



The Norman Firehouse Art Center's

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# 2025 Organization Annual Report

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Fiscal Year: September 1, 2023 – August 31, 2024

City of Norman and Parks and Recreation Board

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# 1. Organization Mission Statement and Strategic Plan

## Mission Statement

The Norman Firehouse Art Center enriches our community by offering the highest quality visual arts education, experiences, and exhibitions.

## Strategic Plan

Please refer to the attachment “Strategic Plan outline-priorities 2022” to view our strategic plan.

# 2. Current Board of Directors, Staff, and Faculty

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## BOARD MEMBERS

**President:** Kendall Hurley  
**Secretary:** Allison Palmer  
**Treasurer:** Tanya Ingels  
 Jordan Stringer  
 Dr. Jeff Buyten  
 Kaimee Kellis  
 Richard McKown  
 Ricci McManaman

## LATINO CULTURAL COMMITTEE

Narciso Argüelles  
 Sam Wargin Grimaldo  
 Mariana Llanos

## FACULTY

**Jewelry:** Elyse Bogart  
**Glass:** Chris Burnett  
**Ceramics:** Katherine Gaff  
**Ceramics:** Tim Sullivan  
**Drawing:** Cody Wilson  
**Painting:** Karis Chambers  
**Painting:** Thomas Stotts  
**Embroidery:** Darci Lenker  
**Printmaking:** Eric Piper

## STAFF

**Executive Director/Curator:** Andy Couch  
**Programs Coordinator:** Dr. Nikki Krumwiede  
**Artist Coordinator:** Casey Gilman  
**Communications Coordinator:** Sammy Babb  
**Programs Assistant:** Savannah Tallbear  
**Contract Accountant:** Susan Barnes

## ADVISORY BOARD

Fred Schmidt  
 Glenda Hufnagel  
 Nancy McClellan  
 John Downs

**Printmaking:** Jenna Bryan  
**Sculpture:** CJ Carter  
**Art Forces Instructor:** Brendon “B” Williams  
**Children’s Instructor:** Deanna Wong  
**Children’s Instructor:** Jane Lawson  
**Children’s Instructor:** Lumen Miramontes  
**Children’s Instructor:** Anna McQuown  
**Children’s Instructor:** Kori Caparelli

### 3. Narrative of Annual Activities

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#### Overview of Activities for FY 2023 – 2024

The Firehouse Art Center (Firehouse) is a community arts center in Norman, OK established in 1970 operating out of a city-owned building which previously served as a fire station. It houses professional visual arts studios and classrooms that provide children, teen, and adult education and enrichment programs, as well as a gallery and gift shop which are free to the public. We promote visual arts awareness and accessibility, provide art exhibitions, and offer opportunities that support local artists.

In a typical year, the Firehouse serves thousands of individuals through our visual arts programming. This includes offering in-house visual arts classes to children, teens, and adults through quarterly semesters. Classes are offered in a variety of mediums, including painting, drawing, printmaking, fiber, jewelry making, glass, sculpture, and ceramics.

The Firehouse's outreach programming strives to make arts education available to all individuals, regardless of age, ability, or socioeconomic status. We pursue this goal through accessibility programming for underserved communities, including the **Healing Studio** for adults with disabilities, **Firehouse Equality Club** in partnership with Norman Pride, and **Art Forces** for U.S. Military Veterans and active service members. The Firehouse also provides drawing instruction at the OKC Zoo through **ZOO Sketch**, as well as visual arts experiences at Norman festivals and school events to encourage visual arts learning, creative thinking, and self-expression. Finally, the Firehouse provides free art experiences and programming through the Firehouse Gallery, which presents three in-house exhibitions and three culturally relevant exhibitions each year. All accessibility and outreach programming is offered at no cost to the participants.

The Firehouse, along with granting partners the Oklahoma Arts Council, the Norman Arts Council, and Allied Arts, continues to build a cultural infrastructure to strengthen the arts in Norman and its surrounding communities. By offering equal access to educational, high-quality visual art opportunities for everyone, regardless of their socioeconomic background, the Firehouse is laying the groundwork for generations of individuals with the knowledge, appreciation, and personal investment in the arts to become advocates for the future of the arts in the state of Oklahoma.

## Arts Education

The Firehouse offers in-house visual arts classes and workshops to hundreds of individuals each year. These classes are offered in a variety of mediums and developed for a wide range of artistic aptitudes and skill levels. The Firehouse's children's programming follows *Oklahoma Academic Standards for Fine Arts* guidelines. Children's classes are offered for ages 5-14



through our Art After School Program during the Winter, Spring, and Fall semesters and our Children's Summer Art Program during the Summer semester. This year, we also piloted our new **Fire Tots** program, where students ages 2-4 and their parents to learn the foundations of art together.

The Teen Program is designed to supplement the visual arts education available in Norman and area middle and high schools. These advanced classes and workshops focus on increasing technical study for ages 13 to 17 and encourage creativity and self-expression while setting high expectations for the development of technical visual arts skills.

## Accessibility Programming

**Healing Studio**, an open studio environment for adults with varying degrees of cognitive, physical, and learning disabilities, is held at the Firehouse in 32 weekly sessions. Participants are introduced to visual arts principles and materials, art history, and methods of expression in a supportive environment.

**Art Forces** is a creative new Firehouse program which was begun in April 2023. This program, taught by a veteran instructor, offers veterans and active service members a welcoming environment to explore their creativity. These classes meet once per month and are offered at no cost to the participants.

A collaboration between Firehouse Art Center and Norman Pride, **Firehouse Equality Club** is a dynamic and inclusive community dedicated to promoting equality through the creative expression of visual arts. Meeting once a month, our club provides a welcoming space for all individuals, their families, and allies to come together, share experiences, and create art with a rotating roster of instructional artists.





# Community Outreach Programming

In an effort to reach more underserved populations and engage more people with the visual arts, the Firehouse developed partnerships with Norman and metro area community organizations to facilitate free art activities at events and festivals. These events include the City of Norman Parks and Recreation's Outdoor Movie Series, International Festival, Juneteenth, and Earth Day, the University of Oklahoma's National Weather Festival, The



Science Museum's Tinkerfest, Assistance League of Norman's May Fair, the Pioneer Library's Celebration! Culture, Community, and more. These events attract children and adults from a wide geographic base, encompassing an even broader area than that of participants in our in-house classes. The scope and range of programming implemented by the Firehouse is designed to ensure all individuals, regardless of age or socioeconomic status, are able to participate and engage with visual art.

**ZOO Sketch**, which meets monthly at the Oklahoma City Zoo & Botanical Gardens, is designed for individuals interested in drawing animals and nature from life. This program includes sessions on drawing techniques through live observations; participants can sketch their observations of animal behaviors, movements, and personalities with instruction from a Firehouse faculty member.

The **Firehouse Gallery and Gift Shop** are free to the public, promote visual arts awareness and community involvement, and provide visual arts exhibitions and opportunities that support local artists. The Firehouse's gift shop is unique to Norman, as all artists represented are Oklahoma-based and all items in the gift shop are original works of art.

The Firehouse Gallery offers an exciting exhibition calendar each year, presenting three in-house exhibitions and three culturally relevant exhibitions annually and providing free art experiences and programming to our community.



## Building Improvements

In an effort to create a more functional, inviting space, the Firehouse has invested over \$150,000 into improving our building. This included the creation of our new Pottery Patio. During the course of the project, the Firehouse's kiln yard, which previously functioned as a storage area, was renovated into a small outdoor event space with a functional gas kiln and space for our clay mixer. This area provides additional space to host guests during events and creates a welcoming atmosphere for students. Improvements also include the addition of a security and surveillance system that has already proven valuable in assisting the Norman Police Department.

The Firehouse is also working to make our building a local attraction through the creation of public art. During the past year, the Firehouse commissioned nine new public murals on our building and in the surrounding Lions Park, totaling \$60,135 paid to mural artists. Our goal is to make our space colorful and inviting while showcasing the talent of Oklahoma artists.

Please refer to the attachments "Donation Acceptance 1" and "Donation Acceptance 2" to view the Firehouse's donations toward building improvements.

**Pottery Patio Project**  
At the Firehouse Art Center



**New Public Murals**  
Mural by Lumen Miramontes

## 4. Financial Information and Budget

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Please refer to the attachment "FY 23-24 Statement of Financial Position" to view our financial information.

Please refer to the attachment "FY 24-25 Budget" to view our budget.

## 5. Other Sources of Income

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Please refer to the attachment "Breakdown of Revenues by Category 23-24" to view our other sources of income.

## 6. How Past Funding was Used

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Please refer to the attachment “Three-year Profit and Loss” to view how past funding was used. Please request additional reports if more information is needed on how past funding was used.

## 7. Financial Statements and Tax Statements for the Past Year

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Please refer to the attachment “FY 23-24 Statement of Activity” to view our financial statements for the past year.

Please refer to the attachment “Norman Firehouse Arts Center - Form 8868 2023” to view our tax statements for the past year.

## 8. New requests for Fiscal Year Ending 2026

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Support from the City of Norman is essential to helping us fulfill our mission, especially in providing accessible visual arts programming for underserved groups, including adults with disabilities, veterans and active military, the elderly, and youth from disadvantaged socioeconomic backgrounds. The City has consistently provided operational support, which has been critical in sustaining our services to the Norman community.

For the fiscal year ending in 2026, the Firehouse Art Center is requesting \$150,000 in operational funding. Last year, we made an investment of over \$150,000 into our building. In partnership with the Parks and Rec Department, we led a series of renovations to create a more functional and welcoming space for our community. These improvements included the installation of nine public artworks, the addition of new equipment for our programs, and the implementation of a security and surveillance system that has already proven valuable in assisting the Norman Police Department. Despite our limited space, we’ve focused on making the Firehouse a more inviting place for our students and visitors. These upgrades were made possible through private donations, grants, and strong community partnerships.

