



TOWN OF TRUCKEE

COMPREHENSIVE LARGE-SCALE EVACUATION STUDIES

COST PROPOSAL

OCTOBER 24, 2025



SHAPING A SMARTER
TRANSPORTATION EXPERIENCE™

Cost Proposal - Tahoe Donner

	DKS											DKS Total Hours	DKS Total Labor Cost	Direct Expenses	DKS Total Cost (Labor + Direct Expenses)
	Jim Dankowitch	Randy Johnson	Aaron Berger	Kendall Flint	Alexandra Haag	Elise Brockett	Emily D'Antonio	Melissa Abadie	Kathryn Miller	Ryan Peterson	Elizabeth Aguilar				
	PIC	Project Manager	Technical Lead/QC	Stakeholder/Community Engagement Task Lead	Deputy Project Manager	Community Engagement Lead	Transportation Planner/Engineer	Visual Communications	Visual Communications	GIS Specialist	Project Administrator - Community Engagement				
Standard Rate:	\$ 336	\$ 311	\$ 254	\$ 326	\$ 238	\$ 228	\$ 166	\$ 228	\$ 119	\$ 171	\$ 145				
1 Project Initiation & Kick-Off	0	0	0	0	0	0	0	0	0	0	0	0	\$ -	\$ -	\$ -
2 Background Research and Data Collection	2	6	0	0	24	0	8	0	0	14	0	54	\$ 11,972	\$ -	\$ 11,972
3 Scope Refinement and Work Plan Update	2	6	0	0	6	0	0	0	0	0	0	14	\$ 3,966	\$ -	\$ 3,966
4 Fire Behavior and Traffic Analysis	7	63	30	0	75	0	172	1	6	36	0	390	\$ 83,065	\$ 3,250	\$ 86,315
4.1 Demographics Analysis	1	0			3		12			6		22	\$ 4,068	\$ -	\$ 4,068
4.2 Evacuation Zone Assessment and Refinement	1	2			2		8			6		19	\$ 3,788	\$ 250	\$ 4,038
4.3 Existing Infrastructure assessment	1	8			5		20	1	6	12		53	\$ 10,328	\$ -	\$ 10,328
4.4 Fire Scenario Development and Fire Modelling		2			2					6		10	\$ 2,124	\$ -	\$ 2,124
4.5 Evacuation Scenario Development and Virtual Incident Command Center Workshop		6			4							10	\$ 2,818	\$ 750	\$ 3,568
4.6 Evacuation Scenario Modeling Approach	3	33	30		47		120					233	\$ 49,997	\$ -	\$ 49,997
4.7 Community-Identified Evacuation Constraints		4			6		12			6		28	\$ 5,690	\$ 750	\$ 6,440
4.8 Recommended Actions and Implementation Strategy	0	0			0		0			0		-	\$ -	\$ -	\$ -
4.9 Evacuation Annex Review (Town-Specific Component)	1	8			6							15	\$ 4,252	\$ 1,500	\$ 5,752
5 Community Outreach & Engagement	0	0	0	4	12	54	0	0	8	0	14	92	\$ 19,454	\$ 28,250	\$ 47,704
5.1 Joint Town and TDA Outreach and Engagement Program	0	0	0	2	8	46	0	0	8	0	14	78	\$ 16,026	\$ 750	\$ 16,776
5.2 Tahoe Donner Member Survey (dual mode) FM3				2	4	8						14	\$ 3,428	\$ 27,500	\$ 30,928
6 Mapping & Visualization	0	5	0	0	4	0	14	0	0	36	0	59	\$ 10,987	\$ -	\$ 10,987
7 Stakeholder Check-In Meetings	0	12	0	0	16	0	24	0	0	0	0	52	\$ 11,524	\$ 1,500	\$ 13,024
8 Final Deliverables and Progress Reporting	3	13	0	0	16	5	30	4	32	7	6	116	\$ 21,766	\$ -	\$ 21,766
9 Optional Tasks	0	0	0	0	0	0	0	0	0	0	0	0	\$ -	\$ 24,000	\$ 24,000
9.1 Tahoe Donner Online Focus Groups (2) FM3												-	\$ -	\$ 24,000	\$ 24,000
Total Hours	14	105	30	4	153	59	248	5	46	93	20	777			
Total Cost (Without Optional Task)	4,704	32,655	7,620	1,304	36,414	13,452	41,168	1,140	5,474	15,903	2,900		162,734	33,000	195,734
Total Cost (With Optional Task)													\$162,734	\$ 57,000	\$ 219,734

