

Response to:

RFP #23-003P

Debris Management and Removal Services

July 6, 2023 @ 2:30 PM

Prepared for: City of Richwood, Texas

Prepared by: Aftermath Disaster Recovery

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Executive Summary

For nearly every community hit by a disastrous event, the one scenario leaders want to avoid is chaos. After a disastrous event, it is critical that your community begins to recover as soon as possible. Aftermath Disaster Recovery, Inc. ("Aftermath"), is ready to jump in and serve the City of Richwood in accomplishing your priorities. We understand and appreciate Richwood's emphasis on planning the mitigation phases of potential disasters, the importance of a timely response and quick recovery, and the need for FEMA proficiency. Aftermath is well-prepared to cover all aspects of the scope of work laid out in *RFP* # 23-003P - Debris Management and Removal Services.

The Aftermath Approach

Aftermath's approach to supporting the City of Richwood stands out in three main areas: 1) personal attention 2) our policy of having a pre-planning meeting within 60 days of an award and 3) our company-owned equipment and employee-based labor force.

1. Personal Attention. We are a family-owned business with a decades-long history. Our commitment is to understanding your needs and priorities as you serve your community in its recovery efforts. Our top leadership is on-call 24/7. To demonstrate our commitment to your community, we do not seek other pre-events within 100 miles of a primary position contract.

2. Meeting within 60 Days of an Award to Establish a Written Plan. Building relationships with our clients ensures a successful recovery. Our

pre-planning meeting serves multiple objectives: to understand your community's needs, determine a central location for our mobile operations center, establish adequate staging areas, identify potential TDRS sites, create a mapping plan, estimate asset needs for different levels and types of disaster, and prepare processes to ensure maximum FEMA reimbursement. Our pre-planning meeting guarantees that there are no delays in getting Richwood on the road to recovery.

3. Aftermath's Company-Owned Equipment and Labor Force. Aftermath maintains a large inventory of owned equipment that is ready-to-use the minute an event occurs. This equipment includes our land-based self-loading trucks that have a 170+ CY capacity and skid steers for each truck. These large capacity trucks with trailers can remove debris faster and with more efficiency than smaller units, ensuring Richwood receives the fastest debris removal process possible. In addition to this equipment, our team of experienced employees are trained on our quality-focused approach, and because they are full-time employees, they are adept at debris removal operations, which allows for quick-response capability to support the City of Richwood.



1,000,000+ Cubic Yards of Debris Removed with Aftermath's own labor force

100% Contracts finished at or below budget and on schedule

Why Aftermath for Richwood

In addition to our approach, Richwood will benefit from choosing Aftermath due to:

- **Rapid Response.** Because Richwood would hold a pre-event contract, our owned assets would be dedicated to your service. This means that at least ten 160+ CY trucks and trailers could be immediately mobilized in less than twenty-four hours.
- **Reliable Expertise.** From the owners to our staff on the ground, our hands-on approach ensures that Richwood always has an expert who can provide you personalized attention and industry expertise.
- **Proven History.** Since its founding, Aftermath has worked on projects large and small. Our results speak for themselves: to date, we have removed over 1,000,000 cubic yards of debris entirely with our own labor force (not subcontractors).
- **Demonstrated Performance.** Our approach to projects works: 100% of Aftermath's contracts have been finished at or below budget and within schedule, and we have a litigation-free history.

From our company-owned equipment to our FEMA-certified experts to our organized approach and communication style, Richwood can trust that with Aftermath, you receive a partner who can get the job done right when you need it most. When an event occurs, we will be here, ready to serve you to help your community recover.

Clarice C., CAM Tropicana Co-Op, Inc.



[&]quot;Please thank your team for the professionalism they showed while working on our property. It is rare that I have a team working on our property and I do not receive some sort of negative comment from a resident, i.e. trash left behind, loud music, bad language, or something. Your men were professional and respected our residents as well as our property."

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This Bid Package contains 19 pages of organizational pages, sample documents, and resumes, so the total number of substantive pages is 50.





Tab A: Management Summary





July 6, 2023

City of Richwood Attn: Bids/Proposals 1800 N. Brazosport Blvd.. Richwood, TX 77531

Re: RFP #23-003P – Debris Management and Removal Service

Dear Ms. Garcia and Evaluation Committee,

Aftermath Disaster Recovery is small enough to be committed to excellence and large enough to execute large, complex disaster recovery projects. Because we are based in North Texas, our location ensures the absolute quickest of response times. Our values dictate that we execute our work with excellence, and we are committed to performing and completing the services outlined in the *RFP* #23-003 –*Debris Management and Removal Services* in a professional and timely manner.

Aftermath Disaster Recovery, Inc. provides debris removal services to restore communities after natural disasters. Our leadership draws on over a combined 50 years of experience working every major natural disaster since Hurricane Charlie. We have a large inventory of owned equipment and a twenty-five member employee-based labor force to tackle projects of any size with a quick response capability. We have cleared hundreds of thousands of cubic yards of debris, thousands of miles of streets and canals, and thousands of acres of delicate marshlands with great care.

Aftermath Disaster Recovery, Inc. was formed in Texas in 2013. Our principals have been working in the disaster recovery industry since 2004. Aftermath is a certified HUB contractor in the State of Texas and a certified specialty marine contractor in the State of Florida. We pride ourselves on our professionalism and meeting our clients' needs; completing projects to their satisfaction is our first priority. The ownership of Aftermath includes the husband-and-wife team of Obie and Melanie Corley, who have a strong working relationship with each of our clients. We listen to your needs and apply our expertise to help you accomplish each of your priorities.

We want to ensure all of our clients benefit from our personalized attention, so we take a strategic approach to all of our contracts. This means that if awarded this Pre-Event contract with the City of Richwood, we will not pursue other contracts with nearby communities because we want to be able to quickly support you when an event occurs. We view all of our clients as true partners who depend on us when disaster strikes, and by being selective with our relationships, we guarantee that you will never feel like another number on somebody's client list.

We understand the importance the City of Richwood is placing on efficient and effective debris removal methods. We have the knowledge, expertise, and diligence to make sure all requirements laid out in the Scope of Work scenarios are met. We would be honored to use the skill and experience we have gained over the years to serve Richwood, Texas.

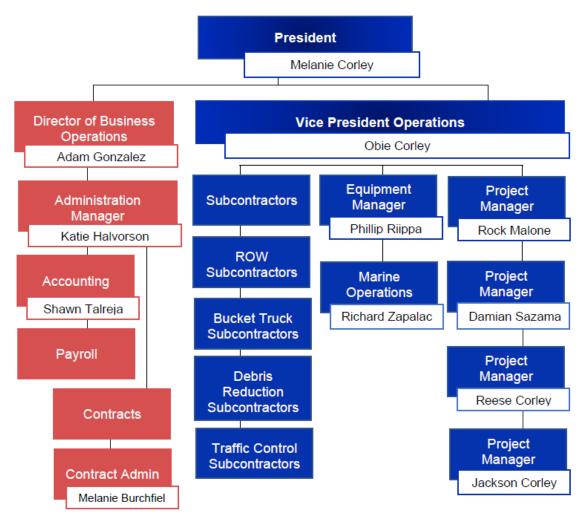
Sincerely,

Adam Gonzalez Director of Business Operations.

Aftermath Disaster Recovery, Inc. 1826 Honeysuckle Ln Prosper, TX 75078 www.aftermathdisaster.com

Organizational Chart





The point of contact for this solicitation is





Aftermath Disaster Recovery

Richwood, TX - RFP #23-003P

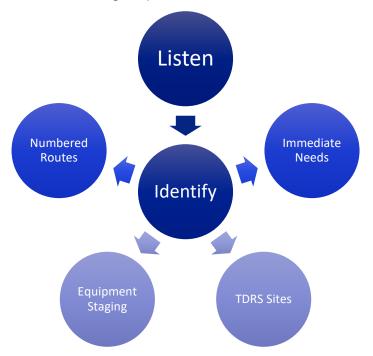


Tab B: Proposal



Pre-Planning Activities

As your partner in planning for a major event, Aftermath studies your current debris management plan if one is in place; otherwise, we will assist in the creation of a debris management plan. An annual planning and training activity day is available as requested. This process involves the following steps.



Our steps center around our commitment to listen to and identify the needs of Richwood.

- Aftermath assists in developing and/or reviewing sector maps of the city and identifying immediate needs facilities including schools, hospitals, distribution centers, and government buildings.
- We also identify all potential debris and equipment staging sites according to the information the city provides.
- Routes are then identified and numbered according to your priorities so that we know in advance how we will deploy the rapid response push-crews.
- Once our review is complete, we discuss our findings with the city to make sure we have accurately captured your priorities into our planning.



Pre-Landfall Protocol

Our Pre-Landfall Protocol builds on our work from the Pre-Planning Activities. If an event becomes possible, we employ the following protocol:



72 Hours until possible landfall

- Vice President of Operations monitors and tracks hurricanes and other weather events through weather channels, the National Hurricane Center, Office of the Governor, and other weather-related websites. Our team is updated every few hours on the status of any event.
- We communicate with the city to verify our primary, secondary, and 24hour emergency contact numbers for our designated personnel.
- Location of all equipment is assessed to ensure the ability to respond as quickly as possible. We have staging sites in strategic locations throughout the Gulf Coast.
- Equipment haul routes are identified and any necessary travel permits are identified.

48 Hours until possible landfall

- Vice President of Operations continues to monitor and track the weather events through weather channels, the National Hurricane Center, Office of the Governor, and other weather-related websites. Our team is updated every few hours on the status of the event.
- Depending upon the strength, size and track of a storm, the appropriate staging location will be chosen to ensure equipment is not impacted by the storm, but is convenient for rapid deployment.
- Assets will include emergency road-clearing equipment, loading and hauling equipment, mobile campers or temporary housing units.
- If government officials choose to stay in place, our project manager would be deployed to the location to ride out the storm to assist in immediate assessments following the event.



24 Hours until possible landfall

- Vice President of Operations continues to monitor and track the weather events through weather channels, the National Hurricane Center, Office of the Governor, and other weather-related websites. Our team is updated every few hours on the status of the event.
- All necessary travel permits would be acquired.
- All equipment units and personnel are staged ready for deployment.

Immediately Post-landfall

- Once we have a Notice to Proceed, our Project Manager will begin assessments and estimating debris volume with the City's representative.
- Debris estimates will dictate equipment and personnel requirements.
- The team will identify priorities according to the pre-event planning previously conducted incorporating the current health and safety issues, and environmental issues.
- The equipment staging site is designated.
- All equipment and personnel is deployed to begin operations.

Project Approach and Methodology

Approach

With Aftermath's proven processes and well-organized approach, Richwood can trust us to handle all aspects of disaster-related debris clean up and removal as quickly as possible, while complying with all local and federal laws and regulations.

In the middle of a chaotic situation, we bring organization and peace of mind with our approach. First, you will be assigned a Project Manager (PM) who is dedicated exclusively to your project and is only a phone call away throughout the project. This manager will oversee the entire project and be your main point of contact for the duration of the contract.

Once the Project Manager is assigned, we will work through our methodology, as described below.

Methodology

From the preliminary assessment of the disaster site to closeout of the project, we follow 7 standard steps to ensure compliance, safety, and efficiency for Richwood:



Step 1: Perform a Damage Assessment and Create Project Plan



The first step before any clean up can commence is to do a preliminary damage assessment. The damage assessment provides guidance on the estimated debris volumes, number of units required for operations, and the methodology for debris removal including the number of units per zone, temporary staging sites, and final disposal sites. This assessment also identifies the hardest hit areas and the highest priority zones to ensure the most critical areas receive attention first.

Our debris cleanup and disposal plan is created to maximize efficiency and safety while being as minimally intrusive to Richwood residents as possible.

Step 2: Prioritize Emergency Road Clearance

One of our first cleanup tasks is to ensure critical roadways in the area are cleared to allow safe travel

for emergency vehicles, debris-removal equipment and trucks, and your residents. Our goal is to remove debris from roadways so they are passable as quickly as possible after the event. The timeline for this will be outlined in our project plan so you can keep the Richwood community and businesses informed.

Step 3: Zone Designations

The affected area will be divided into separate zones. The completion of individual zones within the area is dependent on many factors including the amount of debris, the size and type of the roadways, height and location of powerlines, traffic patterns, and distance to disposal sites; given the various factors, Aftermath will provide an approximate date for completion of the cleanup in each zone. Our experience performing the work enables us to accurately estimate the time to complete a zone given the amount of debris in a zone, the number of units assigned to that zone, and the capacity of those units. Completion will be confirmed by a written release before crews begin work on the next zone.