Additionally, we’ve invested over \$35,000 in supporting the Norman Public Schools (NPS) system. One of our highlights this year has been the launch of *Art Sparks*, a new program for 5th-grade students who don’t have access to visual arts education. Through a partnership with the University of Oklahoma, we also became a host site for the U.S. State Department’s Professional Fellows Exchange Program. This two-way global exchange promotes mutual understanding, enhances leadership skills, and builds sustainable partnerships between emerging leaders from the U.S. and abroad.

These initiatives reflect our ongoing commitment to enriching our community through arts and cultural exchange, and we are grateful for the City of Norman's continued support in helping us achieve our goals.

## 9. Charges and Fees for Services Provided

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### Children's Classes

- **Art After School:**  
\$114.00 for 8 weeks/10 hours of visual arts education
- **Children's Summer Art Program:**  
\$114.00 for 1 week/10 hours of visual arts education  
OR  
\$228.00 for 2 weeks/20 hours of visual arts education
- **Youth and Teen Program:**  
\$192.00-\$219.00 for 8 weeks/16 hours of arts education

### Adult Classes

- **Drawing:** \$192.00 for 8 weeks/16 hours of lessons
- **Painting:** \$192.00 for 8 weeks/16 hours of lessons
- **Printmaking:** \$192.00 for 8 weeks/16 hours of lessons
- **Jewelry:** \$258.00 for 8 week/24 hours of lessons
- **Glass:** \$192.00 for 8 week/16 hours of lessons
- **Ceramics:** \$219.00 for 8 week/16 hours of lessons

*Classes may have additional material and/or technical fees.*

### Workshops

The Firehouse sometimes offers seasonal workshops on a quarterly basis; these workshops give new and returning students a taste of the mediums and techniques offered in the longer semesters. Prices for these workshops vary depending on their length and medium.

### Adults with Disabilities

Healing Studio is free to participants through scholarships valued at \$30 per weekly, two-hour session. The Firehouse provides up to 12 scholarships a week to individuals with varying degrees of cognitive, physical, and learning disabilities through the Healing Studio program. The weekly sessions provide a supportive, low stress environment for students to experiment with their own creative process.

## Scholarships

- **18** scholarships were awarded to children and teens for 10 hours of visual arts classes.
  - Executive Director determines eligibility of each applicant.
  - **Art Stars scholarships** are awarded based on artistic aptitude.
  - **Needs-based scholarships** are offered upon request to students with free and reduced lunch qualification.
- **275** weekly Healing Studio scholarships were awarded to adults for 2-hour sessions.

## 10. Number of Participants

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### Age of Participants

- Children's Classes: 5-14
- Teen Classes: 13-17
- Adult Classes: 17 and up

### Summary of Participants for FY 23-24

PROGRAMS	ATTENDANCE 22-23	ATTENDANCE 23-24
Gallery and Giftshop	947	2,072
Community Events	2,276	3,823
<b>Community Arts Programming</b>	<b>3,223 total attendees</b>	<b>5,895 total attendees</b>
Children's Art Classes	314	427
Teen Classes	21	37
Adult Classes	381	518
Workshops	21	79
Accessibility Programming	338	390
<b>Arts Learning in the Community</b>	<b>1,075 total students</b>	<b>1,451 total students</b>
<b>TOTAL PARTICIPANTS</b>	<b>4,298</b>	<b>7,346</b>

# 11. Board of Directors' Actions to Generate Income

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The Board of Directors at the Firehouse Art Center review financial needs annually with the Executive Director with information provided by our accountant. This information leads to the development of a plan for the upcoming fiscal year. Each year, the Board and Executive Director identify the gap between income and expenses during the preparation of the fiscal year budget. The approach to closing that gap becomes part of the organizational plan for the coming fiscal year, and the Board of Directors takes full responsibility for those areas of funding that are within their ability. These have typically included sponsor/donor solicitation, enrollment promotion, and membership recruitment. For more information on our action plans, please refer to the attachment "Strategic Plan outline-priorities 2022."

## Breakdown of Revenues by Category

	FY 23/24	% of Revenue
<b>Grants &amp; Contributions</b>		
Indiv/Corp Donations	74,451.53	11.60%
Investment Income	12,617.83	1.90%
Other Revenues	6,256.59	1%
Grants/Government Support	257,587.75	40.40%
In-Kind Donations	77,300.00	12%
Funds Released from Restriction	25,000.00	3.80%
<b>Total Grants &amp; Contributions</b>	<b>453,213.70</b>	<b>70.70%</b>
 <b>Charged Services Funding</b>		
Membership Dues	7,150.00	1.10%
Class Tuition & Material Fees	155,261.78	24.20%
Gallery & Gift Shop Sales	25,600.79	4%
<b>Total Charged Services Funding</b>	<b>188,012.57</b>	<b>29.30%</b>
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<b>Total Income End of Fiscal Year</b>	<b>\$641,226.27</b>	<b>100%</b>







## CITY OF NORMAN, OK STAFF REPORT

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**MEETING DATE:** 06/25/2024

**REQUESTER:** Jason Olsen, Director of Parks and Recreation

**PRESENTER:** Jason Olsen, Director of Parks and Recreation

**ITEM TITLE:** CONSIDERATION OF THE ACCEPTANCE, REJECTION, AMENDMENT, AND/OR POSTPONEMENT OF A DONATION IN THE AMOUNT OF \$120,652, FOR PATIO RENOVATIONS AND SECURITY UPGRADES AT THE NORMAN FIREHOUSE ARTS CENTER, LOCATED AT 444 SOUTH FLOOD AVENUE.

SH/MP 9/10

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### BACKGROUND:

The Norman Firehouse Arts Center approached the City of Norman regarding a patio renovation project and an upgrade of the security system at the City-owned facility within Lion's Park at 444 South Flood Avenue. The donation is valued at \$120,652 with grants from the Kirkpatrick Family Fund, ARPA funds from the Oklahoma Arts Council, Firehouse Art Center, Zarrow Family Foundation, and the City of Norman Parks and Recreation Department.

The Norman Board of Park Commissioners recommended on June 6, 2024, that the City Council accept this donation for a patio renovation and upgrades to the security system at the Firehouse Art Center.

### DISCUSSION:

Chapter 12, Section 12-110 states that the City Council must first accept any item donated to the City with a value above \$250. Furthermore, Chapter 2, Section 2-311 states that "the City shall accept all donations of public art, as defined herein, that are made in accordance with article I, section 4 of the Charter. . ." Article I, Section 4 of the City Charter allows the City to "receive bequests, gifts, and donations of all kinds of property in fee simple or trust for charitable or public purposes and perform all acts necessary to carry out the purposes of such bequests, gifts, donations or trusts, with power to manage, sell, lease or otherwise dispose of same in accordance with the terms of the bequest, gift, donation, or trust."

### Project 1: Kirkpatrick Pottery Patio and Security System

The Kirkpatrick Pottery Patio and Security System funding will consist of a \$10,000 grant from the Kirkpatrick Family Fund, a \$74,152 grant from the American Rescue Plan Act Funds from the Oklahoma Arts Council, a \$11,500 Firehouse Arts Center Cash Contribution from the remaining grant funds from the Zarrow Family Foundation, and in-kind donation of \$25,000 from Parks and Rec for project management and concrete.

The project will entail renovating the Firehouse Art Center kiln yard, which currently functions as a storage area, into a small outdoor event space with a functional gas kiln and space for the newly acquired clay mixer. The renovations will include replacing the outer wall and roof of the kiln yard, adding an outdoor gas kiln and an entry door, and commissioning murals for the outer wall. This new area will provide additional space to host guests during events and create a welcoming atmosphere for students.

The renovation of the kiln yard will also include concrete work to repair the walkway to one of the main entrances. These repairs would make the kiln yard and outdoor walkways around the building safer and more accessible. In addition to the new Pottery Patio, the Firehouse plans to install a new security system with eighteen indoor and outdoor cameras. The update to the security system will increase the safety for faculty and students attending Firehouse classes after hours. The security improvements will also make it safer for the Firehouse to commission public art outside the building and display artwork more securely in the gallery and gift shop.

### **Project 2: Flood Avenue Patio**

The Firehouse Art Center Board of Directors has voted to approve an allocation of \$25,000 to develop a patio on Flood Avenue in front of the original Firehouse entrance. The City has agreed to assist with the concrete for the patio and the construction that needs to take place to add a new garage door.

This is a \$120,652 donation to the Firehouse Art Center building at 444 South Flood Avenue.

### **RECOMMENDATION:**

Staff recommends acceptance of the donation valued at \$120,652 for the renovation of the Patio Areas and an upgraded Security System at the Firehouse Art Center.



## CITY OF NORMAN, OK STAFF REPORT

**MEETING DATE:** 08/13/2024

**REQUESTER:** Jason Olsen, Director of Parks and Recreation

**PRESENTER:** Jason Olsen, Director of Parks and Recreation

**ITEM TITLE:** CONSIDERATION OF THE ACCEPTANCE, REJECTION, AMENDMENT, AND/OR POSTPONEMENT OF A DONATION IN THE AMOUNT OF \$23,855.00 FOR A MURAL TO BE PAINTED ON THE SOUTH EXTERIOR WALL AT THE NORMAN FIREHOUSE ARTS CENTER, LOCATED AT 444 SOUTH FLOOD AVENUE

SH/MP 9/0

### BACKGROUND:

The Norman Firehouse Arts Center approached the City of Norman Parks and Recreation Department regarding a mural on the facility's south exterior wall in Lion's Park at 444 South Flood Avenue. The public art donation is valued at \$23,855 and is commissioned by the Firehouse Art Center Board of Directors.

