

JAPAN LOCAL GOVERNMENT CENTER, NEW YORK

3 PARK AVENUE, 20th FLOOR, NEW YORK, NY 10016-5902

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Dear Mayor Fischer,

Thank you, truly, for arranging and making the time in your busy schedule to host our team in Novi. We want to express our sincere appreciation for the city's wonderful hospitality during our visit.

Our staff came into this visit with many questions about American local government. Thanks to the preparation of City Manager Victor Cardenas, Director of Communications Sheryl Walsh-Molloy, Deputy Director of Communication Damon Parnell, and Creative Services Coordinator Jeanette Handy, we had the opportunity to visit many places that helped our staff improve their understanding of American local governments and answer their questions. We were especially amazed by the school, the library, the senior living community, and the closeness between the city government and its residents.

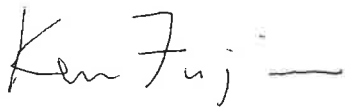
Moreover, we would like to thank the City Council for introducing us to the residents in attendance at the City Council meeting. We were, again, very impressed by the closeness between the city and the residents. Please give our best regards to the City Council who, as a group, were involved in making our visit so fruitful.

As representatives of our own local governments, we truly desire to continue learning from Novi. We hope for the opportunity to continue conversing in the future.

Please express our gratitude to all your colleagues who helped prepare for, host us, and provide information which is invaluable to Japanese municipalities.

If there is ever anyway our organization may assist Novi, please do not hesitate to reach out. Again, thank you.

Sincerely,



Ken Fujino

Executive Director

JLGC, New York