

Priority: Housing Our Workforce Increase the inventory of homes so that those who work here can afford to rent and/or buy



Work Plan serves the local workforce including: Affordable (workforce earning 80% AMI and below including previously homeless)+ Moderate (workforce earning between 81% to 120% of AMI) + Above Moderate (workforce earning up to 150% AMI)

ask Goa		Lead Departments	Target Date	Related Council	Budget Reference	(workforce earning between 81% to 120% of AMI) + Above Moderate (workforce earning up to 150% AMI) Notes		
				Priorities	Number (CIP or Ops)			
pro whi crea	licy: Update Land Use Documents to ensure they ovide objective standards as required by State Law nile maintaining maximum Town discretion and eate conditions to increase the supply and diversity workforce housing	Community Development/Housing	Fiscal Year 2022/23			Progress to Date	Update as of September 30, 2022 - narrative update of what has been done in this area. If complete - detail of work done. If in progress - detail of work completed thus far during the quarter and next quarter planned work.	what has been done in this area. If complete - detail of work done. If in progress - detail of work completed thus far during the quarter and next quarter planned work.
		Planning	Spring 2023		C1903	Includes any additional changes to the 2019-2027 Housing Element that come out of the General Plan Update. In Progress (87%)	Joint TC/PC meetings have been occurring during August-October. Final revisions to the draft GP are underway. Final adoption hearings are slated for early 2023.	TC/PC edits from the fall meetings are being reviewed by Ascent for incorporation into the revised draft GPU and Final EIR. The Safety Element was reviewed and "approved" by the Board of Forestry in early November. The GPU consultant and staff are currently working on the responses to the DEIR comments. We are also working on revised adoption timeline for the coming months and will share that once it's complete.
1.2 Inno	novate Gateway	Planning	Complete, pending GPU adoption		C1917	Land use planning process to study new housing, economic development strategies, and sustainable mobility opportunities within the Gateway Area. This project builds from the recent Envision DPR work and provides an opportunity for the community to discuss the look, feel, character and types of uses that are most desired and appropriate for the Gateway Area.	Final changes will be incorporated into the GPU which will be considered in early 2023.	Final changes will be incorporated into the GPU which will be considered in spring 2023.
1.3 Hou	ousing Density Site Analysis (SB2)	Planning + Housing	Spring 2023		C1918	SB2 Consultant is working on CEQA document (General Plan EIR) for selected sites: High Altitude Fitness - 8 units, Tahoe Truckee Lumber - 50 units with 0.2 FAR for commercial (DMU zone district), Jibboom - 60 units and 10K of commercial, Gateway - High Density LUA, CHP site - 40 units	The SB 2 sites will be included in the final GPU and adoption hearings are scheduled for early 2023. They have also been analyzed in the draft EIR.	The SB 2 sites will be included in the final GPU and EIR adoption hearings scheduled for spring 2023.
1.4 Obj	ojective Design Standards for Multi-Family	Planning	Summer 2023		C1903	Request for Proposal (RFP) out for consultant. LEAP Grant Funded. In Progress (65%)	Staff is still reviewing the draft objective design standards and working with the consultant on refinements. The outreach process has been pushed out due to delays associated with the GPU. The public process is expected to occur in early 2023.	Staff is still reviewing the draft objective design standards and working with the consultant on refinements. The outreach process has been pushed out due to delays associated with the GPU. The public process is expected to occur in early 2023.
1.5 Joei	erger Ranch Specific Plan Revisions (Housing Related)	Planning	Currently underway			Specific Plan amendments to address inclusionary / workforce housing, broken into two phasesPhase I focused on more clean-up type amendments and Phase II focused on more comprehensive amendments.	No progress/on hold pending completion of the GPU.	In mid-January, the Council provided direction to staff on a second round of amendments for the JRSP. During work program sessions in spring 2023, staff will ask the Council where to prioritize this within the Division's work program
	view current affordable housing policies, potential dates	Planning + Housing	2022			Staff to conduct audit of existing affordable housing policy (potentially expanding policies to serve higher AMI levels). Potentially hire a consultant to review existing affordable housing policies and provide recommendations. Will also be included in the Mountain Housing Council (MHC) Regional Housing Implementation Plan effort.		
.6A poli	view current Multi-Family and affordable housing licies; consider potential updates and centives The second secon	Planning + Housing	FY22-23			Staff to conduct audit of existing multi-family housing policies (including affordable housing). Potentially hire a consultant to review existing policies and provide recommendations. The idea to broaden this effort to include all multi-family came out of the development of the BMR Housing Program. Through review and potential update of policies and consideration of new incentive opportunities, there is an opportunity to create a menu of incentives to help drive the types of workforce housing produce that best aligns with the Council's established housing priorities.	Anticipated General Plan/Housing Element action item. (to occur following adoption of GPU)	Anticipated General Plan/Housing Element action item. (to occur following adoption of GPU)
to c	llaborate with regional and State/Federal partners develop policies, funding strategies and approaches increase housing for local workforce	Housing /Community Development						
	ordinate and partner to create housing on public ency owned land	TMO, Housing, PLN	45078		CIP 2013	Exploring opportunities to partner and develop housing on land owned by local public agencies and state agencies. In Progress (50%)	This will be evaluated during adoption hearings for the GPU and EIR. If approved, Planning Division staff will then need to process a rezone for the property.	
_		Housing /Community Development/Administrative Service	Jun-21					
	velop housing on Town owned land (High Altitude Fitness e) .5 acres (edited)	Housing + Planning	2022		CIP 2013	See 2.2 for descriptionwork with regional partners, potentially via the JPA, to hire a developer to create for-sale, deed restricted housing on public agency owned land. Research includes building off of Town site analysis work (SB2) as well as additional due diligence and financial feasibility work.	No progress/on hold pending completion of the GPU.	No progress/on hold pending completion of the GPU.

3.5 Included a dedicated 1.0 FTE Senior Planner position to add capacity to housing program	Planning	9/30/2021		Expand capacity of Housing Program through the addition of staffingspecifically 50% time from a Senior Planner who can focus on policy and land use planning side of work.	In Progress (10%) The Planning Division has not been able to fill this position after 3 rounds of recruitment. We are now considering using a recruitment firm to assist with the hiring process.	No progress since September 2022 update. Staff will continue to evaluate this during the upcoming work program sessions.
3.9 STR-Workforce Housing Token Program development	Housing	2023		Develop RFP and program guidelines per Councils direction at 1/10/23 Council meeting	0.5	Staff and consultant completed valuation framework and held stakeholder meeting in December 2022. Staff developed draft program framework and received Council feedback in January 2023. Program guidelines and RFP anticipated late February 2023.
4 Implement programs to increase energy efficient housing + decrease costs	Housing/KTG				10%	Staff has developed a proposal to integrate energy efficiency monitoring and upgrade with Lease to Locals program, and will be discussing this at the quarterly Lease to Locals meeting.
4.1 Evaluate current deed restricted housing monitoring program	Housing + Contractor (JoAnn)	2022		Currently the Town monitors 417 deed restricted housing units. This number is expected to grow by 200-300 in the next 3 years. Program currently includes annual monitoring of deed restricted housing by outside contractor. In 2021, staff will begin monitoring ADU deed restrictions. Staff plans to explore opportunities to expand current monitoring program based on research from other communities.	20%	Hired Housing Inc to be Program Administrators of the Truckee Home Access Program, including Deed Restriction monitoring. HI has expressed interest in expanding into other deed restriction monitoring for the Town in the future.



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Task Goal	Lead Departments	Target Date	Related Council Priorities	Budget Reference Number (CIP or Ops				
Policy: Update Land Use Documents to ensure they provide objective standards as required by State Law while maintaining maximum Town discretion and create conditions to increase the supply and diversity of workforce housing		Fiscal Year 2022/23				Progress to Date	Update as of September 30, 2022 - narrative update of what has been done in this area. If complete - detail of work done. If in progress - detail of work completed thus far during the quarter and next quarter planned work.	Update as of December 31, 2022 - narrative update of what has been done in this area. If complete - detail of work done. If in progress - detail of work completed thus far during the quarter and next quarter planned work.
1.7 Short Term Rental (STR) Ordinance updates	STR division; Town Manager's Office	1/1/2022- 10/30/2022			The Town committed to reviewing the progress of STR enforcement after the first year of ordinance implementation (January 2022) to determine if additional changes are needed. If updates to the ordinance are desired, a future community engagement process could take place in 2022. This process could consider whether or not there is a goal of proactively managing community visitation patterns or housing through limitations on the number or usage of STRs			
Collaborate with regional and State/Federal partners to develop policies, funding strategies and approaches to increase housing for local workforce	Housing /Community Development							
2.1 Commitment to working with regional housing coalitions	Housing, Town Manager's Office, Planning	On-going (3 years)		CIP 1814	Town continues to work on regional housing solutions with various partners and funding regional partnership and coalition efforts. Benefits include creating housing throughout the region to serve workforce housing needs. CIP funding includes a three year membership commitment to Mountain Housing Council (MHC) and a potential new membership position with the employer-focused housing entity.	Complete - on-going	Ongoing	
2.1a Work with MHC to develop Regional Housing Implementation Plan and update Regional (and Town of Truckee) Housing Needs Data	Housing, Town Manager, Planning	June 2021Updated Housing Needs Data. 2022 for Regional Housing Implementation Plan		CIP 1814	2.0 is working on updating housing needs, developing regional housing implementation plan, connecting housing funds, community outreach, etc.	Complete	Working with MHC in an advisory role to do an updated 2023 Housing Needs Assessment.	
2.1b Explore potential membership in the Tahoe Truckee Workforce Housing Agency JPA. Conduct Town of Truckee Employee Housing Survey to understand needs and how JPA can assist with ToT employee programs		Jul-21		CIP 1814	Exploring membership in Tahoe Truckee Workforce Housing Agency Spring 2021 (JPA). Membership benefits of being in the JPA include: housing concierge services for staff, development on agency owned sites. Priority housing will be for-sale housing (e.g. Townhomes) serving the workforce (moderate and above moderate levels). Conducting Town of Truckee Employee Housing Survey to understand needs as part of JPA membership exploration. (Spring 2021)hired consultant to conduct survey.	Complete	TTWHA launched partnership with Landed, Inc. in August 2022 for down payment assistance, which is currently on hold. Town shares JPA communications, including available housing with Town staff; Staff participating in TTWHA strategic planning process.	
2.3 Collaborate and partner with regional stakeholders to accelerate solutions to housing for a range of income levels	TMO, Housing, Keep Truckee Green, PLN	On-going			Includes on-going coordination with MHC, Truckee Tahoe Workforce Housing Agency (TTWHA), Sierra Community House (SCH), Homeless Coalition of Tahoe Truckee, CATT, TSBOR, HOAs, State, Placer and Nevada Counties, etc.	Complete - on-going	Ongoing	
2.4 Coordinated Legislative Advocacy with MHC and Nevada County on State Housing Bills	Town Manager's Office + Housing	On-going		CIP 1814	Staff working to align policy platforms between Town, MHC, Nevada and Placer County on housing bills to strengthen results	Complete - on-going	ongoing participation on MHC policy committee, including October 2022 planning workshop.	
3 Implement programs to increase the production + creation of housing for the local workforce	Housing /Community Development/Administrative Services	Jun-21						
3.1 Implement an Accessory Dwelling Units (ADU) program to increase the production of new ADUs and permitting of existing units	Housing + Planning + Building	On-going		CIP 2011	Continue implementing ADU Program to create 25 new ADUs per year of which, 9 would be deed restricted for moderate to low income employees. Loans and grants offered for deed restricted units.	Complete - on-going	Ongoing. 26+ individuals have inquired about ADU funding. We have received 9 applications for the existing unpermitted mini grant and 2 applications for the PLHA \$50,000 loan for new construction. Two mini grant projects have been completed and the grants distributed. One mini grant recipient rented to a local worker through Lease to Locals.	
3.2 Understand feasibility of expanding deed restriction program to include purchasing deed restrictions from loca workforce home buyers (Below Market Rate Housing Program)	Housing	2022		CIP 2014	Feasibility of Deed Restriction program would provide funding (e.g. \$60K per home) to homeowner purchasing new homes. Helps with down payment and preserves home for long-term affordability. Placer just approved a similar programHousing Preservation Program. Staff to research and engage outside legal opinion as part of research and development.	Complete	See 3.2A	
3.2A Implement new Below Market Rate (BMR) housing program to purchase deed restriction as a tool to help fulltime resident have access housing inventory and to ensure long-term preservation of workforce housing inventory	Housing	FY22-23		C2014	3.2A is a new work plan item added as the next step following task 3.2: understanding the feasibility of a BMR program. Implementation and administration of this program will likely require additional consultant support from a specialized program administrator.	100% Complete - ongoing	TPTORTAILI WIII IAUTICIT OCLODEL ZUZZ.	BMR Program was renamed Truckee Home Access Program and launched in November 2022. As of 1/12/2023, THAP has received 10 applications, approved 7 applications (2 under review), and one THAP applicant is in escrow, with a close date of 1/23/2023. We have had 125 attendees at 6 Buyer and Seller Workshops and provided training to 40 realtors and lenders.
3.3 Continue Long-Term Rental grant program to unlock long-term rentals from existing housing units	Housing + Town Clerk + Administrative Services + Landing Locals contract	On-going		CIP 2013	Continue to implement long-term rental grant programoffering homeowners \$3K to long-term rent their homes to local employees making no more than 120% AMI (change to 150% AMI). Goal is to unlock 25 new long-term rentals per year. Created a new goal for Year 2: Serve 100 employees per year	Complete	Ongoing. 96 units converted to long term rentals since program inception, housing 155 workforce members and 36 children, total of 191 people housed. Sixteen homeowners from pilot program renewed long term lease.	