In August of 2023, the City Council approved a separate mural painted on the exterior of the west side of the Firehouse Art Center. The mural is now known as "Huichol Boy" and was completed in October 2023.

The Norman Board of Park Commissioners unanimously recommended on August 6, 2024, that the City Council accept this donation for a mural on the south exterior wall at the Firehouse Art Center.

### DISCUSSION:

Chapter 12, Section 12-110 states that the City Council must first accept any item donated to the City with a value above \$250. Furthermore, Chapter 2, Section 2-311 states that "the City shall accept all donations of public art, as defined herein, that are made in accordance with article I, section 4 of the Charter. . ." Article I, Section 4 of the City Charter allows the City to "receive bequests, gifts, and donations of all kinds of property in fee simple or trust for charitable or public purposes and perform all acts necessary to carry out the purposes of such bequests, gifts, donations or trusts, with power to manage, sell, lease or otherwise dispose of same in accordance with the terms of the bequest, gift, donation, or trust."

**Project: Mural on the South Wall of Firehouse Art Center**

The Firehouse Art Center has commissioned Carlos Barboza to produce a mural on the South Wall of our building at 444 South Flood Avenue, Norman, OK 73069. The mural will pay homage to the building's history as a Firestation and its current use as an art facility for the City of Norman. The installation would take approximately 14 days to complete (weather permitting). He will use the best quality enamel spray paint in the market (Montana Gold) to ensure the art remains vibrant and long-lasting. Also, he will be applying a clear-coat UV/Graffiti application to preserve the mural. The Parks and Recreation Department would assist by loaning their lift to complete the mural. In total, this donation is \$23,855.00.

This is a \$23,855.00 Public Art donation at the Firehouse Art Center building at 444 South Flood Avenue.

**RECOMMENDATION:**

Staff recommends acceptance of the Public Art donation valued at \$23,855.00 for a Mural to be Painted on the Southside of the Firehouse Art Center.

# YTD Profit & Loss Comparison

September 2023 - August 2024

			Total
	Sep 2023 - Aug 2024	Sep 2022 - Aug 2023 (PY)	Change
<b>REVENUE</b>			
4000 Contributions			
4002 Business/Corp./Fdns/Sponsors	67,609.82	13,400.00	54,209.82
4003 Individuals	3,623.96	6,377.22	-2,753.26
4008 Donor Restricted Contributions	3,217.75	2,000.00	1,217.75
<b>Total 4000 Contributions</b>	<b>74,451.53</b>	<b>21,777.22</b>	<b>52,674.31</b>
4100 Investment Income			
4110 Endowment Income	12,617.83	10,961.08	1,656.75
<b>Total 4100 Investment Income</b>	<b>12,617.83</b>	<b>10,961.08</b>	<b>1,656.75</b>
4200 Support			
4201 City	120,000.00	120,000.00	0.00
4202 State Oklahoma Arts Council	36,958.00	34,219.00	2,739.00
4203 National	10,000.00		10,000.00
4204 Norman Arts Council	45,029.75	23,625.00	21,404.75
4206 Allied Arts-Allocation	25,600.00	19,391.49	6,208.51
4208 Allied Arts-Grants	20,000.00	15,000.00	5,000.00
4209 Other Support	0.00	7,372.00	-7,372.00
<b>Total 4200 Support</b>	<b>257,587.75</b>	<b>219,607.49</b>	<b>37,980.26</b>
4300 Memberships			
4302 General Public Members	6,550.00	15,400.00	-8,850.00
4303 Board Members	600.00	2,700.00	-2,100.00
<b>Total 4300 Memberships</b>	<b>7,150.00</b>	<b>18,100.00</b>	<b>-10,950.00</b>
4400 Classes			
4401 Materials Income	14,205.51	9,512.51	4,693.00
4403 Tuition	156,907.70	110,755.99	46,151.71
4404 Cancellation Refunds	-15,851.43	-6,689.25	-9,162.18
<b>Total 4400 Classes</b>	<b>155,261.78</b>	<b>113,579.25</b>	<b>41,682.53</b>
4500 Sales			
4501 Gallery Sales		2,600.00	-2,600.00
4503 Gift Shop Sales	25,600.79	18,053.43	7,547.36
<b>Total 4500 Sales</b>	<b>25,600.79</b>	<b>20,653.43</b>	<b>4,947.36</b>
4600 Special Events Income	3,643.00		3,643.00
4800 Other Revenues			
4801 Interest Income	2,613.59	2,417.17	196.42
4807 Other Misc. Revenue		221.72	-221.72
4809 Unrealized Gain/Loss on Invest		5,998.66	-5,998.66
<b>Total 4800 Other Revenues</b>	<b>2,613.59</b>	<b>8,637.55</b>	<b>-6,023.96</b>
4850 In-Kind Revenues	77,300.00	77,300.00	0.00
4999 Funds Released from Restriction	25,000.00		25,000.00

			Total
	Sep 2023 - Aug 2024	Sep 2022 - Aug 2023 (PY)	Change
Total Revenue	641,226.27	490,616.02	150,610.25
COST OF GOODS SOLD			
5001 Cost of Goods Sold	1,397.20	274.78	1,122.42
Total Cost of Goods Sold	1,397.20	274.78	1,122.42
GROSS PROFIT	639,829.07	490,341.24	149,487.83
EXPENDITURES			
5000 Salary Wages	207,314.16	186,558.25	20,755.91
5100 Payroll Expenses			
5101 Benefits and Vacation	19,025.34	17,623.74	1,401.60
5102 Taxes	17,133.16	15,643.75	1,489.41
Total 5100 Payroll Expenses	36,158.50	33,267.49	2,891.01
5300 Professional Services			
5301 Accounting	22,252.00	23,721.00	-1,469.00
5303 Design	1,538.50	5,935.04	-4,396.54
5305 Artist Commission	17,524.83	8,439.29	9,085.54
5306 Instructor Fees	63,910.81	34,678.80	29,232.01
5308 Other Professional Fees	1,449.49	3,504.80	-2,055.31
5309 Programming Assistants		-20.00	20.00
5310 Misc. Services	3,721.99	983.00	2,738.99
Total 5300 Professional Services	110,397.62	77,241.93	33,155.69
5350 Travel			
5351 Business Meals	2,355.74	20.87	2,334.87
5352 Room & Board	769.49		769.49
5353 Transportation	2,282.01	550.98	1,731.03
5354 Conferences/Staff Retreat	7,910.04	1,247.41	6,662.63
Total 5350 Travel	13,317.28	1,819.26	11,498.02
5400 Supplies			
5401 Art Materials	14,941.74	9,982.48	4,959.26
5404 Office Supplies	5,208.78	4,706.54	502.24
5416 Health & Safety	616.46		616.46
Total 5400 Supplies	20,766.98	14,689.02	6,077.96
5412 Exhibit Programming Expense	15,682.32	20,288.05	-4,605.73
5413 Exhibition Expense	6,411.12		6,411.12
5450 Postage	2,461.30	905.77	1,555.53
5500 Occupancy Expenses			
5501 Janitorial	7,187.64	7,124.16	63.48
5502 Copier	605.57	327.16	278.41
5503 Repairs and Maintenance	10,923.23	867.44	10,055.79
5505 Telephone/Internet	1,775.80	1,671.12	104.68
5506 Security System	772.96	1,345.63	-572.67
5507 Rent	384.36	1,063.33	-678.97
5508 OG&E	3,555.46	2,859.01	696.45



			Total
	Sep 2023 - Aug 2024	Sep 2022 - Aug 2023 (PY)	Change
5509 ONG	879.19	1,030.09	-150.90
5510 Utilities	416.96	1,465.75	-1,048.79
<b>Total 5500 Occupancy Expenses</b>	<b>26,501.17</b>	<b>17,753.69</b>	<b>8,747.48</b>
5600 Membership Discounts-Tuition	1,496.17	1,845.20	-349.03
5601 Member Discount-Gift/Gallery	1,436.96	436.66	1,000.30
5630 Other Discounts	147.29	572.64	-425.35
5900 Printing	2,217.17	2,581.77	-364.60
6000 Advertising	2,681.54	1,680.88	1,000.66
6001 Marketing	3,572.89	2,353.34	1,219.55
6004 Staff Appreciation	941.22		941.22
6010 Awards and Gifts	400.00	259.07	140.93
6015 Entertainment/Recruiting	855.15	315.00	540.15
6017 Entertainment/Food	1,460.10	3,599.43	-2,139.33
6020 Bank Service Charges		72.92	-72.92
6021 Credit Card Fees	3,370.42	4,895.15	-1,524.73
6030 Insurance			
6032 Liability	8,264.50	7,740.47	524.03
6033 Workers' Compensation	811.64	1,748.16	-936.52
<b>Total 6030 Insurance</b>	<b>9,076.14</b>	<b>9,488.63</b>	<b>-412.49</b>
6150 City/Chamber Events	40.46		40.46
6200 Special Events Expense	6,098.20	1,703.04	4,395.16
6210 Dues and Subscriptions	2,101.55	2,614.68	-513.13
6220 Equipment Acquisition		1,550.76	-1,550.76
6230 Technology			
6231 Computer Equipment	499.10	105.86	393.24
6232 Website & Software Expenses	6,416.74	2,488.16	3,928.58
6233 Digital Cameras & Misc Equip	929.79		929.79
<b>Total 6230 Technology</b>	<b>7,845.63</b>	<b>2,594.02</b>	<b>5,251.61</b>
6500 Depreciation	7,185.76	6,356.22	829.54
6660 In-Kind Expenses	77,300.00	77,300.00	0.00
<b>Total Expenditures</b>	<b>567,237.10</b>	<b>472,742.87</b>	<b>94,494.23</b>
<b>NET OPERATING REVENUE</b>	<b>72,591.97</b>	<b>17,598.37</b>	<b>54,993.60</b>
<b>NET REVENUE</b>	<b>\$72,591.97</b>	<b>\$17,598.37</b>	<b>\$54,993.60</b>

