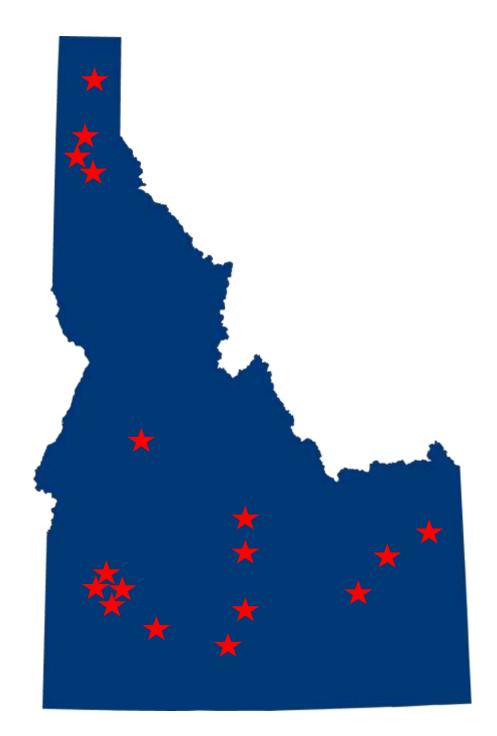
Star Fire Protection District Impact Fee Analysis

December 5, 2023





- Impact fees/infrastructure financing strategies
- Fiscal/economic impact analyses
- Capital improvement planning
- Infrastructure finance/revenue enhancement
- Real estate and market feasibility



Impact Fee Fundamentals

- One-time payment for growth-related infrastructure, usually collected at the time buildings permits are issued
- Not a tax, similar to a contractual arrangement to build infrastructure with fee revenue, with three requirements
 - Need (system improvements, not project-level improvements)
 - Benefit
 - Short range expenditures
 - Geographic service areas and/or benefit districts
 - Proportionate

Eligible Costs

- Facilities/improvements required to serve new development Yes
- Excess capacity in existing facilities Yes
- Improvements required to correct existing deficiencies No
 - Unless there is a funding plan
- Maintenance and repairs No
- Operating costs No

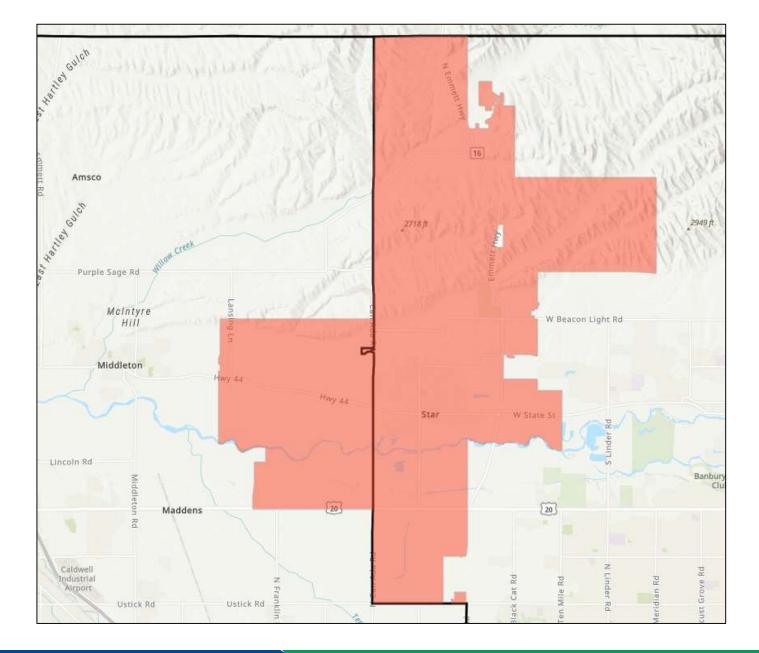
Impact Fees in Idaho

- Impact fee revenue must be maintained in an interest bearing account
- Monies must be spent within 8 years from collection (11 years in certain cases)
- Community must publish an Annual Monitoring Report and have Advisory Committee
- Comprehensive review and update every 5 years
- Capital improvement plan (CIP) required
- Eligible for the following public facilities with useful life of 10 years or more:
 - Water, wastewater, stormwater
 - Transportation
 - Parks & Recreation
 - Public safety: law enforcement, fire, EMS