3.3a Expand LTR Grant Program to include response to more immediate housing needs		CIP 2013 + additiona TBD	Program Expansion: proposal to include rooms, shorter leases, increase grant amount, shift to grants based on employees served vs. homes, etc.	Complete	
3.6 Successfully apply for a Civic Sparks Fellow to support Housing initiatives	9/30/2021	Ops Budget	Expand capacity of Housing Program with addition of a Civic Sparks Fellow for 11 months starting in Sept. 2021. Fellow will focus on research and outreach.	Complete	Despite lengthy recruitment process, CivicSpark fellow was not hired for 2022-23. Housing division is exploring utilizing contractors as needed to add capacity, and working with CivicSpark staff to improve recruitment for 2023-24
NEW Expand consultant support for housing program 3.7 Housing	5/1/2022	Ops Budget; C2014	Expand capacity of Housing Program through additional specialized consultant support. This will likely include program administration for the new Below Market Rate program (workplan item 3.2A) and consideration of multi-family housing policies and incentives (1.7A)	Complete - On-Going	Housing Inc is serving as Program Administrators for THAP, Landing Locals continuing for FY 22/23 Lease to Locals, BAE completed draft memo for STR Token Program valuation. Renewed contract with Gina Jones as Program Administrator for ADU Loan Program.
NEW Housing resources page for Town of Truckee current and potential employees Human Resources/PIO Human Resources/PIO	7/1/2022	Ops Budget	Create a reference page under the Human Resources page that consolidates all the resources available to current and prospective employees.	Complete	Complete.
4 Implement programs to increase energy efficient housing Housing/KTG + decrease costs					
4.2 Research Housing Retrofit Pilot and Energy Efficiency Grant Program Keep Truckee Green + Housing	Fiscal Year 21/22-Fiscal Year 23/34	C1510	Program will provide incentives for home owners to implement home improvements to reduce costs + energy use within existing homes. Research grants or other incentives for homes implementing beyond Title 24 requirements for energy and water savings. Research and development will take place Fiscal Year 21/22 with pilot program anticipated Fiscal Year 22/23.	Complete	Initial program approved by Town Council and launched in partnership with TDPUD in October 2022. Staff will track program interest and results and will bring update to Council after 6 months, with possible program expansion.

