

Schedule Health	Task Name	Status	Assigned To	Involvement	2021				2022				2023				2024				2025				2026				2027				2028				2029			
					Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4				
	Strategic Plan				Strategic Plan																																			
	Focus Area I: Organizational Health and Sustainability				Focus Area I: Organizational Health and Sustainability																																			
	Strategy I: Governance				Strategy I: Governance																																			
●	Council Training				Council Training																																			
	Joint Workshop for Informed Consent Training	Complete			Joint Workshop for Informed Consent Training																																			
●	Leadership and self-deception/Arbringer Insitute	Not Started	Leana Kinley	Low (0-40)																																				
●	Hold monthly workshops with Council to cover topics for more in-depth discussion and for required trainings, such as the Public Records Act and Open Public Meetings Act	In Progress	Leana Kinley	Low (0-40)																																				
	Strategy II: Financial Health				Strategy II: Financial Health																																			
	Analyze Current Revenue Sources				Analyze Current Revenue Sources																																			
●	System Development Charge and Utility Rate Restructuring	In Progress	Leana Kinley	Medium(40-75)																																				
	Review development and plan review fees for permits, establish fees for development modification process from Engineering Standards	Not Started		Medium(40-75)																																				
	Strategy III: Internal Processes				Strategy III: Internal Processes																																			
	Resources, Training and Tools for Staff				Resources, Training and Tools for Staff																																			
●	GIS Technology-Contracted with FLO Analytics to migrate data, established ESRI account and tablets obtained for fieldwork.	In Progress	Carolyn Sourek	High (75-100)																																				
●	ClearGov budgeting display tool.	In Progress	Leana Kinley	Medium(40-75)																																				
●	CloudPermit System Implementation-County driven process for building permits	In Progress	Anders Sorestad, Tiffany Andersen	High (75-100)																																				
●	Informed Consent Training	In Progress	Anders Sorestad, Ben Shumaker, Carolyn Sourek, Leana Kinley	Medium(40-75)																																				
●	Asset Management and Work Order system-Cityworks	In Progress	Carolyn Sourek	Medium(40-75)																																				
●	Evaluate need for additional tools and office equipment and/or office reconfiguration.	In Progress	Leana Kinley	Low (0-40)																																				
	Emergency Planning				Emergency Planning																																			
●	Fire Department Strategic Plan	In Progress		Medium(40-75)																																				
●	Skamania County Hazard Mitigation Plan incorporated in next CIP	In Progress	Leana Kinley	Low (0-40)																																				
	Water/Sewer emergency plans-reviewed and updated.	Not Started		Low (0-40)																																				
	Staffing Structure				Staffing Structure																																			
●	Evaluate Org Chart and need for additional staffing	In Progress		Low (0-40)																																				
	Planning and Public Works Assistant	Complete		Low (0-40)																																				
	Second WWTPO	In Progress		Low (0-40)																																				
	Focus Area II: Infrastructure				Focus Area II: Infrastru																																			
	Strategy I: Equipment and Assets				Strategy I: Equipment and Assets																																			
	Fire Hall	Not Started			Fire Hall																																			
	Finalize Design and cost (public outreach/engagement)	Not Started		Medium(40-75)																																				
	Establish funding stream and line-up financing	Not Started	Leana Kinley	Medium(40-75)																																				
	Bid and build project	Not Started		Medium(40-75)																																				
	Strategy II: Multimodal Transportation				Strategy II: Multimodal Transportation																																			
	Parking				Parking																																			
●	Establish Fee In-Lieu Program	In Progress	Ben Shumaker	Medium(40-75)																																				

