addition, with VTT's new booking engine, travelers can now filter by Green / Eco-Friendly and book direct with STRs and hotels.



\$356

VIEW & BOOK

\$270

/IEW & BOOK

\$308

IEW & BOO

SUSTAINABLE

TRUCKEE STEWARDSHIP PLAN - STATE, REGIONAL, COUNTY, LOCAL SUPPORT

While Visit Truckee-Tahoe has benefited from the talented consultant firm Future iQ (Acknowledgments), we could not do what we do, without the concerted efforts of so many entities committed to a Sustainable Truckee.

VISIT CALIFORNIA - SUSTAINABILITY & STEWARDSHIP PLAN BY REGION (HIGH SIERRA)

Focused on mountain towns (primarily winter ski destinations) Visit California has invited VTT Staff to work on a committee aimed at economic resilience and stewardship for the state's "mountain" travel product. This is a two year process that has just begun, guided by JLL Consultants.

CALIFORNIA TRAVEL ASSOCIATION - SUSTAINABILITY COMMITTEE

Cal Travel invited VTT to help inform this new committee's dialogue, best practices and conference planning. As an advocacy organization, a real shift or expansion to include stewardship/climate legislation lobbying is still to be seen. The Committee has fostered helpful relationships for VTT ranging from Sonoma County to San Luis Obispo.

NEVADA COUNTY - RECREATION OBJECTIVE (NEW) & CCC

Thanks to the leadership of Supervisor Hardy Bullock, eastern Nevada County and Truckee is a high priority given the new "Recreation" Objective, the Recreation and Resilience Master Plan and the CCC - Leadership Forum.

LAKE TAHOE STEWARDSHIP PLAN

VTT 's CEO worked on the development of the Lake Tahoe Stewardship Plan and now sits on the Tahoe Stewardship Council. A regional approach is essential to a positive, regional "Lake Tahoe - Truckee" destination perception.

The Tahoe Stewardship Plan helps to cultivate important relationships amongst the four "DMOs" Destination Marketing/Management Organizations (Visit Truckee-Tahoe, North Tahoe Community Alliance, Travel North Tahoe Nevada, and Visit Lake Tahoe, South) in addition to stewardship entities such as the Tahoe Fund, the Tahoe Regional Planning Association (TRPA), Tahoe Prosperity Center and more.

CLIMATE TRANSFORMATION ALLIANCE (CTA)

Visit Truckee-Tahoe is a member of the CTA, a regional public-private partnership committed to addressing climate change with the goal of carbon neutrality by 2045. Our new Eco/Green Lodging Standards provides guidelines for over 1200 short-term rentals in Truckee, with energy, waste and water reduction measures.

TOWN OF TRUCKEE - KEEP TRUCKEE GREEN

Last, but certainly not least, Town of Truckee is a leader in green focused cities through the dedicated Keep Truckee Green department. Visit Truckee-Tahoe works closely with KTG Staff on our joint crusade to build Truckee's reputation as a sustainable mountain town by helping to bridge communication between Town of Truckee and hoteliers, property managers and STRs.





TTBID ANNUAL REPORT FY 23/24

As specified in the **Town of Truckee and Visit Truckee-Tahoe (VTT) Agreement**, VTT serves as the Owners Association for the Truckee Tourism Business Improvement District (TTBID). Pursuant to Exhibit A of the agreement, VTT provides an annual report to the Town of Truckee. For FY 23/24, this page (highlights in green) serves as VTT's Annual Report.

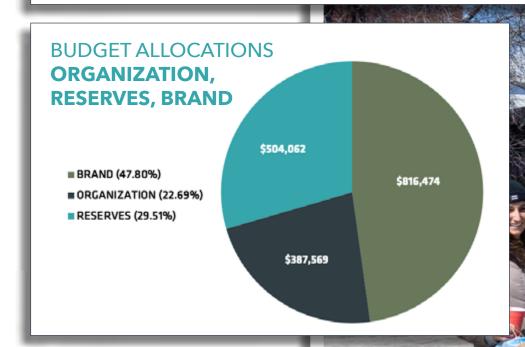
IN REFERENCE TO EXHIBIT "A" SCOPE OF SERVICES

Visit Truckee shall:

- 1. Provide projects, programs, and activities that benefit assessed businesses within the TTBID in accordance with the TTBID Management District Plan, as it may be amended.
 - A. The TTBID range of improvements and activities allowed are described on pages 8+ 9 of the 2020-2025 Management District Plan (MDP) with underlying law beginning on page 15.
- 2. Perform the obligations set forth for the TTBID owners' association in the Property and Business Improvement District Law of 1994, including without limitation:
 - A. Preparation of the annual report required by law, which shall include:
 - i. Any recommended changes to the boundaries of the TTBID; none.
 - ii. The improvements and activities to be provided for the following fiscal year; see Brand Pillars, Priorities and Goals described in the Visit Truckee-Tahoe Two Year Strategic Plan for both FY 23/24 and 24/25.
 - iii. An estimate of the cost of providing the improvements and activities; \$1,708,105.
 - iv. The method and basis of levying the assessment, in sufficient detail to allow each business owner to estimate the amount of the assessment to be levied against his/her business for that fiscal year; July 1, 2023 -June 30, 2024 the Truckee Tourism Business Improvement (TTBID) fee continues unchanged at 1.25% per room night base rate plus any and all required lodging provider fees.
 - v. The amount of any surplus or deficit revenues to be carried over from a previous fiscal year; \$908,105.00 as of June 30, 2023.
 - vi. The amount of any contributions received or to be received from sources other than TTBID assessments. In FY 23/24, \$5,000 was received as a partial refund from an event sponsorship. In addition, interest earned and dividends came to \$4,669.43.
 - B. Delivery of the annual report on or within sixty (60) days following the receipt of the final remittance of the TTBID's previous fiscal year.

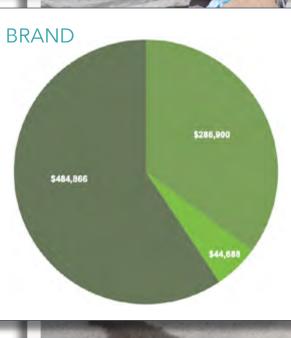
YEAR OVER YEAR COMPARISON TTBID MANAGEMENT DISTRICT PLAN CATEGORY REQUIREMENTS

| TTBID MANAGEMENT DISTRICT PLAN (MDP) CATEGORY REQUIREMENTS | MDP 2020-2025 Required Category % | FY 21/22 Budget | FY 21/22 % MDP Category | FY 22/23 Budget | FY 22/23 % MDP Category | FY 23/24 Budget | FY 23/24 % MDP Category |
|---|---|--------------------|-------------------------------|--------------------|-------------------------------|--------------------|-------------------------------|
| Administrative | 6% | \$58,500 | 4.14% | \$80,960 | 5.17% | \$81, <i>7</i> 74 | 4.79% |
| Contingency | 5% | \$130,375 | 9.22% | \$155,230 | 9.91% | \$87,284 | 5.11% |
| TBID Collection Fee | 2% | \$8,750 | 0.62% | \$10,417 | 0.67% | \$16,000 | 0.94% |
| Tourism Enhancement (TE) | 87% | \$1,216,887 | 86.03% | \$1,319,455 | 84.25% | \$1,523,047 | 89.17% |
| | | \$1,414,512 | 100.00% | \$1,566,061 | | \$1,708,105 | |





- BRAND PROMISE Overnight Visitor Attraction (16.80%)
- BRAND SUPPORT Truckee Tourism Ecosystem (2.62%)
- BRAND EXPERIENCE-Destination Management (28.39%)



FY 23/24 BUDGET BALANCE FORWARD, ESTIMATED INCOME, OPERATING BUDGET

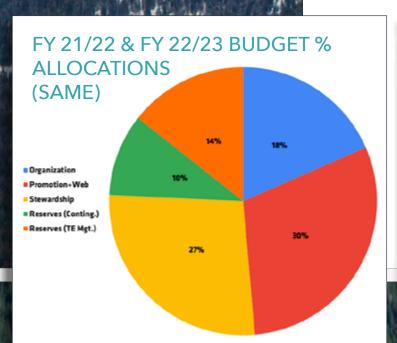
BUDGET FY BALANCE FORWARD + ESTIMATED INCOME 23/24 BALANCE FOREWARD: June 30 \$908,105 **ESTIMATED TTBID INCOME:** \$800,000 1.25% Estimated Collections \$1,708,105 Subtotal Income+Balance Foreward RESERVES - Contingency \$87,284 RESERVES - Tourism Enhancement (TE) \$416,778 **Subtotal Reserves** \$504,062 BALANCE REMAINING: Operating Budget \$1,204,043

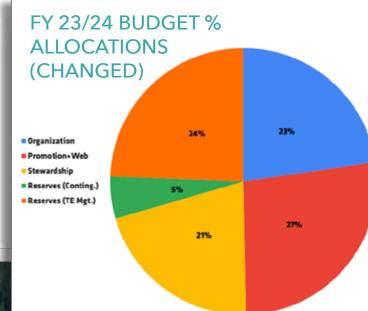
FY 22/23 BUDGET VS. ACTUAL

| | NL. | / 22/23 ACTUA | F۱ |
|------------------------|-----------|---------------|-------------|
| | DIFF | ACTUAL | BUDGET |
| ADMINISTRATIVE | \$21,937 | \$59,023 | \$80,960 |
| CONTINGENCY | \$0 | \$155,230 | \$155,230 |
| Subtotal | \$21,937 | \$214,253 | \$236,190 |
| | | | |
| | DIFF | ACTUAL | BUDGET |
| TOURISM ENHANCEMENTS | \$365,489 | \$953,965 | \$1,319,454 |
| TTBID COLLECTION COSTS | \$6,710 | \$17,126 | \$10,417 |
| TOTAL | \$380,717 | \$1,185,344 | \$1,566,061 |

FY 23/24 BUDGET YEAR OVER YEAR COMPARISON

| | | FY 21/22 | | FY 22/23 | | FY 23/24 | YOY DIFF |
|---------------------|------|-------------|------|-------------|------|-------------|-----------|
| BUDGET | | \$1,398,512 | | \$1,566,061 | | \$1,708,105 | \$142,044 |
| Organization | 18% | \$260,750 | 18% | \$288,686 | 23% | \$387,569 | \$98,883 |
| Promotion+Web | 30% | \$420,550 | 30% | \$472,250 | 27% | \$461,188 | -\$11,062 |
| Stewardship | 27% | \$374,000 | 27% | \$425,141 | 21% | \$355,286 | -\$69,856 |
| Reserves (Conting.) | 10% | \$130,375 | 10% | \$155,230 | 5% | \$87,284 | -\$67,946 |
| Reserves (TE Mgt.) | 14% | \$212,837 | 14% | \$224,753 | 24% | \$416,778 | \$192,024 |
| | 100% | \$1,398,512 | 100% | \$1,566,061 | 100% | \$1,708,105 | |





TRUCKEE TOURISM ECOSYSTEM KEY GROUPS

We collaborate with local Truckee and Lake Tahoe organizations and initiatives, as well as national organizations, focused on stewardship and sustainability.









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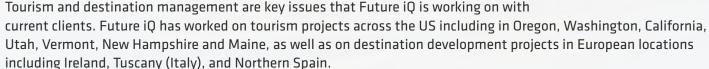


ACKNOWLEDGEMENTS

FUTURE iQ - DAVID BEURLE

With leaders of popular worldwide destinations prioritizing sustainability and stewardship, the demand for experienced consultants is unprecedented. There is no silver bullet or perfect template, when it comes to mountain towns seeking balance for a tourism dependent economy with community wellbeing and environmental protection.

Future iQ is a research and consulting company specializing in foresight and strategic planning, and works on regional tourism management projects globally. Their flagship projects include convening local stakeholders to create shared vision; identifying unique assets; and building capacity to create an authentic local tourism product. Sustainable Tourism and destination management are key issues that Future iQ is working on with





future>iQ

SOCIAL IMPACT ARCHITECTS - SUZANNE SMITH

In the early years of Visit Truckee-Tahoe (2020-2021 Covid-19), Suzanne Smith helped Visit Truckee-Tahoe have groundbreaking conversations about a new tourism authority unlike any other, with Board and Staff structure needed to balance social impact with economic resilience. Introduced to VTT by Stacey Caldwell of the Truckee Tahoe Community Foundation, Suzanne is an inspiring TEDX speaker, coach and MBA graduate of Duke University's Fugua School of Business.



CONTACT US

For general inquiries, please email info@visittruckeetahoe.com, call (530) 536-0540, or visit visittruckeetahoe.com/contact.







SustainableTruckee.org



VisitTruckeeTahoe.com





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TWO-YEAR STRATEGIC PLAN FY 23/24 + FY 24/25

Truckee, California | October 2023

VISIT TRUCKEE-TAHOE ▷ STRATEGIC DASHBOARD FY 23/24-24/25

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VISION

Our vision is a thriving community that welcomes all people to enjoy and protect Truckee's mountain environment now and for future generations.

MISSION

We promote, protect and enhance Truckee as an authentic mountain town.

GUIDING PRINCIPLE

We serve our lodging business members, partner with key organizations and balance our actions for the well-being of our community.

ORGANIZATION

OPERATIONS / STAFF + CONTRACTORS

<u>Strategic Imperative:</u> a high performance, fulfilled team that delivers successful results on the organization's priorities.

GOVERNANCE / BOARD

<u>Strategic Imperative</u>: fulfill the mission with agility, flexibility and innovation.

FINANCE / REVENUE

<u>Strategic Imperative</u>: Truckee annual gross lodging revenue growth % = Consumer Price Index (western US) 12 month lookback +/- 1% as of June 30. Renew TTBID.

TRUCKEE TOURISM ECOSYSTEM - KEY GROUPS

Strategic Imperative - a coordinated approach that balances Truckee's tourism economy with community wellbeing and environmental protection.

Truckee Lodging TTBID Payors

Build lodging industry cohesion. Convene Hoteliers, Property Managers, & Independents

Truckee Community

Inform residents, business owners & boards about VTT's role, responsibilities and results.

CCC - Nevada County Leadership Forum

Collaborate on peak period, near-term solutions. Government + Operations Leaders

Truckee Stewardship Council

Convene and collaborate on long term systemic solutions. Resorts +Large Organization Leaders.

TRUCKEE BRAND PILLARS

OVERNIGHT VISITOR ATTRACTION (BRAND PROMISE)

PRIORITY #1 - **MESSAGING** -Promote the unique Truckee experience + proximity to Lake Tahoe infused with stewardship messaging.

PRIORITY #2 - MARKETING - Identify and attract ideal overnight visitor audiences for midweek + shoulder season travel.

TRUCKEE TOURISM ECOSYSTEM (BRAND SUPPORT)

PRIORITY #3 - COLLABORATING - Partner with top leaders for a coordinated approach to short and long term systemic solutions to peak period impacts.

PRIORITY #4 - **INFORMING** -Inform Key Groups about Visit Truckee-Tahoe's role, responsibility, actions and results for balancing Truckee's tourism economy with community wellbeing and protection for the environment.

DESTINATION MANAGEMENT (BRAND EXPERIENCE)

PRIORITY #5- **MANAGING** - Support destination management and enhancements that improve the experience for all.

PRIORITY #6 - **PROTECTING** - Support destination protection & stewardship planning.

*SUPPORT may include advocate/lobby, fund, allocate Staff time (i.e. convening, coordinating).

OVERNIGHT VISITOR ATTRACTION (BRAND PROMISE)

PRIORITY #1 - **MESSAGING** - Promote the unique Truckee experience + proximity to Lake Tahoe, infused with stewardship messaging.

Goal #1 - FOCUS ON BRAND ATTRIBUTES

Promote **functional** brand strengths (i.e. proximity, world class recreation) unique travel **themes** (i.e. events, wellness+cuisine, families) and **emotional experiences** (i.e. awe).

Goal #2 - SUPPORT LODGING + TOURISM BUSINESSES

Encourage creation of unique experiences, activities, events and content that reinforce Truckee's brand attributes. Provide in-market visitor tools (i.e. regional map, video).

Goal #3 - INNOVATE NEW CAMPAIGNS + CREATIVE

Create unique campaigns that differentiate Truckee from other towns (character, culture, native history) with an emphasis on visitor dispersion to pre+post peak periods.

Goal #4 - EDUCATE VISITORS by INFUSING ALL MESSAGING WITH STEWARDSHIP PRINCIPLES.

Infuse all Truckee brand messaging with stewardship principles. Enroll and engage Truckee VIP Partners and local tourism businesses to do the same.

PRIORITY #2 - MARKETING - Identify and attract ideal overnight visitor audiences for midweek and pre+post "peak visitation".

Goal #1 - DRIVE LODGING LEADS to TOURISM WEBSITE

In addition to paid advertising and SEO, develop incentives for inbound link referrals (FIT (individuals) + groups/corporate travelers) to VisitTruckeeTahoe.com.

Goal #2 - REFER LODGING BOOKINGS to PAYORS

Refer lodging leads (clicks) outbound or deliver full service ecommerce transactions to Truckee lodging providers.

Goal #3 - SUPPORT + TARGET DIRECT FLIGHTS

Target RNO direct flights and support Reno Airport Services Corporation (RASC).

Goal #4 - TARGET HIGHER YIELD, LONGER STAYS, SUSTAINABILITY MINDED MARKETS

Target higher-yield, longer stay, sustainably minded vacationers (demographics and psychographics).

Goal #5 - MAXIMIZE PAID ADS & SOCIAL MEDIA ROI

Ensure satisfactory return on costs and staff time.

TRUCKEE TOURISM ECOSYSTEM (BRAND SUPPORT)

PRIORITY #3 - **COLLABORATING** - Partner with top leaders for a coordinated approach to long term, systemic solutions and consistent brand messaging

Goal #1 - LEAD TRUCKEE STEWARDSHIP COUNCIL

Convene top leaders 2X/year to report progress on priorities per the Stewardship Plan and to address emerging issues.

Goal #2 - **COLLABORATE w/ CCC - LEADERSHIP FORUM** Provide VTT presentations + updates for meetings.

Goal #3 - SERVE on TAHOE STEWARDSHIP COUNCIL

Ensure Truckee's representation and influence on the Lake Tahoe Stewardship Council as it interconnects with the Truckee Stewardship Council + Plan.

Goal #4 - ADVOCATE for TRUCKEE TOURISM INDUSTRY

Represent and advocate for Truckee at Visit California, California Travel Association, Town of Truckee, Nevada County and other related associations (ie. Recreate Responsibly).

PRIORITY #4 - INFORMING

Inform Key Groups about Visit Truckee-Tahoe's role, responsibility, actions and results for balancing Truckee's tourism economy with community wellbeing and protection for the environment.

Goal #1 - RESEARCH, METRICS, ECONOMIC REPORTING

Track KPIs for visitor satisfaction, lodging, tourism economy, and community sentiment.

Goal #2 - EDUCATE & INFORM TRUCKEE COMMUNITY

Continuously inform TTBID lodging payors, VIP partners, citizens and Boards about (1) the importance and benefits of tourism, (2) VTT's actions, investments and results (3) Truckee Stewardship Plan progress.

DESTINATION MANAGEMENT (BRAND EXPERIENCE)

PRIORITY #5 - **MANAGING** - Support destination management and enhancements that improve the experience for all.

Goal #1 - SUPPORT MOBILITY & CAR-FREE VISITATION

Support efforts that reduce private car use.

Goal #2 - SUPPORT CAPITAL INVESTMENTS LIKELY TO INCREASE LODGING

Support new or capital improvements most likely to attract overnight visitation without negatively impacting community wellness or the environment.

Goal #3 - SUPPORT EVENTS & PEAK VISITATION MESSAGING

Sponsor and/or support major events happening midweek or pre+post "peak visitation". Collaborate with Key Groups and Truckee business owners for consistent peak visitation messaging to ensure education, stewardship and safety.

Goal #4 - PROMOTE SAFETY & RESPONSIBLE VISITOR BEHAVIOR

Collaborate with Key Groups and Truckee business owners, publish and distribute (pre-arrival, in market) Visitor Education Guides that drive safe, responsible, sustainable behavior (i.e. Guide to Truckee-Tahoe Boating & Cold Water Safety).

PRIORITY #6 - **PROTECTING** - Support destination protection & stewardship planning.

Goal #1 - SUPPORT IMPROVEMENTS TO PEAK IMPACTS

Support systemic improvements (programs, services, infrastructure) to peak period issues in popular areas.

Goal #2 - COMPLETE & TRACK STEWARDSHIP PLAN

Complete the "Truckee Stewardship Plan" based on GSTC* standards and informed by the Truckee Stewardship Council, CCC, Citizens, TBID Payors and VTT Board.

Goal #3 ENCOURAGE LODGING SECTOR TO "GO GREEN"

Launch and promote Sustainable Truckee, "lean-in" eco/green standard for STRs.

* Global Sustainable Tourism Council (GSTC).

*SUPPORT includes and is not limited to advocate/lobby, fund, Staff time (i.e. convening, coordinating).

KEY GROUPS

Lodging Payors [A] Truckee Community [B] Tourism Leaders [C, D]



TRUCKEE TOURISM **ECOSYSTEM** (BRAND SUPPORT)

PRIORITIES

- 3. Collaborating
- 4. Informing



DESTINATION MANAGEMENT (BRAND EXPERIENCE)

PRIORITIES

- 5. Managing
- 6. Protecting







OVERNIGHT VISITOR ATTRACTION (BRAND PROMISE)

PRIORITIES

- 1. Messaging
- 2. Marketing

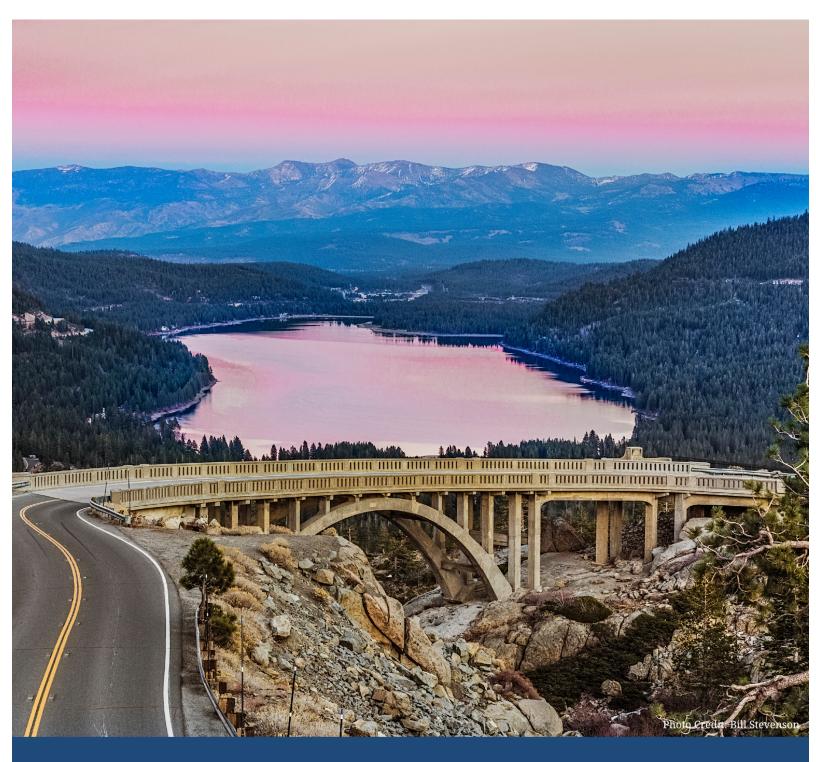
TOWN OF TRUCKEE AGREEMENT FOR TOURISM BUSINESS IMPROVEMENT DISTRICT MANAGEMENT EXHIBIT "A" SCOPE OF SERVICES

Visit Truckee shall:

- 1. Provide projects, programs, and activities that benefit assessed businesses within the TTBID in accordance with the TTBID Management District Plan, as it may be amended.
- 2. Perform the obligations set forth for the TTBID owners' association in the Property and Business Improvement District Law of 1994, including without limitation:
 - a. Preparation of the annual report required by law, which shall include:
 - i. Any recommended changes to the boundaries of the TTBID;
 - ii. The improvements and activities to be provided for the following fiscal year;
 - iii. An estimate of the cost of providing the improvements and activities;
 - iv. The method and basis of levying the assessment, in sufficient detail to allow each business owner to estimate the amount of the assessment to be levied against his/her business for that fiscal year;
 - v. The amount of any surplus or deficit revenues to be carried over from a previous fiscal year; and
 - vi. The amount of any contributions received or to be received from sources other than TTBID assessments.
- b. Delivery of the annual report on or within sixty (60) days following the receipt of the final remittance of the TTBID's previous fiscal year.

Town Shall:

- a. Approve, make recommendations to Visit Truckee for amendments to the annual report, or notify Visit Truckee that the Town Council intends to hold a hearing on proposed modifications, within forty-five (45) days of receiving the annual report from Visit Truckee. If Visit Truckee subsequently provides an amended version, Town shall have another 45 days to consider the amended version. If Town opts to hold a hearing on proposed modifications, such hearing shall be held within 30 days of Town notifying Visit Truckee of the hearing.
- b. If Town fails to act on the annual report within these time periods set forth above, the annual report shall be deemed to be approved and Town shall continue to remit TTBID assessments to Visit Truckee and Visit Truckee shall provide services outlined in this Exhibit A in accordance with the Management District Plan.



VISIT TRUCKEE Tourism Business Improvement District

2020 - 2025 Management District Plan

June 9, 2020

Prepared pursuant to the Property and Business Improvement District Law of 1994, Streets and Highways Code section 36600 et seq.

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I. OVERVIEW

The Truckee Tourism Business Improvement District ("TTBID") is an assessment district governed by this Management District Plan ("MDP" or "Plan") and shall provide specific benefits to payors, by funding tourism enhancement programs on behalf of assessed businesses. The TTBID was formed in 2015 for a five (5) year term; assessed lodging businesses now wish to renew the TTBID for an additional four (4) years and nine (9) months.

Location: The TTBID includes all lodging businesses, as further defined in Section IV, located

within the boundaries of the Town of Truckee, as shown on the map in Section III.

Services: The TTBID is designed to provide specific benefits directly to payors by increasing

the demand of lodging room night sales in Truckee, California. Tourism Enhancement Programs will increase overnight tourism through marketing activities as well as the management and development of Truckee as a tourism, meetings, and events

destination, thereby increasing lodging room night sales.

Budget: The total TTBID annual budget for each full fiscal year (July 1 – June 30) of operations

is anticipated to be approximately \$487,500. The initial "year" of operations will be a

partial year consisting of nine (9) month, for an anticipated budget of \$465,340.

Cost: The initial assessment rate is two percent (2%) of gross short-term lodging rental revenue. Based on the benefit received, assessments will not be collected on: stays of

more than thirty (30) consecutive days; and stays by any officer or employee of a foreign government who is exempt by reason of express provision of federal law or international treaty. On January 1, 2021 the assessment rate shall automatically be decreased to one and one-quarter of one percent (1.25%) of gross short-term lodging

rental revenue. In fiscal year 2023-24 (July 1 – June 30), if approval from the Truckee Town Council is obtained, the Owners' Association may increase the assessment rate up to a maximum rate of two percent (2%) of gross short-term lodging rental revenue or may decrease the assessment rate to a minimum rate of three-quarters of one percent (0.75%) of gross short-term lodging rental revenue. If approval from the Truckee Town Council is obtained, in fiscal year 2024-2025 the assessment rate

may be increased up to the maximum rate of two percent (2%) or decreased to the minimum rate of three-quarters of one percent (0.75%). In fiscal years 2023-24 and 2024-25 the assessment rate shall only be increased or decreased to a rate equal to an

increment of a quarter percent between three-quarters of one percent (0.75%) and two

percent (2.00%) (i.e. 0.75%, 1.00%, 1.25%, 1.50%, 1.75%, 2.00%). Additional details

of the assessment rate changes can be found in Section IV.

Renewal:

TTBID renewal requires submittal of petitions from lodging businesses representing more than 50% of the proposed total annual assessment, followed by a Town Council hearing and an opportunity for written protest. The assessed lodging businesses will receive notice of the public hearing by mail. If there is a written protest by lodging businesses representing more than 50% of the proposed total annual assessment, the TTBID will not be formed.

Collection:

The Town of Truckee ("Town") will be responsible for collecting the assessment on a quarterly basis (including any delinquencies, penalties and interest) from each lodging business located in the boundaries of the TTBID. The Town shall make reasonable efforts to collect the assessments from each lodging business.

Duration:

The proposed TTBID will have a four (4) year and nine (9) month life, beginning October 1, 2020 through June 30, 2025. Once per year beginning on the anniversary of district formation there is a 30-day period in which owners paying more than fifty percent (50%) of the assessment may protest and initiate a Town Council hearing on district termination.

Management: Visit Truckee ("VT") shall serve as the TTBID's Owners' Association. The Owners' Association is charged with managing funds and implementing programs in accordance with this Plan and must provide annual reports to the Town Council.

II. BACKGROUND, RESULTS, NEW MANAGEMENT STRUCTURE & GOALS

1. Background

There are many benefits to TBIDs:

- Funds must be spent on services and improvements that provide a specific benefit to payors.
- Funds cannot be diverted to general government programs.
- They are customized to fit the needs of payors in each destination.
- They allow for a wide range of services.
- They are designed, created and governed by those who pay the assessment.
- They provide a stable, long-term funding source for tourism promotion.

2. Results

There are several reasons to renew the TTBID. Important results have been achieved in the past 4.5 years since formation of the TTBID in October 2015. The most important achievement has been an increase in lodging sales which can be seen through the increase in Transient Occupancy Tax ("TOT") collections.

Since formation in October 2015, lodging sales and thus TOT has grown.

- FY 14/15 TOT \$2,119,343
- FY 15/16 TOT \$2,820,319 33% YOY Growth
- FY 16/17 TOT \$3,414,610 21% YOY Growth
- FY 17/18 TOT \$3,399,299 .45% YOY Decrease
- FY 18/19 TOT \$4,264,925 25.46% YOY Growth

3. New Management Structure

The TTBID renewal process is an opportunity to identify a new non-profit corporation as the Destination Marketing & Management Organization (DMMO). Visit Truckee, the new DMMO and TTBIDs Owner's Association, will work collectively and collaboratively with key stakeholders and the community to create demand for overnight visitation at assessed lodging businesses by enhancing Truckee's tourism industry. The Visit Truckee Board will strive to meet the needs of the TTBID assessed lodging businesses and the Town of Truckee through the consideration and implementation of innovative tourism enhancement programs to increase demand for overnight visitation and economic growth in the next 5-10 years.

4. Tourism Enhancement Programs - High Level Goals:

Truckee is located in a highly competitive region which includes destinations such as North Lake and South Lake Tahoe. Additionally, ski area season passes now incentivize travelers to try dozens of other mountain destinations across the United States and the world. Truckee must compete with many other mountain destinations that offer comparable experiences and access to direct flights. Differentiating the Truckee visitor experience in a safe, vibrant Town with strong infrastructure and amenities is essential to maintaining a thriving tourism economy.

In order for the VT to provide services intended to increase overnight stays at assessed lodging business, TTBID assessment revenue will fund Tourism Enhancement Programs that will promote and provide activities in two sub-programs: marketing, advertising and promotions, and destination management and development enhancements. The programs will have the goal of increasing overnight visitation and room night revenue at assessed businesses year-round, with a specific focus during needed times.

High level goals for the Marketing, Advertising and Promotions Program may include:

a. Shoulder Season, Midweek

The Marketing, Advertising and Promotions Program focuses on lifting shoulder season (fall/spring) and midweek (Sunday-Thursday) visitation and attracting groups to fill lodging accommodations during soft visitation periods. Groups may include business/incentive, sports and leisure.

b. Yield (Peak Season)

The Marketing, Advertising and Promotions Program will support peak season visitation in order for lodging businesses to have the opportunity to increase yield. This plan targets higher quality visitors (likely to stay longer, explore lesser impacted nearby areas and alternative trails, and other things to do, besides outdoor recreation).

High level goals for the **Destination Management & Development Program** may include:

c. Visitor Communications, Destination Preservation & Development

In the new travel era of overcrowding and peak period negative impacts, a renewed TTBID is responsible, in collaboration and partnership with other Truckee stakeholder entities, for strategic destination management that protects, preserves and develops the Truckee brand as an authentic mountain town with amenities, assets and a natural environment that are primary reasons why visitors choose Truckee.

In a short-term example, visitor communications may educate tourists on how to be good stewards during their stay.

In a long-term example, opportunities to fund new or improved amenities or infrastructure that appeal to and improve the visitor experience may be considered.

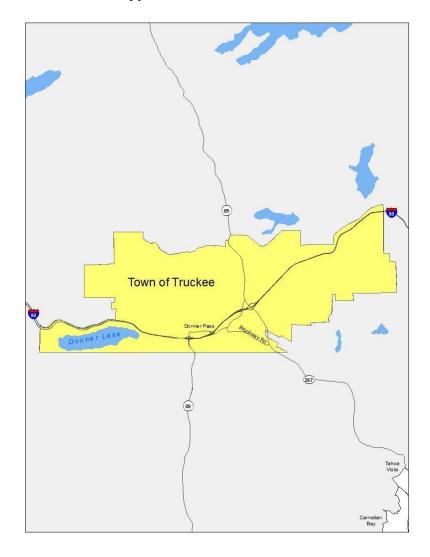
A renewed TTBID executed by Visit Truckee as the owner's association, a Destination Marketing and Management Organization (DMMO), will work in investment partnership with any and all stakeholders needed (i.e. Town of Truckee, Districts, Agencies, land owners, etc.) to enhance, grow and develop Truckee's assets and amenities.

III. BOUNDARY

The TTBID will include all lodging businesses, existing and in the future, available for public occupancy within the boundaries of the Town of Truckee.

Lodging business means: any structure, or any portion of any structure, which is occupied or intended or designed for occupancy by transients for dwelling, lodging or sleeping purposes, and includes, but is not limited to, any hotel, inn, vacation home or house, private campground, recreation vehicle park, dormitory, public or private club, mobile-home or house trailer at a fixed location, or other similar structure or portion thereof, duplex, triplex, single-family dwelling units except any private single-family dwelling rented only incidentally to permanent occupancy or any timeshare as set out in Revenue and Taxation Code §7280; provided that the burden of establishing that the facility is not a lodging business shall be on the owner or operator thereof.

The boundary, as shown in the map below, currently includes 1,887 lodging businesses; this number of lodging businesses is inclusive of 15 hotels, 980 active independent homeowners, and 892 homes managed by property management businesses. A complete listing of lodging businesses within the proposed TTBID can be found in Appendix 2.



IV. BUDGET AND SERVICES

A. Annual Service Plan

Assessment funds will be spent to provide specific benefits conferred or privileges granted directly to the payors that are not provided to those not charged, and which do not exceed the reasonable cost to the Town of conferring the benefits or granting the privileges. The privileges and services provided with the TTBID funds are tourism enhancement programs available only to assessed businesses.

A service plan budget has been developed to deliver services that benefit businesses throughout the District. A detailed annual budget will be developed by the VT Board. The tables below illustrate the annual budgets for the partial year and the first full year of the TTBID. The first table shows the annual budget and budget allocations for fiscal year 2020-2021, which covers the nine (9) month period from October 1, 2020 to June 30, 2021. The partial year (FY 2020-2021) will result in a budget of \$465,340 for the first nine (9) months of the TTBID operations. The second table shows the annual budget and budget allocations for fiscal year July 1, 2021- June 30, 2022, which shall be the first full year of the TTBID's term. The first full fiscal year budget of the TTBID is \$487,500.

October 1, 2020 – June 30, 2021: Partial Year, nine (9) Month Budget

| Category | Percent of Budget | Dollar Amount |
|-----------------------|-------------------|------------------|
| Tourism Enhancement | 87% | \$404,846 |
| Programs | | |
| Administration | 6% | \$27,920 |
| Contingency / Renewal | 5% | \$23,267 |
| Collection Costs | 2% | \$9,3 07 |
| Total Annual Budget | 100% | \$465,340 |
| | | |

July 1, 2021-June 30, 2022: Full Year, Fiscal Year 2021-2022 Budget

| Category | Percent of Budget | Dollar Amount |
|-----------------------|----------------------|------------------|
| Tourism Enhancement | 87% | \$424,125 |
| Programs | | |
| Administration | 6% | \$29,250 |
| Contingency / Renewal | 5% | \$24,375 |
| Collection Costs | 2% | \$9,750 |
| Total Annual Budget | 100% | \$487,500 |
| | | |

Although actual revenues will fluctuate due to market conditions, the proportional allocations of the budget shall remain the same. However, the Town and VT Board shall have the authority to adjust budget allocations between the categories by no more than fifteen percent (15%) of the total budget per year. A description of the proposed improvements and activities for the initial year of operation

is below. In the event of a legal challenge against the TTBID, any and all assessment funds may be used for the costs of defending the TTBID.

Each budget category includes all costs related to providing sales and marketing programs. For example, the sales and marketing budget includes the cost of staff dedicated to overseeing and implementing the sales and marketing program. Staff time dedicated purely to administrative tasks is allocated to the administrative portion of the budget. The costs of an individual staff member may be allocated to multiple budget categories. The staffing levels necessary to provide the services below will be determined by Visit Truckee, the Owner's Association on an as-needed basis.

Tourism Enhancement Programs

The Tourism Enhancement Program will promote and provide activities and improvements to assessed lodging businesses through the implementation of two sub-programs; a marketing, advertising, and promotions program and destination management and development enhancements.

Marketing, Advertising, Promotions Program

The marketing, advertising, and promotions program will promote assessed business as a tourist, event, and meeting destination. The program will have a central theme of promoting Truckee as a desirable place for overnight visits. The program will have the goal of increasing overnight visitation and room night revenue at assessed businesses year-round, with a specific focus during need times, and may include the following activities:

- Paid advertising and earned media exposure in order to raise destination brand awareness, engagement, positive brand affinity and desire to visit for the purpose of driving overnight visitation and lodging sales to assessed businesses.
 - O Tactics may include but are not limited to: search engine marketing/optimization, public relations outreach and familiarization tours for traditional journalists and social influencers, Brand placement (i.e. catalogs, commercials, broadcasted content), social media, native content creation (Truckee articles, photography, video) and distribution, E-Newsletters, print ads, streaming music service ads, billboards, flagpole banners, brochures, sports marketing, promotional fulfillment or brochure distribution services, lead generation and Visit Truckee Magazine production and distribution.
- Special event sponsorship and seasonal promotions designed to drive overnight visitation and lodging sales to assessed businesses.
- Maintenance, content, and upkeep of the destination website.
- Attendance at trade shows and conferences to promote destination brand awareness and assessed businesses.
- Participation in cooperative marketing programs with organizations, such as but not limited to: Brand USA, Visit California, Reno Air Service Organization. Cooperative marketing programs will leverage assessment funds to increase demand for overnight visitation to assessed businesses.
- Attendance at professional industry conferences and affiliation events to further the destination brand awareness.
- Membership dues for organizations that provide services, support and/or content that drives destination brand awareness.
- Lead generation designed to attract tourists and groups to assessed businesses.

• Education of lodging business management on marketing strategies that are best suited to meet the needs of the assessed lodging business and to leverage VT marketing efforts to increase demand for overnight visitation.

Destination Management & Development Enhancements

Destination Management and Development Enhancements will provide funding for programs and incentives with a central theme of encouraging overnight visits in lodging businesses. The program with have a goal of increasing overnight visitation year-round, with a specific focus during need times, and may include the following activities:

- Destination stewardship plan, program and services designed to preserve and protect the authentic, naturally beautiful and accessible Truckee brand experience that attracts visitors, driving lodging for all assessed businesses.
- New or improved tourist attractions, amenities and infrastructure such as sports facilities and fields, meetings and event facilities, parks and trailheads that enhance Truckee's competitive position to attract overnight visitors to assessed businesses.
- Comprehensive and integrated signage to improve wayfinding and trail signage that improves the visitors experience, thus increasing overnight visitation for assessed businesses.
- A transportation service connecting lodging businesses with local events, transportation hubs, and attractions designed to attract individual or groups in order to improve the visitor experience, driving overnight visitation for assessed businesses.

Administration

The administration portion of the budget shall be utilized for administrative staffing costs, office costs, advocacy, and other general administrative costs such as insurance, legal, accounting fees, and an annual audit in accordance with Generally Accepted Accounting Procedures (GAAP)

Collection Fee

The Town of Truckee shall be paid a fee equal to two percent (2%) of the amount of assessment collected to cover its costs of collection and administration. The amount of the Town administration fee shall not exceed the actual cost to the Town to administer collections of the assessment.

Contingency/Renewal

The budget includes a contingency line item to account for uncollected assessments, if any. If there are contingency funds collected, they may be held in a reserve fund or utilized for another program, administration, or renewal costs at the direction of the VT Board. Policies relating to contributions to the reserve fund, the target amount of the reserve fund, and expenditures of monies from the reserve fund shall be set by the VT Board. Contingency/reserve funds may be spent on District programs or administration and renewal cost in such proportions as determined by the VT Board. The reserve fund may be used for the cost of renewing the TTBID.