Step 4: Remove Debris from Disaster Site

Once Richwood deems the emergency push phase complete, we will begin removing debris from the disaster-affected area. To comply with FEMA and environmental regulations, all debris will be sorted on-site into dedicated vehicles or vessels and made safe for transport. As part of this process, trucks are measured to determine debris removal capacity and a placard is placed on the truck once reviewed. All debris removal trucks are given load tickets upon pickup to be turned in at the drop off location in order to track the amount and location of debris they remove throughout the project.



The debris removal step may include separation of:

- ROW vegetative debris,
- construction and demolition materials,
- hazardous waste (household, white goods, and e-waste),
- putrescent debris,
- sand, soil, and sediment, and
- on-site vehicles and vessels.

Aftermath takes special care to ensure that all debris transported from the disaster site is contained to prevent leaking or spilling during transport. All debris disposal contractors are specially trained in the safe collection and transportation of these materials.

Debris Definition and Collection

For the safety of the Richwood community, our staff, and assigned contractors, all debris removal is in compliance with FEMA regulations. Work will include all costs to

Client Name:		Disaster N	0:	Tick	et Number:
Truck Company Name:					
Truck Driver Name:					
Loading Date:		Loading Time:			
Loading Location (Street Address):			Loa Zon	ding ie:	
	DEBRIS	QUANTI	TY		
Truck No.:	Measured CY Capacity:	% Full:			Actual CY Load:
Monitor Name:				Tons	8:
			Stur	np Cla	ssification
DEBRIS Cla	ssification		ROW	(Publ	ic property)
Vegetative		Si	mall (2	24"-36	" diameter)
C + D		N	lediur	n (37°	-48" diameter)
White Goods		L	arge (4	18" or	greater diameter)
Other (state	type)				
Dumping Date:		Dumping Time:			
Reduction/Disposal Dumping Location:					
ADR Representative:		Client Rep	resen	tative	c
State Inspector (if app	licable):	Federal In	spect	or (if a	pplicable):

Load Ticket Template

safely remove, transport, and dispose of eligible debris and comply with all required laws and regulations.

Debris collection may include:

ROW Vegetative Debris

(Includes whole trees, stumps, and branches; shrubs; and other leafy material)

We will work closely with Richwood or a monitoring firm to identify eligible debris prior to removal. Downed vegetation will be cleared from the rights-of-way using grapple trucks and skid steers. We will also ensure that no vegetative debris is left on road surfaces, utilizing a "clean as you go" approach.

Hazardous Tree Limb Removal

If the disaster resulted in only partial damage to trees, damaged and hanging limbs may be removed if they meet a specific set of criteria that may include:

- a limb larger than two inches in diameter,
- posing a threat in a public use area, or



• being located on public property.

Hazardous Trees and Stumps

Damaged trees in the designated area of Richwood will be cut flush to ground level when they pose an immediate threat to lives or public health, are on improved property, are six inches in diameter, and at least one of the following:

- leaning more than 30 degrees,
- has fallen or become uprooted within a public use area,
- over half the tree crown is damaged, or
- the tree trunk is split or broken branches expose heartwood.

For tree stumps, Richwood will measure and certify any stumps to be removed by Aftermath if:

- at least half of the root ball is exposed,
- the stump is 24 inches or more in diameter,
- the stump is on improved public property or a public right-of-way, or
- poses a health or safety risk.

Construction and Demolition Debris

All construction and demolition debris will be identified and marked for disposal, reduction, or recycling, including lumber and wood, gypsum and wallboard, glass, metal, roofing materials, tile, carpeting and floor coverings, window coverings, pipe, concrete, fully-cured asphalt, equipment, furnishings, and fixtures.

Hazardous Waste

Special care and attention will be taken when removing hazardous or potentially hazardous materials from disaster sites at Richwood. Aftermath and its contractors strictly follow all environmental and safety guidelines to keep site personnel and the public safe during removal, transport and disposal of these materials. Eligible debris will be sorted into the following categories:

- Household hazardous waste that is classified as being corrosive, toxic, ignitable, or reactive (e.g.: motor oils, batteries, cleaning solutions, chemicals, unidentified liquids, paints, light bulbs)
- White goods (e.g.: destroyed or discarded household appliances)
- Electronic waste (e.g.: including computers, TVs, monitors ... etc.)





Putrescent Debris

If the disaster site resulted or uncovered any putrescent or rotting debris, it will be removed and disposed of in accordance with all federal, state, and local regulations. This includes animal carcasses and other fleshy organic matter.

ROW Sand, Soil, and Sediment

If the situation requires the removal of contaminated or unsafe sand, soil, or sediment it can be removed to the designated depth by Aftermath. This includes removal from Richwood streets, sidewalks, storm and sanitary sewers, water treatment facilities, drainage canals and basins, parks, and public swimming pools.

On-site Vehicles and Vessels

Vehicles and vessels will be removed from the site if they present a hazard or threat at the entrance and exit in a public area or if it has been abandoned.

Step 5: Transportation of debris to the designated Temporary Debris Reduction Site (TDRS)

All debris collected from the Richwood's site will be taken to a TDRS before being transported to its final destination. This site has strict perimeter controls to maintain the safety of the contractors and the general public. At this location, the debris is further sorted, compacted where appropriate, and loaded onto transport vehicles to be delivered to designated Final Disposal Sites as required by law.

Step 6: Zone Completion

Once the debris removal crew indicates that a zone is complete, the Project Manager, a Richwood representative, and the monitoring company will all verify that the debris removal is complete. Completion will be confirmed by a written release before crews begin work on the next zone.

Step 7: Site Closure

When all clean up and debris removal have been completed, the site will be shut down and all equipment, storage tanks, and other temporary structures will be removed. Aftermath will return Richwood's site to its original condition prior to the damage, including analyzing site samples to ensure they meet EPA guidelines.

The final step occurs when Aftermath provides Richwood with written notification of the site closure, including all site records for the project.

Daily Standard Workflows

To maintain a high standard of operational procedures, daily checklists and workflows will be followed during the project. These may include:



- **Start-of-day workflows** Safety meetings are conducted each morning. Work assignments for each crew are reviewed by your Project Manager. Crews then ensure they have all the necessary equipment to complete their assignments. The team also reviews any safety procedures or concerns before starting work for the day.
- **During-the-day workflows** Each team proceeds to perform their assigned tasks. Load tickets are provided for every load that leaves the site to ensure the chain of custody.
- End-of-day workflows All equipment is secured and shut down. If any issues or concerns arose during the day they are discussed as a team. The Project Manager collects daily load tickets and they are entered into a database to ensure timely record keeping. Each crew ensures that necessary fuel and supplies are ready for the next day.

At the end of each day, your Project Manager will provide Richwood and the Debris Manager a daily report summarizing the activities and progress from the day.

Aftermath's frequent communication, streamlined process, and ability to tailor our approach based on unique needs are why our clients consistently choose us. Our process places Richwood at the center of our work, and everyone on our team aims to serve your goals and needs. We are happy to adjust our process as you need to ensure Richwood is able to make a fast recovery after any event.

Mobilization Plan

The City of Richwood's goal is to see your community restored as quickly as possible following a disaster, no matter the size of the event. Our responsiveness helps you achieve this. For example, Aftermath's Project Manager designated to Richwood will begin mobilizing a team within 2 hours of your call with the objective to have equipment staged in less than 24 hours, no matter how small or large the project is. For each of Richwood's Scope of Work types, our job is to get your cleanup efforts started fast and efficiently while adhering to all local, federal, and environmental laws and regulations.

Mobilization, clean up, and demobilization will occur with as minimal disruption to the public as possible.

General Mobilization Process



First, Aftermath will deploy the project manager and begin mobilization of truck drivers, equipment operators, cut crews, push crews, and



support personnel as the project requires so they begin staging on-site within 24 hours. Then the Project Manager will coordinate with Richwood to create a plan for debris removal and be your on-the-ground contact until demobilization is completed.

Potential Scenarios

Completing projects to our clients' satisfaction is our first priority. Each project presents its own challenges, so we take the time and care to tailor our approach specifically for each project. These possible scenarios provide a snapshot of our methodology in action.

Scope of Work No. 1: Spot Jobs - Localized

Aftermath is ready to handle large and small events, as well as assist Richwood resources as needed. If a spot job is needed, our team has the experience to provide removal, hauling, and/or reduction by chainsaw to clear **localized woody debris**.

Operational Approach	Resources
Aftermath begins by listening to the representatives of Richwood in order to understand the impact of the event and to determine the City of Richwood's priorities.	Project manager Self-loaders and skid steer crews
Conduct post-event assessment to determine scope of damages and equipment needs.	
Aftermath's project manager will deploy the necessary equipment and crews.	
The project manager would also be responsible for quality control.	
In this event, debris would likely be removed and hauled to a local recycling facility.	

Scope of Work No. 2: Small Event - City Wide

In case of a small, citywide event, Aftermath is prepared to provide the necessary supervision, qualified personnel, and the equipment to **remove**, **haul and properly dispose of all types of debris** with our own resources, making sure government land is properly reclaimed at the conclusion of the work. Aftermath's FEMA experience shows that we are able to **meet all FEMA requirements**, **rules**, **and regulations** so that Richwood receives the maximum reimbursement.



Operational Approach	Resources
Aftermath begins by listening to the representatives of Disburged in order to understand the impact of the event	Project Manager
Richwood in order to understand the impact of the event and to determine the City's priorities.	Site manager
If a monitoring firm is present, we will begin collaboration for consistent communication and data sharing.	TDRS management equipment, if needed
Aftermath will conduct a post-event assessment to determine scope of damages and equipment needs.	Self-loaders and skid steer crews
The Project manager then deploys necessary equipment and crews.	
Aftermath's project manager would also be responsible for quality control.	
Aftermath's 10 company owned self-loader trucks with an average capacity of 170CY provides more than adequate resources to respond to any small event to haul and properly dispose of all types of debris.	

Scope of Work No. 3: Significant Event - City Wide

In a significant, citywide event, Aftermath has the capability to remove, reduce, and haul **woody debris** to the planned disposal site. Aftermath has the ability and experience to manage TDRS sites and follow all FEMA requirements.

Operational Approach	Resources
Aftermath begins by listening to the representatives of Richwood in order to understand the impact of the event and to determine the City's priorities.	Project manager Site manager
If a monitoring firm is present, we will begin collaboration for consistent communication and data sharing.	Quality control manager TDRS management equipment
Aftermath will conduct a post-event assessment to determine scope of damages and equipment needs.	Reduction equipment
The Project manager then deploys necessary equipment and crews.	In-house Self-loaders and skid steer crews
Aftermath would respond with all company owned assets and, drawing from our pool of vetted subcontractors, would mobilize the number of units determined necessary.	Vetted subcontractor crews.
We can provide as many self-loading hauling units that Richwood may request.	



TDSRS management will be managed by Aftermath site manager and owned equipment. All reduction site crews are trained in property reclamation in order to thoroughly restore the site at the conclusion of the operation.	
We would provide samples of public messaging that Richwood can utilize to instruct the community on methods for segregating debris according to debris type. Messages can include how to stack debris in order to minimize mixed piles of debris.	
We would conduct first and second pass on woody debris which would be reduced and recycled at the TDSRS.	
Then we would conduct third and final pass to pick up C&D and mixed piles to be hauled directly to final disposal.	

Scope of Work No. 4: Significant Event – Widespread or City Wide

In a significant, citywide event, Aftermath has the capability to remove, reduce, and haul **mixed debris** to the planned disposal site. Categories of debris are segregated at the TDRS according to type and the TDRS management plan. Aftermath urges cities to recycle as much reduced woody debris as possible for the good of your landfill and because in our experience, it is often more cost effective.

Operational Approach	Resources
Aftermath begins by listening to the representatives of Richwood in order to understand the impact of the event and to determine the City's priorities. If a monitoring firm is present, we will begin collaboration for consistent communication and data sharing. Aftermath will conduct a post-event assessment to determine scope of damages and equipment needs. The Project manager then deploys necessary equipment and crews. Aftermath would respond with all company owned assets and, drawing from our pool of vetted subcontractors, would mobilize the number of units determined necessary. We can provide as many self-loading hauling units that Richwood may request. TDSRS management will be managed by Aftermath site manager and owned equipment. All reduction site crews are trained in property reclamation in order to thoroughly restore the site at the conclusion of the operation.	Project manager Site manager Quality control manager TDRS management equipment Reduction equipment In-house Self-loaders and skid steer crews Vetted subcontractor crews.



