

TOWN OF SWANSBORO
 "Preliminary Projections"
 Budget-FY 2026-2027

#	DEPARTMENT	EXPENDITURES					
		FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
400	NON-DEPARTMENTAL	560,579	581,365	581,365	574,543	550,266	-
411	GOVERNING BODY	42,015	297,003	297,003	40,740	38,257	-
412	ADMIN SERVICES	420,346	445,135	445,135	441,843	478,780	-
414	FINANCE	292,400	337,748	337,748	327,300	366,729	-
415	LEGAL	58,662	59,300	59,300	59,300	59,300	-
426	PUBLIC BUILDINGS	360,760	300,115	300,115	298,191	304,968	-
430	FIRE	1,623,478	1,607,343	1,607,343	1,556,855	2,420,323	-
435	PERMITTING	315,885	301,128	301,128	276,392	315,071	-
436	PLANNING	-	2,172	92,066	92,635	202,229	-
450	POLICE	1,131,319	1,429,971	1,429,971	1,342,642	1,753,316	-
451	STREETS-PUBLIC WORKS	949,454	840,983	840,983	320,408	389,293	-
452	STREETS-STATE AID	182,019	126,580	126,580	126,114	126,626	-
453	PARKS & RECREATION	327,350	581,236	581,236	576,898	693,871	-
454	DOWNTOWN FACILITIES	122,315	100,451	100,451	112,822	163,303	-
455	FESTIVALS & EVENTS	116,547	154,689	154,689	120,140	172,132	-
456	EMERGENCY MANAGEMENT	13,737	12,000	12,000	12,000	63,000	-
GENERAL FUND EXPENDITURES		\$ 6,516,866	7,177,220	7,267,114	\$ 6,278,824	\$ 8,097,464	\$ -
EXCESS REVENUES OVER EXPENDITURES					\$ (315,033)	\$ (1,382,942)	\$ -
ENTERPRISE FUNDS							
31	SOLID WASTE ENTERPRISE FUND	465,039	456,012	477,354	488,675	527,650	-
30	STORM WATER ENTERPRISE FUND	97,336	120,369	157,574	125,074	157,574	-
TOTAL ENTERPRISE FUND EXPENDITURES		562,375	576,381		613,749	685,224	-
TOTAL ANNUAL BUDGET		\$ 7,079,241	7,753,601		\$ 6,892,572	\$ 8,782,688	\$ -