B. Annual Budget

The total four (4) years and nine (9) month improvement and service plan budget is projected at approximately \$465,340 in the first nine (9) months. For each full fiscal year (July 1 – June 30) following the partial year the annual budget is projected at \$487,500 annually, for an estimated total of \$3,134,794 through 2025, if the maximum increases are adopted. This budget may fluctuate as sales and revenue change and if the assessment rate is increased or decreased. If the maximum annual budget increases are adopted by the VT Board, the annual budget will increase to an estimated \$827,502 in fiscal year 2023-24. The initial annual assessment rate is two percent (2%) of gross short-

term lodging rental revenue. On January 1, 2021, the annual assessment rate will be reduced to one and one-quarter percent (1.25%) of gross short-term lodging rental revenue. At the request of the VT Board, with Town of Truckee Council approval, the assessment rate may increase or decrease in fiscal years 2023-24 and 2024-25. If approval from the Truckee Town Council is obtained, in fiscal years 2023-24 and 2024-25, the assessment rate may be increased up to the maximum rate of two percent (2%) or decreased to the minimum rate of three-quarters of one percent (0.75%). In fiscal years 2023-24 and 2024-25 the assessment rate shall only be increased or decreased to a rate equal to an increment of a quarter percent between three-quarters of one percent (0.75%) and two percent (2.00%) (i.e. 0.75%, 1.00%, 1.25%, 1.50%, 1.75%, 2.00%). The table below demonstrates the maximum with the assumption that the rates will be increased in fiscal year 2023-24 to two percent (2%), thereby reaching the maximum assessment rate for the remainder of the term. As this assessment rate increase is a required disclosure, it is not the anticipated course of action.

Additionally, a three percent (3%) annual increase in the total budget is shown, to account for estimated increased room night sales as a result of VT efforts. This three percent (3%) annual increase is a conservative estimate based on the effects of similarly sized TBID budgets.

Estimated Annual Budget If Maximum Assessment Rates Are Adopted 2020 – 2025

| Fiscal Year | Tourism Enhancement Programs | Administration | Contingency / Renewal | Collections Costs | Total |
|-------------|------------------------------------|----------------|--------------------------|----------------------|-------------|
| 2020-21 | \$404,846 | \$27,920 | \$23,267 | \$9,307 | \$465,340 |
| 2021-22 | \$424,125 | \$29,250 | \$24,375 | \$9,750 | \$487,500 |
| 2022-23 | \$436,849 | \$30,128 | \$25,106 | \$10,043 | \$502,125 |
| 2023-24 | \$719,927 | \$49,650 | \$41,375 | \$16,550 | \$827,502 |
| 2024-25 | \$741,525 | \$51,140 | \$42,616 | \$17,047 | \$852,327 |
| Total | \$2,727,272 | \$188,088 | \$156,739 | \$62,697 | \$3,134,794 |

The table below demonstrates the annual improvement and service plan budget with the assumption that the rates will not be increased during the district's four (4) year and nine (9) month term. Additionally, a three percent (3%) annual increase in the total budget is shown, to account for estimated increased room night sales as a result of TTBID efforts.

Estimated Annual Budget If Maximum Assessment Rates Are Not Adopted 2020 – 2025

| | Tourism Enhancement | | Contingency / | Collections | |
|-------------|------------------------|----------------|---------------|-------------|-------------|
| Fiscal Year | Programs | Administration | Renewal | Costs | Total |
| 2020-21 | \$404,846 | \$27,920 | \$23,267 | \$9,307 | \$465,340 |
| 2021-22 | \$424,125 | \$29,250 | \$24,375 | \$9,750 | \$487,500 |
| 2022-23 | \$436,849 | \$30,128 | \$25,106 | \$10,043 | \$502,125 |
| 2023-24 | \$449,954 | \$31,031 | \$25,859 | \$10,344 | \$517,189 |
| 2024-25 | \$463,453 | \$31,962 | \$26,635 | \$10,654 | \$532,704 |
| Total | \$2,179,227 | \$150,291 | \$125,242 | \$50,098 | \$2,504,858 |

C. California Constitutional Compliance

The TTBID assessment is not a property-based assessment subject to the requirements of Proposition 218. The Court of Appeal of California has determined that assessments on businesses are not subject to Proposition 218, noting that "Proposition 218 limited the term 'assessments' to levies on real property." The TTBID assessment is a business-based assessment, and is subject to Proposition 26. Pursuant to Proposition 26 all levies are a tax unless they fit one of seven exceptions. Two of these exceptions apply to the TTBID, a "specific benefit" and a "specific government service." Both require that the costs of benefits or services do not exceed the reasonable costs to the Town of conferring the benefits or providing the services.

1. Specific Benefit

Proposition 26 requires that assessment funds be expended on, "a specific benefit conferred or privilege granted directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government of conferring the benefit or granting the privilege." The activities and improvements in this Management District Plan are designed to provide targeted benefits directly to assessed lodging businesses, and are intended only to provide benefits and services directly to those businesses paying the assessment. These services are tailored not to serve the general public, businesses in general, or parcels of land, but rather to serve the specific lodging businesses within the District. The activities described in this Plan are specifically targeted to increase demand for lodging night sales for assessed lodging businesses within the boundaries of the District and are narrowly tailored. TTBID funds will be used exclusively to provide the specific benefit of increased demand for lodging night sales directly to the assessees. Further assessment funds shall not be used to directly generate sales for non-assessed businesses. The activities paid for from assessment revenues are business services constituting and providing specific benefits to the assessed businesses.

The assessment imposed by this District is for a specific benefit conferred directly to the payors that is not provided to those not charged. The specific benefit conferred directly to the payors is an increase in lodging night sales. The specific benefit of an increase in demand for lodging night sales for assessed lodging businesses will be provided only to lodging businesses paying the district assessment, with tourism enhancement programs developed to increase demand for lodging businesses paying the district assessment. The tourism enhancement programs will be designed to increase demand for lodging night sales for all assessed lodging businesses. Because they are necessary to provide the tourism enhancement programs that specifically benefit the assessed lodging businesses, the administration, collection and contingency services also provide the specific benefit of increased lodging night sales to the assessed lodging businesses.

Although the District, in providing specific benefits to payors, may produce incidental benefits to non-paying businesses, the incidental benefit does not preclude the services from being considered a specific benefit. The legislature has found that, "A specific benefit is not excluded from classification as a 'specific benefit' merely because an indirect benefit to a nonpayor occurs incidentally and without cost to the payor as a consequence of providing the specific benefit to the payor."

¹ Jarvis v. the City of San Diego 72 Cal App. 4th 230, 240

² Cal. Const. art XIII C § 1(e)(1)

³ Government Code section 53758(a)

2. Specific Government Service

The assessment may also be utilized to provide, "a specific government service or product provided directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government of providing the service or product." The legislature has recognized that marketing and promotions services like those to be provided by the TTBID are government services within the meaning of Proposition 26⁵. Further, the legislature has determined that "a specific government service is not excluded from classification as a 'specific government service' merely because an indirect benefit to a nonpayor occurs incidentally and without cost to the payor as a consequence of providing the specific government service to the payor."

3. Reasonable Cost

District services will be implemented carefully to ensure they do not exceed the reasonable cost of such services. The full amount assessed will be used to provide the services described herein. Funds will be managed by the Owners' Association, and reports submitted on an annual basis to the Town. Marketing materials, sales leads generated from District-funded activities, advertising campaigns, destination management, destination development, and other District-funded services will be designed only to increase additional demand for lodging night sales at assessed lodging businesses. Non-assessed lodging businesses will not receive these, nor any other, district-funded services and benefits.

The District-funded programs are all targeted directly at providing additional demand for room nights only at assessed businesses. It is, however, possible that there will be a spill over benefit to non-assessed businesses. If non-assessed lodging businesses receive incremental room nights, that portion of the promotion or program directly generating those room nights shall be paid with non-District funds. TTBID funds shall only be spent to benefit the assessed businesses and shall not be spent on that portion of any program which generates incidental room nights for non-assessed businesses.

D. Assessment

The assessment rate shall be two percent (2%) of gross short-term lodging rental revenue for the first three (3) months of the term of the district. On January 1, 2021, the annual assessment rate will be reduced to one and one-quarter percent (1.25%) of gross short-term lodging rental revenue. Based on the benefit received, assessments will not be collected on: stays of more than thirty (30) consecutive days; and stays by any officer or employee of a foreign government who is exempt by reason of express provision of federal law or international treaty.

The assessment rate may be subject to increases during the four (4) year and nine (9) month term. At the request of the VT's Board, with Town of Truckee Council approval, the assessment rate may increase or decrease in fiscal years 2023-24 and 2024-25. In fiscal years 2023-24 and 2024-25, with the Town of Truckee Council's approval, the VT Board may increase the assessment up to two percent (2.00%) or decrease the assessment to three-quarters of one percent (0.75%). However, VT's Board, with approval by Town Council, shall only increase or decrease the assessment to a rate equal to an increment of a quarter percent between three-quarters of one percent (0.75%) and two percent (2.00%) (i.e. 0.75%, 1.00%, 1.25%, 1.50%, 1.75%, 2.00%). Any increase or decrease authorized by the VT's Board shall be included in the Annual Report described in Section VI(C), and approved by the Truckee Town Council during the fiscal year annual report review. Thereafter the increase or decrease will be effective starting the following fiscal year.

⁴ Cal. Const. art XIII C § 1(e)(2)

⁵ Government Code section 53758(b)

⁶ Government Code section 53758(b)

The term "gross short-term lodging rental revenue" as used herein means: the consideration charged, whether or not received, for the occupancy of space in a lodging business valued in money, whether to be received in money, goods, labor or otherwise, including all receipts, cash, credits and property and services of any kind or nature, without any deduction. Gross room rental revenue includes, but is not limited to, fees, such as parking fees, resort fees, cleaning fees, pet fees, roll-away bed fees, energy fees, or miscellaneous fees and non-refundable deposits (including reservation fees) charged as a condition of occupying a room or rooms. Gross room rental revenue shall not include any federal, state or local taxes collected, including but not limited to transient occupancy taxes.

The assessment is levied upon and a direct obligation of the assessed lodging business. However, the assessed lodging business may, at its discretion, pass the assessment on to transients. The amount of assessment, if passed on to each transient, shall be disclosed in advance and separately stated from the amount of rent charged and any other applicable taxes, and each transient shall receive a receipt for payment from the business. If the TTBID assessment is identified separately it shall be disclosed as the "Truckee Tourism Fee". As an alternative, the disclosure may include the amount of the TTBID assessment and the amount of the assessment imposed pursuant to the California Tourism Marketing Act, Government Code §13995 et seq. and shall be disclosed as the "Tourism Assessment." The assessment is imposed solely upon and is the sole obligation of the assessed lodging business even if it is passed on to transients. The assessment shall not be considered revenue for any purpose, including calculation of transient occupancy taxes.

Bonds shall not be issued.

E. Penalties and Interest

- 1. Any lodging business which fails to remit any assessment imposed by this chapter within the time required shall pay a penalty of ten percent (10%) of the amount of the assessment in addition to the amount of the assessment.
- 2. For each subsequent thirty (30) day period following the date on which a lodging business' remittance first becomes delinquent the lodging business shall pay a delinquency penalty of ten percent (10%) of the amount of the assessment in addition to the amount of the assessment and the ten percent (10%) penalty first imposed, up to a maximum of fifty percent (50%).
- 3. If the Town determines that the nonpayment of any remittance due is due to fraud, a penalty of twenty-five percent (25%) of the amount of the assessment shall be added thereto in addition to the penalties stated in subsections 1 and 2 of this section.
- 4. In addition to the penalties imposed, any lodging business which fails to remit any assessment imposed shall pay interest at the rate of one and one half percent (1.5%) per month or fraction thereof on the amount of the assessment, exclusive of penalties, from the date on which the remittance first became delinquent until paid.

F. Time and Manner for Collecting Assessments

The TTBID assessment will be implemented beginning October 1, 2020 and will continue for four (4) year and nine (9) month through June 30, 2025. The Town will be responsible for collecting the assessment on a quarterly basis (including any delinquencies, penalties and interest) from each lodging business located in the boundaries of the TTBID. The Town shall forward the assessments collected to the Owners' Association.

V. GOVERNANCE

A. Owners' Association

The Town Council, through adoption of this Management District Plan, has the right, pursuant to Streets and Highways Code §36651, to identify the body that shall implement the proposed program, which shall be the Owners' Association of the TTBID as defined in Streets and Highways Code §36614.5.

The Town Council has determined that Visit Truckee, a 501(c)6 Destination Marketing and Management (DMMO) Organization will serve as the Owner's Association for the TTBID.

Board of Directors

The Visit Truckee Board of Directors shall consist of a minimum of five (5) to no more than seven (7) directors. The Board of Directors will include and shall be selected as followed:

- Up to Six (6) Assessed Lodging Business Representative
- One (1) Designated Town Council Representative

B. Brown Act and California Public Records Act Compliance

An Owners' Association is a private entity and may not be considered a public entity for any purpose, nor may its board members or staff be considered to be public officials for any purpose. The Owners' Association is, however, subject to government regulations relating to transparency, namely the Ralph M. Brown Act and the California Public Records Act. These regulations are designed to promote public accountability. The Owners' Association acts as a legislative body under the Ralph M. Brown Act (Government Code §54950 et seq.). *Thus, meetings of the Visit Truckee Board of Directors wherein* the TTBID is discussed, must be held in compliance with the public notice and other requirements of the Brown Act. Accordingly, the Owners' Association shall publicly report any action taken and the vote or abstention on that action of each member present for the action. The Owners' Association is also subject to the record keeping and disclosure requirements of the California Public Records Act.

C. Annual Report

Visit Truckee shall present an annual report at the end of each year of operation to the Town Council pursuant to Streets and Highways Code §36650 (see Appendix 1). The annual report shall include:

- Any proposed changes in the boundaries of the improvement district or in any benefit zones or classification of businesses within the district.
- The improvements and activities to be provided for that fiscal year.
- An estimate of the cost of providing the improvements and the activities for that fiscal year.
- The method and basis of levying the assessment in sufficient detail to allow each business owner to estimate the amount of the assessment to be levied against his or her business for that fiscal year.
- The amount of any surplus or deficit revenues to be carried over from a previous fiscal year.
- The amount of any contributions to be made from sources other than assessments levied pursuant to this part.

III. APPENDIX 1 – LAW

*** THIS DOCUMENT IS CURRENT THROUGH THE 2020 SUPPLEMENT *** (ALL 2019 LEGISLATION)

STREETS AND HIGHWAYS CODE DIVISION 18. PARKING PART 7. PROPERTY AND BUSINESS IMPROVEMENT DISTRICT LAW OF 1994

CHAPTER 1. General Provisions

ARTICLE 1. Declarations

36600. Citation of part

This part shall be known and may be cited as the "Property and Business Improvement District Law of 1994."

36601. Legislative findings and declarations; Legislative guidance

The Legislature finds and declares all of the following:

- (a) Businesses located and operating within business districts in some of this state's communities are economically disadvantaged, are underutilized, and are unable to attract customers due to inadequate facilities, services, and activities in the business districts.
- (b) It is in the public interest to promote the economic revitalization and physical maintenance of business districts in order to create jobs, attract new businesses, and prevent the erosion of the business districts.
- (c) It is of particular local benefit to allow business districts to fund business related improvements, maintenance, and activities through the levy of assessments upon the businesses or real property that receive benefits from those improvements.
- (d) Assessments levied for the purpose of conferring special benefit upon the real property or a specific benefit upon the businesses in a business district are not taxes for the general benefit of a city, even if property, businesses, or persons not assessed receive incidental or collateral effects that benefit them.
- (e) Property and business improvement districts formed throughout this state have conferred special benefits upon properties and businesses within their districts and have made those properties and businesses more useful by providing the following benefits:
 - (1) Crime reduction. A study by the Rand Corporation has confirmed a 12-percent reduction in the incidence of robbery and an 8-percent reduction in the total incidence of violent crimes within the 30 districts studied.
 - (2) Job creation.
 - (3) Business attraction.
 - (4) Business retention.
 - (5) Economic growth.
 - (6) New investments.
- (f) With the dissolution of redevelopment agencies throughout the state, property and business improvement districts have become even more important tools with which communities can combat blight, promote economic opportunities, and create a clean and safe environment.
- (g) Since the enactment of this act, the people of California have adopted Proposition 218, which added Article XIII D to the Constitution in order to place certain requirements and restrictions on the formation of, and activities, expenditures, and assessments by property-based districts. Article XIII D of the Constitution provides that property-based districts may only levy assessments for special benefits.
- (h) The act amending this section is intended to provide the Legislature's guidance with regard to this act, its interaction with the provisions of Article XIII D of the Constitution, and the determination of special benefits in property-based districts.
 - (1) The lack of legislative guidance has resulted in uncertainty and inconsistent application of this act, which discourages the use of assessments to fund needed improvements, maintenance, and activities in property-based districts, contributing to blight and other underutilization of property.
 - (2) Activities undertaken for the purpose of conferring special benefits upon property to be assessed inherently produce incidental or collateral effects that benefit property or persons not assessed. Therefore, for special benefits to exist as a separate and distinct category from general benefits, the

incidental or collateral effects of those special benefits are inherently part of those special benefits. The mere fact that special benefits produce incidental or collateral effects that benefit property or persons not assessed does not convert any portion of those special benefits or their incidental or collateral effects into general benefits.

(3) It is of the utmost importance that property-based districts created under this act have clarity regarding restrictions on assessments they may levy and the proper determination of special benefits. Legislative clarity with regard to this act will provide districts with clear instructions and courts with legislative intent regarding restrictions on property-based assessments, and the manner in which special benefits should be determined.

36602. Purpose of part

The purpose of this part is to supplement previously enacted provisions of law that authorize cities to levy assessments within property and business improvement districts, to ensure that those assessments conform to all constitutional requirements and are determined and assessed in accordance with the guidance set forth in this act. This part does not affect or limit any other provisions of law authorizing or providing for the furnishing of improvements or activities or the raising of revenue for these purposes.

36603. Preemption of authority or charter city to adopt ordinances levying assessments

Nothing in this part is intended to preempt the authority of a charter city to adopt ordinances providing for a different method of levying assessments for similar or additional purposes from those set forth in this part. A property and business improvement district created pursuant to this part is expressly exempt from the provisions of the Special Assessment Investigation, Limitation and Majority Protest Act of 1931 (Division 4 (commencing with Section 2800)).

36603.5. Part prevails over conflicting provisions

Any provision of this part that conflicts with any other provision of law shall prevail over the other provision of law, as to districts created under this part.

36604. Severability

This part is intended to be construed liberally and, if any provision is held invalid, the remaining provisions shall remain in full force and effect. Assessments levied under this part are not special taxes.

ARTICLE 2. Definitions

36606. "Activities"

"Activities" means, but is not limited to, all of the following that benefit businesses or real property in the district:

- (a) Promotion of public events.
- (b) Furnishing of music in any public place.
- (c) Promotion of tourism within the district.
- (d) Marketing and economic development, including retail retention and recruitment.
- (e) Providing security, sanitation, graffiti removal, street and sidewalk cleaning, and other municipal services supplemental to those normally provided by the municipality.
- (f) Other services provided for the purpose of conferring special benefit upon assessed real property or specific benefits upon assessed businesses located in the district.

36606.5. "Assessment"

"Assessment" means a levy for the purpose of acquiring, constructing, installing, or maintaining improvements and providing activities that will provide certain benefits to properties or businesses located within a property and business improvement district.

36607. "Business"

"Business" means all types of businesses and includes financial institutions and professions.

36608. "City"

"City" means a city, county, city and county, or an agency or entity created pursuant to Article 1 (commencing with Section 6500) of Chapter 5 of Division 7 of Title 1 of the Government Code, the public member agencies of which includes only cities, counties, or a city and county, or the State of California.

36609. "City council"

"City council" means the city council of a city or the board of supervisors of a county, or the agency, commission, or board created pursuant to a joint powers agreement and which is a city within the meaning of this part.

36609.4. "Clerk"

"Clerk" means the clerk of the legislative body.

36609.5. "General benefit"

"General benefit" means, for purposes of a property-based district, any benefit that is not a "special benefit" as defined in Section 36615.5.

36610. "Improvement"

"Improvement" means the acquisition, construction, installation, or maintenance of any tangible property with an estimated useful life of five years or more including, but not limited to, the following:

- (a) Parking facilities.
- (b) Benches, booths, kiosks, display cases, pedestrian shelters and signs.
- (c) Trash receptacles and public restrooms.
- (d) Lighting and heating facilities.
- (e) Decorations.
- (f) Parks.
- (g) Fountains.
- (h) Planting areas.
- (i) Closing, opening, widening, or narrowing of existing streets.
- (j) Facilities or equipment, or both, to enhance security of persons and property within the district.
- (k) Ramps, sidewalks, plazas, and pedestrian malls.
- (1) Rehabilitation or removal of existing structures.

36611. "Management district plan"; "Plan"

"Management district plan" or "plan" means a proposal as defined in Section 36622.

36612. "Owners' association"

"Owners' association" means a private nonprofit entity that is under contract with a city to administer or implement improvements, maintenance, and activities specified in the management district plan. An owners' association may be an existing nonprofit entity or a newly formed nonprofit entity. An owners' association is a private entity and may not be considered a public entity for any purpose, nor may its board members or staff be considered to be public officials for any purpose. Notwithstanding this section, an owners' association shall comply with the Ralph M. Brown Act (Chapter 9 (commencing with Section 54950) of Part 1 of Division 2 of Title 5 of the Government Code), at all times when matters within the subject matter of the district are heard, discussed, or deliberated, and with the California Public Records Act (Chapter 3.5 (commencing with Section 6250) of Division 7 of Title 1 of the Government Code), for all records relating to activities of the district.

36614. "Property"

"Property" means real property situated within a district.

36614.5. "Property and business improvement district"; "District"

"Property and business improvement district," or "district," means a property and business improvement district established pursuant to this part.

36614.6. "Property-based assessment"

"Property-based assessment" means any assessment made pursuant to this part upon real property.

36614.7. "Property-based district"

"Property-based district" means any district in which a city levies a property-based assessment.

36615. "Property owner"; "Business owner"; "Owner"

"Property owner" means any person shown as the owner of land on the last equalized assessment roll or otherwise known to be the owner of land by the city council. "Business owner" means any person recognized by the city as the owner of the business. "Owner" means either a business owner or a property owner. The city council has no obligation to obtain other information as to the ownership of land or businesses, and its determination of ownership shall be final and conclusive for the purposes of this part. Wherever this part requires the signature of the property owner, the signature of the authorized agent of the property owner shall be sufficient. Wherever this part requires the signature of the business owner, the signature of the authorized agent of the business owner shall be sufficient.

36615.5. "Special benefit"

"Special benefit" means, for purposes of a property-based district, a particular and distinct benefit over and above general benefits conferred on real property located in a district or to the public at large. Special benefit includes incidental or collateral effects that arise from the improvements, maintenance, or activities of property-based districts even if those incidental or collateral effects benefit property or persons not assessed. Special benefit excludes general enhancement of property value.

36616. "Tenant"

"Tenant" means an occupant pursuant to a lease of commercial space or a dwelling unit, other than an owner.

ARTICLE 3. Prior Law

36617. Alternate method of financing certain improvements and activities; Effect on other provisions

This part provides an alternative method of financing certain improvements and activities. The provisions of this part shall not affect or limit any other provisions of law authorizing or providing for the furnishing of improvements or activities or the raising of revenue for these purposes. Every improvement area established pursuant to the Parking and Business Improvement Area Law of 1989 (Part 6 (commencing with Section 36500) of this division) is valid and effective and is unaffected by this part.

CHAPTER 2. Establishment

36620. Establishment of property and business improvement district

A property and business improvement district may be established as provided in this chapter.

36620.5. Requirement of consent of city council

A county may not form a district within the territorial jurisdiction of a city without the consent of the city council of that city. A city may not form a district within the unincorporated territory of a county without the consent of the board

of supervisors of that county. A city may not form a district within the territorial jurisdiction of another city without the consent of the city council of the other city.

36621. Initiation of proceedings; Petition of property or business owners in proposed district

- (a) Upon the submission of a written petition, signed by the property or business owners in the proposed district who will pay more than 50 percent of the assessments proposed to be levied, the city council may initiate proceedings to form a district by the adoption of a resolution expressing its intention to form a district. The amount of assessment attributable to property or a business owned by the same property or business owner that is in excess of 40 percent of the amount of all assessments proposed to be levied, shall not be included in determining whether the petition is signed by property or business owners who will pay more than 50 percent of the total amount of assessments proposed to be levied.
- (b) The petition of property or business owners required under subdivision (a) shall include a summary of the management district plan. That summary shall include all of the following:
 - (1) A map showing the boundaries of the district.
 - (2) Information specifying where the complete management district plan can be obtained.
 - (3) Information specifying that the complete management district plan shall be furnished upon request.
- (c) The resolution of intention described in subdivision (a) shall contain all of the following:
 - (1) A brief description of the proposed improvements, maintenance, and activities, the amount of the proposed assessment, a statement as to whether the assessment will be levied on property or businesses within the district, a statement as to whether bonds will be issued, and a description of the exterior boundaries of the proposed district, which may be made by reference to any plan or map that is on file with the clerk. The descriptions and statements do not need to be detailed and shall be sufficient if they enable an owner to generally identify the nature and extent of the improvements, maintenance, and activities, and the location and extent of the proposed district.
 - (2) A time and place for a public hearing on the establishment of the property and business improvement district and the levy of assessments, which shall be consistent with the requirements of Section 36623.

36622. Contents of management district plan

The management district plan shall include, but is not limited to, all of the following:

- (a) If the assessment will be levied on property, a map of the district in sufficient detail to locate each parcel of property and, if businesses are to be assessed, each business within the district. If the assessment will be levied on businesses, a map that identifies the district boundaries in sufficient detail to allow a business owner to reasonably determine whether a business is located within the district boundaries. If the assessment will be levied on property and businesses, a map of the district in sufficient detail to locate each parcel of property and to allow a business owner to reasonably determine whether a business is located within the district boundaries.
- (b) The name of the proposed district.
- (c) A description of the boundaries of the district, including the boundaries of benefit zones, proposed for establishment or extension in a manner sufficient to identify the affected property and businesses included, which may be made by reference to any plan or map that is on file with the clerk. The boundaries of a proposed property assessment district shall not overlap with the boundaries of another existing property assessment district created pursuant to this part. This part does not prohibit the boundaries of a district created pursuant to this part to overlap with other assessment districts established pursuant to other provisions of law, including, but not limited to, the Parking and Business Improvement Area Law of 1989 (Part 6 (commencing with Section 36500)). This part does not prohibit the boundaries of a business assessment district created pursuant to this part to overlap with another business assessment district created pursuant to this part to overlap with a property assessment district created pursuant to this part to overlap with a property assessment district created pursuant to this part to overlap with a property assessment district created pursuant to this part to overlap
- (d) The improvements, maintenance, and activities proposed for each year of operation of the district and the maximum cost thereof. If the improvements, maintenance, and activities proposed for each year of operation are the same, a description of the first year's proposed improvements, maintenance, and activities and a statement that the same improvements, maintenance, and activities are proposed for subsequent years shall satisfy the requirements of this subdivision.

- (e) The total annual amount proposed to be expended for improvements, maintenance, or activities, and debt service in each year of operation of the district. If the assessment is levied on businesses, this amount may be estimated based upon the assessment rate. If the total annual amount proposed to be expended in each year of operation of the district is not significantly different, the amount proposed to be expended in the initial year and a statement that a similar amount applies to subsequent years shall satisfy the requirements of this subdivision.
- (f) The proposed source or sources of financing, including the proposed method and basis of levying the assessment in sufficient detail to allow each property or business owner to calculate the amount of the assessment to be levied against his or her property or business. The plan also shall state whether bonds will be issued to finance improvements.
- (g) The time and manner of collecting the assessments.
- (h) The specific number of years in which assessments will be levied. In a new district, the maximum number of years shall be five. Upon renewal, a district shall have a term not to exceed 10 years. Notwithstanding these limitations, a district created pursuant to this part to finance capital improvements with bonds may levy assessments until the maximum maturity of the bonds. The management district plan may set forth specific increases in assessments for each year of operation of the district.
- (i) The proposed time for implementation and completion of the management district plan.
- (j) Any proposed rules and regulations to be applicable to the district.
- (k) (1) A list of the properties or businesses to be assessed, including the assessor's parcel numbers for properties to be assessed, and a statement of the method or methods by which the expenses of a district will be imposed upon benefited real property or businesses, in proportion to the benefit received by the property or business, to defray the cost thereof.
 - (2) In a property-based district, the proportionate special benefit derived by each identified parcel shall be determined exclusively in relationship to the entirety of the capital cost of a public improvement, the maintenance and operation expenses of a public improvement, or the cost of the activities. An assessment shall not be imposed on any parcel that exceeds the reasonable cost of the proportional special benefit conferred on that parcel. Only special benefits are assessable, and a property-based district shall separate the general benefits, if any, from the special benefits conferred on a parcel. Parcels within a property-based district that are owned or used by any city, public agency, the State of California, or the United States shall not be exempt from assessment unless the governmental entity can demonstrate by clear and convincing evidence that those publicly owned parcels in fact receive no special benefit. The value of any incidental, secondary, or collateral effects that arise from the improvements, maintenance, or activities of a property-based district and that benefit property or persons not assessed shall not be deducted from the entirety of the cost of any special benefit or affect the proportionate special benefit derived by each identified parcel.
- (l) In a property-based district, the total amount of all special benefits to be conferred upon the properties located within the property-based district.
- (m) In a property-based district, the total amount of general benefits, if any.
- (n) In a property-based district, a detailed engineer's report prepared by a registered professional engineer certified by the State of California supporting all assessments contemplated by the management district plan.
- (o) Any other item or matter required to be incorporated therein by the city council.

36623. Procedure to levy assessment

- (a) If a city council proposes to levy a new or increased property assessment, the notice and protest and hearing procedure shall comply with Section 53753 of the Government Code.
- (b) If a city council proposes to levy a new or increased business assessment, the notice and protest and hearing procedure shall comply with Section 54954.6 of the Government Code, except that notice shall be mailed to the owners of the businesses proposed to be assessed. A protest may be made orally or in writing by any interested person. Every written protest shall be filed with the clerk at or before the time fixed for the public hearing. The city council may waive any irregularity in the form or content of any written protest. A written protest may be withdrawn in writing at any time before the conclusion of the public hearing. Each written protest shall contain a description of the business in which the person subscribing the protest is interested sufficient to identify the business and, if a person subscribing is not shown on the official records of the city as the owner of the business, the protest shall contain or be accompanied by written evidence that the person subscribing is the owner of the business or the authorized representative. A written protest that does not comply with this section shall not be counted in determining a majority protest. If written protests are received from the owners or authorized representatives of businesses in the proposed district that will pay

50 percent or more of the assessments proposed to be levied and protests are not withdrawn so as to reduce the protests to less than 50 percent, no further proceedings to levy the proposed assessment against such businesses, as contained in the resolution of intention, shall be taken for a period of one year from the date of the finding of a majority protest by the city council.

(c) If a city council proposes to conduct a single proceeding to levy both a new or increased property assessment and a new or increased business assessment, the notice and protest and hearing procedure for the property assessment shall comply with subdivision (a), and the notice and protest and hearing procedure for the business assessment shall comply with subdivision (b). If a majority protest is received from either the property or business owners, that respective portion of the assessment shall not be levied. The remaining portion of the assessment may be levied unless the improvement or other special benefit was proposed to be funded by assessing both property and business owners.

36624. Changes to proposed assessments

At the conclusion of the public hearing to establish the district, the city council may adopt, revise, change, reduce, or modify the proposed assessment or the type or types of improvements, maintenance, and activities to be funded with the revenues from the assessments. Proposed assessments may only be revised by reducing any or all of them. At the public hearing, the city council may only make changes in, to, or from the boundaries of the proposed property and business improvement district that will exclude territory that will not benefit from the proposed improvements, maintenance, and activities. Any modifications, revisions, reductions, or changes to the proposed assessment district shall be reflected in the notice and map recorded pursuant to Section 36627.

36625. Resolution of formation

- (a) If the city council, following the public hearing, decides to establish a proposed property and business improvement district, the city council shall adopt a resolution of formation that shall include, but is not limited to, all of the following:
 - (1) A brief description of the proposed improvements, maintenance, and activities, the amount of the proposed assessment, a statement as to whether the assessment will be levied on property, businesses, or both within the district, a statement on whether bonds will be issued, and a description of the exterior boundaries of the proposed district, which may be made by reference to any plan or map that is on file with the clerk. The descriptions and statements need not be detailed and shall be sufficient if they enable an owner to generally identify the nature and extent of the improvements, maintenance, and activities and the location and extent of the proposed district.
 - (2) The number, date of adoption, and title of the resolution of intention.
 - (3) The time and place where the public hearing was held concerning the establishment of the district.
 - (4) A determination regarding any protests received. The city shall not establish the district or levy assessments if a majority protest was received.
 - (5) A statement that the properties, businesses, or properties and businesses in the district established by the resolution shall be subject to any amendments to this part.
 - (6) A statement that the improvements, maintenance, and activities to be conferred on businesses and properties in the district will be funded by the levy of the assessments. The revenue from the levy of assessments within a district shall not be used to provide improvements, maintenance, or activities outside the district or for any purpose other than the purposes specified in the resolution of intention, as modified by the city council at the hearing concerning establishment of the district. Notwithstanding the foregoing, improvements and activities that must be provided outside the district boundaries to create a special or specific benefit to the assessed parcels or businesses may be provided, but shall be limited to marketing or signage pointing to the district.
 - (7) A finding that the property or businesses within the area of the property and business improvement district will be benefited by the improvements, maintenance, and activities funded by the proposed assessments, and, for a property-based district, that property within the district will receive a special benefit.
 - (8) In a property-based district, the total amount of all special benefits to be conferred on the property-based district.
- (b) The adoption of the resolution of formation and, if required, recordation of the notice and map pursuant to Section 36627 shall constitute the levy of an assessment in each of the fiscal years referred to in the management district plan.

36627. Notice and assessment diagram

Following adoption of the resolution establishing district assessments on properties pursuant to Section 36625, the clerk shall record a notice and an assessment diagram pursuant to Section 3114. No other provision of Division 4.5 (commencing with Section 3100) applies to an assessment district created pursuant to this part.

36628. Establishment of separate benefit zones within district; Categories of businesses

The city council may establish one or more separate benefit zones within the district based upon the degree of benefit derived from the improvements or activities to be provided within the benefit zone and may impose a different assessment within each benefit zone. If the assessment is to be levied on businesses, the city council may also define categories of businesses based upon the degree of benefit that each will derive from the improvements or activities to be provided within the district and may impose a different assessment or rate of assessment on each category of business, or on each category of business within each zone.

36628.5. Assessments on businesses or property owners

The city council may levy assessments on businesses or on property owners, or a combination of the two, pursuant to this part. The city council shall structure the assessments in whatever manner it determines corresponds with the distribution of benefits from the proposed improvements, maintenance, and activities, provided that any property-based assessment conforms with the requirements set forth in paragraph (2) of subdivision (k) of Section 36622.

36629. Provisions and procedures applicable to benefit zones and business categories

All provisions of this part applicable to the establishment, modification, or disestablishment of a property and business improvement district apply to the establishment, modification, or disestablishment of benefit zones or categories of business. The city council shall, to establish, modify, or disestablish a benefit zone or category of business, follow the procedure to establish, modify, or disestablish a property and business improvement district.

36630. Expiration of district; Creation of new district

If a property and business improvement district expires due to the time limit set pursuant to subdivision (h) of Section 36622, a new management district plan may be created and the district may be renewed pursuant to this part.

CHAPTER 3. Assessments

36631. Time and manner of collection of assessments; Delinquent payments

The collection of the assessments levied pursuant to this part shall be made at the time and in the manner set forth by the city council in the resolution levying the assessment. Assessments levied on real property may be collected at the same time and in the same manner as for the ad valorem property tax, and may provide for the same lien priority and penalties for delinquent payment. All delinquent payments for assessments levied pursuant to this part may be charged interest and penalties.

<u>36632.</u> Assessments to be based on estimated benefit; Classification of real property and businesses; Exclusion of residential and agricultural property

- (a) The assessments levied on real property pursuant to this part shall be levied on the basis of the estimated benefit to the real property within the property and business improvement district. The city council may classify properties for purposes of determining the benefit to property of the improvements and activities provided pursuant to this part.
- (b) Assessments levied on businesses pursuant to this part shall be levied on the basis of the estimated benefit to the businesses within the property and business improvement district. The city council may classify businesses for purposes of determining the benefit to the businesses of the improvements and activities provided pursuant to this part.

(c) Properties zoned solely for residential use, or that are zoned for agricultural use, are conclusively presumed not to benefit from the improvements and service funded through these assessments, and shall not be subject to any assessment pursuant to this part.

36633. Time for contesting validity of assessment

The validity of an assessment levied under this part shall not be contested in an action or proceeding unless the action or proceeding is commenced within 30 days after the resolution levying the assessment is adopted pursuant to Section 36626. An appeal from a final judgment in an action or proceeding shall be perfected within 30 days after the entry of judgment.

36634. Service contracts authorized to establish levels of city services

The city council may execute baseline service contracts that would establish levels of city services that would continue after a property and business improvement district has been formed.

36635. Request to modify management district plan

The owners' association may, at any time, request that the city council modify the management district plan. Any modification of the management district plan shall be made pursuant to this chapter.

36636. Modification of plan by resolution after public hearing; Adoption of resolution of intention

- (a) Upon the written request of the owners' association, the city council may modify the management district plan after conducting one public hearing on the proposed modifications. The city council may modify the improvements and activities to be funded with the revenue derived from the levy of the assessments by adopting a resolution determining to make the modifications after holding a public hearing on the proposed modifications. If the modification includes the levy of a new or increased assessment, the city council shall comply with Section 36623. Notice of all other public hearings pursuant to this section shall comply with both of the following:
 - (1) The resolution of intention shall be published in a newspaper of general circulation in the city once at least seven days before the public hearing.
 - (2) A complete copy of the resolution of intention shall be mailed by first class mail, at least 10 days before the public hearing, to each business owner or property owner affected by the proposed modification.
 - (b) The city council shall adopt a resolution of intention which states the proposed modification prior to the public hearing required by this section. The public hearing shall be held not more than 90 days after the adoption of the resolution of intention.

36637. Reflection of modification in notices recorded and maps

Any subsequent modification of the resolution shall be reflected in subsequent notices and maps recorded pursuant to Division 4.5 (commencing with Section 3100), in a manner consistent with the provisions of Section 36627.

CHAPTER 3.5. Financing

36640. Bonds authorized; Procedure; Restriction on reduction or termination of assessments

(a)The city council may, by resolution, determine and declare that bonds shall be issued to finance the estimated cost of some or all of the proposed improvements described in the resolution of formation adopted pursuant to Section 36625, if the resolution of formation adopted pursuant to that section provides for the issuance of bonds, under the Improvement Bond Act of 1915 (Division 10 (commencing with Section 8500)) or in conjunction with Marks-Roos Local Bond Pooling Act of 1985 (Article 4 (commencing with Section 6584) of Chapter 5 of Division 7 of Title 1 of the Government Code). Either act, as the case may be, shall govern the proceedings relating to the issuance of bonds, although proceedings under the Bond Act of 1915 may be modified by the city council as necessary to accommodate assessments levied upon business pursuant to this part.

- (b) The resolution adopted pursuant to subdivision (a) shall generally describe the proposed improvements specified in the resolution of formation adopted pursuant to Section 36625, set forth the estimated cost of those improvements, specify the number of annual installments and the fiscal years during which they are to be collected. The amount of debt service to retire the bonds shall not exceed the amount of revenue estimated to be raised from assessments over 30 years.
- (c) Notwithstanding any other provision of this part, assessments levied to pay the principal and interest on any bond issued pursuant to this section shall not be reduced or terminated if doing so would interfere with the timely retirement of the debt.

CHAPTER 4. Governance

36650. Report by owners' association; Approval or modification by city council

- (a) The owners' association shall cause to be prepared a report for each fiscal year, except the first year, for which assessments are to be levied and collected to pay the costs of the improvements, maintenance, and activities described in the report. The owners' association's first report shall be due after the first year of operation of the district. The report may propose changes, including, but not limited to, the boundaries of the property and business improvement district or any benefit zones within the district, the basis and method of levying the assessments, and any changes in the classification of property, including any categories of business, if a classification is used.
- (b) The report shall be filed with the clerk and shall refer to the property and business improvement district by name, specify the fiscal year to which the report applies, and, with respect to that fiscal year, shall contain all of the following information:
 - (1) Any proposed changes in the boundaries of the property and business improvement district or in any benefit zones or classification of property or businesses within the district.
 - (2) The improvements, maintenance, and activities to be provided for that fiscal year.
 - (3) An estimate of the cost of providing the improvements, maintenance, and activities for that fiscal year.
 - (4) The method and basis of levying the assessment in sufficient detail to allow each real property or business owner, as appropriate, to estimate the amount of the assessment to be levied against his or her property or business for that fiscal year.
 - (5) The estimated amount of any surplus or deficit revenues to be carried over from a previous fiscal year.
 - (6) The estimated amount of any contributions to be made from sources other than assessments levied pursuant to this part.
- (c) The city council may approve the report as filed by the owners' association or may modify any particular contained in the report and approve it as modified. Any modification shall be made pursuant to Sections 36635 and 36636.

The city council shall not approve a change in the basis and method of levying assessments that would impair an authorized or executed contract to be paid from the revenues derived from the levy of assessments, including any commitment to pay principal and interest on any bonds issued on behalf of the district.

36651. Designation of owners' association to provide improvements, maintenance, and activities

The management district plan may, but is not required to, state that an owners' association will provide the improvements, maintenance, and activities described in the management district plan. If the management district plan designates an owners' association, the city shall contract with the designated nonprofit corporation to provide services.

CHAPTER 5. Renewal

36660. Renewal of district; Transfer or refund of remaining revenues; District term limit

- (a) Any district previously established whose term has expired, or will expire, may be renewed by following the procedures for establishment as provided in this chapter.
- (b) Upon renewal, any remaining revenues derived from the levy of assessments, or any revenues derived from the sale of assets acquired with the revenues, shall be transferred to the renewed district. If the renewed district includes additional parcels or businesses not included in the prior district, the remaining revenues

shall be spent to benefit only the parcels or businesses in the prior district. If the renewed district does not include parcels or businesses included in the prior district, the remaining revenues attributable to these parcels shall be refunded to the owners of these parcels or businesses.

