

From: [Duvic - HC, Erica](#)
To: [Kristi Jefferson](#)
Subject: Re: Salida Historic Survey RFP
Date: Tuesday, April 27, 2021 10:04:26 AM

I can't believe you have received so many proposals, this is great! I'm not familiar with this company but their team appears to be well qualified.

Erica Duvic

Preservation Planner

Certified Local Government (CLG) Program Coordinator

Pronouns: [she](#), [her](#), [hers](#)

History Colorado | State Historic Preservation Office

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History Colorado Center | 1200 Broadway | Denver, CO 80203 | HistoryColorado.org

PROPOSAL HISTORIC SURVEY PLAN FOR CITY OF SALIDA, COLORADO

April 26, 2021

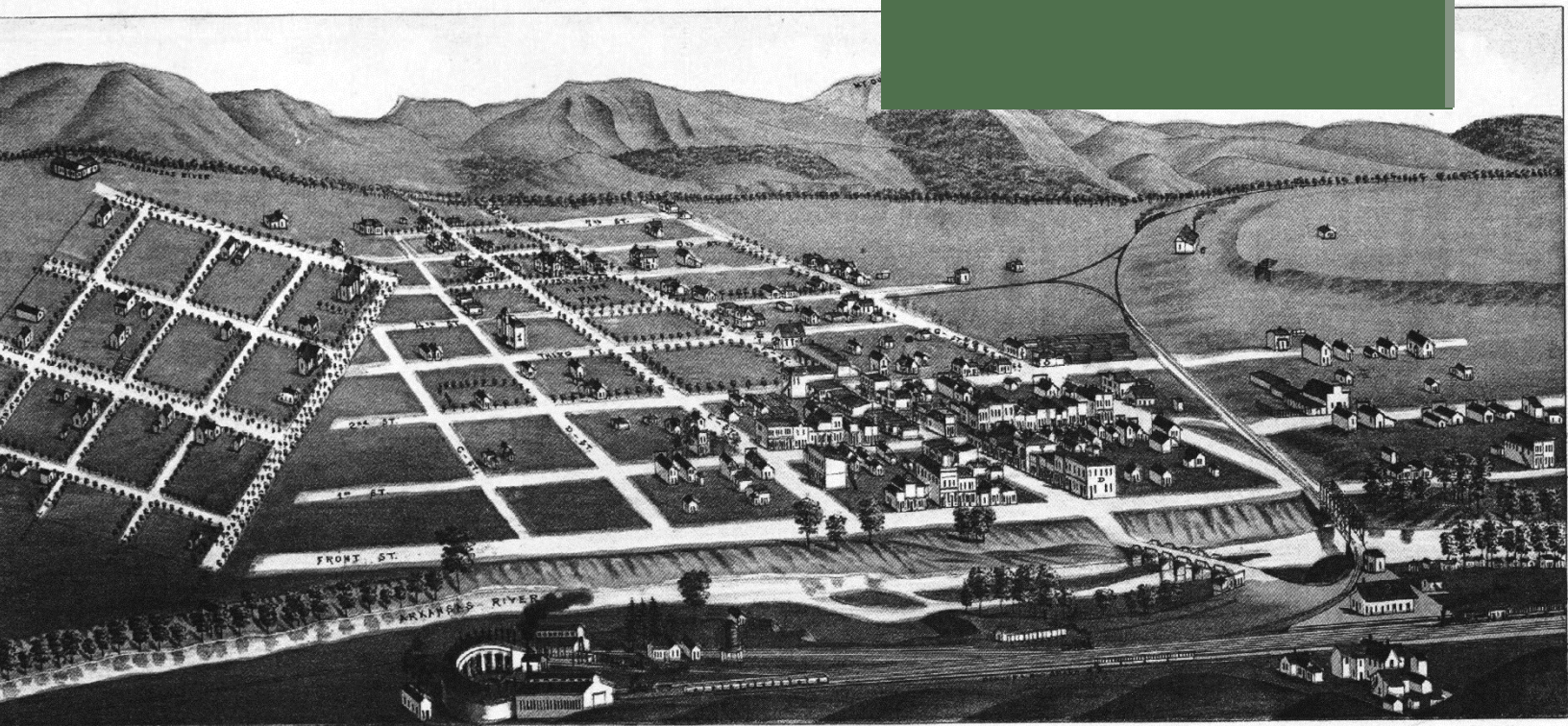


COX | McLAIN
Environmental Consulting

PREPARED FOR
City of Salida, Colorado

PREPARED BY
Cox | McLain Environmental Consulting, Inc.
www.coxmclain.com

Principal Investigator: Emily Reed
Contact: EmilyR@coxmcclain.com



by J. J. Stoner, Madison, Wis.

1. School House.
2. D. & R. G. R. R. Depot.
3. Dickmann's Opera House.
4. Post Office.
5. Lumber Yard, Thomas Bros.
6. Planing Mill, Thomas Bros. & Moody.
7. Wholesale Grocery, Webb & Corbin, Prop'rs.
8. Dry Goods, Craig Brothers, Prop'r.
9. Salida Bath House, Mrs. Mary S. Daily, Proprietress.
10. Drug Store, Douglas & Andrews, Prop'rs.
11. Drug Store, M. M. French, Prop'r.
12. Hardware and Crockery, E. W. Hively & Co.

POPULATION 1500
BIRD'S EYE VIEW OF
SALIDA
CHAFFEE COUNTY
COLORADO.
1882.

Copyright 1882 by J. J. Stoner, Madison, Wis.

13. Grocery, Hay and Feed Store, L. A. Manderville, Prop'r.
14. Hay and Feed Warehouse, J. W. Fisher, Prop'r.
15. Bakery and Grocery, James West, Prop'r.
- A. Presbyterian Church.
- B. The Salida Mountain Mail, Daily and Weekly, M. R. Moore, Publisher.
- C. The Salida Sentinel, Daily and Weekly, Pelton & Brown, Publishers.
- D. Ogden House, W. L. Ogden, Prop'r.
- E. Shirley House, M. Mix, Prop'r.
- F. Bank of Salida, Hartzell Bros., Prop'r.

Reed & Pust, Lithographers, Milwaukee, Wis.

64314
SBA3
1882
57

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ATTACHMENTS

Appendix A: Resumes

LETTER OF INTEREST

Cox|McLain Environmental Consulting, Inc. (CMEC) is pleased to submit this proposal for a historic survey plan for the City of Salida, Colorado. CMEC is a small, women-owned environmental and cultural resources consulting firm founded in Texas and serving clients nationwide. Our historic preservation services include historic resource surveys, archival research, historic contexts, preservation plans, survey plans, eligibility evaluations, and nominations for designation at the local, state, and national level. We regularly complete projects in accordance with state, federal, and/or grant funding requirements.

Why choose CMEC?

- We will bring a fresh perspective to Salida that firms who have completed multiple surveys for the City in the past cannot. We have obtained and reviewed the prior historic surveys from the Salida Library's online collections; we will absorb the key content while remaining objective and analytical to bring Salida the best value in strategic survey planning.
- We will not be recycling content from survey plans for other Colorado municipalities; we will prepare a survey plan informed by our nationwide experience, plus our understanding of Salida's unique identity, history, and built environment.
- Our team is experienced with the most cutting-edge approaches for survey planning and execution, namely, SurveyLA's comprehensive, yet efficient and affordable methodology, pioneered by the City of Los Angeles.
- CMEC's diverse staff includes a team of public involvement practitioners, certified planners, fluent Spanish speakers, and over 25 cultural resources personnel, whose broad experience and expertise we will leverage for the City of Salida's historic survey plan.

We believe that we are exceptionally qualified to provide the requested services. We would be glad to provide additional information regarding our qualifications or speak with you directly to discuss our proposal.



Emily Reed, CMEC Historic Preservation Program Manager
336-655-7933 (cell)
EmilyR@CoxMcLain.com

WE —
APPRECIATE
— YOUR CONSIDERATION!

QUALIFICATIONS

ABOUT COX|MCLAIN ENVIRONMENTAL CONSULTING, INC.

Cox|McLain Environmental Consulting, Inc., is a certified women-owned environmental consulting firm of approximately 70 employees with offices in Texas, Oklahoma, Louisiana, and metropolitan Washington D.C. Founded in 2007, CMEC quickly established a reputation as one of the leading environmental consulting firms in the region, including one of the largest groups of historic preservation professionals (eight). Additional CMEC staff include archeologists, urban planners, ecologists, public involvement specialists, GIS analysts, and a historic architect. CMEC is fully insured and can provide a certificate of insurance upon request.

Our historic preservation services include surveys of historic resources; historic context development; archival research; custom historic resources database development; eligibility evaluations; local, state, and NRHP nominations; preservation planning; survey planning; regulatory compliance; and community outreach and stakeholder engagement. CMEC's in-house GIS professionals are skilled in supporting historic preservation projects and producing a variety of historic resource mapping deliverables.

Our team is led by Historic Preservation Program Manager Emily Reed, who will serve as Project Principal and the single point of contact for the City of Salida. Senior Architectural Historian Sandy Shannon will serve as Project Manager. Senior Architectural Historians Adrienne Vaughan Campbell and Amy Dase, Architectural Historians Kelsey Riddle, Marcus Huerta, and Kory Van Hemert, and GIS Specialist Sara Laurence will provide support. Profiles for team members are provided below. Resumes for key team members are included in Appendix A.

A COMMITMENT TO EXCELLENCE

At CMEC, we take great pride in the quality of our work. We understand the importance of the historical record we are creating and the foundation it can provide for future projects. We understand that historic resources surveys are a long-term investment; our goal is to help the City of Salida create an effective plan for producing enduring documentation that will serve as the foundation of future preservation initiatives. We have developed a three-part quality QA/QC process that holds three historic preservation professionals accountable for the work we deliver to our clients. Work products are self-checked by the primary author and then reviewed by the project manager and project principal. We also collaborate with an independent technical editor who specializes in cultural resource management documentation to produce deliverables with thoughtful content presented in a clear and concise manner. Recommendations are carefully considered through roundtable discussions. Our clients attest to the difference. We are frequently retained by municipalities after completing projects for subsequent preservation planning services.

CAPACITY TO COMPLETE THE PROJECT

CMEC currently holds several indefinite deliverable contracts with sporadic assignments. The CMEC team has the depth of staff necessary to manage multiple assignments simultaneously. As a result, this team of responsible professionals will be 100 percent available when needed, or supported by additional qualified professionals, to ensure deliverables for this project are completed on time and on budget.

OUR EXPERTISE

We specialize in working with communities to tackle complex, multi-faceted historic preservation projects.

We have highlighted our areas of expertise most applicable to the historic survey plan for the City of Salida.

PRESERVATION PLANNING

Our team has extensive experience with preservation planning for individual historic resources, historic districts, and municipalities. We combine community input; previous reports and data; on-site investigations; the analysis of existing codes and guidelines; and client priorities to develop recommendations that can feasibly be applied to short-term and long-term preservation goals. We have experience with several varied historic resource survey methodologies that we will offer to the City of Salida for consideration and customization.

RESEARCH & CONTEXT DEVELOPMENT

As historic preservation professionals, we bring critical assessment, thorough research, and careful consideration of standards set by the U.S. Secretary of the Interior and the NPS to each project. We are experienced technical writers capable of integrating complex and extensive historical and archival information into clear and concise narratives.

COMMUNITY INVOLVEMENT

Community involvement is at the center of our preservation projects and, along with the City and agency officials, directs priorities and opportunities for recommendations. The input, education, and engagement of the community is key to establishing and maintaining successful long-term preservation goals and identifying underrepresented histories. We also have experience leveraging community input to identify opportunities to document the history of underrepresented groups.