REVENUES							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-300-300100	TAXES-AD VALOREM - CURRENT F/Y	2,536,419	2,539,816	2,539,378	2,430,000	2,602,377	
11-300-300110	TAXES-AD VALOREM - PRIOR YEARS	24,174	18,857	10,000	12,239	12,239	
11-300-300120	TAXES-PENALTIES/INTEREST	9,957	10,062	3,500	8,468	3,500	
11-310-310200	TAXES-SALES & USE TAX	1,498,693	1,594,977	1,550,000	1,600,000	1,600,000	
11-300-310250	TAXES-OCCUPANCY	121,780	123,191	120,000	120,000	120,000	
11-300-310260	TAXES-BEER & WINE	21,050	17,859	14,000	14,000	14,000	
11-300-310270	TAXES-UTILITY FRANCHISE	273,858	300,916	235,000	235,000	235,000	
11-450-320300	POLICE DONATIONS	639	9,409	3,000	14,206	3,000	
11-430-320310	FIRE DONATIONS	45	8,843	-	3,240	1,000	
11-453-320320	PARK DONATIONS	120	57	-	24	-	
11-300-330400	SIDEWALK DEVELOPMENT FEE	3,880	11,850	-	2,700	-	
11-450-330405	FEES/COURT FACILITIES	6,524	5,070	5,000	4,000	4,500	
11-300-330410	TDA ADMINISTRATIVE FEE	9,350	6,445	4,100	4,100	4,100	
11-454-330415	TOWN MARINA FEES	41,590	43,475	35,000	35,000	35,000	
11-435-330420	PLANNING & ZONING FEES	11,419	28,670	8,000	8,000	8,000	
11-435-330430	FEES-BLDG PERMITS,INSPECTIONS, PLANNING & ZONING	109,049	137,744	92,815	168,778	223,022	
11-435-330440	HOMEOWNER'S RECOVERY FEES	490	460	500	300	500	
11-456-330450	COST RECOVERY	-	6,326	4,000	4,000	4,000	
11-300-330460	LEASES (Spectrum;106 Church St)	89,521	44,654	36,500	36,500	37,563	
11-453-340306	CONCESSIONS	145	0.13	-	-	-	
11-453-340500	RENTAL FEES-OTHER ROOMS	2,270	1,450	1,000	2,500	1,500	
11-453-340501	RENTAL FEES - PARKS	5,755	7,280	5,500	6,000	6,500	
11-453-340502	RENTAL FEES - RECREATION ROOMS	20,198	20,300	19,000	20,000	20,000	
11-453-340503	REC PROGRAM/CONTRACT FEES	36,818	26,321	38,685	23,345	61,430	
11-453-340504	RENTAL FEES-OLD TOWN HALL	-	385	-	-	-	
11-453-340305	REC PROGRAM-INSTRUCTIONAL CONTRACTS	11,712	8,163	8,050	3,000	-	
11-453-340506	REC PROGRAM-DOG PARK AND GYM ANNUAL MEMBERSHIP	3,515	3,530	3,100	3,515	-	
11-300-350525	SOLID WASTE DISPOSAL TAX	-	-	2,500	2,500	-	
11-300-355550	REFUNDS-GAS TAX	13,147	14,415	14,600	14,000	14,000	
11-452-360600	STATE RD - POWELL BILL	126,626	143,997	126,626	139,962	126,626	
11-430-365699	COUNTY FUNDING/3 CENT FIRE TAX	197,845	205,760	205,000	206,923	205,000	
11-430-365700	COUNTY FUNDING/FIRE DEPT	183,133	208,997	302,865	302,865	302,865	
11-300-365701	TAXES-ABC DISTRIBUTION	49,653	45,056	48,600	48,600	48,600	
11-400-370800	INVESTMENT EARNINGS/GF	308,660	272,846	168,782	168,782	145,000	
11-300-370801	EASEMENTS	-	-	-	-	-	
11-300-370810	SALE OF FIXED ASSETS	1,500	12,421	-	23,132	40,000	
11-300-370820	ONWASA-SATELLITE OFFICE PAYMENT	35,000	35,000	35,000	35,000	35,000	
11-300-370830	MISCELLANEOUS INCOME	1,824	20,688	500	23,212	500	
11-455-370843	PARADE	1,550	1,475	1,700	930	1,700	
11-455-340845	FESTIVALS & EVENTS	86,935	95,464	80,000	24,235	66,000	
11-450-370855	POLICE REIMBURSEMENT	5,810	4,900	2,300	4,875	2,500	
11-450-370860	POLICE DRUG SUBSTANCE	129	6,525	-	2,926	-	
11-300-370870	LOAN PROCEEDS/GENERAL FUND	254,500	569,961	104,000	104,000	624,500	
11-300-370880	INSURANCE PROCEEDS	37,084	40,122	-	7,934	-	
11-430-370881	MUNICIPAL EQUIPMENT SALES REVENUE	-	-	40,000	40,000	40,000	
11-450-380900	POLICE GRANTS	6,750	-	-	-	-	
11-430-380910	FIRE GRANTS	62,667	-	-	-	-	
11-300-380920	GRANT - WELLNESS/WORKERS' COMP(NCLM)	-	-	5,000	5,000	5,000	
11-300-380927	GRANT-SWANSBORO TDA-Festivals	19,000	8,500	-	-	-	
11-300-380930	GRANTS-VARIOUS-MUNICIPAL TOT LOT	22,500	83,274	514,800	14,800	60,000	
11-300-390950	TRANSFER FROM OTHER FUNDS	-	-	-	-	-	
11-300-390951	TRANSFER FROM CAPITAL RESERVE	6,166	-	35,200	35,200	-	
11-300-390952	TRANSFER FROM PARK & REC RESERVE	-	-	-	-	-	
11-300-399990	FUND BAL-POWELL BILL	-	-	-	-	-	
11-300-399991	GF FUND BALANCE APPROPRIATED	-	-	862,814	-	-	-
	TOTAL GENERAL FUND REVENUES	\$ 6,259,451	\$ 6,745,511	\$ 7,286,414	\$ 5,963,791	\$ 6,714,522	\$ -
	ENTERPRISE FUNDS						
	REVENUES						
	SOLID WASTE						
	USER FEES	477,354	481,582	477,354	488,000	527,650	
	TRANSFER FROM GENERAL FUND	-	\$ -	\$ -	-	-	-
	APPROPRIATED FUND BALANCE	-	\$ -	\$ -	-	-	-
	TOTAL:SOLID WASTE	\$ 477,354	\$ 481,582	\$ 477,354	\$ 488,000	\$ 527,650	\$ -
	STORMWATER						
	USER FEES	152,159	157,779	157,574	152,169	152,169	
	NCDOT-MOWING CONTRACT/STREET MAINTENANCE	5,415	5,413	5,405	5,405	5,405	
	GRANTS-VARIOUS	-	-	-	-	-	-
	GRANTS-NC DEPARTMENT ENVIRONMENTAL QUALITY	-	-	-	-	-	-
	TRANSFER FROM GENERAL FUND	-	-	-	-	-	-
	APPROPRIATED FUND BALANCE	11,325	-	-	-	-	-
	TOTAL:STORMWATER	\$ 168,899	\$ 163,192	\$ 162,979	\$ 157,574	\$ 157,574	\$ -
	TOTAL REVENUES FOR ENTERPRISE FUNDS	\$ 646,253	\$ 644,774	\$ 640,333	\$ 645,574	\$ 685,224	\$ -
	TOTAL REVENUES	\$ 7,391,765	\$ 7,931,189	\$ 7,926,747	\$ 6,609,365	\$ 7,399,746	\$ -

TOWN OF SWANSBORO
"Preliminary Projections"
Budget-FY 2026-2027

NON-DEPARTMENTAL							
LINE ITEM	DESCRIPTION	FY 2023-24	FY 2024-25	FY 2025-26	FY 2025-26	FY 2026-27	FY 2026-27
		ACTUAL	ACTUAL	BUDGETED	PROJECTED 6/30/2026	DEPT. REQUEST	MGR. RECOMMENDATION
11-400-501815	FEES-OTHER	2,235	1,549	1,650	1,650	2,000	
11-400-501850	EMPLOYEE RELATIONS	3,286	3,920	5,000	5,000	5,500	
11-400-501930	SERVICES-PROFESSIONAL	1,750	1,750	1,925	1,925	1,925	
11-400-501950	SERVICES-SOFTWARE SUPPORT	43,169	38,442	40,312	41,693	44,000	
11-400-501960	SERVICES-I.T MAINTENANCE	76,276	89,991	110,000	110,000	87,800	
11-400-502850	UNEMPLOYMENT INSURANCE	1,475	4,305	4,200	4,200	5,000	
11-400-502990	MEDICAL BENEFITS-HRA/EMPLOYEE ASSISTANCE PROGRAM	3,128	759	15,000	15,000	15,341	
11-400-503210	TELEPHONE-VOIP & FAX	9,382	9,496	9,492	9,492	9,600	
11-400-503250	POSTAGE	3,052	1,533	3,500	3,500	3,500	
11-400-503315	SPECTRUM	6,180	6,149	6,000	6,000	6,000	
11-400-503520	R/M EQUIPMENT	508	91	1,350	1,000	1,300	
11-400-503530	R/M VEHICLES		-	-	-	-	
11-400-503910	ADS/NOTICES	402	-	-	-	-	
11-400-504540	INS-LIABILITY/PROPERTY	128,969	129,438	145,000	145,834	165,000	
11-400-504560	INSURANCE-WORKMAN'S COMP	43,918	44,463	49,000	40,313	53,900	
11-400-505001	NON-CAPITAL OUTLAY	709	-	-	-	-	
11-400-507900	LEASE PYMT/ - COPIERS/LOAN REPAYMENT-SOFTWARE	29,658	30,744	29,995	29,995	33,000	
11-400-709930	TRANSFER-SWANSBORO TDA	121,052	119,449	116,400	116,400	116,400	
11-400-709950	TRANSFER-CAPITAL RESERVE	2,350	10,600	-	-	-	
11-400-709952	TRANSFER TO OTHER FUNDS	141,890	67,900	42,541	42,541	-	
DEPARTMENT TOTAL		619,390	560,579	581,365	574,543	550,266	-
Advance Office-Copiers-Town Hall/Visitor Center							
Software Debt Service-\$12,974.26							