(c) Upon renewal, a district shall have a term not to exceed 10 years, or, if the district is authorized to issue bonds, until the maximum maturity of those bonds. There is no requirement that the boundaries, assessments, improvements, or activities of a renewed district be the same as the original or prior district.

CHAPTER 6. Disestablishment

36670. Circumstances permitting disestablishment of district; Procedure

- (a) Any district established or extended pursuant to the provisions of this part, where there is no indebtedness, outstanding and unpaid, incurred to accomplish any of the purposes of the district, may be disestablished by resolution by the city council in either of the following circumstances:
 - (1) If the city council finds there has been misappropriation of funds, malfeasance, or a violation of law in connection with the management of the district, it shall notice a hearing on disestablishment. (2) During the operation of the district, there shall be a 30-day period each year in which assessees may request disestablishment of the district. The first such period shall begin one year after the date of establishment of the district and shall continue for 30 days. The next such 30-day period shall begin two years after the date of the establishment of the district. Each successive year of operation of the district shall have such a 30-day period. Upon the written petition of the owners or authorized representatives of real property or the owners or authorized representatives of businesses in the district who pay 50 percent or more of the assessments levied, the city council shall pass a resolution of intention to disestablish the district. The city council shall notice a hearing on disestablishment.
- (b) The city council shall adopt a resolution of intention to disestablish the district prior to the public hearing required by this section. The resolution shall state the reason for the disestablishment, shall state the time and place of the public hearing, and shall contain a proposal to dispose of any assets acquired with the revenues of the assessments levied within the property and business improvement district. The notice of the hearing on disestablishment required by this section shall be given by mail to the property owner of each parcel or to the owner of each business subject to assessment in the district, as appropriate. The city shall conduct the public hearing not less than 30 days after mailing the notice to the property or business owners. The public hearing shall be held not more than 60 days after the adoption of the resolution of intention.

<u>36671.</u> Refund of remaining revenues upon disestablishment or expiration without renewal of district; Calculation of refund; Use of outstanding revenue collected after disestablishment of district

- (a) Upon the disestablishment or expiration without renewal of a district, any remaining revenues, after all outstanding debts are paid, derived from the levy of assessments, or derived from the sale of assets acquired with the revenues, or from bond reserve or construction funds, shall be refunded to the owners of the property or businesses then located and operating within the district in which assessments were levied by applying the same method and basis that was used to calculate the assessments levied in the fiscal year in which the district is disestablished or expires. All outstanding assessment revenue collected after disestablishment shall be spent on improvements and activities specified in the management district plan.
- (b) If the disestablishment occurs before an assessment is levied for the fiscal year, the method and basis that was used to calculate the assessments levied in the immediate prior fiscal year shall be used to calculate the amount of any refund.

IV. APPENDIX 2 – ASSESSED BUSINESSES

| Business Name | Address |
|---------------|-------------------------------|
| Vacasa LLC | 12087 Snowpeak |
| Vacasa LLC | 12764 Skislope Way |
| Vacasa LLC | 13211 Solvang Way |
| Vacasa LLC | 15855 South Shore Drive |
| Vacasa LLC | 11931 Kitzbuhel Drive |
| Vacasa LLC | 12190 Snowpeak Way |
| Vacasa LLC | 11647 Snowpeak Way #517 |
| Vacasa LLC | 11564 Sitzmark Way |
| Vacasa LLC | 11918 Chamonix Road |
| Vacasa LLC | 11551 Baden Road |
| Vacasa LLC | 12115 Schussing Way |
| Vacasa LLC | 13668 Skiview Loop |
| Vacasa LLC | 14311 Wolfgang Road |
| Vacasa LLC | 15398 Cedar Point Drive |
| Vacasa LLC | 13838 Copenhagen Drive |
| Vacasa LLC | 10114 Patty Lane |
| Vacasa LLC | 13399 Hillside Drive |
| Vacasa LLC | 10237 Washoe Road |
| Vacasa LLC | 12095 Ski Run Road |
| Vacasa LLC | 11527 Dolomite Way #1 |
| Vacasa LLC | 14664 South Shore Drive |
| Vacasa LLC | 14326 NorthWoods Blvd |
| Vacasa LLC | 12560 Rainbow Drive |
| Vacasa LLC | 12798 Northwoods #427 |
| Vacasa LLC | 15660 Skislope Way |
| Vacasa LLC | 11638 Schussing Way |
| Vacasa LLC | 12789 Muhlebach Way |
| Vacasa LLC | 13908 Copenhagen Drive |
| Vacasa LLC | 14904 Alder Creek Road |
| Vacasa LLC | 12850 Sierra Drive |
| Vacasa LLC | 15172 Wolfgang Road |
| Vacasa LLC | 13567 Hansel Avenue |
| Vacasa LLC | 11886 Hope Court Unit A |
| Vacasa LLC | 11577 Rhineland Ave |
| Vacasa LLC | 11859 Lamplighter Way |
| Vacasa LLC | 10974 Bolzano Drive |
| Vacasa LLC | 11740 Saint Bernard Drive |
| Vacasa LLC | 13381 Falcon Point Place |
| Vacasa LLC | 11553 Kitzbuhel Drive |
| Vacasa LLC | 14561 Boca View Court |
| Vacasa LLC | 13100 Oberwald Way |
| Vacasa LLC | 16513 Salmon St |
| Vacasa LLC | 13549 Skislope Way |
| Vacasa LLC | 15347 Northwoods Blvd |
| Vacasa LLC | 13972 Swiss Lane |
| Vacasa LLC | 13465 Moraine Road |
| Vacasa LLC | 14703 Hansel Avenue |
| Vacasa LLC | 10064 South East River Street |
| Vacasa LLC | 14559 South Shore Drive |

| Business Name | Address |
|-----------------------|-----------------------------|
| Vacasa LLC | 12159 Rainbow Drive |
| Vacasa LLC | 13405 Donner Pass Road |
| Vacasa LLC | 15595 Northwoods Blvd |
| Vacasa LLC | 11647 Snowpeak Way #516 |
| Vacasa LLC | 15274 Donner Pass Road |
| Vacasa LLC | 12289 Greenwood Drive |
| Vacasa LLC Vacasa LLC | 12100 Snowpeak Way |
| Vacasa LLC Vacasa LLC | 14274 Hansel Avenue |
| Vacasa LLC Vacasa LLC | 14181 Tyrol Road |
| Vacasa LLC | 11558 Zermatt Drive |
| Vacasa LLC Vacasa LLC | 12799 Northwoods Blvd. #2 |
| Vacasa LLC Vacasa LLC | 10890 Cinnabar Way #1 |
| Vacasa LLC Vacasa LLC | 11242 Zermatt Drive |
| | |
| Vacasa LLC | 13456 Ski View Loop |
| Vacasa LLC | 11481 Lausanne Way |
| Vacasa LLC | 13691 Skiview Loop |
| Vacasa LLC | 11122 China Camp Road |
| Vacasa LLC | 14520 Davos Drive |
| Vacasa LLC | 14094 Tyrol Drive |
| Vacasa LLC | 12490 Lausanne |
| Vacasa LLC | 12650 Stockholm Way |
| Vacasa LLC | 12293 Muhlebach Way |
| Vacasa LLC | 13767 Davos Drive |
| Vacasa LLC | 11932 Brookstone Drive |
| Vacasa LLC | 11791 Snowpeak Way |
| Vacasa LLC | 11431 Northwoods Blvd # 1 |
| Vacasa LLC | 13701 Hansel Avenue |
| Vacasa LLC | 13145 Stockholm Drive |
| Vacasa LLC | 10620 Boulders Road, Unit 8 |
| Vacasa LLC | 10024 Suffolk Place |
| Vacasa LLC | 11796 Baden road |
| Vacasa LLC | 15510 Donner Pass Road |
| Vacasa LLC | 13681 Donner Pass Road |
| Vacasa LLC | 11866 Hope Court, Unit B |
| Vacasa LLC | 13657 Heidi Way |
| Vacasa LLC | 12359 Hillside Drive |
| Vacasa LLC | 13500 Hillside Drive |
| Vacasa LLC | 12705 Falcon Point Place |
| Vacasa LLC | 11855 Kitzbuhel Road |
| Vacasa LLC | 12573 Saint Bernard Drive |
| Vacasa LLC | 13066 SkiView Loop |
| Vacasa LLC | 10499 Somerset Drive |
| Vacasa LLC | 12983 Stockholm Way |
| Vacasa LLC | 13423 Solvang Way |
| Vacasa LLC | 10535 Washoe Road |
| Vacasa LLC | 11530 Dolomite Way #5 |
| Vacasa LLC | 13531 Cristallina |
| Vacasa LLC | 11723 Snowpeak Way #568 |
| Vacasa LLC | 11722 Norse Avenue |
| Vacasa LLC | 11687 Chamonix Road |
| Vacasa LLC | 13074 Falcon Point Place |
| | • |

| Business Name | Address |
|---|---|
| Vacasa LLC | 10868 Cinnabar Way #8 |
| Vacasa LLC | 13555 Cristallina Way |
| Vacasa LLC | 12774 Bernese Lane |
| Vacasa LLC | 15884 Summit Court |
| Vacasa LLC | 11218 Mougle Lane |
| Vacasa LLC | 14870 Donner Pass Road |
| Vacasa LLC | 13909 Gyrfalcon Street |
| Vacasa LLC | 12969 Stockholm Way |
| Vacasa LLC | 11499 Sun Valley Road |
| Vacasa LLC | 16145 Northwoods Boulevard |
| Vacasa LLC | 13511 Hillside Drive |
| Vacasa LLC | 16680 Northwoods Blvd. |
| Vacasa LLC | 14759 Davos Drive |
| Vacasa LLC Vacasa LLC | 114/39 Davos Drive 11403 Northwoods Blvd #4 |
| Vacasa LLC Vacasa LLC | 11767 Lausanne Way |
| | 14745 Davos Drive |
| Vacasa LLC Vacasa LLC | 12595 Northwoods Blvd #4 |
| Vacasa LLC | |
| | 11871 Lausanne Way |
| Vacasa LLC | 12756 Muhlebach Way 12747 Northwoods Unit #1 |
| Vacasa LLC Vacasa LLC | 12/4/ Northwoods Unit #1 12007 Bernese Lane |
| | |
| Vacasa LLC | 13610 Donner Pass Road |
| Vacasa LLC | 11598 Mougle Lane |
| Vacasa LLC | 13155 Hillsdie Drive |
| Vacasa LLC | 11481 Sun Valley Road |
| Vacasa LLC Vacasa LLC | 10881 Mougle Lane |
| Vacasa LLC Vacasa LLC | 11527 Dolomite Way #2 11502 Chamonix Road |
| Vacasa LLC Vacasa LLC | 12259 Northwoods Blvd |
| Vacasa LLC Vacasa LLC | 11922 Oslo Drive |
| | 16494 Fawn St. |
| Turnkey Vacation Rentals Turnkey Vacation Rentals | |
| Turnkey Vacation Rentals | 11869 Schussing Way 10989 Ghirard Road |
| , | |
| Turnkey Vacation Rentals | 11467 Lausanne |
| Turnkey Vacation Rentals Turnkey Vacation Rentals | 11979 Lausanne Way 12846 Hansel Avenue |
| , , , , , , , , , , , , , , , , , , , | |
| Turnkey Vacation Rentals | 12741 Stockholm Way |
| Turnkey Vacation Rentals | 13114 Skislope Way |
| Turnkey Vacation Rentals | 15360 Wolfgang Road |
| Turnkey Vacation Rentals | 12927 Hansel Avenue |
| Turnkey Vacation Rentals | 10269 Palisades Dr #2 |
| Turnkey Vacation Rentals | 13985 Northwoods Blvd |
| Turnkey Vacation Rentals | 15531 Waterloo Circle |
| Turnkey Vacation Rentals | 14601 Tyrol Road |
| Turnkey Vacation Rentals | 10277 Palisades Drive #3 |
| Turnkey Vacation Rentals | 11334 Zermatt Drive |
| Turnkey Vacation Rentals | 11661 Snowpeak Way Unit 518 |
| Turnkey Vacation Rentals | 11673 Skislope Way |
| Turnkey Vacation Rentals | 11769 Tundra Drive |
| Turnkey Vacation Rentals | 12440 Rainbow Dr |
| Turnkey Vacation Rentals | 11755 Saint Bernard Drive |

| Business Name | Address |
|--------------------------|----------------------------|
| Turnkey Vacation Rentals | 11981 Sitzmark Way |
| Turnkey Vacation Rentals | 12120 Muhlebach Way |
| Turnkey Vacation Rentals | 13345 Falcon Point Place |
| Turnkey Vacation Rentals | 11554 Oslo Drive |
| Turnkey Vacation Rentals | 10583 Boulders Road #2 |
| Turnkey Vacation Rentals | 11090 Henness Road |
| Turnkey Vacation Rentals | 11700 Munich Drive |
| Turnkey Vacation Rentals | 12726 Greenwood Drive |
| Turnkey Vacation Rentals | 11443 Northwoods Blvd |
| Turnkey Vacation Rentals | 16423 Northwoods Blvd |
| Turnkey Vacation Rentals | 11454 Chalet Road |
| Turnkey Vacation Rentals | 14096 Ramshorn Street |
| Turnkey Vacation Rentals | 14394 Tyrol Road |
| Turnkey Vacation Rentals | 10332 Kimque Court |
| Turnkey Vacation Rentals | 14349 Wolfgang Road |
| Turnkey Vacation Rentals | 14029 Northwoods |
| Turnkey Vacation Rentals | 10991 Zermatt Drive |
| Turnkey Vacation Rentals | 14709 Alder Creek Road |
| Turnkey Vacation Rentals | 10211 Washoe Road |
| Turnkey Vacation Rentals | 11824 Schussing Way |
| Turnkey Vacation Rentals | 11685 Snowpeak Way #545 |
| Turnkey Vacation Rentals | 12125 Snowpeak Way |
| Turnkey Vacation Rentals | 12630 Bernese Lane |
| Turnkey Vacation Rentals | 12891 Peregrine Drive |
| Turnkey Vacation Rentals | 14349 East Reed Avenue |
| Turnkey Vacation Rentals | 15462 Donner Pass Road #30 |
| Turnkey Vacation Rentals | 14036 Skiview Loop |
| Turnkey Vacation Rentals | 10172 Thomas Dr |
| Turnkey Vacation Rentals | 13779 Northwoods Boulevard |
| Turnkey Vacation Rentals | 12483 Schussing Way |
| Turnkey Vacation Rentals | 15391 Cedar Point Drive |
| Turnkey Vacation Rentals | 11751 Ghirard Road |
| Turnkey Vacation Rentals | 15738 Spruce Street |
| Turnkey Vacation Rentals | 11892 Bennett Flat Road |
| Turnkey Vacation Rentals | 14138 Herringbone Way |
| Turnkey Vacation Rentals | 13526 Hansel Avenue |
| Turnkey Vacation Rentals | 14106 Tyrol Road |
| Turnkey Vacation Rentals | 11876 Kitzbuhel |
| Turnkey Vacation Rentals | 10074 South River Street |
| Turnkey Vacation Rentals | 11539 Kitzbuhel Road |
| Turnkey Vacation Rentals | 12587 Bernese Lane |
| Turnkey Vacation Rentals | 12224 Saint Bernard Drive |
| Turnkey Vacation Rentals | 11885 Sitzmark Way |
| Turnkey Vacation Rentals | 14047 Northwoods |
| Turnkey Vacation Rentals | 11263 Northwoods Blvd #2 |
| Turnkey Vacation Rentals | 14732 Slalom Way |
| Turnkey Vacation Rentals | 15015 Swiss Lane |
| Turnkey Vacation Rentals | 11640 Saint Bernard Drive |
| Turnkey Vacation Rentals | 13245 SkiSlope Way |
| Turnkey Vacation Rentals | 12402 Snowpeak Way |
| Turnkey Vacation Rentals | 13784 Pathway Avenue |

| Business Name | Address |
|--|--|
| Turnkey Vacation Rentals | 11972 Kitzbuhel Road |
| Turnkey Vacation Rentals | 11541 Chamonix Road |
| Turnkey Vacation Rentals | 14785 South Shore Drive |
| Turnkey Vacation Rentals | 13060 Oberwald Way |
| Turnkey Vacation Rentals | 10201 Palisades Drive #4 |
| Turnkey Vacation Rentals | 12583 Falcon Point Place |
| Turnkey Vacation Rentals | 11374 SkiSlope Way |
| Turnkey Vacation Rentals | 14549 Davos Drive |
| Turnkey Vacation Rentals | 10172 Meadow Way |
| Turnkey Vacation Rentals | 12205 Bernese Lane |
| Turnkey Vacation Rentals | 12839 Northwoods Boulevard |
| Turnkey Vacation Rentals | 12410 Brookstone Drive |
| Turnkey Vacation Rentals | 12276 Stockholm Way |
| Turnkey Vacation Rentals | 13908 Copenhagen Drive |
| Turnkey Vacation Rentals | 14550 Wolfgang Road |
| Turnkey Vacation Rentals | 11595 Wongang Road 11595 Dolomite Way Unit 4 |
| Turnkey Vacation Rentals | 12514 Hillside Drive |
| Turnkey Vacation Rentals | 11631 Rhineland Avenue |
| Turnkey Vacation Rentals | 11102 Meek Court |
| Turnkey Vacation Rentals | 1102 Meek Court 11014 Skislope Way |
| Turnkey Vacation Rentals | 14731 Hansel Avenue |
| Turnkey Vacation Rentals | 11969 Schussing |
| Turnkey Vacation Rentals | 14311 Wolfgang Road |
| Turnkey Vacation Rentals | 14749 Tyrol Road |
| Turnkey Vacation Rentals | 14033 Copenhagen Drive |
| Turnkey Vacation Rentals | 10064 South East River Street |
| Turnkey Vacation Rentals | 10004 South East River Street 10051 Riverside Drive |
| Turnkey Vacation Rentals | 15001 Alder Creek Road |
| Turnkey Vacation Rentals | 11403 Sitzmark Way |
| Turnkey Vacation Rentals | 117403 Sitzmark Way 11711 Snowpeak Way, Unit 557 |
| Turnkey Vacation Rentals | 17054 Skislope Way |
| Turnkey Vacation Rentals | 14751 Slalom Way |
| Turnkey Vacation Rentals | 11496 LAUSANNE WAY |
| Turnkey Vacation Rentals | |
| Turnkey Vacation Rentals | 12650 Stockholm Way 11869 Hope Ct Unit B |
| Turnkey Vacation Rentals | 11156 Skislope Way |
| Turnkey Vacation Rentals | 15175 Alder Creek Rd |
| , | 13332 Cristallina Way |
| Turnkey Vacation Rentals Turnkey Vacation Rentals | 10145 Michaels Way |
| Turnkey Vacation Rentals Turnkey Vacation Rentals | 12786 SOLVANG WAY |
| Truckee Sunrise LLC | 11732 Donner Pass Road |
| Truckee Reservations | |
| | 13790 Skiview Loop 12266 Oslo Drive |
| Truckee Reservations | |
| Truckee Reservations | 11648 Chalet |
| Truckee Reservations | 13965 Herringbone Way |
| Truckee Reservations | 14420 Tyrol |
| Truckee Reservations | 11717 Snowpeak Way #563 |
| Truckee Reservations | 14338 Tyrol |
| Truckee Reservations | 11009 Lausanne |
| Truckee Reservations | 11511 Snowpeak Way #602 |
| Truckee Reservations | 13241 Moraine |

| Business Name | Address |
|---|---|
| Truckee Reservations | 14070 Dayos |
| Truckee Reservations | 14242 Northwoods |
| Truckee Reservations | 14666 Christie Way |
| Truckee Reservations | 14473 Wolfgang Road |
| Truckee Reservations | 11289 Sitzmark Way |
| Truckee Reservations | 15225 Swiss Lane |
| Truckee Reservations | 11798 Chamonix |
| Truckee Reservations | 14345 Skislope Way |
| Truckee Reservations | 13973 Gyrfalcon |
| Truckee Reservations | 11988 Kitzbuhel Road |
| Truckee Reservations | 12595 Northwoods Blvd #1 |
| Truckee Reservations | 12740 Zurich Place #1 |
| Truckee Reservations | 12351 Saint Bernard |
| Truckee Reservations | 12331 Saint Bernard 12617 Bear Meadows Court |
| | 13021 Davos |
| Truckee Reservations | |
| Truckee Reservations | 14249 Glacier View |
| Truckee Reservations Truckee Reservations | 11756 Saint Bernard 12650 Saint Bernard |
| | |
| Truckee Reservations | 14268 Herringbone |
| Truckee Reservations | 12409 Viking Way |
| Truckee Reservations | 14049 Copenhagen |
| Truckee Reservations | 12251 Bear Meadows Court |
| Truckee Properties | 16209 Northwoods Blvd. |
| Truckee Properties | 14737 COPENHAGEN |
| Truckee Properties | 11866 BENNETT FLAT |
| Truckee Properties | 11564 KITZBUHEL |
| Truckee Properties | 14675 TYROL |
| Truckee Properties | 11371 CHALET |
| Truckee Properties | 12573 SCHUSSING |
| Truckee Properties | 14279 Alder Creek Road |
| Truckee Properties | 12615 Northwoods Blvd. Unit #2 |
| Truckee Properties | 14072 Pathway Avenue |
| Truckee Mountain Vacation Rentals | 12860 Hansel Avenue |
| Truckee Mountain Vacation Rentals | 11795 Oslo |
| Truckee Mountain Vacation Rentals | 11020 K-T Court |
| Truckee Mountain Vacation Rentals | 14095 Glacier View Drive |
| Truckee Mountain Vacation Rentals | 11848 Chateau |
| Truckee Mountain Vacation Rentals | 13428 Skiview Loop |
| Truckee Mountain Vacation Rentals | 12295 Winter |
| Truckee Mountain Vacation Rentals | 11780 Lausanne |
| Truckee Mountain Vacation Rentals | 11290 Northwoods Blvd. #8 |
| Truckee Mountain Vacation Rentals | 11827 Chamonix |
| Truckee Mountain Vacation Rentals | 13739 Hillside |
| Truckee Mountain Vacation Rentals | 14690 Davos |
| Truckee Mountain Vacation Rentals | 12500 Hillside |
| Truckee Mountain Vacation Rentals | 16059 Northwoods Blvd. |
| Truckee Mountain Vacation Rentals | 13243 Northwoods Boulevard |
| Truckee Mountain Vacation Rentals | 14154 Swiss lane |
| Truckee Mountain Vacation Rentals | 11912 Muhlebach |
| Truckee Mountain Vacation Rentals | 13266 Muhlebach |
| Truckee Mountain Vacation Rentals | 13926 Ramshorn |

| Business Name | Address |
|--|-----------------------------|
| Truckee Mountain Vacation Rentals | 11754 Lausanne |
| Truckee Mountain Vacation Rentals | 14625 Davos |
| Truckee Mountain Vacation Rentals | 12965 Hansel |
| Truckee Mountain Vacation Rentals | 12188 Brookstone |
| Truckee Mountain Vacation Rentals | 13861 Hillside |
| Truckee Mountain Vacation Rentals | 14246 Swiss Lane |
| Truckee Mountain Vacation Rentals | 11397 Lausanne |
| Truckee Mountain Vacation Rentals | 13693 Northwoods Blvd |
| Truckee Mountain Vacation Rentals | 17193 Northwoods Blvd. |
| Truckee Mountain Vacation Rentals | 11551 Lausanne |
| Truckee Mountain Vacation Rentals | 12227 Greenleaf |
| Truckee Mountain Vacation Rentals | 14921 Alder Creek Rd |
| Truckee Mountain Vacation Rentals | 11530 Lausanne |
| Truckee Getaway Vacations | 11647 Kitzbuhel Rd. |
| Truckee Getaway Vacations | 11284 Wolverine Circle |
| Truckee Getaway Vacations | 10129 East River St. |
| Truckee Getaway Vacations | 15139 Wolfgang |
| Truckee Getaway Vacations | 11789 Bennett Flat |
| Truckee Getaway Vacations | 12295 Stockholm |
| Truckee Getaway Vacations | 11734 Nordic Lane |
| Truckee Getaway Vacations | 14366 Copenhagen Drive |
| Truckee Getaway Vacations | 11511 Chalet |
| Truckee Getaway Vacations | 11080 Zermatt Drive |
| Truckee Getaway Vacations | 12395 Viking Way |
| Truckee Donner Lodge (previously Holiday Inn | 10527 Cold Stream Road |
| Express) | 10327 Gold Sticain Road |
| The Truckee Hotel | 10007 Bridge Street |
| The Richardson House | 10154 High Street |
| The Cedar House | 10918 Brockway Road |
| Tahoe Vacation Rentals | 11589 Snowpeak Way #212 |
| Tahoe Vacation Rentals | 11589 Snowpeak Way |
| Tahoe Vacation Rentals | 11591 Snowpeak Way #401 |
| Tahoe Vacation Rentals | 10601 Boulders Road, Unit 4 |
| Tahoe Vacation Rentals | 13974 Gyrfalcon Street |
| Tahoe Vacation Rentals | 10549 Sara Bear Lane |
| Tahoe Vacation Rentals | 10620 Boulders Road #6 |
| Tahoe Vacation Rentals | 11429 Dolomite Way #6 |
| Tahoe Truckee Vacation Properties | 12563 Falcon Point Place |
| Tahoe Truckee Vacation Properties | 12938 Sierra Drive |
| Tahoe Truckee Vacation Properties | 15140 Northwoods Boulevard |
| Tahoe Truckee Vacation Properties | 14047 Herringbone |
| Tahoe Truckee Vacation Properties | 10544 Mougle Lane |
| Tahoe Truckee Vacation Properties | 15472 Donner Pass Road #24 |
| Tahoe Truckee Vacation Properties | 12834 Zurich Place #3 |
| Tahoe Truckee Vacation Properties | 12225 Skislope |
| Tahoe Truckee Vacation Properties | 13080 Hillside |
| Tahoe Truckee Vacation Properties | 13978 Herringbone |
| Tahoe Truckee Vacation Properties | 16046 Northwoods Blvd. |
| Tahoe Truckee Vacation Properties | 11933 Chamonix |
| Tahoe Truckee Vacation Properties | 12188 Viking |
| Tahoe Truckee Vacation Properties | 11170 Beacon Road |
| Tarroe Truckee vacation Properties | 111 / O Deacon Road |

| Business Name | Address |
|-----------------------------------|--------------------------|
| Tahoe Truckee Vacation Properties | 14885 Slalom Way |
| Tahoe Truckee Vacation Properties | 14202 Glacier View Drive |
| Tahoe Truckee Vacation Properties | 12808 Muhlebach Way |
| Tahoe Truckee Vacation Properties | 14020 Pathway Avenue |
| Tahoe Truckee Vacation Properties | 11710 Edmunds Drive |
| Tahoe Truckee Vacation Properties | 14575 Christie Lane |
| Tahoe Truckee Vacation Properties | 14181 Wolfgang |
| Tahoe Truckee Vacation Properties | 13829 Gyrfalcon |
| Tahoe Truckee Vacation Properties | 14801 Hansel Avenue |
| Tahoe Truckee Vacation Properties | 10479 Winter Creek Loop |
| Tahoe Truckee Vacation Properties | 14019 Copenhagen |
| Tahoe Truckee Vacation Properties | 12304 Snowpeak Way |
| Tahoe Truckee Vacation Properties | 10761 Passage Place |
| Tahoe Truckee Vacation Properties | 12185 Landeau Lane |
| Tahoe Truckee Vacation Properties | 14729 South Shore Drive |
| Tahoe Truckee Vacation Properties | 15256 Wolfgang Road |
| Tahoe Truckee Vacation Properties | 11337 Brockway Road |
| Tahoe Truckee Vacation Properties | 11559 Snowpeak Way #642 |
| Tahoe Truckee Vacation Properties | 15542 South Shore Drive |
| Tahoe Truckee Vacation Properties | 12075 Bavarain Way |
| Tahoe Truckee Vacation Properties | 11030 Bolzano Drive |
| Tahoe Truckee Vacation Properties | 10407 Washoe Road |
| Tahoe Truckee Vacation Properties | 11742 Oslo Drive |
| Tahoe Truckee Vacation Properties | 13710 Northwoods Blvd |
| Tahoe Truckee Vacation Properties | 10210 Schaffer Drive |
| Tahoe Truckee Vacation Properties | 13976 Tyrol Road |
| Tahoe Truckee Vacation Properties | 10299 Stoneridge Unit B |
| Tahoe Truckee Vacation Properties | 12861 Pinnacle Loop |
| Tahoe Truckee Vacation Properties | 16696 Skislope Way |
| Tahoe Truckee Vacation Properties | 14066 Ramshorn Street |
| Tahoe Truckee Vacation Properties | 13585 Northwoods Blvd. |
| Tahoe Truckee Vacation Properties | 14718 Hansel Avenue |
| Tahoe Truckee Vacation Properties | 13313 Cristallina Way |
| Tahoe Truckee Vacation Properties | 15580 Glacier Way |
| Tahoe Truckee Vacation Properties | 10809 Mougle Lane |
| Tahoe Truckee Vacation Properties | 15180 Northwoods Blvd |
| Tahoe Truckee Vacation Properties | 11329 Sitzmark Way |
| Tahoe Truckee Vacation Properties | 10140 Red Fir |
| Tahoe Truckee Vacation Properties | 12208 Greenwood Court |
| Tahoe Truckee Vacation Properties | 16123 Northwoods Blvd |
| Tahoe Truckee Vacation Properties | 12600 Bernese Lane |
| Tahoe Truckee Homes, Inc. | 16457 Skislope Way |
| Tahoe Truckee Homes, Inc. | 11703 Hope Court A |
| Tahoe Truckee Homes, Inc. | 12678 Hidden Circle #3 |
| Tahoe Truckee Homes, Inc. | 13846 Herringbone Way |
| Tahoe Truckee Homes, Inc. | 11703 Hope Court B |
| Tahoe Truckee Homes, Inc. | 12801 Dulzura |
| Tahoe Truckee Homes, Inc. | 10911 Skislope Way |
| Tahoe Truckee Homes, Inc. | 11628 China Camp Road |
| Tahoe Truckee Homes, Inc. | 11516 Saint Bernard |
| Tahoe Truckee Homes, Inc. | 14070 Alder Creek |

| Business Name | Address |
|--|---------------------------|
| Tahoe Signature Properties | 13823 Hansel Avenue |
| Tahoe Signature Properties | 12864 Zurich Pl, #3 |
| Tahoe Signature Properties | 11319 Brockway Road |
| Tahoe Signature Properties | 13336 Skiview Loop |
| Tahoe Signature Properties | 10440 Justin Creek Rd |
| Tahoe Signature Properties | 15697 Sherbourne Ct |
| Tahoe Signature Properties | 10716 Ponderosa Drive |
| Tahoe Signature Properties | 11785 Rhineland Avenue |
| Tahoe Signature Properties | 14582 Northwoods Blvd. |
| Tahoe Signature Properties | 15187 Wolfgang Road |
| Tahoe Signature Properties Tahoe Signature Properties | 10620 Boulders #2 |
| Tahoe Signature Properties Tahoe Signature Properties | 11062 Skislope Way |
| | 11200 Sitzmark Way |
| Tahoe Signature Properties | 13267 Muhlebach Way |
| Tahoe Signature Properties | 16195 Pine Street |
| Tahoe Signature Properties | |
| Tahoe Signature Properties | 12798 Falcon Point Place |
| Tahoe Signature Properties | 12006 Bennett Flat Road |
| Tahoe Signature Properties | 12913 Hillside Drive |
| Tahoe Signature Properties | 13099 Oberwald Way |
| Tahoe Signature Properties | 11711 Hope Court, #A |
| Tahoe Signature Properties | 10488 Heather Road |
| Tahoe Signature Properties | 12605 Stockholm Way |
| Tahoe Signature Properties | 11711 Baden Road |
| Tahoe Signature Properties | 14745 Davos Drive |
| Tahoe Signature Properties | 10144 East Jibboom St |
| Tahoe Signature Properties | 13071 Stockholm Way |
| Tahoe Signature Properties | 12452 Falcon Point |
| Tahoe Signature Properties | 11755 Oslo Drive |
| Tahoe Signature Properties | 11406 Zermatt Drive |
| Tahoe Signature Properties | 10868 Cinnabar Way #6 |
| Tahoe Signature Properties | 12559 Bernese Lane |
| Tahoe Signature Properties | 11865 Rhineland Avenue |
| Tahoe Signature Properties | 12835 Northwoods |
| Tahoe Signature Properties | 11854 Kitzbuhel Road |
| Tahoe Signature Properties | 14115 Skislope Way |
| Tahoe Signature Properties | 11311 Brockway Road |
| Tahoe Signature Properties | 13992 Herringbone Way |
| Tahoe Resort Property Management | 12778 Caleb |
| Tahoe Resort Property Management | 12265 Brookstone Dr. |
| Tahoe Resort Property Management | 11541 Bottcher Loop |
| Tahoe Resort Property Management | 11315 China Camp |
| Tahoe Resort Property Management | 11788 Saint Bernard |
| Tahoe Resort Property Management | 11615 Kelley |
| Tahoe Resort Property Management | 12281 Muhlebach |
| Tahoe Resort Property Management | 12824 Hillside Drive |
| Tahoe Resort Property Management | 12215 Saint Bernard Drive |
| Tahoe Resort Property Management | 14478 Tyrol Road |
| Tahoe Resort Property Management | 11259 Henness Road |
| Tahoe Resort Property Management | 12158 Skislope Way |
| Tahoe Resort Property Management | 10217 Winter Creek |
| Tahoe Resort Property Management | 12871 Stockholm |
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| Business Name | Address |
|--|-----------------------|
| Tahoe Resort Property Management | 13466 Fairway Drive |
| Tahoe Resort Property Management | 12478 Lookout Loop |
| Tahoe Resort Property Management | 12861 Caleb |
| Tahoe Resort Property Management | 13579 Skislope Way |
| Tahoe Resort Property Management | 11524 Norse Ave |
| Tahoe Resort Property Management Tahoe Resort Property Management | 14746 Davos |
| Tahoe Resort Property Management Tahoe Resort Property Management | 11073 Meek Court |
| Tahoe Resort Property Management Tahoe Resort Property Management | 14325 Copenhagen |
| Tahoe Resort Property Management Tahoe Resort Property Management | 12296 Fairway |
| Tahoe Resort Property Management Tahoe Resort Property Management | 11380 Chalet Road |
| 1 7 0 | |
| Tahoe Resort Property Management | 11355 Lausanne Way |
| Tahoe Resort Property Management | 11042 Henness Road |
| Tahoe Resort Property Management | 9932 Donner Pass Road |
| Tahoe Resort Property Management | 12153 Schussing |
| Tahoe Resort Property Management | 14827 Alder Creek |
| Tahoe Resort Property Management | 13082 Skiview Loop |
| Tahoe Resort Property Management | 14791 Slalom |
| Tahoe Resort Property Management | 11480 Ghirard |
| Tahoe Resort Property Management | 11320 Ghirard |
| Tahoe Resort Property Management | 11644 Norse Avenue |
| Tahoe Resort Property Management | 11655 Skislope Way |
| Tahoe Resort Property Management | 15171 Wolfgang Road |
| Tahoe Resort Property Management | 13347 Solvang |
| Tahoe Resort Property Management | 11239 Henness Road |
| Tahoe Resort Property Management | 14359 Skislope |
| Tahoe Resort Property Management | 11310 Henness |
| Tahoe Resort Property Management | 11365 China Camp Road |
| Tahoe Resort Property Management | 13411 Fairway |
| Tahoe Resort Property Management | 14389 Davos Drive |
| Tahoe Resort Property Management | 14403 Skislope Way |
| Tahoe Resort Property Management | 16415 Skislope Way |
| Tahoe Resort Property Management | 12296 Stockholm Way |
| Tahoe Resort Property Management | 11092 China Camp |
| Tahoe Resort Property Management | 15166 Swiss Lane |
| Tahoe Resort Property Management | 14920 Swiss Lane |
| Tahoe Resort Property Management | 11259 Skislope Way |
| Tahoe Resort Property Management | 10251 Annie's Loop |
| Tahoe Resort Property Management | 14478 Matterhorn |
| Tahoe Resort Property Management | 14496 Lausanne |
| Tahoe Rental Company | 13434 Moraine Drive |
| Tahoe Mountain Resorts Lodging | 12407 Caleb Dr |
| Tahoe Mountain Resorts Lodging | 13490 Fairway Dr |
| Tahoe Mountain Resorts Lodging | 12432 Villa Court |
| Tahoe Mountain Resorts Lodging | 12157 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12175 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12193 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12211 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12229 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12247 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12267 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12283 Lookout Loop |

| Business Name | Address |
|--------------------------------|-----------------------------|
| Tahoe Mountain Resorts Lodging | 12303 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12323 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12339 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12359 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12381 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12403 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12423 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12445 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12581 Gold Rush Trail |
| Tahoe Mountain Resorts Lodging | 12602 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12622 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12202 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12220 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12238 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12258 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12278 Frontier Trail |
| Tahoe Mountain Resorts Lodging | 12298 Frontier Trail |
| Tahoe Mountain Resorts Lodging | 12308 Frontier Trail |
| Tahoe Mountain Resorts Lodging | 12328 Frontier Trail |
| Tahoe Mountain Resorts Lodging | 12348 Frontier Trail |
| Tahoe Mountain Resorts Lodging | 12368 Frontier Trail |
| Tahoe Mountain Resorts Lodging | 12408 Trappers Trail |
| Tahoe Mountain Resorts Lodging | 12428 Trappers Trail |
| Tahoe Mountain Resorts Lodging | 12448 Trappers Trail |
| Tahoe Mountain Resorts Lodging | 12468 Trappers Trail |
| Tahoe Mountain Resorts Lodging | 12488 Trappers Trail |
| Tahoe Mountain Resorts Lodging | 12508 Trappers Trail |
| Tahoe Mountain Resorts Lodging | 12463 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12483 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12503 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12458 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12478 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12498 Lookout Loop |
| Tahoe Mountain Resorts Lodging | 12520 Gold Rush Trail |
| Tahoe Mountain Resorts Lodging | 12540 Gold Rush Trail |
| Tahoe Mountain Resorts Lodging | 12560 Gold Rush Trail |
| Tahoe Mountain Resorts Lodging | 13170 Fairway Drive Unit 1A |
| Tahoe Mountain Resorts Lodging | 13164 Fairway Drive Unit 1B |
| Tahoe Mountain Resorts Lodging | 13154 Fairway Drive Unit 1C |
| Tahoe Mountain Resorts Lodging | 13144 Fairway Drive Unit 2A |
| Tahoe Mountain Resorts Lodging | 13136 Fairway Drive Unit 2B |
| Tahoe Mountain Resorts Lodging | 13100 Fairway Drive Unit 3A |
| Tahoe Mountain Resorts Lodging | 13088 Fairway Drive Unit 3B |
| Tahoe Mountain Resorts Lodging | 13087 Fairway Drive #A |
| Tahoe Mountain Resorts Lodging | 13087 Fairway Drive #B |
| Tahoe Mountain Resorts Lodging | 13107 Fairway Drive Unit 5A |
| Tahoe Mountain Resorts Lodging | 13113 Fairway Drive Unit 5B |
| Tahoe Mountain Resorts Lodging | 13125 Fairway Drive Unit 5C |
| Tahoe Mountain Resorts Lodging | 13139 Fairway Drive Unit 6A |
| Tahoe Mountain Resorts Lodging | 13151 Fairway Drive Unit 6B |
| Tahoe Mountain Resorts Lodging | 12540 Legacy Court #A |