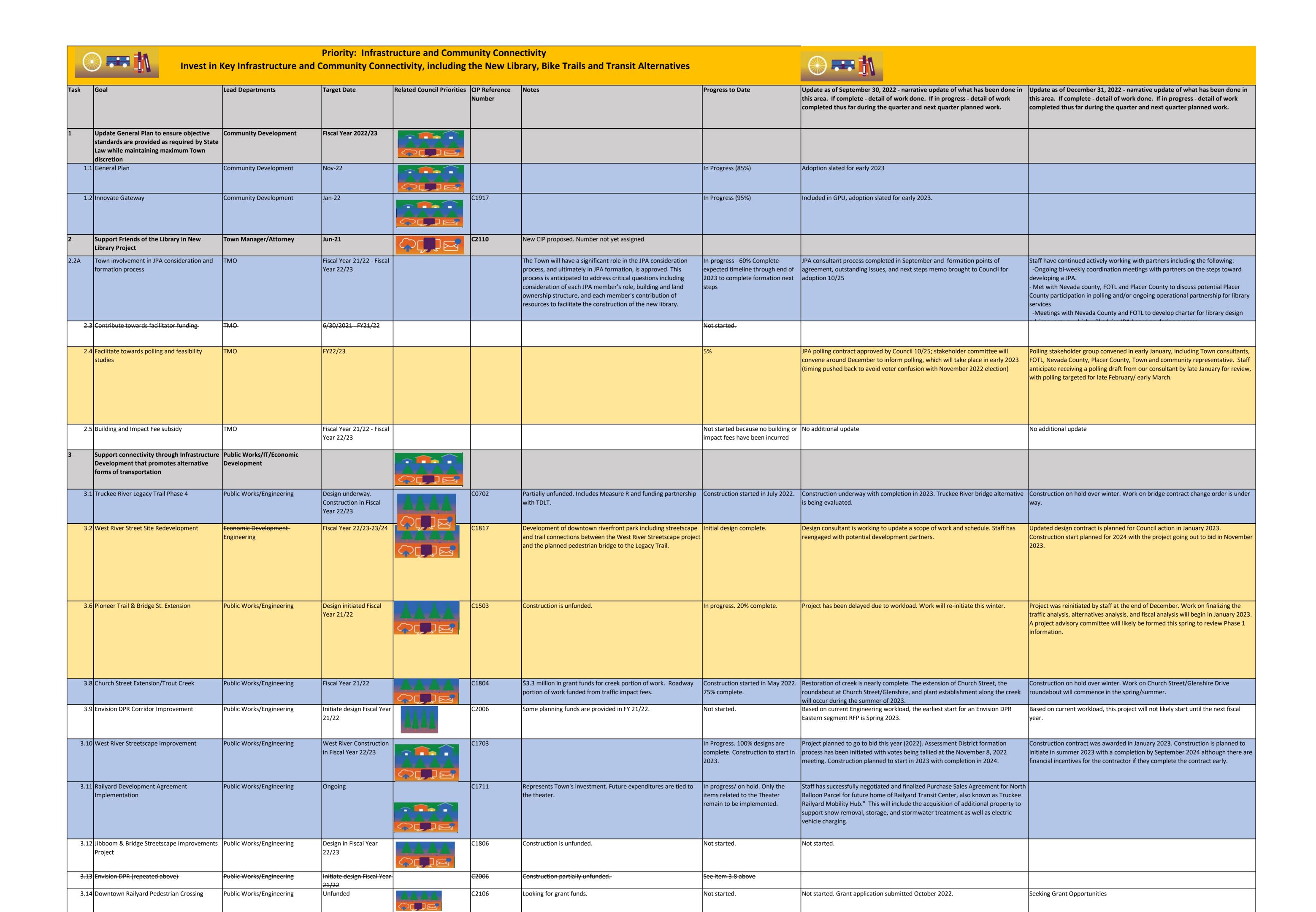
				and become a Leader in Environing	nental Sustainability			
Goal	Lead Departments	Target Date	Related Council Priorities	CIP Reference Number	Notes	Progress to Date		Update as of December 31, 2022 - narrative update of what has been done in this complete - detail of work done. If in progress - detail of work completed thus far the quarter and next quarter planned work.
Adopt Climate Action Element as part of the 2040 Genera to reflect progress to date and prioritize focus areas for the post three years.	-	Fiscal Year 2022/23						
next three years General Plan update	Planning	Mar-23		C1903	Includes creation of a Climate Action Element with goals, policies and actions.	In progress, 85% complete (specific to the draft Climate Action Element)	Adoption scheduled for early 2023	Adoption scheduled for the first half of 2023
GHG Re inventory	Keep Truckee Green	Fiscal Year 21/22 22/23		C1510	Completed approximately every 5 years to inventory municipal and community wide GHG emissions	In progress <5% complete.		
Establish real-time municipal GHG tracking dashboard	Keep Truckee Green	FY21/22-22/23		C1510	Implement a real-time tracking dashboard to identify opportunities for improving municipal building energy efficiency and GHG reduction.	In-Progress 75% Complete	Public Portal launched Oct 2022 include Scope 1, 2 and 3 emissions from municipal operations. Now, nZero is performing further data analysis to support identification of Town building/operations GHG reduction strategies.	
Preservation of Donner Lake	Police/Public Works							
Update Development Code Donner Lake docks / piers standards	Planning	Fiscal Year 21/22			Since the settlement agreement with State Lands Commission, more oversight has been shifted to the Town and the Town does not have adequate regulations.	Not Started	Not started	Not started
Waste Reduction Efforts	Keep Truckee Green							
Single Use Ordinance	Keep Truckee Green	Fiscal Year 21/22			Resume development of single-use food ware reduction ordinance. This will begin by initiating a stakeholder group and identifying business assistance opportunities as policies are developed.	95% complete	Stakeholder group recommendations, business and community survey feedback and staff recommendations were presented to Council in August 2022 and Council accepted recommendations and directed staff to draft ordinance. Ordinance first reading completed October 25, 2022. Second reading scheduled for November 8.	
School Cafeteria reusable	Keep Truckee Green	Fiscal Year 22/23			Collaborate with TFHS food services to expand reusable items in school cafeterias.	20% complete		
Expansion of green box program	Keep Truckee Green	On-going			Resume use of green boxes and reach out to new businesses to participate in the program. Increase promotion of green boxes. Continue collaborating with regional	40% complete		
Incorporate sustainable practices into Town policies and operations	Keep Truckee Green/Public Works	S			partners to assist in providing start-up information for emerging basin programs.			
Administrative Services Staff collaboration to implement sustainable purchasing practices	Administrative Services/ Keep Truckee Green	Fiscal Year 21/22			Create specific guides for purchasing staff within each department. Centralize purchase of recycled content paper for Town as organization. Develop & implement ongoing training for staff.	se 75% complete	All departments are coding paper purchases to a project in New World. Purchases for copy paper had to move from 100% to 30% recycle due to supply chain.	
Conversion to Renewable Diesel and providing access to renewable diesel to other public agencies	Public Works	Fiscal Year 21/22-22/23		C2021	Memorandum of Understanding (MOU) in place with TFPD and TDPUD for use of Tow fueling facilities. Construction/installation of additional storage tank in 2021.	In progress - Fuel tank design is 100% Complete. Fuel Tank will be construction in 2023.	el Now using 100% NESTE renewable diesel for Town vehicles, which we can use for all diesel vehicles all year round. Last year we received the wrong product, which was unusable in the cold. Waiting to bid in winter for fuel tank.	Fuel tank project went back out to bid December 22, 2022. Bids are due February
Explore options to reduce employee VMT from commuting	KTG	6/30/2022				20% Complete	E-bikes now available at Town Hall for short trips during breaks, lunch, and after work to promote use of transit to work and carpooling so employees have access to alternative transportation without their car at work.	
Initiative to reduce paper checks (move to primarily Electro Fund Transfer (EFT)/Purchasing (P)cards)	onic Administrative Services	On-going			When we create a new vendor we will send them our ACH Setup form. We will condu an audit once a year to reach out to our established vendors to encourage them to setup direct deposit. When we request updated W-9s we will send them our ACH Setup form. We will setup all of our AT&T accounts on auto pay with the PCard, in the last year we sent out on average 20 checks a month.			Staffing shortages have delayed further implementation of this.
Continue to work with special district partners on the ager monitor project to provide a wider distribution of agenda packets without physical printing nor distribution (deleted	and Planning	Fiscal Year 21/22		C1908				
duplicated in communications priority). Explore bike, micro-mobility and micro-transit feasibility options	Keep Truckee Green/Community Development							
Research feasibility and appropriateness of micro-mobility bike/ scooter) use on paved trails	(e- Keep Truckee Green/Transit	Fiscal Year 21/22-22/23			Explore implications of alternative transportation modes on Town trails	25% Complete	E-bike technology has transitioned from emerging technology to being common state of practice technology. In recognition of this, Town staff continue to monitor and evaluate and promote e-bike etiquette and "rules of the road" working with Truckee Trails Foundation, Tahoe Fund, and other local entities.	GIS staff is working on developing a trail incident reporting application for resider report safety concerns and near misses. A contract with Tahoe Fund/Take Care is to develop a bike etiquette campaign and staff is considering updates to our local ordinances to better align with state laws.
Explore bike share program feasibility	Transit	Fiscal Year 21/22-22/23			Exploration of options to provide a town or regional bike share program	Feasibility - 100% Complete; Launch 50% Complete	Town sponsored E-bike Share Program scheduled for launch in Summer 2023. BCycle was onsite for a fall visit to formalize sites for Summer 2023 launch and evaluate opportunities for administrative and maintenance space. One such opportunity that exists that would benefit both parties is utilization of the former Corp Yard at Riverview. This would potentially server as the bike assembly location, daily maintenance, and battery charging	The launch of the Town sponsored E-bike Share Program is scheduled to launch in 2023.
Micro-transit feasibility study	Transit	Fiscal Year 21/22			Exploration for options on expanded dial-a-ride/ shuttle micro-transit service in collaboration with Nevada County Transportation Commission (NCTC)	90% Complete	has been prepared that includes both qualitative and quantitative data related to trip purpose, trip length, experience, and feedback on future transit system design. Given the success of the Summer Pilot, staff is planning and pursuing a Winter Pilot with similar funding sources and associated commitments. Securing these approvals or	Staff was able to secure funding obligations and commitments necessary to fund, Town contribution, and launch the 22/23 Winter Pilot Program. Average Ridershi December 15 - 31 was 312 which is an increase from 273 from the Summer Pilot. to the pilot programs, Staff with support from a transit consultant is in the process completing a formal Microtransit Feasibility Study which is scheduled to be completed to Staff will be presenting information related to short term and longer than the process of
							endorsements will have to extremely expeditious to meet the schedule for planning, marketing/outreach, and launch. Winter Pilot Service is proposed from December 15 - April 2nd from 8AM - 10PM and again, would complement existing Truckee TART fixed route and Dial-a-ride services. In addition to the pilot services, the Feasibility Analysis is continues to evaluate and determine a redesign of the Truckee TART system focused on the Microtransit Model.	service models as part of the FY 23/24 budgeting process.
Support connectivity through Infrastructure Development promotes alternatives forms of transportation	that Public Works						launch. Winter Pilot Service is proposed from December 15 - April 2nd from 8AM - 10PM and again, would complement existing Truckee TART fixed route and Dial-a-ride services. In addition to the pilot services, the Feasibility Analysis is continues to evaluate and determine a redesign of the Truckee TART system focused on the	
promotes alternatives forms of transportation		Design underway. Construction in Fiscal Year 22/23	⊕ i/\	C0702	Partially unfunded. Includes Measure R and funding partnership with Truckee Donner Land Trust (TDLT).	Construction started in July 2022.	launch. Winter Pilot Service is proposed from December 15 - April 2nd from 8AM - 10PM and again, would complement existing Truckee TART fixed route and Dial-a-ride services. In addition to the pilot services, the Feasibility Analysis is continues to evaluate and determine a redesign of the Truckee TART system focused on the Microtransit Model.	service models as part of the FY 23/24 budgeting process.
promotes alternatives forms of transportation Truckee River Legacy Trail Phase 4				C0702		Construction started in July 2022. In progress. 20% complete.	launch. Winter Pilot Service is proposed from December 15 - April 2nd from 8AM - 10PM and again, would complement existing Truckee TART fixed route and Dial-a-ride services. In addition to the pilot services, the Feasibility Analysis is continues to evaluate and determine a redesign of the Truckee TART system focused on the Microtransit Model. Construction underway with completion in 2023. Truckee River bridge alternative is being evaluated. Project has been delayed due to workload. Work will re-initiate this winter.	Service models as part of the FY 23/24 budgeting process. Construction on hold over winter. Work on bridge contract change order is under the project was reinitiated by staff at the end of December. Work on finalizing the trainallysis, alternatives analysis, and fiscal analysis will begin in January 2023. A project was reinitiated by staff at the end of December.
Truckee River Legacy Trail Phase 4 Pioneer Trail & Bridge St. Extension	Public Works/Engineering	in Fiscal Year 22/23			Land Trust (TDLT).		launch. Winter Pilot Service is proposed from December 15 - April 2nd from 8AM - 10PM and again, would complement existing Truckee TART fixed route and Dial-a-ride services. In addition to the pilot services, the Feasibility Analysis is continues to evaluate and determine a redesign of the Truckee TART system focused on the Microtransit Model. Construction underway with completion in 2023. Truckee River bridge alternative is being evaluated. Project has been delayed due to workload. Work will re-initiate this winter. Restoration of creek is nearly complete. The extension of Church Street, the roundabout at Church Street/Glenshire	Construction on hold over winter. Work on bridge contract change order is unde Project was reinitiated by staff at the end of December. Work on finalizing the tra analysis, alternatives analysis, and fiscal analysis will begin in January 2023. A pro advisory committee will likely be formed this spring to review Phase 1 information
Promotes alternatives forms of transportation Truckee River Legacy Trail Phase 4 Pioneer Trail & Bridge St. Extension Church Street Extension/Trout Creek	Public Works/Engineering Public Works/Engineering	Design initiated in Fiscal Year 21/22		C1503	Land Trust (TDLT). Construction is unfunded.	In progress. 20% complete.	launch. Winter Pilot Service is proposed from December 15 - April 2nd from 8AM - 10PM and again, would complement existing Truckee TART fixed route and Dial-a-ride services. In addition to the pilot services, the Feasibility Analysis is continues to evaluate and determine a redesign of the Truckee TART system focused on the Microtransit Model. Construction underway with completion in 2023. Truckee River bridge alternative is being evaluated. Project has been delayed due to workload. Work will re-initiate this winter. Restoration of creek is nearly complete. The extension of Church Street, the roundabout at Church Street/Glenshire	Construction on hold over winter. Work on bridge contract change order is unde Project was reinitiated by staff at the end of December. Work on finalizing the tra analysis, alternatives analysis, and fiscal analysis will begin in January 2023. A pro advisory committee will likely be formed this spring to review Phase 1 information, Construction on hold over winter. Work on Church Street/Glenshire Drive round
Promotes alternatives forms of transportation Truckee River Legacy Trail Phase 4 Pioneer Trail & Bridge St. Extension Church Street Extension/Trout Creek Streetscape Improvement Projects	Public Works/Engineering Public Works/Engineering Public Works/Engineering	Design initiated in Fiscal Year 21/22 Construction in Fiscal Year 21/22 West River Construction in Fiscal		C1503	Construction is unfunded. \$3.3 million in grant funds. Bridge/Jibboom design partially funded in Fiscal Year 22/23 and Church Street	In progress. 20% complete. Construction started in May 2022. 75% complete.	launch. Winter Pilot Service is proposed from December 15 - April 2nd from 8AM - 10PM and again, would complement existing Truckee TART fixed route and Dial-a-ride services. In addition to the pilot services, the Feasibility Analysis is continues to evaluate and determine a redesign of the Truckee TART system focused on the Microtransit Model. Construction underway with completion in 2023. Truckee River bridge alternative is being evaluated. Project has been delayed due to workload. Work will re-initiate this winter. Restoration of creek is nearly complete. The extension of Church Street, the roundabout at Church Street/Glenshire and plant establishment along the creek will occur during the summer of 2023. Work has not started. Phase 1 of the Transit Center Relocation Project is at 100% Plans, Specification, and Estimate (PS&E) and ready to list. Staff is currently working through some final permitting associated with the federal National Environmental Policy Act (NEPA) clearance to make the project eligible for current and future federal funding. FTA Region 9 and Caltrans are supporting this effort with advertisement schedule for late winter/early spring. Lastly, staff is working to re-imagine the Transit Center in the form of a "Truckee Railyard Mobility Hub" in light of findings from the Microtransit Pilot Project as well as other micro mobility initiatives associated with E-Bike Share that support both	Construction on hold over winter. Work on bridge contract change order is under Project was reinitiated by staff at the end of December. Work on finalizing the trainalysis, alternatives analysis, and fiscal analysis will begin in January 2023. A project was reinitiated by staff at the end of December. Work on finalizing the trainalysis, alternatives analysis, and fiscal analysis will begin in January 2023. A project was reinitiated by staff at the end of December. Work on Finalizing the trainalysis, alternatives analysis, and fiscal analysis will begin in January 2023. A project was provided by the formed this spring to review Phase 1 information. Construction on hold over winter. Work on Church Street/Glenshire Drive rounda commence in the spring/summer. All final legal descriptions for easements acceptances have been executed and put closing cost is in escrow. Closing is scheduled for January 2023. National Environmental Color of the proviously completed for CEQA clearance Categorical Exclusion anticipated in March 2023 with bid advertisement for Phase bays and circulation, shelters, curb and gutter and pedestrian circulation, snow strand stormwater basin, utilities, landscaping) shortly there after. Staff currently put
Support connectivity through Infrastructure Development promotes alternatives forms of transportation Truckee River Legacy Trail Phase 4 Pioneer Trail & Bridge St. Extension Church Street Extension/Trout Creek Streetscape Improvement Projects Transit Center Relocation	Public Works/Engineering Public Works/Engineering Public Works/Engineering Public Works/Engineering Public Works/Transit	Design initiated in Fiscal Year 21/22 Construction in Fiscal Year 21/22 West River Construction in Fiscal Year 22/23		C1503 C1804 C1703, C1806, C1807	Construction is unfunded. \$3.3 million in grant funds. Bridge/Jibboom design partially funded in Fiscal Year 22/23 and Church Street unfunded. Feasibility study completed. Pursue land acquisition for new site. Construction is	In progress. 20% complete. Construction started in May 2022. 75% complete. Not started. In Progress - Phase 1 - Design Phase 1 - 100%,	launch. Winter Pilot Service is proposed from December 15 - April 2nd from 8AM - 10PM and again, would complement existing Truckee TART fixed route and Dial-a-ride services. In addition to the pilot services, the Feasibility Analysis is continues to evaluate and determine a redesign of the Truckee TART system focused on the Microtransit Model. Construction underway with completion in 2023. Truckee River bridge alternative is being evaluated. Project has been delayed due to workload. Work will re-initiate this winter. Restoration of creek is nearly complete. The extension of Church Street, the roundabout at Church Street/Glenshire and plant establishment along the creek will occur during the summer of 2023. Work has not started. Phase 1 of the Transit Center Relocation Project is at 100% Plans, Specification, and Estimate (PS&E) and ready to list. Staff is currently working through some final permitting associated with the federal National Environmental Policy Act (NEPA) clearance to make the project eligible for current and future federal funding. FTA Region 9 and Caltrans are supporting this effort with advertisement schedule for late winter/early spring. Lastly, staff is working to re-imagine the Transit Center in the form of a "Truckee Railyard Mobility Hub" in light of findings from the Microtransit Pilot Project as well as other micro mobility initiatives associated with E-Bike Share that support both local and regional mobility and connectivity. Finally, the Purchase Sale Agreement with Truckee Development Associates has been finalized and is under final review by TDA representatives.	Construction on hold over winter. Work on bridge contract change order is under Project was reinitiated by staff at the end of December. Work on finalizing the trafanalysis, alternatives analysis, and fiscal analysis will begin in January 2023. A projadvisory committee will likely be formed this spring to review Phase 1 information. Construction on hold over winter. Work on Church Street/Glenshire Drive roundal commence in the spring/summer. All final legal descriptions for easements acceptances have been executed and purclosing cost is in escrow. Closing is scheduled for January 2023. National Environr Policy Act (NEPA) analysis is under way including the updating of specialist reports biological, environmental justice, noise) previously completed for CEQA clearance Categorical Exclusion anticipated in March 2023 with bid advertisement for Phase bays and circulation, shelters, curb and gutter and pedestrian circulation, snow sto and stormwater basin, utilities, landscaping) shortly there after. Staff currently puradditional state and federal funding to construct Phase 2 (climate controlled Transactions).

