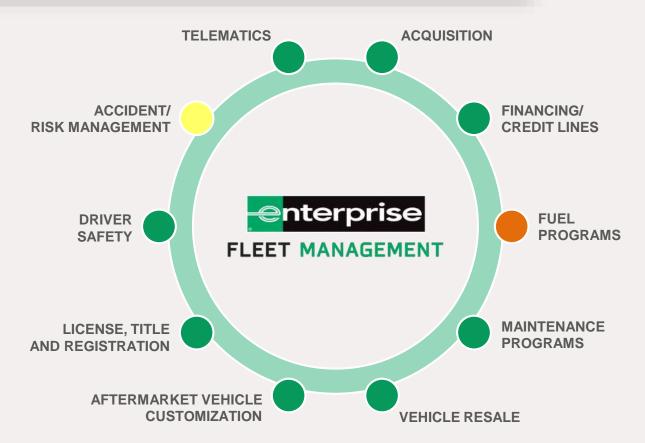


DELIVERING SOLUTIONS. DRIVING RESULTS.





Effective Vehicle Life Cycle

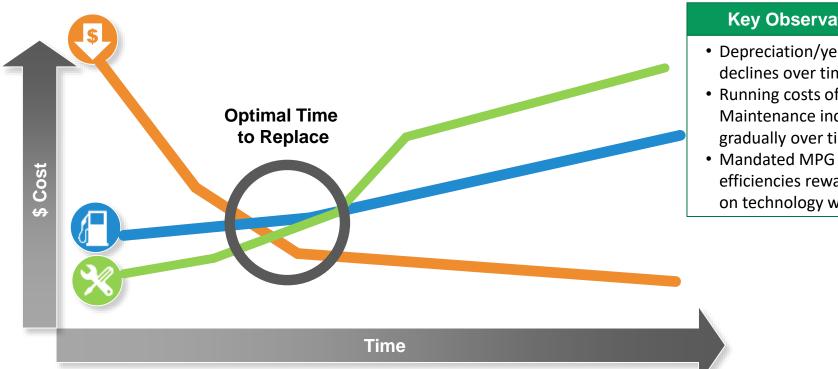
One of the important elements of Fleet Management is knowing the economics of when to replace vehicles

Enterprise analyzes the following items before making recommendations:

- Used vehicle prices / Vehicle resale environment
- Maintenance expenses / downtime
- Fuel and fuel economy standards
- Appearance and branding
- Vehicle incentives



EFFECTIVE VEHICLE LIFECYCLE:



Key Observations

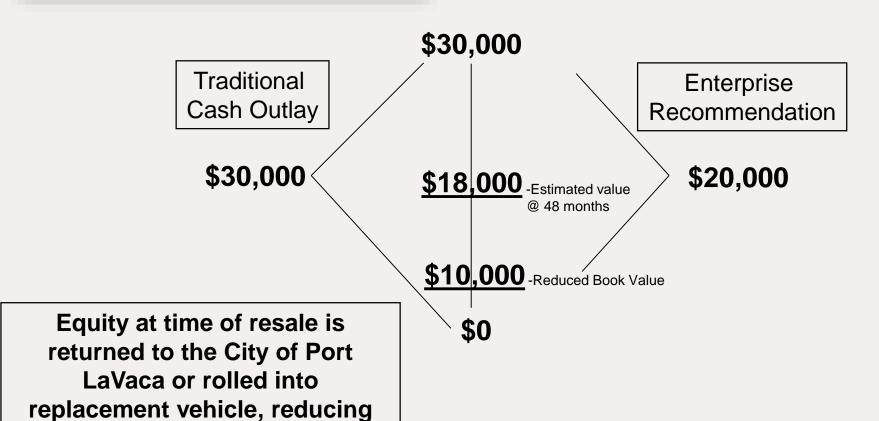
- Depreciation/year declines over time
- Running costs of Fuel and Maintenance increase gradually over time
- efficiencies reward staying on technology wave



Open-Ended Equity Leasing Model

ongoing costs





INDUSTRY UPDATE

A look into Total Cost of Ownership trends since the beginning of Partnership - December 2021



Acquisition

+16

new vehicle prices



Fuel
+0.5% -3.5%

price per gallon



Funding

+94

BPS

3-year treasury interest rate



Remarketing

+18%

resale value



Maintenance

+37%

repairs



Insurance

+11%

premium increase



INDUSTRY UPDATE:

INVENTORY SHORTAGE (2021 – 2023)



Operational Challenges

Pre-PandemicCurrentStock Searches3 Days3 WeeksLead Times12-16 Weeks52 WeeksInventory Levels3.75 Million1.2 MillionAvg Vehicle Cost\$27,000\$47,000

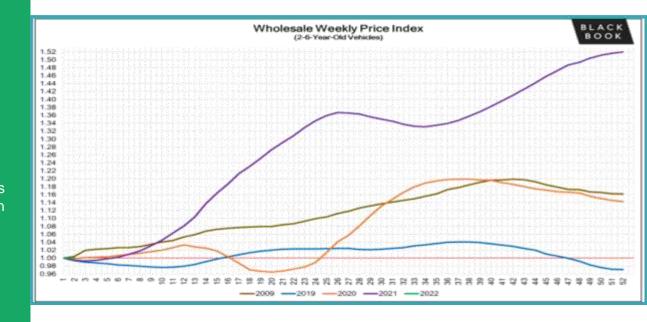


Dealers holding vehicles for retail vs. fleet



Volume incentive agreements different terms if at all

VEHICLE INVENTORY CHALLENGES



Where We Started



Fleet Overview - December 2021 at Partnership Closure

Prior to Partnership	
Average Fleet Size:	35
Total Fleet Value:	\$120,788
Different Vehicle Classes	16
Annual Maintenance Expense	\$63,840
Average Monthly Maintenance by Unit	\$162.00
Annual Fuel Expense	\$51,100
Average Annual Miles	8,100
Average Miles Per Gallon	10

Safety Concerns:

- Units predating Anti-Lock Brakes (2007): 2
- Units Predating Electronic Stability Control (2012): **7**
- Units that predate standardization of back up camera (2018): 29

On Our Way





Acquisitions

Total Delivered

33

\$114,136 in Gov't Incentives Remarketing

Units Sold

24

\$80,825 in recaptured funds Felematics - GeoTab

Driver Safety data

Accurate Mileage

GeoTracking

Oversight of all Maintenance Program Repairs by ASE certified **Technicians**

No Repair approved without Maintenance **Approval**

How Far We Have Come



Fleet Overview- End of Fiscal Year 2024

	Prior to Partnership	End of FY24
Average Fleet Size:	35	45
Total Fleet Value:	\$120,788	\$1,405,801
Different Vehicle Classes	16	9
Annual Maintenance Expense	\$63,840	\$75,950.10
Average Monthly Maintenance by Unit	\$162.00	\$140.65
Annual Fuel Expense	\$51,100	\$126,375
Average Annual Miles	8,100	12,980
Average Miles Per Gallon	10	19



GM Order Banks

Order Banks Open: Open Now

Production has Begun

Forecasted Lead Time: 2-3 months

Replacement Plan

16 Vehicles identified for Cycling

\$185,000 in deployed equity for down payments

Targeting 100% implementation of Program in FY25

Operational Goals

Department Heads taking Fleet Roles

Deviceless GeoTab Transition

WEX Fuel Card Program – Discuss Option through Sourcewell

Contribute Resale Units to City Auction



Plan in Action



6 Leases Sold Early to Decrease Cost of 3 Add'l Leases

Unit	Monthly Payment	Maintenance Cost	Government Incentives	Available Equity	New Payment w/ Maintenance
ANIMAL	\$0.00	\$270.00	\$3,400.00	\$10,000.00	\$812.78
CODE	\$0.00	\$787.87	\$3,400.00	\$10,000.00	\$812.78
UTIL BILL	\$0.00	\$708.52	\$3,400.00	\$10,000.00	\$812.78
PARKS	\$934.72	\$489.96	\$3,400.00	\$10,000.00	\$812.78
STREETS	\$934.72	\$489.96	\$3,400.00	\$10,000.00	\$812.78
UTIL MAINT	\$925.76	\$477.58	\$3,400.00	\$10,000.00	\$812.78
Public Works	\$935.26	\$489.96	\$3,400.00	\$10,000.00	\$812.78
PORT COMM	\$934.72	\$489.96	\$3,400.00	\$10,000.00	\$812.78
UTIL BILL	\$931.17	\$473.60	\$3,400.00	\$10,000.00	\$812.78
TOTAL	\$5,596.35	\$4,677.41			\$7,315.02

Replacing 6 Leased Units in addition to the 3 City Owned Vehicles will save \$35,504.88 for the City in FY25



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