| Business Name | Address |
|--------------------------------|---------------------------|
| Tahoe Mountain Resorts Lodging | 12540 Legacy Court #B |
| Tahoe Mountain Resorts Lodging | 12540 Legacy Court #C |
| Tahoe Mountain Resorts Lodging | 12570 Legacy Court #A |
| Tahoe Mountain Resorts Lodging | 12570 Legacy Court #B |
| Tahoe Mountain Resorts Lodging | 12588 Legacy Court #A |
| Tahoe Mountain Resorts Lodging | 12588 Legacy Court #B |
| Tahoe Mountain Resorts Lodging | 12596 Legacy Court #A |
| Tahoe Mountain Resorts Lodging | 12596 Legacy Court #B |
| Tahoe Mountain Resorts Lodging | 12601 Legacy Court #A |
| Tahoe Mountain Resorts Lodging | 12601 Legacy Court #B |
| Tahoe Mountain Resorts Lodging | 12601 Legacy Court #C |
| Tahoe Mountain Resorts Lodging | 12593 Legacy Court #A |
| Tahoe Mountain Resorts Lodging | 12593 Legacy Court #B |
| Tahoe Mountain Resorts Lodging | 12585 Legacy Court #A |
| Tahoe Mountain Resorts Lodging | 12585 Legacy Court #B |
| Tahoe Mountain Resorts Lodging | 12585 Legacy Court #C |
| Tahoe Mountain Resorts Lodging | 12595 Legacy Court #A |
| Tahoe Mountain Resorts Lodging | 12595 Legacy Court #B |
| Tahoe Mountain Resorts Lodging | 12557 Legacy Court #A |
| Tahoe Mountain Resorts Lodging | 12557 Legacy Court #B |
| Tahoe Mountain Resorts Lodging | 12557 Legacy Court #C |
| Tahoe Mountain Resorts Lodging | 12533 Legacy Court #A |
| Tahoe Mountain Resorts Lodging | 12533 Legacy Court #B |
| Tahoe Mountain Resorts Lodging | 12533 Legacy Court #C |
| Tahoe Mountain Resorts Lodging | 12802 Caleb Dr |
| Tahoe Mountain Resorts Lodging | 12422 Villa Court |
| Tahoe Mountain Resorts Lodging | 11655 Henness Road |
| Tahoe Mountain Resorts Lodging | 12717 Caleb Drive |
| Tahoe Mountain Resorts Lodging | 13326 Fairway Drive |
| Tahoe Mountain Resorts Lodging | 11628 China Camp |
| Tahoe Mountain Resorts Lodging | 12472 Villa Court |
| Tahoe Mountain Resorts Lodging | 12626 Caleb Circle |
| Tahoe Mountain Resorts Lodging | 12752 Caleb Drive |
| Tahoe Mountain Resorts Lodging | 11272 Sutter Trail |
| Tahoe Mountain Resorts Lodging | 11243 Sutter Trail |
| Tahoe Mountain Properties | 14470 South Shore Drive |
| Tahoe Mountain Properties | 11084 Tahoe Drive |
| Tahoe Mountain Properties | 11425 Lausanne |
| Tahoe Mountain Properties | 14123 Copenhagen |
| Tahoe Mountain Properties | 11411 Dolomite Way #2 |
| Tahoe Mountain Properties | 11651 Oslo Drive |
| Tahoe Mountain Properties | 11907 Oslo Drive |
| Tahoe Mountain Properties | 14081 Copenhagen |
| Tahoe Mountain Properties | 11968 Bennett Flat |
| Tahoe Mountain Properties | 14429 Copenhagen |
| Tahoe Mountain Properties | 12470 Saint Bernard |
| Tahoe Mountain Properties | 15715 Donner Pass Rd #252 |
| Tahoe Mountain Properties | 12140 Saint Bernard |
| Tahoe Mountain Properties | 12714 Saint Moritz |
| Tahoe Mountain Properties | 13959 Skiview Loop |
| Tahoe Mountain Properties | 12596 Pinnacle Loop |

| Business Name | Address |
|----------------------------------|--------------------------------|
| Tahoe Mountain Properties | 12800 Northwoods Blvd #432 |
| Tahoe Mountain Properties | 14219 Hansel |
| Tahoe Mountain Properties | 13335 Skiview Loop |
| Tahoe Mountain Properties | 13285 Roundhill Drive |
| Tahoe Mountain Properties | 16704 Northwoods Blvd |
| Tahoe Mountain Properties | 11509 Lausanne Way |
| Tahoe Mountain Properties | 14765 Alder Creek Road |
| Tahoe Mountain Properties | 12079 Northwoods Blvd. |
| Tahoe Mountain Properties | 12470 Bernese Lane |
| Tahoe Mountain Properties | 15104 Donner Pass Road |
| Tahoe Luxury Properties | 11471 Lucerne Lane |
| Tahoe Luxury Properties | 14355 Swiss Lane |
| Tahoe Luxury Properties | 12212 Skislope Way |
| Tahoe Luxury Properties | 14920 Swiss Lane |
| Tahoe Luxury Properties | 11488 Lucerne Lane |
| Tahoe Luxury Properties | 13351 Cristallina Way |
| Tahoe Luxury Properties | 12043 Brookstone Drive |
| Tahoe Luxury Properties | 11575 Zermatt Dr |
| Tahoe Luxury Properties | 11665 Tundra Drive |
| Tahoe Exclusive Vacation Rentals | 13122 Lookout Loop |
| Tahoe Exclusive Vacation Rentals | 12429 Settlers Lane |
| Tahoe Exclusive Vacation Rentals | 12504 Villa Court |
| Tahoe Exclusive Vacation Rentals | 10235 Annie's Loop |
| Tahoe Exclusive Vacation Rentals | 11221 Sutter's Trail |
| Tahoe Exclusive Vacation Rentals | 11292 Sutter's Trail |
| Tahoe Exclusive Vacation Rentals | 12157 Lookout Loop |
| Tahoe Alpenglow Properties | 14810 Slalom Way |
| Tahoe Alpenglow Properties | 12021 Julian Way |
| Tahoe Alpenglow Properties | 13628 Hansel Avenue |
| Tahoe Alpenglow Properties | 14240 Skislope |
| Tahoe Alpenglow Properties | 12364 Viking Way |
| Tahoe Alpenglow Properties | 10332 Eton Place |
| Tahoe Alpenglow Properties | 13121 Northwoods Blvd, Unit B |
| Tahoe Alpenglow Properties | 14211 Herringbone Way |
| Tahoe Alpenglow Properties | 13253 Northwoods Blvd, Unit B |
| Tahoe Alpenglow Properties | 14819 Northwoods Blvd |
| Tahoe Alpenglow Properties | 12541 Bear Meadow Court Unit 1 |
| Tahoe Alpenglow Properties | 13216 Oberwald Way |
| Tahoe Alpenglow Properties | 12155 Oslo Drive |
| Tahoe Alpenglow Properties | 11125 Spring Lane |
| Tahoe Alpenglow Properties | 13746 Herringbone Way |
| Tahoe Alpenglow Properties | 14715 Tyrol Road |
| Tahoe Alpenglow Properties | 13525 Weisshorn Avenue |
| Tahoe Alpenglow Properties | 13645 Cristallina Way |
| Tahoe Alpenglow Properties | 15044 Wolfgang Road |
| Tahoe Alpenglow Properties | 12630 Bernese Lane |
| Tahoe Alpenglow Properties | 12289 Greenwood Drive |
| Tahoe Alpenglow Properties | 12780 Parsenn Road |
| Tahoe Alpenglow Properties | 11374 Ski Slope Way |
| SkyRun Vacation Rentals | 13147 Pinnacle Loop |
| San Francisco Fly Casting Club | POB 95 (Old Hwy 40) |

| Rothschild & RUK Real Estate Inc 14758 Skislope Way Rothschild & RUK Real Estate Inc 14758 Skislope Way River Street Inn 10009 East River Street 15738 Donner Pass Road 15738 Donner Pass Road 15738 Donner Pass Road 15738 Donner Pass Road 14708 Swiss Lane 14270 Swiss Lane 1 | Business Name | Address |
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| Rothschild & RUK Real Estate Inc 14758 Skislope Way River Street Inn 10009 East River Street River Street Inn 10009 East River Street River Street River Street Inn 10009 East River Street River Street 13051 Fairway Drive Resort Rental LLC 14270 Swiss Lane Resort Rental LLC 14055 Swiss Lane Resort Rental LLC 13326 Fairway Drive Resort Rental LLC 13051 Fairway Drive Resort Rental LLC 13051 Fairway Drive Resort Rental LLC 13051 Fairway Drive Reduction 10101 West River Street Recker Consulting LLC 14800 Skislope Way MGVR 15261 Swiss Lane MGVR 15261 Swiss Lane MGVR 15261 Swiss Lane MGVR 12721 Pinnacle Loop Martis Valley Vacation Rentals 11310 Chalet Looh Leven Lodge 13855 Donner Pass Road Invited Home 12449 Stockholm Way Invited Home 12249 Stockholm Way Invited Home 12258 Bear Meadows Court Invited Home 12258 Bear Meadows Court Invited Home 13060 Oberwald Way Invited Home 13060 Oberwald Way Invited Home 13040 Oberwald Way Invited Home 13040 Oberwald Way Invited Home 13040 Northwoods Invited Home 13406 Northwoods Invited Home 13408 Northwoods Invited Home 1340 | | |
| River Street Inn | | |
| Richards Motel | | 1 / |
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| Recker Consulting LLC | | · · · · · · · · · · · · · · · · · · · |
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| Business Name | Address |
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| Grand Welcome | 11711 Snowpeak Way Unit 32 (#558) |
| Grand Welcome | 11776 Schussing Way |
| Grand Welcome | 14420 Glacier View Drive |
| Grand Welcome | 10130 Donner Lake Road |
| Grand Welcome | 11156 Skislope Way |
| Grand Welcome | 14060 South Shore Drive |
| Grand Welcome | 10296 High Street |
| Grand Welcome | 11837 Hope Court |
| Grand Welcome | 13766 Donner Pass Road |
| Grand Welcome | 13374 Hansel Ave |
| Grand Welcome | 14666 Christie Drive |
| Donner Lake Village | 15695 Donner Pass Road |
| Donner Lake Realty, Inc. | 14300 Donner Pass Road |
| Donner Lake Realty, Inc. | 14270 South Shore Drive |
| Donner Lake Realty, Inc. | 10530 Dogwood Street |
| Donner Lake Realty, Inc. | 15530 South Shore Drive |
| Donner Lake Realty, Inc. Donner Lake Realty, Inc. | 14800 South Shore Drive |
| Donner Lake Realty, Inc. | 15450 South Shore Drive |
| | 13320 Sierra Drive |
| Donner Lake Realty, Inc. | 14926 South Shore Drive |
| Donner Lake Realty, Inc. Donner Lake Realty, Inc. | 14710 South Shore Drive |
| Donner Lake Realty, Inc. | 14220 South Shore Drive |
| | 15771 Willow Street |
| Donner Lake Realty, Inc. | 15510 South Shore Drive |
| Donner Lake Realty, Inc. | |
| Donner Lake Realty, Inc. | 15160 Donner Pass Road |
| Donner Lake Realty, Inc. | 14335 South Shore Drive 15482 Donner Pass Road 41383 |
| Donner Lake Realty, Inc. | |
| Donner Lake Realty, Inc. | 14370 East Reed Avenue 15340 South Shore Drive |
| Donner Lake Realty, Inc. | 13130 Donner Pass Road |
| Donner Lake Realty, Inc. | 14622 Donner Pass Road |
| Donner Lake Realty, Inc. | 15200 West Reed Avenue |
| Donner Lake Realty, Inc. | |
| Donner Lake Realty, Inc. | 16304 Ute Drive |
| Donner Lake Realty, Inc. | 13399 Donner Pass Road #2 |
| Donner Lake Realty, Inc. | 14350 Donner Pass Road |
| Donner Lake Realty, Inc. | 14964 Donner Pass Road |
| Donner Lake Realty, Inc. | 14380 Donner Pass Road |
| Donner Lake Realty, Inc. | 13403 Donner Pass Road |
| Donner Lake Realty, Inc. | 14284 South Shore Drive |
| Donner Lake Realty, Inc. | 10141 Tamarack Road W. |
| Donner Lake Realty, Inc. | 16365 Ute Drive |
| Donner Lake Realty, Inc. | 15712 Fir Street |
| Donner Lake Realty, Inc. | 15454 Donner Pass Road #32 |
| Donner Lake Realty, Inc. | 15090 Donner Pass Road |
| Donner Lake Realty, Inc. | 15130 Point Drive |
| Donner Lake Realty, Inc. | 14906 South Shore Drive |
| Donner Lake Realty, Inc. | 13720 Mogul Way |
| Donner Lake Realty, Inc. | 15512 Donner Pass Road 41277 |
| Donner Lake Realty, Inc. | 15020 Donner Pass Road |
| Donner Lake Realty, Inc. | 16153 wolfe Drive |
| Donner Lake Realty, Inc. | 14460 East Reed Avenue |

| Donner Lake Realty, Inc. Donner Lake Realty, I | Donner Lake Realty, Inc. Donner Lake Realty, Inc. | 15580 South Shore Drive 14480 Donner Pass Road 14389 East Reed Avenue 15354 Donner Pass Road 15729 Fir Street 10544 Larch Street 15492 Donner Pass Road #14 16001 Tamarack Road East 10340 Aspen Street 16581 Fawn Street |
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| Donner Lake Realty, Inc. | Donner Lake Realty, Inc. Donner Lake Realty, Inc. Donner Lake Realty, Inc. | |
| Donner Lake Realty, Inc. | Donner Lake Realty, Inc. Donner Lake Realty, Inc. | 13377 Boillief Lass Road |
| Donner Lake Realty, Inc. | Donner Lake Realty, Inc. | 14210 Donner Pass Road |
| Donner Lake Realty, Inc. | | |
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| Donner Lake Realty, Inc. 15088 Point Drive | | |
| Donner Lake Realty, Inc. 15320 West Reed Avenue 13620 Donner Pass Road 15701 South Shore Drive 10101 Gregory Place Donner Lake Realty, Inc. 15094 Point Drive | , · | |
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| Donner Lake Realty, Inc. 15094 Point Drive | | |
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| | Donner Lake Realty, Inc. | 15698 Spruce Street |
| Donner Lake Realty, Inc. 16554 Fawn Street | , · | |
| Donner Lake Realty, Inc. 14537 South Shore Drive | | 14537 South Shore Drive |
| Donner Lake Realty, Inc. 10316 Washoe Road | | |
| Donner Lake Realty, Inc. 16211 Old Highway Drive | , · | 16211 Old Highway Drive |
| Donner Lake Realty, Inc. 15675 South Shore Drive | | Ŭ , |
| Donner Lake Realty, Inc. 14156 Donner Pass Road | | |
| Donner Lake Realty, Inc. 15666 Pine Street | | 15666 Pine Street |
| Donner Lake Realty, Inc. 15118 Donner Pass Road | • | 15118 Donner Pass Road |
| Donner Lake Realty, Inc. 15494 Donner Pass Road, Unit #13 | | 15494 Donner Pass Road, Unit #13 |
| Donner Lake Realty, Inc. 14060 South Shore Drive | | 14060 South Shore Drive |
| Donner Lake Realty, Inc. 15359 Cedar Point Drive | Donner Lake Realty, Inc. | 15359 Cedar Point Drive |
| Donner Lake Realty, Inc. 15675 Donner Pass Road | | 15675 Donner Pass Road |
| Donner Lake Realty, Inc. 16594 Fawn Street | Donner Lake Realty, Inc. | 16594 Fawn Street |
| Donner Lake Realty, Inc. 15458 Donner Pass Road Unit #34 | • | 15458 Donner Pass Road Unit #34 |
| Donner Lake Realty, Inc. 13160 Donner Pass Road | | |
| Donner Lake Realty, Inc. 15462 Donner Pass Road #29 | | 15462 Donner Pass Road #29 |
| Donner Lake Inn 10070 Gregory Place | ,: | 10070 Gregory Place |
| Criterion Properties Inc 15752 Northwoods Blvd | Criterion Properties Inc | <u> </u> |
| Criterion Properties Inc 12050 Viking Way | • | 12050 Viking Way |
| Criterion Properties Inc 11262 Comstock Drive | | |
| Criterion Properties Inc 13054 Davos Drive | • | 13054 Davos Drive |
| Criterion Properties Inc 11422 Mougle Lane | Criterion Properties Inc | |

| Criterion Properties Inc Criterion Properties Inc Criterion Properties Inc CPM 11358 Chaler Road Best Western Plus 11313 Brockway Road (no business name) 14710 Skislope Way (no business name) 12996 Pinnacle Loop (no business name) 14854 Donner Pass Road (no business name) 13059 Donner Pass Road (no business name) 13059 Donner Pass Road (no business name) 13059 Pins Street (no business name) 13057 Pins Street (no business name) 14168 Tyrol Rd (no business name) 13497 Heidi Way (no business name) 11591 Snowpeak Way #223 (no business name) 15224 Donner Pass Road (no business name) 15224 Donner Pass Road (no business name) 15224 Donner Pass Road (no business name) 14354 Wolfgang (no business name) 14354 Wolfgang (no business name) 12007 Kitzbuhel (no business name) 122437 Lausanne Way (no business name) 15244 South Shore Drive (no business name) 15244 South Shore Drive (no business name) 15248 Donner Pass Road (no business name) 15248 South Shore Drive (no business name) 15280 South Shore Drive (no business name) 15280 South Shore Drive (no business name) 15280 South Shore Drive (no business name) 1530 Donner Pass Road (no business name) 15428 Donner Pass Road (no business name) 15428 Donner Pass Road (no business name) 15437 Lausanne Way (no business name) 15438 Springbrook Place (no business name) 15439 Springbrook Place (no business name) 15450 Salmon Street (no business name) 15450 Salmon Street (no business name) 15450 South Shore Drive (no business name) 15400 Skislope Way (no business name) 15400 Skislope Way (no business name) 15400 South Shore Drive (no business name) 15400 South Shore Drive (no business name) | | Address | Business Name |
|--|---|---------------------------------------|---------------|
| Criterion Properties Inc CPM 11358 Chalet Road Best Western Plus (no business name) (no business name | | | |
| Best Western Plus | | | |
| Best Western Plus | | 8 | • |
| (no business name) | | | |
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| (no business name) | | | / |
| 13497 Heidi Way | | | |
| (no business name) | | , | |
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| (no business name) | | | , |
| (no business name)12898 Roundhill Drive(no business name)14570 Hansel Avenue(no business name)14354 Wolfgang(no business name)12007 Kitzbuhel(no business name)12437 Lausanne Way(no business name)15580 South Shore Drive(no business name)15244 South Shore Drive(no business name)11423 Lucerne Lane(no business name)13130 Donner Pass Road(no business name)14228 Donner Pass Road(no business name)12368 Springbrook Place(no business name)16550 Salmon Street(no business name)16367 Northwoods Blvd.(no business name)11240 Skislope Way(no business name)11563 Snowpeak Way, #645(no business name)11563 Snowpeak Way, #645(no business name)14935 Wolfgang(no business name)15723 South Shore Drive(no business name)15723 South Shore Drive(no business name)10061 Donner Trail Road(no business name)15270 South Shore Drive | | | |
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| (no business name) 15270 South Shore Drive | | 10061 Donner Trail Road | , |
| (no business name) 16664 Skislope Way | | 15270 South Shore Drive | , |
| | | | / |
| (no business name) 10036 Summit Drive | | 1 , | |
| (no business name) 13217 Hillside Dr | | | , |
| (no business name) 14696 Skislope Way | - | 14696 Skislope Way | , |
| (no business name) 14212 Herringbone Way | - | 1 , | , |
| (no business name) 12974 Pinnacle Loop | | Č , | , |
| (no business name) 11684 Norse Ave | | | |
| (no business name) 14276 Northwoods Blvd | - | | |
| (no business name) 13172 Skiview Loop | | | , |
| (no business name) 14122 Swiss Lane | | | , |
| (no business name) 15189 Skislope Way | - | | |
| (no business name) 13410 Cristallina Way | | 1 / | , |
| (no business name) 13835 Donner Pass Road | - | · · · · · · · · · · · · · · · · · · · | |
| (no business name) 13679 Skislope Way | | | , |

| Business Name | Address |
|---------------------------------------|--|
| (no business name) | 14658 Swiss Lane |
| (no business name) | 13182 Oberwald Way |
| (no business name) | 14328 Tyrol Road |
| (no business name) | 11741 Oslo Dr |
| (no business name) | 11627 Zermatt |
| (no business name) | 12947 Hansel Avenue |
| (no business name) | 11030 Skislope Way |
| (no business name) | 11513 Snowpeak Way, #603 |
| (no business name) | 11591 Snowpeak Way, Unit 24 |
| (no business name) | 11500 Chalet Road |
| (no business name) | 13639 Hillside Drive |
| (no business name) | 12279 Schussing Way |
| (no business name) | 13648 Heidi Way |
| (no business name) | 12152 Nuthatch Ct |
| (no business name) | 15364 Donner Pass Road |
| (no business name) | 12169 Viking Way |
| (no business name) | 11551 Lausanne Way |
| (no business name) | 15424 Donner Pass Road |
| (no business name) | 11637 Dolomite Way #2 |
| (no business name) | 11834 Chalet Road |
| (no business name) | 11473 Norse Ave |
| (no business name) | 11961 Muhlebach Way |
| (no business name) | 11290 Northwoods Blvd #5 |
| (no business name) | 12334 Viking Way |
| (no business name) | 16040 Eder Court |
| (no business name) | 11531 Baden Rd |
| (no business name) | 10895 Whitehorse Rd. |
| (no business name) | 12740 Falcon Point Place |
| (no business name) | 12297 Bernese Lane |
| (no business name) | 15715 Donner Pass Road #253 |
| / | |
| (no business name) (no business name) | 14680 Copenhagen Drive 11249 Northwoods Blvd #4 |
| | 11815 Northwoods Blvd. |
| (no business name) | 10207 Shore Pine Road |
| (no business name) (no business name) | 14217 Alder Creek Road |
| | 12724 Muhlebach Way |
| (no business name) | 12709 Parker Rd |
| (no business name) | |
| (no business name) | 13631 Northwoods Blvd. |
| (no business name) | 15113 Northwoods Blvd. |
| (no business name) | 16359 Skislope Way |
| (no business name) | 11769 Baden Rd |
| (no business name) | 13999 Northwoods Blvd. |
| (no business name) | 14840 Alder Creek |
| (no business name) | 12320 Prosser Dam Road |
| (no business name) | 13659 Skislope Way |
| (no business name) | 11591 Snowpeak Way, Unit 305 |
| (no business name) | 12908 Skislope Way |
| (no business name) | 13949 Copenhagen Drive |
| (no business name) | 11574 Dolomite Way, Unit 2 |
| (no business name) | 14626 Swiss Lane |
| (no business name) | 11383 Northwoods Blvd. |

| Business Name | Address |
|---------------------------------------|--|
| (no business name) | 10647 Mougle Lane |
| (no business name) | 11881 Skislope Way |
| (no business name) | 14136 Davos Drive |
| (no business name) | 10271 Thomas Drive |
| (no business name) | 11855 Northwoods Blvd. |
| (no business name) | 14431 Swiss Lane |
| (no business name) | 10069 Riverside Drive |
| (no business name) | 12036 Pine Forest Road |
| (no business name) | 11591 Snowpeak Way #410 |
| (no business name) | 14217 Glacier View Drive |
| (no business name) | 14970 Alder Creek Road |
| (no business name) | 10186 Washoe Road |
| (no business name) | 13837 Skislope Way |
| (no business name) | 10283 White Fir Road |
| (no business name) | 11941 Northwoods Blvd. |
| | 13552 Dayos Drive |
| (no business name) | 15439 Northwoods Blvd. |
| (no business name) | 16564 Fawn St. |
| (no business name) | |
| (no business name) | 13977 Copenhagen |
| (no business name) | 13546 Heidi Way |
| (no business name) | 12758 Solvang Way |
| (no business name) | 15739 Fir St 14564 Alder Creek Rd |
| (no business name) | |
| (no business name) | 13573 Weisshorn Ave |
| (no business name) | 12119 Brookstone Dr. |
| (no business name) | 11731 Skislope Way 12417 Sierra Drive |
| (no business name) | 10363 Red Fir Rd |
| (no business name) (no business name) | 12812 Zurich Place #3 |
| (no business name) | 13862 Swiss Lane |
| , | |
| (no business name) (no business name) | 11439 Lausanne Way 12031 Skislope Way |
| (no business name) | 11323 Brockway Road |
| | , |
| (no business name) (no business name) | 10601 Boulders, Unit 7 11710 Sitzmark Way |
| (no business name) | 14436 Swiss Lane |
| (no business name) | 12091 Mougle Lane |
| (no business name) | 12494 Saint Bernard |
| (no business name) | 13581 Hansel Avenue |
| (no business name) | 12331 Bennett Flat Road |
| (no business name) | 14237 Pathway Ave |
| (no business name) | 12575 Northwoods Blvd. #4 |
| (no business name) | 16055 Eder Court |
| (no business name) | 11204 Bolzano Drive |
| (no business name) | 16950 Northwoods Blvd. |
| (no business name) | 16023 Eder Court |
| (no business name) | 14352 Glacier View Drive |
| (no business name) | 12203 Viking Way |
| (no business name) (no business name) | 11089 Beacon Road |
| (no business name) | 12292 Brookstone Dr. |
| (no business name) | 12697 Skiview Loop |
| (110 Dusiness manie) | 1207/ SKIVIEW LOUP |

| Business Name | Address |
|---------------------------------------|--|
| (no business name) | 13891 Alder Creek Rd |
| (no business name) | 11598 Lausanne Way |
| (no business name) | 16125 Pine Street |
| (no business name) | 16582 Northwoods Blvd. |
| (no business name) | 13879 Copenhagen Dr |
| (no business name) | 13455 Moraine Road |
| (no business name) | 14136 Ramshorn Street |
| (no business name) | 12966 Hansel Avenue |
| (no business name) | 10260 Donner Pass Road |
| (no business name) | 13435 Weisshorn Ave |
| (no business name) | 13927 Ramshorn Street |
| (no business name) | 13675 Moraine Road |
| (no business name) | 11516 Lucerne Lane |
| (no business name) | 15718 Spruce Street |
| (no business name) | 12948 Falcon Point Place |
| (no business name) | 13289 Skislope Way |
| (no business name) | 10061 East River Street |
| (no business name) | 13984 Skiview Loop |
| (no business name) | 11776 Bennett Flat Road |
| (no business name) | 12685 Northwoods Blvd #3 |
| (no business name) | 13080 Hillside Drive |
| (no business name) | 13412 Solvang Way |
| (no business name) | 11797 Northwoods Blvd |
| (no business name) | 15474 Donner Pass Road |
| (no business name) | 12841 Muhlebach Way |
| (no business name) | 14042 Tyrol Road |
| (no business name) | 13352 Donner Pass Road |
| (no business name) | 14621 Pioneer Drive |
| (no business name) | 12678 Skislope Way |
| (no business name) | 12565 Settlers Lane |
| , | |
| (no business name) (no business name) | 14529 East Reed Avenue 14124 Glacier View Drive |
| / | |
| (no business name) | 14013 Tyrol Road |
| (no business name) | 13089 Solvang Way |
| (no business name) | 10885 Cinnabar Way #2 |
| (no business name) | 10890 Cinnabar Way #5 |
| (no business name) | 14279 East Reed Avenue |
| (no business name) | 12503 Caleb Drive |
| (no business name) | 14124 Ramshorn Street |
| (no business name) | 12800 Northwoods Blvd Unit D |
| (no business name) | 13644 Hansel Avenue |
| (no business name) | 14695 Denton Avenue |
| (no business name) | 12250 Snowpeak Way |
| (no business name) | 16202 Old Highway Drive |
| (no business name) | 16940 Glenshire Drive |
| (no business name) | 10305 Aspen Street |
| (no business name) | 12172 Sierra Drive |
| (no business name) | 13077 Northwoods Blvd |
| (no business name) | 11731 Hope Court #B |
| (no business name) | 11391 Sitzmark Way |
| (no business name) | 11701 Alder Drive |

| Business Name | Address |
|--------------------|---|
| (no business name) | 11680 Kitzbuhel road |
| (no business name) | 12882 Falcon Point Place |
| (no business name) | 10183 Palisades Drive #4 |
| (no business name) | 11910 Coburn Drive |
| (no business name) | 16253 Wolfe Drive |
| (no business name) | 12811 Solvang Way |
| (no business name) | 12955 Stockholm Way |
| (no business name) | 16073 Northwoods Blvd |
| (no business name) | 10046 Floriston Court |
| (no business name) | 11970 Rhineland Avenue |
| (no business name) | 10591 Belford Place |
| (no business name) | 15137 Alder Creek Road |
| (no business name) | 12257 Bernese Lane |
| (no business name) | 12929 Filly Lane |
| (no business name) | 10105 South River Street |
| (no business name) | 10060 Donner Lake Road |
| (no business name) | 12925 Pinnacle Loop |
| (no business name) | 16323 Skislope Way |
| (no business name) | 11213 Sitzmark Way |
| (no business name) | 12174 Brookstone Drive |
| (no business name) | 14677 Alder Creek Road |
| (no business name) | 11436 Rhineland Ave |
| (no business name) | 12531 Pine Forest Road |
| (no business name) | 12352 Saint Bernard Drive |
| (no business name) | 11734 Cedar Trail |
| (no business name) | 11495 Saint Bernard Street |
| (no business name) | 14021 Swiss Lane |
| (no business name) | |
| (no business name) | 16919 Skislope Way 12420 Muhlebach Way |
| (no business name) | 10890 Cinnabar Way |
| (no business name) | 12535 Saint Moritz Lane |
| / | 11541 Dolomite Way #2 |
| (no business name) | 11470 Lockwood Drive |
| (no business name) | |
| (no business name) | 11805 Oslo Drive |
| (no business name) | 12058 Brookstone |
| (no business name) | 12378 Saint Bernard Drive |
| (no business name) | 16680 Skislope Way #1 |
| (no business name) | 11706 Mougle Lane |
| (no business name) | 15051 Alder Creek Rd |
| (no business name) | 14556 Hansel Avenue |
| (no business name) | 11692 Highland Ave |
| (no business name) | 11262 Bennett Flat Road |
| (no business name) | 14695 Wolfgang Road |
| (no business name) | 15556 Kent Drive |
| (no business name) | 12824 Bernese Lane |
| (no business name) | 14657 Tyrol Road |
| (no business name) | 11129 Northwoods Blvd |
| (no business name) | 11378 Ridge Road |
| (no business name) | 11021 Royal Crest |
| (no business name) | 10251 East River Street |
| (no business name) | 12513 Hillside Drive |

| Business Name | Address |
|------------------------|-------------------------------|
| (no business name) | 13992 Copenhagen Drive |
| (no business name) | 12056 Pine Forest Road |
| (no business name) | 14221 Copenhagen Drive |
| (no business name) | 11590 Schussing Way |
| (no business name) | 12291 Viking Way |
| (no business name) | 12335 Brookstone Ext |
| (no business name) | 10655 Snowberry Rd (Apt) |
| (no business name) | 10214 High Street |
| (no business name) | 11619 Norse Ave |
| (no business name) | 14351 Glacier View Drive |
| (no business name) | 12456 Viking Way |
| (no business name) | 11820 Brookstone Drive |
| (no business name) | 12725 Rainbow Drive |
| (no business name) | 11591 Snowpeak Way #46 |
| (no business name) | 11817 Chateau Way |
| (no business name) | 14205 Swiss Lane |
| (no business name) | 16060 Eder Court |
| (no business name) | 12812 Zurich Place #1 |
| (no business name) | 15514 Donner Pass Rd |
| (no business name) | 15264 West Reed Ave |
| (no business name) | 12704 Lee Road |
| (no business name) | 12011 Oslo Drive |
| (no business name) | 12853 Northwoods Blvd |
| (no business name) | 11530 Dolomite Way #3 |
| (no business name) | 12940 Stockholm Way |
| (no business name) | 13251 Northwoods Blvd, Unit B |
| (no business name) | 14050 Hansel Avenue |
| (no business name) | 14521 Dayos Drive |
| (no business name) | 12650 Caleb Drive |
| (no business name) | 14386 Hansel Avenue |
| (no business name) | 12677 Pinnacle Loop |
| (no business name) | 14742 Skislope Way |
| (no business name) | 13292 Fairway Drive |
| (no business name) | 11031 Skislope Way |
| (no business name) | 12477 Snowpeak Way |
| (no business name) | 10798 Laurelwood Drive |
| (no business name) | 10300 Martis Valley Rd |
| (no business name) | 12211 Highland Ave |
| (no business name) | 16418 Skislope Way #2 |
| (no business name) | 11115 Sitzmark Way |
| (no business name) | 11715 Old Mill Road |
| (no business name) | 12958 Pinnacle Loop |
| (no business name) | 13474 Moraine Road |
| (no business name) | 13350 Moraine Road |
| (no business name) | 10530 Manchester Drive |
| (no business name) | 11722 Laurel Court |
| (no business name) | 11545 Sitzmark Way |
| (no business name) | 12315 Skislope Way |
| (no business name) | 11426 Baden Road |
| (no business name) | 10301 Donner Trail Road |
| (no business name) | 12385 Sierra Drive |
| (110 Subilicoo limile) | 12000 Oldita Diire |

| Business Name | Address |
|---------------------------------------|---|
| (no business name) | 10195 Red Fir Road |
| (no business name) | 11854 Kitzbuhel Road |
| (no business name) | 11475 Bennett Flat Road |
| (no business name) | 11940 Sitzmark Way |
| (no business name) | 11414 Chamonix Road |
| (no business name) | 10405 Whitetail Lane |
| (no business name) | 12617 Bear Meadows Court |
| (no business name) | 10060 Keiser Avenue |
| (no business name) | 12482 Union Mills Road |
| (no business name) | 12850 Lookout Circle |
| (no business name) | 10941 Jacobs Court |
| (no business name) | 10015 Rock Street |
| (no business name) | 10363 Olympic Blvd |
| (no business name) | 15889 South Shore Drive |
| (no business name) | 10083 Winter Creek Loop |
| (no business name) | 10581 Heather Road |
| (no business name) | 11832 Hope Court Unit B |
| (no business name) | 13925 Skislope Way |
| (no business name) | 10331 Winter Creek Loop |
| (no business name) | 14362 Dayos Drive |
| (no business name) | 16395 Northwoods Blvd |
| (no business name) | 11832 Baden Road |
| (no business name) | 12139 Pine Forest Road |
| (no business name) | 10620 Boulders Road #6 |
| (no business name) | 10541 Red Fir Road |
| (no business name) | 10541 Ked 141 Koad 10541 Winter Creek Loop |
| (no business name) | 10285 Red Fir Road |
| (no business name) | 10144 Winter Creek Loop |
| (no business name) | 13110 Pinnacle Loop |
| (no business name) | 10234 Whitetail Lane |
| / | |
| (no business name) (no business name) | 11039 Evergreen Circle 14170 Swiss Lane |
| (no business name) | 11022 Meek Court |
| | |
| (no business name) | 12490 Bernese Lane 10230 Donner Pass Road |
| (no business name) | 11790 Mougle Lane |
| (no business name) | Ü |
| (no business name) | 11589 Snowpeak Way #103 10016 Keiser Ave |
| (no business name) | |
| (no business name) | 12064 Kitzbuhel Road |
| (no business name) | 13164 Oberwald Way |
| (no business name) | 13638 Heidi Way |
| (no business name) | 12645 Pinnacle Loop |
| (no business name) | 13053 Northwoods Ave #1 |
| (no business name) | 11626 White Fir Trail |
| (no business name) | 13512 Hansel Avenue |
| (no business name) | 14612 Hansel Avenue |
| (no business name) | 12018 Bavarian Way |
| (no business name) | 10134 Michael's Way |
| (no business name) | 16090 Pine Street |
| (no business name) | 12794 Northwoods Blvd #417 |
| (no business name) | 14806 Davos Drive |

| Business Name | Address |
|---------------------------------------|---------------------------|
| (no business name) | 15599 Sudsbury Circle |
| (no business name) | 11789 Mougle Lane |
| (no business name) | 11938 Mougle Lane |
| (no business name) | 13624 Donner Pass Road |
| (no business name) | 15085 Alder Creek Road |
| (no business name) | 11527 Dolomite Way #2 |
| (no business name) | 13144 Skiview Loop |
| (no business name) | 12424 Poppy Lane |
| (no business name) | 10630 Torrey Pine Road |
| (no business name) | 13515 Donner Pass Road |
| (no business name) | 11870 Muhlebach Way #1 |
| (no business name) | 15659 Cottonwood |
| (no business name) | 15525 South Shore Drive |
| (no business name) | 11860 Oslo Drive |
| (no business name) | 10854 Star Pine Road |
| (no business name) | 11513 Skislope Way |
| (no business name) | 10145 Surry Place |
| (no business name) | 13650 Donner Pass Road |
| (no business name) | 12546 Saint Bernard |
| (no business name) | 15420 South Shore Drive |
| (no business name) | 11661 Snowpeak Way #521 |
| (no business name) | 14314 Hansel Avenue |
| (no business name) | 14367 Northwoods Drive |
| (no business name) | 10360 Martis Valley Road |
| (no business name) | 12096 Ski Run Road |
| (no business name) | 10245 Stoneridge Dr #201 |
| (no business name) | 13733 Heidi Way |
| (no business name) | 10062 High Street |
| (no business name) | 13278 Hansel Avenue |
| (no business name) | 11591 Snowpeak |
| , | 15862 Summit Court |
| (no business name) (no business name) | 13389 Donner Pass Road |
| (no business name) | 12911 Pinnacle Loop |
| , | 12500 Rainbow Drive |
| (no business name) | 12655 Madrone Lane |
| (no business name) | 11623 Dolomite Way #4 |
| (no business name) | 10554 Martis Valley Road |
| (no business name) | , |
| (no business name) (no business name) | 13147 Solvang Way |
| ` / | 12516 Schussing Way |
| (no business name) | 11369 Bennett Flat Road |
| (no business name) | 11924 Cavern Way |
| (no business name) | 10160 East Jibboom Street |
| (no business name) | 11255 Beacon Road |
| (no business name) | 14152 Northwoods Blvd |
| (no business name) | 14825 Denton Avenue |
| (no business name) | 14258 Glacier View Drive |
| (no business name) | 11992 Bernese Lane |
| (no business name) | 14521 Wolfgang Road |
| (no business name) | 16602 Northwoods Blvd |
| (no business name) | 14401 Alder Creek Road |
| (no business name) | 13097 Pinnacle Loop |

| Business Name | Address |
|---------------------------------------|---|
| (no business name) | 10658 Royal Crest |
| (no business name) | 11940 Rhineland Ave |
| (no business name) | 13091 Hansel Avenue |
| (no business name) | 11235 Northwoods Blvd #1 |
| (no business name) | 11382 Bennett Flat Road |
| (no business name) | 13493 Hansel Avenue |
| (no business name) | 11389 Purple Sage Road |
| (no business name) | 12809 Muhlebach Way |
| (no business name) | 10285 Winter Creek Loop |
| (no business name) | 14264 Copenhagen |
| (no business name) | 10102 Reynold Way |
| (no business name) | 14611 Alder Creek Road |
| (no business name) | 11821 Bottcher Loop |
| (no business name) | 15400 South Shore Drive |
| (no business name) | 15180 Northwoods Blvd |
| (no business name) | 12296 Telemark Place |
| (no business name) | 13837 Copenhagen Drive |
| (no business name) | 12295 Lemon Court |
| (no business name) | 13775 Herringbone Way |
| (no business name) | 14120 Northwoods Blvd |
| (no business name) | 13281 Donner Pass Road |
| (no business name) | 12824 Zurich Place #3 |
| (no business name) | 14873 Donnington Lane |
| (no business name) | 11514 Zermatt Drive |
| (no business name) | 11216 Tamarack Way |
| (no business name) | 14475 Tyrol Road |
| (no business name) | 12820 Dulzura Street |
| (no business name) | 10331 Sugar Pine Road |
| (no business name) | 12757 Peregrine Drive |
| (no business name) | 12975 Skislope Way |
| , | 14990 Donner Pass Road |
| (no business name) (no business name) | 10125 Riverside Drive |
| (no business name) | |
| | 11591 Snowpeak Way #405 |
| (no business name) | 10165 Evensham Place 10064 South East River Street |
| (no business name) | 13490 Donner Pass Road |
| (no business name) | 14480 East Reed Avenue |
| (no business name) | |
| (no business name) | 10090 The Strand 11669 Nordic Ln |
| (no business name) | |
| (no business name) | 10139 Palisades Drive, Unit 1 |
| (no business name) | 13137 Northwoods Blvd, Ste 4 |
| (no business name) | 14045 Gyrfalcon Street |
| (no business name) | 14997 Wolfgang Road |
| (no business name) | 13749 Swiss Lane |
| (no business name) | 12500 Lausanne Way |
| (no business name) | 12397 Greenleaf Way |
| (no business name) | 14905 Wolfgang Road |
| (no business name) | 10339 Worchester Circle |
| (no business name) | 13073 Northwoods Blvd. |
| (no business name) | 10079 Keiser Ave #8 |
| (no business name) | 12922 Filly Lane |

| Business Name | Address |
|--------------------|------------------------------|
| (no business name) | 14580 Copenhagen Drive |
| (no business name) | 10179 Laburnham Circle |
| (no business name) | 13103 Falcon Point Place |
| (no business name) | 11619 Kayhoe Ct |
| (no business name) | 12810 Dulzura Street |
| (no business name) | 11669 Lausanne Way |
| (no business name) | 13615 Edelweiss Pl |
| (no business name) | 12742 Palisade Street |
| (no business name) | 12214 Schussing Way |
| (no business name) | 11808 Chalet Road |
| (no business name) | 11599 Munich Drive |
| (no business name) | 14741 Tyrol Road |
| (no business name) | 11840 Ghirard Road |
| (no business name) | 13545 Weisshorn Ave |
| (no business name) | 11551 Snowpeak Way #633 |
| (no business name) | 15961 Northwoods Boulevard |
| (no business name) | 14585 Denton Avenue |
| (no business name) | 10434 Saint James Place |
| (no business name) | 11045 Alder Drive |
| (no business name) | 10268 Manchester Drive |
| (no business name) | 16901 Northwoods Blvd |
| (no business name) | 10053 South River Street |
| (no business name) | 10053 South River Street |
| (no business name) | 12226 Skislope Way |
| (no business name) | 11403 Northwoods Blvd Unit 4 |
| (no business name) | 10866 Cheyenne Way |
| (no business name) | 13498 Heidi Way |
| (no business name) | 12754 Zurich Place |
| (no business name) | 14873 Royal Way |
| (no business name) | 12721 Bernese Lane |
| (no business name) | 11311 Purple Sage Road |
| (no business name) | 10917 Cinnabar Way #1 |
| (no business name) | 11742 Bull Pine Trail |
| (no business name) | 16359 Northwoods Blvd |
| (no business name) | 13321 Moraine Road |
| (no business name) | 10356 Donner Pass Road |
| (no business name) | 11119 Dorchester Drive |
| (no business name) | 13493 Skiview Loop |
| (no business name) | 10068 Olympic Blvd |
| (no business name) | 14081 Gyrfalcon Street |
| (no business name) | 16180 Oxford Circle |
| (no business name) | 14371 Hansel Avenue |
| (no business name) | 13722 Northwoods Blvd |
| (no business name) | 12266 Rainbow Drive |
| (no business name) | 11290 Northwoods, Unit 2 |
| (no business name) | 11880 Bennett Flat Road |
| (no business name) | 11160 Tahoe Drive |
| (no business name) | 11537 Snowpeak Way #627 |
| (no business name) | 12681 Skiview Loop |
| (no business name) | 12518 Bernese Lane |
| (no business name) | 12189 Greenleaf Way |
| ino suomicoo mame) | 1210) Orcement way |