7.3	Explore building reach codes	Keep Truckee Green/ CDD	Fiscal Year 21/22-Fiscal Year 22/23	C1510	Research and consider adoption of local building energy code that "reaches" beyond the state minimum requirements for energy use in building design and construction. Research will take place Fiscal Year 21/22-22/23	Staff and ID360 are still in the research and outreach phase as we wait for final cost-effectiveness data from the State. Three stakeholder meetings and two community meetings have been held. Two more stakeholder meetings are planned with one more tentative community meeting once the Stakeholder Committee has finalized recommendations. Concurrently, there will be a community survey to provide feedback on the recommendations. TRC has projected that their custom Truckee cost-effectiveness analysis will be completed in January 2023, after which the Stakeholder and Community meeting will follow.	The Town is waiting on the State reach code team's completion of the statewide cost effectiveness study before this project can move into the final phase. This study was expected to be complete in August 2022 and final components are now anticipated in February- March 2023. This has delayed the Town's project timeline. A fourth stakeholder meeting was held to discuss incentive options. Staff gathered input from stakeholder committee members to refine cost effectiveness study needs, worked with consultant to develop scope of work amendment to add a final stakeholder meeting and community meeting and additional cost effectiveness study components to address stakeholder input. Contract amendment approved by Council January 2023. Staff and the Town's consultant have also worked with the State reach code team to request that the State program complete components of the Truckee-specific cost effectiveness study analysis, reducing the Town's scope of work and cost as much as possible. State analysis is expected by March 2023, after which the Town will complete the final steps to develop recommendations, including one additional stakeholder meeting and one community meeting.
7.4	Explore feasibility of business sustainability grant program	Keep Truckee Green	Fiscal Year 22/23	C1510	Partnership to support implementation of sustainability initiatives. 95% Complete	Business grant program to support implementation of single use foodware policies will be developed in December 2022, following second reading of single use ordinance.	r Single use foodware implementation grant guidelines approved by Council in December 2022 and staff have developed application and grant reporting forms. This program will be rolled out as part of Town technical assistance and outreach for both the phase 1 (expanded polystyrene ban) and phase 2 (single use foodware policy) implementation of the single use ordinance.
8.1	Litter, Recycling, Green-waste and Compost Programs Source separated public recycling containers	Keep Truckee Green Keep Truckee Green	Fiscal Year 20/21-21/22	C1822	Purchase and install additional solar trash/recycling compactors In progress, 75% complete	Cans were tested through summer peak season and performed well. Locations have been finalized with TDMA, ca	n Staff met with TDMA to finalize locations for new compactor cans. HPAC approved cans in
						color will be finalized with HPAC this fall, and new cans should be ordered before end of calendar year.	December 2022 and cans will be ordered for spring installation.
8.4	Exploration of commercial row business garbage collection improvements	Keep Truckee Green	Fiscal year 21/22-22/23		Survey businesses and coordinate participation in consolidated recycling and/or trash service for Commercial Row alley	Staff have engaged in some discussions and conversations with businesses.	Ongoing discussions with TDMA about commercial row alley challenges
8.7	Explore development of a single use water bottle ban	Keep Truckee Green	FY22/23		In October 2022 Town Council directed staff to begin a process to consider a single use water bottle ban. 5% complete		Conducted background research Initial stakeholder meeting scheduled for late January. Public meeting and survey anticipated in February/early march with goal to bring recommendation to Council second meeting in March
9	Sustainable Communities Certification	Keep Truckee Green/Town Manager's Office					
9.3	Collaborate with VTT and community partners to apply for sustainable communities certification		Fiscal Year 22/23-23/24		This initiative will sequentially follow the General Plan update and Short Term Rental (STR) ordinance review/ potential update process		Staff participated in 1/2-day webinar training regarding sustainable destination certification process. Economic Development Program Analyst will collaborate with VTT, as VTT plans to move toward the Mountain Ideal Standard for our community starting in early 2023. The Mountain Ideal Standard will incorporate environmental stewardship, climate change
9.4	Explore incorporation of additional sustainable tourism aspect into the Town's special events permit process	cts	Fiscal Year 22/23			Both 2022 Special Event Shuttles and Microtransit operated during the summer event season with Truckee Thursdays being the highest days of average ridership and the highest single day ridership at 397 passengers. On of the primary reasons noted for using Microtransit was to avoid looking and/or pay for parking which is at capaci and at a premium during events. As part of the Special Events process, staff has convened an internal TAC to reevaluate the current Special Events Policy and permitting process to improve processes, including planning and operations and evaluate opportunities to further mitigate community and environmental impacts of events. Per previous Council comments, Council may wish to discuss de-prioritizing discussion of special event single use foodware requirements in order to prioritize consideration of a water bottle ban.	ity
10	Establish and Maintain Regional Community Partnerships	Keep Truckee Green/Town Manager's Office/Public Works	•				

All Task Items Complete under this Goal

	Reduce Greenhouse G	Gas Emissions and	become a Leader	in Environmental Sust	ainability			
Goal	Lead Departments	Target Date	Related Council Priorities	CIP Reference Number	Notes	Progress to Date	Update as of September 30, 2022 - narrative update of what has been done in this area. If complete - detail of work done. If in progress - detail of work completed thus far during the quarter and next quarter planned work.	this area. If complete - detail of work done. If in progress - detail of wor
Adopt Climate Action Element as part of the 2040 General Plan to reflect	Community Development	Fiscal Year 2022/23						completed thus far during the quarter and next quarter planned work.
Progress to date and prioritize focus areas for the next three years Vehicle Miles Traveled (VMT) Thresholds 2.0	Planning / Engineering	2021	COL JE		Review current VMT thresholds to determine if changes are needed.	Complete		
Establish real-time municipal GHG tracking dashboard	Keep Truckee Green	FY21/22-22/23		C1510	Implement a real-time tracking dashboard to identify opportunities for improving municipal building	y In-Progress 50% Complete	Public Portal launched Oct 2022 include Scope 1, 2 and 3 emissions from municipal operations. Now, nZero is performing further data analysis to support identification of Town building/operations GHG reduction strategies.	
Preservation of Donner Lake	Police/Public Works				energy efficiency and GHG reduction.		performing farther data unarysis to support identification of fown balland, operations and reduction strategies.	
	Police	On-going		N/A for CIP - Notes: Fiscal Year	Fiscal Year 23/24 Continued - TPD & Truckee Donner	On-going	Fiscal Year 23/24 - Truckee Police Department (TPD) will research gate software, which will include advanced	Fiscal Year 24/25 - Installation of a gate at the public boat launch if dec
Aquatic Invasive Species (AIS) Grant				21/22 - TDRPD will be awarded a grant specifically for improving lak accessibility. Examples of the improvements are: improvements to the boat launch, public piers, boat launch parking, bathroom, staff kiosk. Fiscal Year 22/23 - Truckee Police Department (TPD) will research gate software, which	Recreation and Park District (TDRPD) to hold public workshops for public input on installing a gate at the public boat launch. In 2016, two public workshops were held and two public surveys were administered regarding the installation of a gate at the public boat launch. At that time, it was decided not to install a gate due to public comment and the lack of community support. Fiscal Year 24/25 - Installation		technology for lake access. TPD will research agencies that can update our AIS mitigation plan. This plan was last updated in 2011. TDRPD to continue construction on improvements. TPD to update the AIS mitigation plan, and have approved by the State scientist. Fiscal Year 23/24 Continued - TPD & Truckee Donner Recreation and Park District (TDRPD) to hold public workshops for public input on installing a gate at the public boat launch. In 2016, two public workshops were held and two public surveys were administered regarding the installation of a gate at the public boat launch. At that time, it was decided not to install a gate due to public comment and the lack of community support.	upon. Veliger testing will be completed annually. As well as continued poutreach and education. TPD works collaboratively with Tahoe Donner Homeowners Association (TD HOA) and Donner Lake Property Owners Association (DLPOA) to ensure all vessels launching at their ramps have current Donner Lake sticker.
Partnership with Donner Lake Environmental Stewardship Group	Keep Truckee Green/Public Works/Public Works	Fiscal Year 22/23		E19 Project Code created to track staff time.	Focuses on recreational impacts. Hope to have plan recommendations in Fiscal Year 21/22.	Complete - On Going	On August 9, 2022 Council approved \$3,400 in funding towards 2022 State of the Lake monitoring (this was in addition to \$16,600 for Clean Up the Lakes Contract). The Donner Lake Interagency Partnership for Stewardship (DIPS) is working on finalizing a charter and year one Stewardship Plan. This is planned to be presented to Council for approval by the end of 2022.	
GIS mapping to support Donner Lake stewardship efforts	GIS	Fiscal Year 21/22			Mapping of impact areas to assist with planning and monitoring changes over time	Complete - On Going	by the end of 2022.	
	Keep Truckee Green Keep Truckee Green	FY21/22-22/23				complete	All 5 Tier 1 generators in Truckee are in compliance. KTG staff worked with 4 grocery store generators to ensure each has an agreement in place with Sierra Community House to divert food donations. Truckee Sourdough has program in place through Feed Truckee volunteer program to comply. To comply with 1383, Truckee's Tier 2 generators will be required to have plans for edible food diversion by January	
							2024. Staff anticipate that supporting Tier 2 business compliance will be a work item in the next work plan.	
	Keep Truckee Green Keep Truckee Green/Public Works	Fiscal Year 21/22			Collaborate with TTUSD food services to expand reusable items in hospital cafeterias.	Complete		
	Keep Truckee Green/Public Works Keep Truckee Green/Sustainability Commit	ittee Jun-21			Update sustainable purchasing guidelines with recommendations, best practices, and organic	100% complete		
Fleet Purchasing Policy	Keep Truckee Green	Fiscal Year 21/22			procurement minimums as required by SB 1383. Update fleet purchasing policy to prioritize purchase of alternative fuel vehicles when feasible.	100% complete		
Energy Efficiency Initiatives	Public Works/Keep Truckee Green	Fiscal Year 20/21		C1910	Lighting retrofit in Town Facilities to convert from fluorescent to LED lighting, and improvement in lighting controls to install occupancy sensors as	100% Complete		
Town Hall Electric Vehicle (EV) Charging Stations	Keep Truckee Green	Jan-22		C2017	Station will provide public and municipal EV charging. Project includes replaces of one Town staff	Complete		
Continue to explore technology to reduce paper use and distribution (i.e. Electronic Agenda Packets, DocuSign, electronic Forms, FPPC electronic document filing system and Electronic Document Management System (EDMS) implementation)	Clerk/Communications and Planning	On-going			"pool" vehicle with an electric vehicle.	on-going		Packets are produced electronically and elected/appointed officials as provided with electronic devices to review materials. On-going effort continue to reduce paper usage where possible continue.
	Keep Truckee Green/Community Development							
Explore employee bike-at-work program feasibility	Keep Truckee Green/Admin	Fiscal year 22/23			Consider feasibility of a program to utilize Town-owned bike or e-bikes for in-town employee transit.	100% - Complete	Bcycle E-bikes are now available for Town Employee use at Town Hall for short trips to improve human health, work place satisfaction, and reduce VMT. Staff has developed a QR code and associated dashboard to track use including trip purpose, trip length, and trip location to monitor utilization and determine program effectiveness. This program will continue as weather cooperates with permanent station installation occurring as part of Town-Wide E-Bike Share	
Support connectivity through Infrastructure Development that promotes alternatives forms of transportation	Public Works						Program	
Community Incentive Programs for Sustainable Practices Woodstove Replacement Program	Planning + Keep Truckee Green	on-going		C1509	Provide financial incentives to homeowners to replace non-compliant woodstoves with new non-wood heating sources or Environmental Protection Agency (EPA) certified woodstoves. This program is funded through air quality mitigation fees.		Ongoing implementation through Planning Division	Ongoing implementation through Planning Division
Housing Retrofit Pilot Program	Keep Truckee Green + Housing	Fiscal Year 21/22-Fiscal Year 23/34		C1510	Program will provide incentives for home owners to implement home improvements to reduce energy use within existing homes. Research and development will take place Fiscal Year 21/22 including exploration of partnership opportunities with existing TDPUD rebate programs. Pilot program anticipated Fiscal Year 22/23.		Contract is officially in place with TDPUD as of October 20th, 2022. Due to legal requirements that restrict TDPUD's use of their software, Liberty will not participate in this phase of the program. The first phase expands TDPUD's existing rebates to all TDPUD customers, regardless of fuel source (which were previously only available to those with electric heating). Staff are now entering the outreach and implementation phase. After 6 months there will be a program review, with opportunity to alter the incentives.	Pilot program marketing launched in collaboration with TDPUD
	Keep Truckee Green Keep Truckee Green				Understand behavior of material flow to optimize	Complete - On-Going		Staff meet monthly with TTSD to review solid waste operations, oper
Support long-term partnership for regional biomass facility	Keep Truckee Green	on-going		C1510	Town's diversion rate C1510 earmarks funding to contribute to a feasibility		Feasibility study is in process and completion expected spring 2023.	challenges and diversion rates.
					study, of regional partners support allows	We have moved on to the next phase of completing a feasibility study		
Expansion of community compost drop-off	Keep Truckee Green	Fiscal Year 21/22			Explore new partners for community drop-off program.	100% complete; ongoing for additional expansion		
Regional collaboration on litter mitigation efforts and communication	Keep Truckee Green	on-going			Collaborate with Take Care Tahoe; Tahoe Blue Crews Donner Lake Stewardship Group	s; 100% complete; ongoing for other programs		
Community-led litter reduction efforts	Keep Truckee Green	on-going			Increase Grab-a-Bag participants and look to increase frequency of Truckee Litter Corps events.	Complete - on-going		
GIS support for litter reporting and mapping tools	Engineering/GIS	on-going				Complete - on-going	Complete. Training given to staff waiting for feedback on needs from KTG	