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GOVERNING BODY							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-411-501700	SALARIES-ELECTED OFFICIAL	9,419	8,145	9,374	8,408	8,818	
11-411-501810	FICA	721	623	717	643	675	
11-411-502010	SUPPLIES - DEPARTMENT	1,528	641	2,000	2,000	2,000	
11-411-500211	COMMUNITY RELATIONS	1,666	1,343	1,850	1,850	1,850	
11-411-503100	TRAVEL/CONFERENCE/TRAIN	3,832	100	4,590	4,590	10,043	
11-411-503125	SUBSISTENCE	1,633	1,657	1,272	1,272	1,672	
11-411-503910	ADS/NOTICES	388	363	500	500	500	
11-411-504140	EXPENSE-RECORDATIONS	79	81	700	700	700	
11-411-505001	NON-CAPITAL OUTLAY	6,601	-	-	-		
11-411-506900	CONTRIBUTIONS-AGENCIES	7,500	29,062	261,000	11,000	12,000	
11-411-506920	EXPENSE-ELECTION	8,968	-	15,000	9,776		
DEPARTMENT TOTAL		\$ 42,334	\$ 42,015	\$ 297,003	40,740	\$ 38,257	\$ -
Mayor							
5 Commissioners							

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ADMINISTRATIVE SERVICES							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-412-501210	SALARIES-FULL TIME	279,253	292,681	304,039	298,661	320,630	
11-412501220	SALAIRES-OVERTIME	-	-	-	43		
11-412-501231	LONGEVITY	1,569	881	1,044	819	1,131	
11-412-501232	CELL PHONE STIPEND	1,726	550	600	600	600	
11-412-501234	AUTO ALLOWANCE	3,977	-	-	-		
11-412-501235	LIVING EXPENSES	7,967	933	-	-		
11-412-501300	RETIREE STIPEND	1,449	6,291	7,200	7,200	8,088	
11-412-501810	FICA	21,469	22,448	23,385	22,851	24,661	
11-412-501815	FEES-OTHER		-		-		
11-412-501820	RETIREMENT	33,012	54,350	53,576	51,937	58,239	
11-412-501830	INSURANCE - GROUP	23,896	15,426	13,968	15,150	20,081	
11-412-501930	SERVICES-PROFESSIONAL		595	-	-	-	
11-412-501950	SERVICES-SOFTWARE SUPPORT	4,800	5,873	7,088	7,088	5,900	
11-412-501990	SERVICES-OTHER	6,649	3,281	11,735	11,735	13,135	
11-412-502010	SUPPLIES-DEPARTMENT	1,284	237	1,500	1,500	1,500	
11-412-503100	TRAVEL/CONFERENCE/TRAINING	12,464	5,906	9,353	9,353	11,697	
11-412-503150	TRANSPORTATION EXPENSE		-	-			
11-412-503125	SUBSISTENCE	121	-	500	500	500	
11-412-503910	ADS/NOTICES		-	-	-		
11-412-504910	DUES/PROF SUBSCRIPTIONS	8,301	10,815	10,847	14,257	12,319	
11-412-505001	NON-CAPITAL OUTLAY			-	-		
11-412-506000	BOARD EXPENSES	75	80	300	150	300	
DEPARTMENT TOTAL		\$ 408,013	\$ 420,346	\$ 445,135	\$ 441,843	\$ 478,780	\$ -
Town Manager-100%							
Town Clerk-100%							
Deputy Clerk/Project Coordinator-75%							
Admin Services Representative-75%							

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FINANCE							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-414-501210	SALARIES-FULL TIME	166,615	164,401	189,081	185,902	184,789	
11-414-501231	LONGEVITY	825	700	950	925	950	
11-414-501232	CELL PHONE STIPEND	600	550	600	600	600	
11-414-501810	FICA	12,325	12,485	14,583	14,115	14,255	
11-414-501815	FEES OTHER	5,406	9,181	8,960	10,356	11,000	
11-414-501820	RETIREMENT	24,452	30,512	33,065	25,629	33,619	
11-414-501830	INSURANCE-GROUP	17,890	14,603	16,049	16,049	23,218	
11-414-501910	SERVICES-AUDITOR	13,500	15,500	15,500	15,500	30,000	
11-414-501930	SERVICES -PROFESSIONAL	4,337	4,362	5,000	5,000	6,000	
11-414-501950	SERVICES-SOFTWARE	-	180	-	-	-	
11-414-501990	SERVICES - OTHER	-	-			-	
11-414-502010	SUPPLIES-DEPARTMENT	1,257	2,399	3,100	3,100	3,100	
11-414-502600	SUPPLIES-OFFICE	3,037	2,577	3,500	3,500	3,500	
11-414-503100	TRAVEL/CONFERENCE/TRAINING	2,378	3,052	4,200	4,200	4,500	
11-414-504910	DUES/PROF SUBSCRIPTIONS	499	1,298	1,159	1,424	1,199	
11-414-505001	NON-CAPITALIZED OUTLAY	-	-	-	-	-	
11-414-506910	EXPENSE-TAX COLLECTION	34,545	30,600	42,000	41,000	50,000	
DEPARTMENT TOTAL		\$ 287,665	\$ 292,400	\$ 337,748	\$ 327,300	\$ 366,729	\$ -
Finance Director-100%							
Finance Technician-100%							
Finance Clerk-100%							

