

## **DRAFT City Council Goals: 2025-27**

### **Police**

- Enhance public safety and community livability through enforcement of the municipal code.
  - Establish a community livability committee.
- Continue addressing homelessness through partnerships with local and regional partners, including shared costs for staffing related to behavioral health needs.
- Continue to implement a traffic safety and speed enforcement program, including deployment of technology that will assist with enforcement and gather accurate speed data in areas of concern within the city.
  - Seek grant funding to support traffic safety and speed enforcement, and other programs within the Police Department.
- Evaluate the Public Safety Fee and explore options for basing fees on safety response demand.
- Ensure that the School Resource Officer program remains financially sustainable.
- Update Park Rules and City Facility Rules to ensure safe and equitable use for all.

### **Library**

- Advocate for the financial independence of the Sandy and Hoodland Libraries.
  - Explore alternative funding sources if necessary.
- Identify and secure the remaining funds needed to upfit the outreach vehicle.

### **SandyNet**

- Complete, adopt, and implement the SandyNet Master Plan to ensure the resiliency and sustainability of the utility, including staffing levels and space needs.
  - Develop clear criteria for determining when and where SandyNet expansion will occur.
- Advocate for development of a Clackamas County CBX master plan that incorporates Sandy's needs and priorities into the decision-making process for CBX system expansion in the Sandy area.

### **Transit**

- Continue to promote transit as a safe, efficient mode of transportation; Continue to increase ridership.
- Implement infrastructure improvements, including the Operations Center expansion, bus stops along the Clackamas Town Center route, and other improvements within the City.
- Advocate at the state level for improvements in statewide transportation funding, including STIF distribution to small/rural agencies.
- Identify funding and procure alternative fuel vehicles.

## **Parks and Recreation**

- Invest in our park system for current and future residents of Sandy and continue expansion of recreational opportunities for the community.
  - Complete Deer Pointe Park construction, Meinig Park renovations, and Tickle Creek Trail restoration.
  - Pursue opportunities to purchase park land for future park facilities and/or natural area and open space preservation.
  - Continue to expand Winterfest, and make it sustainable in terms of funding and staff capacity.
- Provide support, resources, and assistance for a community-led effort to establish a parks and recreation special district.
- Explore interim improvements at the former Cedar Ridge site, including potential paving and necessary stormwater management.
- Identify strategies to reduce the utility costs associated with the Bornstedt Park Splash pad.
- Pursue budget options for enhancing the department's maintenance capacity.
- Prioritize environmental stewardship that aligns with the objectives of the City.

## **Development Services**

- Develop a clear policy for ERU allocation that is strategically aligned with the City's interests.
- Review and formally adopt the Economic Development Strategic Plan as a Comprehensive Plan background document.
- Take action to update the City's zoning map.
- Complete the Pleasant Street Master Plan with minimal reliance on consulting services.
- Apply for a ODOT Safe Routes to School Grant with the cooperation of the Oregon Trail School District.
- Develop short-term rental regulations and pursue flexibility for usage of associated revenue.
- Develop policies and pursue funding opportunities to make the community more resilient against wildfire and other natural hazards.
- Study options for updating the City's regulations on outdoor burning.
- Ensure compliance with state legislative and regulatory mandates through code amendments that are responsible and reflect the community's values.
- Continue to improve and refine code language, policies, and practices related to code enforcement.
  - Establish a code enforcement abatement fund.
- Continue to pursue options for cost recovery.

## **Public Works**

### Water

- Complete Alder Creek Water Treatment Plant improvements.
- Progress construction of Portland Filtration Transmission System to near completion.
- Complete Water Management Conservation Plan Update.

- Explore a tiered rate structure for water consumption; review and update agreements with wholesale water customers.
- Secure necessary funding to complete projects.
  - Update system development charges.
  - Pursue all options for securing outside funding assistance for infrastructure projects.

### Wastewater

- Continue to comply with the terms of the consent decree.
  - Complete and adopt the Wastewater Facilities Plan Amendment.
  - Complete UV upgrades and other repairs and maintenance at the wastewater treatment plant.
  - Execute required CMOM and SARP programs.
- Complete ARPA-funded grant projects before grant expiration in December 2026.
  - Secure the 190 additional ERUs conditionally approved under the Capacity Assurance Program.
- Explore possible alternative wastewater treatment systems to facilitate targeted economic development under the moratorium.
- Secure necessary funding to complete projects.
  - Convert exiting WIFIA loan to Gresham pipeline option.
  - Update system development charges.
  - Pursue all options for securing outside funding assistance for infrastructure projects.
- Provide comprehensive and accessible information on the City's water and wastewater infrastructure challenges, including past decisions, legal restrictions, evaluated options, proposed solutions, funding strategies, and implementation plans.

### Streets

- Complete pavement management plan; ensure pavement plans are visible and accessible to the public.
- Complete initial study of intersection at Highway 211 and Dubarko Road to determine required budget for safety improvements.
- Design and complete ADA ramps along Highway 211 as required by jurisdictional transfer agreement.
- Evaluate options to improve congestion at the intersection of Hwy 26 and Ten Eyck.

### Stormwater

- Begin development of stormwater master plan and rate study; address recovery of riparian areas as part of the plan.
- Continue to maintain and improve City assets.
  - Proactively manage and maintain stormwater treatment facilities.
  - Study potential upgrades to lower Meinig Park parking lot to address flooding.
  - Pursue solutions to challenges posed by center medians.
- Maintain compliance with existing and new state regulations related to stormwater.

## **City Governance**

- Establish a Heritage Advisory Board to preserve and celebrate Sandy through historical preservation, public art, and heritage tourism.
- Establish a Community Awards program to honor significant contributions and achievements.
- Ensure adoption of asset management principles throughout the organization.
- Ensure proactive and effective communication with residents, particularly regarding major projects and fee impacts.
- Update the composition of the Urban Renewal Board.

## **City Operations**

- Supplement staff capacity to implement the Economic Development Strategic Plan in pursuit of living wage jobs and a strong local economy.
- Improve the audio and visual technology in the Council Chambers.
- Address the City's immediate space needs; develop a long-term integrated space management plan that anticipates and plans for future needs.
- Budget for replacement of assets including vehicles and other major equipment.
- Encourage cross-department collaboration.
  - Collaborate on grant writing opportunities.
- Explore the possibility of hiring a grant writer.