PROJECT MANAGEMENT

Project Principal Emily Reed and Project Manager Sandy Shannon have a proven track record of overseeing the completion of preservation planning projects that exceed client expectations and are on time and on budget. Our team emphasizes clear and effective communication with the client, property owners, and stakeholders. Our projects are regularly reviewed and accepted by State Historic Preservation Offices (SHPOs) with little or no revisions. We recognize that each project is different, and our planning process is well-developed and customized to meet our clients' needs.



PERSONNEL

EMILY REED



PRINCIPAL
INVESTIGATOR

Emily Reed will serve as the Project Principal. Ms. Reed is an experienced architectural historian who leads CMEC's Historic Preservation Program, a group of eight historians officed in three states. For this contract, Ms. Reed will oversee all project tasks, serve as the client's point of contact, lead public outreach, and ensure that the project is completed on time and on budget. She served as Chair of the City of Austin Historic Landmark Commission (HLC) during her five-year term (2015-2020), where she reviewed project proposals affecting historic resources and applied the City code. As CHC chair, she honed strategies for successful communication and consensus-building among regulators, historic preservation professionals, and the community. **She is an expert in working with communities to further preservation goals. She has completed scores of historic resources surveys, including 10 municipal surveys in the past 6 years.** Her team provided recommendations for City policy changes for several of the communities that CMEC surveyed. As part of the 2021 Historic Preservation Plan for Tarrant County, the first county-wide historic preservation plan in Texas, she directed development of **custom historic resources survey plans for 41 municipalities.** Additionally, she has worked on numerous **grant-funded projects** and is familiar with the specific reporting requirements and expectations. Ms. Reed has 15 years of project management experience and is adept at big-picture thinking and problem solving with a focus on client service.

SANDY
SHANNON



PROJECT MANAGER

Sandy Shannon is an architectural historian with **expertise in locally sponsored historic resources surveys and preservation planning.** She began her career in preservation planning working for the City of Los Angeles' historic resources survey manager and consultants where she received **extensive training and experience in innovative and cost-effective citywide survey methodologies and technologies.** Prior to her career in preservation, she worked in academic research, where she gained valuable experience managing, compiling, and analyzing data. Her knowledge and skills were critical to the development of custom historic resources survey plans for Tarrant County, Texas and its 41 municipalities. She regularly serves as a Project Manager for municipal projects throughout the country, including those requiring various levels of documentation, analysis of previous documentation and survey gaps, documentation of underrepresented histories, and public involvement. As Project Manager for the Salida project, she will lead analysis and windshield survey efforts and the development of recommendations.

**ADRIENNE
VAUGHAN
CAMPBELL**



Adrienne Vaughan Campbell is an architectural historian with more than 20 years of experience in cultural resource management. She was a project reviewer and National Register program staff at the Texas SHPO from 2005 to 2012, where she reviewed survey projects for sound methodologies, completeness, accuracy, and valid recommendations. She has experience with surveys, NRHP nominations, and HABS/HAER documentation around the country. She is an experienced researcher and is skilled in the documentation and evaluation of resources. Ms. Campbell will provide general support for the Salida project, contribute to the development of recommendations, and participate in QA/QC.

**SR. ARCH.
HISTORIAN**

AMY E. DASE



Amy Dase is a historian with more than 30 years of experience. She has significant experience with property assessments, historic preservation, and related work, including research, documentation, assessment, and determining eligibility for the NRHP. She has authored more than 100 NRHP nominations, completed **more than 250 historical resources studies** involving NRHP eligibility evaluations, and participated in studies and projects in 10 states, each requiring coordination with the respective historic preservation office, project partners, and stakeholders. She was previously a project reviewer for the Texas SHPO, where she ensured survey projects and recommendations met SHPO and NPS standards. For the Salida survey plan project, Ms. Dase will analyze the existing historic contexts, contribute to the development of recommendations, and participate in QA/QC.

SR. HISTORIAN

**MARCUS
HUERTA**



KELSEY RIDDLE



**KORY VAN
HEMERT**



Marcus Huerta, Kelsey Riddle, and Kory Van Hemert are architectural historians experienced in archival research, contextual development, and municipal survey projects requiring analysis and incorporation of existing surveys and documentation. They will provide general support for the Salida project.

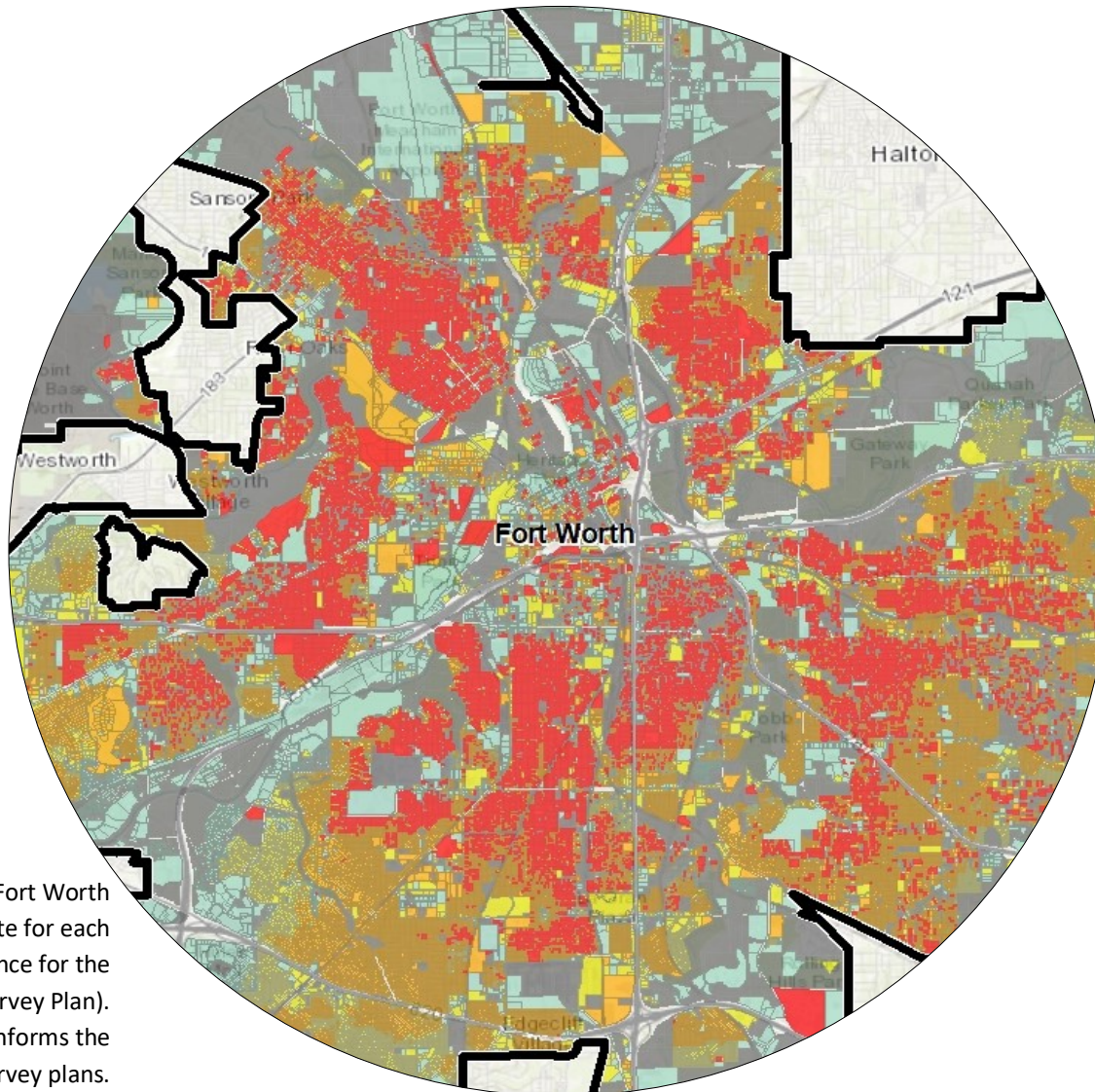
ARCHITECTURAL HISTORIANS

SARA LAURENCE



GIS MANAGER

Sara Laurence, an archaeologist and GIS expert, will lead mapping efforts. She has 15 years of experience in archaeology and has expertise producing maps for both archeological and historic resources. Her understanding of cultural resources has enabled her to produce accurate maps quickly and efficiently. **She is the dedicated GIS analyst for all historic resources projects at CMEC and has extensive experience providing map and graphic products for our team.** Prior to each project, she consolidates and analyzes data from multiple sources in GIS to inform survey planning and fieldwork methodologies. For the Salida survey plan project, the team will rely on Ms. Laurence to prepare professional quality maps that are highly legible and compatible with ESRI ArcGIS software.



Excerpt of a chronology map of Fort Worth showing the earliest construction date for each parcel (prepared by Sara Laurence for the Tarrant County Preservation and Survey Plan). Analysis of GIS-based maps like this informs the development of our survey plans.

PROJECT UNDERSTANDING

Based on the City's RFP and grant application, we offer the following summary of our understanding of the project. The goal for this project is to develop a historic survey plan that will guide strategic documentation of historic-age resources in Salida, in fulfillment of several goals in the City's 2013 Comprehensive Plan. The survey plan will have a city-wide scope and will incorporate past survey documentation, identifying changes over time. Primary goals of the plan will include strategies for: prioritizing survey areas, determining the appropriate level of documentation (e.g. reconnaissance or intensive level), and re-evaluating the boundaries of the current historic district. The historic resources survey plan will also include public and stakeholder education and engagement strategies. We understand the City's demographics and the desire to meaningfully consider its Hispanic heritage and the expressions in the built environment. We are committed to the City of Salida and will help the city achieve these goals, as well as the additional scope recommendations outlined in our work plan below.

Principles / Policies / Action Items

Principle CC-I. History

Preserve, enhance and promote the historic resources in the community.

Policy CC-I.1 – Preserve, enhance and promote the Salida Downtown National Register District and the city's older residential neighborhoods.

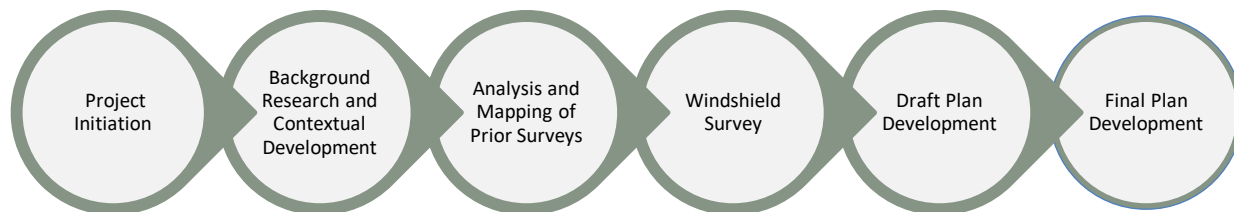
Action CC-I.1.a – Maintain the HPC to advise City staff on the city's preservation ordinance and provide education to the community about historic preservation and the associated economic benefits of preservation.

Action CC-I.1.b – Pursue grant funding and leverage city funds to inventory the historic resources in the community, particularly in the residential neighborhoods as identified in the 2001-02 survey completed by Front Range Research Associates.

We have read the City's 2013 Comprehensive Plan for background and perspective on historic preservation initiatives.

WORK PLAN

In this section, we describe the main principles guiding the project approach and provide a detailed description of the key project tasks and deliverables.