We would provide samples of public messaging that Richwood can utilize to instruct the community on methods for segregating debris according to debris type. Messages can include how to stack debris in order to minimize mixed piles of debris.	
We would conduct first and second pass on woody debris which would be reduced and recycled at the TDSRS.	
Then we would conduct third and final pass to pick up C&D and mixed piles to be hauled directly to final disposal.	

Scope of Work No.5: Catastrophic Event – City Wide

In a catastrophic event, Aftermath is prepared to remove, reduce, recycle and haul mixed debris to multiple disposal sites.

Operational Approach	Resources
Aftermath begins by listening to the representatives of Richwood in order to understand the impact of the event and to determine the Richwood's priorities.	Project manager Site manager Quality control manager
If a monitoring firm is present, we will begin collaboration for consistent communication and data sharing.	TDRS management equipment
Aftermath will conduct a post-event assessment to determine scope of damages and equipment needs.	Reduction equipment
The Project manager then deploys necessary equipment and crews.	In-house Self-loaders and skid steer crews
Aftermath's project manager would also be responsible for quality control.	Vetted subcontractor crews.
Aftermath would respond with all company owned assets and, drawing from our pool of vetted subcontractors, would mobilize the number of units determined necessary.	
We can provide as many self-loading hauling units that the City may request.	
TDSRS management will be managed by Aftermath site manager and owned equipment. All reduction site crews are trained in property reclamation in order to thoroughly restore the site at the conclusion of the operation.	
We would provide samples of public messaging the City can utilize to instruct the community on methods for segregating debris according to debris type. Messages can include how to stack debris in order to minimize mixed piles of debris.	



We would conduct first and second pass on woody debris which would be reduced and recycled at the TDSRS.
Then we would conduct third and final pass to pick up C&D and mixed piles to be hauled directly to final disposal.

Scope of Work No. 6 & 7: Catastrophic Event –Site or Total Management - City Wide

Aftermath's team is capable of providing the operations necessary to set up, manage and efficiently clean up mixed debris sites. We have experience in all types of reduction, from grinding to burn operations.

Operational Approach	Resources
Aftermath, as always, begins by listening to the representatives of Richwood in order to understand the impact of the event and to determine the Richwood's priorities. If a monitoring firm is present, we will begin collaboration for consistent communication and data sharing. In addition to the above scenarios, Aftermath would provide an excavator with a hydraulic thumb for sorting debris.	Project manager Site manager Quality control manager TDRS management equipment Reduction equipment In-house Self-loaders and skid steer crews
An excavator will be used for stacking woody debris. An excavator would handle the woody debris for reduction, whether it be open burn, air curtain incinerator burn, or grinding. A Front end loader would be used for load out of reduced debris. A front end loader will handle the sorted C&D. Additional excavators would stack the C&D. Additional front end loader or excavator would load out the sorted C&D	Vetted subcontractor crews.

Scope of Services: Technical Disaster Recovery Assistance

Aftermath's team is ready and available to provide disaster recovery technical assistance to Richwood's representatives. Aftermath implements best practices and stays up-to-date on the latest industry standards in order to serve you.



FEMA Reimbursement

Restoration, clean up and emergency work after a disaster is costly. Aftermath can help Richwood navigate and apply for FEMA reimbursement to obtain emergency funds to support your restoration and repairs. Our goal is to help your community quickly rebuild after an event, and a key part of that process is receiving all the reimbursement to which you are entitled.

Aftermath's team will work with you to ensure you receive any documentation or other essential information from us to complete the process. We work with all stakeholders, such as FEMA representatives, monitoring firms, Richwood's team, and subcontractors, to ensure maximum eligibility rates.

Overview of the FEMA Process

All projects eligible for FEMA funding follow a similar process. First your local and state governments respond with currently available resources. Then a damage assessment by local, state, and federal agencies determines the loss and recovery needs. Once this has been assessed, the Governor can issue a major disaster declaration and commit state funds to the project. FEMA will then evaluate the request and make their recommendations to the White House for the President to approve or deny a request for a federal emergency declaration. Upon approval, funds will be released shortly after.

To qualify for FEMA reimbursement you must prove:

• The restoration is the result of an emergency or disaster event

We Help:

- Navigate and apply for FEMA Reimbursement
- Gather documentation and essential information from us
- Coordinate with FEMA representative, monitoring firms, and subcontractors for maximum eligibility
- The restoration is located within a designated emergency or disaster area
- The restoration is under your legal responsibility.

If all requirements are met, you can receive funding in as little as a few weeks, or as long as a few months.

Aftermath has worked with many agencies to receive FEMA reimbursements after a disaster. We will help assist and provide guidance on the process as Richwood needs. If desired, Aftermath will host a FEMA training session to guide your team through the FEMA requirements and how to prepare for them.



Federal En	MENT OF HOMELAND SECUR mergency Management Ag T WORK SUMMARY REC	ency	PAGE		ol Number: 1660-0017 Expires: June 30, 2020	
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LOCATION/SITE		CATEGORY		PERIOD COVERING		
DESCRIPTION OF WORK PERFORMED						
DATES WORKED		DEPARTMENT OF H			O.M.B. Control Number: 16	
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CERTIFIED	DAMAGE DESCRIPTION AND	DIMENSIONS			3	
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Invoicing and Data Management

Data Management

Aftermath has a 360^o view of all aspects revolving around debris removal from Richwood. This includes ensuring that you have all the data and documentation required to qualify for reimbursement to cover the costs of clean up and restoration work.

Every load that is hauled to the TDRS site is issued a printed or handwritten ticket. Copies of these tickets are collected and given to the driver, city, and the monitoring firm (if used). To keep the records organized for Richwood, the Project Manager collects tickets and adds them to a spreadsheet at the end of every day.

Communication is key in any great relationship. In addition to the above, we also provide daily updates and daily reporting to Richwood 's specifications. Weekly summary reports are compiled and delivered at the end of each week.

Invoicing

The invoicing schedule for Richwood can be customized to match Richwood's typical or preferred invoicing procedures. All invoices will be accompanied by complete backup documentation

and will be reviewed with Richwood prior to submission.

Date:						Job Name			
Company Name:									
Address:									
Company Abbreviation:							-		
Point of Contact:									
Telephone Number:					<u> </u>	Please enter		<u> </u>	
Invoice Number:						as a decimal			
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Sample Debris Removal Invoice



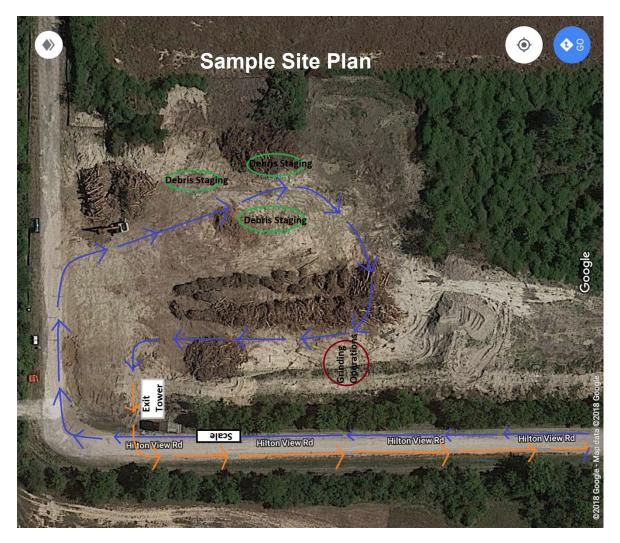
Temporary Debris Reduction Site (TDRS) Management

When disaster strikes, the best way for a speedy recovery is to follow a proven process that works. That's why Aftermath has a comprehensive plan to manage the collection and disposal of debris and contaminated materials safely and efficiently through a designated TDRS. We do this by thoroughly planning out the site and running an efficient staging, reduction (if applicable), and removal process. Once awarded this contract, Aftermath would consult with the city to identify appropriate TDRS sites and secure their availability in the case of an event.

TDRS Planning & Management

Site Establishment

Before any work begins, Aftermath first assists Richwood in determining the best TDRS locations from all available options. Once the site(s) is identified, photographs and videos





are taken to record site conditions prior to usage. Soil samples may also be collected to establish the soil conditions.

Perimeter controls

Responsible disaster debris clean up requires the strictest perimeter controls to prevent waste and contaminants at the TDRS from entering the surrounding environment or community. Depending on the location of the TDRS and the nature of the debris, one or more perimeter controls will be used:

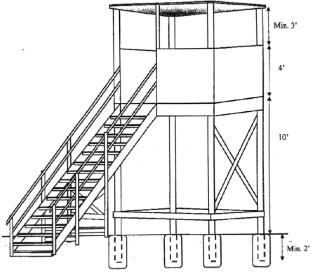
- Stormwater controls (e.g.: curbs, berms, hay bales, silt fences)
- Wind controls (e.g.: slatted fencing, tarping, or appropriate covers)
- Preventative spill measures (e.g.: oil booms or filter fabric inlet protection)
- Preventative tracking measures (e.g.: gravel, quarry blend, or rumble strips at exits)

Aftermath is so confident in our perimeter controls, that in the unlikely event a spill or leak occurs, we will take immediate action to get the leak under control, report the incident to local authorities, and pay all cleanup costs associated with the spill.

Inspection Towers

To provide a safe location for monitors to inspect truck loads, Aftermath will construct at least one OSHA- and FEMA-compliant inspection tower or adequate scissor lift. The tower will safely fit at least three individuals at a time with 64 square feet of usable floor area.

On-site Personnel



Example Inspection Tower Drawing

To oversee the safety and compliance, Aftermath ensures the following staff are on all TDRS sites:

- **TDRS Foreman:** responsible for monitoring and documenting equipment and labor time.
- **TDRS Safety Manager:** responsible for traffic control and ensuring site operations remain compliant with state and federal Occupational Safety and Health (OSHA), FEMA, and environmental regulations
- **TDRS Site Manager:** oversees debris removal contractors and on-site debris processing contractors to ensure they are compliant with their contract.



TDRS Operations

Debris Staging \rightarrow Debris Reduction \rightarrow Final Disposal

Debris Staging

Once the TDRS site begins operating, debris from nearby areas is brought on-site to this central location. The debris is then staged according to its classification, such as vegetative debris, C&D, and household waste. Each TDRS site is monitored to ensure debris is separated into its appropriate classification prior to removal.

Debris Reduction

In some cases, the TDRS becomes overrun with debris before it is time to haul the debris to final disposal. In these situations, Aftermath can perform reduction activities, such as grinding vegetative waste to mulch or incineration. As part of establishing the TDRS, we will work with Richwood to determine if reduction will be needed for the specific project.

Hauling Debris to Final Disposal

The staged debris will be hauled to final disposal at the designated location. To measure and control debris removal, when debris is moved from the temporary debris site to final disposal a load ticket is issued from the monitor. The load is then driven directly to the Final Disposal Site to dispose of the debris in accordance with all federal, state, and local rules and regulations.

TDRS Breakdown

Site Remediation

When the site is no longer needed, it will be closed once all temporary structures, materials, and waste have been removed from the premise. Aftermath will return the site to its original condition prior to the project, including analyzing site samples to ensure they meet EPA guidelines.

For your convenience, Aftermath will provide written notification of the site closure, including all chain of custody records for the project.



Demobilization Process

After TDSR closeout procedures have been completed and approved, the Project Manager will begin demobilization to remove all equipment from the area. This process is often completed within 36 hours, including the delivery of all final project reports and documentation.

Post Project

Once Richwood's project is deemed complete, Aftermath is available for Post-Disaster Recovery meetings to discuss the operations, training, monitoring, and development of the project as a review and for the future preparation of the City of Richwood.

Documenting and Resolving Damages

Aftermath is dedicated to full transparency during the entire project. While our processes are clearly defined and our team takes special care when on-site, the unpredictability of disaster debris removal sometimes results in incidental damages. In the event that any incidental damages occur, your Project Manager will personally field all complaints to



address 100% of community concerns.

To expedite solutions, we aim to resolve all matters typically in one day, but certainly within no more than a few days. If resolutions cannot be reached in this timeframe, the matter will be escalated to Aftermath's general liability carrier immediately.