# Balance Sheet Comparison

As of August 31, 2024

	As of Aug 31, 2024	As of Aug 31, 2023 (PY)	Total Change
<b>ASSETS</b>			
<b>Current Assets</b>			
<b>Bank Accounts</b>			
1000 Armstrong Bank	173,665.49	318,533.01	-144,867.52
1001 Arvest Bank Money Market Acct.	0.00	20,720.33	-20,720.33
1003 PayPal	48.51	252.25	-203.74
1004 BancFirst Business Essentials Acct	41,808.82		41,808.82
1005 First United Acct	70,376.04	107,257.05	-36,881.01
1010 Valliance Money Market Acct	0.00	20,460.42	-20,460.42
1250 Petty Cash Fund	230.85	252.80	-21.95
<b>Total Bank Accounts</b>	<b>286,129.71</b>	<b>467,475.86</b>	<b>-181,346.15</b>
<b>Accounts Receivable</b>			
1200 Accounts Receivable	121,000.00	5,875.00	115,125.00
<b>Total Accounts Receivable</b>	<b>121,000.00</b>	<b>5,875.00</b>	<b>115,125.00</b>
<b>Other Current Assets</b>			
1121 Inventory	2,587.47	2,132.70	454.77
1225 Prepaid Insurance & Other Items	10,980.36	3,690.93	7,289.43
<b>Total Other Current Assets</b>	<b>13,567.83</b>	<b>5,823.63</b>	<b>7,744.20</b>
<b>Total Current Assets</b>	<b>420,697.54</b>	<b>479,174.49</b>	<b>-58,476.95</b>
<b>Fixed Assets</b>			
1301 Art Murals	43,360.00		43,360.00
1305 Other Property and Equipment	90,625.65	38,319.98	52,305.67
1310 Leasehold Improvements	78,855.63	20,928.63	57,927.00
1315 Memorial Gardens	19,150.21	19,150.21	0.00
1350 Accumulated Depreciation	-59,426.46	-52,240.70	-7,185.76
<b>Total Fixed Assets</b>	<b>172,565.03</b>	<b>26,158.12</b>	<b>146,406.91</b>
<b>Other Assets</b>			
1400 Investments	164,663.70	164,663.70	0.00
<b>Total Other Assets</b>	<b>164,663.70</b>	<b>164,663.70</b>	<b>0.00</b>
<b>TOTAL ASSETS</b>	<b>\$757,926.27</b>	<b>\$669,996.31</b>	<b>\$87,929.96</b>

## LIABILITIES AND EQUITY

### Liabilities

#### Current Liabilities

##### Accounts Payable

2000 Accounts Payable	36,842.91	2,971.54	33,871.37
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<b>Total Accounts Payable</b>	<b>36,842.91</b>	<b>2,971.54</b>	<b>33,871.37</b>
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##### Credit Cards

2005 VISA Corporate Card	4,368.41	1,062.67	3,305.74
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<b>Total Credit Cards</b>	<b>4,368.41</b>	<b>1,062.67</b>	<b>3,305.74</b>
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			Total
	As of Aug 31, 2024	As of Aug 31, 2023 (PY)	Change
<b>Other Current Liabilities</b>			
2100 Payroll Liabilities	2,786.40	1,649.28	1,137.12
2110 Accrued Artists Commissions	450.45	509.93	-59.48
2112 Accrued Other Liabilities	0.00	400.00	-400.00
2120 Deferred Tuition & Other	27,601.44	24,592.00	3,009.44
2195 Certificates-Gift	0.00	500.00	-500.00
2200 Sales Tax Payable	56.58	82.78	-26.20
<b>Total Other Current Liabilities</b>	<b>30,894.87</b>	<b>27,733.99</b>	<b>3,160.88</b>
<b>Total Current Liabilities</b>	<b>72,106.19</b>	<b>31,768.20</b>	<b>40,337.99</b>
<b>Total Liabilities</b>	<b>72,106.19</b>	<b>31,768.20</b>	<b>40,337.99</b>
<b>Equity</b>			
3900 Net Assets Without Donor Restriction	613,228.11	595,629.74	17,598.37
3901 Net Assets with Donor Restriction	0.00	25,000.00	-25,000.00
Net Revenue	72,591.97	17,598.37	54,993.60
<b>Total Equity</b>	<b>685,820.08</b>	<b>638,228.11</b>	<b>47,591.97</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$757,926.27</b>	<b>\$669,996.31</b>	<b>\$87,929.96</b>

**Norman Firehouse Art  
Center, Inc.  
Approved Budget FY 24-25**

	<b>FY 24-25</b>
	<b>Approved Budget</b>
<b>Revenue</b>	
<b>4000 Contributions</b>	
4002 Business/Corp./Fdns/Sponsors	\$ 102,034.00
4003 Individuals	\$ 20,000.00
<b>Total 4000 Contributions</b>	<b>\$ 122,034.00</b>
<b>4100 Investment Income</b>	
4110 Endowment Income	\$ 12,500.00
<b>Total 4100 Investment Income</b>	<b>\$ 12,500.00</b>
<b>4200 Support</b>	
4201 City	\$ 150,000.00
4202 State Oklahoma Arts Council	\$ 37,000.00
4203 National Endowment of the Arts	\$ -
4204 Norman Arts Council	\$ 22,000.00
4206 Allied Arts-Allocation	\$ 25,600.00
4208 Allied Arts-Grants	\$ 15,000.00
4209 Other Support	\$ 2,500.00
<b>Total 4200 Support</b>	<b>\$ 252,100.00</b>
<b>4300 Memberships</b>	
4302 General Public Members	\$ 5,000.00
4303 Board Members	\$ 2,000.00
<b>Total 4300 Memberships</b>	<b>\$ 7,000.00</b>
<b>4400 Classes</b>	
4401 Materials Income	\$ 15,000.00
4403 Tuition	\$ 175,000.00
4404 Cancellation Refunds	\$ (15,000.00)
<b>Total 4400 Classes</b>	<b>\$ 175,000.00</b>
<b>4500 Sales</b>	
4501 Gallery Sales	
4503 Gift Shop Sales	\$ 30,000.00
<b>Total 4500 Sales</b>	<b>\$ 30,000.00</b>
<b>4800 Other Revenues</b>	
4801 Interest Income	\$ 3,000.00
4807 Other Misc. Revenue	
<b>Total 4800 Other Revenues</b>	<b>\$ 3,000.00</b>
4850 In-Kind Revenues	\$ 77,300.00
4999 Funds Released from Restriction	
<b>Total Revenue</b>	<b>\$ 678,934.00</b>
<b>Cost of Goods Sold</b>	
5001 Cost of Goods Sold	
<b>Total Cost of Goods Sold</b>	<b>\$ -</b>
<b>Gross Profit</b>	<b>\$ 678,934.00</b>

<b>Expenditures</b>	
5000 Salary Wages	\$ 286,050.00
5100 Payroll Expenses	
5101 Benefits and Vacation	\$ 19,000.00
5102 Taxes	\$ 24,784.00
Total 5100 Payroll Expenses	\$ 43,784.00
5300 Professional Services	
5301 Accounting	\$ 31,000.00
5303 Design	\$ 2,000.00
5305 Artist Commission	\$ 21,000.00
5306 Instructor Fees	\$ 65,000.00
5308 Other Professional Fees	\$ 2,500.00
5310 Misc. Services	\$ 19,000.00
Total 5300 Professional Services	\$ 140,500.00
5350 Travel	
5351 Business Meals	\$ 2,500.00
5352 Room & Board	\$ 1,000.00
5353 Transportation	\$ 2,500.00
5354 Conferences/Staff Retreat	\$ 8,000.00
Total 5350 Travel	\$ 14,000.00
5400 Supplies	
5401 Art Materials	\$ 14,500.00
5404 Office Supplies	\$ 2,500.00
5416 Health & Safety	\$ 500.00
Total 5400 Supplies	\$ 17,500.00
5412 Exhibit Programming Expense	\$ 20,000.00
5413 Exhibition Expenses	\$ 4,000.00
5450 Postage	\$ 2,500.00
5500 Occupancy Expenses	
5501 Janitorial	\$ 7,000.00
5502 Copier	\$ 350.00
5503 Repairs and Maintenance	\$ 500.00
5505 Telephone/Internet	\$ 2,000.00
5506 Security System	\$ 2,500.00
5507 Rent	\$ -
5508 OG&E	\$ 3,500.00
5509 ONG	\$ 1,000.00
5510 Utilities	\$ 500.00
Total 5500 Occupancy Expenses	\$ 17,350.00
5600 Membership Discounts-Tuition	\$ 1,500.00
5601 Member Discount-Gift/Gallery	\$ 1,000.00
5630 Other Discounts	\$ 150.00
5900 Printing	\$ 2,000.00
6000 Advertising	\$ 3,500.00
6001 Marketing	\$ 5,000.00
6004 Staff and Faculty Appreciation	\$ 1,000.00
6010 Awards and Gifts	\$ 500.00
6015 Entertainment/Recruiting	\$ 1,000.00

