

Rochelle Municipal Utilities

Electric Financial Projection

Mark Beauchamp
President, Utility Financial Solutions, LLC

Presentation Objectives

- Financial Projection & Targets
 - Debt Coverage Ratios
 - Minimum Cash Reserves
 - Target Operating Income
- Previous Cost of Service Results
 - Cost to service each class of customers
 - Monthly Customer Charges
- Next Steps
 - Rate Design



Assumptions

			Purchase		Capital
Fiscal			Power	Investment	Improvemen
Year	Inflation	Growth	Change	Income	ts Plan
2023	5.0%	0.5%	12.9%	0.5%	6,908,833
2024	3.0%	0.5%	3.0%	0.5%	6,893,563
2025	3.0%	0.5%	3.0%	0.5%	6,794,849
2026	3.0%	0.5%	3.0%	0.5%	1,156,186
2027	3.0%	0.5%	3.0%	0.5%	2,035,493



Financial Projection Current Rates

		Adjusted	Target			
Fiscal	Debt Coverage	Operating	Operating	Projected Cash	Recommended	
Year	Ratio	Income	Income	Balances	Minimum Cash	
2023	2.49	2,466,914	2,509,774	16,844,139	11,666,229	
2024	2.35	2,017,841	2,752,349	11,610,392	11,923,893	
2025	2.20	1,556,338	2,981,836	6,588,391	12,178,061	
2026	2.04	1,194,237	2,967,405	6,967,826	12,326,265	
2027	1.88	911,317	2,992,605	6,238,371	13,782,415	



Financial Projection Debt Coverage Ratio

Description	Pro	ojected 2023	P	Projected 2024	Pr	ojected 2025	Pro	ojected 2026	Pr	ojected 2027
Debt Coverage Ratio			<u> </u>						• • •	
Net Income	\$	(162,623)	\$	(616,863)	\$	(1,080,090)	\$	(1,436,339)	\$	(1,684,755)
Add Depreciation/Amortization Expense		3,338,122		3,614,170		3,887,938		4,046,959		4,110,793
Add Interest Expense		512,200		482,725		447,100		404,900		361,000
Cash Generated from Operations	\$	3,687,699	\$	3,480,033	\$	3,254,948	\$	3,015,520	\$	2,787,038
Debt Principal and Interest	\$	1,482,200	\$	1,477,725	\$	1,482,100	\$	1,479,900	\$	1,481,000
Projected Debt Coverage Ratio (Covenants)		2.49		2.35		2.20		2.04		1.88
Minimum Debt Coverage Ratio		1.4		1.4		1.4		1.4		1.4



Financial Projection Minimum Cash Determination

Description	Projected 2023	Projected 2024	Projected 2025	Projected 2026	Projected 2027
Minimum Cash Reserve Allocation					
Operation & Maintenance Less Depreciation	12.3%	12.3%	12.3%	12.3%	12.3%
Purchase Power Expense	9.3%	9.3%	9.3%	9.3%	9.3%
Historical Rate Base	2%	2%	2%	2%	3%
Current Portion of Debt Service Payment	83%	83%	83%	83%	83%
Five Year Capital Improvements - Net of bor	20%	20%	20%	20%	20%
% Plant Depreciated	50%	50%	51%	53%	56%
Calculated Minimum Cash Level					
Operation & Maintenance Less Depreciation	\$ 952,200	\$ 980,766	\$ 1,010,189	\$ 1,040,495	\$ 1,071,710
Purchase Power Expense	2,492,043	2,579,638	2,670,313	2,764,174	2,861,335
Historical Rate Base	2,237,690	2,375,561	2,511,458	2,534,582	3,862,937
Current Portion of Debt Service Reserve	1,226,512	1,230,143	1,228,317	1,229,230	1,228,649
Five Year Capital Improvements - Net of bor	4,757,785	4,757,785	4,757,785	4,757,785	4,757,785
Minimum Cash Reserve Levels	\$ 11,666,229	\$ 11,923,893	\$ 12,178,061	\$ 12,326,265	\$ 13,782,415
Projected Cash Reserves	\$ 16,844,139	\$ 11,610,392	\$ 6,588,391	\$ 6,967,826	\$ 6,238,371



