

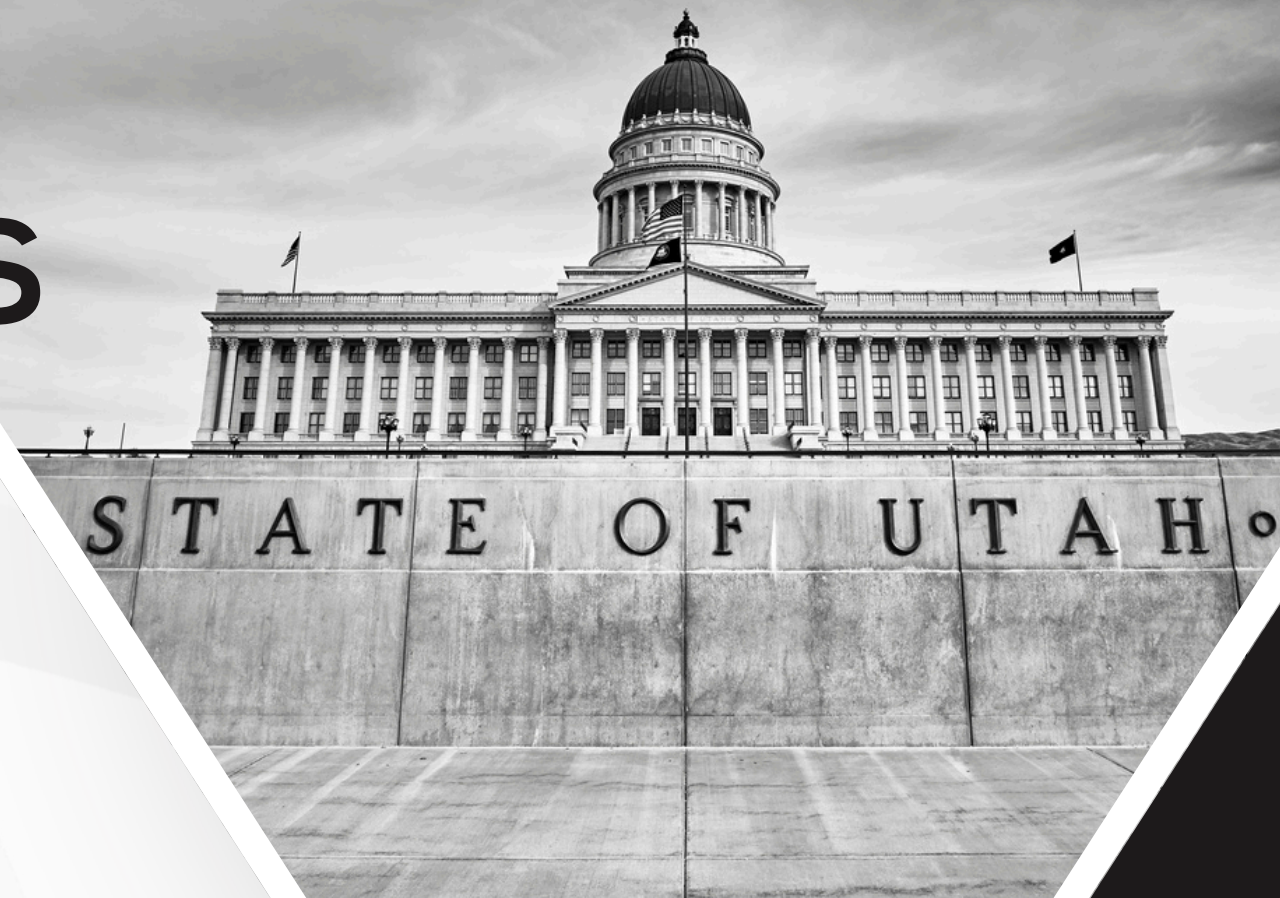


# UTAH COALITION OF CITIES AND COUNTIES

[www.utahuc3.org](http://www.utahuc3.org)

**Date:** May 2025

**Presented by:** Sarah Davenport-Smith,  
Managing Director & Founder





# Introduction

- UC3 advocates for Utah's cities and counties through a constitutional framework rooted in the principles of freedom.
- We are committed to amplifying the voices and safeguarding our clients' authority in interactions with state and federal officials and agencies.
- Our mission is to empower local municipalities to preserve and enhance the freedom and prosperity of their communities.