PROJECT TASKS | The key stages

PROJECT INITIATION

Upon selection as the firm to prepare the historic survey plan for the City of Salida, CMEC will collaborate with the City and any partners they may invite (e.g. the Salida Historic Preservation Commission [HPC]) to develop a final scope and schedule and to prepare for the project. Items to discuss and finalize may include:

- Goal and objectives, including execution of Salida Comprehensive Plan
- Observed trends from City and stakeholder perspective that could shape the survey plan
 - Areas threatened by redevelopment or neglect
 - Areas of special interest to the community
 - Properties or neighborhoods associated with underrepresented groups
- Contacts for knowledgeable local historians/stakeholders
- Resources available
 - Prior survey records
 - Historical photos and property records
 - Historical building permits and records
 - Plat maps
 - Other archival material
 - GIS data
 - GIS shapefile of historic survey plan project area
 - GIS parcel boundaries and Chaffee County Assessor data
 - GIS shapefiles of previous survey areas
 - GIS shapefiles of existing Salida local landmarks, Colorado State Register of Historic Properties, and NRHP properties
- Final schedule development

The decisions reached during this collaboration phase of the project will be documented in a final scope of work and project calendar. CMEC will submit this written document to the City prior to project commencement.

BACKGROUND RESEARCH AND CONTEXTUAL DEVELOPMENT

It is CMEC practice to immerse ourselves in the history of the communities we document. A solid understanding of Salida's history and historic resources is necessary to make informed and appropriate recommendations. The concepts in *National Register Bulletin 24: Guidelines for Local Surveys: A Basis for Preservation Planning* frame CMEC's approach.¹ **As noted in our cover letter, we have obtained copies of the prior surveys completed within the City of Salida.** During this phase, we will create an annotated outline of significant contextual themes and property types, with a focus on gaps in the written history of the City and areas that should be supplemented for a complete understanding of the built environment of Salida. We understand that the City is particularly interested in documenting the influence of underrepresented communities on development, in accordance with the goals of the History Colorado grant. To maximize value for the City, prior scholarship would be leveraged to the extent possible, including summaries and

¹ National Park Service, *Bulletin 24: Guidelines for Local Surveys: A Basis for Preservation Planning* (Washington D.C.: National Park Service), accessed March 31, 2021, https://www.nps.gov/subjects/nationalregister/upload/NRB24-Complete_Part1.pdf.

incorporation by reference. Any substantial data gaps identified may be addressed with available budget or programmed for future study via the survey plan recommendations.

ANALYSIS AND MAPPING OF PRIOR SURVEYS

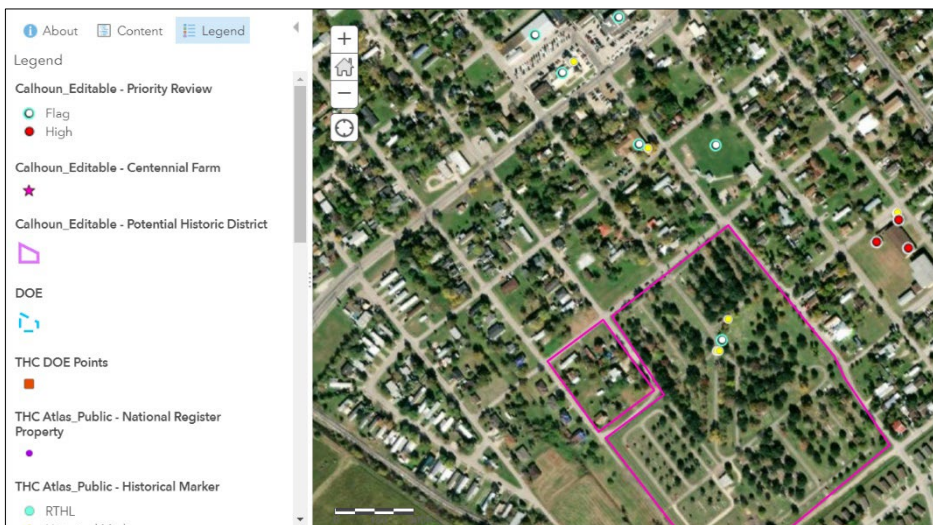
The CMEC team will gather all available survey records, including the following sources:

- Salida Downtown National Register District Nomination (1984)
- Downtown Salida, Colorado Historic Building Survey (2001-2002)
- Salida, Colorado Historic Buildings Survey (2005-2006)
- Salida, Colorado Historic Buildings Survey (2006-2007)
- Colorado Office of Archaeology and Historic Preservation (OAHP) Compass database (surveys and state and national designations within the survey area)
- City of Salida local landmarks

We will obtain all available digitized records and GIS base files to create an online map using the ArcGIS Online (AGOL) platform (see below example). **This application allows us to share the map with the City and other stakeholders during the survey planning process.** We have had excellent results using this collaborative application with our clients, including our recent project planning a survey of resources along Route 66 in Oklahoma. **Once the map is set up and available digitized records have been imported, we will create records for any un-digitized survey documentation within the survey plan area by reviewing the sources noted above.**

Other sources, including the following, may be added to the map to facilitate analysis of changes to the survey plan area over time and significant periods of development:

- Current and georeferenced historical aerial images
- Historical maps of Salida
 - Sanborn maps
 - 1894 Plat Map of Salida (Donna Nevens Collection)
 - 1909 Map of Salida (1909 Salida City Directory)
 - Others as identified



Example of the type of GIS-based map CMEC will use to consolidate and analyze data in the Salida survey plan area. This map shows resources designated at the local, state, and national levels; previous survey data and Determinations of Eligibility; resources identified during contextual development; and other sources. Topographic map images, historical aerial images, and a color-coded layer showing the earliest construction date for each parcel can be turned on and off as base layers. CMEC historians used the application during the windshield survey to identify high priority resources and areas for future documentation.

WINDSHIELD SURVEY

Once the prior documentation has been analyzed, CMEC will prepare a list of observations and hypotheses to be verified during the windshield survey, in the form of research questions. Such questions may relate to the general veracity of appraisal district data, changes to the survey area since the last survey, and property type expectations, for example.

A Senior Architectural Historian meeting the professional qualifications in 36 CFR 61 will visit Salida to conduct a windshield survey of the subject area, armed with the information gleaned from prior surveys, reports, map analysis, and supplemental research conducted by CMEC. During the visit, the historian will methodically tour the entirety of the survey plan limits, making notes and taking photographs. The historian will also use a tablet loaded with the ArcGIS map and will use this application to drop “pins,” draw boundaries, and make other notes about the area. **Our team recently used this technique successfully when canvassing Calhoun County, Texas, as part of the development of the survey plan for the county.** The historians took photographs of representative properties and neighborhoods of interest and used the windshield visit to answer research questions. The Salida site visit may be enhanced by the accompaniment of City officials, local historians, or others knowledgeable about the city’s development. CMEC will carefully plan this element of the visit, ensuring that COVID-19 protocols are observed and that we are able to make the most efficient use of our windshield survey visit.

CMEC historians are trained in field safety precautions and will follow our established field investigations protocols. They are also trained in how to interact with citizens encountered during field investigations in a friendly, informative, and courteous way. We understand that people are curious about what we are doing, and we explain the project in simple terms and in consideration of the client’s preferred communication messaging. We will also provide each member of the public with a copy of a project flyer and a business card.

EARLY PUBLIC INPUT

Our experience has proven that public outreach is an incredibly valuable tool for preservation projects. Not only does the community help to develop priorities and recognize opportunities for the survey plan, but active engagement with the community can help to identify significant historic resources within the community and gain support for the rehabilitation and preservation of historic resources.



CMEC public involvement



We will develop a community questionnaire for the project, to get input on historic preservation priorities, concerns, and areas of interest. CMEC will present draft questions to the City for review and approval. The survey will be administered online, and a Spanish version will also be developed, using CMEC's in-house Spanish translation capabilities. To ensure that people who may not have access to the internet (or who would prefer not to enter information online) have an opportunity to participate, a hard copy of the survey will be provided to the City, which could be returned by mail to CMEC. We will design a poster to promote the survey and will work with the City and key community liaisons to ensure that the survey is well-publicized and widely distributed.

DRAFT SURVEY PLAN

Taking into consideration the guidance and direction from the City and stakeholders received through the kick-off meeting (and our practice of frequent client communication), as well as our analysis of prior documentation and the observations from the windshield survey, CMEC will prepare the draft historic resources survey plan.

OUTLINE DEVELOPMENT

To ensure that the project team is on the same page from the outset, the draft plan will begin with an outline that will be circulated to the City and HPC for review and comment. The survey plan may include the following components, to be selected based on continued collaboration:

- I. Introduction
- II. Purpose and Goals
- III. Historic Context
- IV. Property Types
- V. Prior Survey Documentation
- VI. Stakeholder/Public Input Summary
- VII. 2021 Windshield Survey Observations
- VIII. Future Survey Plan
 - a. Methodology
 - b. Survey Priorities
 - c. Levels of Documentation
 - d. Recommendations/Implementation Plan
 - i. Phasing
 - ii. Cost Estimates
- IX. Appendix
 - a. Example Scopes of Work for Future Surveys
 - b. Maps Illustrating Survey Recommendations

METHODOLOGY DEVELOPMENT

We will explore several options for survey methodology to find the right fit for the City of Salida. **Our team is experienced with a wide variety of documentation strategies**, including SurveyLA's comprehensive survey approach.

As described at right, the SurveyLA methodology involves conducting a high-level windshield survey to identify buildings, districts, sites, and objects visible from the right-of-way with potential historic significance, including potential boundary changes to existing districts (Phase 1 fieldwork), followed by reconnaissance-level research and documentation of the potentially significant resources (Phase 2 fieldwork). Rather than documenting every historic-age resource within a survey area—a task that requires considerable time and labor expenses—this approach allows for coverage of a broad geographic region in a shorter amount of time and the identification and documentation of the City's most important resources. As a result, time and money are not expended on documentation of resources that have low potential to be eligible properties. Reconnaissance-level field documentation would involve documenting individual buildings, objects, sites, and districts that were identified during the windshield survey for their potential historic significance. Throughout the windshield and reconnaissance survey process, research is conducted on properties and potential districts to inform the eligibility recommendations. For budgetary reasons, this phase may be broken up into increments and repeated as necessary until all resources identified during the windshield survey have been documented at a reconnaissance level.

Our team is also experienced in traditional survey methods and can alternately develop an approach that would comprehensively and uniformly document all historic age resources. This could be phased so that priority properties and geographic areas are documented first based on contextual development, current and historical map and aerial photograph analysis, appraiser data analysis, and stakeholder discussions. Obtaining more traditional, comprehensive survey data is more time-consuming and expensive but does provide the data needed for historical designations that may be undertaken as a next step (e.g. national, state, or local listing).

The survey plan development will also consider hybrid approaches tailored to the City's specific needs and the requirements of History Colorado. We understand that the agency has advocated for most resources in a survey area being recorded using the reconnaissance form, while a smaller subset is documented with the Architectural Inventory Form. The SurveyLA methodology can be used to identify whether properties should be documented with SHPO Form 1417 or 1403. This delineation (percent of properties needing a higher level of documentation) will allow for more accurate planning and budgeting for future survey work. We can create a custom approach that suits the interests and budget of the City, while providing good value. For instance, more intensive documentation may be employed within the existing historic district and immediate surroundings, as we know at the City is interested in potential updates to boundaries and contributing status. The survey plan will indicate where reconnaissance versus intensive documentation is recommended.

THE SURVEYLA METHODOLOGY: WHAT IS IT?