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LEGAL							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-415-501920	Services-Legal General	42,378	58,662	54,300	54,300	54,300	
11-415-501924	Services-Legal Special Meetings	-	-	3,000	3,000	3,000	
11-415-501926	Services-Legal-Loans/Grants/Property	-	-	2,000	2,000	2,000	
11-415-501927	Services-Legal Litigation	15,845	-	-	-	-	
11-415-506930	Contingency	-	-	-	-	-	
DEPARTMENT TOTAL		\$ 58,223	\$ 58,662	\$ 59,300	\$ 59,300	\$ 59,300	\$ -

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PUBLIC BUILDINGS							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-426-501210	SALARIES-FULL TIME	69,973	73,521	75,272	69,416	78,664	
11-426-501220	SALARIES-OVERTIME	27	-	-	173	-	
11-426-501231	LONGEVITY	69	300	350	263	363	
11-426-501232	CELL PHONE STIPEND	525	513	600	600	600	
11-426-501810	FICA	5,400	5,696	5,831	5,344	6,091	
11-426-501815	FEES-OTHER	-	-	-	254		
11-426-501820	RETIREMENT	9,110	10,260	13,158	10,480	14,304	
11-426-501830	INSURANCE-GROUP	10,693	13,114	11,711	14,809	19,658	
11-426-501930	SERVICES-PROFESSIONAL	43,312	-	-	-	-	
11-426-502010	SUPPLIES-DEPARTMENT	860	1,761	1,500	1,500	1,500	
11-426-502120	UNIFORMS	957	1,228	1,300	1,300	1,300	
11-426-502130	JANITORIAL SUPPLIES	6,753	6,707	7,500	7,500	7,500	
11-426-502500	SUPPLIES-GAS/OIL	3,409	3,593	3,500	3,500	3,500	
11-426-503100	TRAVEL/CONFERENCE/TRAINING	-	-	500	500	500	
11-426-503310	UTILITIES	66,204	70,150	67,000	74,000	75,000	
11-426-503315	SPECTRUM	1,296	110	-	-		
11-426-503520	R/M EQUIPMENT	399	428	1,000	2,500	2,500	
11-426-503530	R/M VEHICLES	1,413	645	1,500	1,500	1,500	
11-426-503540	R/M-BUILDING/GROUNDS	149	1,690	2,500	2,500	2,500	
11-426-503542	R/M-TOWN HALL	1,236	1,311	5,000	2,000	1,000	
11-426-503543	R/M-VISITOR CENTER	242	357	-	-	-	
11-426-503544	R/M-CIGAR SHOP	-	108	500	500	500	
11-426-503545	R/M-OLD TOWN HALL	1,233	609	1,000	1,000	1,000	
11-426-503546	R/M-PSB	3,979	3,318	19,530	17,690	2,000	
11-426-503547	R/M-PUBLIC WORKS OFFICE	151	712	1,000	1,000	1,000	
11-426-503548	R/M-PARKS & RECREATION	1,321	75	6,000	6,000	2,000	
11-426-505001	NON-CAPITALIZED OUTLAY	1,455	1,373	1,000	1,000	1,000	
11-426-507900	LOAN REPAYMENT - LAND/BLDGS	130,260	129,210	72,863	72,863	72,863	
11-426-605000	CAPITAL OUTLAY	5,760	33,971	-	-	-	-
11-426-709950	CAPITAL RESERVE					8,125	
DEPARTMENT TOTAL		\$ 366,184	\$ 360,760	\$ 300,115	\$ 298,191	\$ 304,968	\$ -
	Public Works Director-25%						
	Maintenance Tech-100%						
	Maintenance Tech-50%						
	Loan Repayment						
	Town Hall Annex-\$72,862.57						