We take resolving issues seriously, and that's why each step of our process is documented on our tracking form from inception to resolution, ensuring each complaint is adequately addressed. Because our job is to serve Richwood and the community, we believe that how we handle issues is a direct reflection on our commitment to serve, and we always work to find a speedy resolution.



	Incident Report Form							
Details from Person Completing the Form								
Today's Date			Time			Incident #		
Name					Title			
			Details of the	Incident				
Name of Perso	n Reporting							
	Phone			Email				
Address of	the Incident							
Contractor/Sub	Name of							
Contractor/Sub	Name of							
Contractor/Sub Individua	Name of		Follow	Up				
Contractor/Sub	Name of		Follow	Up	Date			
Contractor/Sub Individua	Name of		Follow	Up	Date			
Contractor/Sub Individua nvestigated by Plan of action Damage Attributed to	Name of		Follow	Up	Date			
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Sample Incident Report Form





Tab C: Corporate Experience and Capacity



Company Profile

From our leadership team to our project managers to our team on the ground, every aspect of Aftermath's organization focuses on helping the City of Richwood to quickly recover after an event. The expertise of our team makes this possible. All project managers are FEMA-certified, as are many of our on-the-ground employees. The company owners (biographies below) are personally involved in every project and are available to you to ensure your needs are met. To maintain the best quality and consistency in our work for Richwood, we use our own employees to complete your project where possible. All of these factors result in a strong team ready to serve your community the moment disaster strikes.

Our primary address is	Our operation's base is located					
1826 Honeysuckle Ln.	1095 Willy Vester Ln.					
Prosper, TX 75078.	Van Alstyne, TX 75495					
Ownership of Aftermath	Aftermath Disaster Recovery, Inc. was formed as a corporation under the laws of Texas on July 22, 2013.					
	We are a Texas state-certified HUB contractor that is 100% owned by Melanie Corley, its President.					
	We have no wholly owned subsidiaries, affiliated companies, joint ventures or strategic alliances with any other companies.					
	Aftermath has a labor force of twenty-five employees, most of whom travel for our deployments. They are all based in Texas.					



Texas HUB Certificate

Texas Historically Underutilized Business (HUB) Certificate



Certificate/VID Number: File/Vendor Number: Approval Date: Scheduled Expiration Date: 1463248226200 486989 22-JUL-2020 22-JUL-2024

The Texas Comptroller of Public Accounts (CPA), hereby certifies that

AFTERMATH DISASTER RECOVERY, INC.

has successfully met the established requirements of the State of Texas Historically Underutilized Business (HUB) Program to be recognized as a HUB. This certificate printed 24-JUL-2020, supersedes any registration and certificate previously issued by the HUB Program. If there are any changes regarding the information (i.e., business structure, ownership, day-to-day management, operational control, business location) provided in the submission of the business' application for registration/certification as a HUB, you must immediately (within 30 days of such changes) notify the HUB Program in writing. The CPA reserves the right to conduct a compliance review at any time to confirm HUB eligibility. HUB certification may be suspended or revoked upon findings of ineligibility.

> Statewide HUB Program Statewide Procurement Division

Note: In order for State agencies and institutions of higher education (universities) to be credited for utilizing this business as a HUB, they must award payment under the Certificate/VID Number identified above. Agencies, universities and prime contractors are encouraged to verify the company's HUB certification prior to issuing a notice of award by accessing the Internet (https://mycpa.cpa.state.tx.us/tpasscmblsearch/index.jsp) or by contacting the HUB Program at 512-463-5872 or toll-free in Texas at 1-888-863-5881. Rev. 06/19



Florida Marine Specialty License





Aftermath's Services

When a disaster strikes in your backyard, Richwood can rely on Aftermath to help you quickly and efficiently recover. We manage all aspects of clean up and debris removal, which allows you to focus on other aspects of the restoration and day-to-day operation of your community. Over the past seven years, Aftermath has helped our clients from Colorado to New Jersey and along the Gulf and Atlantic coasts recover from events such as tornadoes, hurricanes, major storms, flooding, and ice storms. We have supported our clients after large events, such as Hurricane Harvey, and lesser-known disasters, such as straight-line wind events.



Debris removal from Oyster Creek

With our extensive experience in natural disaster clean-up projects, we know what needs to be done and can create your custom cleanup plan quickly and with as minimal impact to your citizens and community as possible.

Our services include:

- 24-Hour Emergency Push Crews. Immediately following an event, it is critical to clear rights-of-way for emergency workers and to make roads navigable. With our emergency push crews, we clear all roads within 72 hours.
- Disaster Clean Up. Disaster clean up allows communities to get on the path to recovery as soon as possible. From site preparation to demolition to construction to hazardous waste removal, we have the equipment and expertise to get the job done.
- **Debris Removal.** We help remove and dispose of all types of debris, from trees to sand to clearing land.
- Waterway Debris Removal. When debris is pushed into waterways, such as canals, marshes, bays, and the ocean, we quickly and delicately remove those objects to cause as little impact as possible on the ecosystems.
- Coastal Restoration. Stunning shorelines and beaches can be devastated within hours of an event. We help to reclaim these spaces with services such as Oil Spill Clean up, Beach Replenishment, Wetlands Restoration, and Beach Sand Screening & Replacement.

Richwood can rely on Aftermath's support no matter how large or small the disaster. Our hands-on leadership team will be available to you to identify the best path forward for your community, getting you back to everyday life as quickly as possible.



Past Experience

Since its founding, Aftermath has supported our clients' recovery from events of all sizes. Our breadth of experience has allowed us to serve our clients on many of the largest disasters in recent history, as evidenced by Aftermath's involvement in the cleanup efforts of every major hurricane since Hurricane Charlie in 2004. From cleaning up after hurricanes to helping communities recover from ice storms, our team is prepared to assist Richwood after any event.

As you can see from our example projects below, Aftermath's expertise spans many different types of projects. The very nature of this Pre-Event contract implies that we do not know what type of event may hit Richwood s community. Fortunately for Richwood, our specialty is listening to your needs, and then using our specific skills and experience to serve you. Because we perform our own work in addition to managing projects, we have hands-on knowledge about how to most effectively execute operations. We strive to serve our clients and help them meet their project goals. For example, if Richwood is seeking FEMA reimbursement for an event, we have the experience to advise you on how to obtain maximum reimbursement.

In short, Aftermath's extensive experience working on projects both large and small with a hands-on approach means you can trust that we will be ready to help you recover the minute disaster strikes.



Experience

Agency	ST	Event	Description of project	Start and End Date	Final Project Cost	Project Details	Point of Contact	Phone Number	Email
Brazoria County	ТХ	Hurricane Harvey	Prime Contractor for HUD CDBG-DR/TXGLO funded storm debris removal, hauling, reduction, and site management for Oyster Creek Desnagging project.	4/6/2020 - 7/31/2020	\$4,314,248	74,569 CY 46 miles	Clay Forrister	(979) 864-1267	ClayF@brazoria- county.com
Harris County Flood Control District	ТХ	Hurricane Harvey	Prime contractor for the FEMA reimbursed cleanup of storm debris by the removal, hauling, and disposing of trees, logs, stumps, brush, tops, blockages, rubbish generated from Buffalo Bayou and Cypress Creek. Handled permitting, management, and closure of temporary debris reduction sites, reduction of vegetation by grinding, and hauling to final disposal.	2/23/2018 - 11/1/2018	\$3,918,690	17,270 tons/ 120,891 CY 32 miles	Jeff Jowell	(832) 347-4856	jeff.jowell@hcfcd.org
Orange County Drainage District	ТХ	"Hurricane Sally"	Prime Contractor for NRCS funded cleanup of storm debris by the removal, hauling, and disposal of trees, logs, stumps, brush, tops, blockages, rubbish generated from waterways.	6/3/2021 – 7/24/2021	\$1,200,000	46,464 LF	Austin Barrow	(409) 745-3225	abarrow@orangecountyd rainage.com
"Terrebonne Parish DRC"	LA	Hurricane Ida	Right of way debris removal and hauling resulting from Hurricane Ida. Over 200,000CY of debris removed with our fleet of trucks.	9/9/2021 - 4/17/2022	\$1,068,413	213,683 CY	Glen Nelson	504-214-2892	nelsonbros@cox.net
Dog Island Conservation District	FL	Hurricane Michael	Prime contractor for the Dog Island Conservation District's beach debris removal and sea oat planting project. The project was funded by the NOAA and the National Fish and Wildlife Foundation.	2/23/2021 - 3/8/2021	\$399,000	2,100 CY	Dr. William Stone	(850) 933-2342	williamstone1048@gmail. com
Oklahoma- various	ОК	Early ice storm	Right of way debris removal and hauling in various locations across various Oklahoma towns and counties due to early ice storms.	11/4/2020 - 2/8/2020	\$568,375	113,675 CY	John Longton	(580) 264-6028	greenbeltturf@yahoo.co m
Escambia County BKW	FL	Hurricane Sally	Hurricane Sally right of way debris removal and hauling of vegetative and C&D debris from across the county.	10/1/2020- 11/30/2020	\$628,006	125,600 CY	Bill Webb	(865) 207-3494	bill@bkw-inc.com
City of Boulder Custom Tree Care	СО	Early ice storm	Right of way debris removal and hauling in various locations across the city due to early ice storms.	9/16/2020 - 11/20/2020	\$385,500	57,746 CY	Jeremy Britton	(256) 749-4886	jbritton@customtreecare. com



Agency	ST	Event	Description of project	Start and End Date	Final Project Cost	Project Details	Point of Contact	Phone Number	Email
Orange County Drainage District	ТХ	Hurricane Harvey	Prime Contractor for NRCS funded cleanup of storm debris by the removal, hauling, and disposal of trees, logs, stumps, brush, tops, blockages, rubbish generated from Cow Bayou.	10/22/2019 - 11/21/2019	\$548,000	46,464 LF	Austin Barrow	(409) 745-3225	abarrow@orangecountyd rainage.com
Orange County Drainage District	ТΧ	Hurricane Harvey	Prime contractor for NRCS funded cleanup of storm debris by the removal of trees, logs, stumps, brush, tops, blockages, rubbish generated from Adams Bayou.	7/22/2019 - 9/12/2019	\$547,400	42,768 LF	Austin Barrow	(409) 745-3225	abarrow@orangecountyd rainage.com
Harris County Flood Control District	ТΧ	Hurricane Harvey	Cleanup of storm debris by the removal, hauling, and disposing of trees, logs, stumps, brush, tops, blockages, rubbish generated from Greens Bayou and Spring Creek.	7/21/2019 - 8/22/2019	\$680,000	11,681 CY	Jeff Jowell	(832) 347-4856	jeff.jowell@hcfcd.org
Harris County - Ceres	ТΧ	Tropical Storm Imelda	FEMA reimbursed right of way vegetative and C&D debris removal in Harris County, TX.	9/23/2019 - 10/11/2019	\$2/18 (100 daily rate Patricia Macov		Patricia Macey	(281) 729-2305	patricia.macey@ceresen v.com
Northwest Florida Water Management District- Ashbritt	FL	Hurricane Michael	FEMA reimbursed cleanup of storm debris by the removal, hauling, and disposing of trees, logs, stumps, brush, tops, blockages, rubbish generated from the Econfina Creek.	2/24/2019 - 3/29/2019	\$943,116	15,719 CY	Sean Creel	(850) 867-3205	sean.creel@nwfwater.co m
Lee County- East Mulloch Drainage District	FL	Hurricane Irma	Prime contractor for the FEMA reimbursed cleanup of storm debris by the removal, hauling, and final disposal of trees, logs, stumps, brush, tops, blockages, rubbish generated from EMDD and Lee County DOT canals. Coordinated with all community and project stakeholders	10/29/2018 - 1/17/2019	\$829,680	27,656 LF	Phil Gillogly	(239) 850-2636	pgillogly@leegov.com
Jackson County- Ceres	FL	Hurricane Michael	FEMA reimbursed right of way vegetative and C&D debris removal from Jackson County, FL.	10/28/2018 - 2/2/2019	\$397,347	66,225 CY	Stanley Bloodworth	(601) 529-4805	stanley.bloodworth@cere senv.com
City of Katy - Ceres	ТΧ	Hurricane Harvey	FEMA reimbursed right of way vegetative and C&D debris removal from Katy, TX.	8/28/2017 - 10/30/2017	\$36,675	6,620 CY	Stanley Bloodworth	(601) 529-4805	stanley.bloodworth@cere senv.com
Texas DOT- Harris County Maintenance Division	ТХ	Hurricane Harvey	Prime contractor for waterborne debris removal, hauling, and final disposal of storm debris from the San Jacinto River.	8/28/2017 - 10/30/2017	\$661,024	14,004 CY	Jimmy Higginson	(713) 448-0517	jimmy.higginson@txdot.g ov
Village of Wellington-Tag Grinding Svcs	FL	Hurricane Irma	Right of way vegetative and C&D debris removal from 9/15/2017 - 10/15/2017 \$244,423 42,475 CY Jerry Brooks (256) 786-5		(256) 786-9673	faith@taggrinding.com			