Sub Consultants											
Mark Thomas Total Hours	Mark Thomas Total Labor Cost	Direct Expenses	Mark Thomas Total Cost (Labor + Direct Expenses)	Freshed Forestry Solutions Total Hours	Freshed Forestry Solutions Total Labor Cost	Direct Expenses	Freshed Forestry Solutions Total Cost (Labor + Direct Expenses)	Phillips Consulting Total Hours	Phillips Consulting Total Labor Cost	Direct Expenses	Phillips Consulting Total Cost (Labor + Direct Expenses)
0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -
0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	3	\$ 570	\$ -	\$ 570
0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -
207	\$ 34,044	\$ 350	\$ 34,394	37	\$ 5,550	\$ 500	\$ 6,050	61	\$ 11,590	\$ 1,500	\$ 13,090
-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -
-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -
-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	4	\$ 760	\$ -	\$ 760
-	\$ -	\$ -	\$ -	30	\$ 4,500	\$ 500	\$ 5,000	-	\$ -	\$ -	\$ -
-	\$ -	\$ -	\$ -	4	\$ 600	\$ -	\$ 600	2	\$ 380	\$ -	\$ 380
-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	32	\$ 6,080	\$ 1,000	\$ 7,080
-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	20	\$ 3,800	\$ 500	\$ 4,300
207	\$ 34,044	\$ 350	\$ 34,394	3	\$ 450	\$ -	\$ 450	3	\$ 570	\$ -	\$ 570
-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -
0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -
-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -
-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -
0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -
0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -
0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -
0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -
-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -
207				37				64			
	\$ 34,044	\$ 350	\$ 34,394		\$ 5,550	\$ 500	\$ 6,050		\$ 12,160	\$ 1,500	\$ 13,660
	\$ 34,044	\$ 350	\$ 34,394		\$ 5,550	\$ 500	\$ 6,050		\$ 12,160	\$ 1,500	\$ 13,660

TOTAL			
Total Project Hours	Total Project Labor Cost	Total Direct Expenses	Total Project Cost
0	\$ -	\$ -	\$ -
57	\$ 12,542	\$ -	\$ 12,542
14	\$ 3,966	\$ -	\$ 3,966
695	\$ 134,249	\$ 5,600	\$ 139,849
22	4,068	-	4,068
19	3,788	250	4,038
57	11,088	-	11,088
40	6,624	500	7,124
16	3,798	750	4,548
265	56,077	1,000	57,077
48	9,490	1,250	10,740
213	35,064	350	35,414
15	4,252	1,500	5,752
92	\$ 19,454	\$ 28,250	\$ 47,704
78	16,026	750	16,776
14	3,428	27,500	30,928
59	\$ 10,987	\$ -	\$ 10,987
52	\$ 11,524	\$ 1,500	\$ 13,024
116	\$ 21,766	\$ -	\$ 21,766
0	\$ -	\$ 24,000	\$ 24,000
-	-	24,000	24,000
1,085	\$ 214,488	\$ 35,350	\$ 249,838