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●	Modify Parking Regulations (loading zones, restricted parking, time limits, etc)	In Progress	Ben Shumaker, Carolyn Sourek, Leana Kinley	Medium(40-75)																																				
	Safe Routes to School walking routes	Not Started	Ben Shumaker	Low (0-40)																																				
	Establish Parking Improvement Plan	Not Started	Ben Shumaker, Carolyn Sourek	Medium(40-75)																																				
<input type="checkbox"/> Strategy III: Utilities (Maintenance of Current & New Growth)					Strategy III: Utilities (Maintenance of Current & New Growth)																																			
<input type="checkbox"/> Current Maintenance					Current Maintenance																																			
<input type="checkbox"/> Identify, Plan and Prioritize Deferred Maintenance (links up with Asset Management /Work Order tools and revenue sources)					Identify, Plan and Prioritize Deferred Maintenance (links up with Asset M																																			
	City-Wide Chipseal (TIB Grant)	Not Started	Carolyn Sourek	Medium(40-75)																																				
	McEvoy Overlay	Not Started	Carolyn Sourek	Low (0-40)																																				
●	Loop Rd Waterline	In Progress	Carolyn Sourek	Medium(40-75)																																				
●	WWTP Improvements	In Progress	Carolyn Sourek, Leana Kinley	Medium(40-75)																																				
●	Kanaka PS	In Progress	Carolyn Sourek, Leana Kinley	Medium(40-75)																																				
●	Cascade PS	In Progress	Carolyn Sourek, Leana Kinley	Medium(40-75)																																				
●	Fairgrounds LS	In Progress	Carolyn Sourek, Leana Kinley	Medium(40-75)																																				
●	Cascade Avenue Utility Improvements	In Progress	Carolyn Sourek, Leana Kinley	Medium(40-75)																																				
	Painting Water Treatment Plant	Not Started	Carolyn Sourek	Low (0-40)																																				
●	Rock Creek Intake Evaluation	In Progress	Carolyn Sourek	Low (0-40)																																				
●	Rock Creek Bridge Grant App.	In Progress	Carolyn Sourek, Leana Kinley	Low (0-40)																																				
	First Street Improvements	On Hold	Ben Shumaker, Carolyn Sourek, Leana Kinley	Medium(40-75)																																				
●	Columbia Avenue Realignment	In Progress	Leana Kinley	Low (0-40)																																				
	Lakeview Paving	Not Started	Carolyn Sourek	Low (0-40)																																				
	Kanaka Underpass	Not Started	Carolyn Sourek	Low (0-40)																																				
	Loop Rd Overlay	Not Started	Carolyn Sourek	Low (0-40)																																				
	Frank Johns South	Not Started	Ben Shumaker, Carolyn Sourek, Leana Kinley	Medium(40-75)																																				
	Lasher Corridor	Not Started	Ben Shumaker, Carolyn Sourek, Leana Kinley	Medium(40-75)																																				
<input type="checkbox"/> Strategy IV: Parks and Outdoor Space					Strategy IV: Parks and Outdoor Space																																			
<input type="checkbox"/> Parks Plan					Parks Plan																																			
	Apply for RCO Grant	Complete	Leana Kinley	Low (0-40)																																				
	Develop Parks Plan for March 2024 Deadline for RCO Park Plaza Grant	Not Started	Leana Kinley	Medium(40-75)																																				
●	Park Plaza Construction Project	In Progress	Leana Kinley	Medium(40-75)																																				
	Dog Park	Not Started																																						
	Overall Parks in the City	Not Started																																						
	Increase Green Space	Not Started																																						
	Pool	Not Started																																						
	<input type="checkbox"/> Trails																																							
●	Shoreline Public Access Plan as Phase 1	In Progress	Ben Shumaker	Medium(40-75)																																				
<input type="checkbox"/> Strategy V: Developments with Utilities Partners (gas, electric, broadband, phone)					Strategy V: Developme																																			
<input type="checkbox"/> Broadband Plan					Broadband Plan																																			
●	Obtain grants and hire consultant to develop plan	In Progress	Ben Shumaker	Low (0-40)																																				
<input type="checkbox"/> Undergrounding Plan																																								

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	Obtain consultant to establish a plan with associated cost for implementation in coordination with PUD	Not Started		Low (0-40)																																					
	Focus Area III: Intentional Development																																								
	Strategy I: Partnerships	Not Started																																							
	City/County Joint Plan	Not Started																																							
●	Align Zoning and street standards for Urban Growth Boundary	Not Started	Ben Shumaker																																						
●	Partnering more on overall public safety	Not Started																																							
	Coordinate with legislative visits and requests	Not Started																																							
	Developing Carson Ridge Road (?)	Not Started																																							
	Strategy II: Housing																																								
	Analyze and Develop Tools																																								
	Zoning/minimum density requirements	Not Started																																							
●	Reduce SDCs	In Progress	Leana Kinley	Medium(40-75)																																					
	Workforce Housing	Not Started																																							
	Community Land Trust and other tools	Not Started																																							
	Purchase property (?)	Not Started																																							
	Strategy III: Planning and Zoning																																								
	Development Standards																																								
●	Engineering Standards	In Progress	Ben Shumaker, Carolyn Sourek, Leana Kinley	High (75-100)																																					
●	Parking Requirements (See task)	In Progress	Ben Shumaker	Medium(40-75)																																					
	Circulation planning	Not Started																																							
	Overly flexible...	Not Started																																							
	Annexations																																								
●	Policies that support intentional growth, what to require (infrastructure, zoning, etc)	In Progress	Ben Shumaker	Low (0-40)																																					
	Strategy IV: Strategic Land Use Planning and Development																																								
	Investment Areas (Infrastructure)																																								