Agency	ST	Event	Description of project	Start and End Date	Final Project Cost	Project Details	Point of Contact	Phone Number	Email
City of Apopka- Crowder Gulf	FL	Hurricane Irma	Right of way vegetative and C&D debris removal as well as leaner and hanger removal from Apopka, FL.	10/15/2017 - 10/30/2017	\$199,329	36,241 CY	Eric Hall	(251) 459-7430	ehall@crowdergulf.com
Beaufort County- Ashbritt	SC	Hurricane Matthew	Cleanup of storm debris from county waterways by the removal, hauling, and disposing of trees, logs, stumps, brush, tops, blockages, and rubbish.	4/15/2017 - 5/15/2017	\$990,267	7,335 CY	Dan Strode	(954) 725-6992	dstrode@ashbritt.com
St. John's River- Crowder Gulf	FL	Hurricane Matthew	Cleanup of storm debris from the St. John's River by the removal, hauling, and disposing of trees, logs, stumps, brush, tops, blockages, and rubbish.	2/1/2017 - 3/31/2017	\$1,601,757	17,797 CY	Eric Hall	(251) 459-7430	ehall@crowdergulf.com
Dare County, NC Tag Grinding Svcs	NC	Hurricane Matthew	Right of way vegetative and C&D debris removal from Dare County, NC.	11/27/2016 - 12/9/2016	\$83,536	11,977 CY	Jerry Brooks	(256) 786-9673	faith@taggrinding.com
Putnam County, FL- Tag Grinding Svcs	FL	Hurricane Matthew	Right of way vegetative and C&D debris removal from Putnam County, FL.	12/13/2016 - 1/7/2017	\$140,790	24,485 CY	Jerry Brooks	(256) 786-9673	faith@taggrinding.com
Florida Fish & Wildlife- St. Andrews Bay	FL	not storm related	Constructed 47 artificial reefs measuring 15x150x3 to serve as wave breaks in order to restore sea grass habitat on the west end of St. Andrews Bay, FL.	10/1/2016 - 11/15/2016	\$110,000	planted 4,000 CY of cultch	Katie Konchar	(850) 617-9506	katie.konchar@myfwc.co m
Baton Rouge- DRC	LA	floods	Right of way vegetative and C&D debris removal from Baton Rouge, LA.	9/3/2016 - 10/31/2016	\$162,104	30,877 CY	Glen Nelson	(504) 214-2892	nelsonbros@cox.net
Houston floods- DRC	тх	floods	Right of way vegetative and C&D debris removal from Houston and Harris County flooding.	6/1/2016 - 8/30/2016	\$136,500	26,080 CY	Glen Nelson	(504) 214-2892	nelsonbros@cox.net
Texas DOT- Harris County Maintenance Division	тх	maintenance contract	Waterborne debris and driftwood collection, removal, and hauling to final disposal from the San Jacinto River	5/9/2016 - 5/27/2016	\$256,500	6,840 CY	Alan Moreau, Jr.	(281) 319-6450	alan.moreau@txdot.gov
Texas DOT- Harris County Maintenance Division	тх	maintenance contract	Waterborne debris and driftwood collection, removal, and hauling to final disposal from the San Jacinto River	6/17/2016 - 6/30/2016	\$262,732	7,007 CY	Alan Moreau, Jr.	(281) 319-6450	alan.moreau@txdot.gov
Smith County - DRC	тх	tornadoes	Right of way vegetative debris removal from Smith County resulting from tornado	4/1/2016 - 6/15/2016	\$56,287	10,234 CY	Glen Nelson	(504) 214-2892	nelsonbros@cox.net
Livingston Parish- Ceres	LA	Hurricane Isaac	Removal of more than 7,000 CY of waterborne debris from various tributaries in Livingston Parish	11/8/2015 - 12/8/2015	\$220,440	7,601	Stanley Bloodworth	(601) 529-4805	stanley.bloodworth@cere senv.com



Agency	ST	Event	Description of project	Start and End Date	Final Project Cost	Project Details	Point of Contact	Phone Number	Email
FL Dept of Aquaculture	FL	reef construction	Planted 90,858,400 lbs of oyster cultch material rebuilding oyster reefs in Apalachicola Bay	6/28/2015 - 10/28/2015	\$908,584	90M lbs	Joe Shields	(850) 653-8317	Joseph.shieldsIII@freshfr omflorida.com
Texas DOT- Harris County Maintenance Division	ТХ	maintenance contract	Waterborne debris and driftwood collection, removal, and hauling to final disposal from the San Jacinto River			(281) 319-6450	alan.moreau@txdot.gov		
Multi-area debris removal	TN, LA	tornadoes	Right of way debris removal following swath of tornadoes across multiple states	1/4/2015 - 6/27/2015	\$231,400	46,200 CY			
Baldwin County	AL	floods	Waterborne debris and driftwood collection, removal, and hauling to final disposal from various waterways in Baldwin Co	9/1/2014 - 11/7/2014	\$143,000	2,200 CY			
FL Dept of Aquaculture	FL	reef construction	Planted oyster cultch material rebuilding oyster reefs in Apalachicola Bay	5/1/2014 - 8/1/2014	over 2 seasons	over 2 seasons	Joe Shields	(850) 653-8317	Joseph.shieldsIII@freshfr omflorida.com
US Fish & Wildlife- Coastal Environmental	NJ	Hurricane Sandy	Marshland debris removal and restoration at the Edwin B Forsythe Wildlife Refuge	10/8/2013 - 4/1/2014	\$320,120	95,000 tons	Mike Durfee	(413) 253-8569	mike_durfee@fws.gov
Toms River NJ	NJ	Hurricane Sandy	Waterway debris removal from Cape May, Cumberland, and Salem County NJ following Hurricane Sandy	3/7/2013- 6/29/2013					



Right of Way Work Summaries



Hurricane Harvey Clean-up

Hurricane Harvey caused over \$125 billion dollars' worth of damage in Texas and Louisiana. Aftermath assisted several agencies on multiple projects that resulted in the removal of over 375,000 cubic yards of debris from the area. These projects included preoperation assessments to determine the best project approach. The key challenges included formulating a plan for efficiently mapping out the affected areas, which were spread over seven counties, to facilitate the efficient removal of debris while maintaining public safety and the safety of our workforce.

Hurricane Sally Clean-up

In 2020, Hurricane Sally caused over \$7.3 billion dollars in damage. Escambia County in Florida called Aftermath to manage the removal of over 240,000 cubic yards of debris. We managed trucks, skid steer crews, and hand labor to complete the recovery efforts in roughly ninety days.

Baton Rouge, LA Floods

Major flooding in Baton Rouge caused massive amounts of vegetation and construction/demolition debris to wash up. Aftermath worked as the primary subcontractor for the recovery effort, which included managing the mapping, zoning, distribution, and record-keeping. This also included coordinating over 100 trucks and crews to assist in removing over 750,000 cubic yards of debris across the city.



Vehicles and Equipment

Aftermath Disaster owns a fleet of ten self-loading, debris-hauling truck and trailer combination units that have approximately 170 cubic yard capacity per unit. All of our equipment is well-maintained in order to minimize breakdowns. We have staff mechanics on our maintenance crew who are always on hand in case a mechanical failure occurs which further reduces down time. Our mobile service trucks are equipped to handle anything but the most major of breakdowns.

Additionally, because we have been in the disaster recovery business for over a decade, we have relationships with a plethora of storm debris contractors from organizations with fleets to the one-man owneroperator. We can draw on our substantial subcontractor



registry to mobilize as many units as the CLIENT may require. Our list of equipment includes storm trucks from several of our most regularly deployed subcontractors.





Owned Equipment

Because of our large inventory of owned equipment and an employee-based labor force, we have the resources to execute the work to our clients' specifications and standards.

Year	Make	Model	Description	VIN#/Company ID #	Asset Class
2022	PETE	567	Truck, loader	1NPCL40XXND775649	VEHICLE
2022	PETE	567	Truck, loader	1NPCL40XXND775650	VEHICLE
2022	PETE	567	Truck, loader	1NPCL40XXND775651	VEHICLE
2022	PETE	567	Truck, loader	1NPCL40XXND775652	VEHICLE
2007	FRGHT	TR	Truck, loader	1FVMC5DE27HY25596	VEHICLE
2002	Sterling	LT	Truck, loader	2FZHAZA892AJ63622	VEHICLE
1987	KW	TR	Truck, loader	1XKWDB9X4HS340685	VEHICLE
1994	KW	W900	Truck, loader	1XDDB9XXRJ621484	VEHICLE
1995	Ford	TR	Truck, loader	1FDZY90T8SVA08301	VEHICLE
1992	WSTR	TR	Truck, loader	2WLPCCCH1NK930453	VEHICLE
1986	FRGHT	TR	Truck, loader	1FUPYSYBOGH275039	VEHICLE
1994	KW	Т800	Truck, loader	1XKDDB9XXRJ621484	VEHICLE
2006	Sterling	TR	Truck, haul	2FWJA3AV26AU51554	VEHICLE
1997	PETE	TR	Truck, haul	1XP5DB9X3VN431334	VEHICLE
2001	INTL	TR	Truck, tool	1HTSCAAM91H376645	VEHICLE
1991	Ford	F700	Truck, pickup	1FDNK74PXMVA36377	VEHICLE
2007	Chev	2500HD	Truck, pickup	1GCHK23637F501674	VEHICLE
2019	Ford	F250	Truck, pickup	1FT7W2BT3KEE40607	VEHICLE
2019	Chev	Suburban	Truck, SUV	1GNSKHKC4KR186883	VEHICLE
1982	Transcraft	TR	Trailer	TC16976	TRAILER
1984	Grai	DP	Trailer	G8418078	TRAILER
2006	Transcraft	FB	Trailer	1TTE5320761079356	TRAILER
2006	Transcraft	FB	Trailer	1TTE5320361079354	TRAILER
1999	KIDR	VN	Trailer, enclosed	1K9132811X2054014	TRAILER
1987	Town	FB	Trailer, flatbed	2237	TRAILER
1992	Frue	FB	Trailer, flatbed	1H2P05029NW038402	TRAILER
1998	RDIH	FB	Trailer, flatbed	47SF252T8W1013601	TRAILER
2000	Vern	FB	Trailer, flatbed	5B7291866Y000368	TRAILER
2003	Hmde	FB	Trailer, flatbed	MS15TL00X00009056	TRAILER
1993	TARA	FB	Trailer, flatbed	1T9EA4881P1204398	TRAILER
2000	BTEX	UT	Trailer, gooseneck	4K8GX2624Y1361276	TRAILER
2002	GENR	FB	Trailer, loader	112H8V329YL056277	TRAILER
2004	Load	UT	Trailer, loader	4ZECF182741168639	TRAILER
2020	Braz	LB	Trailer, lowboy	4B9BKLT37LH054725	TRAILER
1999	Trai	SD	Trailer, stepdeck	067453	TRAILER
1999	RAVE	FB	Trailer, stepdeck	1R1F44826XK990418	TRAILER
1998	Bels	UT	Trailer, utility	16JF0242W1031911	TRAILER