| Business Name | Address |
|--------------------|---------------------------------|
| (no business name) | 12901 Northwoods Blvd |
| (no business name) | 16116 Northwoods Blvd |
| (no business name) | 12530 Pinnacle Loop |
| (no business name) | 11141 Spring lane |
| (no business name) | 13314 Roundhill Drive |
| (no business name) | 12306 Viking Way |
| (no business name) | 10535 Snowshoe Circle |
| (no business name) | 12488 Schussing Way |
| (no business name) | 14576 Christie Lane |
| (no business name) | 12392 Springbrook Place |
| (no business name) | 12471 Northwoods Blvd. |
| (no business name) | 11335 Alder Drive |
| (no business name) | 12409 Bernese Lane |
| (no business name) | 14538 Tyrol |
| (no business name) | 14610 Donner Pass Road |
| (no business name) | 14506 Swiss Lane |
| (no business name) | 12869 Sierra Drive |
| (no business name) | 11075 Star Pine Road |
| (no business name) | 15460 Donner Pass Road |
| (no business name) | 12760 Bernese Lane |
| (no business name) | 12770 Greenwood Drive |
| (no business name) | 13080 Solvang Way |
| (no business name) | 12440 Muhlebach Way |
| (no business name) | 11370 Forest Lane |
| (no business name) | 12798 Northwoods, Apt 428 |
| (no business name) | 13418 Heidi Way |
| (no business name) | 13880 Copenhagen |
| (no business name) | 10012 Chelsea Place |
| (no business name) | 13366 Skiview Loop |
| (no business name) | 10565 Wintercreek Loop |
| (no business name) | 14128 Hansel Avenue |
| (no business name) | 11685 Kelley Drive |
| (no business name) | 15070 Alder Creek Road. Unit #6 |
| (no business name) | 10520 East Alder Creek Rd |
| (no business name) | 12255 Sierra Drive |
| (no business name) | 10504 Laurelwood Dr |
| (no business name) | 10128 E Street |
| (no business name) | 10207 Palisades, Unit 1 |
| (no business name) | 13820 Donner Pass Road |
| (no business name) | 16355 Northwoods Blvd |
| (no business name) | 12686 Zurich Place #3 |
| (no business name) | 13400 Heidi Way |
| (no business name) | 11750 Snowpeak Way |
| (no business name) | 13878 Hansel Avenue |
| (no business name) | 10890 Cinnabar Way |
| (no business name) | 10245 Stoneridge Drive #101 |
| (no business name) | 5055 Davos Drive |
| (no business name) | 13109 Hillside Drive |
| (no business name) | 10530 Heather Road |
| (no business name) | 12438 Springbrook Place |
| (no business name) | 13012 Davos Drive |

| Business Name | Address |
|---------------------------------------|--|
| (no business name) | 13907 Copenhagen Drive |
| (no business name) | 10266 Winter Creek Loop |
| (no business name) | 10046 Winter Creek Loop |
| (no business name) | 10981 Royal Crest Drive |
| (no business name) | 12030 Mougle Lane |
| (no business name) | 12102 Viking Way |
| (no business name) | 13066 Roundhill Drive |
| (no business name) | 10083 Reynold Way |
| (no business name) | 11451 Ghirard Road |
| (no business name) | 14090 Northwoods Blvd |
| (no business name) | 13921 Hansel Ave |
| (no business name) | 12333 Skislope Way |
| (no business name) | 13629 Edelweiss Pl, Truckee |
| (no business name) | 11434 Oslo Drive |
| (no business name) | 10425 Martis Valley Road |
| (no business name) | 10579 Rosa Court |
| (no business name) | 13291 Moraine Road |
| (no business name) | 12516 Villa Court |
| (no business name) | 11902 Chateau Way |
| (no business name) | 14252 Alder Creek Rd |
| (no business name) | 16873 Northwoods Blvd |
| (no business name) | 10841 Cinnabar Way |
| (no business name) | 12077 Skislope Way |
| (no business name) | 13232 Hansel Avenue |
| (no business name) | 14182 Tyrol Road |
| (no business name) | 10438 Martis Valley Road |
| (no business name) | 11664 Rhineland Avenue |
| (no business name) | 13921 Skiview Loop |
| (no business name) | 1 |
| (no business name) | 11633 Snowpeak Way 11441 Northwoods Blvd |
| (no business name) | |
| | 13711 Cristallina Way 15171 Berkshire Circle |
| (no business name) (no business name) | 10219 Washoe Road |
| | |
| (no business name) | 12745 Skiview Loop |
| (no business name) | 13945 Davos Drive 14667 Davos Drive |
| (no business name) | 12277 Brookstone Drive |
| (no business name) | |
| (no business name) | 11675 Zermatt Drive |
| (no business name) | 13165 Moraine Road 11375 Northwoods Blvd |
| (no business name) | |
| (no business name) | 11733 Rhineland Avenue |
| (no business name) | 16109 Old Highway Drive |
| (no business name) | 12823 Falcon Point Place |
| (no business name) | 12831 Stockholm Way |
| (no business name) | 16388 Skislope Way #2 |
| (no business name) | 15284 Donner Pass Road |
| (no business name) | 13611 Olympic Drive |
| (no business name) | 15631 Archery View |
| (no business name) | 12650 Caleb Drive |
| (no business name) | 11539 Chalet Road |
| (no business name) | 15624 Alder Creek Road |

| Business Name | Address |
|---------------------|--|
| (no business name) | 10159 Riverside Drive |
| (no business name) | 13946 Dayos Drive |
| (no business name) | 14276 Tyrol Road |
| (no business name) | 11281 Northwoods Blvd |
| (no business name) | 14317 Alder Creek Road |
| (no business name) | 12744 Solvang Way |
| (no business name) | 16315 Old Hwy Drive |
| (no business name) | 11090 Sitzmark Way |
| (no business name) | 10037 East River Street |
| (no business name) | 13369 Cristallina Way |
| (no business name) | 13768 Hansel Avenue |
| (no business name) | 10040 Alder Creek Road |
| (no business name) | 11709 Lausanne Way |
| (no business name) | 12155 Saint Bernard Drive |
| (no business name) | 11251 Ghirard Road |
| (no business name) | 12093 Pine Forest Road |
| (no business name) | 12461 Bernese Lane |
| (no business name) | 14048 Skiview Loop |
| (no business name) | 14065 Copenhagen Drive |
| (no business name) | 14121 Herringbone Way |
| (no business name) | 11529 Snowpeak Way |
| (no business name) | 12781 Pinnacle Loop |
| (no business name) | 14385 South Shore Drive |
| (no business name) | 11420 Dolomite Way |
| (no business name) | 13577 Moraine Road |
| (no business name) | 11149 Henness Road |
| (no business name) | 14506 Tyrol Road |
| (no business name) | 12810 Boca Street |
| (no business name) | 11963 Lamplighter Way |
| (no business name) | 14015 Northwoods Blvd |
| (no business name) | 11591 Snowpeak Way |
| (no business name) | 12744 Skiview Loop |
| (no business name) | 14770 Slalom Way |
| (no business name) | 11537 Snowpeak Way |
| (no business name) | 15489 South Shore Drive |
| (no business name) | 14259 Alder Creek Road |
| (no business name) | 13978 Pathway Avenue |
| (no business name) | 14251 Tyrol Road |
| (no business name) | 12865 Skiview Loop |
| (no business name) | 13641 Pathway Avenue |
| (no business name) | 10249 Annies Loop |
| (no business name) | 12165 Snowpeak Way |
| (no business name) | 12454 Skislope Way |
| (no business name) | 11227 Bolzano Drive |
| (no business name) | 11511 Oslo Drive |
| (no business name) | 11717 Oslo Drive 11717 Snowpeak Way, #564 |
| (no business name) | 10868 Cinnabar Way |
| (no business name) | 11928 Chamonix Road |
| (no business name) | 15619 Northwoods Blvd |
| (no business name) | 11386 Zermatt Drive |
| (no business name) | 15438 Northwoods Blvd |
| (110 Dusiness name) | 13730 INOLUIWOOUS DIVU |

| Business Name | Address |
|--------------------|--|
| (no business name) | 12943 Hillside Drive |
| (no business name) | 13186 Hillside Drive |
| (no business name) | 13948 Skislope Way |
| (no business name) | 12014 Lamplighter Way |
| (no business name) | 12259 Northwoods Blvd |
| (no business name) | 13908 Skiview Loop |
| (no business name) | 13444 Davos Drive |
| (no business name) | 16288 Northwoods Blvd |
| (no business name) | 13569 Davos Drive |
| (no business name) | 11776 Schussing Way |
| (no business name) | 14514 Hansel Avenue |
| (no business name) | 13200 Hansel Avenue |
| (no business name) | 10495 Lenelle Lane |
| (no business name) | 13426 Hillside Drive |
| (no business name) | 11485 Rocky Lane |
| (no business name) | 11521 Snowpeak Way, Unit 612 |
| (no business name) | 10437 Reynold Way |
| (no business name) | 11515 Saint Bernard Drive |
| (no business name) | 11591 Snowpeak Way |
| (no business name) | 11685 Snowpeak Way |
| (no business name) | 10196 Winter Creek Loop |
| (no business name) | 12416 Bern Way |
| (no business name) | 11667 Snowpeak Way |
| (no business name) | 11263 Northwoods Blvd #4 |
| (no business name) | 11749 Snowpeak Way |
| (no business name) | 11649 Bennett Flat Road |
| (no business name) | 12622 Hillside Drive |
| (no business name) | 16074 Northwoods Blvd |
| (no business name) | 14047 Pathway Ave |
| (no business name) | 15595 Northwoods Blvd |
| (no business name) | 14183 Northwoods Blvd |
| (no business name) | 14422 Dayos Drive |
| (no business name) | 11589 Snowpeak Way |
| | 1 , |
| (no business name) | 14107 Saint Croix Way |
| (no business name) | 11701 Kayhoe Court 10155 Pine Cone Road |
| (no business name) | 11581 Mougle Lane |
| (no business name) | |
| (no business name) | 11249 Northwoods Blvd. |
| (no business name) | 12849 Palisade Street |
| (no business name) | 12841 Northwoods Blvd |
| (no business name) | 11247 Sitzmark |
| (no business name) | 10131 West River Street |
| (no business name) | 12671 Saint Moritz Lane |
| (no business name) | 15850 Northwoods Blvd. |
| (no business name) | 11403 Northwoods, Unit 1 |
| (no business name) | 14607 Copenhagen Drive |
| (no business name) | 14309 Glacier View Drive |
| (no business name) | 12742 Hidden Circle #3 |
| (no business name) | 14239 Tyrol Road |
| (no business name) | 12541 Bear Meadows Court #2 |
| (no business name) | 14012 Herringbone Way |

| Business Name | Address |
|--------------------|-------------------------------|
| (no business name) | 11589 Snowpeak Way, #112 |
| (no business name) | 12356 Springbrook Place |
| (no business name) | 11884 Saint Bernard Drive |
| (no business name) | 12002 Mougle Lane |
| (no business name) | 12799 Northwoods Blvd, #3 |
| (no business name) | 12450 Snowpeak Way |
| (no business name) | 11828 Kitzbuhel Road |
| (no business name) | 13327 Muhlebach Way |
| (no business name) | 13212 Roundhill Drive |
| (no business name) | 13938 Herringbone Way |
| (no business name) | 11204 Bennett Flat Road |
| (no business name) | 11977 Oslo Drive |
| (no business name) | 15745 South Shore Drive |
| (no business name) | 12967 Northwoods Blvd, Unit 3 |
| (no business name) | 13655 Pathway Avenue |
| (no business name) | 14125 Alder Creek Road |
| (no business name) | 12163 Mougle Lane |
| (no business name) | 14278 Copenhagen Drive |
| (no business name) | 11591 Chamonix Road |
| (no business name) | 12470 Skislope way |
| (no business name) | 11728 Oslo Drive |
| (no business name) | 15724 Alder Creek Road |
| (no business name) | 11014 Skislope Way |
| (no business name) | 10268 Thomas Drive |
| (no business name) | 11886 Lausanne Way |
| (no business name) | 14075 Herringbone Way |
| (no business name) | 14466 Alder Creek Road |
| (no business name) | 12935 Skiview Loop |
| (no business name) | 11410 Skislope Way |
| (no business name) | 10467 Stone Pine Road |
| (no business name) | 11940 Lariat Lane |
| (no business name) | 10564 Whiskey Jack Court |
| (no business name) | 14234 Glacier View Road |
| (no business name) | 15565 Northwoods Blvd |
| (no business name) | 11870 Muhlebach Way |
| (no business name) | 16133 Skislope Way |
| (no business name) | 11151 Innsbruck Avenue |
| (no business name) | 11661 Snowpeak Way, Unit 520 |
| (no business name) | 11429 Dolomite Way, Unit 2 |
| (no business name) | 11852 Hope Court, Unit A |
| (no business name) | 15262 Swiss Lane |
| (no business name) | 12349 Skislope Way |
| (no business name) | 12023 Rainbow Drive |
| (no business name) | 16922 Glenshire Drive |
| (no business name) | 14612 Alder Creek Road |
| (no business name) | 14123 Glacier View Drive |
| (no business name) | 11916 State Highway 89 |
| (no business name) | 10505 Martis Valley Road |
| (no business name) | 10889 Skislope Way |
| (no business name) | 12713 Muhlebach Way |
| (no business name) | 11673 Snowpeak Way, Unit 530 |

| Business Name | Address |
|-----------------------|---------------------------|
| (no business name) | 10341 Jeffrey Way |
| (no business name) | 13281 Moraine Road |
| (no business name) | 14398 Northwoods Blvd. |
| (no business name) | 11869 Northwoods Blvd. |
| (no business name) | 11735 Lausanne Way |
| (no business name) | 16087 Northwoods Blvd. |
| (no business name) | 12303 Snowpeak Way |
| (no business name) | 10627 Snowshoe Circle |
| (no business name) | 11630 Brook Lane |
| (no business name) | 11733 Kitzbuhel Rd |
| (no business name) | 13034 Pinnacle Loop |
| (no business name) | 10170 Tamarack Road W. |
| (no business name) | 11511 Norse Ave |
| (no business name) | 11591 Snowpeak Way |
| (no business name) | 12535 Saint Bernard |
| (no business name) | 11352 Northwoods Blvd, #4 |
| (no business name) | 11319 Northwoods Blvd. |
| (no business name) | 15071 Skislope Way |
| (no business name) | 13424 Moraine Road |
| (no business name) | 14572 Swiss Lane |
| (no business name) | 14831 Slalom Way |
| (no business name) | 13814 Skislope Way |
| (no business name) | 12895 Pinnacle Loop |
| (no business name) | 12399 Rainbow Drive |
| (no business name) | 13941 Gyrfalcon Street |
| (no business name) | 11591 Snowpeak Way, #408 |
| (no business name) | 12712 Zurich Place |
| (no business name) | 14938 Alder Creek Road |
| (no business name) | 14440 Matterhorn Place |
| (no business name) | 10845 Skislope Way |
| (no business name) | 14774 Alder Creek Road |
| (no business name) | 12489 Falcon Point Place |
| (no business name) | 13700 Edelweiss Place |
| (no business name) | 12889 Davos Drive |
| (no business name) | 10855 Star Pine Road |
| (no business name) | 15070 Point Drive |
| (no business name) | 11834 Tundra Drive |
| (no business name) | 10469 Evensham Place |
| (no business name) | 14665 East Reed Avenue |
| (no business name) | 12290 Prosser Dam Road |
| (no business name) | 11420 Dolomite Way #3 |
| (no business name) | 13241 Davos Drive |
| (no business name) | 10190 Meadow Way, Unit A |
| (no business name) | 12495 Sierra Drive |
| (no business name) | 16644 Skislope Way Unit A |
| (no business name) | 11591 Snowpeak Way, #202 |
| (no business name) | 11639 Snowpeak Way #509 |
| (no business name) | 12518 Pine Forest Road |
| (no business name) | 10218 Whitetail Lane |
| (no business name) | 11440 Highland Avenue |
| (no business name) | 14171 Saint Croix Way |
| and addition intille) | 1 11 1 Sunit Croin 11 uy |

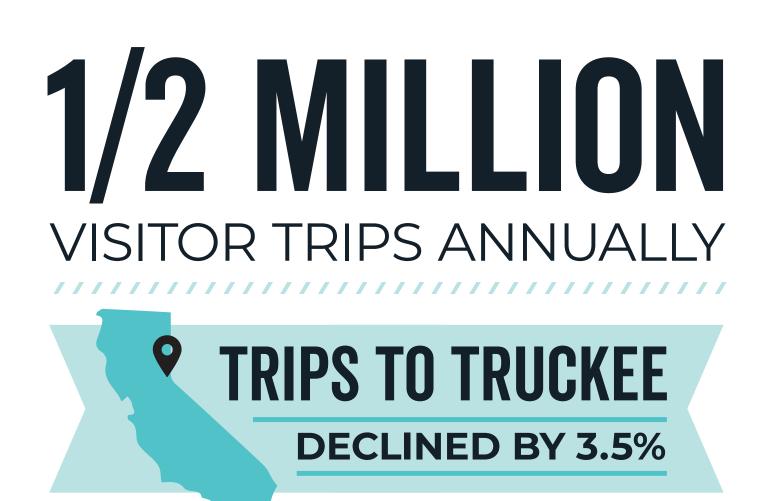
| Business Name | Address |
|--------------------|-------------------------------|
| (no business name) | 11835 Highland Avenue |
| (no business name) | 11760 Kitzbuhel |
| (no business name) | 14035 Herringbone Way |
| (no business name) | 13924 Herringbone Way |
| (no business name) | 14455 Wolfgang |
| (no business name) | 14255 Herringbone Way |
| (no business name) | 13230 Oberwald Way |
| (no business name) | 15167 Swiss Lane |
| (no business name) | 13567 Hillside Drive |
| (no business name) | 12258 Bear Meadows Court |
| (no business name) | 15056 Davos Drive |
| (no business name) | 11717 Snowpeak Way Unit 559 |
| (no business name) | 12151 Snowpeak Way |
| (no business name) | 11718 Lausanne Way |
| (no business name) | 13465 Moraine Rd |
| (no business name) | 15566 Northwoods Blvd |
| (no business name) | 12540 Hillside Dr |
| (no business name) | 13746 Herringbone Way |
| (no business name) | 12055 Saint Bernard Dr |
| (no business name) | 11263 Northwoods Blvd Unit 1 |
| (no business name) | 11737 Deerfield Dr |
| (no business name) | 12796 Northwoods Blvd., #421 |
| (no business name) | 12420 Springbrook Place |
| (no business name) | 17244 Northwoods Blvd |
| (no business name) | 11285 Wolverine Circle |
| (no business name) | 11771 Riverview Court |
| (no business name) | 11391 Valley Road |
| (no business name) | 12788 Zurich Place, Unit 4 |
| (no business name) | 14455 Alder Creek Road |
| (no business name) | 12573 Northwoods Blvd, Unit 5 |
| (no business name) | 11001 Royal Crest Drive |
| (no business name) | 14122 Herringbone Way |
| (no business name) | 11590 Zermatt Drive |
| (no business name) | 14678 Alder Creek Road |
| (no business name) | 15394 West Reed Ave |
| (no business name) | 15596 Alder Creek Road |
| (no business name) | 12693 Falcon Point Place |
| (no business name) | 11848 Mougle Lane |
| (no business name) | 12333 Bernese Lane |
| (no business name) | 11252 Tahoe Drive |
| (no business name) | 21190 Donner Pass Road |
| (no business name) | 14559 South Shore Drive |
| (no business name) | 11662 Baden Road |
| (no business name) | 12730 Solvang Way |
| (no business name) | 15175 Alder Creek Road |
| (no business name) | 12644 Saint Moritz Lane |
| (no business name) | 10476 Ponderosa Drive |
| (no business name) | 12293 Muhlebach Way |
| (no business name) | 12472 Prosser Dam Road |
| (no business name) | 12485 Hillside Drive |
| (no business name) | 16504 Fawn Street |

| Business Name | Address |
|---------------------------------------|---|
| (no business name) | 11584 Snowpeak Way, #115 |
| (no business name) | 16566 Northwoods Blvd, |
| (no business name) | 13374 Hansel Ave |
| (no business name) | 10361 Estates Drive |
| (no business name) | 12489 Northwoods Blvd, Unit 3 |
| (no business name) | 12574 Bernese Lane |
| (no business name) | 14691 Dayos Drive |
| (no business name) | 13053 Northwoods Blvd, Unit 3 |
| (no business name) | 12756 Greenwood Dr |
| (no business name) | 12617 Bear Meadows Ct, Unit 3 |
| (no business name) | 11589 Snowpeak Way, 59-114 |
| (no business name) | 12154 Saint Bernard Dr |
| (no business name) | 10056 Sierra Ave |
| (no business name) | 13770 Pathway Ave |
| (no business name) | 10262 Blue Jay Ln |
| (no business name) | 12239 Greenwood Dr |
| (no business name) | 12317 Bennett Flat Rd |
| (no business name) | 10529 Aspenwood Rd |
| (no business name) | 11665 Tundra Dr |
| (no business name) | 11205 Bolzano Dr |
| (no business name) | 16443 Skislope Way |
| (no business name) | 12135 Mougle Lane |
| (no business name) | 13554 Moraine Road |
| (no business name) | 11876 Mougle Lane |
| (no business name) | 12121 Sierra Drive |
| (no business name) | 10237 Washoe Road |
| (no business name) | 14493 Davos Drive |
| (no business name) | 12248 Crocus Drive |
| (no business name) | 10583 Boulders Road, B2 U8 |
| (no business name) | 10427 Winter Creek Loop |
| (no business name) | 13406 Skislope Way, #03 |
| (no business name) | 11591 Snowpeak Way, Unit 207 |
| (no business name) | 10583 Boulders Road |
| (no business name) | 16631 Glenshire Drive |
| (no business name) | 10306 Trout Creek Road |
| (no business name) | 13108 Donner Pass Road |
| (no business name) | 12573 Saint Bernard Drive |
| (no business name) | 12573 Saint Bernard Drive 12572 Richards Blvd. |
| (no business name) | 11481 Glen Road |
| (no business name) | 12275 Winter Avenue |
| (no business name) | 16012 Melbourne Court |
| (no business name) | 11269 Wolverine Circle |
| (no business name) | 13454 Olympic Drive |
| | 11113 Zermatt Drive |
| (no business name) (no business name) | 11113 Zermatt Drive 11344 Forest Lane |
| (no business name) | 11944 POTEST LAHE |

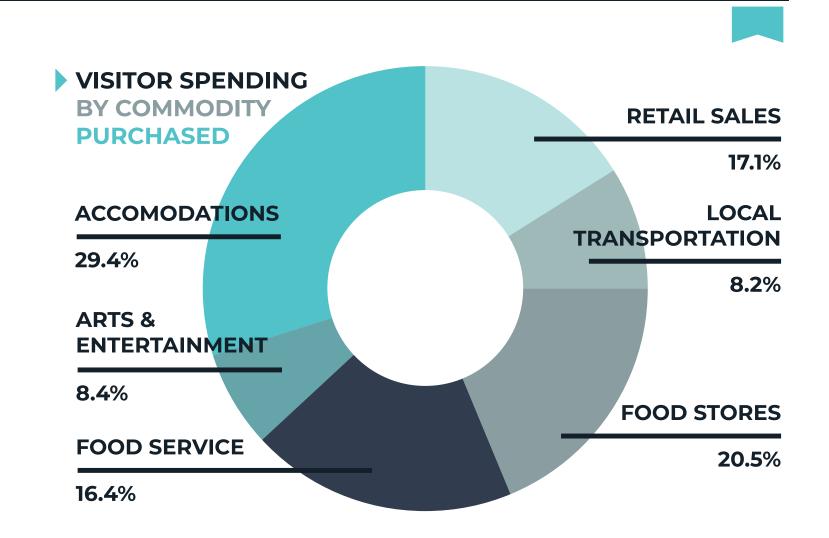
2023 TRUCKEE TOURISM ECONOMIC IMPACT



TRUCKEE VISITOR SPENDING



\$244M SENDING

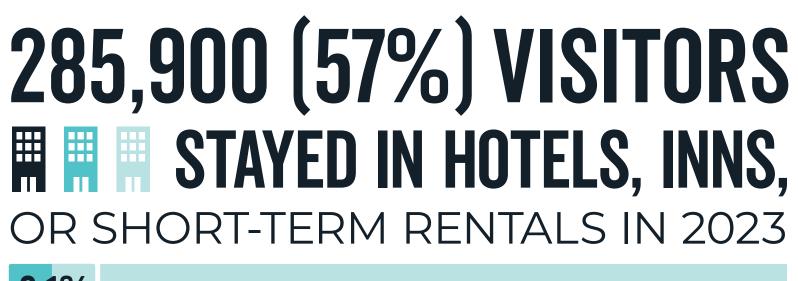




5X MORE
THAN DAY VISITORS



TRUCKEE LODGING



6.1% DECREASE FROM PREVIOUS YEAR

43% STAYED IN 2ND HOME, CAMPGROUND OR FRIEND'S PLACE



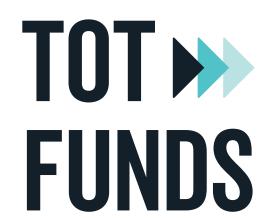
1,250 STR CERTIFICATES (850 ACTIVELY RENTING



\$63.4M
IN TAXABLE
LODGING SALES
7.2% DECREASE
FROM 2022













SNOW REMOVAL
POLICE SERVICES & MORE

600 JO

SUPPORTEDBY TOURISM

\$59.1M IN EMPLOYEE EARNINGS



TECONOMIC IMPACT
OF TRAVEL IN TRUCKEE

Board of Directors - FY 23/24
Kerrie Racicot, Chair
Tahoe Truckee Vacation Properties
Dana Moraru, Vice Chair
Tahoe Signature Properties
Paul Oesterman, Treasurer
Donner Lake Inn, Operator
Kyle Overacker, Secretary
Hampton Inn & Suites Tahoe Truckee
Dave Polivy, Town of Truckee Council Seat



Colleen Dalton, CEO
Jackie Calvert, Director of Tourism
Marketing & Management
Jen Poe, Communications Coordinator

ADVOCACY POLICY

Visit Truckee (d.b.a Visit Truckee-Tahoe) 501c6 Official Tourism Authority Adopted by the Board of Directors, August 22, 2024 Board Meeting

PURPOSE STATEMENT

Why have an Advocacy Policy?

Truckee is reliant upon a vibrant lodging sector that contributes 70% to Truckee's \$244M tourism economy. Advocating for Truckee's lodging and tourism industry aligns with our mission to promote, protect and enhance Truckee as an authentic mountain town.

The purpose of Visit Truckee-Tahoe's Advocacy Policy is to:

- 1. Establish guidelines for advocacy decisions that:
 - a. are in the best interest of our lodging members.
 - b. balance tourism economic benefits with environmental preservation and community well-being.
- 2. Unite and leverage the strength of Truckee's lodging and tourism industry through education, awareness and engagement on issues and opportunities that matter.
- 3. Support local, regional and state leadership who share our commitment to taking care of Truckee's economy, people and place.

Our priorities are to:

- 1. Unify and build cohesion amongst Truckee's lodging business owners and to support tourism-dependent small businesses.
- 2. Enhance our destination's appeal amongst the competition by ensuring world-class visitor experiences.
- 3. Drive smart economic growth that does not harm our community or our environment.
- 4. Protect and prepare a resilient Truckee tourism economy that can withstand trying times.
- 5. Support stewardship and user management that ensures positive experiences and prevents the erosion of Truckee's brand perception as a beautiful mountain town.
- 6. Inform our community about VTT's efforts to advocate for Truckee's tourism economy, and

about our stewardship investments that enhance quality of life for residents and quality of visitation for our guests.

Our advocacy sphere of influence is:

• The Truckee Stewardship Map (a.k.a. the Middle Truckee River watershed) is where we focus our advocacy efforts. We support tourism and stewardship in the town of Truckee and adjacent lands, including Donner Summit/Sugar Bowl and unincorporated areas of Nevada and Placer Counties, out to the major ski areas of Palisades Tahoe and Northstar California.

We SUPPORT efforts, initiatives, and legislation that would:

- 1. Increase or protect Truckee's competitiveness as a California tourism destination in the Lake Tahoe region.
- 2. Protect Truckee's travel and tourism industry from unnecessary regulation or additional costs of doing business.
- 3. Promote an equal playing field for fair competition in a competitive California tourism industry.
- 4. Ensure Truckee's lodging and tourism industry are a high priority at local, regional, state, and federal levels to protect, preserve and ensure resilience in challenging times.

We OPPOSE efforts, initiatives, legislation that would:

- 1. Unnecessarily impede or deter overnight visitation to Truckee.
- 2. Negatively impact visitor spending or desire for visitation to Truckee.
- 3. Unfairly burden lodging and other tourism dependent businesses.

ADVOCACY POLICY & VISIT TRUCKEE-TAHOE'S TWO YEAR STRATEGIC PLAN Objectives

1. BRAND ATTRACTION (Visitation)

Tourism & Destination Marketing:

Objective: support policies, efforts or initiatives that would highlight Truckee-Tahoe's unique natural beauty and cultural assets, while promoting responsible tourism and driving visitation in off-season periods.

Economic Resilience:

 Objective: support policies, efforts or initiatives that would stimulate economic growth for lodging and for tourism overall, creating jobs, and increasing revenue in local taxes and tourism fees.

Lodging Industry:

- Objective: support policies, efforts or initiatives that would increase desire for Truckee as a destination and drive lodging bookings.
- Oppose efforts that would decrease desire for Truckee as a destination, or hinder lodging commerce.

2. BRAND SUPPORT (VIP Partners & Community)

Quality of Life:

■ <u>Objective</u>: advocate for protecting quality of life for residents, ensuring that tourism does not compromise community well-being and instead, provides benefits that are enjoyed by both citizens and visitors.

Diversity, Equity, Inclusion:

Objective: support initiatives and policies that foster diversity, equity, inclusion and access to tourism product offerings; ensuring that all people feel welcome and are able to spend time in our mountain town.

Safety & Security:

 Objective: advocate for enhanced safety measures and emergency preparedness to ensure a safe and secure environment for both residents and visitors.

3. BRAND EXPERIENCE (Management)

o Infrastructure:

 Objective: support the development and maintenance of infrastructure that meets the needs of a growing Truckee resident population and drives destination demand while minimizing environmental impact.

o Transportation:

 Objective: advocate for sustainable transportation solutions that reduce congestion, lower emissions, and improve accessibility within the region.

Stewardship, Environment, Climate:

 Objective: support environmental stewardship policies and practices that protect natural resources, mitigate climate impacts, and ensure the long-term sustainability of Truckee.

o Recreation:

 Objective: advocate for the preservation and enhancement of recreational opportunities that align with sustainable tourism practices, ensuring that the region remains a premier destination for outdoor activities.

Events, Culture, Arts:

 Objective: Support the development of cultural events and arts initiatives that enrich the visitor experience while celebrating the region's unique heritage and fostering community engagement.

ADVOCACY DECISION MAKING ROADMAP - DRAFT

REQUESTS FOR VTT TO TAKE A POSITION

Checklist for requests that VTT take an <u>advocacy</u> <u>position</u> (support/oppose) on official legislation or any major effort or initiative.

- Does the request clearly fall within VTT's Advocacy policy?
- 2. Is it reasonable to believe that the majority of TTBID payers would align with the organization's position?
- 3. Have we considered other official positions?
 - State: What is the position of CalCities, CalTravel and California Chamber?
 - County/Local: What is the position of Nevada County, the Town of Truckee, Truckee Chamber of Commerce and other key stakeholder groups such as

REQUEST FOR VTT TO PROVIDE LETTERS OF SUPPORT and/or make **Public Comments** (i.e. to Town of Truckee, NV County Supervisors)

Checklist for the CEO. Does the request:

- 1) Clearly fall within VTT Advocacy policy?
- 2) Potentially cause conflict with a VIP Partner?
- 3) Bolster and strengthen political relationships with VIP Partners?
- 4) Imply an alliance with the requesting entity that is not in the best interest of the organization?
- 5) Contradict VTT actions and funding, in progress or planned, in any way?
- 6) Potentially harm our TBID payer constituent base, or a cross section thereof? (hoteliers, short term rental homeowners, property managers)
- 7) Make more sense for Board members to represent themselves, individually or their business?
- 8) Ask for support on subjective topics (i.e. public

CATT, TDMA etc.?

- 4. Does taking an advocacy position, and making it known in any way constitute a misuse of TTBID public dollars?
- 5. Does it make sense for VTT to not take a position for or against?

Example of <u>current</u> major initiative: <u>Alterra</u>

<u>Development in Olympic Valley</u>

https://future.palisadestahoe.com

Example of <u>past</u> legislation that VTT opposed:

SB 584 (Limon) Short-Term Rental Tax Law. Would have levied a 15% tax on short-term rentals, on top of existing taxes and fees, to create an ongoing funding source for "labor force" housing.

- art) and is not appropriate for the organization to get involved in?
- 9) Have any major political implications? If yes, assess the degree of impact and run it by the Board.

Depending upon Checklist, Letters of Support or Public Comment process is;

- 1. CEO writes a letter and is authorized to sign and submit (written, verbal).
- 2. CEO writes a letter, Chair + Vice Chair sign.
- 3. CEO writes letter for Consent or Agenda Topic, for VTT Board of Directors decision (action/no action).

VTT's Advocacy Positions and Letters of support are on https://www.visittruckeetahoe.com/about.