6017 Entertainment/Food	\$ 1,000.00
6021 Credit Card Fees	\$ 3,000.00
6030 Insurance	
6032 Liability	\$ 8,250.00
6033 Workers' Compensation	\$ 850.00
Total 6030 Insurance	\$ 9,100.00
6150 City/Chamber Events	\$ 200.00
6200 Special Events Expense	\$ 3,000.00
6210 Dues and Subscriptions	\$ 2,500.00
6230 Technology	
6231 Computer Equipment	\$ 500.00
6232 Website & Software Expenses	\$ 7,500.00
6233 Digital Cameras & Misc Equip	\$ 500.00
Total 6230 Technology	\$ 8,500.00
6400 Fundraising	\$ 5,400.00
6500 Depreciation	\$ 7,500.00
6660 In-Kind Expenses	\$ 77,300.00
6700 Miscellaneous Expense	\$ 100.00
Total Expenditures	\$ 678,934.00
Net Operating Revenue	\$ -



# Gray, Blodgett & Company, PLLC

CERTIFIED PUBLIC ACCOUNTANTS  
BUSINESS ADVISORS

629 24TH AVE SW  
NORMAN, OKLAHOMA 73069  
(405) 360-5533 FAX (405) 364-3771

TED BLODGETT, CPA/ABV, CVA, JD  
C. JANESE SHEPARD, CPA  
ROSS H. ROYE, CPA  
CYNTHIA K. BYARS, CPA  
TIM WILSON, CPA  
PHILIP BERTRAND, CPA  
SAM BLODGETT, CPA  
JERRY D. KING, CPA  
BLAKE TMC GUCKIN, CPA  
BREE MONTOYA, CPA/ABV, CVA  
RHONDA E. RAY, CPA  
D. KIRK WHITENER, CPA  
BRIAN C. WILKINS, CPA  
JASON D. WINTERS, CPA

March 5, 2025

Andy Taylor Couch  
Firehouse Art Center, Inc.  
444 S. Flood  
Norman, OK 73069

Dear Andy:

Enclosed are the original and one copy of your income tax returns for the period ended August 31, 2024 for Firehouse Art Center, Inc. as follows:

2023 8879-TE – IRS E-File Signature Authorization  
2023 990 - Return of Organization Exempt from Income Tax  
2023 512-E - Oklahoma Return of Organization Exempt from Income Tax

Each original should be dated, signed and filed in accordance with the filing instructions. The copy should be retained for your files.

## Filing instructions:

### Form 8879-TE – IRS E-File Signature Authorization Form

The original form should be signed (use full name) and dated by an authorized officer of the organization. Return the signed Form 8879-TE to Gray, Blodgett and Company, PLLC as soon as possible. No payment of tax is required.

This form serves as a replacement for your signature that would be affixed to Form 990 if you paper filed your return; **please do not separately file Form 990 with the Internal Revenue Service.** Doing so will delay the processing of your return.

We must receive your signed form before we can electronically transmit your return, which is due on July 15, 2025. We would appreciate your returning this form as soon as possible as this will expedite the processing of your return. The Internal Revenue Service will notify us when your return is accepted. Your return is not considered filed until the Internal Revenue Service confirms their acceptance, which may occur after the due date of the return.





Firehouse Art Center, Inc.  
March 5, 2025  
Page Two

Form 512-E – Oklahoma Return of Organization Exempt from Income Tax

The original return should be signed (using full name and title) and dated on page one by an authorized officer of the organization. No payment of tax is required.

The signed return should be mailed on or before July 15, 2025 to:

Oklahoma Tax Commission  
P.O. Box 26800  
Oklahoma City, OK 73126-0800

We recommend that you obtain and preserve proof of timely filing by use of Certified Mail with postmarked receipts. As you know, the returns were prepared from information made available without audit or verification; accordingly, we suggest that you carefully review the returns and we will be pleased to answer any questions you may have concerning the preparation.

GRAY, BLODGETT & COMPANY, PLLC  
Certified Public Accountants

Form **8879-TE****IRS E-file Signature Authorization  
for a Tax Exempt Entity**

OMB No. 1545-0047

For calendar year 2023, or fiscal year beginning 9/01 2023, and ending 8/31 20 24**2023**Department of the Treasury  
Internal Revenue Service**Do not send to the IRS. Keep for your records.**  
Go to [www.irs.gov/Form8879TE](http://www.irs.gov/Form8879TE) for the latest information.

Name of filer

EIN or SSN

Name and title of officer or person subject to tax **NORMAN FIREHOUSE ART CENTER, INC.**  
**ANDY TAYLOR COUCH**  
**EXECUTIVE DIRECTOR**  
**23-7112097****Part I Type of Return and Return Information**

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

<b>1a</b> Form 990 check here <input checked="" type="checkbox"/>	<b>b</b> Total revenue, if any (Form 990, Part VIII, column (A), line 12)	<b>1b</b> <u>550,149</u>
<b>2a</b> Form 990-EZ check here <input type="checkbox"/>	<b>b</b> Total revenue, if any (Form 990-EZ, line 9)	<b>2b</b> _____
<b>3a</b> Form 1120-POL check here <input type="checkbox"/>	<b>b</b> Total tax (Form 1120-POL, line 22)	<b>3b</b> _____
<b>4a</b> Form 990-PF check here <input type="checkbox"/>	<b>b</b> Tax based on investment income (Form 990-PF, Part V, line 5)	<b>4b</b> _____
<b>5a</b> Form 8868 check here <input type="checkbox"/>	<b>b</b> Balance due (Form 8868, line 3c)	<b>5b</b> _____
<b>6a</b> Form 990-T check here <input type="checkbox"/>	<b>b</b> Total tax (Form 990-T, Part III, line 4)	<b>6b</b> _____
<b>7a</b> Form 4720 check here <input type="checkbox"/>	<b>b</b> Total tax (Form 4720, Part III, line 1)	<b>7b</b> _____
<b>8a</b> Form 5227 check here <input type="checkbox"/>	<b>b</b> FMV of assets at end of tax year (Form 5227, Item D)	<b>8b</b> _____
<b>9a</b> Form 5330 check here <input type="checkbox"/>	<b>b</b> Tax due (Form 5330, Part II, line 19)	<b>9b</b> _____
<b>10a</b> Form 8038-CP check here <input type="checkbox"/>	<b>b</b> Amount of credit payment requested (Form 8038-CP, Part III, line 22)	<b>10b</b> _____

**Part II Declaration and Signature Authorization of Officer or Person Subject to Tax**

Under penalties of perjury, I declare that ☒ I am an officer of the above entity or ☐ I am a person subject to tax with respect to (name of entity) \_\_\_\_\_, (EIN) \_\_\_\_\_ and that I have examined a copy of the 2023 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

PIN: check one box only

☒ I authorize **GRAY, BLODGETT & COMPANY, PLLC** to enter my PIN **13925** as my signature  
ERO firm name Enter five numbers, but do not enter all zeros

on the tax year 2023 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

☐ As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2023 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax

Date

**Part III Certification and Authentication**

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

**73972873069**

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2023 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature **C JANESE SHEPARD**

Date

**ERO Must Retain This Form — See Instructions**  
**Do Not Submit This Form to the IRS Unless Requested To Do So**

For Privacy Act and Paperwork Reduction Act Notice, see back of form.  
DAA

Form **8879-TE** (2023)

Form **990**Department of the Treasury  
Internal Revenue Service**Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2023****Open to Public  
Inspection****A** For the 2023 calendar year, or tax year beginning **09/01/23**, and ending **08/31/24****B** Check if applicable:☐ Address change☐ Name change☐ Initial return☐ Final return/  
terminated☐ Amended return☐ Application pending**C** Name of organization**NORMAN FIREHOUSE ART CENTER, INC.**

Doing business as

Number and street (or P.O. box if mail is not delivered to street address)

**444 SOUTH FLOOD**

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

**NORMAN****OK 73069****D** Employer identification number**23-7112097****E** Telephone number**405-329-4523****G** Gross receipts**550,149****F** Name and address of principal officer:**ANDY TAYLOR COUCH****444 SOUTH FLOOD****NORMAN****OK 73069****H(a)** Is this a group return for subordinates? ☐ Yes ☒ No**H(b)** Are all subordinates included? ☐ Yes ☐ No

If "No," attach a list. See instructions.

**I** Tax-exempt status:☒ 501(c)(3)☐ 501(c) ( ) (insert no.)☐ 4947(a)(1) or☐ 527**J** Website:**WWW.NORMANFIREHOUSE.COM****H(c)** Group exemption number**K** Form of organization:☒ Corporation☐ Trust☐ Association☐ Other**L** Year of formation: **1971****M** State of legal domicile: **OK****Part I Summary**

Activities & Governance	<b>1</b> Briefly describe the organization's mission or most significant activities:		
	<b>SEE SCHEDULE O</b>		
	<b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	<b>3</b> Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	<b>8</b>
	<b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	<b>8</b>
	<b>5</b> Total number of individuals employed in calendar year 2023 (Part V, line 2a)	<b>5</b>	<b>6</b>
	<b>6</b> Total number of volunteers (estimate if necessary)	<b>6</b>	<b>20</b>
Revenue	<b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	<b>0</b>
	<b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11	<b>7b</b>	<b>0</b>
Expenses	<b>8</b> Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b>	<b>Current Year</b>
	<b>9</b> Program service revenue (Part VIII, line 2g)	<b>241,385</b>	<b>343,013</b>
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)	<b>152,058</b>	<b>186,616</b>
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	<b>13,378</b>	<b>15,232</b>
	<b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	<b>222</b>	<b>5,288</b>
	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)	<b>407,043</b>	<b>550,149</b>
	<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)		<b>0</b>
	<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		<b>0</b>
	<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)	<b>219,826</b>	<b>250,431</b>
	<b>b</b> Total fundraising expenses (Part IX, column (D), line 25)		<b>0</b>
Net Assets or Fund Balances	<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		<b>0</b>
	<b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	<b>173,342</b>	<b>253,414</b>
	<b>19</b> Revenue less expenses. Subtract line 18 from line 12	<b>393,168</b>	<b>503,845</b>
	<b>20</b> Total assets (Part X, line 16)	<b>13,875</b>	<b>46,304</b>
	<b>21</b> Total liabilities (Part X, line 26)	<b>Beginning of Current Year</b>	<b>End of Year</b>
	<b>22</b> Net assets or fund balances. Subtract line 21 from line 20	<b>669,996</b>	<b>821,307</b>
		<b>29,494</b>	<b>81,276</b>
		<b>640,502</b>	<b>740,031</b>

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign  
Here**

Signature of officer

**ANDY TAYLOR COUCH****EXECUTIVE DIRECTOR**

Type or print name and title

Date

**03/05/2025****Paid**

Print/Type preparer's name

**C JANESE SHEPARD**

Preparer's signature

**C JANESE SHEPARD**

Date

**03/05/25**Check ☐ if PTIN

self-employed

**P00162034****Preparer  
Use Only**

Firm's name

**GRAY, BLODGETT & COMPANY, PLLC**

Firm's EIN

**73-1352810**

Firm's address

**629 24TH AVE SW**

Phone no.