9 Sustainable Communities Certification	Keep Truckee Green/Town Manager's Office					
9.1 Research requirements		Fiscal Year 21/22		Complete	Staff participating in certification process webinar series in early November.	
9.2 Collaborate with Visit Truckee Tahoe (VTT) Sustainable Tourism initiatives		on-going		Complete- on-going	VTT served as Microtransit Summer Pilot sponor to the tune of \$92,000 and formally voted on support to continuing to contribute to a Winter Pilot to the tune of \$88,000; Town and VTT partnered on trail ambassadors and bike valet program during summer peak season.	
10 Establish and Maintain Regional Community Partnerships	Keep Truckee Green/Town Manager's Office/Public Works					
10.1 Explore partnership with Truckee Donner Public Utility District (TDPUD)	Public Works		Partner on 100% renewable energy goal and exploring clean local energy	Complete - on-going	Town-TDPUD pilot partnership on residential energy efficiency retrofit incentives launches October 2022	
10.2 Explore regional Partnership with South Lake Tahoe, Placer County/Nevada County	Keep Truckee Green/Town Manager's Office	Fiscal Year 22/23	Explore feasibility of regional biomass partnership	Complete- on-going	Ongoing biomass partnership; monthly coordination with South Lake Tahoe sustainability staff on Reach Codes, 1383 compliance, and other sustainability topics	
10.3 Coordinated Legislative Advocacy	Keep Truckee Green/Town Manager's Office			Complete - on-going		
10.4 Explore partnership with Ski Resorts - Northstar, Palisades Alpine	Keep Truckee Green	on-going	Explore feasibility of regional biomass partnership and micro transit partnership	Complete - on-going		
10.5 Tahoe Area Regional Transit (TART)	Public Works/Transit	on-going		Complete - on-going	While all planning, outreach, and day to day operations are routinely coordinated between the Town and Placer County, focused efforts are underway to develop and issue a regional Microtransit Request for Proposal that will include consideration of both Placer County and Town Microtransit current and future Microtransit operations. This would provide a comprehensive operating plan and contracting mechanism as both entities are operating under pilot programs and associated short term contracts. In addition to Microtransit, Placer County and Town staff have planned and designed winter regional service for the SR 267 and SR 89 Corridors that will transition to winter hours of operation on December 15 and operate until 11:30 PM	
10.6 Explore partnership Tahoe Donner Association/Glenshire Homeowners Associations (HOA)	Keep Truckee Green + Housing	On-going		Complete - on-going	Both Tahoe Donner and Glenshire HOA's have been engaged in the Town's Microtransit Pilot Programs as demonstrated by both their participation on the Microtransit Working Group and their formal commitment in supporting use of Truckee Special Service Area #1 and #5, respectively, to fund both summer and winter Microtransit Pilot programs. The HOA's also continue to be actively engaged and supportive of the locating of E-Bike Share stations in the neighborhoods including HOA owned and managed property. Final locations are tentative and will be finalized in spring.	
10.7 Take Care Partners (including Tahoe Fund, League to Save Lake Tahoe, Truckee River Watershed District)	Keep Truckee Green		Coordinate on regional litter and community messaging initiatives	Complete - on-going		
10.8 Explore partnership with Sierra Community House	Keep Truckee Green + Housing	Fiscal Year 22/23		Complete - on-going		
10.9 Explore partnership with Community Collaborative of Truckee Tahoe	Keep Truckee Green + Housing		Participate in equity & inclusivity conversations	Complete - on-going		
10.10 Explore partnership with Truckee Tahoe Airport District	Transit	on-going	Transit funding partnership	Complete - on-going	PW Director and Transit Manager continue to meet with TTAD General Manager to discuss current and future commitments to local and regional transit services. This commitment continues with TTAD funding free fares, regional night service, and Truckee Thursday event shuttles. Additionally, TTAD GM has acknowledge that funding at current levels will be proposed to the TTAD Board as part of their FY 22/23 Bugdge that goes into effect January 1, 2023. TTAD General Manager is also supportive current and future flexibility of those funds to be used for Microtransit which was proposed as part of the Winter Pilot Program	
10.11 Contract with consultant to support town sustainability goals and initiatives		44561			Contracts underway with ID360 to support reach code project and nZero to support realtime GHG dashboard. nZero public dashboard launched Oct 2022 - now, nZero providing support to identify and implement municipal GHG reduction strategies. Contract in place with TDPUD to administer home energy efficiency incentives, and contract underway with Sierra Business Council to administer CA Green Business Network certification program.	
10.12 Explore partnership with Sierra Business Council or other partners to implement green business certification program	Keep Truckee Green	Fiscal Year 22/23		Complete	Sierra Business Council continue to administer program and have presented program at Council meeting, CTA meeting, and other forums to increase awareness. Town contract to help fund Truckee program is in process.	
10.13 Climate Transformation Alliance(CTA) (formerly referred to as Carbon Zero Truckee Tahoe) Item	KTG/ TMO	FY 21/22	New Item: Moved from the bike rack. Being facilitated by SBC, the Town, Airport District and Truckee Donner Public Utility District are collaborate to form a regional partnership centered around achieving climate action and GHG reduction goals	Complete - on-going	Second all-member meeting held 10/14/22	
10.13A CTA branding New Item	KTG/TMO	44651	Keep Truckee Green managing branding for new CTA partnership as a next step to support CTA's public outreach efforts	Complete		



3.16 Jibboom Street Sidewalk feasibility Study		Design Complete Fiscal Year 22/23		C1824	Construction is unfunded.	In progress. 20% complete.	Project on hold due to workload.	Work to resume in 2023. Feasibility analysis and public outreach planned to be completed over the spring and summer.
3.17 Parking Strategic Plan	Police		4444			On-Hold		Completed in November 2019. PD Admin Mgr and Transportation Mgr working together to redefine Parking Division roles and responsibilities related to policy vs. enforcement and administration. Exploring pricing and permit options and immediate opportunities to improve user experience and clarity for residents, visitors, and employees.
4 Support Town infrastructure and facilities in being energy efficient	Public Works/Keep Truckee Green		***					
4.1 Energy Efficiency Initiatives (deleted as repeat of Climate priority 4.2)		Fiscal Year 20/21		C1910				
All Task Items Complete under this Goal Regional Partnerships	Public Works							
	Community Development/Economic Development							
	Economic Development	Fiscal Year 20/21-Fiscal Year 21/22 Paused, pending uncertainty of Chamber new strategic plan and transition.	AAAA		Evaluation of the future role and services of the visitor center an transit information provided under the Chamber contract	50% complete	Staff meets routinely with Truckee Chamber representatives to discuss and strategize on transit information as well as accessibility and operations of existing services, including special events. Staff established a Working Group to focus on Micro transit Facility and pilots as well as overall transit operations which has included frequent and routine participation by Truckee Chamber staff to ensure timely and accurate distribution of transit materials of local and regional services as well as Micro transit. Coordination on these and future transit services is expected to increase with the design and construction of the Truckee Transit Center/Mobility Hub which is anticipated to affect how all existing services (Placer TART, Truckee TART, Amtrak, Greyhound, resorts, etc.) access and serve the Town and especially Downtown.	partnership, including a shared desire to plan for the future of the visitor center. Staff anticipate that this planning process will be considered as part of the Chamber contract negotiations this spring. Occupancy and presence of Chamber in Depot vs. Railyard Mobility Hub will be a forthcoming partnership discussion.
6.2 Sidewalk vending permit development	Planning	Fiscal Year 21/22			Develop permit program to regulate street vending.	Not started.	Not started	
7 Public Transit Operations All Task Items Complete under this Goal								



Priority: Infrastructure and Community Connectivity
Invest in Key Infrastructure and Community Connectivity, including the New Library, Bike Trails and Transit Alternatives



k (Goal	Lead Departments	Target Date	Related Council Priorities		Notes		Update as of September 30, 2022 - narrative update of what has been done in this area.	
					Number			If complete - detail of work done. If in progress - detail of work completed thus far during the quarter and next quarter planned work.	what has been done in this area. If complete - detail of work done. If in progress - detail of work completed thus far during the quarter and next quarter planned work.
!	Update General Plan to ensure objective standards are provided as required by State Law while maintaining maximum Town discretion	Community Development	Fiscal Year 2022/23						
:	Support Friends of the Library in New Library Project	Town Manager/Attorney	Jun-21		C2110	New CIP proposed. Number not yet assigned			
2.1	Memorandum of Understanding (MOU)	TMO/Attorney	Fiscal Year 20/21-21/22				N/A - a MOU is no longer		
						necessary to secure the location for a new Truckee Library.	anticipated (see items 2.1a and 2.1b)		
ı	Negotiation with Truckee Sanitary District regarding in-kind price and terms for library and parcel in Regional Park	TMO	FY21/22					See item 2.1b. The Town's role facilitating this process is complete and survey work is in process.	
	Contribute towards land surveying and planning process to establish new library parcel	TMO	FY21/22-22/23			This task item is intended to replace task item 2.3. If TSD and the Town agree to terms for a land team, there is a need to fund and manage the process necessary to survey and establish a new parcel for the library.		Town staff helped facilitate coordination between partners, including TDPUD, TSD, TDRPD, and Friends of the Library and survey work is contracted and in process. The Town is no longer planned to be a party to the land deal, and TDPUD and FOTL agreed to fund the survey work so that Town could fund polling work described in item 2.4	
Item	Draft Option Agreement	Attorney and TMO	FY21/22-22/23				The is no longer anticipated as part of work plan because Town is not a party to the land deal		
	Provide Staff support in meetings with County and regional partners	TMO	Fiscal Year 21/22 - Fiscal Year 22/23			Contribute to collaborative planning for design, organizational structure, and financing of a new Truckee Library		Ongoing participation in numerous strategy meetings regarding JPA process, exploration of bonding options, polling process, exploration of additional JPA members, and grant funding opportunities, among other topics. Town coordinated all-day site visit with state librarian in July.	
1	Support connectivity through Infrastructure Development that promotes alternative forms of transportation	Public Works/IT/Economic Development							
3.3	Aerial Mapping	GIS	Fiscal Year 21/22			Provides updated pavement, structures, hydrology and the primary reference layer for all infrastructure (Town and Special Districts). Allows new projects to be georeferenced and spatial stored for public and staff reference. Allows public to utilize data in private development applications. GIS maintains and continuously updates these datasets.	100% complete		
3.4	Truckee Springs Land acquisition	Public Works/Engineering	Fiscal Year 20/21		C2015	Acquisition may occur this Fiscal Year	Complete.		
3.5	Paving and Drainage projects	Public Works/Engineering	Annual		C2102, C2202, C2302, C2402, C2502		Complete	Complete for the season.	
3.7	Donner Pass Rd/Coldstream Rd Roundabout	Public Works/Engineering	Fiscal Year 21/22		C1712	Complete Construction in 22/23	Construction started in 2021.	Project substantially complete.	
	Transit Center Relocation Land acquisition and planning	Public Works/Transit	Fiscal Year 21-22/Fiscal Year 22/23		C1820	Construction will take place in out years			Phase 1 bid advertisement slightly delayed in order to complete NEPA analysis to access unanticipated existing federal funds and as well as future federal funds. Construction still scheduled for Summer 2023
3.18	Brockway Road Trail	Public Works/ Engineering	Summer 2021		C2107		Complete		
'	Coldstream Trail/Phase 5 Truckee River Legacy Trail	Public Works/ Engineering	Summer 2022					Engineering staff worked with Coldstream Specific Plan developer to provide oversight of the construction of a paved trail that connects SR89 to the Coldstream development, nearly completing Phase 5 of the Truckee River Legacy Trail. A new bridge across Cold Creek is anticipated to be built in 2023.	
	Support Town infrastructure and facilities in being energy efficient	Public Works/Keep Truckee Gree	en						
	Electric Vehicle (EV) Charging Stations Install		Fiscal Year 20/21	AAAA	C2017		Complete.		
	at Town Hall e-waste recycle and Upcycle	Keep Truckee Green/Information Technology	ongoing			Upcycling/ recycling for highest and best use.	Complete & on-going		
				the trans					