Year	Make	Model	Description	VIN#/Company ID #	Asset Class
2000	СМ	VN	Trailer, utility	49TCB1018Y1048331	TRAILER
2018	DownToEarth	DTE824D07B	Deckover trailer	5MYDD2425JB061521	TRAILER
2020	Kubota	95	Skid Steer	KBCZ063CPL1G52111	EQUIPMENT
2015	Bobcat	A300	Skid Steer	572315561	EQUIPMENT
2008	Bobcat	A300	Skid Steer	541321755	EQUIPMENT
2007	Bobcat	A300	Skid Steer	539911943	EQUIPMENT
2005	Bobcat	A300	Skid Steer	526411597	EQUIPMENT
2003	Bobcat	A300	Skid Steer	521111459	EQUIPMENT
2002	Kobelco	SK250LC	Excavator	LL08-U0520	EQUIPMENT
2013	Morooka	MST3000VD	Tracked dump	A300106	EQUIPMENT
2014	Pans	12x4	Aluminum pans	Childress custom	PANS
2019	CanAm	8MKC	ATV, Defender Max	3JBUCAP48KK001225	VEHICLE
2005	НМ	42	Barge	NJZ44968HULL	VESSEL
2005	НМ	45	Barge	NJZ44969HULL	VESSEL
2017	НМ	40	Barge	TX94056	VESSEL
2015	НМ	40	Barge	TX56125	VESSEL
2018	НМ	40	Barge	TX45821	VESSEL
2008	Child	Barge	Barge, aluminum deck	TQE01190E808	VESSEL
1979	Panther	15	Airboat	PAP019000079	VESSEL
2006	SilverDollar	21'	Airboat	OK501108G506	VESSEL
2008	НМ	45	Vessel	NCZ38635D808	VESSEL
2004	Skiff	24	Boat	EKHA2509J304	VESSEL
2004	Skiff	24	Boat	EKHA3061J221	VESSEL
2004	Skiff	24	Boat	EKHL3496J115	VESSEL
2003	Coam	LT	Travel trailer	1TC2B046233001255	BUNKHOUSE
2012	KYRV	TV	Travel trailer	4YDT28122CD420049	BUNKHOUSE
2019	Starcraft	AutumnRidge	Travel trailer	1SABSOBPOK2BL5092	BUNKHOUSE
2019	Starcraft	AutumnRidge	Travel trailer	1SABSOBP1K2BL5165	BUNKHOUSE
2019	Starcraft	AutumnRidge	Travel trailer	1SABSOBP8K2BL5163	BUNKHOUSE
2017	Morbark	6600	Horizontal grinder		GRINDER
2017	Morbark	6600	Horizontal grinder		GRINDER
2016	Caterpillar	320	with shear		EXCAVATOR
2017	Caterpillar	326	with thumb		EXCAVATOR
2019	John Deere	650	dozer		BULLDOZER





Tab D: Qualifications



Qualifications

When disaster strikes, Richwood needs reliable disaster recovery experts to come in and clean up quickly with minimal disruption to your residents and the local environment. Aftermath's experts bring over a decade of experience in cleaning up natural and manmade disasters around the United States, including the devastation caused by Hurricanes Harvey, Irma, Michael, Matthew, and Sally.

Our team and equipment are able to provide fullservice debris removal for small- and large-scale disaster clean-up projects. To date, Aftermath has successfully completed over \$20 million worth of debris removal projects and removed over one million cubic yards of debris with our own forces alone.

While many big disaster recovery firms have an endless list of clients they struggle to support, with Aftermath, Richwood receives a company that emphasizes:



- **Certifications for Ground Teams**: The majority of Aftermath's ground teams are individually FEMA-certified, which means the people doing the actual work are always up-to-date on the legal regulations and best practices.
- Equipment Reliability: Broken or damaged equipment causes delays, and that's not acceptable. To minimize downtime resulting from equipment failure, Aftermath's Heavy Equipment Manager ensures that every piece of owned equipment is well-maintained. Whenever possible, Aftermath will use our own vehicles and equipment for Richwood's project. In the event that additional equipment or personnel is needed, Aftermath can call upon its team of trusted external subcontractors to get your job done with the same high quality. (For more about how and when Aftermath would integrate subcontractors into your project, see Subcontractor Management section.)
- **Personalized Service**: Aftermath is big enough to handle clean-up projects in excess of \$10 million, yet small enough to provide Richwood with personalized service from the entire team, including the company's owners and the senior leadership team.
- Pre-Event Planning: Prior to each season, Aftermath can meet with Richwood's team to hold a pre-season planning session. This will allow us to identify any TDRS locations in advance, develop specific approaches to different sized events, and create a tactical plan that can be implemented the moment disaster strikes. This planning session allows us to spend more time recovering when an event occurs.



Aftermath is proud to be a 100% women-owned business, a certified HUB contractor in Texas, and a certified specialty marine contractor in Florida.

As a Texas-based company, disaster is not just a job for us. Much of our team lives in Texas, an area frequently hit by storms and severe weather events. Our team has experienced the devastation of natural disasters firsthand and are motivated to go the extra mile so others are able to quickly return to normal. With this contract, our team is ready to serve Richwood and your community the moment disaster strikes so you can experience the calm after the storm.

""Thanks for your efforts! Your crew is fast and efficient. [The county] should know the canal clean-up is in professional hands."

> Alan B., President Avalon Bay Condo Association

Key Personnel Overview

Through all the phases of a project, Aftermath will coordinate closely with the City of Richwood and the community to ensure all tasks are performed with skill and to the highest professional standards. Aftermath's principals, project managers, and other key personnel are FEMA-certified, as are many of our on-the-ground employees. To maintain the best quality and consistency in our work for Richwood, we use our own employees to complete your project where possible. The result is a completed project that meets exceeds expectations through good communication, strong leadership, and a sense of responsibility to the community. We want to serve you so you can get back to serving your community.

Meet our team

Melanie Corley, President and 100% owner

Melanie Corley has extensive experience in serving the needs and issues inherent in disaster recovery and remediation. She actively develops unique strategies to respond to and provide unmatched service to our clients. Her effective communication lays the groundwork necessary to ensure goals are met and clearly defined for a well-working partnership, and she has developed strong relationships with local partners in the clean-up efforts.



She holds both a Juris Doctorate and a Bachelor of Business Administration from the University of Texas at Austin. Melanie is certified by the NIMS Emergency Management Institute ICS 0100, ICS 0200.

Obie Corley, Vice President

Obie Corley is one of the foremost experts in all phases of disaster recovery operations including removal, reduction, recycling, disposal, and restoration. He knows how to quickly mobilize a team and manage multi-site recovery contracts while still maintaining a personal interest in each project.

Obie has a fundamental understanding of environmental and economic recovery and can restore sites under strict compliance and awareness of FEMA, DOT, OSHA and other agency standards. He is certified by the NIMS Emergency Management Institute ICS 0100, ICS 0200.

Katie Halvorson, Office Administrator

Katie Halvorson is a contract administrator whose attention to detail keeps projects' documentation requirements in compliance to ensure maximum FEMA reimbursement. Her superior communication enables all stakeholders to be well-informed and equipped with their requirements. Ms. Halvorson is certified by the NIMS Emergency Management Institute ICS 0100, ICS 0200.

Rock Malone, Senior Project Manager

With 30 years of experience in disaster relief recovery, Rock has amassed an extensive background in high-level management, disaster response, and excellent communication skills. Recent projects of note include managing land-based debris for removal operations in Jackson County, Florida, and water-based debris removal from Buffalo Bayou in Houston following Hurricane Harvey.

Damian Sazama, Project Manager

With his background in the US Navy, Damian has a unique perspective and is very service-oriented to provide above and beyond service for Aftermath clients. He's been in the disaster recovery industry for five years and recently managed the 2018 Lee County waterway debris removal project.

Phillip Riippa, Heavy Equipment Manager

With 40 years of experience as an operator and mechanic, Phillip was one of the original employees at Aftermath and now oversees our heavy equipment division. His expertise in diagnosing equipment issues helps us keep equipment downtime to a minimum while also minimizing any negative environmental impacts.



Adam Gonzalez, **Director of Business Operations**

Adam works to create and implement systems that ensure smooth and efficient operations inside of the company, as well as establish relationships that enable our team to work at maximum effectiveness in concert with all stakeholders. Adam is certified by the NIMS Emergency Management Institute ICS 0100.

Reese Corley, Project Manager

Reese's leadership ability and communication skills are an asset to our team and our clients. His tenacity and perseverance translate to excellent problem solving skills and a determination to not quit until each job is done right. His energy and drive helps us meet deadlines and overcome all obstacles.

Contact Name	Title	Phone Number	Email
Obie Corley	Vice President	972-567-1491	obie@aftermathdisaster.com
Damian Sazama	Project Manager	239-272-0555	damian@aftermathdisaster.com
Adam Gonzalez	Director of Business Operations	972-984-8969	adam@aftermathdisaster.com
Melanie Corley	President	972-567-1489	mkcorley@aftermathdisaster.com

Our Response Team



Melanie Corley

President t



1826 Honeysuckle Ln

Prosper, TX 75078

972-567-1489 Mkcorley@AftermathDisaster.com

Disaster Recovery Experience

President | Aftermath Disaster Recovery | From 2013-Present

Role has involved serving as a liaison to clients, providing logistics coordination with field operations, contract negotiations, preparation of proposals, subcontractor coordination, and managing back-office activities including accounts payable, accounts receivable, reporting and human resources.

2019 - Present	Orange County Drainage District- Adams Bayou waterway debris removal
	Spring Creek and Greens Bayou waterway debris removal Harris County ROW debris removal from TS Imelda Econfina Creek waterway debris removal from Hurricane Michael
2018	Lee County waterway debris removal from various waterways ROW clearing in Jackson County, FL following Hurricane Michael Harris County Flood Control District Buffalo Bayou and Cypress Creek waterway project
2017	ROW clearing in Katy, TX following Hurricane Harvey Texas Department of Transportation Harris County Maintenance waterway debris project Beaufort County, SC waterway debris removal St. John's River waterway debris removal
2016	 ROW clearing in North Carolina and Florida following Hurricane Matthew Florida Fish & Wildlife artificial reef construction ROW clearing in Baton Rouge, LA from flooding ROW clearing in Houston, TX from flooding ROW clearing in Smith County, TX following tornadoes
2015	Waterway debris removal from tributaries in Livingston Parish Artificial reef construction in Apalachicola Bay ROW clearing from Baton Rouge, LA flooding ROW clearing in Houston, TX from flooding ROW clearing from tornadoes across Tennessee
2014 - 2013	Waterway debris removal from flooding in Baldwin County, AL Artificial reef construction in Apalachicola Bay, FL Edwin B Forsythe wildlife refuge marshland debris removal following Hurricane Sandy Waterway debris removal in Cumberland County, NJ following Hurricane Sandy

Skills Profile

Education

Juris doctorate | 1997 | University of Texas at Austin

Bachelor of Business Administration | 1991 | University of Texas at Austin

Organizational Leadership

Leads Aftermath Disaster Recovery, Inc. on a powerful growth trajectory that has nearly doubled revenue and capacity each year for the past five years.

Communication

Years of public speaking and conducting law enforcement training yields an effective communicator who uses that skill to ensure project needs are understood and delivered. Certified Texas mediator.

Financial Management and Reporting

Oversees the company's forecasting, budgeting, and account payables and receivables. Timely reporting means that projects are kept on budget and on time within contract guidelines.

Human Capital

Oversees the permanent labor force and the subcontractor vetting to ensure quality personnel is representing Aftermath Disaster Recovery with excellence.

Compliance

Uses legal expertise and experience to know and implement the necessary compliance measures with FEMA, OSHA, USDOT, and other local, state, and federal regulations.



Robert Obie Corley

Vice-President

Disaster Recovery Experience

Vice President | Aftermath Disaster Recovery | From 2013-Present

Role has involved serving as project manager, fleet development, providing oversight of field operations, construction meetings, crisis management, subcontractor management, and field supervision. Events have included: Hurricanes Harvey, Irma, Matthew, Isaac, Sandy, Michael and massive flooding events across the Gulf Coast.