The SurveyLA methodology was developed to survey the entire city of Los Angeles – almost 500 square miles and 880,000 parcels. A new survey approach was necessary for an undertaking of this scale, the largest historic resources survey ever conducted in the nation. Since it was developed in 2010, the SurveyLA methodology has proven to be the most expeditious and cost-effective way to comprehensively survey. Historic preservation professionals across the U.S. and the world have adopted the approach, which can be scaled and adapted to suit local needs and interests.

GUIDANCE FOR SURVEY PRIORITIES

The survey plan will be informed by several factors specific to the city of Salida; after completing the prior tasks in the work plan, CMEC will have the requisite knowledge to offer strategic, custom recommendations for the survey plan. Establishing priorities for survey will include considerations such as threats to historic properties (demolition, redevelopment, neglect, etc.), status of prior documentation, accuracy of prior documentation, potential for historic designation (local, state and national level), community interest, tourism benefits, and diversity and inclusion (e.g. Hispanic heritage).

IMPLEMENTATION PLAN

A clear and informative implantation plan will set the stage for the success of future survey efforts. This section of the survey plan will provide the city with nearly turnkey content for moving into the next phase of preservation planning and documentation activities. The implementation plan will provide a detailed timeline, cost estimates based on the types of survey recommended, and scope of work language that can be used for the development of future RFPs. Finally, the implementation plan will include an annotated list of resources and grant opportunities that can assist the City of Salida in furthering future preservation activities.

SUBMITTAL OF DRAFT PLAN

CMEC will submit one electronic draft of the plan for the City's review and comment. The City's representative will distribute the draft to project stakeholders (i.e. HPC) as desired, review staff and stakeholders' comments, and compile a final refined set of comments into a comment matrix.

PRESENTATION OF DRAFT PLAN

Following development of the draft survey plan, a public meeting will be held at a venue selected by the City and will include CMEC, City staff, the HPC, and the public to review the work accomplished thus far and the recommendations in the draft survey plan. At this time, we will solicit additional feedback on areas of interest and/or concern for historic surveys. We understand that the draft survey plan will be made available at City Hall and on the City's website and social media platforms. For similar projects, we have had success hosting a Google Sheets document for members of the public to enter comments in a matrix. Alternate methods (e.g. paper/mailed comment forms) will also be offered, to ensure that there is an opportunity for accessible and meaningful public comment.

CMEC has quickly adapted to providing virtual meeting services during the coronavirus pandemic. Our in-house public involvement team is on the leading edge of developing virtual meetings and creative strategies for public engagement. We have already completed several successful virtual public meetings and public hearings and will offer these strategies to the City of Salida for consideration, depending on conditions at the time of the meetings.

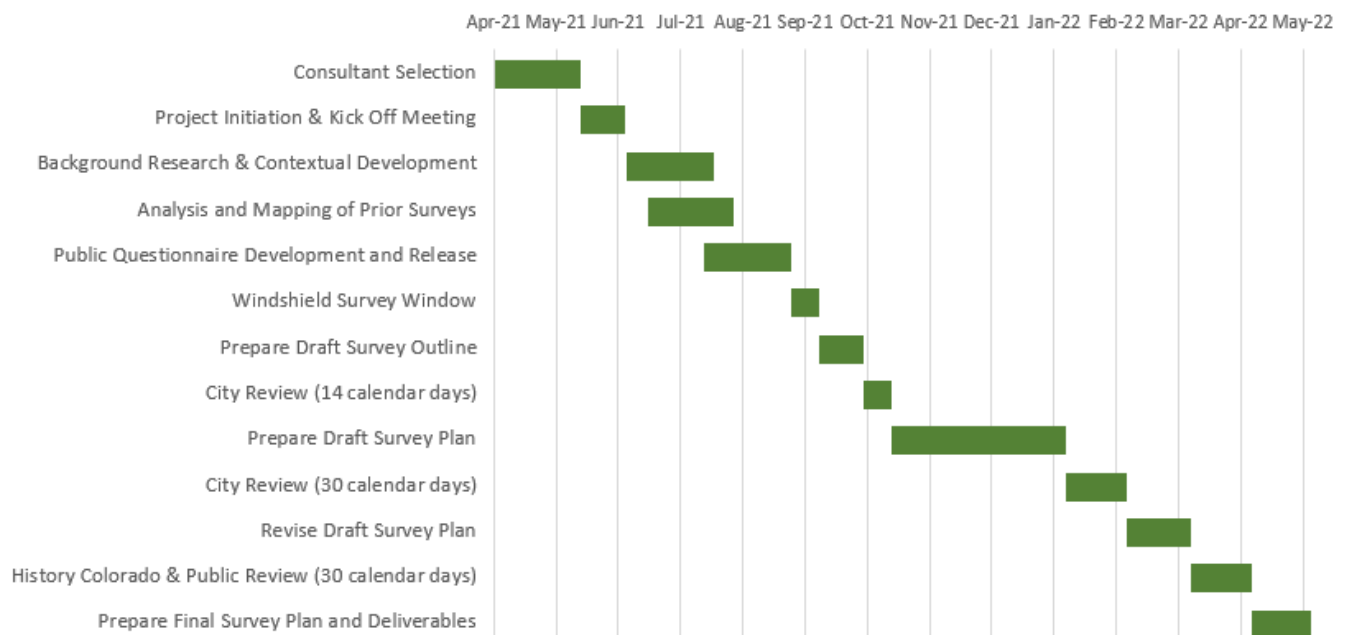
FINAL SURVEY PLAN

CMEC will make the needed revisions to the draft survey plan based on public input and prepare the final historic survey plan. The final report will contain all information collected and compiled during the data collection process, field visits, and public meetings, and will be provided to the City. The final public meeting will be held at a City Council Chambers and will provide an opportunity to present the findings and recommendations from the final historic survey plan to the public.

PROPOSED WORK SCHEDULE

We have read the Colorado Certified Local Government Subgrant Program Manual for Fiscal Year 2021 and **will bring our understanding of the grant requirements as well as our extensive prior experience with CLG grants to bear to ensure that the project progresses smoothly and in accordance with all stipulations.** As the grant manual encourages initiating projects by June 2021, the schedule below was prepared accordingly and accommodates completion **well in advance of the Colorado Certified Local Government grant deadline of July 31, 2022.** The below tables present durations and key milestones for the project based on the anticipated start date and these stated preferences but could be adjusted as necessary following CMEC's selection as the vendor.

Task	Working Days Duration	Start	Finish
Consultant Selection	30	Monday, April 26, 2021	Monday, June 7, 2021
Project Initiation & Kick Off Meeting	15	Monday, June 7, 2021	Monday, June 28, 2021
Background Research & Contextual Development	30	Tuesday, June 29, 2021	Tuesday, August 10, 2021
Analysis and Mapping of Prior Surveys	30	Friday, July 9, 2021	Friday, August 20, 2021
Public Questionnaire Development and Release	30	Thursday, August 5, 2021	Thursday, September 16, 2021
Windshield Survey Window	10	Thursday, September 16, 2021	Thursday, September 30, 2021
Prepare Draft Survey Outline	15	Thursday, September 30, 2021	Thursday, October 21, 2021
City/HPC Review (14 calendar days)	10	Thursday, October 21, 2021	Thursday, November 4, 2021
Prepare Draft Survey Plan	60	Thursday, November 4, 2021	Thursday, January 27, 2022
City/HPC Review (30 calendar days)	21	Thursday, January 27, 2022	Friday, February 25, 2022
Revise Draft Survey Plan	21	Friday, February 25, 2022	Monday, March 28, 2022
History Colorado & Public Review (30 calendar days)	21	Monday, March 28, 2022	Tuesday, April 26, 2022
Prepare Final Survey Plan and Deliverables	21	Tuesday, April 26, 2022	Wednesday, May 25, 2022



PROPOSED BUDGET

Salida Survey Plan

Cox|McLain Environmental Consulting, Inc.

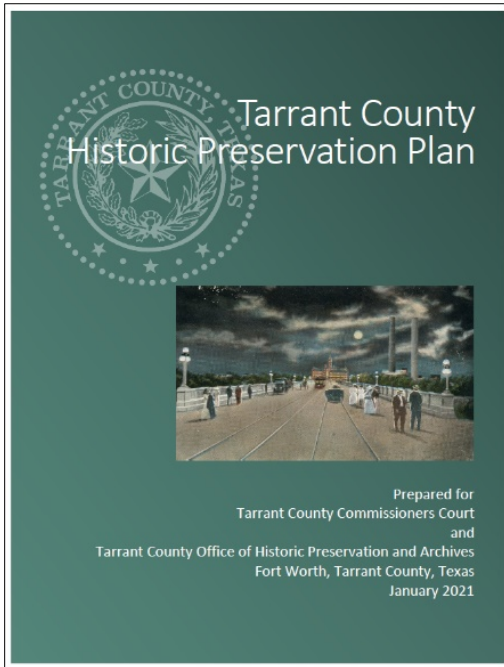
LABOR

	Project Principal	Senior Historian	Historian	GIS Analyst	Admin/ Clerical/ Tech Editor	Totals
	Hours	Hours	Hours	Hours	Hours	Hours
Task						
Client Coordination & Project Management	12				4	16
Data Collection and Evaluation	4	8	24	12		48
Windshield Survey		20				20
Questionnaire Development & Analysis	4	8	12		4	28
Draft Survey Plan	12	24	24	8	6	74
Final Survey Plan	4	8	12	4	4	32
Meetings and Public Involvement	24	4	4	2		34
Total Labor Hours	60	72	76	26	18	252
Rate	\$115.00	\$95.00	\$70.00	\$75.00	\$55.00	
SUBTOTAL Labor Cost						\$22,000
EXPENSES						
	Unit	Quantity		Rate	Total	
Airfare	R/T Coach	3		\$500.00	\$1,500	
Hotel (GSA Rate)	Night	3		\$96.00	\$288	
Hotel Tax & Fees	Night	3		\$12.48	\$37	
Per Diem	Day	5		\$20.00	\$100	
SUBTOTAL Nonlabor Expenses						\$1,925

\$23,925

PAST PERFORMANCE

Selected relevant projects and contacts for references are provided below.



CLIENT CONTACT:

Dawn Youngblood, Historic Preservation and Archives Officer
Tarrant County
(817) 884-3272

TARRANT COUNTY, TEXAS HISTORIC PRESERVATION AND SURVEY PLAN, 2019–2021

Historians from CMEC contributed to a historic preservation and **survey plan** for Tarrant County, Texas, **the first countywide plan in the state**. The document involved a summary of the current state of preservation, **an inventory of previously surveyed and designated properties, development of goals and objectives; a multiple-year survey plan; and an implementation plan**. Survey plans were customized for 41 different municipalities and involved extensive GIS mapping analysis. The implementation plan was carefully designed to align with anticipated funding sources and included sample scope language that can be used for contract/RFP development. The project required public involvement and close collaboration with the County Historical Commission. CMEC led the creation of the GIS-based inventory, which **combined digitized and previously undigitized data from numerous prior historic resources surveys and local, state, and federal historic designation programs**; development of a list of priority sites for future documentation and evaluation; and coordinated public outreach.



CLIENT CONTACT:

Justin Kockritz, Lead Reviewer, Federal Programs
Texas Historical Commission
(512) 936-7403

COUNTYWIDE SURVEYS OF ARANSAS, CALHOUN, AND REFUGIO COUNTIES, TEXAS, 2020-ONGOING

CMEC is part of a team conducting countywide historical resources surveys of three large, rural coastal Texas counties that have been minimally documented. The Texas State Historic Preservation Office (Texas Historical Commission [THC]), commissioned the project, the first of its kind in the state. The multi-year project, which will culminate in documentation and evaluation of thousands of properties constructed before 1974, requires intensive planning including a comprehensive literature review for each county, identification and mapping of known historical resources, public and stakeholder involvement, development of countywide historical context statements, and survey and fieldwork methodology plans. Windshield surveys and GIS analysis informed the development of the **survey plan for each of the three counties which will guide fieldworkers on survey priorities and applicable levels of documentation**. The THC received a grant from the NPS for this project.