5.1 Ongoing coordination with United States Department of Agriculture (USDA) National Forest Service for trails planning	Engineering	ongoing		Complete & on-going	Staff continue to work with our local partners to plan for tails that offer connectivity and can serve as shaded fuel breaks for fire preparedness.
5.2 Truckee Trails Foundation (TTF) Coordination and feasibility of Continuation of Trails funding measure	Transit	Determine appropriate time to renew trails funding measure by Fall of 2021	C2108	Complete - 100%	
6 Downtown Infrastructure	Community Development/Economic Development				
7 Public Transit Operations	·				
7.1 Existing Transit Operations	Public Works/Transit	Ongoing		Existing Truckee TART operations includes the Truckee Local Route operating on hourly headways over 12 hours per day seven days per week including all holidays. Night Service is provided year-round between Truckee and the Northstar and Squaw Valley Resorts. These Fixed Routes connect to Regional TART providing a full regional connection between North Lake Tahoe and Truckee from 7am-11pm in Summer/Winter ending one hour earlier in Spring/Fall. Complementary paratransit service required under the ADA guidelines is provided through the general public Dial-A-Ride with priority service to ADA certified riders. This service is provided the same days and hours as the Fixed Routes and provides service to all residential neighborhoods and commercial centers within Truckee. Community shuttles are provided to events, such as Truckee Thursdays, to reduce traffic and parking impacts. The Town has a fleet of seven buses and 12 bus shelters. Transit is funded through Transportation Development Act funds (50%), grants (25%) and partnership funding (25%).	Staff successfully closed out all FY 21/22 state and federal operating grants including FTA S311, FTA S310, Low Carbon Transit Operations Program (LCTOP), Transportation Development Act funds, State of Good Repair funds, and private/special service district funding agreements and received reimbursement. Existing Truckee TART Services continue to rebound to pre-COVID levels with 31,134 in FY 21/22 vs. 25, 319 in FY 20/21. Staff has submitted all State and Federal funding requests for FY 22/23 and has received approval from all anticipated funding sources. Going into winter the Contractor has been diligent and successful in maintaining necessary staffing levels required to operate all peak and non-peak services. This is and will continue to be an ongoing issue and Transit Manager meets weekly with Contractor to discuss all operating success and constraints which includes recruitment, hiring and retention. Market and outreach are also an ongoing effort under transit's "Continuous improvement Program" with the Transit Manager outlining strategies to improve outreach to underserved, vulnerable, and underrepresented communities and populations through collaboration with the newly hired Diversity, Equity and Inclusion Program Manager. Finally Summer Micro transit funding as secured and supported with the program launching on June 25th and concluding on September 5th. Staff worked strategically and diligently to line up and secure support for additional funding to operate a Winter Pilot which is scheduled to operate from December 15 - April 2nd from 8 AM - 10 PM. Over the course of the next several months staff will evaluate the feasibility Report for review and consideration by Council and public as well as operating and funding partners.

				nications and Commu Public Outreach to fac		Cohesion			
ζ	Goal	Lead Departments	Target Date	Related Council Priorities	CIP Reference Number	Notes	Progress (Indicated complete, in progress (percent complete) or not started)	Update as of September 30, 2022 - narrative update of what has been done in this area. If complete - detail of work done. If in progress - detail of work completed thus far during the quarter and next quarter planned work.	
	Implement enhancements to the Town's website that improves ease of access to information, increases engagement, and establishes an ongoing maintenance plan	Town Manager/Public Information Officer/Clerk	Jun-21	4444					
	Develop a new Town website that is compliant with legal requirements, ADA requirements and reflects the character of our community	Clerk/PIO	12/31/2022			Research what other towns/cities are doing to share information (e.g. Dashboards, tracking toward goalse.g. # of trail miles built, homes built, carbon saved, etc.)	in progress - 25% complete	Pending 1.3b completion	RFP to be issued January 17, 2023 for new website
	Assess Town branding and branding guidelines	Clerk/PIO	12/31/2021 update to 12/31/2022	2			In-Progress - 5% Complete		Staff working to develop RFP for branding to coordinate with new website development. RFP to be launched 1/27/23
	1.3b Research new website platforms and pick appropriate vendor that meets Town needs	Clerk/PIO	6/30/2021 update to 12/31/2021				The process is about 25% complete.	The Town needs are being finalized through the Discovery process and each division has met with the consultant to discuss their needs, vision, preferences, audiences and important information. As part of this process, divisions have put forward some examples of platforms that speak to their needs for the consultant to consider in the Discovery.	Staff has moved from discovery to developing the Request for Proposal. Staff is working to have a website content management company selected by July, 2023
	Website Discovery with third party design support and monthly division participation and input	Clerk/PIO	12/31/2021				85% Complete	Consultant is in discovery phase and expects to complete the work by the end of November 2022. The initial website town team created a list of requirements and desired tools to consider in the website RFP. The consultant and PIO has since met with every division head to discuss their website needs. A second meeting we be taking place this month. Surveys and discussions with Truckee Town Council members also took place. The PIO and consultant will meet to finalize the mapping and present this to the website team for final review before creating a website RFP.	
	1.3d Development, testing, and switch over from current website to new website, including internal training	Clerk/PIO	12/31/2022 update to 06/31/2021 Moved to				Not started	Pending 1.3b completion	Based on the input from the website consultant, migration and website launch i realistic for 2024
	1.3e Implement branding and workflow into website forms	Clerk/PIO	6/31/2024 12/31/2022			Build consistency between departments for customers (e.g. Branding of forms)	Not started		
	1.4 Explore integration of "Virtual Town Hall" services into website	Clerk/PIO	12/31/2022 Held until the completion of the website launch			Virtual Town Hall would allow additional service to be performed by the community through the website		An outreach plan has been discussed with the PIO and DEI Manager for community input on branding. It has been determined that the task will be a focus in 2024 in line with the competition of the new website. Pending 1.3b completion	Scheduled to coordinate with launch of new website No additional update
	Continue to improve relationships among residents, Town Council, Town Staff and local media with expansion of communicatio methods and engagement	Town Manager/Public Information Officer/Keep Truckee Green /Housing	identities.						
	Develop bilingual translation implementation plan	- PIO	12/31/2021				Not started		
	Develop a Diversity, Equity and Inclusion Action Plan	Assistant to TM	6/30/2023	housing, climate, infrastructur partnerships	e,	Development of a Diversity, Equity & Inclusion Action Plan would assess how to best serve the community at-large, including the populations not currently being reached (i.e., Latinx, low- income, senior citizens, etc.). This would identify current gaps, how we spend our resources,	in progress - 10% complete	The new DEI program manager is meeting with Division and Department Heads during Oct-Nov to help inform the direction of the DEI Action Plan. Staff are exploring long-term partnerships to improve Veterans hiring practices.	Staff have met with 4 out of 5 Council members, some division heads, and partn liaisons to help inform higher level priorities in preparation of DEI Action Plan.
	2.5c Evaluate the need for a Translation Program-Position for in-house translation services	TMO	6/30/2023			Existing incentive program for bilingual employees			
	2.5d Identify and provide opportunity for submitta of public comment in Spanish	H Public Information Officer	on-going				On-hold	This will be evaluated as part of the DEI Action Plan (Action 2.5a)	
	2.6 Citizen's Police Academy	Police	Fiscal Year 23/24			Discussions have started regarding creating a Citizen's Police Academy in 2023.		on-hold due to staffing shortages	Once more staffing is onboard, TPD plans to public academy.
	2.9 1-day Public Budget Academy	Administrative Services	Fiscal Year22/23 budget				40%	on-hold due to staffing shortages	Due to staffing challenges this was put on hold.
	2.10 Full page of financial trends information on Administrative Services Page to increases accessibility and transparency of information		6/30/2022				In progress 45%	Due to staffing challenges this was put on hold.	Due to staffing challenges this was put on hold.
	2.13 Develop and Implement a Bike Safety Campaign	Engineering	Spring 2023			Work with local and regional community stakeholders to develop and implement bike safety messaging with a focus on paved trails.	25% Complete	Town has entered into a contract with Take Care/Tahoe Fund to convene stakeholders, develop messaging, an devise an implementation plan.	d GIS staff is working on developing a trail incident reporting application for reside report safety concerns and near misses. A contract with Tahoe Fund/Take Care i underway to develop a bike etiquette campaign (2nd stakeholder meeting plann February 2023) and staff is considering updates to our local ordinances to bette
	2.14 Youth Commission								with state laws. Added per Council Direction in October 2022. Anticipate engagement with Scho District in upcoming quarter.
	Implement tools for obtaining public feedback	Town Manager/Public Information Officer/Police							
	3.6 Council Chambers CIP Create zoom room	Clerks/Information Technology	Jun-23		C1505	Upgrade Council Chambers technology: TV replacement and Suddenlink loop	90% Complete	No new update	This project was moved forward based on COVID needs Completed 1/31/2023
	Town wide Communications Plan/Policy	Public Information Officer							
	4.2 Update Town's Social Media Policy	PIO	Dec-21			Public outreach to promote the different Town tools that are available for information- e-notification, social media, Request Truckee, sustainability dashboard, Truckee 511, different		Policy is currently in draft format	Draft format and scheduled to be finalized in upcoming quarter.

4	4.3 Create Communication Protocols identifying the appropriate flow of information,		12/31/2021 to 06/31/22				In progress 20%		Draft format and scheduled to be finalized in upcoming quarter.
	organizational chart, appropriate contacts		00/31/22						
	with media.								
4	4.4 Town wide Communications Strategy which	PIO	12/31/2021				In progress 75%	The PIO has met with department and division heads to assess their communication needs, current strategies,	Several discussions took place with external stakeholders to assess the towns current
	speaks to the Truckee way and resonates our							priorities and audiences. Discussions has taken place with council members and some community stakeholder.	communication strategy with our stakeholders and to identify improvement areas,
	core town values and beliefs that are embodied in the Truckee Way							A number of additional discussions are planned with specific groups to understand how we can utilize our external stakeholders to increase meaningful engagement for specific audiences and projects. The DEI Manager	priorities, and the different audiences our community partners are reaching. The DEI
	embodied in the fruckee way							has been incorporated into the discussions and the DEI Action Plan will drive some of the overall goals and	been created that is tentatively planned for distribution in February 2023. The team
									sought advice from an external survey professional and has consulted with several
								survey and in-person outreach events to gather public input on Town current communications, gaps, and preferences. This is being planned between the PIO and DEI Manager.	community partners with experience in engaging with harder to reach populations about the survey and in-person outreach planned for this process. More consultations
									are planned with specific groups before the survey is distributed and in-person events
									have been planned with specific dates to be finalized. It is expected that the results
									from the survey and outreach events will support the future communications strategy and a mixed assessment of both discussions, and a survey will support more
									exhaustive outcomes. These results, and the DEI action plan will drive some of the
									overall goals and strategies in the final Communications Plan.
4.4	4.a Communications Plan to address community	DIO					on-hold pending DEI Position	Incorporated into 4.4	
	cohesion and inclusion						on nota penanty ben obtain		
4.4	4b Review of the Town's Mission statement to	TMO/PIO					on-hold pending DEI Position		This has been discussed between the Community Engagement team, including the
	address being an inclusive community								Town Manager and Assistant to the Town Manager. There is currently consideration of
									a rebrand and other potential opportunities to identify a new statement or reginal branding that talks to belonging and a welcoming message. This is currently being
									reviewed and discussed with additional stakeholders and will be addressed over the
4.4c	Communications Plan which speaks to	PIO/KTG		+			in-progress - 10% Complete	Incorporated into 4.4	next six months.
	environmental stewardship and business	-, ··· -							
	stewardship								
4	4.5 Communications and Media training plan	DIO	Jun-23				Not Started		Training to be brought to council retreat for the March 2023 session. Staff training to
4	development for Council and staff	PIO	Juli-25				Not started		be incorporated into a March/April mid-managers meeting.
4	4.6 Build photo and video assets library for all	PIO	Jun-23				Not Started		This action has not been started but is seen as a priority for 2023 to coincide with the
	Town use								development of a new website. Contracts to be explored and a budget for FY23/24 to
									be considered.
4	4.7 Explore different methods to engage difficult-	Public Information Officer	Fiscal Year 21/22			Specific plan of how to approach this	10% Complete		Staff have continued to meet with the previously-mentioned stakeholder groups (e.g.
	to-reach-populations								Promotoras, senior services, Sierra Community House, etc). Further engagement is being assessed and explored in 4.4 through the survey and in-person events, as well as
								disabled community members and seniors to increase utilization of the service. This will be explored as part of	
									survey and outreach events will support the future communications strategy and a
									mixed assessment of both discussions, and a survey will support more exhaustive outcomes that identify the gaps we have in our current outreach and best ways to
									improve. The DEI Action Plan will further support this exploration and help to identify
									priority communities in Truckee.
4.7a	Evalore the possibility of adding Spanish	DIO	Dec-21				On-Hold	This will be explored as part of DEI Action Plan (2.5A).	This will be explored as part of DEI Action Plan (2.5A).
4.7d	Explore the possibility of adding Spanish specific social media pages- Facebook &	PIO	Dec-21				OII-noiu	This will be explored as part of DETACTION Plan (2.5A).	This will be explored as part of DEI Action Plan (2.5A).
	Instagram								
5	Regional Partnerships	Public Information Officer/Police							
5	5.1 Continue to work with special district partner	clerk/Communications and Planning	Fiscal Year 21/22		C1908		10% Complete	TDPUD and Town IT staff have meet to discuss process. Will reengage with each of the special districts to assess	
	on the agenda monitor project to provide a wider distribution of agenda and packets							interest.	other special districts in the project.
	without physical printing nor distribution								
		T140	EV 02 /2 :						
5	5.4 Blue zones community certification	TMO	FY 22/23				Not Started		Staff from the Hospital District and Town have meet with Blue zone representatives to understand their process and certification program. No further progress on this
									effort.
6	Implement Public Art Master Plan	Engineering/Assistant to the Town Manager							
		o, and the second manager							
6.1	Develop procedures for developing and	Engineering/Assistant to the Town Manager	Fall 2021				60% (design still being developed)	Art commission will reconsider approach with next project, using lessons learned from the Brockway Road and	Brockway Road and Donner Lake Educational Art Installation still in process.
	implementing public art projects							Donner Lake litter projects.	
6.2	Complete first conscious to the time	Engineering / Assistant to the T	Summar 2022		(2200		10% (docion still bains al)	Working with artist to revise concert within business Deviced and the last of	Public Art Commission of Trustees (DACT) is initially
0.2	Complete first commission-led public art project	Engineering/Assistant to the Town Manager	Summer 2023		C2308		10% (design still being developed)	Working with artist to revise concept within budget. Revised concept to be presented to the Public Art Commission in November 2022. Art installation has been delayed until 2023.	Public Art Commission of Truckee (PACT) is initiating a new process to select a replacement artist for the Brockway Road Wall site as the original artist was not able
									to meet the project requirements.
6.4	Art Commission Work Plan and Opportunity	Engineering/Assistant to the Town Manager	2023				80%	Art Commission plans to present a review a draft opportunity site and prioritization list at their January	PACT has developed a opportunity site and prioritization list, which also idenfies
	Site Prioritization	S. S						meeting.	funding ranges. A GIS map/tool for the opportunity sites has also been created. PACT
									will reinitiate potential fuding discussions in the quarter.
6.5 (added October	Donner Lake Education Art Installation	Engineering	Summer 2023	AAAA	C2308	Art installation using litter collected from Donner	5%		
2022)				4444		Lake by Clean Up the Lake.		on sites along Donner Lake, and specifically the TDRPD boat ramp.	planned for September 2023. The Donner Lake concept alternatives will be reviewed by the PACT and general public for presentation to the Council.
									by the Free and general public for presentation to the Council.