Cost Proposal - Tahoe Donner

		Firedhed Forestry Solutions				
		N Chris Waters	Firedhed Forestry Solutions Total Hours	Firedhed Forestry Solutions Total Labor Cost	Direct Expenses	Firedhed Forestry Solutions Total Cost (Labor + Direct Expenses)
		Fire Behavior Analytics and Modeling				
Standard Rate:		\$ 150				
1	Project Initiation & Kick-Off	0	0	\$ -	\$ -	\$ -
2	Background Research and Data Collection	0	0	\$ -	\$ -	\$ -
3	Scope Refinement and Work Plan Update	0	0	\$ -	\$ -	\$ -
4	Fire Behavior and Traffic Analysis	37	37	\$ 5,550	\$ 500	\$ 6,050
4.1	Demographics Analysis		-	\$ -	\$ -	\$ -
4.2	Evacuation Zone Assessment and Refinement		-	\$ -	\$ -	\$ -
4.3	Existing Infrastructure assessment		-	\$ -	\$ -	\$ -
4.4	Fire Scenario Development and Fire Modelling	30	30	\$ 4,500	\$ 500	\$ 5,000
4.5	Evacuation Scenario Development and Virtual Incident Command C	4	4	\$ 600	\$ -	\$ 600
4.6	Evacuation Scenario Modeling Approach		-	\$ -	\$ -	\$ -
4.7	Community-Identified Evacuation Constraints		-	\$ -	\$ -	\$ -
4.8	Recommended Actions and Implementation Strategy	3	3	\$ 450	\$ -	\$ 450
4.9	Evacuation Annex Review (Town-Specific Component)	0	-	\$ -	\$ -	\$ -
5	Community Outreach & Engagement	0	0	\$ -	\$ -	\$ -
5.1	Joint Town and TDA Outreach and Engagement Program		-	\$ -	\$ -	\$ -
5.2	Tahoe Donner Member Survey (dual mode) FM3		-	\$ -	\$ -	\$ -
6	Mapping & Visualization	0	0	\$ -	\$ -	\$ -
7	Stakeholder Check-In Meetings	0	0	\$ -	\$ -	\$ -
8	Final Deliverables and Progress Reporting	0	0	\$ -	\$ -	\$ -
9	Optional Tasks	0	0	\$ -	\$ -	\$ -
9.1	Tahoe Donner Online Focus Groups (2)		-	\$ -	\$ -	\$ -
Total Hours		37	37			
Total Cost		5,550		5,550	500	6,050
		\$		\$	\$	\$

Cost Proposal - Tahoe Donner

	Phillips Consulting					
	Ron Phillips		Phillips Consulting Total Hours	Phillips Consulting Total Labor Cost	Direct Expenses	Phillips Consulting Total Cost (Labor + Direct Expenses)
	Subject Matter Expert					
Standard Rate:	\$ 190					
1 Project Initiation & Kick-Off	0		0	\$ -	\$ -	\$ -
2 Background Research and Data Collection	3		3	\$ 570	\$ -	\$ 570
3 Scope Refinement and Work Plan Update	0		0	\$ -	\$ -	\$ -
4 Fire Behavior and Traffic Analysis	61		61	\$11,590	\$ 1,500	\$13,090
4.1 Demographics Analysis			-	\$ -	\$ -	\$ -
4.2 Evacuation Zone Assessment and Refinement			-	\$ -	\$ -	\$ -
4.3 Existing Infrastructure assessment	4		4	\$ 760	\$ -	\$ 760
4.4 Fire Scenario Development and Fire Modelling			-	\$ -	\$ -	\$ -
4.5 Evacuation Scenario Development and Virtual Incident Command C	2		2	\$ 380	\$ -	\$ 380
4.6 Evacuation Scenario Modeling Approach	32		32	\$ 6,080	\$ 1,000	\$ 7,080
4.7 Community-Identified Evacuation Constraints	20		20	\$ 3,800	\$ 500	\$ 4,300
4.8 Recommended Actions and Implementation Strategy	3		3	\$ 570	\$ -	\$ 570
4.9 Evacuation Annex Review (Town-Specific Component)			-	\$ -	\$ -	\$ -
5 Community Outreach & Engagement	0		0	\$ -	\$ -	\$ -
5.1 Joint Town and TDA Outreach and Engagement Program			-	\$ -	\$ -	\$ -
5.2 Tahoe Donner Member Survey (dual mode) FM3			-	\$ -	\$ -	\$ -
6 Mapping & Visualization	0		0	\$ -	\$ -	\$ -
7 Stakeholder Check-In Meetings	0		0	\$ -	\$ -	\$ -
8 Final Deliverables and Progress Reporting	0		0	\$ -	\$ -	\$ -
9 Optional Tasks	0		0	\$ -	\$ -	\$ -
9.1 Tahoe Donner Online Focus Groups (2)			-	\$ -	\$ -	\$ -
Total Hours	64		64			
Total Cost	12,160			12,160	1,500	13,660
	\$			\$	\$	\$