Impact Fee Study Process

- Determine existing development base and projected future growth \checkmark
- Determine existing levels of service and capital needs due to new growth \checkmark
- Determine appropriate indicators of demand \checkmark
- Evaluate methodological alternatives ✓
- Evaluate need for credits ✓
- Calculate fees ✓
- Review and input from Fire Board \checkmark
- Review and input from Advisory Committees \checkmark
- Adoption process

• Fire District Boundary



- Plan-Based Methodology
 - Fire station space, fire apparatus, eligible equipment, cost of fee study
- Fee is attributed to residential and nonresidential development based on calls for service data

Capital Improvement Plan

| | | Time Frame | | Growth |
|------------------------------------------------------------------|-------------------|------------|--------------|---------------------|
| 10-Year Capital Improvement Plan | Need | (Yrs) | Current Cost | Related Cost |
| Station #55: Floating Feather | 8,392 square feet | 1 to 3 | \$3,000,000 | \$3,000,000 |
| Station #52: Training Facility & Engine Bay | 3,000 square feet | 2 to 5 | \$250,000 | \$250,000 |
| Station #52: Training Facility Prop & Storage Container | 1 unit | 1 to 3 | \$25,000 | \$25,000 |
| Station #58: Hwy 16 & Arie | 8,392 square feet | 3 to 10 | \$4,000,000 | \$4,000,000 |
| Station #56: Purple Sage (50% split with Middleton) | 4,196 square feet | 7 to 10 | \$3,000,000 | \$3,000,000 |
| Station #55 units: New Brush & Engine | 2 units | 1 to 8 | \$1,400,000 | \$1,400,000 |
| Station #56 units: New Brush & Engine (50% split with Middleton) | 2 units | 7 to 10 | \$825,000 | \$825,000 |
| Station #58 units: New Brush/Engine/Water Tender | 3 units | 7 to 10 | \$2,050,000 | \$2,050,000 |
| SCBAs (6) for Station #55 | 6 units | 1 to 3 | \$42,000 | \$42,000 |
| SCBAs (6) for Station #58 | 6 units | 7 to 10 | \$50,000 | \$50,000 |
| New UTV for River Rescue | 1 unit | 2 to 3 | \$35,000 | \$35,000 |
| Station #51 units: Replace Tender/Ladder/Brush | 3 units | 7 to 15 | \$2,700,000 | \$0 |
| Station #52 units: Replace Engines/Brush | 3 units | 1 to 10 | \$2,150,000 | \$0 |
| Replace Battalion Command (50% split with Middleton) | 1 unit | 2 to 3 | \$70,000 | \$0 |
| Replace Command 2017 Chevy 502 | 1 unit | 3 to 5 | \$65,000 | \$0 |
| Replace Command 2022 Chevy 501 | 1 unit | 5 to 10 | \$80,000 | \$0 |
| | | Total | \$19,742,000 | \$14,677,000 |

Calls for Service Data

• Used to assign proportionate share for Fire services

| | Annual Calls | |
|----------------|--------------|------------|
| Land Use | for Service | % of Total |
| Residential | 783 | 68% |
| Nonresidential | 64 | 6% |
| Traffic | 308 | 27% |
| Total | 1,155 | 100% |

| Land Use | Base Year Vehicle Trips | % of Total |
|----------------|----------------------------|------------|
| Residential | 51,939 | 89% |
| Nonresidential | 6,593 | 11% |
| Total | 58 <i>,</i> 532 | 100% |

| Land Use | Adj. Calls for Service | % of Total |
|----------------|---------------------------|------------|
| Residential | 1,056 | 91% |
| Nonresidential | 99 | 9% |
| Total | 1,155 | 100% |

Source: Star Fire Protection District

• Fire Station 10-Year Capital Plan Compared to 10-Year Growth

| | Square | Replacement |
|---------------------------------------------|--------|--------------|
| Fire Stations | Feet | Cost |
| Station #55: Floating Feather | 8,392 | \$3,000,000 |
| Station #52: Training Facility & Engine Bay | 3,000 | \$250,000 |
| Station #52: Prop & Storage Container | - | \$25,000 |
| Station #58: Hwy 16 & Arie | 8,392 | \$4,000,000 |
| Station #56: Purple Sage (50% split) | 4,196 | \$3,000,000 |
| Total | 23,980 | \$10,275,000 |

| Level-of-Service Standards | Residential | Nonresidential |
|---------------------------------------------------|-------------|----------------|
| Proportionate Share | 91% | 9% |
| Share of Square Feet | 21,931 | 2,049 |
| 10-Year Population/Nonres. Vehicle Trips Increase | 14,929 | 17,108 |
| Square Feet per 1,000 Persons/Vehicle Trips | 1,469 | 120 |

| Cost Analysis | Residential | Nonresidential |
|---------------------------------------------|-------------|----------------|
| Square Feet per 1,000 Persons/Vehicle Trips | 1,469 | 120 |
| Average Cost per Square Foot | \$428 | \$428 |
| Capital Cost per Person/Vehicle Trip | \$629 | \$51 |