Financial Projection Operating Income

Description	Pro	jected 2023	Pi	rojected 2024	Pr	ojected 2025	Pr	ojected 2026	Pr	rojected 2027
Target Operating Income Determinants										
Net Book Value/Working Capital	\$	55,686,842	\$	58,966,235	\$	61,873,146	\$	58,982,373	\$	56,907,073
Outstanding Principal on Debt		23,615,000		22,620,000		21,585,000		20,510,000		19,390,000
System Equity	\$	32,071,842	\$	36,346,235	\$	40,288,146	\$	38,472,373	\$	37,517,073
Debt:Equity Ratio		42%		38%		35%		35%		34%
Target Operating Income Allocation										
Interest on Debt		2.17%		2.13%		2.07%		1.97%		1.86%
System Equity		6.23%		6.24%		6.29%		6.66%		7.01%
Target Operating Income										
Interest on Debt	\$	512,200	\$	482,725	\$	447,100	\$	404,900	\$	361,000
System Equity	\$	1,997,574	\$	2,269,624	\$	2,534,736	\$	2,562,505	\$	2,631,605
Target Operating Income	\$	2,509,774	\$	2,752,349	\$	2,981,836	\$	2,967,405	\$	2,992,605
Projected Operating Income	\$	2,466,914	\$	2,017,841	\$	1,556,338	\$	1,194,237	\$	911,317
Rate of Return in %		4.5%		4.7%		4.8%		5.0%		5.3%



Financial Projection Projected Rate Track 1 – No Debt

	Projected		Adjusted	Target		_
Fiscal	Rate	Debt Coverage	Operating	Operating	Projected Cash	Recommended
Year	Adjustments	Ratio	Income	Income	Balances	Minimum Cash
2023	1.8%	2.91	3,137,975	2,509,774	17,475,149	11,666,229
2024	1.8%	3.22	3,378,815	2,752,349	13,524,303	11,923,893
2025	1.8%	3.52	3,626,525	2,981,836	10,458,503	12,178,061
2026	0.0%	3.37	3,274,775	2,967,405	12,813,652	12,326,265
2027	0.0%	3.23	3,002,257	2,992,605	14,079,572	13,782,415



Financial Projection

Projected Rate Track 2 – \$5M 2024 Debt Issuance (20 year, 5%)

	Projected		Adjusted	Target		
Fiscal	Rate	Debt Coverage	Operating	Operating	Projected Cash	Recommended
Year	Adjustments	Ratio	Income	Income	Balances	Minimum Cash
2023	1.0%	2.72	2,839,726	2,509,774	17,194,700	11,343,500
2024	1.0%	2.23	2,770,940	2,699,569	17,269,645	11,729,147
2025	1.0%	2.31	2,697,321	2,929,202	12,947,611	12,127,958
2026	0.0%	2.19	2,340,924	2,900,625	14,035,878	11,659,272
2027	0.0%	2.08	2,063,737	2,913,766	14,024,191	13,115,422





Cost of Service

Electric Cost of Service Results (2020 study)

	Projected					
Customer Class	Co	st of Service	Rate Revenue	% Change		
Residential (110)	\$	5,387,245	\$ 5,251,080	2.6%		
Residential Heat (120)		713,409	682,769	4.5%		
Residential TOU (115)		156,213	134,165	16.4%		
Small General Service (130)		2,621,876	2,974,429	-11.9%		
Municipal		21,163	21,211	-0.2%		
Exempt		56,934	58,814	-3.2%		
Security Lighting (SecL)		96,002	88,820	8.1%		
Street Lighting (SL)		202,608	143,867	40.8%		
Small General Service (Demand) (140SGS)		2,376,673	2,548,898	-6.8%		
Large General Service (150LGS)		8,194,935	8,499,181	-3.6%		
Large General Service Int (151LGS)		686,774	697,520	-1.5%		
Large General Service TOU (160LGST)		4,962,903	4,971,041	-0.2%		
Large General Service Data (163LGSD)		2,629,823	2,704,032	-2.7%		
Large General Service >5MW (165LGS)		5,572,689	5,554,413	0.3%		
Hydroponic Agriculture Farming (167)		1,643,325	1,457,319	12.8%		
Total	\$	35,322,572	\$ 35,787,558	-1.3%		



Monthly Charge (2020 Study)

		Current
	COS	Average
	Customer	Customer
Customer Class	Charge	Charge
Residential (110)	\$ 22.75	\$ 9.00
Residential Heat (120)	22.75	9.00
Residential TOU (115)	24.82	9.00
Small General Service (130)	39.35	20.00
Small General Service (Demand) (140SGS)	134.67	100.00
Large General Service (150LGS)	184.47	150.00
Large General Service Int (151LGS)	270.27	225.00
Large General Service TOU (160LGST)	270.27	260.00
Large General Service Data (163LGSD)	282.35	260.00
Large General Service >5MW (165LGS)	339.04	250.00
Hydroponic Agriculture Farming (167)	414.34	260.00

130 subsequent rate design reduced energy and raised customer charge to \$23 (8.2% Reduction overall)



Next Steps

- Other Scenarios?
- Rate Design move toward cost of service
- PCA rebalance base