**405-360-5533****NORMAN, OK 73069-3912**

May the IRS discuss this return with the preparer shown above? See instructions

☐ Yes☐ No

For Paperwork Reduction Act Notice, see the separate Instructions.

Form **990** (2023)

DAA

Form 990 (2023) **NORMAN FIREHOUSE ART CENTER, INC.** 23-7112097Page **2****Part III Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III

☒**1** Briefly describe the organization's mission:**SEE SCHEDULE O****2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services?☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4a** (Code: ) (Expenses \$ **69,642** including grants of\$ ) (Revenue \$ **29,515** )

**THE FIREHOUSE PROVIDES VISUAL ARTS EDUCATION TO 306 CHILDREN IN-HOUSE THROUGH ITS ART AFTER SCHOOL AND CHILDREN'S SUMMER ART PROGRAMS. THESE CLASSES OPERATE UNDER THE FIREHOUSE'S "CREATING WITH THE MASTERS" CURRICULUM, WHICH INTRODUCES CHILDREN TO THE WORKS OF MASTER AND MODERN ARTISTS AND TEACHES STUDENTS ABOUT THE HISTORY OF ART, MUSEUMS, AND ART TECHNIQUES WHILE FULFILLING THE OKLAHOMA STANDARDS FOR FINE ARTS: VISUAL ARTS GUIDELINES. THE FIREHOUSE IS ALSO THE NUMBER ONE PROVIDER OF VISUAL ARTS EDUCATION IN NORMAN'S PUBLIC ELEMENTARY SCHOOLS.**

**4b** (Code: ) (Expenses \$ **129,830** including grants of\$ ) (Revenue \$ **138,185** )

**THE FIREHOUSE PROVIDED ADULT VISUAL ARTS CLASSES IN A FULL RANGE OF ARTISTIC MEDIUMS TO APPROXIMATELY 443 INDIVIDUALS DURING THE CURRENT YEAR. THIS INCLUDES PROGRAMMING FOR US ARMED FORCES VETERANS AT THE NORMAN VETERANS CENTER AND ADULTS WITH VARYING DEGREES OF COGNITIVE AND PHYSICAL DISABILITIES IN THE FIREHOUSE'S HEALING STUDIO. HEALING STUDIO IS OFFERED FREE OF CHARGE TO ITS PARTICIPANTS THROUGH 12 SCHOLARSHIPS AVAILABLE WEEKLY, FOR APPROXIMATELY 32 WEEKS EACH YEAR. THE FIREHOUSE IS ALSO A PARTNER TO MANY COMMUNITY EVENTS, PROVIDING APPROXIMATELY 1,285 INDIVIDUALS WITH FREE ARTS EXPERIENCES DURING THE YEAR.**

**4c** (Code: ) (Expenses \$ **69,291** including grants of\$ ) (Revenue \$ **24,204** )

**THE FIREHOUSE GIFT SHOP IS UNIQUE TO NORMAN, REPRESENTING ORIGINAL HIGH-QUALITY FINE ART PIECES AT MULTIPLE PRICE POINTS. NINETY PERCENT OF THE ARTISTS ARE FROM OKLAHOMA AND MAKE THEIR LIVING FROM ARTWORK SALES. OVER ONE HUNDRED ARTISTS ARE REPRESENTED IN THE GIFT SHOP DISPLAYING: JEWELRY, FUSED GLASS, CERAMICS, PAINTING, DRAWING, SCULPTURE, AND HOLIDAY CARDS. THE FIREHOUSE GALLERY AND GIFT SHOP ARE FREE AND OPEN TO THE PUBLIC SIX DAYS A WEEK. THE GALLERY HAS SEVEN EXHIBITIONS A YEAR, FOUR WITH PROFESSIONAL ARTISTS AND THREE HIGHLIGHTING THE FIREHOUSE ART CENTER'S GRANT AND DONATION FUNDED PROGRAMS, INCLUDING THE HEALING STUDIO, CHILDREN'S, AND VETERANS PROGRAMS. APPROXIMATELY 500 GUESTS VISITED THE GIFT SHOP AND GALLERY THIS YEAR.**

**4d** Other program services (Describe on Schedule O.)

(Expenses \$ including grants of\$ ) (Revenue \$ )

**4e** Total program service expenses **268,763**

**Part IV Checklist of Required Schedules**

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	<b>X</b>	
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	<b>X</b>	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		<b>X</b>
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II		<b>X</b>
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III		<b>X</b>
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		<b>X</b>
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		<b>X</b>
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		<b>X</b>
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		<b>X</b>
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? If "Yes," complete Schedule D, Part V	<b>X</b>	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	<b>X</b>	
b Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		<b>X</b>
c Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		<b>X</b>
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	<b>X</b>	
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X		<b>X</b>
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X		<b>X</b>
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	<b>X</b>	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional		<b>X</b>
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		<b>X</b>
14a Did the organization maintain an office, employees, or agents outside of the United States?		<b>X</b>
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV		<b>X</b>
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV		<b>X</b>
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV		<b>X</b>
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions		<b>X</b>
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		<b>X</b>
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		<b>X</b>
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H		<b>X</b>
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II		<b>X</b>

**Part IV Checklist of Required Schedules (continued)**

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		<b>X</b>
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J		<b>X</b>
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a		<b>X</b>
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		<b>X</b>
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		<b>X</b>
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II		<b>X</b>
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III		<b>X</b>
<b>28</b> Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV		<b>X</b>
<b>b</b> A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV		<b>X</b>
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV		<b>X</b>
<b>29</b> Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	<b>X</b>	
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		<b>X</b>
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		<b>X</b>
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		<b>X</b>
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		<b>X</b>
<b>34</b> Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1		<b>X</b>
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?		<b>X</b>
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		<b>X</b>
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		<b>X</b>
<b>38</b> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.	<b>X</b>	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
<b>1a</b> Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	<b>1a</b>	<b>23</b>
<b>b</b> Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	<b>1b</b>	<b>0</b>
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1c</b>	<b>X</b>

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	<b>2a</b>	<b>6</b>
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	<b>2b</b>	<b>X</b>
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?	<b>3a</b>	<b>X</b>
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	<b>3b</b>	
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4a</b>	<b>X</b>
<b>b</b>	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<b>5a</b>	<b>X</b>
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	<b>5b</b>	<b>X</b>
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	<b>5c</b>	
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	<b>6a</b>	<b>X</b>
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6b</b>	
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	<b>7a</b>	<b>X</b>
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<b>7b</b>	
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7c</b>	<b>X</b>
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year	<b>7d</b>	
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<b>7e</b>	<b>X</b>
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<b>7f</b>	<b>X</b>
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	<b>7g</b>	
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	<b>7h</b>	
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	<b>8</b>	
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the sponsoring organization make any taxable distributions under section 4966?	<b>9a</b>	
<b>b</b>	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	<b>9b</b>	
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12	<b>10a</b>	
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders	<b>11a</b>	
<b>b</b>	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	<b>11b</b>	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	<b>12a</b>	
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	<b>12b</b>	
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.	<b>13a</b>	
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	<b>13b</b>	
<b>c</b>	Enter the amount of reserves on hand	<b>13c</b>	
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?	<b>14a</b>	<b>X</b>
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	<b>14b</b>	
<b>15</b>	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.	<b>15</b>	<b>X</b>
<b>16</b>	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	<b>16</b>	<b>X</b>
<b>17</b>	<b>Section 501(c)(21) organizations.</b> Did the trust, any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.	<b>17</b>	



**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒

**Section A. Governing Body and Management**

	1a	8	Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		8		
<b>b</b> Enter the number of voting members included on line 1a, above, who are independent	1b	8		
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		2		<input checked="" type="checkbox"/>
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		3		<input checked="" type="checkbox"/>
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		4		<input checked="" type="checkbox"/>
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?		5		<input checked="" type="checkbox"/>
<b>6</b> Did the organization have members or stockholders?		6		<input checked="" type="checkbox"/>
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		7a		<input checked="" type="checkbox"/>
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		7b		<input checked="" type="checkbox"/>
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
<b>a</b> The governing body?		8a	<input checked="" type="checkbox"/>	
<b>b</b> Each committee with authority to act on behalf of the governing body?		8b	<input checked="" type="checkbox"/>	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O.		9		<input checked="" type="checkbox"/>

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates?		<input checked="" type="checkbox"/>
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	<input checked="" type="checkbox"/>	
<b>b</b> Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13	<input checked="" type="checkbox"/>	
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	<input checked="" type="checkbox"/>	
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	<input checked="" type="checkbox"/>	
<b>13</b> Did the organization have a written whistleblower policy?	<input checked="" type="checkbox"/>	
<b>14</b> Did the organization have a written document retention and destruction policy?	<input checked="" type="checkbox"/>	
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official	<input checked="" type="checkbox"/>	
<b>b</b> Other officers or key employees of the organization		<input checked="" type="checkbox"/>
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		<input checked="" type="checkbox"/>
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed **OK**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records.