2019 - Present	Orange County Drainage District- Adams Bayou waterway debris removal Spring Creek and Greens Bayou waterway debris removal Harris County ROW debris removal from TS Imelda Econfina Creek waterway debris removal from Hurricane Michael
2018	Lee County waterway debris removal from various waterways ROW clearing in Jackson County, FL following Hurricane Michael Harris County Flood Control District Buffalo Bayou and Cypress Creek waterway project
2017	ROW clearing in Katy, TX following Hurricane Harvey Texas Department of Transportation Harris County Maintenance waterway debris project Beaufort County, SC waterway debris removal St. John's River waterway debris removal
2016	ROW clearing in North Carolina and Florida following Hurricane Matthew Florida Fish & Wildlife artificial reef construction ROW clearing in Baton Rouge, LA from flooding ROW clearing in Houston, TX from flooding Texas Department of Transportation waterway debris removal from San Jacinto River bridge ROW clearing in Smith County, TX following tornadoes
2015	Waterway debris removal from tributaries in Livingston Parish Artificial reef construction in Apalachicola Bay Texas Department of Transportation waterway debris removal from San Jacinto River bridge ROW clearing from Baton Rouge, LA flooding ROW clearing from tornadoes across Tennessee
2014 - 2013	Waterway debris removal from flooding in Baldwin County, AL Artificial reef construction in Apalachicola Bay, FL Edwin B Forsythe wildlife refuge marshland debris removal following Hurricane Sandy Waterway debris removal in Cumberland County, NJ following Hurricane Sandy

972-567-1489 Obie@AftermathDisaster.com

> 1826 Honeysuckle Ln Prosper, TX 75078

Skills Profile

Field Experience

Obie has worked in the disaster relief industry for the past 15 years.

Management Experience

He has managed over 40 disaster recovery projects that involved FEMA reimbursement including hurricanes, tornadoes, floods, ice storms, and wind storms. He has also executed several reef construction projects. Mr. Corley is an expert at debris removal from environmentally sensitive and logistically challenging areas.

Logistics

Leads Aftermath Disaster Recovery, Inc. in planning logistically challenging disaster relief efforts. Recognized for executing difficult projects where other contractors have previously failed. There is no project for which Obie cannot craft the most economically viable and logistically sound solutions.

Certifications

Intro to Incident Command System, Basic Incident Command System for Initial Response, First Aid and CPR



Project Manager

Disaster Recovery Experience

Project Manager | Aftermath Disaster Recovery | From 2013-Present

With over a decade of consulting and management experience, Damian Sazama is an experienced supervisor and field manager capable of concurrently supervising multiple crews. His broad experience, commitment to quality and safety, technical expertise, and leadership skills make Mr. Sazama a highly valuable asset to our supervisory team.

Lee county	Lee County Debris Removal Project from 20 various waterways. Mr. Sazama managed stakeholder relationships by interfacing with homeowners, homeowners' associations, county leadership, and crews in executing a logistically challenging project. Because this project spanned so many waterways, Mr. Sazama scheduled crew assignments and vessel mobilization/demobilization in order to execute this project in an efficient and effective plan. He maintained excellent relationships with the citizens of the County as well as the county's staff and our company crews and subcontractors.
Econfina Creek	Econfina Creek Debris Removal Project. Mr. Sazama managed the water-based crews to ensure all project specifications were being executed. His experience on vessels and communicating with crews makes him an effective leader in the execution of our projects
Hurricane Irma	Hurricane Irma consultant for Tag Grinding in Lee County, FL. Mr. Sazama managed multiple contractors in the wake of Hurricane Irma. He provided project management for right of way, canal, and vacant lot debris removal. Acted as a point of contact between prime contractor and city management
2014 - 2013	Waterway debris removal from flooding in Baldwin County, AL Artificial reef construction in Apalachicola Bay, FL Edwin B Forsythe wildlife refuge marshland debris removal following Hurricane Sandy Waterway debris removal in Cumberland County, NJ following Hurricane Sandy



972-567-1489

1826 Honeysuckle Ln Prosper, TX 75078

Skills Profile

Field Experience

Damian has worked in the disaster relief industry for the past 6 years. He has managed several disaster recovery projects that involved FEMA reimbursement. His history in the US Navy gives him attention to detail and effective communication skills in serving our clients.

Project Management Experience

Serves Aftermath Disaster Recovery, Inc. as an effective project manager who listens to our clients' needs and executes our projects to their specifications. Damian is an excellent communicator whose winsome personality helps balance all the various stakeholders' interests in our disaster recovery efforts.

Service

• US Navy radioman with top security clearance; supported air, land and sea missions within the Sixth Fleet

- Radioman, cryptology, communications, petty officer
- US Coast Guard certified boat captain
- •Red Cross disaster team



Reese Corley

Project Manager

Disaster Recovery Experience

Project Manager | Aftermath Disaster Recovery | From 2013-Present

With over a decade of communication and training, Reese Corley is an experienced and capable manager. His commitment to quality and safety, practicing technical excellence, and leadership skills make Mr. Corley a highly valuable asset to our supervisory team.

Hurricane Ian	Reese managed 10 trucks in Northport, Florida for operations totally 185,000 CY.
	In addition, he managed multiple barge crews in Lee County, Florida, working on waterway debris removal, yielding 30,000 CY.
Dallas, TX	In Dallas, Texas Reese showed that he is an effective leader in the execution of our projects. He helped to execute a large bulk trash clean up for the City of Dallas in the summer of 2022.
Terrebonne, Louisiana	Following Hurricane Ida, Reese managed a fleet of trucks for ROW debris removal.
2021-2022	Reese managed Orange County canal clean-up following Hurricane Laura in July 2021.His responsibilities included



972-567-1489 Reese@AftermathDisaster.com

1826 Honeysuckle Ln Prosper, TX 75078

Skills Profile

Field Experience

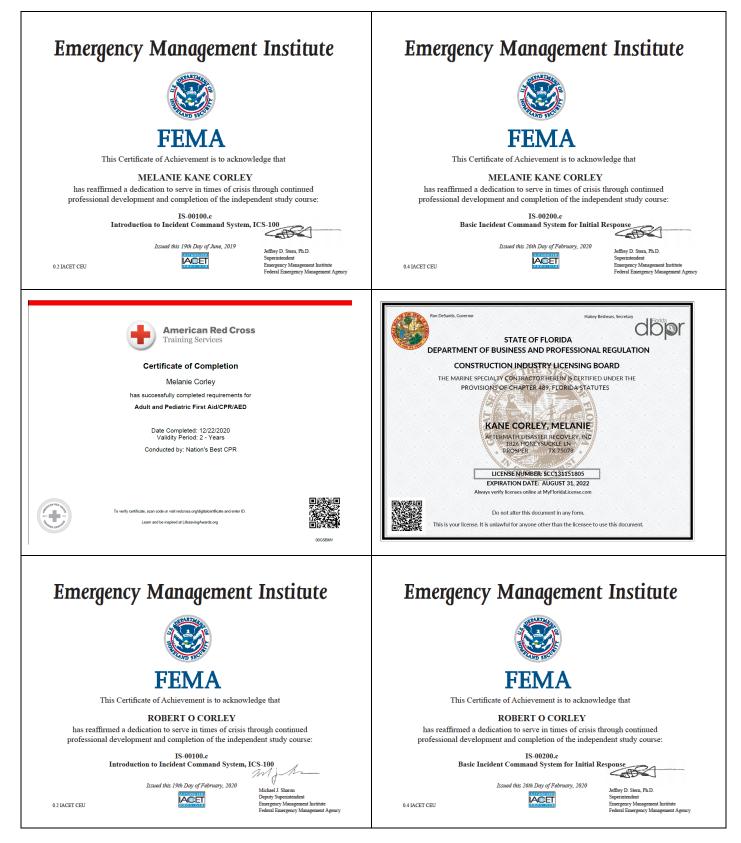
Reese has worked in the disaster relief industry for the past 6 years. He has managed several disaster recovery projects that involved FEMA reimbursement. His history in communications makes him and effective communicator, leader. His attention to detail and desire for excellence in all jobs, large or small, is a benefit when serving our clients.

Project Management Experience

Serves Aftermath Disaster Recovery, Inc. as an effective project manager who listens to our clients' needs and executes our projects to their specifications. Reese is an excellent communicator whose perseverance and fortitude helps balance all the various stakeholders' interests in our disaster recovery efforts.



Certifications





Aftermath Disaster Recovery









Insurance Sample

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Phone: 319.294.4095

Financial Capability

Swiss Re Corporate Solutions America Insurance Corporation Swiss Re m Swiss Re Corporate Solutions Premier Insurance Corporation 1120 Depot Lane SE, Ste 100, Cedar Rapids, IA 52401 **Corporate Solutions** Email: Christopher_Gifford@swissre.com January 30th, 2023 Aftermath Disaster Recovery, Inc. Re: Prosper, TX To Whom it May Concern: The purpose of this letter is to confirm that Aftermath Disaster Recovery, Inc. is a valued surety customer of Swiss Re Corporate Solutions. Swiss Re Corporate Solutions America Insurance Corporation is on the Department of Treasury's Registry Listing of Approved Sureties (Circular 570) and currently has an A.M. Best Rating of A+ (Superior). Over the past several years, Swiss Re Corporate Solutions has enjoyed a strong relationship and has the utmost confidence in the management team at Aftermath Disaster Recovery, Inc. At the present time, we would favorably consider extending surety support on an aggregate work program of up to \$20,000,000. Contingent upon favorable review of contract documents, financing information, and other pertinent underwriting information at the time performance and payment bonds are required, it would be our intention to provide such bonds. You understand of course that any arrangement to provide bonds is a matter between ourselves and Aftermath Disaster Recovery, Inc. and we assume no liability to you, nor to any other third party, should we decide not to issue said bonds. This letter is not an assumption of liability, nor is it a bid bond or performance bond. It is issued only as a bonding reference requested from us by our client. If we can provide further information, please let us know. Sincerely, Christopher Gifford Vice President Swiss Re Corporate Solutions CORSO Jan 2017



Aftermath Disaster Recovery

Richwood, TX - RFP #23-003P



Tab E: References



References

Project Experience #1									
Agency Event Term Amount									
Harris County Flood Control District, TXHurricane Harvey02/23/2018 - 11/01/2018\$3,918,690									
Description of Project: Prime contractor for the FEMA reimbursed cleanup of storm debris by the removal, hauling, and disposing of trees, logs, stumps, brush, tops, blockages, rubbish generated from Buffalo Bayou and Cypress Creek. Handled permitting, management, and closure of temporary debris reduction sites, reduction of vegetation by grinding, and hauling to final disposal.									
Contact Person:	Jeff Jowell								
Contact Phone:	Contact Phone: (832) 347-4856								
Contact Email: jeff.jowell@hcfcd.org									

Project Experience #2			
Agency Event Term Amount			
Brazoria County	Hurricane Harvey	03/23/2020 – 07/31/2020	\$4,314,246
<i>Description of Project:</i> Prime contractor for debris removal, TDRS service, hauling and reduction of storm debris. Aftermath recovered and removed 74,569 CY of debris.			
Contact Person:	Clay Forister, PE, Pr	oject manager	
Contact Phone:	979-864-1267		
Contact Email:	clayf@brazoria-coun	ity.com	



Project Experience #3				
Agency Event Term Amount				
Lee County, FL East Mulloch Drainage District	Hurricane Irma	10/1/2018 – 01/15/2019	\$829,000	

Description of Project:

Prime contractor for the FEMA reimbursed cleanup of storm debris by the removal, hauling, and final disposal of trees, logs, stumps, brush, tops, blockages, rubbish generated from EMDD and Lee County DOT canals. Coordinated with all community and project stakeholders

Contact Person:	Phil Gillogly
Contact Phone:	(239) 850-2636
Contact Email:	pgillogly@leegov.com

Project Experience #4				
Agency Event Term Amount				
Orange County Drainage District	Hurricane Harvey	10/22/2019 – 11/21/2019	\$548,000	
Description of Project:				
Prime Contractor for NRCS funded cleanup of storm debris by the removal, hauling, and disposal of trees, logs, stumps, brush, tops, blockages, rubbish generated from Cow Bayou.				
Contact Person:	Austin Barrow			
Contact Phone:	(409) 745-3225			
Contact Email:	abarrow@orangecou	intydrainage.com		



Project Experience #5			
Agency	Event	Term	Amount
Dog Island Conservation District	Hurricane Michael	02/23/2021 - 03/08/2021	\$399,000
Description of Project:			
Prime contractor for the Dog Island Conservation District's beach debris removal and sea oat planting project. The project was funded by the NOAA and the National Fish and Wildlife Foundation.			
Contact Person:	Dr. William Stone		
Contact Phone:	(850) 933-2342		
Contact Email:	williamstone1048@g	ımail.com	

Litigation History

- Aftermath Disaster Recovery, Inc. has no current pending litigation; no pending civil, criminal or administrative proceedings pending against it at this time.
- Aftermath Disaster Recovery has no outstanding judgements or liens affecting it.
- Aftermath Disaster Recovery has never had any judgement entered against it for any federal, state, or local court, and no criminal conviction or proceeding ever issued against the company or its owner or principals.