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		FIRE					
		FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
LINE ITEM	DESCRIPTION						
11-430-501210	SALARIES-FULL TIME	604,650	674,609	692,475	659,315	874,545	
11-430-501220	SALARIES-OVERTIME	58,592	121,648	92,000	111,000	110,816	
11-430-501229	SALARIES-PART TIME	109,628	74,629	80,000	80,000	32,000	
11-430-501230	SALARIES-VOLUNTEERS	-	-	14,300	14,300	16,000	
11-430-501231	LONGEVITY	4,700	4,781	3,925	3,925	4,700	
11-430-501710	RECRUITMENT/RETENTION	10,027	18,541	5,000	5,000	6,000	
11-430-501810	FICA	58,802	67,236	67,909	57,662	79,871	
11-430-501815	FEES OTHER	507	-	-	-	-	
11-430-501820	RETIREMENT	86,907	114,340	136,499	110,417	178,350	
11-430-501821	RETIREMENT-FIRE RESCUE PENSION	-	-	3,840	3,840	3,850	
11-430-501830	INSURANCE-GROUP	83,328	85,116	77,933	77,933	157,703	
11-430-501870	TUITION REIMBURSEMENT	500	-	-	-	500	
11-430-501930	SERVICES-PROFESSIONAL	3,500	-	-	-	-	
11-430-501950	SERVIVCES-SOFTWARE SUPPORT	5,800	11,000	17,350	17,350	22,700	
11-430-501990	SERVICES-OTHER	901	-	-	-	-	
11-430-502006	SUPPLIES-REPAIR & MAINTENANCE	-	-	3,000	3,000	5,000	
11-430-502007	SUPPLIES-TOOLS & EQUIPMENT	-	-	1,000	1,000	2,000	
11-430-502008	SUPPLIES-TRAINING	-	-	1,500	1,500	2,000	
11-430-502010	SUPPLIES-DEPARTMENT	2,583	5,639	4,000	4,000	7,500	
11-430-502014	EMS-SUPPLIES	1,576	2,435	7,000	7,000	7,500	
11-430-502015	COMMUNITY RISK REDUCTION	1,334	1,807	2,600	2,600	5,500	
11-430-502120	UNIFORMS	6,484	4,548	9,250	9,250	13,500	
11-430-502125	UNIFORMS-NEW HIRE	-	-	-	-	-	
11-430-502350	MEDICAL EXAMS	-	8,039	8,850	8,850	9,000	
11-430-502500	SUPPLIES-GAS/OIL	17,830	16,306	30,000	30,000	30,000	
11-430-503100	TRAVEL/CONF/TRAINING	7,109	13,831	14,000	14,000	500	
11-430-503125	SUBSISTENCE	527	185	750	750	23,650	
11-430-503210	TELEPHONE-AGENCY	3,443	3,691	5,300	5,300	750	
11-430-503315	SPECTRUM	240	244	400	400	5,300	
11-430-503520	R/M EQUIPMENT	7,214	8,056	9,000	9,000	9,000	
11-430-503530	R/M VEHICLES	28,833	33,385	26,800	26,800	35,000	
11-430-503540	R/M BUILDINGS	-	-	-	-	3,500	
11-430-503550	ISO-REQUIRED TESTING	-	-	7,750	7,750	5,775	
11-430-503553	ISO-REQUIRED SERVICE	-	-	5,150	5,150	7,500	
11-430-504540	VFIS PROPERTY & LIABILTY	-	26,769	36,550	36,550	38,000	
11-430-504910	DUES/PROF SUBSCRIPTIONS-PERSONNEL	2,311	-	2,000	2,000	2,500	
11-430-504915	DUES/PROF SUBSCRIPTIONS-AGENCY	-	2,721	2,000	2,000	2,000	
11-430-505001	NON-CAPITALIZED OUTLAY	24,195	37,242	4,000	4,000	17,100	
11-430-505010	EQUIPMENT-REPLACEMENT PROGRAM	-	-	35,000	35,000	35,000	
11-430-505020	EQUIPMENT-ISO	-	-	29,500	29,500	25,000	
11-430-505030	EQUIPMENT-TRAINING	-	-	1,500	1,500	-	
11-430-505040	EQUIPMENT-NEW HIRE	-	-	-	-	13,500	
11-430-507900	LOAN REPAYMENTS	93,115	102,692	169,213	169,213	169,213	
11-430-507922	GRANT - EQUIPMENT	62,675	-	-	-	-	
11-430-ESTABLISH	GRANTS -PERSONNEL	-	-	-	-	-	
11-430-ESTABLISH	GRANTS-RELATED EQUIPMENT/SUPPLIES	-	-	-	-	-	
11-430-605000	CAPITAL OUTLAY	-	183,990	-	-	333,000	
11-430-709950	CAPITAL RESERVE	109,380	-	-	-	125,000	
DEPARTMENT TOTAL		\$ 1,396,691	\$ 1,623,478	\$ 1,607,343	\$ 1,556,855	\$ 2,420,323	\$ -
Personnel	Fire Chief-100%	CIP Funds (FY 25/26)	Engine 17 (1705)		Loan Repayment		
	Assistant Fire Chief of Operations-100%		Squad 17 (1703)			Sleeping Quarters-\$26,215	
	Assistant Fire Chief of Community Outreach-100%		Truck 17 (1717)			Fire Truck-\$47,512.03	
	(3) Captain-100%		Car 1 (1700)			Ladder Truck-\$11,861.37	
	(3) Engineer		Car 2 (1701)			Fire Chief Vehicle 6311.79	
	(2) Firefighter II		Car 3 (1702)			Fire Chief Vehicles (2)-27128.42	
	(1) Firefighter I		Utility 17 (1709)			Defibs-10,184	
	(3) Proposed-Firefighter II		Marine 17 (1718)			SCBA-Lease-40,000(Revenue offset-Summerville-\$40,000)	

TOWN OF SWANSBORO
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PERMITTING							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-435-501210	SALARIES-FULL TIME	238,891	199,307	210,239	189,947	210,239	
11-435-501220	SALARIES-OVERTIME	47	-	-	14	-	
11-435-501230	SALARIES-PART TIME	28,748	-	-	-	-	
11-435-501231	LONGEVITY	706	713	869	713	869	
11-435-501232	CELL PHONE STIPEND	1,200	600	600	600	600	
11-435-501810	FICA	19,738	14,576	16,196	14,019	16,196	
11-435-501815	FEES-OTHER	-	-	-	-	-	
11-435-501820	RETIREMENT	34,797	31,432	36,733	32,131	38,211	
11-435-501830	GROUP INSURANCE	26,098	31,934	25,142	29,300	36,469	
11-435-501930	SERVICES-PROFESSIONAL	1,286	(600)	-	-	-	
11-435-501940	SERVICES-PLANNING CONSULTANT	-	-	-	-	-	
11-435-501990	SERVICES-OTHER	-	-	500	-	500	
11-435-502010	SUPPLIES-DEPARTMENT	465	359	500	500	500	
11-435-502120	UNIFORMS	835	680	1,300	1,300	1,300	
11-435-502500	SUPPLIES-GAS/OIL	668	2,754	5,000	3,000	2,500	
11-435-503100	TRAVEL/CONFERENCE/TRAINING	5,987	1,417	2,000	2,000	4,200	
11-435-503150	TRANSPORTATION EXPENSE	521	56	-	-	-	
11-435-503210	TELEPHONE	9	537	-	537	960	
11-435-503530	R/M-VEHICLES	70	322	500	500	-	
11-435-504910	DUES/PROF SUBSCRIPTIONS	410	1,567	1,050	1,332	2,029	
11-435-505001	NON-CAPITAL OUTLAY	170	-	-	-	-	
11-435-506990	HOMEOWNERS RECOVERY FUND	450	414	500	500	500	
11-435-6050000	CAPITAL OUTLAY	-	29,818	-	-	-	
DEPARTMENT TOTAL		\$ 361,096	\$ 315,885	\$ 301,128	\$ 276,392	\$ 315,071	\$ -
	Chief Building Inspector-100%						
	Building Inspector/Code Enforcement Officer-100%						
	Deputy Clerk/Project Coordinator-25%						
	Permit Clerk-100%						
	Admin Services Representative-25%						