• Fire Apparatus 10-Year Capital Plan Compared to 10-Year Growth

| | | Replacement |
|----------------------------|-------|--------------------|
| Apparatus | Units | Cost |
| Fire Engine | 2 | \$1,950,000 |
| Water Tender | 1 | \$500 <i>,</i> 000 |
| Brush Truck | 2 | \$1,000,000 |
| Engine & Brush (50% split) | 2 | \$825 <i>,</i> 000 |
| Total | 7 | \$4,275,000 |

| Level-of-Service Standards | Residential | Nonresidential |
|---------------------------------------------------|-------------|----------------|
| Proportionate Share | 91% | 9% |
| Share of Units | 6.4 | 0.6 |
| 10-Year Population/Nonres. Vehicle Trips Increase | 14,929 | 17,108 |
| Units per 1,000 Persons/Vehicle Trips | 0.43 | 0.03 |

| Cost Analysis | Residential | Nonresidential |
|---------------------------------------|-------------|----------------|
| Units per 1,000 Persons/Vehicle Trips | 0.43 | 0.03 |
| Average Cost per Unit | \$611,000 | \$611,000 |
| Capital Cost per Person/Vehicle Trip | \$263 | \$18 |

• Fire Equipment 10-Year Capital Plan Compared to 10-Year Growth

| | | Replacement |
|--------------------|-------|-------------|
| Equipment Type | Units | Cost |
| SCBAs | 12 | \$92,000 |
| UTV - River Rescue | 1 | \$35,000 |
| Tota | l 13 | \$127,000 |

| Level-of-Service Standards | Residential | Nonresidential |
|------------------------------------------|-------------|----------------|
| Proportionate Share | 91% | 9% |
| Share of Units | 11.9 | 1.1 |
| 10-Year Population/Nonres. Vehicle Trips | 14,929 | 17,108 |
| Units per 1,000 Persons/Vehicle Trips | 0.80 | 0.06 |

| Cost Analysis | Residential | Nonresidential |
|---------------------------------------|-------------|----------------|
| Units per 1,000 Persons/Vehicle Trips | 0.80 | 0.06 |
| Average Cost per Unit | \$10,000 | \$10,000 |
| Capital Cost per Person/Vehicle Trip | \$8 | \$1 |

• Cost of impact fee study can be recovered by the collection

| Share of | Residential | Nonresidential |
|------------|-------------|----------------|
| Study Cost | Share | Share |
| \$19,720 | 91% | 9% |

| Residential | Five-Year | Capital Cost |
|--------------|---------------------|--------------|
| Growth Share | Population Increase | per Person |
| 100% | 10,208 | \$2 |

| Nonresidential | Five-Year | Capital Cost |
|----------------|--------------------|--------------|
| Growth Share | Veh. Trip Increase | per Trip |
| 100% | 9,240 | \$1 |

• Credit included for existing fund balance

| Fire Impact Fee Fee Credit | | | |
|----------------------------------|--------------|--|--|
| Available Fund Balance | \$2,390,184 | | |
| 10-Year Capital Plan | \$14,677,000 | | |
| Available Fund Balance % of Plan | 16% | | |

• Maximum Supportable Impact Fees

| Fee Component | Cost per Person | Cost per Vehicle Trip | |
|-------------------------------|--------------------|--------------------------|--|
| Fire Stations | \$629 | \$51 | |
| Fire Apparatus | \$263 | \$18 | |
| Fire Equipment | \$8 | \$1 | |
| Impact Fee Study | \$2 | \$1 | |
| Gross Total | \$902 | \$71 | |
| Credit for Fund Balance (16%) | (\$144) | (\$11) | |
| Net Total | \$758 | \$60 | |