CLIENT CONTACT:

Elizabeth Brummett, Development Services
Manger
City of Austin
(512) 974-1264

CITY OF AUSTIN, TEXAS HISTORIC BUILDING SURVEY OF NORTH LOOP, HANCOCK, AND UPPER BOGGY CREEK, 2019–2020

The City of Austin selected CMEC to conduct **a historic resources survey of over 4,000 resources** constructed prior to 1974 in the northeast half of North Central Austin. CMEC prepared historic contexts for the survey area which addressed major development, architecture, transportation, economic, and social trends in the history of the city and the survey area's neighborhoods. To prepare for the fieldwork, **CMEC historians conducted an early windshield survey to identify high priority resources and districts and to create a survey plan** for the large team of field workers. The project also involved **extensive public engagement** activities including public meetings, letters to property owners, a questionnaire in English and Spanish, social media posts, outreach to neighborhood associations, and oral history interviews. In addition to identification of resources and districts recommended eligible for local and NRHP designation and potential heritage tourism sites, our report included **recommendations for future survey work** that would maximize city resources.



CLIENT CONTACT:

Catherine Gorman, Historic Preservation
Planner
City of Galveston
(409) 797-3665

CITY OF GALVESTON, TEXAS HISTORIC RESOURCES SURVEY, 2017–2018

The City of Galveston retained CMEC in 2017 to develop a historic context statement focusing on the mid-twentieth century in Galveston and to undertake a survey of Mid-Century Modern resources across the city. **The project required a survey plan to identify the resources to be documented in the citywide effort.** The resources selected to be documented were identified through archival research, analysis of appraisal district data, and coordination with City staff and local preservation stakeholders and comprised a wide variety of property types. CMEC developed a custom database to collect information about each property in tablets during fieldwork and produce an inventory form for each resource. For the Harbor View neighborhood, CMEC conducted intensive-level research of the history of the subdivision and developer and completed a comparative analysis of other postwar neighborhoods in Galveston. As a result of the citywide assessment of Mid-Century Modern resources, 36 were recommended eligible as local landmarks and/or NRHP properties. The survey was conducted in compliance with SHPO standards and approved by the SHPO in 2018.



CLIENT CONTACT:

Dan Kassik, Planner
City of Guthrie
(405) 282-0190

INTENSIVE LEVEL SURVEY OF GUTHRIE HISTORIC DISTRICT, GUTHRIE, OKLAHOMA, 2019

The City of Guthrie commissioned CMEC to conduct an intensive level architectural/historic resources survey of the Guthrie Historic District, a commercial district originally listed in the NRHP in 1974 and subsequently updated in 1987. A subset of historic resources within the district was listed in the National Historic Landmark (NHL) Program in 1999. The primary objective of the intensive level survey was to provide documentation to support an update to the NHL district nomination. **A key aspect of the project was analyzing and mapping the various levels of prior documentation to identify gaps and guide the survey.** CMEC also provided individual recommendations for resources within the survey area not already listed in the NRHP as part of the Guthrie Historic District NHL or Guthrie NRHP District; and provided recommendations for resources in the survey area that would be contributing or noncontributing to the larger Guthrie Historic District NRHP. The project, which evaluated 127 historic-age resources, **included recommendations for future windshield- and intensive-level survey work and other preservation planning activities.**



CLIENT CONTACT:

Janet Hansen, former SurveyLA Manager
City of Los Angeles
hhistorian@hotmail.com

CITYWIDE SURVEY OF LOS ANGELES, CALIFORNIA, 2013–2015

Prior to joining CMEC, historian Sandy Shannon participated in multiple phases of SurveyLA, a citywide survey of Los Angeles designed to provide the foundation for the City's historic preservation program. The groundbreaking project was the largest and first all-digital citywide survey in the nation. It utilized new survey methodologies to efficiently scan the entire city and document its most important resources. The project required strict adherence to survey standards and knowledge of an extensive array of contextual histories and property types to identify resources and districts that met local, state, and national eligibility standards. In addition to participating in windshield and reconnaissance-level fieldwork, Ms. Shannon served as the lead author of the citywide context of bowling alleys and participated in the development of the city's GIS-based cultural resources database, which captured new survey data and information about previously designated resources.

Appendix A

RESUMES



EMILY REED, MSHP

Historic Preservation Program Manager



COX | McLAIN
Environmental Consulting

EXPERTISE

Ms. Reed is an Architectural Historian with over a decade of experience in property assessments, historic preservation, and related work, including research, documentation and regulatory compliance. She manages a team of eight historians in three states. Her expertise includes preservation planning; surveying, assessing, and documenting historic properties and determining eligibility for local, state, and national historic designation; archival research; and historic context development. She meets the Secretary of the Interior's professional qualifications for Architectural Historian.

SELECTED PROJECTS

Historic Resources Surveys of Aransas, Calhoun, and Refugio Counties, Texas—Countywide historic resources surveys of three large, rural counties in Texas that have minimal prior documentation for the Texas Historical Commission. Project tasks include a comprehensive literature review for each county, identification and mapping of known historic resources, development of countywide historical context statements, preparation of countywide survey plans, public involvement, and survey and documentation of thousands of properties constructed before 1974. 2020-present.

Client contact: Mary Alfson-Tinsman | JMT | 215-496-4728 | malfson@jmt.com

Historic Preservation Plan/Survey Plan for Tarrant County, TX—CMEC contributed to the Historic Preservation Plan for Tarrant County, the first countywide historic preservation plan in Texas. The plan involved a summary of the current state of preservation in the county, an inventory of previously surveyed and designated properties, development of goals and objectives; a historic resources survey plan; and an implementation plan. The plan also included public involvement and close collaboration with the County Historical Commission. CMEC directly contributed to public outreach, the inventory, development of a customized survey plan for 41 municipalities and the unincorporated areas of the county, and sample scopes of work for future surveys. The project required incorporating participation from a broad range of partners and stakeholders. 2019-2020.

Client contact: Dawn Youngblood | Tarrant County | 817-884-3272 | dayoungblood@tarrantcounty.com

Preservation Plan for the University of Texas Forty Acres, Austin, Travis County, TX—Graduate Research Assistant and co-author of the preservation plan for the historic core of UT's campus funded by the Getty Foundation. Work included development of a historic context and management plan based on a comprehensive survey of conditions of the exteriors of buildings, including laboratory and field testing of conservation methods for a representative set of buildings. 2008-2010.

Client contact: Fran Gale | University of Texas at Austin | 512-475-6963

Historic Building Survey for North Loop, Hancock, and Upper Boggy Creek Neighborhoods, City of Austin, Travis County, TX—Project Investigator for grant funded survey of over 4,000 resources constructed prior to 1974 in the northeast half of North Central Austin. Project includes survey documentation of fields on the THC survey form, historic context development, public outreach in English and Spanish, oral history interviews, archival research, and development of recommendations regarding historic districts, individual landmarks, and potential heritage tourist destinations. Historic district summaries were prepared for each potential district (eight total) that will serve as the foundation for neighborhood groups that wish to pursue formal designation. Report also included recommendations for future survey plans, future outreach with owners of historic properties, collaboration with stakeholders to promote heritage tourism, and code modifications. 2019-present.

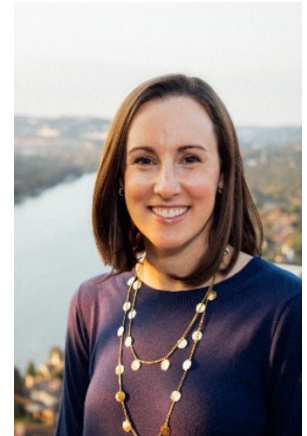
Client contact: Elizabeth Brummett | City of Austin | 512-974-1264 | elizabeth.brummett@austintexas.gov

Development of Citywide Design Standards for Local Historic Districts, City of Austin, TX—Ms. Reed was selected as a member of the Design Standards Working Group, a group of historic preservation professionals who worked to create a new set of historic design standards for the City of Austin. The goal of the project was to provide clear, user-friendly standards and guidelines for all historic property owners and to simplify the historic district application process. Document includes an explanation of when the standards must be followed and how to apply them, including a glossary. 2018-2021.

Client contact: City of Austin | 512-974-3393 | preservation@austintexas.gov

Historic Resources Survey for City of Fredericksburg, TX—Principal Investigator for a locally-sponsored historic resources survey of neighborhoods surrounding a local historic district. Tasks included historic context development, custom database development, field survey of resources built before 1968, presentations at community meetings, assignment of preservation priorities, and individual eligibility and district assessments. The survey area comprised 538 parcels and CMEC documented 398 historic-age resources on an abbreviated survey form. CMEC recommended an expansion to the existing historic district and identified individual resources eligible for the NRHP and/or local listing. 2018-2019.

Client contact: Anna Hudson | City of Fredericksburg | 830-990-2026 | ahudson@fbgtx.org



Education

MS, Historic Preservation, University of Texas at Austin, 2010

BA, History and Art History, University of North Carolina at Chapel Hill, 2006 (Phi Beta Kappa)

TxDOT Precertifications

Sequence #19120

1.8.1 Public Involvement

2.7.2 Section 4(f) for Historic Properties

2.15.1 Historical Research

2.15.2 Historical Surveys

2.12.1 Socio-Economic and Environmental Justice Analyses

2.14.1 Environmental Doc. Preparation

Specialties

- Management of complex projects
- Preservation planning
- Coordination with public and stakeholders

Professional Activities and Continuing Education

City of Austin Historic Landmark Commission, 2015-2020

Society of Architectural Historians

Preservation Austin

Arkansas SHPO Survey Training, 2020

National Preservation Institute, Section 4(f) Compliance for Historic Properties, May 2019

Virginia Department of Historic Resources, VCRIS Training, May 2019

2019 ACEC Texas Leadership Academy

Project Management Seminar, ACEC Texas/ John Geddie & Associates, February 2018

NPI Historic Bridge Training: Management, Regulations, and Rehabilitation, April 2017



Historic Resources Survey for City of Galveston, TX—Principal Investigator for historic resources survey of 260 Mid-Century Modern resources in Galveston. The project required a survey plan to identify the resources to be documented in the citywide effort. The resources selected to be documented were identified through archival research, analysis of appraisal district data, and coordination with City staff and local preservation stakeholders and comprised a wide variety of property types. CMEC developed a historic context focusing on the mid-twentieth century, prepared a custom inventory form and database for tablet-based data collection, and conducted research on individual properties and the history of the Harbor View neighborhood and developer. As part of the evaluation of Harbor View, CMEC conducted a comparative analysis of postwar neighborhoods in Galveston. As a result of the survey, CMEC recommended Harbor View eligible for local listing and the NRHP as a district and recommended 36 individual properties eligible for local listing and/or the NRHP. The survey was conducted in compliance with TX SHPO standards and approved by the SHPO. 2018-2019.

Client contact: Catherine Gorman | City of Galveston | 409-797-3665 | CGorman@GalvestonTX.gov

Historic Resources Survey for City of Seguin, TX—Reconnaissance survey of 200 resources in the Seguin Downtown NRHP District and surrounds. Project also involved a windshield survey of neighborhoods adjacent the district to identify potential district expansion areas, community outreach, and development of a custom database for the City. Made recommendations for future preservation planning activities, including identification of future survey areas and methodologies, district boundary and period of significance changes, and research and contextual development for resources associated with the city's underrepresented populations, which are not well documented. Project conducted in compliance with SHPO methodologies. 2018-2019.