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---|--|------------|---|
| | 10070 GREGORY PL | 1 | Donner Lake Inn |
| | 15715 Donner Pass Road | | LUSCUTOFF JAMES A TRSTE |
| | 15715 DONNER PASS RD | | Tor McLean and Stephanie McLean |
| | 11951 CA-267 | 200 | TRUCKEE HOTEL, LLC |
| | 12581 GOLD RUSH TRAIL | | Jeffrey Schmidt |
| | 13493 SKI VIEW LOOP | | Deidre Watson |
| | 12352 ST BERNARD DR | | Sarah Franklin |
| | 13490 DONNER PASS RD | Unit A | Kara Harpham-Barlia |
| | 11940 PINE FOREST ROAD | Onica | Cory Cooke |
| | 10890 CINNABAR WAY | Unit 8 | Scott Young |
| | 15755 DONNER PASS ROAD | | RUTHENBERG KENNETH W JR & JEAN TRSTE |
| | 10885 CINNABAR WAY | Unit 2 | Kathleen Melin |
| | 13261 HANSEL AVENUE | Office | Sheila Brunsell |
| | 14745 DAVOS DRIVE | | |
| | 13909 GYRFALCON STREET | | Heberly Rosario |
| | | | Sean Lyons Lordon Coucany |
| | 13332 CRISTALLINA WAY | | lordan Gavazov |
| | 12973 HILLSIDE DRIVE | | Marina MacLean |
| | 16047 DONNER PASS RD | | Robert Schamberg Chris Mickey |
| | 11563 SITZMARK WAY | | Chris Mickey |
| | 11940 SITZMARK WAY | | Don Sung |
| | 15310 NORTHWOODS BOULEVARD | 1 | Amy Ng |
| | 12250 SNOWPEAK WAY | | Karen Kabaluk |
| | 13690 COPENHAGEN DRIVE | | Alon Nafta |
| | 16060 EDER CT | | Jonathan Stoumen |
| | 14601 TYROL ROAD | | Lisa Ziganti |
| | 13813 HEIDI WAY | | Marcela Ruesga |
| | 14612 HANSEL AVE | | Christopher White |
| | 12824 BERNESE LN | | Karen Chin |
| | 11970 RHINELAND AVE | | Tina Lucas |
| 19740042000 | 12565 SETTLERS LN | | sylvia foundas |
| | 15775 DONNER PASS ROAD | 112 | LEHMAN JOSHUA M & SCALMANINI JEANNETTE C |
| | 10640 E JIBBOOM ST | | Springhill Suites |
| 19220019000 | 10941 JACOBS CT | | Jeff Kramm |
| 19530026000 | 11389 PURPLE SAGE RD | | adam sennet |
| 46350038000 | 15219 WOLFGANG | | Lisa and Arieh Gorman |
| 45740028000 | 12040 LAUSANNE WAY | | Heidi Brahms |
| 44290030000 | 14653 DAVOS DR | | Alex Guzhavin |
| 45360036000 | 11300 MOUGLE LN | | Robert & Adrienne Campbell |
| 44580059000 | 14205 SWISS LN | | Michelle Beck |
| 46500001000 | 13609 HILLSIDE DR | | Kevin Ryan |
| 17242026000 | 15738 SPRUCE ST | | Caterina Balletto |
| 45250012000 | 11116 SITZMARK WAY | | Kelvin Friedel |
| 46570011000 | 11551 SNOWPEAK WAY | Unit 633 | Anthony Owings |
| 45460036000 | 13212 ROUNDHILL DR | | Anja Webster |
| 44050011000 | 13552 DAVOS DR | | Christina Showler |
| 44400038000 | 14123 COPENHAGEN DRIVE | | William Hillock |
| 45240014000 | 11029 SITZMARK WAY | | Melissa Johnson Scranton |
| 18590020000 | 11484 VALLEY RD | | Brigitte Tawa |
| 45600029000 | 12560 SAINT BERNARD DRIVE | | Sandra Lyall |
| 44040011000 | 11528 ZERMATT DR | | Kenneth Ettinger and Kyla Ettinger |
| | 14186 SAINT CROIX WAY | | Lawrence Joaquin & Joanne Cabanilla |
| | 11021 ROYAL CREST DRIVE | | Lori Bruggeman-Tucker |
| 19151045000 | 10055 E RIVER ST | | William Mccullough |
| | 12037 BAVARIAN WAY | | Adam Hathaway |
| | 15755 DONNER PASS ROAD | | BLATNICK NATHAN M & WENDY E TRSTES |
| | 11391 SITZMARK WAY | | Itamar Kandel |
| = 50 | 11495 ST BERNARD DR | | Elisa Schick |
| 45160015000 | | | |
| | 16917 NORTHWOODS BOULEVARD | | Jeffrey James |
| 44100036000 | 16917 NORTHWOODS BOULEVARD 11509 LAUSANNE WAY | | Jeffrey James Matthew and Lauren Chalwell |
| 44100036000 45330029000 | 11509 LAUSANNE WAY | | Matthew and Lauren Chalwell |
| 44100036000 45330029000 19940015000 | 11509 LAUSANNE WAY 12504 VILLA COURT | | Matthew and Lauren Chalwell Mike & Cathy Dunn |
| 44100036000 45330029000 19940015000 16610020000 | 11509 LAUSANNE WAY 12504 VILLA COURT 11916 CA-89 | | Matthew and Lauren Chalwell Mike & Cathy Dunn Katharina Hromas-Wood |
| 44100036000 45330029000 19940015000 16610020000 44480026000 | 11509 LAUSANNE WAY 12504 VILLA COURT | | Matthew and Lauren Chalwell Mike & Cathy Dunn |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|----------------------------|------------|--|
| 45460030000 | 13286 ROUNDHILL DR | | Jonathan Friedman |
| 44040004000 | 16450 NORTHWOODS BLVD | | Yan Zhang & Yong Tao |
| 44110003000 | 17207 NORTHWOODS BOULEVARD | | Leeor Morris |
| | 12015 LARIAT LN | | Edward Lind |
| | 14284 S SHORE DR | | Scott Nancy J Trste |
| | 10079 KEISER AVE | Unit 8 | Kathleen Kern |
| | 11378 RIDGE RD | Unit A | Denise d'Ambra |
| | 10918 BROCKWAY RD | Omea | GRAVITY HAUS TAHOE LLC |
| - | 11591 SNOWPEAK WAY | Unit 202 | Vasyl Nesterenko |
| | 14873 ROYAL WAY | Offic 202 | Mark Hays |
| | 14004 RAMSHORN STREET | | Henry J Kowal & Agnes G Kowal Trustees for HJ & AG Kowal Family Trust da |
| | 14120 NORTHWOODS BOULEVARD | | Shoshana Kalinski |
| | 13945 DAVOS DR | | |
| | 12011 OSLO DR | | Christopher Canty |
| | | + | Luke Boswell Cooking Colo |
| | 10527 WASHOE ROAD | | George Cole |
| | 12841 NORTHWOODS BLVD | Limit O | Wright |
| | 11870 MUHLEBACH WAY | Unit 3 | Horia Grosu |
| | 11670 LAUSANNE WAY | | Barbora Podzimkova |
| | 14561 BOCA VIEW CT | Linit 400 | Joe Strulowitz |
| | 11591 SNOWPEAK WAY | Unit 408 | Cory Hunt |
| | 11842 CHAMONIX RD | - | Lawrence Lee |
| | 14095 RAMSHORN ST | | Oleg Chernitskiy |
| - | 16274 NORTHWOODS BOULEVARD | - | Kimberly Stewart |
| | 15398 CEDAR POINT | | Bruce Johnson |
| | 10868 LAURELWOOD DRIVE | | Anna Harris |
| | 10037 SE RIVER ST | | Diana Alouise |
| | 16210 UTE DRIVE | | Julian Gautier |
| | 12837 CALEB DR | | Brandt Mori |
| | 12514 HILLSIDE DR | | Emily Gorin |
| 17301047000 | 14480 E REED AVE | | Paul Olbrantz |
| 44600042000 | 15166 SWISS LANE | | BKB Real Estate Investment Properties LLC |
| 19780025000 | 11365 CHINA CAMP RD | | RYONO SPENCER & KIM LISA |
| 44490022000 | 11014 SKISLOPE WAY | | Jordan Drewitt |
| 44430007000 | 13418 HEIDI WAY | | Bernadine Angeli |
| 45480010000 | 14514 HANSEL AVENUE | | James Seirmarco |
| 46090045000 | 14582 NORTHWOODS BLVD | | Nancy Marion |
| 44060033000 | 11361 ZERMATT DRIVE | | Karen Weiss |
| 16440015000 | 10594 SNOWSHOE CIRCLE | | Loriann Smoak |
| 17251012000 | 15400 S SHORE DR | | Mark Fuller |
| 18830037000 | 11541 DOLOMITE WAY | Unit 1 | Valerie Saito |
| 18830015000 | 11637 DOLOMITE WAY | Unit 2 | Tom Pearson |
| 19980024000 | 11360 WOLVERINE CIRCLE | | JASON A SCORZA |
| 45790003000 | 12768 ZURICH PL #1 | Unit 1 | Carolann Silviera |
| 45550010000 | 12841 MUHLEBACH WAY | | Jennifer Haruta |
| 46500010000 | 13739 HILLSIDE DRIVE | | Evor Vattuone |
| 45350005000 | 11854 KITZBUHEL ROAD | | Cecila Perkins |
| 44570006000 | 11744 CHALET RD | | Marc Taxay |
| 17301049000 | 14470 EAST REED AVENUE | | THOMAS GRANT DANIEL & CHARLOTTE |
| 45190082000 | 11263 NORTHWOODS BLVD | Unit 2 | Julia A Ishimaru Living Trust |
| | 12595 NORTHWOODS BLVD | Unit 4 | Stephanie Murray |
| | 11820 MOUGLE LANE | | Ruth Boitano |
| | 14325 COPENHAGEN | | Anne C Kim |
| 46130002000 | 13659 SKISLOPE WAY | | Patrick ONeill |
| | 12678 SKISLOPE WAY | | Jeffrey Paduan |
| | 14314 HANSEL AVENUE | | Robert Hansen |
| | 12518 BERNESE LN | | Douglas Johnson |
| | 12470 ST BERNARD DR | | Peggy Takahashi |
| | 16365 FAWN STREET | | Jason Willis |
| - | 10242 MARTIS VALLEY RD | | Julie Morcaldi |
| | 11506 DEERFIELD DR | | Harpreet Sidhu |
| | 15468 DONNER PASS RD | Unit 28 | Jake Scheideman |
| | 12689 SIERRA DRIVE | J 20 | PETRIK ALINA ETAL |
| | 11711 HOPE COURT A | <u> </u> | Julianne Maurer |
| 10000044000 | 11, 11 HOLL OCOLUTA | | Patienti i i darci |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|---|--|---|
| | 12693 FALCON POINT PL | | Michael Dambra |
| | 15948 NORTHWOODS BOULEVARD | | Kimberly Matarazzo |
| | 14473 NORTHWOODS BLVD | | Kathleen Prophete |
| | 14431 SWISS LN | | Soren Detering |
| | 14820 NORTHWOODS BLVD | | Pamela Cunningham |
| | 12120 MUHLEBACH WAY | | Paul & Sabrina Foster |
| | 11117 BOLZANO DR | | Martin Loekito |
| | 11994 BENNETT FLAT RD | | Christopher Lambert |
| | 10564 WHISKEY JACK CT | | Moe Rafiee |
| | 13615 DONNER PASS RD | | David Van Beek |
| | 11527 DOLOMITE WAY | Unit 7 | Lisa Avillez |
| | 10156 OLYMPIC BLVD | Offic 7 | James Fleishman |
| | 11513 SKISLOPE WAY | | Anne MacFarlane |
| | | | |
| | 14611 ALDER CREEK RD | | Amit Patel |
| | 10165 EVENSHAM PL | | Jose Martin Antunez-Herrera |
| | 14251 TYROL RD | | Haili Zhuang |
| | 12404 SCHUSSING WAY | | Cynthia & Clifford Maruyama |
| | 13949 COPENHAGEN DR | | Chris Ralston |
| | 16001 TAMARACK RD | | Genigeorgis Constantin Maude |
| | 13711 CRISTALLINA WAY | | Janet Wojcicki |
| | 12864 ZURICH PLACE 3 | | Mark Agost |
| | 12135 MOUGLE LN | | Nicole Shoaf |
| | 15237 NORTHWOODS BLVD | | Sathya Rajan & Sunita Mani |
| | 13936 HANSEL AVE | | Lilach Ben-Zeev |
| | 14819 NORTHWOODS BOULEVARD | | Petra Loer |
| | 13074 FALCON POINT PL | | Jake & Julie Young |
| 46190010000 | 15189 SKISLOPE WAY | | Wouterina Swets |
| 44090015000 | 11024 ZERMATT DR | | Naveen Agarwal |
| 17316017000 | 14259 EAST REED AVENUE | | Jancy Quinn |
| 16370006000 | 12599 RAINBOW DR | | Lauren van der Walt |
| 18830011000 | 11574 DOLOMITE WAY | Unit 2 | Linda Ross |
| 17182008000 | 15364 DONNER PASS RD | | Shirin Coleman |
| 18534023000 | 12495 SIERRA DR | | Tariq & Molly Dawoud |
| 19750020000 | 12650 CALEB DR | | William Kurohara |
| 45750028000 | 12160 LAUSANNE WAY | | Brian Safina |
| 44270007000 | 12728 SKI SLOPE WAY | | Joshua Brann |
| 45740030000 | 12016 LAUSANNE WAY | | Vincent Gonguet |
| 45110018000 | 11887 CHAMONIX ROAD | | GOVIND NIRMAL & SHIVANI A TRSTES |
| 19900023000 | 11042 HENNESS RD | TRUCKEE | Joseph Alioto |
| 46440046000 | 14401 ALDER CREEK RD | | Robert Papp |
| 17100029000 | 16109 OLD HIGHWAY DRIVE | | Barbara Alvarez |
| 45310004000 | 11598 MUNICH DRIVE | | Erin Fountain |
| 19790027000 | 10529 BRICKELL COURT | | Huitzu Chiu |
| 45190063000 | 11290 NORTHWOODS BLVD | Unit 2 | Lana Bell |
| 17316007000 | 14349 E REED AVE | | Dominique Litmaath |
| 18680016000 | 10375 NORTHWOODS BLVD | | RICHARD FORD & TANJA CANNON |
| 18626004000 | 10106 SIERRA AVENUE | | Charles Cooley |
| 19830048000 | 10196 WINTER CREEK LOOP | | Diana Eng |
| | 14276 NORTHWOODS BLVD | | Ama Greenrose Manasse FKA Lori Goldsmith |
| | 14050 HANSEL AVE | | Aaron Daru |
| 46650047000 | 11591 SNOWPEAK WAY | 17 | FAHEY WALTER R |
| | 13254 ANDERMATT LN | | Jeremy Lin |
| | 13366 SKI VIEW LOOP | | Tia Hutchinson |
| | 15758 DONNER PASS RD | | Wormood Properties LLC |
| | 14440 MATTERHORN PL | | PATRICK FEENEY |
| | 11866 HOPE COURT | Unit B | Bradley Coburn |
| | 14541 HANSEL AVE | | Sailaja & Vijay Basana |
| | 13202 SKISLOPE WAY | | Lauren Rosenthal |
| | 11616 ZERMATT DR | | Barry Anthony ONeill/Nanci Castro Mirabel |
| | 15374 NORTHWOODS BLVD | | Neil Michel |
| | | | |
| 46580005000 | 11539 SNOWPFAK WAY | Unit 629 | Hulie Baird |
| | 11539 SNOWPEAK WAY 15755 DONNER PASS ROAD | Unit 629 | Julie Baird YOUNG DEBRA K |
| 17470025000 | 11539 SNOWPEAK WAY 15755 DONNER PASS ROAD 12289 GREENWOOD DRIVE | | Julie Baird YOUNG DEBRA K Orang (Ryan) Tabibian |

| 13690919000 10172 MEADOW WAY | Parcel Number | Physical Address | Unit/Suite | Owner Names |
|--|---------------|------------------------|------------|---|
| 14722000000 1489 SOUTH SHORE DRIVE | | • | 1 | |
| 189800017000 181789 MADINER RICK DEF 189800017000 184789 MADINER RICK DEF 189800017000 184800 SISCLOPEN WOY | | | | |
| 1398007700 1390 SADDLEBACK OR | | | | · · |
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| Management Man | | | | |
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| 1977A0015000 15600 FARRAY DENTE | | | | |
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| 12720015000 15580 S BIONE DR | | | | |
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| Add-S0000000 15857 HEID WAY | | | | |
| Add | | | | , |
| Martin Sances | | | | |
| Add | | | | |
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| 1933017000 19551 EFFERY PINE RD | | | | |
| A6650036000 13651 NOWTEAN WAY | | | | |
| 4663001600 11591 SNOWPEAK WAY | | | | , , |
| 4650015000 1261 SNOWPEAK WAY Unit 520 Snr Stone | | | Linit C | |
| 1990005500 1051 HENNESS ROAD | | | | |
| 46610015000 13725 SNOWPEAK WAY | | | UNIT 520 | |
| 1777007000 15775 DONNER PASS ROAD | | | 11 | |
| 45490023000 14231 HANSEL AVE | | | | |
| 46440042000 12481 FALDER CREEK RD | | | 217 | |
| 460-40015000 12486 VIKING WAY | | | | |
| 44540011000 13082 SKI VIEW LOOP | | | | Mikah Macias-Montoya |
| 16601004000 12290 PROSSER DAM RD | | | | |
| 45320033000 12191 MOUGLE LANE | | | | |
| 19551070000 10460 MARTIS VALLEY RD | | | | Elizabeth Crandell |
| 45070048000 12489 NORTHWOODS BLVD | | | | Aliyya Mattos |
| 46350028000 15268 WOLFGANG ROAD | 19551070000 | 10460 MARTIS VALLEY RD | | Bart Colombini |
| 46500021000 13670 HILLSIDE DR | | | Unit 3 | Naxin Wang |
| 44210008000 13456 SKI VIEW LOOP | 46350028000 | 15268 WOLFGANG ROAD | | Frank Manis |
| 46360005000 12596 PINNACLE LOOP | | | | Michelle DeWolf |
| 17470002000 15775 DONNER PASS ROAD 212 ANDREWS BRADFORD T & WINIFRED C TRSTES 19030048000 10128 E ST Scott Fitzmorris 19030041000 10077 KEISER AVE Unit #9 Kathleen Kern 17470003000 15775 DONNER PASS ROAD 213 SABLE KURT ETAL 18540007000 12148 SIERRA DR Ross Hutcheon 19870022000 11821 BOTTCHER LOOP Ashley Hancock 40340041000 15715 ROLANDS WAY Grant Sacks 46990029000 11865 RHINELAND AVE Mark Zemelman 46230009000 16359 SKISLOPE WAY Maria Timofeyeva 45730030000 13200 HANSEL AVE Joel Biddle 44570039000 11805 CHATEAU WAY Elina Khurgin 19930045000 11703 HOPE CT Unit B Laura Kinter 4652018000 13049 HILLSIDE DRIVE Allison Griffin 17383005000 1333 SVISLOPE WAY Bianchi Donald E & Georgia L Trstes c/o Georgia Heald Trste 4510018000 13655 NORTHWOODS BLVD Mary McPherson 19980067000 11333 WOLVERINE CIR Angela Loukos 45200002000 13655 NORTHWOODS BLVD Faysal Sohall 44390009000 1277 SKISLOPE WAY Eric Haraga 45360011000 11855 KITZBUHEL RD Susan Serventi 44010040000 1172 BADEN RD Mary Echevarria 45860016000 12215 ST BERNARD Doreen Franke 16380017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10351 KIESRAVE Unit 7 Kathleen Kern 19130020000 14355 SWISS LN Timothy Hoxie | | | | Erin Bydalek |
| 19030048000 10128 E ST | | | | |
| 19030041000 10077 KEISER AVE | 17470002000 | 15775 DONNER PASS ROAD | 212 | |
| 17470003000 15775 DONNER PASS ROAD 213 SABLE KURT ETAL 18540007000 12148 SIERRA DR Ross Hutcheon 19870022000 11821 BOTTCHER LOOP Ashley Hancock 40340041000 15715 ROLANDS WAY Grant Sacks 46990029000 11865 RHINELAND AVE Mark Zemelman 46230099000 16359 SKISLOPE WAY Maria Timofeyeva 45730030000 13200 HANSEL AVE Joel Biddle 44570039000 11805 CHATEAU WAY Elina Khurgin 19930045000 11703 HOPE CT Unit B Laura Kinter 46520018000 13049 HILLSIDE DRIVE Allison Griffin 17383005000 14335 S SHORE DR Bianchi Donald E & Georgia L Trstes c/o Georgia Heald Trste 45100018000 11855 NORTHWOODS BLVD Mary McPherson 45200002000 13338 WOLVERINE CIR Angela Loukos 45300011000 13585 NORTHWOODS BLVD Faysal Sohail 44390099001 12077 SKISLOPE WAY Eric Haraga 45350011000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke | | | | Scott Fitzmorris |
| 18540007000 12148 SIERRA DR | 19030041000 | 10077 KEISER AVE | Unit #9 | Kathleen Kern |
| 19870022000 11821 BOTTCHER LOOP | | | 213 | SABLE KURT ETAL |
| 40340041000 15715 ROLANDS WAY Grant Sacks 46090029000 11865 RHINELAND AVE Mark Zemelman 46230009000 16359 SKISLOPE WAY Maria Timofeyeva 45730030000 13200 HANSEL AVE Joel Biddle 44570039000 11805 CHATEAU WAY Elina Khurgin 19930045000 11703 HOPE CT Unit B Laura Kinter 46520018000 13049 HILLSIDE DRIVE Allison Griffin 17383005000 14335 S SHORE DR Bianchi Donald E & Georgia L Trstes c/o Georgia Heald Trste 4510018000 11835 NORTHWOODS BLVD Mary McPherson 19980067000 11333 WOLVERINE CIR Angela Loukos 45020002000 13358 NORTHWOODS BLVD Faysal Sohail 4439009000 12077 SKISLOPE WAY Eric Haraga 4439001000 11855 KITZBUHEL RD Susan Serventi 4401004000 11782 BADEN RD Mary Echevarria 4568016000 12215 ST BERNARD Doreen Franke 1638017000 12397 INFERIOR SI POREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10051 KEISER AVE Unit 7 Kathleen Kern 17120004000 14355 SWISS LN Timothy Hoxie | 18540007000 | 12148 SIERRA DR | | Ross Hutcheon |
| 46090029000 | | | | |
| 46230009000 16359 SKISLOPE WAY Maria Timofeyeva 45730030000 13200 HANSEL AVE Joel Biddle 44570039000 11805 CHATEAU WAY Elina Khurgin 19930045000 11703 HOPE CT Unit B Laura Kinter 46520018000 13049 HILLSIDE DRIVE Allison Griffin 17383005000 14335 S SHORE DR Bianchi Donald E & Georgia L Trstes c/o Georgia Heald Trste 4510018000 11855 NORTHWOODS BLVD Mary McPherson 19980067000 1333 WOLVERINE CIR Angela Loukos 4520002000 13585 NORTHWOODS BLVD Faysal Sohail 4439000900 12077 SKISLOPE WAY Eric Haraga 45350011000 11855 KITZBUHEL RD Susan Serventi 44010040000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 16380017000 13471 OLYMPIC DRIVE Garrett Grider 1930020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudl | | | | Grant Sacks |
| 45730030000 13200 HANSEL AVE Joel Biddle 44570039000 11805 CHATEAU WAY Elina Khurgin 19930045000 11703 HOPE CT Unit B Laura Kinter 46520018000 13049 HILLSIDE DRIVE Allison Griffin 17383005000 14335 S SHORE DR Bianchi Donald E & Georgia L Trstes c/o Georgia Heald Trste 45100018000 11855 NORTHWOODS BLVD Mary McPherson 19980067000 1333 WOLVERINE CIR Angela Loukos 45020002000 13585 NORTHWOODS BLVD Faysal Sohail 44390009000 12077 SKISLOPE WAY Eric Haraga 45350011000 11855 KITZBUHEL RD Susan Serventi 44010040001 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 14355 SWISS LN Timothy Hoxie | - | | | |
| 44570039000 11805 CHATEAU WAY Elina Khurgin 19930045000 11703 HOPE CT Unit B Laura Kinter 46520018000 13049 HILLSIDE DRIVE Allison Griffin 17383005000 14335 S SHORE DR Bianchi Donald E & Georgia L Trstes c/o Georgia Heald Trste 45100018000 11855 NORTHWOODS BLVD Mary McPherson 19980067000 11333 WOLVERINE CIR Angela Loukos 45020002000 13585 NORTHWOODS BLVD Faysal Sohail 44390009000 12077 SKISLOPE WAY Eric Haraga 45350011000 11855 KITZBUHEL RD Susan Serventi 44010040000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 1638017000 1239 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 14355 SWISS LN Timothy Hoxie | | | | Maria Timofeyeva |
| 19930045000 11703 HOPE CT Unit B Laura Kinter 46520018000 13049 HILLSIDE DRIVE Allison Griffin 17383005000 14335 S SHORE DR Bianchi Donald E & Georgia L Trstes c/o Georgia Heald Trste 45100018000 11855 NORTHWOODS BLVD Mary McPherson 19980067000 1333 WOLVERINE CIR Angela Loukos 45020002000 13585 NORTHWOODS BLVD Faysal Sohail 44390009000 12077 SKISLOPE WAY Eric Haraga 45350011000 11855 KITZBUHEL RD Susan Serventi 44010040000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 14355 SWISS LN Timothy Hoxie | | | | Joel Biddle |
| 46520018000 13049 HILLSIDE DRIVE Allison Griffin 17383005000 14335 S SHORE DR Bianchi Donald E & Georgia L Trstes c/o Georgia Heald Trste 45100018000 11855 NORTHWOODS BLVD Mary McPherson 19980067000 11333 WOLVERINE CIR Angela Loukos 45020002000 13585 NORTHWOODS BLVD Faysal Sohail 44390009000 12077 SKISLOPE WAY Eric Haraga 45350011000 11855 KITZBUHEL RD Susan Serventi 44010040000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 14355 SWISS LN Timothy Hoxie | | | | Elina Khurgin |
| 17383005000 14335 S SHORE DR Bianchi Donald E & Georgia L Trstes c/o Georgia Heald Trste 45100018000 11855 NORTHWOODS BLVD Mary McPherson 19980067000 11333 WOLVERINE CIR Angela Loukos 45020002000 13585 NORTHWOODS BLVD Faysal Sohail 44390009000 12077 SKISLOPE WAY Eric Haraga 45350011000 11855 KITZBUHEL RD Susan Serventi 44010040000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | | | Unit B | |
| 45100018000 11855 NORTHWOODS BLVD Mary McPherson 19980067000 11333 WOLVERINE CIR Angela Loukos 45020002000 13585 NORTHWOODS BLVD Faysal Sohail 44390009000 12077 SKISLOPE WAY Eric Haraga 45350011000 11855 KITZBUHEL RD Susan Serventi 4401004000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | | | | Allison Griffin |
| 19980067000 11333 WOLVERINE CIR Angela Loukos 45020002000 13585 NORTHWOODS BLVD Faysal Sohail 44390009000 12077 SKISLOPE WAY Eric Haraga 45350011000 11855 KITZBUHEL RD Susan Serventi 44010040000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | 17383005000 | 14335 S SHORE DR | | Bianchi Donald E & Georgia L Trstes c/o Georgia Heald Trste |
| 45020002000 13585 NORTHWOODS BLVD Faysal Sohail 44390009000 12077 SKISLOPE WAY Eric Haraga 45350011000 11855 KITZBUHEL RD Susan Serventi 44010040000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | 45100018000 | 11855 NORTHWOODS BLVD | | Mary McPherson |
| 4439009900 12077 SKISLOPE WAY Eric Haraga 45350011000 11855 KITZBUHEL RD Susan Serventi 44010040000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | 19980067000 | 11333 WOLVERINE CIR | | Angela Loukos |
| 45350011000 11855 KITZBUHEL RD Susan Serventi 44010040000 11782 BADEN RD Mary Echevarria 45680016000 12215 ST BERNARD Doreen Franke 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | | | | Faysal Sohail Faysal Sohail |
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| 45680016000 12215 ST BERNARD Doreen Franke 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | 45350011000 | 11855 KITZBUHEL RD | | Susan Serventi |
| 16380017000 12139 PINE FOREST RD Michael Maas 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | 44010040000 | 11782 BADEN RD | | Mary Echevarria |
| 18361017000 13471 OLYMPIC DRIVE Garrett Grider 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | 45680016000 | 12215 ST BERNARD | | Doreen Franke |
| 19130020000 10125 RIVERSIDE DR Elizabeth Evans 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | 16380017000 | 12139 PINE FOREST RD | | Michael Maas |
| 19030039000 10081 KEISER AVE Unit 7 Kathleen Kern 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | 18361017000 | 13471 OLYMPIC DRIVE | | Garrett Grider |
| 17120004000 16191 OLD HIGHWAY DR De Saint Phalle Eustace Dudley 44580035000 14355 SWISS LN Timothy Hoxie | 19130020000 | 10125 RIVERSIDE DR | | Elizabeth Evans |
| 44580035000 14355 SWISS LN Timothy Hoxie | 19030039000 | 10081 KEISER AVE | Unit 7 | Kathleen Kern |
| | 17120004000 | 16191 OLD HIGHWAY DR | | De Saint Phalle Eustace Dudley |
| 19151027000 10009 E RIVER ST Wendy Smith | | | | |
| | | 14355 SWISS LN | | Timothy Hoxie |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|--|------------|----------------------------------|
| | 11441 NORTHWOODS BLVD | Unit A | Jodi Yocum |
| | 16873 NORTHWOODS BLVD | J.III. | Lawrence Weight |
| | 11661 SNOWPEAK WAY | Unit ,518, | Bill Best |
| | 12288 SKISLOPE WAY | Omt,010, | Srilatha Kothur |
| | 12597 PINNACLE LOOP | | Myra Sutanto Shen |
| | 15755 DONNER PASS ROAD | 234 | KIM BOK K & JI H TRSTES |
| | 10367 SNOWSHOE CIRCLE | 204 | Noreen & Stewart Irving |
| | | | HOSEIT MANAGEMENT LLC |
| | 10527 COLD STREAM RD 14395 S SHORE DR | | Lianne Ricciardi |
| | | | |
| | 13560 OLYMPIC DR 11328 WOLVERINE CIR | | Dhawal Thakker David Lewitter |
| | 14067 GYRFALCON ST | | |
| | | | Judith Colton |
| | 11979 LAUSANNE WAY | | Scott Uyeda |
| | 16354 NORTHWOODS BOULEVARD | 11 | Larry Daquino |
| | 12812 ZURICH PL | Unit 1 | Margaret Shepard |
| | 11320 WOLVERINE CIR | 11 | Stanley Chen |
| | 13154 FAIRWAY DR | Unit 1c | timm hoyt |
| | 10235 ANNIE'S LOOP | | Sheila Cole |
| | 15775 DONNER PASS ROAD | 215 | WALLACE PAUL A TRSTE ETAL |
| | 13647 NORTHWOODS BOULEVARD | | Brenton Grimes |
| | 11808 CHALET RD | | David Kirkbride |
| | 10845 SKISLOPE WAY | | Rayshad Oshtory |
| | 12425 SKISLOPE WAY | | Daniela Turner |
| | 11786 KITZBUHEL RD | | Brian Mock |
| 46560012000 | 13941 GYRFALCON ST | | Kristianne Seargeant |
| | 14328 TYROL RD | | Michael Grodin |
| 16430036000 | 10794 SNOWSHOE CIRCLE | | Cynthia Battenberg |
| 17373009000 | 14537 S SHORE DR | | Valerie LaCommare |
| 18520057000 | 12541 SIERRA DR | | Monica Jeffrey |
| 18580044000 | 10155 DONNER TRAIL ROAD | | Jeff Kirby |
| 46040019000 | 14751 SLALOM WAY | | Kerry Richard |
| 44220027000 | 11684 NORSE AVE | | Brian Hicks |
| 46380015000 | 15124 WOLFGANG ROAD | | Rick Baeseman |
| 19930051000 | 10240 FALL COURT | | Fall Court LLC |
| 46360015000 | 12958 PINNACLE LOOP | | Kenneth B Louie |
| 17260008000 | 15186 S SHORE DR | | Brizzee Gary M Brizzee Danette M |
| 45450009000 | 11907 OSLO DR | | Mathew and Maryanne Harvey |
| 44200014000 | 14202 GLACIER VIEW DR | | David Ramsey |
| 46350049000 | 12677 PINNACLE LOOP | | H.B. Chapman Jr. & Co. LLC |
| 44450047000 | 13638 HEIDI WAY | | Jennifer Edwards |
| 44390028000 | 12158 SKI SLOPE | | Bay Area Holdings LLC |
| 46060022000 | 12190 SNOWPEAK WAY | | Tiffany Oren |
| 18361022000 | 13554 MORAINE RD | | Jim & Alexis Coyle |
| 19151040000 | 10037 E RIVER ST | | Yvette Durant |
| 19050036000 | 11860 HIGHLAND AVENUE | | James Huang |
| 19750006000 | 12850 LOOKOUT CIR | | Steve Koniniec |
| 46320032000 | 14564 ALDER CREEK RD | | Edward Tam |
| 40150038000 | 10036 THE STRAND | | Ashley & Lazer Vandenhoek |
| 44280021000 | 15278 NORTHWOODS BOULEVARD | | Felicia LaMothe |
| 46050015000 | 12187 VIKING WAY | | Victor Hwang and Olivia Butt |
| | 11539 CHALET RD | | Jeffrey Kerr |
| | 11292 SUTTER\'S TRAIL | | Jay & Gael Ayala |
| | 13911 ALDER CREEK ROAD | | Christina Pagano |
| | 16513 SALMON ST | | David Gustafson |
| | 15225 SWISS LANE | | Stephanie McDermott |
| | 11443 NORTHWOODS BLVD | Unit ,B, | Lisa Meyers |
| | 13802 SKI VIEW LOOP | , -, | Sean Clemenza |
| | 14036 SKIVIEW LOOP | | Elizabeth Jemail |
| | 11651 OSLO DR | | Steve and Julie Crantz |
| | 12974 PINNACLE LOOP | | Jennifer Heinemann |
| | 10249 ANNIES LOOP | | Gretchen Ramos |
| | 12725 RAINBOW DR | | William Gradin |
| 1000001000 | | | BLATNICK DARRICK R & SUSAN M |
| 17/60012000 | 15755 DONNER PASS ROAD | 1.01 | IBLATNICK DARRICK RX STISAN M |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|----------------------------|---------------|--|
| | 11732 DONNER PASS RD | - Cilit/Guite | TRUCKEE SUNRISE LLC |
| | 12364 VIKING WAY | | John Deschler |
| | 12940 STOCKHOLM WAY | | Sheri Birkmaier |
| | 12088 SCHUSSING WAY | | Zachary Olsen |
| | 11243 SUTTER\'S TRAIL | | Jennifer & Howard Holderness |
| | 16415 SKISLOPE WAY | | Chris Babel |
| | 15452 DONNER PASS RD | Unit 31 | Wan Neng Cheong |
| | 12075 BAVARIAN WAY | 5 | Wiles Edison |
| | 12257 BERNESE LN | | Wayne Eggert |
| | 14359 SKI SLOPE WAY | | Melissa Jones |
| | 13370 CRISTALLINA WAY | | Bhishma Jani |
| | 14228 DONNER PASS RD | | William Markley |
| | 11706 MOUGLE LANE | | Amy Lerseth |
| | 14508 DAVOS DRIVE | | Chris Villines |
| | 10909 MOUGLE LANE | | Shaheen Kholsa |
| | 12607 PEREGRINE DRIVE | | Taylor Edwards |
| | 13232 HANSEL AVE | | Patrick Dudum |
| | 10541 WINTER CREEK LOOP | | Amy Wittenberg |
| | 13974 GYRFALCON ST | | Jill Svedson |
| | 11820 BROOKSTONE DR | | Michelene Moayedi |
| | 14320 DAVOS DRIVE | | Darryk Ataide |
| | 13146 STOCKHOLM WAY | | Sean Gogarty |
| | 10869 SKI SLOPE WAY | 1 | Amy Ulrich |
| | 10467 STONE PINE ROAD | | Meggie Inouye |
| | 14521 WOLFGANG RD | | Christine Whelan |
| | 10237 WASHOE RD | | Anna Freddi |
| | 11654 LAUSANNE WAY | | Viren Kumar |
| | 10244 SOMERSET DRIVE | | BACON ERIC MICHAEL |
| | 13020 DAVOS DR | | hanya barth |
| | 16054 NORTHWOODS BOULEVARD | | Ron Thompson |
| | 12155 OSLO DR | | Michelle Oliveira |
| | 11080 ZERMATT DRIVE | | Sharon Chen |
| | 11025 INNSBRUCK AVE | | Matthew Strader |
| | 10100 PIONEER TRAIL | | VC Truckee LLC. Previously (before 4.4.24 = VILLAGE BASECAMP LLC) |
| | 15224 DONNER PASS RD | | Max Bailey |
| | 12255 SIERRA DR | | Craig MacDonald |
| | 12018 BAVARIAN WAY | | Tzvia Abramson |
| | 13498 HEIDI WAY | | Selena Howard |
| | 12456 VIKING WAY | | Solene Hadd |
| | 11230 SUTTER'S TRAIL | | Andrew & Sinead Broughton, Will & Fiona Britten, Josh & Lisa Lousoun, Amie Stanl |
| | 12203 VIKING WAY | | John Filson |
| | 10170 TAMARACK RD W | | Christy Short |
| | 12516 MUHLEBACH WAY | | Caroline O'Connor |
| | 11965 BERNESE LN | | Mark Gabbard |
| | 12477 SNOWPEAK WAY | | Lauralee Hyde |
| | 13749 SWISS LN | | 13749 SWISS LANE LLC |
| | 11979 STONY CREEK CT | | James Winterberger |
| | 11521 CHAMONIX RD | | SCOTT SCHUHWERK |
| | 14297 HANSEL AVENUE | | Lily Liu |
| | 11665 ZERMATT DR | | Matthew Henigan |
| | 15175 ALDER CREEK RD | | Dmitry Makarov |
| | 15752 NORTHWOODS BLVD | | William (Bill") Ramsey" |
| | 14455 ALDER CREEK RD | | Keith Abe |
| | 13610 DONNER PASS RD | | Mythili Annamraju |
| | 10342 PALISADES DR | Unit 4 | Eliott Jones |
| | 11391 VALLEY RD | | Michelle Stohlgren |
| | 12331 BENNETT FLAT RD | | Catherine Gray |
| | 13412 SOLVANG WAY | | Suzanne S. Brooks |
| | 11591 SNOWPEAK WAY | Unit 303 | Dusti Carroll |
| | 13555 CRISTALLINA WAY | | Victor Szczerba |
| | 12785 GREENWOOD DR | | Mark Bjornson |
| | 16443 SKISLOPE WAY | | Xiao Cheng |
| | 16090 PINE STREET | | Laura Somers |
| | | | |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|--|------------|-------------------------------------|
| | 11065 LAUSANNE WAY | | Christopher Piro |
| | 13316 MUHLEBACH WAY | | Tom Lyman |
| | 11491 BADEN ROAD | | Matthew French |
| | 13575 SKIVIEW LOOP | | Joseph & Tami Pascale |
| | 11700 MUNICH DR | | Rebecca MurrayMetzger |
| | 11685 SNOWPEAK WAY | | Juexiao Su |
| | 15051 ALDER CREEK RD | OIIIC 040 | Laura Cuff |
| | 10611 SNOWSHOE CIR | | Brandon Perry |
| | 15755 DONNER PASS ROAD | | KURE PETER & LARISA |
| | 12166 RICHARDS BOULEVARD | | Robert Nelson |
| | 12583 FALCON POINT PL | | Patricia Strickland |
| | 13908 SKI VIEW LOOP | | Scott Jenest |
| | 12831 STOCKHOLM WAY | | Paul Bostwick |
| | | | |
| | 10056 WINTER CREEK LOOP | | Alexis Cerretti |
| | 16133 SKI SLOPE WAY | | 16133 Skislope LLC |
| | 14964 DONNER PASS RD | | Combes Francis Genevieve C Trstes |
| | 10516 MANCHESTER DRIVE | | Katherine Tyler |
| | 15612 NORTHWOODS BLVD | | David Farley Patrick McNopey |
| | 12373 GREENLEAF WAY | | Patrick McNenny |
| | 13144 SKI VIEW LOOP | | Jason Burmeister |
| | 16494 FAWN STREET | | Carole Bigot |
| | 11686 LAUSANNE WAY | | Jens PillgramLarsen |
| | 14612 DAVOS DR | | Jeffrey Cooper |
| | 11789 MOUGLE LN | | Terrie Weinand |
| | 12774 BERNESE LN | | Deborah Jower |
| | 12397 STOCKHOLM WAY | | Robert Morrison |
| | 14420 GLACIER VIEW DR | | Martine Paquin |
| | 16845 NORTHWOODS BLVD | | Johnny Chang |
| | 14156 S SHORE DR | | Mark Maynard |
| | 11665 TUNDRA DR | | Sugar Pine Estate LLC |
| | 11645 BROOK LN | | Jeffrey Pollock |
| | 13732 HEIDI WAY | | Keaton Marcel |
| | 13099 OBERWALD WAY | | Gretchen Schroeder |
| 45470011000 | 11755 OSLO DRIVE | | Amar Panchal |
| | 12709 SKI VIEW LOOP | | NASH WILLIAM R & GLENNA TRSTES ETAL |
| 44300008000 | 14124 RAMSHORN ST | | Andrew Hogg |
| | 11382 BENNETT FLAT RD | | William Hummer |
| 46630014000 | 11667 SNOWPEAK WAY | Unit 526 | Jessica Burtis-Linderman |
| | 14935 WOLFGANG RD | | Adelina Rosen |
| 18352031000 | 13855 DONNER PASS RD | | LOCH LEVEN LODGE LLC |
| 16370016000 | 12239 GREENWOOD DR | | Tina Herron |
| 18810020000 | 10583 BOULDERS RD | Unit 8 | Elizabeth Watson |
| 17371019000 | 14664 SOUTH SHORE DRIVE | | Chris Shackelton |
| 18352029000 | 13681 DONNER PASS ROAD | | James and Lorraine Lebel |
| 45540039000 | 14047 PATHWAY AVE | | Spencer Tse |
| 44430032000 | 14033 COPENHAGEN DR | | Christopher Carey |
| 46100008000 | 13245 SKISLOPE WAY | | Jens Pillgram-Larsen |
| 44600004000 | 14912 SWISS LANE | | Molly Messenger |
| 19770005000 | 11092 CHINA CAMP ROAD | TRUCKEE | Don Macleod |
| 46080010000 | 11978 SNOWPEAK WAY | | Catherine Green |
| 17460017000 | 15755 DONNER PASS ROAD | 136 | MORIMOTO PROPERTIES II LLC |
| 45690013000 | 11939 BROOKSTONE DR | | Hillary Murphy |
| 45330042000 | 11422 MOUGLE LANE | | Dawn Graham |
| 46650012000 | 11589 SNOWPEAK WAY | Unit 103 | kevin magliulo |
| 46050028000 | 12291 VIKING WAY | | Luca Mangini |
| 44610014000 | 15167 SWISS LN | | Christy Roberts |
| 16601028000 | 12632 SAPPHIRE LN | | Jeannine Gallant |
| 45060054000 | 12575 NORTHWOODS BLVD | Unit 2 | Joan Reuverni |
| 44280022000 | 15262 NORTHWOODS BLVD | Unit 4 | Mark Brauer |
| 45240001000 | 11824 SCHUSSING WAY | _ | Marie Cohn |
| | 13444 DAVOS DR | | Jenna Maioriello |
| | | | |
| 46170008000 | 14742 SKISLOPE WAY | | Peter Killcommons |
| | 14742 SKISLOPE WAY 10049 E RIVER ST | | Yvette Durant |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---|-------------------------|---------------------|--|
| 17470024000 | 15755 DONNER PASS ROAD | 242 | SABO AIDA TRSTE |
| 19520011000 | 10360 PALISADES DR | Unit 1 | Shawn La Rowe |
| 18810066000 | 11455 DOLOMITE WAY | Unit 3 | Menachem Sendowski |
| 19750011000 | 12861 CALEB DRIVE | | Philip Gadd |
| 46650044000 | 11591 SNOWPEAK WAY | Unit 301 | Mei-Mei Or |
| 45630017000 | 12573 ST BERNARD DR | | Marvin Vipler |
| 44130030000 | 12587 BERNESE LN | | David Mahoney III |
| 45750015000 | 12305 LAUSANNE WAY | | Steve Fennell |
| 44550017000 | 13354 SKI VIEW LOOP | | Sarang Samant |
| 46540034000 | 12811 SOLVANG WAY | | Nicole Noutsios |
| 17251006000 | 15450 S SHORE DR | | Beach Rebecca H John D Trste |
| 45060024000 | 13345 FALCON POINT PL | | Carolyn and Scott Bromstead |
| 46270040000 | 16696 SKISLOPE WAY | Unit 2 | Aleksei Shestakov |
| 19250016000 | 11771 RIVERVIEW CT | | Matthew Wagner |
| 17381005000 | 14320 SOUTH SHORE DRIVE | | Margaret Burdick |
| 18810004000 | 10564 BOULDERS RD | Unit 4 | Christine Romo-Munday |
| 40160004000 | 10125 THE STRAND | | Erika Brosz |
| 44390006000 | 12031 SKISLOPE WAY | | John Stephens |
| 46520045000 | 13080 SOLVANG WAY | | Ehab Bandar |
| 44500005000 | 10889 SKI SLOPE WAY | | Chris Nicolette |
| 16370019000 | 12655 MADRONE LN | | Jeff Brunings |
| 46490032000 | 14107 SAINT CROIX WAY | | Brian MacGregor |
| 17120072000 | 16055 EDER CT | | Bradley Christofferson |
| 45610036000 | 13921 HANSEL AVE | | Philip Silverstein |
| 44400021000 | 14250 COPENHAGEN DR | | Joseph Hastings |
| 45480032000 | 11554 OSLO DRIVE | | Ulrika Brattemark |
| 44610055000 | 15262 SWISS LN | | Laura Brown |
| 17114016000 | 16520 SALMON STREET | | Thomas Mitchell |
| 44530015000 | 12935 SKI VIEW LOOP | | Thang Bui |
| 44370016000 | 12454 SKISLOPE WAY | | Gary Walker |
| 45300031000 | 11709 LAUSANNE WAY | | Arleen Tahara |
| 44070042000 | 13315 DAVOS DR | | Bethany Fox |
| 46030007000 | 12445 VIKING WAY | | Noah Goldberg |
| 19740036000 | 13122 LOOKOUT LOOP | | Glenn Sennett |
| 17330014000 | 14825 DENTON AVE | | Jani Osborne |
| 19380043000 | 10978 BEACON ROAD | | Daniel Buchmueller |
| 19020005000 | 10016 KEISER AVE | | Brian Biega |
| 19500034000 | 10541 RED FIR ROAD | | Christopher King Christopher Chri |
| 44030011000 | 11227 BOLZANO DR | | Barry O Leary |
| 45670023000 | 13567 HANSEL AVE | | Cyle B. Sherman |
| 44280036000 | 14667 DAVOS DRIVE | | Dean & Catherine Mesquite |
| 45520025000 | 13066 ROUNDHILL DR | | Timothy Fiacco |
| 44490001000 | 11239 SKI SLOPE WAY | | Brett Lawton |
| 46220048000 | 16604 SKISLOPE WAY | Unit 101 | Tzong-Ru Han |
| | 15855 SOUTH SHORE DRIVE | | Matt Gallagher |
| | 11710 SITZMARK WAY | | JOHN ASKINE |
| | 11529 SNOWPEAK WAY | Unit 619 | Linda & Michael Scott |
| | 11742 OSLO DR | | Michael Westermann |
| | 11251 BOLZANO DRIVE | | Miki Yamamoto |
| | 15180 NORTHWOODS BLVD | | Beatrix Greenwell |
| | 11848 MOUGLE LN | | tyler stewart |
| | 14168 TYROL RD | | Dennis May |
| | 13628 HANSEL AVE | | Zohar Schafir Hirshfeld |
| | 12801 DULZURA ST | | Carol Fromson |
| | 10354 PALISADES DR | | Aaron Schwartz |
| | 16044 GLENSHIRE DRIVE | | Brandon Brooks |
| | 14293 COPENHAGEN DR | | Justin Boggs |
| | 14580 ALDER CREEK ROAD | | Sherrie Ebyam |
| | 12824 FALCON POINT PL | | David Sutton |
| | | | |
| | 12068 PINE FOREST ROAD | | Lindsey MacLean |
| 16320038000 46630012000 | 11673 SNOWPEAK WAY | Unit 530 | Melissa Hoff |
| 16320038000 46630012000 17450029000 | | Unit 530 Unit 29 | • |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|--|------------|--|
| 19850020000 | 11544 KELLEY DR | | Sheldon and Naureen Swanson |
| 45350026000 | 11525 KITZBUHEL ROAD | | Charles Kuffner |
| 44330020000 | 16073 NORTHWOODS BLVD | | Robert Weeks |
| | 11922 OSLO DR | | Pankaj Thankkar |
| | 14048 SKI VIEW LOOP | | Michael Bergeron |
| | 13164 OBERWALD WAY | | Scott Arwin |
| | 11271 ALDER HILL ROAD | | Eric Brown |
| | 14610 DONNER PASS RD | | leslie williams |
| | 12254 RICHARDS BLVD | | Todd Gregorian |
| | 10160 CHURCH STREET | | FAT LAZY DOG PROPERTIES LLC |
| | 13411 FAIRWAY DRIVE | | John Fillmore |
| | 13147 SOLVANG WAY | | Ingrid Yen |
| | 12429 SAINT BERNARD DRIVE | | |
| | 14850 NORTHWOODS BOULEVARD | | Cynthia Lynds Cynthia Warran |
| | | | Cynthia Warren |
| | 11848 RHINELAND AVE 12794 NORTHWOODS BLVD | Linit 417 | Jan Heinemann |
| | | Unit ,417, | John Kelly |
| | 15420 S SHORE DR | Limit O | Jim Roberts |
| | 13053 NORTHWOODS BLVD | Unit 3 | Dan Lapointe Make Tarres & David Liem |
| | 11651 NORDIC LN | | Malya Torres & David Liem |
| | 12486 SAINT MORITZ LANE | LI-:+ 000 | James Stroka |
| | 11589 SNOWPEAK WAY | Unit 228 | Lyndsey Ballinger |
| | 11090 SITZMARK WAY | | Mary Mills |
| | 13984 SKI VIEW LOOP | 11 | Damiano Rizzi |
| | 11533 SNOWPEAK WAY | Unit 623 | Sylvia Maendl |
| | 15775 DONNER PASS ROAD | 122 | HUGHES NATHEN R & NONGNUCH P |
| | 12474 LAKEVIEW COURT | | ANDREA BERTOCCO |
| | 10101 W RIVER ST | | Redlight Inc. |
| | 14729 SOUTH SHORE DRIVE | | Robert Kleis |
| | 11481 GLEN RD | | Carl Jeffries |
| 45440015000 | 12095 OSLO DR | | Mark O'Brien |
| 19860005000 | 11291 GHIRARD ROAD | | Adam Green |
| 45280030000 | 11771 NORDIC LANE | | Anna Evanier |
| 44330009000 | 16088 NORTHWOODS BOULEVARD | | michael keck |
| 45410014000 | 10881 MOUGLE LANE | | Bernhard Ries |
| 46280005000 | 12368 SPRINGBROOK PL | | Joanne Liotta |
| 46440004000 | 13100 OBERWALD WAY | | Belinda and Steve Rowbury |
| 19740088000 | 11309 SUTTER\'S TRAIL | | KEN ROSS |
| 17340017000 | 14600 DONNER PASS RD | | David Dahlin |
| 19160029000 | 10251 E RIVER ST | | Christine Hinkel |
| 18820040000 | 10890 CINNABAR WAY | | Kathryn Berry |
| 16490003000 | 10495 LENELLE LANE | | VALERIO CRISTINA ET AL |
| 45580013000 | 13770 PATHWAY AVENUE | | Kenneth Murray |
| 45580008000 | 13846 PATHWAY AVENUE | | Martha Gilley |
| 44190019000 | 14028 TYROL ROAD | | Ellen Berg |
| 45520030000 | 12899 ROUNDHILL DRIVE | | Paul Chandler |
| 44540049000 | 14715 TYROL ROAD | | Claire Max |
| 17242025000 | 15728 SPRUCE STREET | | LUKAS WILLIS |
| 45120004000 | 12798 FALCON POINT PLACE | | Paul Casasco |
| 45060063000 | 11870 MUHLEBACH WAY | 1 | Margrit Patterson-Guizar and Manuel Guizar |
| | 11005 K T COURT | | Matt Howard |
| 46530030000 | 12897 SOLVANG WAY | | Neil Leahey |
| 46080012000 | 12087 SNOWPEAK WY | | Donna Falzon |
| | 12006 SKISLOPE WAY | | SQR319 LLC |
| | 11420 OSLO DR | | BRONDA LLC |
| | 12258 BEAR MEADOWS CT | | Tim Choate |
| | 12788 ZURICH PL #2 | Unit 2 | Shawn Smith |
| | 15036 SOUTH SHORE DRIVE | | Robert McCarrick |
| | 10761 LAURELWOOD DRIVE | | Roberto Gonzalez |
| | 11530 DOLOMITE WAY | Unit 3 | Julie Ebert |
| | 15755 DONNER PASS ROAD | | GAUDENZI DAVID F & SUSAN K TRSTES |
| | 12819 PALISADE STREET | 243 | Denise Meilszenkier |
| | 10161 PALISADES DR | Unit 1 | JANA TOMASELLO |
| | 13784 PATHWAY AVE | OIIIC I | David Co |
| -0000012000 | TO, OT I VIIIMANI VAF | 1 | Duna Co |