TOWN OF SWANSBORO
 "Preliminary Projections"
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PLANNING							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-436-501210	SALARIES-FULL TIME	-	58,789	64,850	64,094	66,383	
11-436-501231	LONGEVITY	-	175	200	175	225	
11-436-501232	CELL PHONE STIPEND	-	500	600	600	600	
11-436-501810	FICA	-	4,474	5,022	4,896	5,141	
11-436-501815	FEES-OTHER	-	-	-	-	-	
11-436-501820	RETIREMENT	-	8,239	11,319	10,573	12,056	
11-436-501830	GROUP INSURANCE	-	8,370	7,783	9,505	11,277	
11-436-501870	TUITION REIMBURSEMENT	-	-	-	500		
11-436-501930	SERVICES-PROFESSIONAL	-	(43)		-	-	
11-436-501940	SERVICES-PLANNING CONSULTANT	-	-		-	100,000	
11-436-501990	SERVICES-OTHER	-	-	-	-	-	
11-436-502010	SUPPLIES-DEPARTMENT	-	-	-	-	-	
11-436-503100	TRAVEL/CONFERENCE/TRAINING	-	1,044	2,172	2,172	6,427	
11-436-503150	TRANSPORTATION EXPENSE	-	-	-	-	-	
11-436-504910	DUES/PROF SUBSCRIPTIONS	-	120	120	120	120	
11-436-506000	BOARD EXPENSES	-	-	-	-	-	
DEPARTMENT TOTAL		\$ -	\$ 81,668	\$ 92,066	\$ 92,635	\$ 202,229	\$ -
Town Planner-100%							

TOWN OF SWANSBORO
"Preliminary Projections"
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		PUBLIC WORKS-STREETS					
LINE ITEM	DESCRIPTION	FY 2023-24	FY 2024-25	FY 2025-26	FY 2025-26	FY 2026-27	FY 2026-27
		ACTUAL	ACTUAL	BUDGETED	PROJECTED 6/30/2026	DEPT. REQUEST	MGR. RECOMMENDATION
11-451-501210	SALARIES-FULL TIME	127,079	131,146	135,815	115,067	142,515	
11-451-501220	SALARIES-OVERTIME	123	565	-	914	-	
11-451-501231	LONGEVITY	363	625	588	538	663	
11-451-501232	CELL PHONE STIPEND	1,025	925	1,050	850	1,350	
11-451-501810	FICA	9,928	10,345	10,515	8,990	11,056	
11-451-501820	RETIREMENT	16,868	18,573	23,734	18,160	25,915	
11-451-501830	INSURANCE-GROUP	19,805	22,119	19,439	23,607	39,229	
11-451-501930	SERVICES-PROFESSIONAL	-	-	-	-	-	
11-451-501990	SERVICES-OTHER	147	-	-	-	-	
11-451-502010	SUPPLIES-DEPARTMENT	1,677	633	500	500	500	
11-451-502120	UNIFORMS	-	2,045	1,900	1,900	2,199	
11-451-502500	SUPPLIES-GAS/OIL	3,563	2,917	3,000	3,000	4,000	
11-451-503100	TRAVEL/CONFERENCE/TRAINING	299	-	500	500	4,500	
11-451-503125	SUBSISTENCE	535	987	-	1,400	1,000	
11-451-503210	TELEPHONE	-	-	-	-	-	
11-451-503311	STREET LIGHTS	57,997	57,765	66,000	66,000	69,300	
11-451-503520	R/M EQUIPMENT	861	636	1,000	1,000	3,000	
11-451-503530	R/M VEHICLES	1,467	224	1,000	1,000	1,000	
11-451-503540	R/M BUILDING/GROUNDS	-	-	-	-	-	
11-451-503541	R/M STREETS	10,933	324	1,500	1,500	1,500	
11-451-503550	R/M TRAFFIC SIGNS	460	2,951	5,000	5,000	1,500	
11-451-504910	DUES/PROFESSIONAL SUBSCRIP	-	-	-	-	-	
11-451-504911	CHRISTMAS LIGHTS & BANNERS	-	28,041	-	1,040	1,000	
11-451-505001	NON-CAPITALIZED OUTLAY	2,328	1,949	2,000	2,000	3,500	
11-451-505002	SIDEWALKS CONSTRUCTION/MAINTENANCE	3,170	-	500,000	-	-	
11-451-507900	LOAN REPAYMENTS	-	22,428	67,442	67,442	67,442	
11-451-605000	CAPITAL OUTLAY	150	644,256	-	-	-	
11-451-709950	CAPITAL RESERVE-EQUIPMENT	50,000	-	-	-	8,125	
DEPARTMENT TOTAL		\$ 308,776	\$ 949,454	\$ 840,983	\$ 320,408	\$ 389,293	\$ -
Public Works Director-50%							
Maintenance Tech-100% (2)							
Maintenance Tech-50%							
Debt Service:							
Dump Truck-22,227							
Jet Vac-\$45,215							