Client contact: Kyle Kramm | City of Seguin | 803-401-2448 | kkramm@seguintexas.gov

Public Outreach and Analysis Regarding Certificate of Appropriateness Process for the City of Georgetown, TX—Ms. Reed was retained by the City of Georgetown to solicit feedback from local citizens, developers, and other stakeholders about the certificate of appropriateness process and their experience with the Planning Department with regard to historic preservation. The feedback was gathered through a series of focus groups (including architecture and design professionals, residential and applicants, and real estate professionals) and held open office hours. CMEC prepared a series of targeted questions for each focus group session based on discussion with the City and Ms. Reed moderated the sessions. CMEC prepared a report on the key findings identify instances where sentiments heard in the focus groups and office hour interviews were consistent with questionnaire survey data. 2018.

Client contact: Sofia Nelson, Planning Director | City of Georgetown | 512-931-7611 | Sofia.Nelson@Georgetown.org

Amarillo Helium Plant Oral History Event, Amarillo, for TxDOT, TX—Planned and implemented an event for TxDOT as part of mitigation for a project that required acquisition of the eastern section of the NRHP eligible Amarillo Helium Plant. TxDOT committed to gathering information about the plant from retirees and others familiar with the operations in an MOA. CMEC worked closely with TxDOT to develop materials and widely publicize the event through television ads, radio spots, and social media. The event was also promoted through direct coordination with several local stakeholders, including the Amarillo Historical Preservation Foundation and Amarillo City Center. CMEC interviewed plant retirees and scanned and photographed the memorabilia (including scrapbooks, pictures, and official plant documents) to create a digital repository to serve future researchers. 2018.

Client contact: Mark Brown | TxDOT | 512-416-2600 | mark.brown@txdot.gov

Historic Resources Survey and NRHP Amendment for City of Covington, LA—The City of Covington retained CMEC to develop a comprehensive and up-to-date inventory of historic-age properties within the Division of St. John NRHP District. CMEC re-surveyed resources documented in the NRHP nomination and surveyed resources that reached historic-age since the 1982 nomination (300 total). Also conducted a windshield survey of surrounding areas to identify and document potentially eligible properties. Public involvement tasks involved public meetings and coordination with local historians. Deliverables included an updated historic context, recommendations for a NRHP boundary change, identification of contributing and noncontributing resources within the existing NRHP district, results of a windshield survey, recommendations for future survey efforts, and a list of resources that may be eligible for local, state, or national designation. Also assisting the City with a formal update to the NRHP nomination with the NPS. 2017-2018.

Client contact: Nahketah Bagby | City of Covington | 985- 867-1214 | nbagby.covla.com

Historic Resources Survey for City of Georgetown, TX—Principal Investigator for a survey of over 3,300 parcels in downtown Georgetown and its surrounds. Assigned a preservation priority to each property, identified candidates for local landmark and NRHP designation, and made recommendations regarding future survey plans, preservation code revisions, and updates to the boundaries of existing historic districts. Hosted a "Mobile Workshop" to educate the public about the effort as well as survey methodologies promoted by THC. Made presentations to City officials and the general public, and hosted public office hours. 2016-2017.

Client contact: Sofia Nelson | City of Georgetown | 512-931-7611 | sofia.nelson@georgetown.org

Texas Historical Commission's "Hispanic Texans: Journey from Empire to Democracy" Travel Guide—Developed content for a travel guide published by the Texas Historical Commission featuring 110 cultural heritage sites across the state of Texas. Researched sites in Brackettville, Del Rio, Eagle Pass, and Comstock and wrote entries incorporating themes related to Hispanic/Tejano history. This public history project was developed for general public consumption and incorporated historical photographs, written narratives, oral histories, and graphical elements for presentation of historical narratives via website and in printed heritage tourism materials. 2014. Ms. Reed completed this project with her previous employer.

Client contact: April Garner | Texas Historical Commission | 512-463-2630



EXPERTISE

Ms. Shannon is an Architectural Historian with experience in property assessments, historic preservation planning, and related work, including research, documentation, and regulatory compliance. She has participated in a wide range of windshield, reconnaissance, and intensive-level survey projects across several states. Her expertise includes surveying, assessing, and documenting historic properties and evaluating eligibility for the National Register of Historic Places; archival research; local landmark and NRHP nominations; historic context development; and survey planning. She meets the Secretary of the Interior's professional qualifications for Architectural History.

SELECTED PROJECTS

Historic Resources Surveys of Aransas, Calhoun, and Refugio Counties, Texas—Countywide historic resources surveys of three large, rural counties in Texas that have minimal prior documentation for the Texas Historical Commission. Project tasks include a comprehensive literature review for each county, identification and mapping of known historic resources, development of countywide historical context statements, preparation of countywide survey plans, public involvement, and survey and documentation of thousands of properties constructed before 1974. 2020-present.

Client contact: Mary Alfson-Tinsman | JMT | 215-496-4728 | malfson@jmt.com

Documentation and Disaster Planning for Texas Dance Halls, Multiple Counties, TX—CMEC was retained by Texas Dance Hall Preservation, Inc. to implement a grant project funded by the NPS through the Hurricanes Harvey, Irma, and Maria Emergency Supplemental Historic Preservation Fund (HIM-ESHPPF) Grant Program. CMEC is working to inventory and survey historic dance halls in the FEMA Hurricane Harvey disaster area, assess extreme weather risks for up to 100 halls, and identify opportunities for disaster response planning and measures to increase resilience. 2020-present.

Client contact: Casey Jordan | Texas Dance Hall Preservation | 512-400-4315 x. 700 | director@texasdancehall.org

Historic Preservation Plan/Survey Plan for Tarrant County, TX—CMEC contributed to the Historic Preservation Plan for Tarrant County, the first countywide historic preservation plan in Texas. The plan involved a summary of the current state of preservation in the county, an inventory of previously surveyed and designated properties, development of goals and objectives; a historic resources survey plan; and an implementation plan. The plan also included public involvement and close collaboration with the County Historical Commission. CMEC directly contributed to public outreach, the inventory, development of a customized survey plan for 41 municipalities and the unincorporated areas of the county, and sample scopes of work for future surveys. The project required incorporating participation from a broad range of partners and stakeholders. 2019-2020.

Client contact: Dawn Youngblood | Tarrant County | 817-884-3272 | dayoungblood@tarrantcounty.com

Historic Building Survey for North Loop, Hancock, and Upper Boggy Creek Neighborhoods, City of Austin, Travis County, TX—Project Manager for grant funded survey of over 4,000 resources constructed prior to 1974 in the northeast half of North Central Austin. Project includes survey documentation of fields on the THC survey form, historic context development, public outreach in English and Spanish, oral history interviews, archival research, and development of recommendations regarding historic districts, individual landmarks, and potential heritage tourist destinations. A historic district summary was prepared for each potential district (eight total) that serve as the foundation for neighborhood groups that wish to pursue formal designation. Report also included recommendations for future survey plans, future outreach with owners of historic properties, collaboration with stakeholders to promote heritage tourism, and code modifications. 2019-present.

Client contact: Elizabeth Brummett | City of Austin | 512-974-1264 | elizabeth.brummett@austintexas.gov

Historic Structure Report, Route 66 "Ribbon Road," Ottawa County, OK—Historic structure report for the 9-foot-wide former section of Route 66, known as the "Ribbon Road," in Ottawa County, Oklahoma. Report included developmental history, historical background and context, chronology of development and use, physical description, evaluation of significance, condition assessment, historic preservation objectives, requirements for work, treatment plan recommendations, and mitigation alternatives. CMEC historians worked directly with National Park Service staff and received commendations on the work product, the first known application of the HSR format to a roadway. 2019-2020.

Client contact: John Blickensderfer | Guy Engineering | 539-424-5001 | John-B@GUYengr.com

Historic Resources Survey, Guthrie, OK—Intensive-level architectural survey of the National Historic Landmark / NRHP district in downtown Guthrie, OK to provide documentation for an update to the district. Survey included 127 resources and met Oklahoma Architectural/Historic Survey requirements. A key aspect of the project was analyzing and mapping the various levels of prior documentation to identify gaps and guide the survey. Report included recommendations for future windshield- and intensive-level survey work and



Education

Master of Heritage Conservation,
University of Southern California, Los Angeles, 2014
BS Psychology, University of Illinois at Urbana-Champaign, 2003

Specialties

- Large-scale historic resources surveys
- Data management
- NRHP nominations

Professional Activities and Continuing Education

Society of Architectural Historians

Docomomo

DC Preservation League

Association for Preservation Technology

Why Old Places Matter? A Survey of the Public, National Trust for Historic Places, 2015

Poster Session Presenter, *Rising to the Occasion: Funding a Master Plan for the Amarillo Helium Plant*, Transportation Research Board Annual Meeting, 2019

National Preservation Institute, *Section 4(f) Compliance for Historic Properties*, May 2019

Virginia Department of Historic Resources, *VCRIS Training*, 2019

Arkansas SHPO Survey Training, 2020



other preservation planning activities. 2019.

Client contact: Dan Kassik | City of Guthrie | 405-282-0190 | dkassik@cityofguthrie.com

Historic Resources Survey for City of Galveston, Galveston County, TX—Historic resources survey of 260 Mid-Century Modern resources in Galveston. The project required a survey plan to identify the resources to be documented in the citywide effort. The resources selected to be documented were identified through archival research, analysis of appraisal district data, and coordination with City staff and local preservation stakeholders and comprised a wide variety of property types. CMEC developed a historic context focusing on the mid-twentieth century, prepared a custom inventory form and database for tablet-based data collection, and conducted research on individual properties and the history of the Harbor View neighborhood and developer. As part of the evaluation of Harbor View, CMEC conducted a comparative analysis of postwar neighborhoods in Galveston. As a result of the survey, CMEC recommended Harbor View eligible for local listing and the NRHP as a district and recommended 36 individual properties eligible for local listing and/or the NRHP. The survey was conducted in compliance with TX SHPO standards and approved by the SHPO. 2018-2019.

Client contact: Catherine Gorman | City of Galveston | 409-797-3665 | CGorman@GalvestonTX.gov

Historic Resources Survey for City of Seguin, Guadalupe County, TX—Reconnaissance survey of 200 resources in the Seguin Downtown NRHP District and surrounds. Project also involved a windshield survey of neighborhoods adjacent the district to identify potential district expansion areas, community outreach, and development of a custom database for the City that incorporated the Texas SHPO inventory form format. Made recommendations for future preservation planning activities, including identification of future survey areas and methodologies, district boundary and period of significance changes, coordination with local stakeholders, and research and contextual development for resources associated with the city's underrepresented populations, which are not well documented. Project conducted in compliance with SHPO methodologies. 2018-2019.

Client contact: Kyle Kramm | City of Seguin | 803-401-2448 | kkramm@seguintexas.gov

Historic Resources Survey and NRHP Amendment for City of Covington, LA—The City of Covington retained CMEC to develop a comprehensive and up-to-date inventory of historic-age properties within the Division of St. John National Register Historic District. CMEC re-surveyed resources documented in the NRHP nomination and surveyed resources that reached historic-age since the 1982 nomination. In total, 300 resources were documented using our tablet-based data collection and reporting system. Also conducted a windshield survey of surrounding areas to identify and document potentially eligible properties. Public involvement tasks involved public meetings and coordination with local historians. Deliverables included an updated historic context, recommendations for a NRHP boundary change, identification of contributing and noncontributing resources within the existing NRHP district, results of a windshield survey, recommendations for future survey efforts, and a list of resources that may be eligible for local, state, or national designation. Also assisting the City with a formal update to the NRHP nomination with the NPS. 2017-2018.