| | Parcel Number | Physical Address | Unit/Suite | Owner Names |
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| 17130014000 15140 DONNIFERASE RD | | | | , |
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| 19890011000 IDST R IOSA CT | | | | |
| BESTITUZION DOORS DILLURER DO | | | | - |
| IBBS10/024000 DOED BOULDERS ROAD | | | | |
| | | | Unit 7 | |
| 1983052000 10246 FALL COURT | | | | |
| | | | Offico | |
| Add Add | | | | - |
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| Sephen Dexter | | | | |
| 19900018000 11073 MERK COURT | | | | |
| 17270015000 | | | | |
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| 4570008000 11558 CNUSSING WAY | | | | |
| | | | Unit 4 | |
| | | | UIIIL 4 | |
| Main | | | | |
| Additional Add | | | | |
| 45060070000 12865 NORTHWOODS BLVD | | | | |
| 46830015000 11657 SNOWPEAK WAY Unit 522 Brandi Laffins | | | | |
| 46650009000 15189 SNOWPEAK WAY | | | | , |
| 17260019000 15130 POINT DR | | | | |
| 16470054000 12531 PINE FOREST RD | | | UNII 53 | |
| 18820055000 11530 DOLOMITE WAY | | | | |
| 17460016000 15755 DONNER PASS ROAD | | | | |
| 18400002000 | | | 1 | · |
| 44580009000 14436 SWISS LN James Kroske 45650010000 12153 SCHUSSING WAY William C Mortimore 44180002000 14394 TYROL RD Kathryn Ray 40040013000 10331 SOMERSET DRIVE Jose Rivero 45170006000 11815 NORTHWOODS BLVD Gayle Slade 19900021000 11090 HENNESS RD Martin 2017 Family Trust 46650052000 11591 SNOWPEAK WAY #12 Unit 306 45240017000 11075 SITZMARK WAY Swasti Sharma 19930041000 11737 HAMPONIX ROAD Sharon Lockareff 44340028000 13992 COPENHAGEN DR F.L. Oliver 45480019000 14386 HANSEL AVE Roger & Melody Hoover 45890030000 1336 RIDGE RD Olga Jerdeva 46100014000 11648 RHINELAND AVENUE GRACE Lindberg 46220017000 12741 STOCKHOLM WAY Jasmin Makar 46300017000 12741 STOCKHOLM WAY Mary Chou 46560002000 12945 SKISLOPE WAY Alfrie Duque 45660000000 12741 SDCKHOLM WAY Mary Chou 46600000000 12751 DENTON AVE | | | 135 | |
| 45650010000 12153 SCHUSSING WAY | | | | |
| 44180002000 14394 TYROL RD | | | | |
| 40040013000 10331 SOMERSET DRIVE Jose Rivero 45170006000 11815 NORTHWOODS BLVD Gayle Slade 19900021000 11090 HENNESS RD Martin 2017 Family Trust 46650052000 11591 SNOWPEAK WAY #12 Unit 306 erik johnson 17290007000 14816 DENTON AVE Annette Snider 45240017000 11075 SITZMARK WAY Swastl Sharma 19930041000 11731 HOPE CT Unit B Zhu Pirot 45130013000 11797 CHAMONIX ROAD Sharon Lockareff 44430028000 13992 COPENHAGEN DR F.L. Oliver 45840019000 14386 HANSEL AVE Roger & Melody Hoover 1859036000 11336 RIDGE RD Olga Jerdeva 46100014000 11348 RHINELAND AVENUE GRACE Lindberg 44240002000 12945 SKISL OPE WAY Jasmin Makar 4630017000 12741 STOCKHOLM WAY Mary Chou 46660006000 12031 VIKING WAY Alfie Duque 17301003000 14716 DENTON AVE Carlye Greene 46560006000 12035 BROOKSTONE DRIVE Ed SUohn 46560024000 12401 HILLSIDE DRIVE Courtney Murphy 46310036000 14297 ALDER CREEK ROAD William Raman Edwards 44460024000 13767 DAVOS DRIVE Andrew Dubin 17720018000 14908 SHORE DR Christensen John M Trste 4570050000 11838 HOPE CT Unit B Nathan Scharfe 45600007000 11838 HOPE CT Unit B Nathan Scharfe 4560007000 11938 MOUGLE LN Richard Denoix 46630003000 11891 SNOWPEAK WAY Unit 550 gisu sadaghiani 4600030000 11505 REMANT DR. Kenneth C. Brennan and Jodi C. Brennan, Trustees of The Brennan Family Trust | 44580009000 | 14436 SWISS LN | | James Kroske |
| 45170006000 | 44580009000 45650010000 | 14436 SWISS LN 12153 SCHUSSING WAY | | James Kroske William C Mortimore |
| 19900021000 11090 HENNESS RD | 44580009000 45650010000 44180002000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD | | James Kroske William C Mortimore Kathryn Ray |
| 4665052000 11591 SNOWPEAK WAY #12 | 44580009000 45650010000 44180002000 40040013000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE | | James Kroske William C Mortimore Kathryn Ray Jose Rivero |
| 17290007000 | 44580009000 45650010000 44180002000 40040013000 45170006000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade |
| 45240017000 11075 SITZMARK WAY Swasti Sharma 19930041000 11731 HOPE CT Unit B Zhu Pirot 45130013000 11797 CHAMONIX ROAD Sharon Lockareff 44430028000 13992 COPENHAGEN DR F.L. Oliver 45480019000 14386 HANSEL AVE Roger & Melody Hoover 45480019000 1336 RIDGE RD Olga Jerdeva 46100014000 11648 RHINELAND AVENUE GRACE Lindberg 44240002000 12945 SKISLOPE WAY Jasmin Makar 46320017000 12741 STOCKHOLM WAY Mary Chou 46100014000 12031 VIKING WAY Alfie Duque 17301003000 12031 VIKING WAY Alfie Duque 45660006000 12058 BROOKSTONE DRIVE Ed StJohn 46560024000 12401 HILLSIDE DRIVE Courtney Murphy 46310036000 14827 ALDER CREEK ROAD William Raman Edwards 44460024000 13767 DAVOS DRIVE Andrew Dubin 17270018000 14906 S SHORE DR Christensen John M Trste 44570050000 11802 HOPE CT Unit B Nathan Scharfe 45680027000 11938 MOUGLE LN Richard Denoix | 44580009000 45650010000 44180002000 40040013000 45170006000 19900021000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust |
| 19930041000 | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 | Unit 306 | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson |
| 45130013000 11797 CHAMONIX ROAD Sharon Lockareff 44430028000 13992 COPENHAGEN DR F.L. Oliver 45480019000 14386 HANSEL AVE Roger & Melody Hoover 18590036000 11338 RIDGE RD Olga Jerdeva 46100014000 11648 RHINELAND AVENUE GRACE Lindberg 44240002000 12945 SKISLOPE WAY Jasmin Makar 46320017000 12741 STOCKHOLM WAY Mary Chou 46600006000 12031 VIKING WAY Alfie Duque 17301003000 14716 DENTON AVE Carlye Greene 45660006000 12058 BROOKSTONE DRIVE Ed StJohn 46560024000 12401 HILLSIDE DRIVE Courtney Murphy 46310036000 14827 ALDER CREEK ROAD William Raman Edwards 44460024000 13767 DAVOS DRIVE Andrew Dubin 17270018000 14906 S SHORE DR Christensen John M Trste 44570050000 11500 CHALET RD Sharon Vaughan 19930024000 11832 HOPE CT Unit B Nathan Scharfe 45260027000 11938 MOUGLE LN Richard Denoix 46630003000 1 | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE | Unit 306 | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider |
| 44430028000 13992 COPENHAGEN DR F.L. Oliver 45480019000 14386 HANSEL AVE Roger & Melody Hoover 18590036000 11336 RIDGE RD Olga Jerdeva 46100014000 11648 RHINELAND AVENUE GRACE Lindberg 44240002000 12945 SKISLOPE WAY Jasmin Makar 46320017000 12741 STOCKHOLM WAY Mary Chou 46060006000 12031 VIKING WAY Alffe Duque 17301003000 14716 DENTON AVE Carlye Greene 45660024000 12401 HILLSIDE DRIVE Ed StJohn 46560024000 12401 HILLSIDE DRIVE Courtney Murphy 46310036000 14827 ALDER CREEK ROAD William Raman Edwards 44460024000 13767 DAVOS DRIVE Andrew Dubin 1727018000 14906 S SHORE DR Christensen John M Trste 44570050000 11500 CHALET RD Sharon Vaughan 19930024000 11832 HOPE CT Unit B Nathan Scharfe 45260027000 11938 MOUGLE LN Richard Denoix 46630003000 11691 SNOWPEAK WAY Unit 550 gisu sadaghiani 404001300 | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma |
| A5480019000 | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 19930041000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot |
| 18590036000 11336 RIDGE RD Olga Jerdeva 46100014000 11648 RHINELAND AVENUE GRACE Lindberg 44240002000 12945 SKISLOPE WAY Jasmin Makar 46320017000 12741 STOCKHOLM WAY Mary Chou 46660006000 12031 VIKING WAY Alfie Duque 17301003000 14716 DENTON AVE Carlye Greene 45660006000 12058 BROOKSTONE DRIVE Ed StJohn 46560024000 12401 HILLSIDE DRIVE Courtney Murphy 46310036000 14827 ALDER CREEK ROAD William Raman Edwards 44460024000 13767 DAVOS DRIVE Andrew Dubin 17270018000 14906 S SHORE DR Christensen John M Trste 44570050000 11500 CHALET RD Sharon Vaughan 19930024000 11832 HOPE CT Unit B Nathan Scharfe 45260027000 11938 MOUGLE LN Richard Denoix 46630003000 11691 SNOWPEAK WAY Unit 550 gisu sadaghiani 44040013000 11558 ZERMATT DR. Kenneth C. Brennan and Jodi C. Brennan, Trustees of The Brennan Family Trust | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 19930041000 45130013000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT 11797 CHAMONIX ROAD | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot Sharon Lockareff |
| 46100014000 11648 RHINELAND AVENUE GRACE Lindberg 44240002000 12945 SKISLOPE WAY Jasmin Makar 46320017000 12741 STOCKHOLM WAY Mary Chou 46060006000 12031 VIKING WAY Alfie Duque 17301003000 14716 DENTON AVE Carlye Greene 45660006000 12058 BROOKSTONE DRIVE Ed StJohn 46560024000 12401 HILLSIDE DRIVE Courtney Murphy 46310036000 14827 ALDER CREEK ROAD William Raman Edwards 44460024000 13767 DAVOS DRIVE Andrew Dubin 17270018000 14906 S SHORE DR Christensen John M Trste 44570050000 11500 CHALET RD Sharon Vaughan 19930024000 11832 HOPE CT Unit B Nathan Scharfe 45260027000 11938 MOUGLE LN Richard Denoix 46630003000 11691 SNOWPEAK WAY Unit 550 gisu sadaghiani 44040013000 11558 ZERMATT DR. Kenneth C. Brennan and Jodi C. Brennan, Trustees of The Brennan Family Trust | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 19930041000 45130013000 44430028000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT 11797 CHAMONIX ROAD 13992 COPENHAGEN DR | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot Sharon Lockareff F.L. Oliver |
| 44240002000 12945 SKISLOPE WAY Jasmin Makar 46320017000 12741 STOCKHOLM WAY Mary Chou 46060006000 12031 VIKING WAY Alfie Duque 17301003000 14716 DENTON AVE Carlye Greene 4566006000 12058 BROOKSTONE DRIVE Ed StJohn 46560024000 12401 HILLSIDE DRIVE Courtney Murphy 46310036000 14827 ALDER CREEK ROAD William Raman Edwards 44460024000 13767 DAVOS DRIVE Andrew Dubin 17270018000 14906 S SHORE DR Christensen John M Trste 44570050000 11500 CHALET RD Sharon Vaughan 19930024000 11832 HOPE CT Unit B Nathan Scharfe 45260027000 11938 MOUGLE LN Richard Denoix 46630003000 11691 SNOWPEAK WAY Unit 550 gisu sadaghiani 44040013000 11558 ZERMATT DR. Kenneth C. Brennan and Jodi C. Brennan, Trustees of The Brennan Family Trust | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 19930041000 45130013000 44430028000 45480019000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT 11797 CHAMONIX ROAD 13992 COPENHAGEN DR 14386 HANSEL AVE | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot Sharon Lockareff F.L. Oliver Roger & Melody Hoover |
| 46320017000 12741 STOCKHOLM WAY Mary Chou 46060006000 12031 VIKING WAY Alfie Duque 17301003000 14716 DENTON AVE Carlye Greene 45660006000 12058 BROOKSTONE DRIVE Ed StJohn 46560024000 12401 HILLSIDE DRIVE Courtney Murphy 46310036000 14827 ALDER CREEK ROAD William Raman Edwards 44460024000 13767 DAVOS DRIVE Andrew Dubin 17270018000 14906 S SHORE DR Christensen John M Trste 44570050000 11500 CHALET RD Sharon Vaughan 19930024000 11832 HOPE CT Unit B Nathan Scharfe 45260027000 11938 MOUGLE LN Richard Denoix 46630003000 11691 SNOWPEAK WAY Unit 550 gisu sadaghiani 44040013000 11558 ZERMATT DR. Kenneth C. Brennan and Jodi C. Brennan, Trustees of The Brennan Family Trust | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 19930041000 45130013000 44430028000 45480019000 18590036000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT 11797 CHAMONIX ROAD 13992 COPENHAGEN DR 14386 HANSEL AVE 11336 RIDGE RD | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot Sharon Lockareff F.L. Oliver Roger & Melody Hoover Olga Jerdeva |
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| 45660006000 12058 BROOKSTONE DRIVE Ed StJohn 46560024000 12401 HILLSIDE DRIVE Courtney Murphy 46310036000 14827 ALDER CREEK ROAD William Raman Edwards 44460024000 13767 DAVOS DRIVE Andrew Dubin 17270018000 14906 S SHORE DR Christensen John M Trste 44570050000 11500 CHALET RD Sharon Vaughan 19930024000 11832 HOPE CT Unit B Nathan Scharfe 45260027000 11938 MOUGLE LN Richard Denoix 46630003000 11691 SNOWPEAK WAY Unit 550 gisu sadaghiani 44040013000 11558 ZERMATT DR. Kenneth C. Brennan and Jodi C. Brennan, Trustees of The Brennan Family Trust | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 19930041000 45130013000 44430028000 45480019000 18590036000 46100014000 44240002000 46320017000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT 11797 CHAMONIX ROAD 13992 COPENHAGEN DR 14386 HANSEL AVE 11336 RIDGE RD 11648 RHINELAND AVENUE 12945 SKISLOPE WAY | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot Sharon Lockareff F.L. Oliver Roger & Melody Hoover Olga Jerdeva GRACE Lindberg Jasmin Makar Mary Chou |
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| 44460024000 13767 DAVOS DRIVE Andrew Dubin 17270018000 14906 S SHORE DR Christensen John M Trste 44570050000 11500 CHALET RD Sharon Vaughan 19930024000 11832 HOPE CT Unit B Nathan Scharfe 45260027000 11938 MOUGLE LN Richard Denoix 46630003000 11691 SNOWPEAK WAY Unit 550 gisu sadaghiani 44040013000 11558 ZERMATT DR. Kenneth C. Brennan and Jodi C. Brennan, Trustees of The Brennan Family Trust | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 19930041000 45130013000 44430028000 45480019000 18590036000 46100014000 46220017000 46060006000 17301003000 45660006000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT 11797 CHAMONIX ROAD 13992 COPENHAGEN DR 14386 HANSEL AVE 11336 RIDGE RD 11648 RHINELAND AVENUE 12945 SKISLOPE WAY 12741 STOCKHOLM WAY 12031 VIKING WAY 14716 DENTON AVE | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot Sharon Lockareff F.L. Oliver Roger & Melody Hoover Olga Jerdeva GRACE Lindberg Jasmin Makar Mary Chou Alfie Duque Carlye Greene |
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| 44570050000 11500 CHALET RD Sharon Vaughan 19930024000 11832 HOPE CT Unit B Nathan Scharfe 45260027000 11938 MOUGLE LN Richard Denoix 46630003000 11691 SNOWPEAK WAY Unit 550 gisu sadaghiani 44040013000 11558 ZERMATT DR. Kenneth C. Brennan and Jodi C. Brennan, Trustees of The Brennan Family Trust | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 19930041000 45130013000 44430028000 45480019000 18590036000 46100014000 46220017000 46060006000 17301003000 465600024000 46310036000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT 11797 CHAMONIX ROAD 13992 COPENHAGEN DR 14386 HANSEL AVE 11336 RIDGE RD 11648 RHINELAND AVENUE 12945 SKISLOPE WAY 12741 STOCKHOLM WAY 12031 VIKING WAY 14716 DENTON AVE 12058 BROOKSTONE DRIVE 12401 HILLSIDE DRIVE | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot Sharon Lockareff F.L. Oliver Roger & Melody Hoover Olga Jerdeva GRACE Lindberg Jasmin Makar Mary Chou Alfie Duque Carlye Greene Ed StJohn Courtney Murphy |
| 19930024000 11832 HOPE CT Unit B Nathan Scharfe 45260027000 11938 MOUGLE LN Richard Denoix 46630003000 11691 SNOWPEAK WAY Unit 550 gisu sadaghiani 44040013000 11558 ZERMATT DR. Kenneth C. Brennan and Jodi C. Brennan, Trustees of The Brennan Family Trust | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 19930041000 45130013000 44430028000 45480019000 46100014000 4620017000 46060006000 17301003000 46560024000 46310036000 44460024000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT 11797 CHAMONIX ROAD 13992 COPENHAGEN DR 14386 HANSEL AVE 11336 RIDGE RD 11648 RHINELAND AVENUE 12945 SKISLOPE WAY 12741 STOCKHOLM WAY 12031 VIKING WAY 14716 DENTON AVE 12058 BROOKSTONE DRIVE 14827 ALDER CREEK ROAD 13767 DAVOS DRIVE | | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot Sharon Lockareff F.L. Oliver Roger & Melody Hoover Olga Jerdeva GRACE Lindberg Jasmin Makar Mary Chou Alfie Duque Carlye Greene Ed StJohn Courtney Murphy William Raman Edwards |
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| 44280013000 15347 NORTHWOODS BLVD Jamie Clark | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 45130013000 44430028000 45480019000 4590036000 46100014000 4620017000 4630006000 17301003000 46560024000 46560024000 44460024000 17270018000 44570050000 19930024000 45260027000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT 11797 CHAMONIX ROAD 13992 COPENHAGEN DR 14386 HANSEL AVE 11336 RIDGE RD 11648 RHINELAND AVENUE 12945 SKISLOPE WAY 12741 STOCKHOLM WAY 12031 VIKING WAY 14716 DENTON AVE 12058 BROOKSTONE DRIVE 14827 ALDER CREEK ROAD 13767 DAVOS DRIVE 14906 S SHORE DR 11500 CHALET RD 11832 HOPE CT | Unit B Unit B | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot Sharon Lockareff F.L. Oliver Roger & Melody Hoover Olga Jerdeva GRACE Lindberg Jasmin Makar Mary Chou Alfie Duque Carlye Greene Ed StJohn Courtney Murphy William Raman Edwards Andrew Dubin Christensen John M Trste Sharon Vaughan Nathan Scharfe Richard Denoix |
| | 4458009000 45650010000 44180002000 40040013000 45170006000 19900021000 46650052000 17290007000 45240017000 45130013000 44430028000 45180013000 46100014000 4620017000 46320017000 46660006000 17301003000 45660024000 46560024000 44570050000 19930024000 45260027000 46630003000 44040013000 | 14436 SWISS LN 12153 SCHUSSING WAY 14394 TYROL RD 10331 SOMERSET DRIVE 11815 NORTHWOODS BLVD 11090 HENNESS RD 11591 SNOWPEAK WAY #12 14816 DENTON AVE 11075 SITZMARK WAY 11731 HOPE CT 11797 CHAMONIX ROAD 13992 COPENHAGEN DR 14386 HANSEL AVE 11336 RIDGE RD 11648 RHINELAND AVENUE 12945 SKISLOPE WAY 12741 STOCKHOLM WAY 12031 VIKING WAY 14716 DENTON AVE 12058 BROOKSTONE DRIVE 14827 ALDER CREEK ROAD 13767 DAVOS DRIVE 14906 S SHORE DR 11500 CHALET RD 11691 SNOWPEAK WAY 11558 ZERMATT DR. | Unit B Unit B | James Kroske William C Mortimore Kathryn Ray Jose Rivero Gayle Slade Martin 2017 Family Trust erik johnson Annette Snider Swasti Sharma Zhu Pirot Sharon Lockareff F.L. Oliver Roger & Melody Hoover Olga Jerdeva GRACE Lindberg Jasmin Makar Mary Chou Alfie Duque Carlye Greene Ed StJohn Courtney Murphy William Raman Edwards Andrew Dubin Christensen John M Trste Sharon Vaughan Nathan Scharfe Richard Denoix gisu sadaghiani |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|-----------------------------|------------|---|
| | 14904 ALDER CREEK RD. | | Bernardita Halili |
| 17470013000 | 15775 DONNER PASS ROAD | 225 | VERNOT LAURENS & LINDA |
| | 12346 PINE FOREST ROAD | | Chris Beck |
| | 10620 BOULDERS RD | Unit 8 | Kenneth and Mercedes Brown |
| | 15775 DONNER PASS ROAD | | BAIR CHARLES J & TERI S TRSTES |
| | 10319 PROSSER DR | | Sam Wiggin |
| | 10245 STONERIDGE DR UNIT 49 | | Connie Gallippi |
| | 11591 SNOWPEAK WAY | | Rachael Bergman |
| | 12169 VIKING WAY | OIIIC 401 | Mark Elcombe |
| | 15056 DAVOS DR | | Debbie Osborn |
| | 13581 PATHWAY AVE | | Matthew Sun |
| | 10299 STONERIDGE | Unit B | Rose Gabriele |
| | 13579 SKISLOPE WAY | Onicb | Steven Edward Magee |
| | 10177 DONNER LAKE RD | | Laura & Michael Locher |
| | 12727 NORTHWOODS BLVD | | Steven Honig |
| | 12800 NORTHWOODS BLVD | | Wendy Whitworth |
| | 11001 ROYAL CREST DR | UIIIL 433 | Kristin O'Connell |
| | 13908 COPENHAGEN DRIVE | | |
| | 12030 MOUGLE LN | Unit 8 | Gregory Chan |
| | | | karen gregory |
| | 16680 SKISLOPE WAY | Unit 1 | James Salter Kristina Sandarsan |
| | 13815 HILLSIDE DRIVE | | Kristina Sanderson |
| | 10015 W RIVER ST | | Truckee Star Hotel |
| | 15755 DONNER PASS ROAD | | MAHER PEGGY J TRSTE |
| | 11420 DOLOMITE WAY | Unit 7 | Nina Alvarez |
| | 11263 SUTTER\'S TRAIL | | Sean & Lisa Hoey |
| | 11537 SNOWPEAK WAY | | Anhoa Dao |
| | 14585 DENTON AVENUE | | Samuel Grossberg |
| | 12516 SCHUSSING WAY | | Kathleen Halat |
| | 15044 WOLFGANG RD | | Kristen Easterday |
| | 15731 ROLANDS WAY | | Claire Archer |
| | 11259 SKISLOPE WAY | | Jeffrey C. Hallam |
| | 14591 RED MOUNTAIN RD | | Laurie Hall |
| | 12051 OSLO DRIVE | | Suzanne Reiss |
| | 14544 DENTON AVE | | Cliff Johnsen |
| | 11828 KITZBUHEL ROAD | | Susannah Kirsch |
| | 12489 FALCON POINT PL | | Robin Rollman |
| | 13610 HILLSIDE DRIVE | | Paul LaVancha II |
| | 13894 COPENHAGEN DR | | ASHLEY TAYLOR |
| | 14090 NORTHWOODS BLVD | | Amy V Kaufman |
| 17470033000 | 15715 DONNER PASS RD | 252 | Noah and Heather Fox |
| | 10283 WHITE FIR RD | | Philip A Muse |
| | 11635 KAYHOE CT | | David and Elaine Jerome |
| | 15775 DONNER PASS ROAD | 211 | NAJIM G PETER & ZOE C |
| 18361020000 | 13574 MORAINE ROAD | | Aparna Reddy |
| 19910006000 | 11259 HENNESS ROAD | | Mark Lasecke |
| 43030004000 | 11527 HENNESS RD | | Matthew Isono |
| - | 11886 LAUSANNE WAY | | Hussein Safa |
| 44080036000 | 16831 NORTHWOODS BLVD | | Keith Conley |
| 46060010000 | 12050 VIKING WAY | | Barbara Brickell |
| 44440027000 | 13925 HERRINGBONE WAY | | John Heinlein |
| 19830022000 | 10217 WINTER CREEK LOOP | | Scott McGill |
| 46520014000 | 13109 HILLSIDE DR | | Chris Bryant |
| 17160018000 | 10025 JOHNSON LANE | | Marlys Thompson |
| 45180052000 | 12712 ZURICH PLACE | | gary walker |
| 44550030000 | 14801 TYROL RD | | Yakov Levin |
| 44560002000 | 11834 CHALET ROAD | | Philip and Trina Oettinger Family Trust - Phillip Oettinger (Trustee) |
| 44410002000 | 14268 HERRINGBONE WAY | | Andrew Kubichek |
| 45300009000 | 11530 BENNETT FLAT ROAD | | BECK MICHAEL & BROOKE |
| 44040010000 | 11514 ZERMATT DR | | Graham Degen |
| 45640031000 | 13644 HANSEL AVE | | Scott Mollett |
| 16320010000 | 10230 LARIAT COURT | | Dylan Cisney |
| 17470014000 | 15775 DONNER PASS ROAD | 226 | SHEU CHII-CHING ETAL |
| 19111001000 | 10007 BRIDGE ST | | TRUCKEE HOTEL PARTNERS LLC |
| | | | |

| | Physical Address | | Owner Names |
|--|---|-----------|--|
| 18810014000 | 10583 BOULDERS RD | Unit ,3, | Jeff Greendorfer |
| 40220008000 | 10540 CODOGAN STREET | | Haley Jeffery |
| 44300007000 | 14136 RAMSHORN ST | | Kerry Walsh |
| 46560032000 | 12513 HILLSIDE DR | | Lianna Errecart |
| 44410056000 | 11966 SKI SLOPE WAY | | David Press |
| 45260005000 | 11325 SITZMARK WAY | | Jacqueline DeBoo |
| 44030025000 | 16423 NORTHWOODS BLVD | | Martin Reddy |
| 46060035000 | 12165 SNOWPEAK WAY | | Windfall LLC |
| 44310005000 | 15619 NORTHWOODS BLVD | | David Lewis |
| 46360028000 | 12925 PINNACLE LOOP | | Kuok Ho |
| 17470012000 | 15775 DONNER PASS ROAD | 224 | VOSS LIVING TRUST |
| 19500003000 | 10777 TORREY PINE ROAD | | Edward Marsh |
| 18610016000 | 11370 FOREST LANE | | Brian White |
| 17450035000 | 15460 DONNER PASS RD | Unit 35 | David Yacubian |
| 18372001000 | 13395 SIERRA DRIVE WEST | | Meghan Hession |
| 19850009000 | 11490 BOTTCHER LOOP | | Dean Wilkie |
| 46370027000 | 13097 PINNACLE LOOP | | Herbert Hern |
| 45630014000 | 12535 ST BERNARD DR | | Richard Bruce Hendry |
| 46650003000 | 11589 SNOWPEAK WAY | Unit 114 | Hamish Butler |
| 45350028000 | 11553 KITZBUHEL DRIVE | | Meghan Ward |
| | 13351 CRISTALLINA WAY | | Margaret Weidert |
| 19620008000 | 10110 PINELAND ROAD | | john southworth |
| | 13201 HILLSIDE DR | | Monica Burks |
| 17460038000 | 15775 DONNER PASS ROAD | 125 | ZOOK REVOCABLE LIVING TRUST |
| 44650021000 | 12802 NORTHWOODS BLVD | Unit A | Edgar Angelone |
| 19910005000 | 11239 HENNESS RD | | Todd Hamblet |
| 45390003000 | 11204 BENNETT FLAT RD | | Margo Forde |
| 44290047000 | 14403 DAVOS DR | | Nihar Vaidya |
| 45160019000 | 12437 LAUSANNE WAY | | Elizabeth Healy |
| 46650031000 | 11589 SNOWPEAK WAY | Unit 33 | Rich McKay |
| 44020019000 | 11411 BADEN RD | | Daniel Kim |
| 16400015000 | 12295 LEMON CT | | Christian Pelletier |
| | 15775 DONNER PASS ROAD | | HEINITZ RANDALL J & LAURA TRSTES |
| | 10917 CINNABAR WAY | 1 | Anthony Kahn |
| | 12337 SIERRA DR | | Olga Jerdeva |
| | 14049 SKISLOPE WAY | | Timothy Bostwick |
| | 12630 BERNESE LANE | | Joseph Radovsky |
| | 12176 LANDEAU LANE | | Edward Hernandez |
| | 13292 FAIRWAY DR | | Michael Mayock |
| | 12650 STOCKHOLM WAY | | Caroline Lim |
| | 15755 DONNER PASS ROAD | 233 | MURDOCK MEGGAN S TRSTE |
| | 11760 KITZBUHEL RD | | John Assunto |
| | 14431 GLACIER VIEW DR | | Holly Procter |
| | 15137 ALDER CREEK RD | | Patricia Sheehan |
| | 11331 BROCKWAY RD | | Best Western Truckee |
| | 16470 OLD HWY DR | | Britta Muff Michalo D'Amico |
| | 10865 MOUGLE LANE | | Michele D'Amico |
| | 14810 SLALOM WAY | | Sue Easterbrook |
| | 13500 OLYMPIC DRIVE | | Ganesh Agrawal |
| | 12259 HIGHLAND AVE | | GABRIEL MURTAUGH Mitch Clarin |
| | 10105 S RIVER ST | Linit #2^ | Mitch Clarin |
| | 13144 FAIRWAY DRIVE 14367 NORTHWOODS BOULEVARD | Unit #2A | Joan Lucas Joseph & Margaret Fortino |
| | | | |
| | 13983 HANSEL AVE 12975 SKISLOPE WAY | | Kimberlie D Nunes |
| | 13879 COPENHAGEN DRIVE | | Adrian Brown Brian Bell |
| | | | |
| | 12036 PINE FOREST RD | | Ari Sigal Adam Eichner |
| | 14455 WOLFGANG RD 11512 CHALET ROAD | | Adam Elcriner Alec & Elizabeth Dafferner |
| | 11869 SCHUSSING WAY | | |
| | | | Robert Blythe |
| | 12861 PINNACLE LOOP 14211 HERRINGBONE WAY | | Patricia Magnuson Dean ;Crispen |
| <i>1111111111111111111111111111111111111</i> | | | UASON A MAUSIN |
| | 11598 MOUGLE LANE | | Andreas Martin |

| earcer Number | Physical Address | Unit/Suite | Owner Names |
|--|---|-------------|---|
| | 11852 ST BERNARD DR | Omit/Ourte | Kevin Wilcox |
| | 10710 INDIAN PINE RD | | Shelly Braden |
| <u> </u> | 13321 MORAINE ROAD | | Shari Johnston |
| | | Unit 6 | Gordon Prioreschi |
| | 12432 GREENLEAF WAY | | Daniel White |
| 46400035000 | 12944 OBERWALD WAY | | Angus Bean |
| 46060007000 1 | 12102 VIKING WAY | | Wanny Lau |
| 19860017000 | 11260 GHIRARD ROAD | | DASGUPTA DHRITIMAN & ANURADHA TRSTES |
| | 14800 SKISLOPE WAY | | Rodney Recker |
| 17381023000 1 | 14348 S SHORE DR | | James Cassin |
| 45750022000 1 | 11968 BENNETT FLAT ROAD | | Michael Blair |
| 44070005000 1 | 11030 BOLZANO DR | | Ed Borchard |
| 46140002000 1 | 13837 SKISLOPE WAY | | omar billawala |
| 44620028000 1 | 13700 EDELWEISS PL | | John Scarsella |
| 17192019000 1 | 15004 DONNER PASS RD | | Kimberly de Vore |
| 44580054000 1 | 11516 LUCERNE LN | | James Martin |
| 44310003000 1 | 14362 DAVOS DR | | Sandeesh Merrick |
| 45440016000 1 | 12107 OSLO DRIVE | | Eugene Shashkevich |
| 46520038000 1 | 13080 HILLSIDE DR | | Richard & Pam Frank |
| 46650021000 1 | 11589 SNOWPEAK WAY | Unit 42 | Leslyn L Henry |
| 44370009000 1 | 12349 SKISLOPE WAY | | Helene spivak |
| 19750017000 | 12717 CALEB DRIVE | | Sarah Pursell |
| 46570017000 | 11561 SNOWPEAK WAY | Unit 644 | Marcie & Stephen Shapiro |
| 45710014000 | 12317 BENNETT FLAT RD | | Colin Moynihan |
| 44380001000 1 | 14580 COPENHAGEN DR | | Tom O'Connell |
| 46300022000 1 | 15001 ALDER CREEK RD | | Donal Quinlan |
| | 11156 SKISLOPE WAY | | Stephen J Usoz Exemption Trust |
| - | 10517 MARTIS VALLEY RD | | Dominick Scarola & Nicole Scarola |
| | 15204 WOLFGANG RD | | Tanner Miller |
| | | Front Cabin | Jed ORourke |
| - | 11797 NORTHWOODS BOULEVARD | | Stephen Suhre |
| - | 13243 ROUNDHILL DRIVE | | Thomas Martin |
| | 11619 NORSE AVE | | Patrick Sweeney |
| - | 11881 SKISLOPE WAY | | Abhinav Kapoor |
| | 11860 OSLO DR | | Christina Barlow |
| | 11551 BADEN ROAD | | Suzanne Reid |
| | 14029 NORTHWOODS BLVD | | Kurt Wong |
| - | 11366 LOCKWOOD DR 15715 DONNER PASS ROAD | 15/ | GEORGINA BISVAL LELAND JOHN D JR TRSTE |
| | 13675 MORAINE RD | 154 | Kenneth Ball |
| - | 11598 LAUSANNE WAY | | Jeanette Moore |
| | 14123 GLACIER VIEW DR | | Memet Ozsoy |
| | 14123 GLACIER VIEW DR 14885 SLALOM WAY | | Lori Burruss |
| | 12802 CALEB DRIVE | | Ofer Shaked |
| | 15730 WINDSOR WAY | | Vladimir Bogak |
| | 15118 DONNER PASS RD | | Loogman Investments LLC |
| | 12724 MUHLEBACH WAY | | Matt Hundley |
| | 16650 NORTHWOODS BLVD | | Blake Durtsche |
| | 12826 ZURICH PLACE | Unit 4 | Robin Barata |
| | 11817 CHATEAU WAY | | Tim Cutting |
| | 15751 WILLOW STREET | | Natalie Ard |
| | 11115 SITZMARK WAY | | Scott Darling |
| | 14759 DAVOS DR | | Kent Ng |
| | 14801 HANSEL AVENUE | | Alan Stocklmeir |
| | 11821 BADEN RD | | Andy Chang |
| | | Unit 632 | Suchir Gupta |
| | 14493 DAVOS DR | | Melissa Cella |
| | 10132 LABURNHAM CIRCLE | | Jeffery Yajun Wang |
| | | | |
| 40320011000 | 11859 LAMPLIGHTER WAY | | Jessica Amgwerd |
| 40320011000 1 18021002000 1 | 11859 LAMPLIGHTER WAY 11170 BEACON RD | | Jessica Amgwerd George Homer |
| 40320011000 1 18021002000 1 19200016000 1 | | | |
| 40320011000 1 18021002000 1 19200016000 1 18600006000 1 | 11170 BEACON RD | | George Homer |