Priority: Communications and Community Cohesion Enhance Communications and Public Outreach to facilitate Community Cohesion



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Task	Goal	Lead Departments	Target Date	Related Council Priorities	CIP Reference Number	Notes	complete, in progress (percent complete) or not	2022 - narrative update of what has been done in	work done. If in progress - detail of work completed thus	Update as of December 31, 2022 - narrative update of what has been done in this area. If complete - detail of work done. If in progress - detail of work completed thus far during the quarter and next
1	Implement enhancements to the Town's website that improves ease of access to information, increases engagement, and establishes an ongoing maintenance plan	Town Manager/Public Information Officer/Clerk	Jun-21	***						
1	.1 Ensure all current website pages are up to date in all departments and those responsible for updating the website are properly trained and website is ADA compliance	Communications Team	on-going					Website projects are delayed based on a staff shortage in the Clerk's Office	Ongoing. Staff continues to update website pages with new information continuously.	Staff continues to train new staff that are responsible for website updates and monitor website for needed updates.
1	.2 Establish town-wide communications team to coordinate website maintenance, new site development and consistent communications strategy	Clerk/PIO	Complete - On-going						Website upgrades are awaiting the completion of the Discovery but remain the responsibility of each Department. The PIO will be working with the Department Head team in the next month to finalize the appropriate staff who can join the long term Communications Committee in order to represent their divisions projects and initiatives for outreach opportunities.	
1	.5 Cyber Incident recovery	Clerk	6/30/2022			Working with website platform provider Granicus to get links repaired	Complete			
2	residents, Town Council, Town Staff and	Town Manager/Public Information Officer/Keep Truckee Green /Housing								
2	.1 Identify neighborhood engagement meeting opportunities and community events with a focus on community connection, emergency preparedness, recreational access, housing, and Town projects that appropriate staff can host or attend	PIO	12/31/2021				Complete - on-going		The PIO continues to build on neighborhood engagement opportunities that are appropriate for specific projects- such as the micro transit pilot, weatherization or THAP. Communications continue to take place with a number of property managers and HOAs. Support is being sought from the DEI Manager for a more robust, meaningful engagement plan.	
2	.2 Continue to use social media platforms to highlight Council decisions, Town services, projects, upcoming event, staff accomplishments, community collaborations,		on-going				Complete - on-going		Continues to be a focus for the PIO, with ongoing monitoring and assessment of the best aspects of the platforms to use for the most reach (Stories/reels/posts/events/advertisement).	
2	.3 Utilize and foster local media relationships to promote Town services, projects, events, goals and brand. Regularly share information with them and pay for advertising where appropriate in 101.5FM, Moonshine Ink, Sierra Sun.	PIO/Clerk	on-going			Contract with 101.5FM has been established	Complete - on-going		The PIO is regularly sharing information with our media partners and has met with a number of them on multiple occasions in the last quarter to discuss projects, town news and strategies to work most efficiently with these media partners. A meeting with 101.5FM is set up for November and advertising through 101.5FM, Moonshine Ink and Sierra Sun is being utilized where appropriate.	
2.	Range Create contract with 101.5FM and Truckee Tahoe Media and identify appropriate schedule for messages	PIO	7/1/2021				Complete			
2	.4 Host Community Chat Series with Town leadership meeting in community public spaces	PIO	12/31/2021			COVID dependent or modified for online engagement	Complete			
2	.5 Bilingual translation Services	PIO					Complete - on-going		These services have and continue to be utilized for outreach and marketing for Truckee TART Transit services including route changes, modifications, suspension of services, and annual Unmet Transit Needs Hearings. DEI program manager staff is coordinating TART Connect winter pilot outreach.	
2.5b	Expand contract for translation services	PIO	6/30/2022				Complete		Increased translation services have expanded and staff will continue to evaluate as part of DEI Action Plan (Action 2.5a)	
2.	Evaluate the need for a Diversity, Equity & Inclusion Program Position	Assistant to TM	44743			This position would develop and implement Equity and Inclusion Action Plan to ensure a strategic	Complete		DEI Program Manager was hired and began work on October 1, 2022.	

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2.7 Initiate a Chief's Advisory Committee	PIO	Fiscal Year 21/22			100% Complete			
2.8 PD Community Policing	Police	On-going		PD developed and	Complete - on-going		2023 has new outreach ideas, and will continued	
				launched a new website;			participation with Big Brothers/Big Sisters, TT-FWDD, Sierra	
				PD Quarterly Newsletters			Community House to name a couple. These goals will	
				are distributed on all PD			increase public engagement. 2022 PD introduced new K9	
				social media platforms;			Outreach Dog, Captain Mugshot. He has involved in all	
				platforms include			community events and outreach efforts. On-going training	
				Facebook, Twitter,			for him to become a certified therapy dog.	
				Instagram, Nextdoor; PD emergency platform is				
				Nixle; PD posts include				
				disaster preparedness,				
				police services, support				
				services, animal services,				
2.11 Public outreach associated with CIP Projects		on-going	Various		Complete - on-going		Public outreach continues for CIP Projects with continued	
	Works/Engineering/Clerks						updates through to the ribbon cutting events. The plan is for	
							the DEI Manager to be included in outreach planning for	
							future opportunities to ensure we are not missing	
							opportunities to engage all community members.	
2.12 Utilize Big Truck Day to host the Grand	Clerk/ Public Works	10/1/2021			Complete	Big Truck Day scheduled	Big Truckee Day took place with large turn out and	
Opening of the New Public Works/PD/Transit		Grand openings					participation by Public Works, Clerks, and PIO staff with	
building		Date for Big Truck					community partners.	
		Day is not set yet.						
3 Implement tools for obtaining public	Town Manager/Public							
	Information							
	Officer/Police							
3.1 Assess implementation of Town Survey tool	Clerk	7/1/2021			Complete			
2.7 New interactive public engagement software	Dlanning	21/22		Subscribe to new	Complete on going		Doth platform antions used in the last year or so of CDL	
3.7 New interactive public engagement software	Pidilillig	21/22		software/cloud tools such	Complete - on-going		Both platform options used in the last year or so of GPU meetings. No decisions made on which option to pursue.	
				as Konveio or Mural for			Ongoing internal discussions.	
				interactive on-line				
				engagement.				
4 Town wide Communications Plan/Policy	Public Information Officer							
4.1 Full-time Town Public Information Officer	тмо	1/1/2022			Complete			
4.7b Explore partnership with Community	Police/Public Information	Chief's Advisory			Complete - on-going		DEI program manager is a member of the Community	
Collaborative to participate in living room chat		Committee Fiscal Year			Complete - on-going		Collaborative DEI Committee and will present this	
initiative with Latinx community to encourage		21/22					partnership to the group at November committee meeting.	
engagement and what tools would be useful								
for them								
5 Regional Partnerships	Public Information							
	Officer/Police							
500 1 150	CIC					No. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.		
5.2 Regional GIS users group	GIS	Complete - On-going		Host semiannual regional	Complete - On-going		no updates	
				GIS meetings where GIS		for mid-August; supporting		
				and emergency preparedness folks meet		Fire District with GIS Data Hub hosting.		
				to: share information and		riub fiostifig.		
NEW 5.3 Truckee Collaborative Project (Diversion)	Police	Fiscal Year 22/23		Initial stages, MOU	Ongoing		New project initiated by the Nevada County District	MOU complete and program implemented. Referrals
				drafted, diversion program				currently being made by the police department to
				targeted to address low			profit groups to develop a diversion program to address low-	
				level infractions and				meetings being attended by Operations Lieutenant to
				quality of life calls for			drafted and pending approval by all involved parties.	provide and receive updates on the program
				service. Partnering with				effectiveness.
				District Attornov's Office	I and the second			

Implement Public Art Master Plan	Engineering/Assistant to						
	the Town Manager						
6.3 GIS support for public art program	Engineering/Assistant to	on-going	GIS maintains a map of	Complete - on-going	Art inventory storyboard	Plan to update webpage and promote inventory in next	
	the Town Manager		existing public art		complete. Plan to update	quarter.	
			locations and maintains		webpage and promote		
			data related to art		inventory in next quarter.		
			installations				