Cost Proposal - Truckee

	DKS											DKS Total Hours	DKS Total Labor Cost	Direct Expenses	DKS Total Cost (Labor + Direct Expenses)	Sub Consultants								TOTAL							
	Jim Damkowitz	Randy Johnson	Aaron Berger	Kendall Flint	Alexandra Haag	Elise Brockett	Emily D'Antonio	Melissa Abadie	Kathryn Miller	Ryan Peterson	Elizabeth Aguilar					Mark Thomas Total Hours	Mark Thomas Total Labor Cost	Direct Expenses	Mark Thomas Total Cost (Labor + Direct Expenses)	Fireshed Forestry Solutions Total Hours	Fireshed Forestry Solutions Total Labor Cost	Direct Expenses	Fireshed Forestry Solutions Total Cost (Labor + Direct Expenses)	Phillips Consulting Total Hours	Phillips Consulting Total Labor Cost	Direct Expenses	Phillips Consulting Total Cost (Labor + Direct Expenses)	Total Project Hours	Total Project Labor Cost	Total Direct Expenses	Total Project Cost
	PIC	Project Manager	Technical Lead/QC	Stakeholder/Community Engagement Task Lead	Deputy Project Manager	Community Engagement Lead	Transportation Planner/Engineer	Visual Communications	Visual Communications	GIS Specialist	Project Administrator - Community Engagement																				
Standard Rate:	\$ 336	\$ 311	\$ 254	\$ 326	\$ 238	\$ 228	\$ 166	\$ 228	\$ 119	\$ 171	\$ 145																				
1 Project Initiation & Kick-Off	2	16	0	0	26	0	10	0	0	0	4	58	\$ 14,076	\$ 1,500	\$ 15,576	2	\$ 586	\$ -	\$ 586	4	\$ 600	\$ -	\$ 600	6	\$ 1,140	\$ 200	\$ 1,340	70	\$ 16,402	\$ 1,700	\$ 18,102
2 Background Research and Data Collection	1	4	0	0	4	0	8	0	0	6	0	23	\$ 4,886	\$ -	\$ 4,886	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	3	\$ 570	\$ -	\$ 570	26	\$ 5,456	\$ -	\$ 5,456
3 Scope Refinement and Work Plan Update	2	6	0	0	7	0	0	0	0	0	0	15	\$ 4,204	\$ -	\$ 4,204	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	15	\$ 4,204	\$ -	\$ 4,204
4 Fire Behavior and Traffic Analysis	5	51	30	0	65	0	146	1	6	36	0	340	\$ 71,965	\$ 1,750	\$ 73,715	253	\$ 41,662	\$ 425	\$ 42,087	43	\$ 6,450	\$ 500	\$ 6,950	35	\$ 6,650	\$ 500	\$ 7,150	671	\$ 126,727	\$ 3,175	\$ 129,902
4.1 Demographics Analysis	1	1			3		12			6		23	\$ 4,379	\$ -	\$ 4,379	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	23	\$ 4,379	\$ -	\$ 4,379
4.2 Evacuation Zone Assessment and Refinement	0	2			2		8			6		18	\$ 3,452	\$ 250	\$ 3,702	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	18	\$ 3,452	\$ 250	\$ 3,702
4.3 Existing Infrastructure assessment	1	8			5		20	1	6	12		53	\$ 10,328	\$ -	\$ 10,328	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	4	\$ 760	\$ -	\$ 760	57	\$ 11,088	\$ -	\$ 11,088
4.4 Fire Scenario Development and Fire Modelling		2			1					6		9	\$ 1,886	\$ -	\$ 1,886	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	39	\$ 6,386	\$ 500	\$ 6,886