Residential

| Housing Type | Persons per Housing Unit | Maximum Supportable Fee | Current Fee | Increase/ (Decrease) |
|--------------------------|-----------------------------|----------------------------|----------------|-------------------------|
| Residential (per housing | unit) | | | |
| Single Family | 2.84 | \$2,152 | \$809 | \$1,343 |
| Multifamily | 1.62 | \$1,227 | \$809 | \$418 |

Nonresidential

| Development Type | Vehicle Trips per KSF | Maximum Supportable Fee | Current Fee | Increase/ (Decrease) |
|-----------------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------|----------------|-------------------------|
| Nonresidential (per 1,000 s | quare feet) | i a constante de la constante d | | |
| Retail | 14.06 | \$839 | \$380 | \$459 |
| Office | 5.42 | \$323 | \$380 | (\$57) |
| Industrial | 2.44 | \$145 | \$380 | (\$235) |
| Institutional | 9.76 | \$582 | \$380 | \$202 |

• Projected Revenue from Maximum Supportable Fees

| Infrastructure | Costs for | Fire | Facilities |
|----------------|------------------|------|------------|
| | | | |

| | Total Cost | Growth Cost |
|--------------------|--------------|--------------|
| Fire Stations | \$10,275,000 | \$10,275,000 |
| Fire Apparatus | \$4,275,000 | \$4,275,000 |
| Fire Equipment | \$127,000 | \$127,000 |
| Impact Fee Study | \$39,440 | \$39,440 |
| Total Expenditures | \$14,716,440 | \$14,716,440 |

| Projected Revenue => | \$12,508,000 |
|---------------------------|--------------|
| Projected Expenditures => | \$14,716,000 |
| Non-Impact Fee Funding => | \$2,208,000 |

Projected Development Impact Fee Revenue

| riojecteu | Develop | nent impact i co | e nevenue | | | | |
|-----------|----------|----------------------|---------------|--------------------|-------------------|-------------------|---------------|
| | | Single Family | Multifamily | Retail | Office | Industrial | Institutional |
| | | \$2,152 | \$1,227 | \$839 | \$323 | \$145 | \$582 |
| | | per unit | per unit | per KSF | per KSF | per KSF | per KSF |
| Yea | ır | Housing Units | Housing Units | KSF | KSF | KSF | KSF |
| Base | 2023 | 6,494 | 556 | 223 | 102 | 204 | 246 |
| 1 | 2024 | 6,994 | 601 | 351 | 148 | 204 | 368 |
| 2 | 2025 | 7,494 | 646 | 416 | 176 | 253 | 438 |
| 3 | 2026 | 7,994 | 691 | 481 | 205 | 302 | 508 |
| 4 | 2027 | 8,494 | 736 | 546 | 233 | 351 | 577 |
| 5 | 2028 | 8,994 | 781 | 611 | 262 | 400 | 647 |
| 6 | 2029 | 9,494 | 826 | 676 | 290 | 449 | 717 |
| 7 | 2030 | 9,994 | 871 | 741 | 319 | 497 | 787 |
| 8 | 2031 | 10,494 | 916 | 806 | 347 | 546 | 857 |
| 9 | 2032 | 10,994 | 961 | 871 | 375 | 595 | 927 |
| 10 | 2033 | 11,494 | 1,006 | 936 | 404 | 644 | 997 |
| Ten-Year | Increase | 5,000 | 450 | 713 | 302 | 439 | 750 |
| Projected | Revenue | \$10,760,385 | \$551,931 | \$597 <i>,</i> 885 | \$97 <i>,</i> 644 | \$63 <i>,</i> 695 | \$436,652 |

Funding gap is the result of existing balance credit and will be funded with balance

• Comparables

| Jurisdiction | Single Family per Unit | Retail per 1,000 Sq. Ft. |
|------------------------------------|---------------------------|-----------------------------|
| Star Fire District - Maximum* | - | |
| | \$2,152 | \$839 |
| Eagle Fire District - Maximum* | \$2,111 | \$2,779 |
| City of Boise | \$2,019 | \$1,670 |
| City of Kuna | \$1,792 | \$720 |
| Middleton Fire District - Maximum* | \$1,481 | \$780 |
| Eagle Fire District - Current* | \$897 | \$360 |
| North Ada Fire - Maximum* | \$879 | \$1,238 |
| Middleton Fire District* | \$849 | \$420 |
| Star Fire District - Current* | \$809 | \$380 |
| City of Meridian | \$693 | \$640 |
| North Ada Fire - Current* | \$647 | \$320 |

List is ordered based on single family impact fee per unit

* Currently being updated

Discussion