▲ ☆ ☆	Priority		and Investment For Emergency Profession	eparedness Includ	ing		40	
Task Goal	Lead Departments	Target Date	Related Council Priority	CIP Reference Number	Notes		Update as of September 30, 2022 - narrative update of what has been done in this area. If complete - detail of work done. If in progress - detail of work completed thus far during the quarter and next quarter planned work.	
1 Update Land Use Documents to ensure they provide objective standards as required by State Law while maintaining maximum Town discretion	-	Fiscal Year 22/23						
1.1 General Plan Update	Planning	44887			Includes an updated Safety Element with wildfire preparedness and evacuation goals, policies and actions	In Progress (85% for the Safety Element)	GPU adoption scheduled for early 2023. Board of Forestry review of Safety and Noise element scheduled for November 1st.	The Safety Element was reviewed and "approved" by the Board of Forestry in early November. The GPU consultant and staff are currently working on the responses to the DEIR comments. We are also working on a revised adoption timeline for the coming months and will share that once it's complete.
2 Vegetation Removal and Fuels Reduction	Public Works/ Keep Truckee Green							
All Task Items Complete under this Goal								
3 Disaster Preparedness/Evacuation	Police							
3.1 High Frequency Communications Equipment Radio Grant	Emergency Management	45139			This grant was awarded in April 2022 and is for the procurement of a HF Frequency (Ham Radio Band) desktop and mobile radio. These radios will provide failsafe radio communications in the event of a complete loss of cellular, internet, and Land Mobile Radio (LMR). This system is able to not only use voice communications, but it can send packet (text / email) and uses military grade encryption. With this		We are working with a vendor to ensure correct capabilities with antennas. Expected to bring a funding request (will be fully reimbursed) to Council in November 2023	Radio equipment has been ordered and site survey completed. Installation should occur in Spring of 2023 (pending receipt of radio from the vendor). Operational by Summer 2023
3.1a Police Department Radio Upgrade	Emergency Management / Police Department	FY 23/24			Nevada County Sheriff is upgrading their radio system to allow for better coverage, better officer safety capabilities (man-down notifications), and encryption as required by new state legislation. These upgrades will require the Police Department to also work on our radio system to be compliant also. We are currently scoping what will be required to maintain interoperability with Nevada County Regional Dispatch Center.	10%	We are working with our radio service to ensure correct capabilities. Depending on needs, this may become a full-scale Motorola led project.	We are still waiting for NCSO to finalize their design and radio buildout specs in order to determine a path forward. Potential ability to work with PCSO and use part of their system.
3.2 Pioneer Trail & Bridge Street Extension (Egress Rd) Feasibility analysis	Public Works	Fiscal Year 21/22			Target design initiation with financial feasibility analysis in Fall of 2022.	In progress. 20% complete.	Project has been delayed due to workload. Work will re-initiate this winter.	
3.3 update / redo Town Emergency Operations Plan (EOP) including a Threat and Hazard Identification and Risk Analysis (THIRA)	Emergency Management			C1913	In Fiscal Year 20-21 Capital Improvement Project	75%	EOP Base Plan and EOC Management sections are complete and awaiting fina review	We brought this back in the Fall of 2023 to review the AFN inclusion. Moving forward with expected adoption in late Spring 2023
3.3a Develop updated Emergency Operations Center (EOC) format and position matrix with job aids for each position	Emergency Management				Done in conjunction with 3.3		The job matrix is complete (part of the EOC Management document). We are working to redo the infrastructure in the EOC (tables and chairs). We are also working IT to update video and computer capabilities in the room	
3.4 Update EOP Annexes and Continuity of Operations Plan (COOP)	Emergency Management	12/31/2021		C1913	In Fiscal Year 20-21 Capital Improvement Project	25%	At the direction of Council after a request by ESC Womack, the A&W and Evacuannexes have been pulled back for a review by AFN community, DEI, and Cal-OES. We are also adding the Sheltering Annex to this review as it is part of the major AFN component.	finalizing the traffic analysis, alternatives analysis, and fiscal analysis
	Emergency Management/Information Technology	Fiscal Year 21/22			Consider disaster preparedness redundancy for communications platforms. May involve consultant services		ESC Womack has been appointed to the Cal-OES Alert and Warning Committee for Inland Region as the chair. This help to improve alert and warning capabilities into the future.	This is an ongoing project requiring interface with ATT and other telecom vendors along with IT.

3.4b Animal, Recovery, and Damage Annexes,	Emergency Management	8/1/23		After reviewing the State EOP plan, it was determined the	0%	This is a brand new item. We will be able to source from other agencies,	This project will likely start in 2024 after completion of the EOP,
				Town will need to add Animal, Recovery, and Damage		however there will be time requirements to complete.	Alert and Warning Annex, and evacuation annexes are adopted.
				Annexes to the EOP as a path forward in the event of a			
				significant event resulting in damage to the Town.			
3.4c EOC Infrastructure Update	Emergency Management	8/1/23		The EOC has not been updated in several years and is in	25%	This is a new item. It was expected we would need to complete this once the	This continues to be a project that needs to move forward. IT ha
				need of updating top remain functional. This will include new furniture, upgrade video equipment, and upgraded IT equipment. This will be done in partnership with IT and the Clerk's Office.		EOP was approved and after discussing with IT the technology needs.	scheduled a review of the AV equipment. Need to work on table and chair acquisition -0 Early Summer 2023 is a projected completion date.
3.5a GIS mapping for LHMP	GIS	Fiscal Year 22/23		Produce spatial data layers for use within the LHMP for the	5% Complete	No updates. Awaiting direction from ESC.	No update
				Truckee area of the County-wide Plan.			
3.7a Send Administrative Services rep through FEMA training for Emergency	y Administrative Services			Provide training to a new employee to resume administrative	e 0%	With new personnel in the Finance Section, we will need to update this	
Finance Representative for EOC issues.				aspects of the Emergency Operations Center (EOC).		training . Goal is to complete it in the Spring of 2023	
3.7c Provide Council and Policy Group Senior Level FEMA training	Emergency Management				0%	A separate shortened ICS course is available for Council and Policy Group personnel.	This continues to need to be completed but is contingent on Cou and Dept Head scheduling.
3.7d Develop and train Incident Support Team (IST)	Emergency Management			This concept is a group of managers and supervisors from AS/Public Information Officer/Public Works/ Emergency Management that can respond to an incident and support Incident Command (IC) Staff directly	75% - team structure exists - update training to occur next year		This is static for the time being. We need to revisit this concept going forward based on the EOC and EOP staffing plans.
Establish and Maintain Regional Community Partnerships	Police/Town Manager's Office						
4.10 Ongoing partnership with TDPUD regarding utility undergrounding	Engineering	on-going		MOU regarding utility improvements, relocations, and utility	In Progress, 25% complete.	Shared funding agreement is being implemented on the Church Street	
projects				undergrounding is under development expected in FY21/22		Extension/Trout Creek Restoration project and a similar agreement (and potential undergrounding agreement template) is being initiated for review for the West River Streetscape project.	
Emergency Communications Enhancements	Police/Town Manager's						Completed switch from Nixle to CodeRED in 2022. Found to be
	Office/Public Information Officer/Communications						successful, same number and continued increase in subscription that we had in Nixle.
5.1 Establish a communications plan for emergencies	Emergency Management	6/30/22			75%		To be addressed in Alert Warning Annex. Expected adoption ins
							Spring 2023.

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k Goal	Lead Departments	Target Date	Related Council Priority	CIP Reference Number	Notes	Progress to Date	in this area. If complete - detail of work done. If in progress - detail of work	Update as of December 31, 2022 - narrative update of what has been done in this area. complete - detail of work done. If in progress - detail of work completed thus far during quarter and next quarter planned work.
Update Land Use Documents to ensure they provide objective standards as required by State Law while maintaining maximum Town discretion		Fiscal Year 22/23						
1.2 Aerial Mapping	GIS	Fiscal Year 21/22			Aerial Mapping data can be used to identify land use change and determine urban structure density (density designation "intermix" and "interface" within the Wild Land Urban Interface). Identifying areas using the above designations have potential fiscal implications as they may trigger availability of federal grant funds.		100% complete	
Vegetation Removal and Fuels Reduction	Public Works/ Keep Truckee Green		MMM					
2.1 Town right-of-way fuels reduction	Public Works	Fiscal Year 21/22		C2018	Partnership with Truckee Fire. Includes Prosser Lakeview, Sierra Meadows, and Glenshire neighborhoods as well as Tahoe Donner access roads.	Complete		
Brushing and chipping project GIS mapping	GIS	Fiscal Year 21/22	AAAA		GIS mapping for project areas well as ongoing maintenance of field surveys and real-time public information map	100% - in progress	100% complete; mapping services are now shared with the Fire District.	
2.2 Explore potential partnership with existing biomass opportunities for vegetation removal projects	Keep Truckee Green	Fiscal Year 21/22				Scoping study 100% Complete; We have moved on to the next phase of completing a feasibility study	Feasibility study is in process and completion expected spring 2023.	
Disaster Preparedness/Evacuation	Police							
Zone based Evacuation Plans implementation	Police / Emergency Management	6/30/21			Funded by County grant for Fiscal Year 21-22 & Fiscal Year 2 23	100% complete on implementation - now will star into updating	Town GIS and Zonehaven to better identify critical infrastructure locations for 1st responder use during an event. We will also need to continue to push the program out to the community in an effort to reach as large of a population	Next steps are to continue to build out the mapping layers in partnership with Town GIS an Zonehaven to better identify critical infrastructure locations for 1st responder use during a event. We will also need to continue to push the program out to the community in an efforto reach as large of a population base locally as possible. This will be an ongoing effort to keep the platform updated and current. No expected end date
3.6a GIS mapping for zone based evacuation plans	GIS	Complete & on- going			GIS plays critical role in providing at-risk infrastructure, critical intersection information, routing information, zone delineation, and structure density information for evacuation planning	Complete - on-going assistance will continue.	Zonehaven: critical intersection layers will be updated	Zonehaven: critical intersection layers will be updated
3.7 Ensure all Town Employees have basic FEMA required training	Emergency Management					All employees as of July 2022 have received the basic required training	FEMA grants require this course be completed by all employees. All	The basic SEMS course is required of all employees and is an on-line course. FEMA grant require this course be completed by all employees. All employees have this training howe staff will continue to monitor this to ensure new employees receive training.
3.7b Ensure all Town Supervisors and managers have required additional FEMA training	Emergency Management					0.9	ICS 200 is required for all first line supervisors and above. It can be completed on-line or in-person. ICS 300 is required for managers who may be assigned to the EOC and is an in-person, small group format course.	
Establish and Maintain Regional Community Partnerships	Police/Town Manager's Office							
4.1 Partnership with Fire District for tax measure support						Complete		Working with Fire District to spend money earmarked for evacuation planning. Ongoing, expected end date is when the tax measure sunsets.
4.2 Partnership with Fire District for evacuation planning and preparedness		on-going with Fire Dist. and County				0.9		We continue to work with the Fire District to identify ways to spend Measure T money for evacuation purposes.
GIS support for Fire District partnership efforts	Engineering/GIS	Complete & on- going			Produce maps related to fuels mitigation projects, maintains fire hydrant data and communicates with the districts Forester regarding fuels treatments	Complete - On-going	On-going support of spatial data	
4.3 Ongoing coordination with United States Department of Agriculture (USDA) National Forest Service for trails planning and fuels reduction efforts	Engineering	Complete & on- going				Complete & on-going	Town staff coordinates regularly with all of our local, state and federal partners on trail planning and fuels reduction efforts. This is an ongoing task with particular attention is now being paid to trails serving as shaded fuel breaks for fire preparedness.	

4.5 Partnership with Nevada and Placer County OES's for seamless	Emergency Management	Complete & on-			Complete - On-going	We worked with Nevada and Placer Counties and the Lake Tahoe Fire Chiefs	We continue to have strong partnerships with both county OES sections. We have developed
response during a major incident	Lineigency Wanagement	going			Complete - On-going		several programs and collaborated on the area Emergency Manager's semi-annual meeting.
response during a major meldent		Bomb				evacuation of Truckee or the west shore of Lake Tahoe. We continue to	This continues to be an ongoing project.
						strengthen partnerships with local agencies, including Reno and Washoe	This continues to be an ongoing project.
						County in the event of a large scale incident.	
						County in the event of a large scale incluent.	
4.6 Hold bi-annual regional emergency manager's meeting	Emergency Management	June and			Complete - meetings will continue biannually	Winter meeting scheduled for 12/05/2022	Meeting held. Planning for Summer 2023 meeting
		December 					
		annually					
4.7 Partnership with Fire District for fire safety inspections on STRs	STR Staff	on-going			100% Complete		
			A A A A				
4.7a GIS support for STR fire inspection efforts	GIS	on-going			Complete	Complete. No further work required	
4.8 Partnership with Reno National Weather Service (NWS) on Weather	Emergency Management	in-process - by		Bring to Council for presentation	Partnership is complete		Continue to work with Reno NWS to produce Weather Ready Nation materials for PIO use.
Ready Nation (WRN) Ambassador program for summer weather		June 1st					
awareness (Red Flag and Lightning)							
4.9 Hold Town Hall style presentations for Home Owners Associations	Emergency Management	by July 1st		This repeats yearly each Spring and Summer	Complete for 2021 - will restart circuit in 2022		HOA / Community presentations will start again in Spring 2023.
(HOA) and civic groups							
5 Emergency Communications Enhancements	Police/Town Manager's						
	Office/Public Information Officer/Communications						
5.2 Emergency Management Grants	Emergency Management	44926			0.75	For current HMGP funds, we are eligible because of the River Fire in western	We continue to explore ways to obtain grants to fund projects related to emergency
						Nevada County in summer 2021	management.
			7.7				
			A A A A				
			MANAA A				
5.3 Protect local shelter facilities with generators	Emergency Management	44926			1		This project is complete and the shelter site is available with generator power available.