4.5 Evacuation Scenario Development and Virtual Incident Command Center Workshop		6			4							10	\$ 2,818	\$ 750	\$ 3,568	-	\$ -	\$ -	\$ -	4	\$ 600	\$ -	\$ 600	2	\$ 380	\$ -	\$ 380	16	\$ 3,798	\$ 750	\$ 4,548
4.6 Evacuation Scenario Modeling Approach	2	12	30		30		70					144	\$ 30,784	\$ -	\$ 30,784	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	144	\$ 30,784	\$ -	\$ 30,784
4.7 Community-Identified Evacuation Constraints		4			6		12			6		28	\$ 5,690	\$ 750	\$ 6,440	-	\$ -	\$ -	\$ -	20	\$ 3,800	\$ 500	\$ 4,300	-	\$ -	\$ -	\$ -	48	\$ 9,490	\$ 1,250	\$ 10,740
4.8 Recommended Actions and Implementation Strategy												-	\$ -	\$ -	\$ -	253	\$ 41,662	\$ 425	\$ 42,087	3	\$ 450	\$ -	\$ 450	3	\$ 570	\$ -	\$ 570	259	\$ 42,682	\$ 425	\$ 43,107
4.9 Evacuation Annex Review (Town-Specific Component)	1	8			6							15	\$ 4,252	\$ -	\$ 4,252	-	\$ -	\$ -	\$ -	6	\$ 900	\$ -	\$ 900	6	\$ 1,140	\$ -	\$ 1,140	27	\$ 6,292	\$ -	\$ 6,292
5 Community Outreach & Engagement	0	0	0	5	21	114	0	3	24	0	33	200	\$ 40,945	\$ 2,250	\$ 43,195	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	200	\$ 40,945	\$ 2,250	\$ 43,195
5.1 Joint Town and TDA Outreach and Engagement Program	0	0	0	5	21	114	0	3	24	0	33	200	\$ 40,945	\$ 2,250	\$ 43,195	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	200	\$ 40,945	\$ 2,250	\$ 43,195
5.2 Tahoe Donner Member Survey (dual mode) FM3												-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -
6 Mapping & Visualization	3	6	0	0	6	0	26	0	0	42	0	83	\$ 15,800	\$ -	\$ 15,800	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	83	\$ 15,800	\$ -	\$ 15,800
7 Stakeholder Check-In Meetings	0	12	0	0	16	0	14	0	0	0	0	42	\$ 9,864	\$ 1,500	\$ 11,364	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	42	\$ 9,864	\$ 1,500	\$ 11,364
8 Final Deliverables and Progress Reporting	3	13	0	0	16	5	30	4	32	7	4	114	\$ 21,476	\$ -	\$ 21,476	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	114	\$ 21,476	\$ -	\$ 21,476
9 Optional Tasks	0	0	0	0	0	0	0	0	0	0	0	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -
5.3 Tahoe Donner Online Focus Groups (2) FM3												-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -
Total Hours	16	108	30	5	161	119	234	8	62	91	41	875				255				47				44				1,221			
Total Cost	\$ 5,376	\$ 33,588	\$ 7,620	\$ 1,630	\$ 38,318	\$ 27,132	\$ 38,844	\$ 1,824	\$ 7,378	\$ 15,561	\$ 5,945		\$ 183,216	\$ 7,000	\$ 190,216		\$ 42,248	\$ 425	\$ 42,673		\$ 7,050	\$ 500	\$ 7,550		\$ 8,360	\$ 700	\$ 9,060		\$ 240,874	\$ 8,625	\$ 249,499
Total Cost (With Optional Task)													\$ 183,216	\$ 7,000	\$ 190,216		\$ 42,248	\$ 425	\$ 42,673		\$ 7,050	\$ 500	\$ 7,550		\$ 8,360	\$ 700	\$ 9,060		\$ 240,874	\$ 8,625	\$ 249,499