Client contact: Nahketah Bagby | City of Covington | 985- 867-1214 | nbagby.covla.com

On-Call Historic Resources Consulting for the City of Georgetown, Williamson County, TX—Various historic preservation projects for the City, including research, preparation of public outreach materials, evaluation of proposed renovations and demolitions, and other tasks as assigned. 2018–present.

Client contact: Sofia Nelson, Planning Director | City of Georgetown | 512-931-7611 | Sofia.Nelson@Georgetown.org

Historic Resources Survey of Lydick's First Addition for City of Norman, Cleveland County, OK—Intensive-level survey of a mid-twentieth century residential neighborhood with 83 parcels. Goal of the survey was to assess for individual and district NRHP eligibility. Deliverables included survey report, context and neighborhood developmental history, documentation of resources within the survey area, an NRHP eligibility assessment, and recommendations for preservation planning opportunities for mid-century neighborhoods. 2017-2018.

Client contact: Anais Starr | City of Norman | 405-366-5392 | anais.starr@normanok.gov

Historic Resources Survey for City of Georgetown, TX—Survey of over 3,300 properties including downtown Georgetown and its surrounds. Assigned a preservation priority to each property, identified candidates for local landmark and NRHP designation, and made recommendations regarding future survey plans, preservation code revisions, and updates to the boundaries of the City's existing historic districts. Made presentations to the general public and had public office hours. 2016-2017.

Client contact: Sofia Nelson | City of Georgetown | 512-931-7611 | sofia.nelson@georgetown.org

Citywide Historic Resources Survey for City of Los Angeles, CA—Intern, then consultant, for survey of Los Angeles that utilized pioneering methodologies to survey the entire city. Participated in reconnaissance and intensive phases of project, including GIS mapping; fieldwork; identification and documentation of resources individually eligible for local, state, and national listing; identification and documentation of local districts; archival research; and development of local district descriptions. Project required knowledge and documentation of an extensive array of contextual histories with eligibility standards and property types. Prepared citywide context for bowling alleys and participated in the development of the city's GIS-based cultural resources database. 2013-2015.

Client: Janet Hansen | formerly with City of Los Angeles | jhhistorian@hotmail.com

ADRIENNE VAUGHAN CAMPBELL

Senior Architectural Historian



COX | McLAIN
Environmental Consulting

EXPERTISE

Ms. Campbell has over twenty years of experience in historic preservation and meets the Secretary of the Interior's professional qualifications for Architectural Historian. She has experience with surveys, NRHP nominations, and HABS/HAER documentation around the country. She is an experienced researcher and is skilled in the documentation and evaluation of resources. She was a project reviewer and National Register program staff at the Texas SHPO from 2005 to 2012, where she reviewed survey projects for sound methodologies, completeness, accuracy, and valid recommendations. She also has experience in project planning and implementation, working with local governments and ordinances; archival research; and technical writing.

SELECTED PROJECTS

Public Involvement Plan for TxDOT Non-Truss Bridge Survey 20-Year Update, Multiple Counties, TX—CMEC was retained by TxDOT to produce a public involvement plan to engage the public and stakeholders in their survey and update of pre-1945 non-truss bridges in their Historic Bridge Inventory. CMEC has provided the public involvement plan and will be working with TxDOT to revise and implement the plan throughout the life of the project. Strategies for engagement include virtual workshops with an advisory group, questionnaires and surveys, virtual public meetings, newsletters, and social media. 2020-present.

Client contact: Mark Brown | TxDOT ENV | 512-416-2600 | Mark.Brown@txdot.gov

Documentation and Disaster Planning for Texas Dance Halls, Multiple Counties, TX—CMEC was retained by Texas Dance Hall Preservation, Inc. to implement a grant project funded by the NPS through the Hurricanes Harvey, Irma, and Maria Emergency Supplemental Historic Preservation Fund (HIM-ESHPP) Grant Program. CMEC is working to inventory and survey historic dance halls in the FEMA Hurricane Harvey disaster area, assess extreme weather risks for up to 100 halls, and identify opportunities for disaster response planning and measures to increase resilience. 2020-present.

Client contact: Casey Jordan | Texas Dance Hall Preservation | 512-400-4315 x. 700 | director@texasdancehall.org

Historic Resources Surveys of Aransas, Calhoun, and Refugio Counties, Texas—Countywide historic resources surveys of three large, rural counties in Texas that have minimal prior documentation for the Texas Historical Commission. Project tasks include a comprehensive literature review for each county, identification and mapping of known historic resources, development of countywide historical context statements, preparation of countywide survey plans, public involvement, and survey and documentation of thousands of properties constructed before 1974. 2020-present.

Client contact: Mary Alfson-Tinsman | JMT | 215-496-4728 | malfson@jmt.com

Historic Building Survey for North Loop, Hancock, and Upper Boggy Creek Neighborhoods, City of Austin, Travis County, TX—Grant funded survey of over 4,000 resources constructed prior to 1974 in the northeast half of North Central Austin. Project includes survey documentation of fields on the THC survey form, historic context development, public outreach in English and Spanish, oral history interviews, archival research, and development of recommendations regarding historic districts, individual landmarks, and potential heritage tourist destinations. A historic district summary was prepared for each potential district (eight total) that serve as the foundation for neighborhood groups that wish to pursue formal designation. Report also included recommendations for future survey plans, future outreach with owners of historic properties, collaboration with stakeholders to promote heritage tourism, and code modifications. 2019-present.

Client contact: Elizabeth Brummett | City of Austin | 512-974-1264 | elizabeth.brummett@austintexas.gov

Historic Resources Survey, Guthrie, OK—Principal Investigator for intensive-level architectural survey of the National Historic Landmark / NRHP district in downtown Guthrie, OK to provide documentation for an update to the district. Survey included 127 resources and met Oklahoma Architectural/Historic Survey requirements. A key aspect of the project was analyzing and mapping the various levels of prior documentation to identify gaps and guide the survey. Report included recommendations for future windshield- and intensive-level survey work and other preservation planning activities. 2019.

Client contact: Dan Kassik | City of Guthrie | 405-282-0190 | dkassik@cityofguthrie.com

Historic Resources Survey for City of Seguin, Guadalupe County, TX—Reconnaissance survey of 200 resources in the Seguin Downtown NRHP District and surrounds. Project also involved a windshield survey of neighborhoods adjacent the district to identify potential district expansion areas, community outreach, and development of a custom database for the City that incorporated the Texas SHPO inventory form format. Made recommendations for future preservation planning activities, including



Education

MS, Historic Preservation, University of Texas at Austin, 2004

BA, Anthropology and Art, College of William and Mary, 1997

TxDOT Precertifications

Sequence #26368

2.7.1 (Sec. 4(f)/6(f) Evaluations)

2.7.2 (Historic Sites Sec. 4(f) Evaluations)

2.15.1 (Historical Research of Extant Buildings, Structures, Landscapes, & Objects)

2.15.2 (Historical Surveys & Documentation of Buildings, Structures, Landscapes, & Objects)

Specialties

- Management of complex projects
- Historic Bridge Evaluations
- HABS/HAER
- Section 4(f)
- Section 106 for Disaster Recovery projects

Professional Activities and Continuing Education

Historic Bridge Foundation
Galveston Historical Foundation
Vernacular Architecture Forum
WTS, Houston Chapter
FHWA Section 4(f) Compliance Training, June 2009
ACHP Section 106 Advanced Seminar, April 2008
SRI Foundation Section 106: Principals and Practice, October 2005



identification of future survey areas and methodologies, district boundary and period of significance changes, coordination with local stakeholders, and research and contextual development for resources associated with the city's underrepresented populations, which are not well documented. Project conducted in compliance with SHPO methodologies. 2018-2019.

Client contact: Kyle Kramm | City of Seguin | 803-401-2448 | kkramm@seguintexas.gov

Historic Resources Survey for City of Galveston, Galveston County, TX—Historic resources survey of 260 Mid-Century Modern resources in Galveston. The project required a survey plan to identify the resources to be documented in the citywide effort. The resources selected to be documented were identified through archival research, analysis of appraisal district data, and coordination with City staff and local preservation stakeholders and comprised a wide variety of property types. CMEC developed a historic context focusing on the mid-twentieth century, prepared a custom inventory form and database for tablet-based data collection, and conducted research on individual properties and the history of the Harbor View neighborhood and developer. As part of the evaluation of Harbor View, CMEC conducted a comparative analysis of postwar neighborhoods in Galveston. As a result of the survey, CMEC recommended Harbor View eligible for local listing and the NRHP as a district and recommended 36 individual properties eligible for local listing and/or the NRHP. The survey was conducted in compliance with TX SHPO standards and approved by the SHPO. 2018-2019.

Client contact: Catherine Gorman | City of Galveston | 409-797-3665 | CGorman@GalvestonTX.gov

SELECTED PROJECT EXPERIENCE WITH OTHER FIRMS

Community Development Block Grant Disaster Recovery Homeowner and Rental Programs, Hardin, Jefferson, and Orange Counties, TX—Responsible for program compliance with federal, state, and local regulations and ordinances related to historic properties. Responsibilities include program survey and identification of historic properties, the development of program methodology to avoid and mitigate adverse effects to historic properties, and coordination with Texas Historical Commission under Section 106 of the National Historic Preservation Act. Also responsible for coordination with local landmark commissions for proposed program construction within local historic districts. Reviewed plans and specifications to ensure compliance with *The Secretary of Interior's Standards for the Treatment of Historic Properties*. Also responsible for monitoring project construction to ensure that the program conformed to Section 106 commitments; this involved coordination with construction crews prior to work with additional site visits during construction to ensure compliance. 2013-2018.

Client: Ms. Campbell completed this work with a previous employer for the South East Texas Regional Planning Commission.

Lafayette Urban Section, I-49 Connector, Lafayette Parish, LA—Provided description and evaluation of identified historic-age buildings and structures in the Area of Potential Effect for this highway project in Louisiana. Louisiana Department of Transportation and Development will use the final report to coordinate with the Louisiana State Historic Preservation Office in order to fulfill their responsibilities under Section 106 of the National Historic Preservation Act. Project had a strong public involvement process and required meetings with consulting parties identified by the Federal Highway Administration and Louisiana DOT. 2015-2018.

Client: Ms. Campbell completed this work with a previous employer for the Louisiana Department of Transportation and Development.

TEXRail Corridor Project, Tarrant County, TX—Worked with Federal Transit Administration and Fort Worth Transportation Authority to develop a Memorandum of Agreement implementing measures to avoid, minimize, and mitigate adverse effects identified during consultation and negotiate the agreement with Texas Historical Commission and consulting parties. Authored relevant sections of the Final Environmental Impact Statement, including Section 4(f) evaluation document. 2013-2014.

Client: Ms. Campbell completed this work with a previous employer for the Fort Worth Transportation Authority.

Bankhead Highway Proposal and initiation of Texas Historic Roads and Highways Program, multiple counties, TX—Liaison for Texas Historical Commission to evaluate state bills related to proposed Historic Roads and Highways Program. Once bills passed Texas State Legislature, worked with team of Texas Department of Transportation and Texas Historical Commission staff to draft guidelines for program. Worked with the National Register coordinator and Executive Director of the Texas Historical Commission on a successful application for Statewide Transportation Enhancement Program funding to undertake historic context development for early Texas highway system and conduct a survey of the historic route of the Bankhead Highway and associated resources. 2009—2012.