Aftermath Disaster Recovery

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Tab F: Pricing



SERVICES PRICING	3	
ROW Vegetative Debris Removal and Transport to TDRS	Unit of Measure	Unit Price
0 – 14.99 Miles	CY	\$ 6.90
15- 29.99 Miles	CY	\$ 7.90
30 – 59.99 Miles	CY	\$ 9.90
60 Miles +	CY	\$ 10.90
C&D Debris Removal and transport to TDRS	Unit of Measure	Unit Price
0 – 14.99 Miles	CY	\$ 6.90
15 – 29.99 Miles	CY	\$ 7.90
30 – 59.99 Miles	CY	\$ 9.90
60 Miles +	CY	\$ 10.90
TDRS Management	Unit of Measure	Unit Price
Reduction of Vegetative Debris by Grinding	CY	\$ 2.25
Reduction of Vegetative Debris by Air Curtain Burn/Incineration	СҮ	\$ 1.25
Below Ground Air Curtain Burn/Incineration	CY	\$ 1.25
Controlled Open Burning	CY	\$ 1.00
Compacting Vegetative Debris and/or C & D Debris	CY	\$ 1.50
Debris Management Site Management	CY	\$ 1.50
Final Disposal from TDRS to Final Disposal Site	Unit of Measure	Unit Price
0 – 14.99 Miles	CY	\$ 3.25
15 – 29.99 Miles	CY	\$ 3.75
30 – 59.99 Miles	CY	\$ 4.25
60 Miles +	CY	\$ 5.40
Demolition and Removal of Private Structure	Unit of Measure	Unit Price
Demolition of Private Structure	CY	\$ 15.00
Debris Removal Transport Non RACM	Unit of Measure	Unit Price
0 – 14.99 Miles	CY	\$ 3.25
15 – 29.99 Miles	CY	\$ 3.75
30 – 59.99 Miles	CY	\$ 4.25
60 Miles +	CY	\$ 5.40



Debris Removal Transport RACM	Unit of Measure	Unit	Price
0 – 14.99 Miles	CY	\$	13.25
15 – 29.99 Miles	CY	\$	13.75
30 - 59.99 Miles	CY	\$	14.25
60 Miles +	CY	\$	15.40
Removal of Hazardous Trees and Limbs	Unit of Measure	Unit	Price
6.00"-12.99" Diameter	Tree	\$	95.00
13.00"-24.99" Diameter	Tree	\$	175.00
25.00"-36.99" Diameter	Tree	\$	315.00
37.00"-48.99" Diameter	Tree	\$	315.00
49.00" and larger Diameter	Tree	\$	315.00
Hazardous Hanging Limbs	Tree	\$	80.00
Removal of Hazardous Stumps	Unit of Measure	Unit	Price
24.10"-36.99" Diameter	Stump	\$	275.00
37.00"-48.99" Diameter	Stump	\$	275.00
49.00" or Greater Diameter	Stump	\$	400.00
Specialty Removal	Unit of Measure	Unit	Price
Electronic Debris	Unit	\$	35.00
Carcass Removal	LB	\$	8.00
Household Hazardous Waste (HHW) Removal & Disposal	LB	\$	8.00
White Goods	Unit	\$	50.00
Freon Management	Unit	\$	45.00
Storm sewer and culvert cleaning	LF	\$	18.00
Abandoned Vehicle Removal	Unit	\$	395.00

ADDITONAL EQUIPMENT/LABOR PRICING			
Description	Unit	Pric	e
Skid Steer	Hour	\$	85.00
CAT D4 Dozer	Hour	\$	145.00
CAT D6 Dozer	Hour	\$	150.00
CAT D8 Dozer	Hour	\$	185.00
Dump Truck, 5-15CY	Hour	\$	120.00
Dump Truck, 16-24 CY	Hour	\$	170.00
Dump Truck, 25-34 CY	Hour	\$	170.00
Dump Truck (Trailer Dump with Tractor) 35-44 CY	Hour	\$	170.00



Dump Truck (Trailer Dump with Tractor) 45-54 CY	Hour	\$ 170.00
Dump Truck (Trailer Dump with Tractor) 55-64 CY	Hour	\$ 170.00
Dump Truck (Trailer Dump with Tractor) 65-74 CY	Hour	\$ 170.00
Dump Truck (Trailer Dump with Tractor) 75+ CY	Hour	\$ 200.00
Excavator, Hydraulic, 1.5 CY	Hour	\$ 135.00
Excavator, Hydraulic, 2.5 CY	Hour	\$ 140.00
Excavator, Hydraulic, 3.5+ CY	Hour	\$ 150.00
Excavator/Track hoe, Rubber Tire (with debris grapple)	Hour	\$ 145.00
Wheel Loader	Hour	\$ 125.00
Low Bed Equipment Trailer with Tractor, 12-ton		¢ 115.00
capacity	Hour	\$ 115.00
Low Bed Equipment Trailer with Tractor, 35-ton		\$ 115.00
capacity	Hour	φ 110.00
Low Bed Equipment Trailer with Tractor, 50-ton	1.1	\$ 150.00
capacity	Hour	¢ 405.00
Log Skidder	Hour	\$ 125.00
300 – 400 HP Tub Grinder	Hour	\$ 500.00
800 – 1,000 HP Diamond Z Tub Grinder	Hour	\$ 1,250.00
30 Ton Crane	Hour	\$ 175.00
50 Ton Crane	Hour	\$ 300.00
40-60' Bucket Truck	Hour	\$ 200.00
Service Truck	Hour	\$ 50.00
Water Truck	Hour	\$ 95.00
Portable Light Plant	Hour	\$ 160.00
Equipment Transports	Hour	\$ 115.00
Pickup Truck, Unmanned	Hour	\$ 25.00
Self-loading Dump Truck with Knuckleboom and debris		¢ 220.00
grapple	Hour	\$ 220.00
Superintendent with truck, phone & radio	Hour	\$ 105.00
Foreman with truck, phone & radio	Hour	\$ 105.00
Safety/Quality Control Inspector with vehicle, phone & radio	Hour	\$ 95.00
Inspector with vehicle, phone & radio	Hour	\$ 85.00
Ground Hand	Hour	\$ <u>50.00</u>
Traffic Control Personnel	Hour	
		-
Laborer with Chainsaw	Hour	\$ <u>55.00</u>
Climber with gear	Hour	\$ 90.00 \$ 20.00
Administrative Personnel	Hour	\$ 30.00
Portable Toilet Unit	Day	\$ 1,000.00
20' Dishwashing Container-2 Week Minimum	Week	\$ 25,500.00
32' Dishwashing Trailer -2 Week Minimum	Week	\$ 31,800.00



28' Laundry Trailer -2 Week Minimum	Week	\$ 26,000.00
6-Stall Shower Trailer -2 Week Minimum	Week	\$ 19,400.00
8-Stall Shower Trailer -2 Week Minimum	Week	\$ 25,900.00
ADA Combo Trailer-2 Week Minimum	Week	\$ 13,500.00
3-Stall Restroom Trailer-2 Week Minimum	Week	\$ 8,500.00
8-Stall Restroom Trailer -2 Week Minimum	Week	\$ 22,700.00
10-Stall Restroom Trailer -2 Week Minimum	Week	\$ 28,400.00
Sattelite Internet Service	Week	\$ 3,000.00
Sattelite Phone	Week	\$ 500.00
Emergency Power Generator 10 KW	Day	\$ 600.00
Emergency Power Generator 15 KW	Day	\$ 900.00
Emergency Power Generator 20 KW	Day	\$ 1,200.00
Emergency Power Generator 30 KW	Day	\$ 1,800.00
Emergency Power Generator 50 KW	Day	\$ 2,200.00
Emergency Power Generator 75 KW	Day	\$ 3,000.00
Emergency Power Generator 100 KW	Day	\$ 4,000.00
Emergency Power Generator 150 KW	Day	\$ 5,000.00
Emergency Power Generator 200 KW	Day	\$ 6,000.00
Emergency Power Generator 500 KW	Week	\$ 9,000.00
Emergency Power Generator 750 KW	Week	\$ 16,000.00
Emergency Power Generator 1000 KW	Week	\$ 16,000.00
Emergency Power Generator 1500 KW	Week	\$ 25,000.00
Emergency Power Generator 2000 KW	Week	\$ 30,000.00
Light Tower	Day	\$ 500.00
Office Trailer	Day	\$ 400.00
1" Diaphragm Pump and Discharge Hose	Hour	\$ 35.00
2" Diaphragm Pump and Discharge Hose	Hour	\$ 35.00
3" Diaphragm Pump and Discharge Hose	Hour	\$ 305.00



Aftermath Disaster Recovery

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Tab G: Conflict of Interest Form



CONFLICT OF INTEREST QUESTIONNAIRE For vendor doing business with local governmental entity	FORM CIQ
This questionnaire reflects changes made to the law by H.B. 23, 84th Leg., Regular Session.	OFFICE USE ONLY
This questionnaire is being filed in accordance with Chapter 176, Local Government Code, by a vendor who has a business relationship as defined by Section 176.001(1-a) with a local governmental entity and the vendor meets requirements under Section 176.006(a).	Date Received
By law this questionnaire must be filed with the records administrator of the local governmental entity not later than the 7th business day after the date the vendor becomes aware of facts that require the statement to be filed. <i>See</i> Section 176.006(a-1), Local Government Code.	
A vendor commits an offense if the vendor knowingly violates Section 176.006, Local Government Code. An offense under this section is a misdemeanor.	
1 Name of vendor who has a business relationship with local governmental entity.	
N/A	
2 Check this box if you are filing an update to a previously filed questionnaire. (The law re completed questionnaire with the appropriate filing authority not later than the 7th busines you became aware that the originally filed questionnaire was incomplete or inaccurate.)	s day after the date on which
3 Name of local government officer about whom the information is being disclosed.	
N/A	
Name of Officer	
officer, as described by Section 176.003(a)(2)(A). Also describe any family relationship with Complete subparts A and B for each employment or business relationship described. Attack CIQ as necessary. A. Is the local government officer or a family member of the officer receiving or I other than investment income, from the vendor? Yes No B. Is the vendor receiving or likely to receive taxable income, other than investment officer or a family member of the officer AND the taxable local government and entity? Yes No Example the local government officer or a family member of the officer AND the taxable local government officer or a family member of the officer AND the taxable local governmental entity? Yes No	h additional pages to this Form ikely to receive taxable income, t income, from or at the direction income is not received from the
other business entity with respect to which the local government officer serves as an o ownership interest of one percent or more.	fficer or director, or holds an
as described in Section 176.003(a)(2)(B), excluding gifts described in Section 176.0	
Signature of vendor doing business with the governmental entity 6/15/23	Date

Aftermath Disaster Recovery

Richwood, TX - RFP #23-003P



Tab H: Certification



City of Kichwood

RFP #22-002P Debris Management and Removal Services

BIDDER CERTIFICATION AND ADDENDA ACKNOWLEDGEMENT

By signature affixed, the bidder certifies that neither the bidder nor the firm, corporation, partnership, or institution represented by the bidder, or anyone acting for such firm, corporation, or institution has violated the anti-trust laws of this State, codified in Section 15.01, et seq., Texas Business and Commerce Code, or the Federal antitrust laws, nor communicated directly or indirectly the bid made to any competitor or any other person engaged in such fine of business.

Bidder has examined the specifications and has fully informed themselves as to all terms and conditions. Any discrepancies or omissions from the specifications or other documents have been clarified with City representatives and noted on the bid submitted.

Bidder guarantees product offered will meet or exceed specifications identified in this RFP.

Bidder must initial next to each addendum received in order to verify receipt:

Addendum #1

Addendum #2

Addendum #3_____

Addendum #4

Addendum #5

Adam Gonzalez

Aftermath Disaster Recovery, Inc.

Director of Business Operations

Addendum #6

Bidder Must Fill in and Sign:

NAME OF
FIRM/COMPANY:
REPRESENTATIVE's
NAME:
REPRESENTATIVE's
TITLE:
MAILING ADDRESS:

CITY, STATE, ZIP: PHONE & FAX

NUMBERS:

E-MAIL ADDRESS:

AUTHORIZED SIGNATURE: DATE:

(972) 984-8969 adam@aftermathdisaster.com		Prosper, TX 7507	8		
		(1999)			
adam@aftermathdisaster.com	adam@aftermathdisaster.com	(972) 984-8969			
	Pm Cm	adam@aftermath	lisaster.com		
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