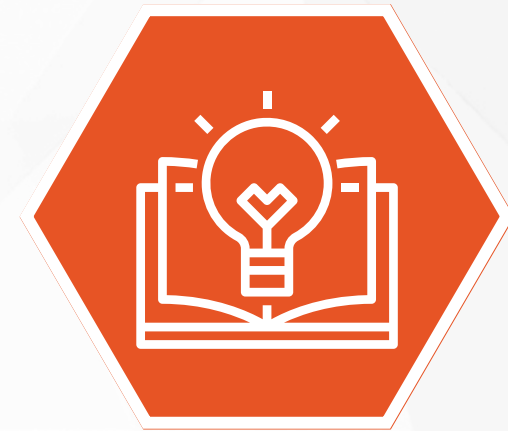
# What We Do



**Full-Service Lobbying**



**State & Federal  
Constitutional Analysis**



**Education for Elected  
Officials, City and County  
Staff**

# Who We Are



**Sarah Davenport-Smith**  
**Founder & Managing**  
**Director**



**Bernadette Brockman**  
**Lobbyist, Policy Analyst**  
**& Trainer**



**Bill Lee**  
**Advisor & Executive**  
**Board Member**



**Heather Eder**  
**Government Relations**  
**Assistant & Client**  
**Relations**



# Full-Service Lobbying

UC3 offers a comprehensive suite of advocacy and government relations services designed to influence public policy and decision-making processes. A "full-service" approach emphasizes end-to-end solutions, offering the expertise and resources necessary to effectively represent and advocate for a client's interests in all relevant arenas.

## Strategic Planning & Consulting

- Help our clients develop clear strategy to achieve well-defined goals
- Identify key stakeholders and decision-makers

## Legislative Advocacy

- Drafting, promoting, or opposing legislation
- Monitoring bills & policies affecting our clients
- Build relationships with legislators, officials, and staff on our clients' behalf

## Regulatory Advocacy

- Engage with agencies to shape rule-making or enforcement practices

## Relationship Building

- Consistently cultivate connections with policymakers, community leaders & other influencers
- Facilitate networking opportunities

# Full-Service Lobbying

## Public Affairs & Communications

- Assist in media relations and public messaging to support lobbying efforts
- Assist in developing public campaigns
- Maintain public transparency

## Policy Research & Analysis

- Providing in-depth **constitutional** analysis of legislative or regulatory proposals
- Assessing the potential impact on behalf of our clients

## Compliance & Reporting

- Ensuring adherence to lobbying laws and regulations, and maintaining transparency

## Crisis Management

- Assist in addressing challenges during lobbying campaigns
- Assist in strategizing responses to unexpected developments

# State & Federal Constitutional Analysis

UC3 offers its clients a unique perspective on traditional advocacy efforts.

Constitutional analysis involves evaluating how proposed or existing laws align with the principles, rights & limitations outlined in the US & Utah constitutions.

This approach ensures that the legislation respects the balance of power, safeguards individual rights, and adheres to the rule of law.

## Understanding Constitutional Foundations

- Examining how the legislation or law aligns with the US and the UT State constitutions

## Evaluating Municipal Authority

- Determining whether the legislation infringes on city and county authority to uphold the US & UT Constitutions as well as protect their community standards

## Identifying Potential Challenges

- Anticipating constitutional challenges the legislation might face
- Advising all parties on ways to mitigate these risks by revising the language or scope of the policy.

# Education for Elected Officials and City & County Staff

Educating elected officials and city and county staff on implementing their duties to the public while safeguarding constitutional rights involves a dual focus:

- equipping them with practical governance skills; and
- instilling a deep understanding of constitutional principles to guide decision-making.

## Practical Implementation of Duties

- Elected officials and public staff are responsible for managing public resources, addressing community needs, and enforcing laws & policies.

## Protecting Constitutional Rights

- Assist elected officials and staff in understanding and upholding constitutional protections at every level of governance

## Balancing Public Duties with Constitutional Obligations

- Public governance involves balancing competing interests - public welfare, economic opportunities, and individual freedoms

# Education for Elected Officials and City & County Staff

## Tools & Techniques

- Workshops & seminars covering real-world examples and best practices
- Legal framework guides providing user-friendly resources on the constitutions, state laws & local ordinances

## Benefits of Expert Training

- Minimized legal risks
- Enhanced public trust
- Improved decision-making

# Next Steps

IF...

A Constitutional approach to full-service advocacy is for you

A constitutional analysis of policies and legislative agendas  
is for you

A Constitutional educational & training lens is needed for  
your municipality

THEN...

UC3 will represent you at the State legislative and agency  
level

UC3 will regularly solicit your views on our approach

UC3 will be transparent to you and your citizens

***Invest in UC3 and we will make a statewide change for  
your freedom together***



# Conclusion and Q&A

UC3 is here to serve all of the Cities and Counties of the great state of Utah.

We exist to ensure Cities and Counties have the authority to create and maintain the community standards their citizens desire.





# THANK YOU



**Visit our website**  
[www.utahuc3.org](http://www.utahuc3.org)