Ms. Campbell completed this work with a previous employer.

South Texas irrigation historic context, methodology for evaluation, and intensive surveys of individual districts, multiple counties, TX—Provided technical review for Texas Historical Commission of the research, identification and classification of resources, delineation of boundaries, evaluation of significance, and assessment of integrity. Reviewed drafts of historic context report, participated in site visits, and met with TxDOT staff and contractor regarding the documentation. Reviewed methodology for evaluation to ensure it would be sufficient for the purpose of TxDOT Section 106 and 4(f) compliance, and administration, with the goal of a context adequate for Texas Historical Commission to understand and manage this class of historic resources in the future. Ms. Campbell reviewed drafts of this document, participated in site visits, and met with TxDOT staff and contractor to provide feedback on the context and survey methodology. Reviewed intensive survey reports of individual irrigation districts based on the historic context and methodology. 2007—2011.

Ms. Campbell completed this work with a previous employer.

AMY E. DASE, MA

Senior Historian



COX | McLAIN
Environmental Consulting

EXPERTISE

Ms. Dase is a Senior Historian with 33 years of experience managing and producing cultural resources management projects of all types. Her expertise includes historic context development; archival research using oral, local, state, federal, and international sources; and surveying, documenting, and assessing historic-age resources to determine their eligibility for the National Register of Historic Places in compliance with Section 106, NEPA, and state codes. During her career, Ms. Dase has been involved in numerous projects that incorporated a broad range of partners and stakeholders, including federal agencies, state agencies, municipal entities, and private for- and non-profit organizations. She has managed and participated in studies and projects in ten states, each requiring coordination with the respective historic preservation office and project partners and stakeholders. Ms. Dase exceeds the Secretary of the Interior's professional qualifications for Historian and Architectural Historian.

SELECTED PROJECTS

Historic Resources Surveys of Aransas, Calhoun, and Refugio Counties, Texas—Countywide historic resources surveys of three large, rural counties in Texas that have minimal prior documentation for the Texas Historical Commission. Project tasks include a comprehensive literature review for each county, identification and mapping of known historic resources, development of countywide historical context statements, preparation of countywide survey plans, public involvement, and survey and documentation of thousands of properties constructed before 1974. 2020-present.

Client contact: Mary Alfson-Tinsman | JMT | 215-496-4728 | malfson@jmt.com

National Register of Historic Places Nomination for the Shield Ranch Historic District, Travis and Hays Counties, TX—Principal investigator/project historian for reconnaissance- and intensive-level research and field investigations for development of the subsequent National Register of Historic Places nomination. The Shield Ranch, the largest privately held tract of land in the vicinity, has 150 contributing domestic and agricultural resources that are listed at the local level of significance under Criteria A and D for their agricultural and historical archeological significance. Dase prepared an extensive historical context devoted to agriculture that documents this exemplary intact ranch and its nineteenth- and twentieth-century resources that represent the evolution of land use along the edge of the Edwards Plateau. Beginning in 1938, the Shield family developed domestic complexes for themselves and their workers and livestock and cistern complexes for their cattle, American Quarter horses, sheep, and goats. For decades, the Shield family simultaneously improved their land for livestock operations while protecting its abundant and diverse natural and cultural resources. 2018–2020.

Client: Blake Murden | Shield Ranch and Foundation | 512-476-4816 | BlakeMurden@shieldranch.com

Intensive/Reconnaissance Historical Resources Study at Mitchell Lake, San Antonio, Bexar County, TX—Principal investigator/project historian for reconnaissance- and intensive-level archival research and an extensive historical context documenting sewage irrigation and the municipal water system in San Antonio for review under Section 106. The National Register of Historic Places–eligible Mitchell Lake sewage irrigation system is comprised of an embankment dam, flood gate, spillway and discharge channel, purge pond, and canal system. Although the abandoned canal system's physical integrity is irrevocably compromised, the other structures are eligible under Criterion A at the local level of significance for their continuous role in the twentieth-century municipal sewage system. The flood gate is also eligible under Criterion C for its associations with San Antonio's sanitation engineering and as a component of a well-preserved sewage irrigation system. 2017–2020.

Client: Tim Noack | Alan Plummer Associate | 817-806-1700 | tnoack@plummer.com

Intensive Archeological Resources Study in the South Hallsville Mine, Area W, Rusk County, TX—Project historian researched, documented, and contextualized the Sabine Farms resettlement project, which is eligible for the National Register of Historic Places at the state level of significance under Criterion A for associations with agriculture, community development, ethnic heritage, and government. The New Deal-era project, which eventually encompassed 12,620 acres in Rusk County and adjacent Panola County, was one of only ten segregated rural resettlement projects developed for Black farm families in the United States between 1936 and 1961. 2011–2017.

Client: Brad Griffin, Caddo Creek Resources Company, L.L.C. | 903-927-1130 | brad.griffin@nacoal.com

Intensive Historical Resources Study for Fort Hood's Cold War Landscapes Fort Hood, Bell and Coryell Counties, TX—Principal investigator/project historian documented Fort Hood's World War II- and six Cold War-era landscapes—the motor pool, ceremonial places, noncommissioned officer's housing, Wherry and Capehart family housing, an army air field, and a nuclear storage site—with robust illustrative stationary and traveling exhibits and a 50-page booklet for the general public. 2011–2016.



Education

PhD, History, Texas A&M University, ABD

MA, History, Middle Tennessee State University, 1990

BA, History, Northwestern University, 1985

Texas Department of Transportation Precertifications

Sequence #10321

2.15.1 Historical Research

2.15.2 Historical Surveys

Specialties

- Completed more than 250 historical resources studies
- Completed more than 100 National Register of Historic Places nominations
- Prepared agreement documents (MoAs, MoUs, and PAs) and related mitigation

Professional Activities and Continuing Education

NPI training: mid-century buildings, traditional cultural places, agreement documents, and Section 106

National Council on Public History
International Society for Landscape, Place & Material Culture

Society of Architectural Historians
Society for Commercial Archeology
Vernacular Architecture Forum
Texas Oral History Association
Texas State Historical Association
South Texas Historical Association
Texas Gulf Historical Society
East Texas Historical Association
West Texas Historical Association
Central Texas Historical Association



Client: Rich Jones, U.S. Army Garrison, Fort Hood | 254-288-0427 | richard.s.jones3.civ@mail.mil

Oral History Project for Killeen Base and Gray Air Force Base, TX—Principal investigator/project historian prepared a history of the 1094th Special Reporting Squadron of the U.S. Air Force and conducted oral history interviews to document these Cold War–era facilities where the Atomic Energy Commission operated in conjunction with the air force between 1948 and 1952. Planning efforts included research, preliminary interviews, and screening to discover knowledgeable and diverse informants and to assure broad representation of the facility and its activities during the Cold War. The 18 oral history interviews were fully transcribed and contextualized in the report, *For Love of Country: The Killeen Base Oral History Project*, prepared for a general audience. 2009–2011

Client: Rich Jones, U.S. Army Garrison, Fort Hood | 254-288-0427 | richard.s.jones3.civ@mail.mil

Intensive/Reconnaissance Historical Resources Study of HemisFair, San Antonio, Bexar County, TX—Principal investigator/project historian. Surveyed and prepared an in-depth historic context on HemisFair '68 to document its NRHP eligibility at the national level of significance under Criteria A and C, which includes an eighteenth-century acequia, a smattering of nineteenth-century dwellings, and remnants of the world's fair. The historic district is significant for its contributions to civic development, its spectacular modern buildings, several of which are considered masterworks, and its unusual historic preservation elements. Further, the district is notable for the structural achievements necessitated by the Tower of the Americas, the fair's crown jewel. This project included coordination with local, state, and federal government and private non-profit stakeholders. 2013.

Client: Jennifer DiCocco, City of San Antonio, Public Works Department | 434-531-6412 | jennifer.dicocco@sanantonio.gov

National Register of Historic Places Contexts for Bexar County, TX—Principal investigator/primary author supervised a four-person team in developing two extensive NRHP historical contexts for the entirety of Bexar County that spanned from c. 1800 to 1970. The extensive agricultural context includes a comprehensive history of the county's land use and agricultural practices, largely based on federal aggregate decennial censuses. The ethnic context explains the common and variable practices of seven different ethnic groups and related rural building patterns. The thorough property type and registration requirements section describes and characterizes house forms and their stylistic influences; domestic outbuildings, structures, and landscape features; agricultural barns, outbuildings, structures, landscapes, processing properties; and institutional and commercial properties. 2007–2011.

Client: Bruce McDougal (formerly with the Conservation Society of San Antonio) | Preservation Action | 202-463-0970 | bmacdougal@preservationaction.org

Oral History Project/National Register of Historic Places for the Mountain Home Air Force Base Bomber Alert Facility, Elmore County, ID—Principal investigator/project historian lead a two-member team that documented the Cold War–era bomber alert facility at Mountain Home Air Force Base in Idaho for the NRHP at the national level of significance under Criteria A and C in the areas of military history and architecture, including a history of the local Strategic Air Command presence at the base. This facility is the most intact extant example of a crew building that housed 150 men on 24-hour alert status, ready to immediately disperse in bomber aircraft in response to threat or attack from the Soviet Union between 1957 and 1966. Its International Style architectural form and detail is representative of the era, but the building's unique configuration and ground-breaking herringbone alert apron layout offered swift access to taxiways so crews could be airborne in their B-47 bomber and refueling tanker aircraft in only minutes. Planning efforts included research, preliminary interviews, and screening to discover knowledgeable and diverse informants and to assure broad representation of the facility and its activities during the Cold War. Dase spearheaded the project's parallel oral history component with the fully transcribed interviews of 14 informants who served at the facility during the Cold War, resulting in *"Peace Is Our Profession": The Mountain Home Air Force Base Oral History Project*. 2007–2010.

Client: Sheri Robertson | Mountain Home Air Force Base | 208-828-4247 | sheri.robertson@mountainhome.af.mil

Client: Jay Neuman | U.S. Army Corps of Engineers, Fort Worth District | 817-886-1721 | jay.r.newman@usace.army.mil

Intensive Historical Resources Study for of the Central State Prison Farm, Fort Bend County, TX—Surveyed and prepared an in-depth historic context on this state facility to document its National Register of Historic Places eligibility at the local level significance under Criterion A, for its historical associations with the development of prison farms. Among other resources, a prison dormitory, three livestock barns, and a cemetery were recommended eligible. The report was prepared for Section 106 compliance under a Clean Water Act Section 404 wetlands permit. Since publication, the report inspired local activists and was featured in *The New York Times*, which provided preservationists with support to formally recognize the prison cemetery. 2003.

Client: David Sherrill, Berg-Oliver Associates, Inc. | 281-589-0898 | Dsherrill@bergoliver.com

Statewide Field Guide to Industrial Property Types, TX—Principal investigator/project historian prepared this heavily illustrated book as a guidance tool for cultural resources specialists evaluating National Register of Historic Places eligibility of understudied property types in Texas. Dase synthesized brief statewide contexts for petroleum and natural gas, grain, cotton, and utilities and services industries; identified and described 26 related property types with subtypes and descriptions of character-defining features; and provided commentary on common historical development patterns. More than 160 images of representative industrial buildings and structures depict these typologies. The guide provides the compositional vocabulary for practitioners to describe these resources, discern their essential features, contextual areas of significance, and interpret integrity requirements for NRHP eligibility evaluations. 2002–2003.

Client: Bruce Jensen, Texas Department of Transportation | 512-416-2628 | Bruce.jensen@txdot.gov