THE ORGANIZATION  
NORMAN

444 SOUTH FLOOD

OK 73069

405-329-4523

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) <b>KENDALL HURLEY</b>	6.00									
<b>PRESIDENT</b>	0.00	X		X				0	0	0
(2) <b>JORDAN STRINGER</b>	4.00									
<b>TREASURER</b>	0.00	X		X				0	0	0
(3) <b>DR JEFF BUYTEN</b>	4.00									
<b>SECRETARY</b>	0.00	X		X				0	0	0
(4) <b>RICHARD MCKOWN</b>	2.00									
<b>TRUSTEE</b>	0.00	X						0	0	0
(5) <b>KAIMEE KELLIS</b>	2.00									
<b>TRUSTEE</b>	0.00	X						0	0	0
(6) <b>TANYA INGELS</b>	2.00									
<b>TRUSTEE</b>	0.00	X						0	0	0
(7) <b>RICCI MCMANAMAN</b>	2.00									
<b>TRUSTEE</b>	0.00	X						0	0	0
(8) <b>ALLISON PALMER</b>	2.00									
<b>TRUSTEE</b>	0.00	X						0	0	0
(9) <b>ANDY TAYLOR COUCH</b>	50.00									
<b>EXECUTIVE DIRECTOR</b>	0.00			X				73,295	0	5,841
(10)										
(11)										

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(12) .....										
(13) .....										
(14) .....										
(15) .....										
(16) .....										
(17) .....										
(18) .....										
(19) .....										
<b>1b Subtotal</b> .....								<b>73,295</b>		<b>5,841</b>
<b>c Total from continuation sheets to Part VII, Section A</b> .....										
<b>d Total (add lines 1b and 1c)</b> .....								<b>73,295</b>		<b>5,841</b>

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual .....		<b>X</b>
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual .....		<b>X</b>
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person .....		<b>X</b>

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

Form 990 (2023) **NORMAN FIREHOUSE ART CENTER, INC. 23-7112097**Page **9****Part VIII Statement of Revenue**Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1a</b> Federated campaigns	<b>1a</b>					
	<b>b</b> Membership dues	<b>1b</b>					
	<b>c</b> Fundraising events	<b>1c</b>					
	<b>d</b> Related organizations	<b>1d</b>					
	<b>e</b> Government grants (contributions)	<b>1e</b>	191,958				
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	151,055				
	<b>g</b> Noncash contributions included in lines 1a-1f	<b>1g</b>	\$ 30,000				
	<b>h Total.</b> Add lines 1a-1f			343,013			
	<b>Program Service Revenue</b>	<b>2a</b> CLASSES	Business Code	611600	155,262	155,262	
<b>b</b> GIFT SHOP			611600	24,204	24,204		
<b>c</b> MEMBERSHIP			611600	7,150	7,150		
<b>d</b>							
<b>e</b>							
<b>f</b> All other program service revenue							
<b>g Total.</b> Add lines 2a-2f				186,616			
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts)			15,232			15,232
	<b>4</b> Income from investment of tax-exempt bond proceeds						
	<b>5</b> Royalties						
	<b>6a</b> Gross rents	<b>6a</b>	(i) Real	(ii) Personal			
	<b>b</b> Less: rental expenses	<b>6b</b>					
	<b>c</b> Rental inc. or (loss)	<b>6c</b>					
	<b>d</b> Net rental income or (loss)						
	<b>7a</b> Gross amount from sales of assets other than inventory	<b>7a</b>	(i) Securities	(ii) Other			
	<b>b</b> Less: cost or other basis and sales exps	<b>7b</b>					
	<b>c</b> Gain or (loss)	<b>7c</b>					
	<b>d</b> Net gain or (loss)						
	<b>8a</b> Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	<b>8a</b>					
	<b>b</b> Less: direct expenses	<b>8b</b>					
	<b>c</b> Net income or (loss) from fundraising events						
	<b>9a</b> Gross income from gaming activities. See Part IV, line 19	<b>9a</b>					
<b>b</b> Less: direct expenses	<b>9b</b>						
<b>c</b> Net income or (loss) from gaming activities							
<b>10a</b> Gross sales of inventory, less returns and allowances	<b>10a</b>						
<b>b</b> Less: cost of goods sold	<b>10b</b>						
<b>c</b> Net income or (loss) from sales of inventory							
<b>Miscellaneous Revenue</b>	<b>11a</b> MISC REVENUE	Business Code	611600	5,288	5,288		
	<b>b</b>						
	<b>c</b>						
	<b>d</b> All other revenue						
	<b>e Total.</b> Add lines 11a-11d			5,288			
<b>12 Total revenue.</b> See instructions			550,149	191,904	0	15,232	

Form **990** (2023)

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	79,137	31,655	47,482	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	134,019	53,608	80,411	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	20,142	8,057	12,085	
10 Payroll taxes	17,133	6,853	10,280	
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting	24,527	9,811	14,716	
d Lobbying				
e Professional fundraising services. See Part IV, line 7				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	87,427	83,363	4,064	
12 Advertising and promotion	5,832	3,053	2,779	
13 Office expenses	8,740	2,413	6,327	
14 Information technology	7,845	3,138	4,707	
15 Royalties				
16 Occupancy	26,501	3,668	22,833	
17 Travel	11,908	2,519	9,389	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	9,873	3,949	5,924	
23 Insurance	9,076	3,630	5,446	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a EXHIBIT PROGRAMMING EXP	24,410	23,731	679	
b ART MATERIALS	14,633	14,599	34	
c SPECIAL EVENTS EXPENSE	5,638	3,750	1,888	
d EXHIBITION EXPENSE	4,354	4,282	72	
e All other expenses	12,650	6,684	5,966	
25 Total functional expenses. Add lines 1 through 24e	503,845	268,763	235,082	0
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
<b>Assets</b>	1 Cash—non-interest-bearing	21,225	1	42,089
	2 Savings and temporary cash investments	446,250	2	248,649
	3 Pledges and grants receivable, net	5,875	3	143,119
	4 Accounts receivable, net		4	
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	2,133	8	2,587
	9 Prepaid expenses and deferred charges	3,691	9	10,978
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 257,609		
	b Less: accumulated depreciation	10b 62,114	26,158	10c 195,495
	11 Investments—publicly traded securities		11	
	12 Investments—other securities. See Part IV, line 11		12	
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	164,664	15	178,390
16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 33)	669,996	16	821,307	
<b>Liabilities</b>	17 Accounts payable and accrued expenses	4,402	17	53,675
	18 Grants payable		18	
	19 Deferred revenue	25,092	19	27,601
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26 <b>Total liabilities.</b> Add lines 17 through 25	29,494	26	81,276
<b>Net Assets or Fund Balances</b>	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	615,502	27	593,694
	28 Net assets with donor restrictions	25,000	28	146,337
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 <b>Total net assets or fund balances</b>	640,502	32	740,031
33 <b>Total liabilities and net assets/fund balances</b>	669,996	33	821,307	

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☐

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	<b>550,149</b>
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	<b>503,845</b>
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	<b>46,304</b>
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	<b>4</b>	<b>640,502</b>
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	<b>13,725</b>
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	<b>39,500</b>
<b>9</b>	Other changes in net assets or fund balances (explain on Schedule O)	<b>9</b>	
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	<b>10</b>	<b>740,031</b>

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
<b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
<b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both.		<b>X</b>
<input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
<b>b</b> Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both.	<b>X</b>	
<input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
<b>c</b> If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	<b>X</b>	
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		<b>X</b>
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.		

Form **990** (2023)

**SCHEDULE A**  
**(Form 990)**Department of the Treasury  
Internal Revenue Service**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2023**Open to Public  
Inspection

Name of the organization

**NORMAN FIREHOUSE ART CENTER, INC.**

Employer identification number

**23-7112097****Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
<b>Total</b>						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990) 2023



Schedule A (Form 990) 2023

**NORMAN FIREHOUSE ART CENTER, INC. 23-7112097**Page **2****Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	187,227	273,926	195,948	241,385	343,013	1,241,499
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>4 Total.</b> Add lines 1 through 3	187,227	273,926	195,948	241,385	343,013	1,241,499
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
<b>6 Public support.</b> Subtract line 5 from line 4						1,241,499

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
<b>7</b> Amounts from line 4	187,227	273,926	195,948	241,385	343,013	1,241,499
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	12,882	12,073	12,641	13,378	15,232	66,206
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
<b>11 Total support.</b> Add lines 7 through 10						1,307,705
<b>12</b> Gross receipts from related activities, etc. (see instructions)					12	642,005

**13 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2023 (line 6, column (f) divided by line 11, column (f))	<b>14</b>	94.94 %
<b>15</b> Public support percentage from 2022 Schedule A, Part II, line 14	<b>15</b>	94.36 %
<b>16a 33 1/3% support test — 2023.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization <input checked="" type="checkbox"/>		
<b>b 33 1/3% support test — 2022.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization <input type="checkbox"/>		
<b>17a 10%-facts-and-circumstances test — 2023.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
<b>b 10%-facts-and-circumstances test — 2022.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions <input type="checkbox"/>		