TOWN OF SWANSBORO
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POWELL BILL-STREETS							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-452-501210	SALARIES-FULL TIME	3,394	3,528	3,606	1,863	3,606	
11-452-501231	LONGEVITY	14	15	10	10	10	
11-452-501232	CELL PHONE STIPEND	30	28	30	30	30	
11-452-501810	FICA	261	271	279	142	279	
11-452-501820	RETIREMENT	438	484	629	296	629	
11-452-501830	INSURANCE-GROUP	22	23	23	2,655	23	
11-452-501930	SERVICES-PROFESSIONAL	500	500	850	571	850	
11-452-502010	SUPPLIES-DEPARTMENT	-	34	1,000	955	1,000	
11-452-502120	UNIFORMS	7	-	-	-	-	
11-452-502500	SUPPLIES-GAS/OIL	454	482	2,500	2,175	2,500	
11-452-503520	R/M EQUIPMENT	192	-	1,000	991	1,000	
11-452-503530	R/M VEHICLES	-	-	1,000	774	1,000	
11-452-503541	R/M STREETS	33,486	139,103	77,889	77,889	77,935	
11-452-505001	NON-CAPITALIZED OUTLAY	-	958	1,500	1,500	1,500	
11-452-505002	SIDEWALKS	-	-	-	-	-	
11-452-507900	LOAN REPAYMENT	-	36,593	36,264	36,264	36,264	
DEPARTMENT TOTAL		\$ 38,798	\$ 182,019	\$ 126,580	\$ 126,114	\$ 126,626	\$ -
Public Works Director-5%							
Cab Tractor-\$36,264							

TOWN OF SWANSBORO
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DOWNTOWN FACILITIES							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-454-501230	SALARIES-PART TIME-VISITOR CENTER-PARKS & REC PT EMPLOYEE	11,577	-	-	-	15,000	
11-454-501231	LONGEVITY	300	325	375	225	375	
11-454-501232	CELL PHONE STIPEND	150	75	-	425	300	
11-454-501810	FICA	3,087	4,076	4,250	4,134	5,425	
11-454-501930	SERVICES-PROFESSIONAL	-	14,940	-	265	-	
11-454-501992	SERVICES-CONSTRUCTION-VISITOR CENTER	-	-	-	-	-	
11-454-502120	UNIFORMS	377	740	-	743	800	
11-454-502500	SUPPLIES-GAS/OIL-VISITOR CENTER	-	-	1,000	-	-	
11-454-503310	UTILITIES-VISITOR CENTER	-	2,498	3,000	2,000	2,200	
11-454-503315	SPECTRUM-VISITOR CENTER	-	2,530	1,284	1,284	1,300	
11-454-503543	REPAIRS/MAINT-VISITOR CENTER	-	306	-	4,086	-	
11-454-501210	SALARIES-FULL TIME-DOCKMASTER	40,694	53,054	55,176	53,591	55,246	
11-454-501230	SALARIES-PART TIME-DOCK ATTENDANTS		-	-	-	-	
11-454-501815	FEES-OTHER	25	63	-	5,225	-	
11-454-501820	RETIREMENT	6,176	8,806	9,601	9,288	10,067	
11-454-501830	INSURANCE-GROUP	7,009	9,050	7,756	9,482	11,249	
11-454-502010	SUPPLIES - DEPARTMENT	638	-	-	-	-	
11-454-503210	TELEPHONE	503	513	540	540	540	
11-454-503311	WATER/SEWER	779	819	-	700	1,000	
11-454-503312	ELECTRICITY	2,633	-	-	-	-	
11-454-503315	SPECTRUM-CHURCH ST DOCK	1,304	-	-	2,500	2,500	
11-454-503523	R/M-DOCKS	7,849	12,917	-	2,214	4,500	
11-454-503540	R/M BUILDINGS & GROUNDS	497	3,797	3,500	2,000	5,900	
11-454-503541	R/M -CHURCH STREET DOCK	-	931	13,470	13,470	-	
11-454-503551	SIGNS	25	385	500	500	500	
11-454-503700	TIPPING FEES-REFUSE	-	51	-	150	-	
11-454-505001	NON-CAPITALIZED OUTLAY	1,687	-	-	-	2,400	
11-454-605000	CAPITAL OUTLAY	-	6,441	-	-	44,000	
DEPARTMENT TOTAL		\$ 85,310	\$ 122,315	\$ 100,451	\$ 112,822	\$ 163,303	\$ -
Dock Master/Facility Supervisor-100%							

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FESTIVALS & EVENTS							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-455-501220	SALARIES-OVERTIME	26,147	26,352	30,000	30,000	30,000	
11-455-501230	SALARIES-PARTIME	7,924	6,769	10,000	7,000	12,500	
11-455-501231	LONGEVITY	200	200	225	225	200	
11-455-501810	FICA	621	533	3,077	2,848	3,267	
11-455-502010	SUPPLIES-DEPARTMENT	1,907	1,443	1,450	1,450	1,900	
11-455-502016	PARADE EXPENSES	1,335	1,569	1,700	1,039	1,700	
11-455-502017	MULLET FESTIVAL EXPENSES	31,019	34,049	34,604	6,251	39,485	
11-455-502018	JULY 4TH EXPENSES	29,833	26,851	34,015	32,400	33,180	
11-455-502019	FLOTILLA EXPENSES	5,184	5,507	7,494	6,803	9,110	
11-455-502022	ARTS BY THE SEA	6,786	4,085	8,230	8,230	9,060	
11-455-502029	PUBLIC PERFORMANCE LICENSE	1,628	1,489	1,552	1,552	1,645	
11-455-502500	SUPPLIES-GAS/OIL	114	273	450	450	450	
11-455-503100	TRAVEL/CONFERENCE	374	-	1,270	1,270	1,500	
11-455-503250	POSTAGE	-	-	-	-	160	
11-455-503310	UTILITIES	969	135	300	300	100	
11-455-503540	R/M-MAINTENANCE GROUNDS	-	-	100	100	100	
11-455-503550	R/M-TRAFFIC SIGNS	-	-	4,002	4,002	330	
11-455-503910	ADS & NOTICES	6,519	6,284	15,280	15,280	25,780	
11-455-504910	DUES/SUBSCRIPTIONS	447	559	490	490	165	
11-455-505001	NON-CAPITAL OUTLAY	408	448	450	450	1,500	
DEPARTMENT TOTAL		121,415	116,547	154,689	120,140	172,132	-