Cost Proposal - Truckee

	Mark Thomas							Mark Thomas Total Hours	Mark Thomas Total Labor Cost	Direct Expenses	Mark Thomas Total Cost (Labor + Direct Expenses)
	Stephen Decker	Jae Riddle	Jonathan Hernandez	Serena Straub	Name	Name	Zane Aldrich				
	Sr. Project Manager - PL	Sr. Planner	Project Manager	Design Engineer II	Project Accountant	Sr. Project Coordinator	Transportation Economist				
Standard Rate:	\$ 292.95	\$ 153.30	\$ 229.95	\$ 133.35	\$ 133.35	\$ 148.05	\$ 153.30				
1 Project Initiation & Kick-Off	2	0	0	0	0	0	0	2	\$ 586	\$ -	\$ 586
2 Background Research and Data Collection	0	0	0	0	0	0	0	0	\$ -	\$ -	\$ -
3 Scope Refinement and Work Plan Update	0	0	0	0	0	0	0	0	\$ -	\$ -	\$ -
4 Fire Behavior and Traffic Analysis	18	22	27	83	2	2	99	253	\$ 41,661.90	\$ 425	\$ 42,087
4.1 Demographics Analysis								-	\$ -	\$ -	\$ -
4.2 Evacuation Zone Assessment and Refinement								-	\$ -	\$ -	\$ -
4.3 Existing Infrastructure assessment								-	\$ -	\$ -	\$ -
4.4 Fire Scenario Development and Fire Modelling								-	\$ -	\$ -	\$ -
4.5 Evacuation Scenario Development and Virtual Incident Command Center Workshop								-	\$ -	\$ -	\$ -
4.6 Evacuation Scenario Modeling Approach								-	\$ -	\$ -	\$ -
4.7 Community-Identified Evacuation Constraints								-	\$ -	\$ -	\$ -
4.8 Recommended Actions and Implementation Strategy	18	22	27	83	2	2	99	253	\$ 41,662	\$ 425	\$ 42,087
4.9 Evacuation Annex Review (Town-Specific Component)								-	\$ -	\$ -	\$ -
5 Community Outreach & Engagement	0	0	0	0	0	0	0	0	\$ -	\$ -	\$ -
5.1 Joint Town and TDA Outreach and Engagement Program								-	\$ -	\$ -	\$ -
5.2 Tahoe Donner Member Survey (dual mode)								-	\$ -	\$ -	\$ -
6 Mapping & Visualization	0	0	0	0	0	0	0	0	\$ -	\$ -	\$ -
7 Stakeholder Check-In Meetings	0	0	0	0	0	0	0	0	\$ -	\$ -	\$ -
8 Final Deliverables and Progress Reporting	0	0	0	0	0	0	0	0	\$ -	\$ -	\$ -
9 Optional Tasks	0	0	0	0	0	0	0	0	\$ -	\$ -	\$ -
5.3 Tahoe Donner Online Focus Groups (2)								-	\$ -	\$ -	\$ -
Total Hours	20	22	27	83	2	2	99	255			
Total Cost	5,859	3,373	6,209	11,068	267	296	15,177		42,248	425	42,673
	\$	\$	\$	\$	\$	\$	\$		\$	\$	\$