| raiceinuilibei | Physical Address | Unit/Suite | Owner Names |
|---|---|------------|---|
| | 11199 SITZMARK WAY | | Karen Dunwoodie |
| 45490003000 | 14344 HANSEL AVE | | Anna Russell |
| | 11559 SNOWPEAK WAY | Unit B2 | Michael Levine |
| | 13971 SKI VIEW LOOP | 0 52 | Ari Lauer |
| | 11981 SITZMARK WAY | | Krista Seiden |
| | 14774 ALDER CREEK ROAD | | Kirsty Traill |
| | 14326 NORTHWOODS BLVD. | | JADE Ventures, LLC |
| | 10566 LAURELWOOD DRIVE | | Gustavo Luiz de Cunto Brandileone |
| | 15472 DONNER PASS ROAD | Linit 0.4 | |
| | | Unit 24 | Rhondalee Mahendroo |
| | 12832 PALISADE ST | | Brian Holloway |
| | 12281 MUHLEBACH WAY | | Amit Roy |
| | 17221 NORTHWOODS BLVD | | Amresh Kumar |
| | 13230 OBERWALD WAY | | Jennifer Freedman |
| | 11315 CHINA CAMP ROAD | | Barbara Easterling |
| | 13054 DAVOS DR | | Jon Pollack |
| | 14510 E REED AVE | | Shawn Rhodes |
| 45650009000 | 12133 SCHUSSING WAY | | Jimmy and Johanna Ta |
| 44290012000 | 14476 DAVOS DR | | Sonia Gehlot |
| 45640016000 | 13701 HANSEL DRIVE | | Mark Pedersen |
| 44460015000 | 13546 HEIDI WAY | | Erin Robbins |
| 16610062000 | 12580 STONY CREEK CT | | Denis Gleason |
| 45250008000 | 11213 SITZMARK WAY | | Carolyn Rosin |
| 44280044000 | 14806 DAVOS DR | | Carissa Boeger |
| 45300036000 | 11641 LAUSANNE WAY | | Robin Armstrong Jr. |
| 44160017000 | 12745 SKI VIEW LOOP | | Matthew Murray |
| 18351007000 | 13670 DONNER PASS RD | | Mario Campa |
| | 11915 SKI RUN RD | | Jessica Rosenthal |
| | 12115 HIGHLAND AVE | | Menaka Padhi |
| | 11361 WOLVERINE CIR | | Diego Ponce De Leon |
| | 13110 PINNACLE LOOP | | Remson Gaetos |
| | 12420 MUHLEBACH WAY | | Matt Veenstra |
| | 11589 SNOWPEAK WAY | Unit 112 | Danielle Anderson |
| | 12605 STOCKHOLM WAY | OIIIC 112 | Julie Poole |
| | 11752 CHATEAU WAY | | Leor & Shoshana Beary |
| | 14746 DAVOS DRIVE | | Brad Penner |
| | 12091 MOUGLE LN | | |
| | | | Brian Taylor |
| | 11719 BADEN ROAD | | Beeler Lake Tahoe Trust and Giglio Family Trust |
| | 12296 STOCKHOLM WAY | | Michael Paparian |
| | 16253 WOLFE DRIVE | | |
| | | | Jean Hensley |
| | 12266 RAINBOW DR | | Lauri Glenn |
| 18830029000 | 12266 RAINBOW DR 11527 DOLOMITE WAY | Unit 1 | Lauri Glenn Joseph and Lindi Sanchez Living Trust |
| 18830029000 17470028000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART |
| 18830029000 17470028000 18580008000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE | | Lauri Glenn Joseph and Lindi Sanchez Living Trust |
| 18830029000 17470028000 18580008000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART |
| 18830029000 17470028000 18580008000 45540016000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague |
| 18830029000 17470028000 18580008000 45540016000 44390023000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow |
| 18830029000 17470028000 18580008000 45540016000 44390023000 45760019000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal |
| 18830029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes |
| 18830029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms |
| 18830029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins |
| 18830029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 17112010000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza |
| 18830029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 17112010000 45680025000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M |
| 18830029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 17112010000 45680025000 45310007000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia |
| 18830029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 17112010000 45680025000 45310007000 44400042000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY 11599 MUNICH DRIVE 14065 COPENHAGEN DR | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia Chris Hornick Suhaila Naim |
| 18830029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 17112010000 45680025000 45310007000 44400042000 46180014000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY 11599 MUNICH DRIVE 14065 COPENHAGEN DR 15092 SKISLOPE WAY | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia Chris Hornick Suhaila Naim Terrance Oliver |
| 18830029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 17112010000 45680025000 45310007000 44400042000 46180014000 44600039000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY 11599 MUNICH DRIVE 14065 COPENHAGEN DR 15092 SKISLOPE WAY 14920 SWISS LANE | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia Chris Hornick Suhaila Naim Terrance Oliver James R. Dutro |
| 1883029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 17112010000 45680025000 45310007000 44400042000 46180014000 44600039000 16602071000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY 11599 MUNICH DRIVE 14065 COPENHAGEN DR 15092 SKISLOPE WAY 14920 SWISS LANE 12291 PROSSER DAM ROAD | 246 | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia Chris Hornick Suhaila Naim Terrance Oliver James R. Dutro WINGARD DAVID J II & ALICIA M |
| 1883029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 17112010000 45680025000 45310007000 44400042000 46180014000 44600039000 16602071000 45070044000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY 11599 MUNICH DRIVE 14065 COPENHAGEN DR 15092 SKISLOPE WAY 14920 SWISS LANE 12291 PROSSER DAM ROAD 12491 NORTHWOODS BLVD | | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia Chris Hornick Suhaila Naim Terrance Oliver James R. Dutro WINGARD DAVID J II & ALICIA M Robert Slee |
| 1883029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 47112010000 45680025000 45310007000 44400042000 46180014000 44600039000 16602071000 44270028000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY 11599 MUNICH DRIVE 14065 COPENHAGEN DR 15092 SKISLOPE WAY 14920 SWISS LANE 12291 PROSSER DAM ROAD 12491 NORTHWOODS BLVD 14654 CHRISTIE LN | 246 | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia Chris Hornick Suhaila Naim Terrance Oliver James R. Dutro WINGARD DAVID J II & ALICIA M Robert Slee Blue Light Properties LLC |
| 1883029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 47112010000 45680025000 44400042000 44600039000 16602071000 44270028000 45310024000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY 11599 MUNICH DRIVE 14065 COPENHAGEN DR 15092 SKISLOPE WAY 14920 SWISS LANE 12291 PROSSER DAM ROAD 12491 NORTHWOODS BLVD 14654 CHRISTIE LN 11885 SITZMARK | 246 | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia Chris Hornick Suhaila Naim Terrance Oliver James R. Dutro WINGARD DAVID J II & ALICIA M Robert Slee Blue Light Properties LLC Bernd and Marilyn Kutzscher |
| 1883029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 47112010000 45680025000 44400042000 44600039000 16602071000 44270028000 45310024000 46120022000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY 11599 MUNICH DRIVE 14065 COPENHAGEN DR 15092 SKISLOPE WAY 14920 SWISS LANE 12291 PROSSER DAM ROAD 12491 NORTHWOODS BLVD 14654 CHRISTIE LN 11885 SITZMARK 13634 SKI SLOPE WAY | 246 | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia Chris Hornick Suhaila Naim Terrance Oliver James R. Dutro WINGARD DAVID J II & ALICIA M Robert Slee Blue Light Properties LLC Bernd and Marilyn Kutzscher Andrea Ruport |
| 1883029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 17112010000 45680025000 45310007000 44400042000 46180014000 44600039000 16602071000 44270028000 45310024000 46120022000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY 11599 MUNICH DRIVE 14065 COPENHAGEN DR 15092 SKISLOPE WAY 14920 SWISS LANE 12291 PROSSER DAM ROAD 12491 NORTHWOODS BLVD 14654 CHRISTIE LN 11885 SITZMARK 13634 SKI SLOPE WAY | Unit 2 | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia Chris Hornick Suhaila Naim Terrance Oliver James R. Dutro WINGARD DAVID J II & ALICIA M Robert Slee Blue Light Properties LLC Bernd and Marilyn Kutzscher Andrea Ruport Jared Landsman |
| 1883029000 17470028000 18580008000 45540016000 44390023000 45760019000 45330039000 19750036000 46550030000 47112010000 45680025000 45310007000 44400042000 46180014000 44270028000 45310024000 46120022000 46100022000 19740074000 | 12266 RAINBOW DR 11527 DOLOMITE WAY 15755 DONNER PASS ROAD 11710 EDMUNDS DRIVE 14186 PATHWAY AVE 12226 SKISLOPE WAY 11854 BENNETT FLAT 11498 MOUGLE LN 12503 CALEB DR 12714 ST MORITZ LN 16554 FAWN ST 11969 SCHUSSING WAY 11599 MUNICH DRIVE 14065 COPENHAGEN DR 15092 SKISLOPE WAY 14920 SWISS LANE 12291 PROSSER DAM ROAD 12491 NORTHWOODS BLVD 14654 CHRISTIE LN 11885 SITZMARK 13634 SKI SLOPE WAY | Unit 2 | Lauri Glenn Joseph and Lindi Sanchez Living Trust WARNER STUART Stephanie Sprague Julian Snow Urban Koagedal Heather Hughes Heidi Brahms Judy Collins Heather lezza Raichle Donald M Dave & Karen Cormia Chris Hornick Suhaila Naim Terrance Oliver James R. Dutro WINGARD DAVID J II & ALICIA M Robert Slee Blue Light Properties LLC Bernd and Marilyn Kutzscher Andrea Ruport |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|--|---|--------------|---|
| | 10361 ESTATES DR | I | Suzanne Rose |
| | 10160 E JIBBOOM ST | | Paul McGeehan |
| | 11250 STAR PINE RD | | Jeremy Shapiro |
| | 11589 SNOWPEAK WAY | Unit 212 | Sandi Lendvay |
| | 14873 DONNINGTON LN | | Kevin O'Gara |
| | 11566 HENNESS RD | | Aimee Catalano |
| | 11961 BAVARIAN WAY | | Brendan Moran |
| | 11134 SKISLOPE WAY | | Ajay Arora |
| | 16236 NORTHWOODS BOULEVARD | | Kimberly Chandler |
| | 10531 MAPLE ST | | Thomas Mirrione |
| | 11734 NORDIC LN | | David Venuti |
| | 11555 SNOWPEAK WAY | Unit 638 | Charles Eaton |
| | 11581 MOUGLE LN | 0 | Ronald Bettencourt |
| | 11656 NORSE AVE | | Alexander Williams |
| | 14460 EAST REED AVENUE | | Jingjing Dai |
| | 10301 DONNER TRAIL RD | | elena olzark |
| | 11932 BROOKSTONE DRIVE | | Robert Faith |
| | 13012 DAVOS DR | | Sonia Martinez |
| | 13423 SOLVANG WAY | | Suzie Scales |
| | 13573 WEISSHORN AVE | | Christina Bryant |
| | 10083 REYNOLD WAY | | Bill Berryman |
| | 14677 ALDER CREEK RD | | DOUGLAS FREEMAN |
| | 10305 ASPEN ST | | Tim Riolo |
| | 11218 MOUGLE LN | | Matt Russo |
| | 11649 BENNETT FLAT RD | | Geoffrey Martin |
| | 14094 TYROL RD. | | Steve Dillick |
| | 11494 OSLO DR | | Daniela & Patrick Kratz-Scahblitzki |
| | 14475 TYROL RD | | Charles and Ann Saavedra |
| | 10407 WASHOE ROAD | | Rich Colwell |
| | 14170 SWISS LN | | Charlene Wright |
| | 14217 GLACIER VIEW DR | | Andrew Carey |
| | 14570 HANSEL AVE | | Tai and Maria Boutell |
| | 13815 SKI VIEW LOOP | | Bo Purtic |
| | 11776 BENNETT FLAT RD | | Charles Gray |
| | 10183 TRUCKEE AIRPORT ROAD | | Town of Truckee |
| | 12938 SIERRA DRIVE | | David Bopf |
| | 10154 HIGH ST | | JEANNINE GALLANT |
| | 11649 WHITE FIR TRAIL | | Aaron Wainscott |
| | 10414 SNOWSHOE CIRCLE | | Matthew Halpern |
| | 10760 GHIRARD COURT | | john case |
| | 12158 SCHUSSING WAY | | Brian and Charu Clark |
| | 13522 SKI VIEW LOOP | | Ryan Teuscher |
| | 14791 SLALOM WAY | | Jason McClelland |
| | 15109 SWISS LN | | Jennifer Sanchez |
| | 14645 ALDER CREEK RD | | Josh Twist |
| | 15274 DONNER PASS RD | | Randy Buchanan |
| | 11515 ST BERNARD DR | Unit STROOO | Charles Aunger |
| | 11843 MUHLEBACH WAY | | Mark Tambellini |
| | 11788 SAINT BERNARD | | Marc Busalacchi |
| | 11796 BADEN RD | | Karen Brems |
| | 13668 SKI VIEW LOOP | | Thomas White |
| | 12557 LAUSANNE WAY | | Sarah Carlson |
| | 12559 BERNESE LN | | Jan Curran |
| | 13569 DAVOS DR | | Mark Kubo |
| | 10075 MICHAEL'S WAY | | Deborah Mills |
| | 10557 WHITETAIL COURT | | Dyan Loop |
| | 10841 CINNABAR WAY B16 | Unit 1 | Andrea Skopek |
| | 13278 HANSEL AVE | J 1 | Elaine Teoh |
| 45730025000 | | 1 | |
| | 116116 NORTHWOODS REVO | | IFIIZADETN ADEL TRUSTEE |
| 44330011000 | 16116 NORTHWOODS BLVD 13180 SKISLOPE WAY | | Elizabeth Abel, Trustee Alaleh & Homayoun Kianerci |
| 44330011000 46110001000 | 13180 SKISLOPE WAY | | Alaleh & Homayoun Kianerci |
| 44330011000 46110001000 44620013000 | 13180 SKISLOPE WAY 13313 CRISTALLINA WAY | Cabins 2-36 | Alaleh & Homayoun Kianerci John Brewster |
| 44330011000 46110001000 44620013000 19730009000 | 13180 SKISLOPE WAY | Cabins 2-36, | Alaleh & Homayoun Kianerci |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|--------------------------------------|------------|---|
| | 14870 DONNER PASS ROAD | | Meier-Tagder Family Trust |
| 44610051000 | 15261 SWISS LANE | | Rick Gordon |
| 19800015000 | 11874 COBURN DRIVE | | Rob Swanson |
| 44580038000 | 11548 SUN VALLEY RD | | Abigail Clark |
| 44430004000 | 13370 HEIDI WAY | | James Dawe |
| 45450006000 | 11949 OSLO DR | | Jesse Hull |
| 44180016000 | 14266 GLACIER VIEW DR | | Lora Bate |
| 46340030000 | 12780 PARSENN ROAD | | Antoinette (Toni) Heagerty |
| 16340003000 | 10405 WHITETAIL LN | | Valerie Brinker |
| 18021021000 | 10869 PASSAGE PLACE | | Lindsay Hill |
| 19390021000 | 11089 BEACON RD | | Jack Patterson |
| 19040024000 | 11464 E RIDGE RD | | Barry Triestman |
| 19750005000 | 12836 LOOKOUT CIR | | Cattarina Teles |
| 46330027000 | 12276 STOCKHOLM WAY | | Eric Yip |
| 45680001000 | 12102 SCHUSSING WAY | | Roman Itskovich |
| 44100015000 | 10962 ZERMATT DR | | Jeff Crowley |
| 46040010000 | 14770 SLALOM WAY | | Elizabeth Rossetti |
| 44580047000 | 11499 SUN VALLEY RD | | Jonathan Spaich |
| 17251018000 | 15340 S SHORE DR | - | E & M Ross Family Revocable Trust |
| 44540010000 | 13066 SKIVIEW LOOP | - | Flavio Scarra |
| 45470027000 | 12082 MUHLEBACH WAY | | Jackson Lapin |
| 45260014000 | 11403 SITZMARK WAY | | Brian Krug |
| 44300014000 | 14036 RAMSHORN DRIVE | | Donna or Keith Nordby |
| 46350027000 | 15256 WOLFGANG ROAD | | Eric Andersen |
| 44410003000 | 14254 HERRINGBONE WAY | | JENNIFER BILLOCK |
| 45520019000 | 12898 ROUNDHILL DR | | Erika Frick |
| 44130011000 | 12470 BERNESE LN | | Alan Blevins |
| 46070011000 | 11940 RHINELAND AVENUE | | Jason Moline |
| 17230015000 | 15771 WILLOW ST | | Brunckhorst Anne E The Brunckhorst Living Trust |
| | 10140 RED FIR | | George Vogtlin |
| 18810050000 | 11411 DOLOMITE WAY | Unit 3 | Renee Gonsalves |
| | 10927 PASSAGE PLACE | | Chris Jinks |
| | 11160 TAHOE DR | | Bonnie Beardsley |
| | 10183 PALISADES DR | Unit 4 | Karin Oliver |
| | 11620 BENNETT FLAT RD | | Stacey Epstein |
| | 11595 NORSE AVE | | F. John Ellis and Sarah Ellis |
| | 11876 KITZBUHEL ROAD | | Diann Sokoloff |
| | 12416 BERN WAY | | Lynda Garrett Garibaldi |
| | 12545 PINNACLE LOOP | | Tracy Kugel |
| | 10535 SNOWSHOE CIR | | David Chung |
| | 15014 REED AVE W | | Camille Martensson |
| | 11734 CEDAR TRAIL | Linit C | Greg Morrison |
| | 10868 CINNABAR WAY 6 | Unit 6 | Vivian Sumner Puga Autov |
| | 11331 GHIRARD RD 14731 HANSEL AVE | | Ryan Aytay Linda Cheadle |
| | 12494 ST BERNARD DR | | David Stolberg |
| | 14296 GLACIER VIEW DR | | Brett Lawton |
| | 12140 SAINT BERNARD DRIVE | | Richard Busch |
| | 13837 COPENHAGEN DRIVE | | Henrik Bacho |
| | 15723 S SHORE DR | | Mary Serrano |
| | 12804 NORTHWOODS BLVD | Unit A | Juan Peratla |
| | 17277 NORTHWOODS BLVD | Unit 1 | James Derr |
| | 11853 SITZMARK WAY | | Paul Scovanner |
| | 11000 BOLZANO DR | | Peter Mullen |
| | 10229 ANNIE'S LOOP | | Tomer Perrier |
| | 12963 SKI SLOPE WAY | | Christopher Moore |
| | 11972 KITZBUHEL RD | | Lance & Michele Bellamy |
| | 15645 SKI SLOPE WAY | | Arian Motamenzadeh |
| | 13330 HANSEL AVE | | Wade Anderson |
| | 13455 MORAINE RD | | Mikhail Kudatsky |
| | 10529 ASPENWOOD RD | | Andrew Buckley |
| | 10172 THOMAS DR | | Ann & Scott Reed |
| | 15775 DONNER PASS ROAD | | SABO AIDA TRSTE ETAL |
| | | · | |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|--|------------|---|
| 18625004000 | 10122 VISTA AVENUE | | Shavawn Forester |
| 19740084000 | 11221 SUTTER\'S TRAIL | | Heath Whittemore |
| 46180019000 | 15580 GLACIER WAY | | Randall Cook |
| | 16123 NORTHWOODS BLVD | | Robyn Niles |
| | 12303 SNOWPEAK WAY | | John McGuire |
| | 13053 NORTHWOODS BLVD | Unit 1 | Allison Arunski |
| | 11764 KELLEY DR | | Robert Richards |
| | 13186 HILLSIDE DR | | Ashley Carollo |
| | 14170 SOUTH SHORE DRIVE | | LSP LAKE TAHOE PROPERTIES LLC |
| | 12163 MOUGLE LN | | Sheldon Perham |
| | 11684 KELLEY DR | | Tyson Ross |
| | 15755 DONNER PASS ROAD | 1/15 | WETHERELL DANIEL TRSTE |
| | 13405 DONNER PASS RD. | 140 | Michelle Hellerstein |
| | 12417 SIERRA DR | | Antonia Doherty-Bowles |
| | 11800 GHIRARD RD | | Errol Belden |
| | 14765 ALDER CREEK RD | | Brad Squires |
| | 16180 OXFORD CIR | | David Medara |
| | 14866 NORTHWOODS BLVD | | Alon Ben-Shoshan |
| | | | |
| | 13147 PINNACLE LOOP 13342 SKI VIEW LOOP | | John and Lesley Wynne Christopher Lillis |
| | | | Christopher Lillis Kimberly and Todd Folton |
| | 15088 POINT DRIVE | | Kimberly and Todd Felton |
| | 13710 NORTHWOODS BOULEVARD | Hnit P | GIDEONS CHRISTOPHER D & VALLI V |
| | 11869 HOPE CT | Unit ,B, | Jerry DiMaggio Chasias Mall |
| | 11638 SCHUSSING WAY | | Chesica Hall |
| | 14013 TYROL RD | | Elizabeth Creger |
| | 11386 ZERMATT DR | | David Van Horn |
| | 14422 DAVOS DRIVE | | Jon Hoag |
| | 12798 NORTHWOODS BLVD | Unit 426 | Marcy Gutierrez |
| | 12996 PINNACLE LOOP | | Jennifer Heinemann |
| | 11589 SNOWPEAK WAY | 46 | Scott Garrison |
| | 13465 MORAINE RD | | RONALD FOX |
| | 10368 E ALDER CREEK RD | | Christian Galassi |
| | 13389 DONNER PASS RD | Unit 9 | David Huggins |
| | 14936 S SHORE DR | | Ronald Sinclair |
| | 10271 THOMAS DR | | Scott Kelley |
| 19820048000 | 10440 JUSTIN CREEK RD | | Wayne Campbell |
| 45610029000 | 13878 HANSEL AVE | | Gabriel Sarah |
| 44430016000 | 13838 COPENHAGEN DR. | | Peter Loukianoff |
| 45640024000 | 13581 HANSEL AVE | | Gordon Lanning Jr. |
| 44440062000 | 11522 SKISLOPE WAY | | Nikila Kakarla |
| 19810018000 | 10479 WINTER CREEK LOOP | | Mark Fickes |
| 45480006000 | 14556 HANSEL AVE | | Amanda Mackay |
| 17260023000 | 15094 POINT DRIVE | | David W & Margaret Trstes Etal |
| 45060057000 | 12573 NORTHWOODS BLVD | Unit 3 | Gordon Vaughan |
| 19870037000 | 11615 KELLEY DR | | Michael C. Berman |
| 44480023000 | 11410 SKISLOPE WAY | | Michael Canon |
| 44300026000 | 15700 NORTHWOODS BOULEVARD | | Jenna Grimaldi |
| 45460047000 | 13229 ROUNDHILL DR | | Kali Tileston |
| 44310002000 | 14361 DAVOS DR | | Jason Chan |
| 44110001000 | 10947 ZERMATT DRIVE | | Kimberly Ang |
| 16470027000 | 12518 PINE FOREST ROAD | | Katie Capano |
| 44200031000 | 13730 SKI VIEW LOOP | | Amy Porter |
| 46650038000 | 11591 SNOWPEAK WAY #26 | Unit 210 | Laura Perdikomatis |
| 19930020000 | 11852 HOPE CT | Unit A | Jeff Lee |
| 46620016000 | 11661 SNOWPEAK WAY | Unit 521 | Marjorie Powell |
| | 15745 S SHORE DR | | Lauren Ayala |
| | 13659 HANSEL AVENUE | | SHELLY ETTER |
| | 13813 ALDER CREEK RD | | Tahoe Donner Association Campground |
| | 13406 SKI SLOPE WAY | | Doug Benson |
| | 13946 DAVOS DR | | Steven Wong |
| | 16211 OLD HIGHWAY DR | | Flowers Carolyn D David A |
| | 14741 TYROL RD | | Scott Alcaide |
| | 12560 GOLD RUSH TRAIL | | Velchamy Sankaringam |
| | | 1 | |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|--|----------------|-------------------------------------|
| 45240020000 | 11076 SITZMARK WAY | | Gabrielle Marks |
| 46440026000 | 13145 STOCKHOLM WAY | | Rosemarie Golz |
| 46510027000 | 13500 HILLSIDE DRIVE | | Matt and Brigitta Dougherty |
| | 14589 CHRISTIE LANE | | Barbara Bysiek |
| | 14349 WOLFGANG ROAD | | Stephanie Yamout |
| 18310022000 | 13611 OLYMPIC DR | | Robert Amatelli |
| 19340028000 | 10285 RED FIR RD | | Eric Harpell |
| | 11045 ALDER DRIVE | | Ujwal Chinthala |
| | 15755 DONNER PASS ROAD | 247 | BERNARD DONALD A II & SALLIE TRSTES |
| | 12869 SIERRA DR | 2.7 | Paul Brown |
| | 11378 SADDLEBACK DRIVE | | Minying Chen |
| | 11591 SNOWPEAK WAY | #24 on tax bil | Lina Campopiano |
| | 12251 BEAR MEADOWS COURT | | John McPherson |
| | 15070 ALDER CREEK RD | | Christopher Hobbs |
| | 12107 LAUSANNE WAY | | Marie & Kevin Kane |
| | 13545 WEISSHORN AVE | | Igor Peshkov |
| | 10245 STONERIDGE DR | Unit 101 | jonathan king |
| | 11789 BENNETT FLAT RD | OIIIC TOT | Mark LeBrett |
| | 14106 S SHORE DR | | David Lewis |
| | 11591 CHAMONIX ROAD | | Vikram Malhi |
| | 13645 CRISTALLINA WAY | | Dave Lyon |
| | 12747 NORTHWOODS BOULEVARD | Unit 1 | Dave Lyon Bruce Spikell |
| | 12747 NORTHWOODS BOOLEVARD 12885 SKISLOPE WAY | OIIIC I | Daniel Sullivan |
| | 11995 OSLO DR | | |
| | 11995 OSLO DR 12617 BEAR MEADOWS CT | Unit 3 | Tejas Brahmbhatt Marcus Moore |
| | | UIIIL3 | |
| | 12295 STOCKHOLM WAY | | Maryl Landess |
| | 10288 JEFFREY WAY | 111 | Zina Semenovskaya |
| | 15775 DONNER PASS ROAD | 111 | SABO AIDA TRSTE |
| | 12410 RICHARDS BOULEVARD | | Linda Hutchinson |
| | 10159 RIVERSIDE DR | 11-1-140 | Gary Feldman |
| | 14680 COPENHAGEN DRIVE | Unit 419 | Maria Mascaro Doktorczyk |
| | 16209 SKI SLOPE WAY | | Taylor Harris |
| | 13992 HERRINGBONE WAY | | Vicente Franco |
| | 14622 DONNER PASS RD | | Smith Williams E Lydia Trstes |
| | 14154 SWISS LN | | Jonathan Faller |
| | 14369 S SHORE DR | | LIBERTY LAKEFRONT LLC |
| | 11713 MUNICH DRIVE | Unit 8 | Donald DeHart |
| | 13241 DAVOS DR | | Rachel Cleaveland Riedy |
| | 16566 NORTHWOODS BLVD | | William King |
| | 14136 DAVOS DR | | Peggy McAllister |
| | 12781 PINNACLE LOOP | | Mike Leddy |
| | 13059 DONNER PASS RD | | Byron Hann |
| | 11333 SUNRISE COURT | | Sriram Naganathan |
| | 10046 FLORISTON CT | | Andrew Finch |
| | 14606 SOUTH SHORE DRIVE | | Timothy Hyer |
| | 13579 DONNER PASS ROAD | | Harold Robben |
| | 13846 HERRINGBONE WAY | | Ethan Newby |
| | 16940 GLENSHIRE DR | | Mike Bollhorst |
| | 13553 HANSEL AVE | | Paul Webb |
| | 11406 ZERMATT DR | | Liza Reynolds |
| | 12426 VIKING WAY | | Michael Reilly |
| | 13335 SKI VIEW LOOP | | Peter Weck Peter Weck |
| | 13414 FAIRWAY DRIVE | | Victoria Long |
| | 14045 GYRFALCON ST | | Jack Ip |
| | 15606 DONNER PASS ROAD | | Kerry Hawk |
| | 12573 NORTHWOODS BLVD | Unit 2 | Carol Suaning |
| | 11423 LUCERNE LANE | | Ted De Wilde |
| | 10251 MANCHESTER DR | | Deborah Romani |
| 44430025000 | 13964 COPENHAGEN DR | | Chong Wang |
| 45100013000 | 11576 CHAMONIX RD | | Carla de Almeida Martins |
| 46140007000 | 13937 SKI SLOPE WAY | | Daniel Gallagher |
| 46650051000 | 11591 SNOWPEAK WAY | 13 | Julianna Kim |
| 16330011000 | 12023 RAINBOW DRIVE | | Kelsey Brolliar |
| | | | |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|----------------------------|-------------|------------------------------------|
| | 15391 CEDAR POINT DRIVE | Ollit/Suite | Tom Shorter |
| | | Unit #3 | Susan McCormick (Milinbud LLC) |
| 18512020000 | | OTHE #O | Melanie Meharchand |
| | 14831 SLALOM WAY | | Kenneth L Frank |
| | 15566 NORTHWOODS BLVD | | Locale Residential |
| | 12540 HILLSIDE DR | | Jenna Lorenzano |
| | 11272 SUTTER\'S TRAIL | | Jonathan & Patty Craig |
| | 13211 SOLVANG WAY | | Denise Zierott |
| | 15530 S SHORE DR | | Clifford Mark J Trste |
| | 14060 PATHWAY AVENUE | | Benjamin Tang |
| | 10215 ANNIE'S LOOP | | Josh Lehrer, Jafi Lipson |
| | 13999 NORTHWOODS BLVD | | Fiona Brydon |
| | 14019 COPENHAGEN DRIVE | | Patricia Schrader |
| | 13332 SOLVANG WAY | | Kevin M & Lisa C Rodondi, Trustees |
| | 15755 DONNER PASS ROAD | 146 | SAKAISHI-JUDD LUCY R |
| | 10934 JACOBS COURT | 2.0 | Monica Booth |
| | 12385 SIERRA DR | | Gregory Beloff |
| | | Unit ,2, | Michelle Brent |
| | 15360 WOLFGANG ROAD | ,—, | Christopher Eldridge |
| | 12136 BROOKSTONE DRIVE | | Christopher Hand |
| | 12644 ST MORITZ LN | | Meridith Major-Blascovich |
| | 14758 SKISLOPE WAY | | Skislope Lodge, LLC |
| | 13722 NORTHWOODS BOULEVARD | | BENNETT AMBER D |
| | | Unit 5B | Fonda Cheung |
| | 12871 STOCKHOLM WAY | 0 | Loretta Matty |
| | 15244 S SHORE DR | | Cheryl Osborne |
| | 13821 NORTHWOODS BLVD | | Ivan Becerra Vanegas |
| | 14184 RAMSHORN ST | | Keith Torluemke |
| | 11754 OSLO DR | | Jason and Colleen Crespo |
| | 13951 ALDER CREEK ROAD | | Kimberlie Flowers |
| | 11769 BADEN RD | | John Giovannoni |
| | 10581 HEATHER RD | | gabe metzger |
| | 14469 EAST REED AVENUE | | JEWITT MEGHAN & BAKER BRENDAN |
| | 11344 FOREST LANE | | Brent Uselton |
| 46070001000 | 11749 SNOWPEAK WAY | | Todd Schmokel |
| 46510015000 | 13399 HILLSIDE DRIVE | | Michael and Wendy Rupprecht |
| 45340004000 | 12007 KITZBUHEL ROAD | | Eric Hoiland |
| | 12614 CALEB DRIVE | | Mattie Bunting/Basin Enterprises |
| 46280007000 | 12344 SPRINGBROOK PL | | Janel Ahrens |
| 17470006000 | 15775 DONNER PASS ROAD | 216 | PROVIDENT TRUST GROUP LLC |
| 45480040000 | 12313 WINTER AVENUE | | Maureen Kyer |
| 46390018000 | 14997 WOLFGANG RD | | Michelle Camicia |
| | 14609 NORTHWOODS BOULEVARD | | William Burns |
| | 13419 NORTHWOODS BLVD | | Adam Gannon |
| 16620011000 | 11080 LAURELWOOD DRIVE | | Jennifer & Broderick Johnson |
| | 11396 BENNETT FLAT ROAD | | Conrad Snover |
| 44370011000 | 12315 SKISLOPE WAY | | Matthew Schmucker |
| 45160012000 | 12947 HANSEL AVE | | Peter Killcommons |
| 18680018000 | 11742 BULL PINE TRAIL | | Chris Tringali |
| 19730046000 | 13136 FAIRWAY DRIVE | Unit 2B | Wendy Saure |
| 45750032000 | 11892 BENNETT FLAT ROAD | | Shannon Hughes |
| 45590053000 | 12285 TELEMARK PL | | Tahoe Resort Prop Mgmt |
| 46340001000 | 15596 ALDER CREEK RD | | Tom Prountzos |
| 45350020000 | 11564 KITZBUHEL WAY | | Eliahu & Kathleen Berkovitch |
| 44590008000 | 14658 SWISS LANE | | ALEXANDER OSBORNE |
| 19551059000 | 10505 MARTIS VALLEY RD | | Geoffrey Greig |
| 46370041000 | 13023 OBERWALD WAY | | Katie Montgomery |
| 17192004000 | 15090 DONNER PASS RD | | Hitch Loretta L Trste |
| 45410006000 | 11100 MOUGLE LANE | | Tiffany Furtado |
| 45610039000 | 13881 HANSEL AVE | - | Brian Lederman |
| 44020001000 | 11833 BADEN ROAD | | Michael Zucker |
| 45050073000 | 12967 NORTHWOODS BLVD | Unit 4 | Magnolia Mills |
| 4500005000 | 12488 SCHUSSING WAY | | Nana Roper |
| 45600005000 | 12400 00110001110 11/11 | | Traine Hopes |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|--|---------------|------------------------------------|
| | 12943 HILLSIDE DR | Unit/Suite | Aaron Axelrod |
| | 10586 SNOWBERRY RD | | Brian Jacobsen |
| | 14350 DONNER PASS ROAD | | Chunjie Shen |
| | 10592 BOULDERS RD | Unit 8 | Anthony Chen |
| | 11115 MOUGLE LN | Gineo | Brigit Greenberger |
| | 15780 NORTHWOODS BOULEVARD | | Andrew Murray |
| | 12119 VIKING WAY | | Shauna Lay |
| | 10332 KIMQUE CT | | Barbara Cofran |
| | 14710 SKISLOPE WAY | | Klaus Heinemann |
| | 14660 DENTON AVE | | Cindy Mori |
| | 12277 BROOKSTONE DR | | Jill Archer |
| | 13921 SKI VIEW LOOP | Unit 4 | Gillian Vivatson |
| | 11750 SNOWPEAK WAY | | Yucheng Fan |
| | 13186 SKI VIEW LOOP | | Anthony Wang |
| | 15284 DONNER PASS RD | | Amber McPherson |
| | 11918 CHAMONIX RD | | Susan Feland |
| | 14607 COPENHAGEN DRIVE | | LADONNIS ELSTON |
| 45190069000 | 11290 NORTHWOODS BLVD | Unit 8 | Elia Hutchins |
| | 16395 NORTHWOODS BLVD | | Kelly Tanabe |
| | 11584 SNOWPEAK WAY | Unit 115 | William Pepoon |
| | 14693 COPENHAGEN DRIVE | | Nicole Baer |
| 45680014000 | 12195 SAINT BERNARD DRIVE | | Robert Petersen |
| | 11963 LAMPLIGHTER WAY | | Jenner Tseng |
| 16340012000 | 12159 RAINBOW DR. | | Jody M. Ouye |
| 19890008000 | 11831 GHIRARD ROAD | | Jenelle Kilgannon |
| 46500014000 | 13347 SOLVANG WAY | | Barbara Roberts |
| 45550008000 | 12809 MUHLEBACH WAY | | Dave Castelnuovo |
| 44390024000 | 12212 SKISLOPE WAY | | Mina Titi Liu |
| 46300010000 | 14986 ALDER CREEK RD | | Thomas Reidy |
| 44440042000 | 11673 SKISLOPE WAY | | Jennifer Wong |
| 19550039000 | 10554 MARTIS VALLEY RD | | Barbara Wilkinson |
| 45760018000 | 11839 BENNETT FLAT RD | | Patricia L Millar |
| 17120078000 | 16195 PINE STREET | | Daniel Herrera |
| 45410002000 | 11158 MOUGLE LANE | | Nikki Lacey |
| 49290020000 | 10847 ROYAL CREST DRIVE | | Brad Schuback |
| 44100010000 | 12889 DAVOS DR | | Muyang Li and Fengnan Yue |
| 44220020000 | 14836 NORTHWOODS BLVD | | Rebecca Douglass |
| 45330028000 | 11496 LAUSANNE WAY | | David Shaw |
| 44010013000 | 11711 BADEN ROAD | | Jeff Nussbaum |
| 46540037000 | 12824 HILLSIDE DRIVE | TRUCKEE | Dan Brounstein |
| 19152016000 | 10050 SE RIVER ST | | Diana Alouise |
| 17460015000 | 15755 DONNER PASS ROAD | 134 | DIMMICK DAVID W & DONNA J |
| 18640018000 | 11141 SPRING LN | | deborah walkup |
| | 12452 FALCON POINT PLACE | | Casey Brawders |
| | 14124 GLACIER VIEW DR | | Christine Arnesen |
| | 14478 MATTERHORN PLACE | 1 | Vikas Sabnani and Himani Trivedi |
| | 10331 WINTER CREEK LOOP | | Michelle Kositch |
| | 13443 SKI SLOPE WAY | 1 | Sarah Stroe |
| | 15755 DONNER PASS ROAD | 232 | MACH THADDEUS Z & DOROTHY L TRSTES |
| | 12939 MUHLEBACH WAY | 1 | Lynn Graham |
| | 11205 BOLZANO DR | | Roderick Bushnell |
| | 12174 BROOKSTONE DR | 1 | Noam Frey |
| | 14732 TYROL RD | 1 | Praveen Krishnan |
| | 16315 OLD HWY DR | 11 | Cathy Nason |
| | 11290 NORTHWOODS BLVD | Unit 5 | Lois Larson |
| | 13790 SKIVIEW LOOP | | Robert Lewis |
| | 11481 LAUSANNE WAY | | lan Burgess |
| | 14362 TYROL ROAD | | Justin Neben |
| | 17054 SKISLOPE WAY | 1 | Heidi Sheffer |
| | 14575 CHRISTIE LN | | Louis Salaber |
| | ITT / /9 BADEN RD | Ì | Resham Singh |
| 44010006000 | | Line in A. A. | |
| 17450014000 | 15492 DONNER PASS RD 10154 DONNER PASS RD | Unit 14 | Megan Bristol Jonathon McManus |

| Parcel Number | Physical Address | Unit/Suite | Owner Names |
|---------------|------------------------------|------------|--|
| 18580031000 | 11623 ROCKY LANE | | Lindsey Spadier |
| 46600008000 | 11511 SNOWPEAK WAY | Unit 602 | Richard Gee |
| 45380014000 | 11647 KITZBUHEL RD | | Diana McAuliffe |
| 44020046000 | 11151 INNSBRUCK AVE | | CINDITAYLOR |
| 44400041000 | 14081 COPENHAGEN DRIVE | | Ken Kantor |
| 45270007000 | 11590 SCHUSSING WAY | | Joyce Tekawa |
| 46240001000 | 16152 SKI SLOPE WAY | | John Gotcher |
| 46630007000 | 11679 SNOWPEAK WAY | Unit 540 | Lara Wilson |
| 17251024000 | 15270 S SHORE DR | | Bob Dillard |
| 19152047000 | 10049 SOUTHEAST RIVER STREET | | Cherene and Gregg Paul |
| 18810061000 | 11429 DOLOMITE WAY | Unit 2 | Marc and Lori Stein |
| 17381013000 | 14470 S SHORE DR | | David Boehmer |
| 18362012000 | 13620 DONNER PASS RD | | Timothy Ashburn |
| 40020001000 | 10027 DORCHESTER DRIVE | | Janet Green |
| 44100009000 | 12907 DAVOS DRIVE | | Paul Meyerhof |
| 46560015000 | 13893 GYRFALCON ST | | Kristen Shore |
| 45250017000 | 11200 SITZMARK WAY | | Clinton Hallum |
| 19750040000 | 12752 CALEB DRIVE | | Brent Kelley |
| 44010035000 | 11662 BADEN ROAD | | Stephen Slater |
| 17192011000 | 15174 DONNER PASS RD | | Nancy Shock |
| 45510014000 | 13069 MUHLEBACH WAY | | Terry Conway |
| 45280008000 | 11638 MUNICH DRIVE | | Peter Koomen |
| 44270038000 | 15113 NORTHWOODS BLVD | | Dale & Whitney Walker |
| 46150016000 | 14325 SKI SLOPE WAY | | Aleksandra Gradinarova |
| 44480024000 | 11374 SKI SLOPE WAY | | Bogdan Cirlig |
| 16610001000 | 10171 ALDER CREEK RD | | Ritu Chadah and Vinod Mohan |
| 45180039000 | 12640 ZURICH PL | Unit 4 | Michael Ratajczak |
| 44290049000 | 15595 NORTHWOODS BLVD | | Michael Brossart |
| 45250028000 | 11876 MOUGLE LANE | | D Patrick Johnson |
| 44160040000 | 12674 SKI VIEW LOOP | | Eleanor Battaglia |
| 44160004000 | 14276 TYROL RD | | Russell Driver |
| 16370023000 | 12680 MADRONE LANE | | Ron Keizer |
| 17460025000 | 15775 DONNER PASS ROAD | 117 | FOUNTAINE WEST INVESTMENT PROPERTIES LLC |
| 19040009000 | 11462 HIGHLAND AVE | | Nate Kapinos |
| 18623009000 | 11084 TAHOE DR | | J-C Poussin |
| 19740018000 | 13534 FAIRWAY DRIVE | | Susan Kettler |
| 46060004000 | 14325 NORTHWOODS BLVD | | Jagrit Sandhu |
| 45680024000 | 11955 SCHUSSING WAY | | Melissa Foster |
| 46440036000 | 12969 STOCKHOLM WAY | | Daniel Stone |
| 45380013000 | 11661 KITZBUHEL RD | | Douglas Herring |
| 44440031000 | 13859 HERRINGBONE WAY | | Joel Drescher |
| 45790025000 | 12834 ZURICH PLACE | Unit 3 | Cary Huxsoll |
| 17470010000 | 15775 DONNER PASS ROAD | 222 | DONNER LAKE VILLAGE OWNERS ASSOC |
| 45360009000 | 11262 BENNETT FLAT ROAD | | Paul Anastasopoulos |
| 46650043000 | 11591 SNOWPEAK WAY | 21 | Jeffrey Osofsky |