TOWN OF SWANSBORO
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EMERGENCY MANAGEMENT							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
11-456-501230	DESCRIPTION						
11-456-501220	SALARIES -OVERTIME						
11-456-501815	SERVICES-FEES OTHER		17				
11-456-501930	SERVICES-PROFESSIONAL	1,125					
11-456-501950	SERVICES-SOFTWARE SUPPORT	1,010	6,876	7,000	6,002	10,000	
11-456-501990	SERVICES-OTHER	-	-				
11-456-502007	SUPPLIES-TOOLS & EQUIPMENT	-	-	-	21		
11-456-502010	SUPPLIES-DEPARTMENTAL	454	514		1,611		
11-456-502120	UNIFORMS	3,175	-				
11-456-502500	SUPPLIES-GAS/OIL	1,282	2,103				
11-456-503100	TRAVEL/CONF/TRAINING	45	-	1,500	1,200	2,500	
11-456-503125	SUBSTISTENCE	66	1,104		464		
11-456-503210	TELEPHONE		1,732	3,000	1,800	3,500	
11-456-503315	SPECTRUM	956	565				
11-456-503215	TELEPHONE-MOBILE & APPARATUS	-	-				
11-456-503520	R/M-EQUIPMENT	282	-				
11-456-503530	R/M-VEHICLES	-	13				
11-456-503540	R/M-BUILDING/GROUNDS						
11-456-503542	R/M-TOWN HALL	1,959	-				
11-456-503543	R/M-VISITOR CENTER	268	-				
11-456-503544	R/M-CIGAR SHOP	268	-				
11-456-503545	R/M-OLD TOWN HALL	1,986	-				
11-456-503546	R/M-PSB	429	-		34		
11-456-503547	R/M-PUBLIC WORKS OFFICE	-	-				
11-456-503549	R/M-PARKS & RECREATION	1,395	-				
11-456-504915	DUES/PROF SUBSCRIPTIONS-AGENCY	-	-	500	199	500	
11-456-505001	NON-CAPITALIZED OUTLAY	4,763	812		669	4,000	
11-456-605000	CAPITAL OUTLAY					42,500	
11-456-709950	TRANSFER-CAPITAL RESERVE FUND	-	-				
DEPARTMENT TOTAL		\$ 19,463	\$ 13,737	\$ 12,000	\$ 12,000	\$ 63,000	\$ -

TOWN OF SWANSBORO
 "Preliminary Projections"
 Budget-FY 2026-2027

ENTERPRISE FUND-STORM WATER							
LINE ITEM	DESCRIPTION	FY 2023-24 ACTUAL	FY 2024-25 ACTUAL	FY 2025-26 BUDGETED	FY 2025-26 PROJECTED 6/30/2026	FY 2026-27 DEPT. REQUEST	FY 2026-27 MGR. RECOMMENDATION
30-820-501210	SALARIES-FULL TIME	45,351	45,999	47,106	47,106	47,106	
30-820-501220	SALARIES-OVERTIME	96	251	-	-	-	
30-820-501230	LONGEVITY	203	230	248	248	248	
30-820-501232	CELL PHONE STIPEND	335	330	360	360	360	
30-820-501810	FICA	3,595	3,661	3,650	3,650	3,650	
30-820-501820	RETIREMENT	6,659	7,266	8,239	8,239	8,239	
30-820-501830	INSURANCE-GROUP	8,425	9,061	7,763	7,763	7,763	
30-820-501900	BAD DEBT EXPENSE	4,915	7,062	-	-	-	
30-820-501927	SERVICES-LEGAL LITIGATION	-	3,900	2,400	2,400	2,400	
30-820-501930	FEES-PROFESSIONAL	3,596	4,029	-	-	1,500	
30-820-502010	SUPPLIES-DEPARTMENT	367	1,027	1,200	1,200	1,200	
30-820-502120	UNIFORMS	869	807	4,000	4,000	4,000	
30-820-502500	SUPPLIES-GAS/OIL	2,729	3,428	500	500	500	
30-820-503100	TRAVEL/CONF/TRAINING	-	-	-	-	-	
30-820-503250	POSTAGE	2,482	1,784	4,000	4,000	3,000	
30-820-503520	R/M EQUIPMENT	461	1,000	1,500	1,500	1,500	
30-820-503530	R/M VEHICLES	791	960	2,000	2,000	2,000	
30-820-503540	R/M VBUILDING/GROUNDS	-	510	1,000	1,000	1,000	
30-820-503541	R/M STREETS	214	-	2,000	2,000	2,000	
30-820-503560	R/M STORM DRAINAGE	4,616	27,578	35,000	3,000	26,375	
30-820-503710	TIPPING FEES-YARD WASTE	180	-	1,000	500	1,000	
30-820-504100	DEPRECIATION EXPENSE	10,469	-	11,000	11,000	11,000	
30-820-505001	NON-CAPITALIZED OUTLAY	985	1,486	2,000	2,000	2,000	
30-820-507900	LOAN REPAYMENTS	-	-	22,608	22,608	22,608	
30-820-605000	CAPITAL OUTLAY	-	-	-	-	-	
30-820-709950	CAPITAL RESERVE-EQUIPMENT	-	-	-	-	8,125	
	DEPARTMENT TOTAL	\$ 97,336	\$ 120,369	\$ 157,574	\$ 125,074	\$ 157,574	\$ -
	Public Works Director-10%						
	Maintenance Tech 100%						
	Debt Service-Jet Vac						