Schedule A (Form 990) 2023

Schedule A (Form 990) 2023

**NORMAN FIREHOUSE ART CENTER, INC. 23-7112097**Page **3****Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
<b>9</b> Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, royalties, and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						
<b>14 First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2023 (line 8, column (f), divided by line 13, column (f))	<b>15</b>	%
<b>16</b> Public support percentage from 2022 Schedule A, Part III, line 15	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2023 (line 10c, column (f), divided by line 13, column (f))	<b>17</b>	%
<b>18</b> Investment income percentage from 2022 Schedule A, Part III, line 17	<b>18</b>	%
<b>19a 33 1/3% support tests — 2023.</b> If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization <input type="checkbox"/>		
<b>b 33 1/3% support tests — 2022.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization <input type="checkbox"/>		
<b>20 Private foundation.</b> If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions <input type="checkbox"/>		

Schedule A (Form 990) 2023

**Part IV Supporting Organizations**

(Complete only if you checked a box on line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2	
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a	
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b	
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c	
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a	
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b	
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c	
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a	
b <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b	
c <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?	5c	
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.	6	
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7	
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).	8	
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.	9a	
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.	9b	
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9c	
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.	10a	
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b	

**Part IV Supporting Organizations (continued)**

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
<b>b</b> A family member of a person described on line 11a above?		
<b>c</b> A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
<b>3</b> By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
<b>2</b> Activities Test. Answer lines 2a and 2b below.		Yes	No
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
<b>b</b> Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
<b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.			
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.			
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			

Schedule A (Form 990) 2023

**NORMAN FIREHOUSE ART CENTER, INC. 23-7112097**Page **6****Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	
Section B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	
Section C – Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990) 2023

Schedule A (Form 990) 2023

**NORMAN FIREHOUSE ART CENTER, INC. 23-7112097**Page **7****Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**

Section D – Distributions		Current Year
<b>1</b>	Amounts paid to supported organizations to accomplish exempt purposes	<b>1</b>
<b>2</b>	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	<b>2</b>
<b>3</b>	Administrative expenses paid to accomplish exempt purposes of supported organizations	<b>3</b>
<b>4</b>	Amounts paid to acquire exempt-use assets	<b>4</b>
<b>5</b>	Qualified set-aside amounts (prior IRS approval required—provide details in Part VI)	<b>5</b>
<b>6</b>	Other distributions (describe in Part VI). See instructions.	<b>6</b>
<b>7</b>	<b>Total annual distributions.</b> Add lines 1 through 6.	<b>7</b>
<b>8</b>	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	<b>8</b>
<b>9</b>	Distributable amount for 2022 from Section C, line 6	<b>9</b>
<b>10</b>	Line 8 amount divided by line 9 amount	<b>10</b>

Section E – Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
<b>1</b> Distributable amount for 2023 from Section C, line 6			
<b>2</b> Underdistributions, if any, for years prior to 2023 (reasonable cause required—explain in Part VI). See instructions.			
<b>3</b> Excess distributions carryover, if any, to 2023			
<b>a</b> From 2018			
<b>b</b> From 2019			
<b>c</b> From 2020			
<b>d</b> From 2021			
<b>e</b> From 2022			
<b>f</b> Total of lines 3a through 3e			
<b>g</b> Applied to underdistributions of prior years			
<b>h</b> Applied to 2023 distributable amount			
<b>i</b> Carryover from 2018 not applied (see instructions)			
<b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
<b>4</b> Distributions for 2023 from Section D, line 7: \$			
<b>a</b> Applied to underdistributions of prior years			
<b>b</b> Applied to 2023 distributable amount			
<b>c</b> Remainder. Subtract lines 4a and 4b from line 4.			
<b>5</b> Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
<b>6</b> Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
<b>7</b> Excess distributions carryover to 2024. Add lines 3j and 4c.			
<b>8</b> Breakdown of line 7:			
<b>a</b> Excess from 2019			
<b>b</b> Excess from 2020			
<b>c</b> Excess from 2021			
<b>d</b> Excess from 2022			
<b>e</b> Excess from 2023			

Schedule A (Form 990) 2023

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

**Schedule B  
(Form 990)**Department of the Treasury  
Internal Revenue Service**Schedule of Contributors**Attach to Form 990, 990-EZ, or 990-PF.  
Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2023**

Name of the organization

Employer identification number

**NORMAN FIREHOUSE ART CENTER, INC.****23-7112097**

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)( **3** ) (enter number) organization☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation☐ 501(c)(3) taxable private foundationCheck if your organization is covered by the **General Rule** or a **Special Rule**.**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.**General Rule**

- ☐
- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

- ☒
- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33
- <sup>1</sup>
- /
- <sub>3</sub>
- % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

- ☐
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000
- exclusively*
- for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

- ☐
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions
- exclusively*
- for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an
- exclusively*
- religious, charitable, etc., purpose. Don't complete any of the parts unless the
- General Rule**
- applies to this organization because it received
- nonexclusively*
- religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ .....

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023)



Schedule B (Form 990) (2023)

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Page 2

Name of organization

NORMAN FIREHOUSE ART CENTER, INC.

Employer identification number  
23-7112097**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	OKLAHOMA ARTS COUNCIL PO BOX 52001-2001 OKLAHOMA CITY OK 73152-2001	\$ 36,958	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	CITY OF NORMAN 201 W GRAY NORMAN OK 73069	\$ 145,000	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
3	NORMAN ARTS COUNCIL 210 E MAIN, STE 223 NORMAN OK 73069	\$ 45,030	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	ALLIED ARTS FOUNDATION 1015 N BROADWAY, SUITE 200 OKLAHOMA CITY OK 73102	\$ 45,600	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
5	NATIONAL ENDOWMENT FOR THE ARTS 400 7TH ST SW WASHINGTON DC 20506	\$ 10,000	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
6	FIRST UNITED BANK 1400 W MAIN ST DURANT OK 74701	\$ 10,000	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2023)

Schedule B (Form 990) (2023)

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Page 2

Name of organization

NORMAN FIREHOUSE ART CENTER, INC.

Employer identification number  
23-7112097**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	COMMUNITY FOUNDATION OF OKLAHOMA PO BOX 21210 OKLAHOMA CITY OK 73156	\$ 30,000	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
8	THE KIRKPATRICK FAMILY FOUNDATION PO BOX 1146 OKLAHOMA CITY OK 73101	\$ 10,000	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
			Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2023)



**SCHEDULE D  
(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Financial Statements**Complete if the organization answered "Yes" on Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2023**Open to Public  
Inspection

Name of the organization

Employer identification number

**NORMAN FIREHOUSE ART CENTER, INC.****23-7112097****Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

- |   | (a) Donor advised funds | (b) Funds and other accounts |
|---|-------------------------|------------------------------|
| 1 Total number at end of year .....                       |                         |                              |
| 2 Aggregate value of contributions to (during year) ..... |                         |                              |
| 3 Aggregate value of grants from (during year) .....      |                         |                              |
| 4 Aggregate value at end of year .....                    |                         |                              |
- 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No
- 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

**Part II Conservation Easements**

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

- 1 Purpose(s) of conservation easements held by the organization (check all that apply).
- |   |   |
|---|---|
| <input type="checkbox"/> Preservation of land for public use (for example, recreation or education) | <input type="checkbox"/> Preservation of a historically important land area |
| <input type="checkbox"/> Protection of natural habitat  | <input type="checkbox"/> Preservation of a certified historic structure     |
| <input type="checkbox"/> Preservation of open space   |   |
- 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
- |  | Held at the End of the Tax Year |
|--|---------------------------------|
| a Total number of conservation easements .....   | 2a                              |
| b Total acreage restricted by conservation easements .....   | 2b                              |
| c Number of conservation easements on a certified historic structure included on line 2a .....   | 2c                              |
| d Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register ..... | 2d                              |
- 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year .....
- 4 Number of states where property subject to conservation easement is located .....
- 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No
- 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year .....
- 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year .....
- 8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No
- 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

- 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.
- b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.
- (i) Revenue included on Form 990, Part VIII, line 1 .....
- (ii) Assets included in Form 990, Part X .....
- 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items.
- a Revenue included on Form 990, Part VIII, line 1 .....
- b Assets included in Form 990, Part X .....

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2023

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

**3** Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

**a** ☐ Public exhibition

**d** ☐ Loan or exchange program

**b** ☐ Scholarly research

**e** ☐ Other .....

**c** ☐ Preservation for future generations

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

**5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements**

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIII and complete the following table.

**c** Beginning balance .....

**d** Additions during the year .....

**e** Distributions during the year .....

**f** Ending balance .....

	Amount
<b>1c</b>	
<b>1d</b>	
<b>1e</b>	
<b>1f</b>	

**2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds**

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance .....	83,517	81,762	95,696	82,137	79,958
<b>b</b> Contributions .....					
<b>c</b> Net investment earnings, gains, and losses .....	11,969	6,752	-9,037	18,271	6,895
<b>d</b> Grants or scholarships .....					
<b>e</b> Other expenditures for facilities and programs .....	4,249	4,199	4,010	3,841	3,942
<b>f</b> Administrative expenses .....	831	798	887	871	774
<b>g</b> End of year balance .....	90,406	83,517	81,762	95,696	82,137

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

**a** Board designated or quasi-endowment %

**b** Permanent endowment **100.00** %

**c** Term endowment %

The percentages on lines 2a, 2b, and 2c should equal 100%.

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations? ☒ Yes ☐ No

(ii) Related organizations? ☐ Yes ☒ No

**b** If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

	Yes	No
<b>3a(i)</b>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>3a(ii)</b>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>3b</b>		

**4** Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land .....				
<b>b</b> Buildings .....				
<b>c</b> Leasehold improvements .....	103,856		12,367	91,489
<b>d</b> Equipment .....	91,243		29,668	61,575
<b>e</b> Other .....	62,510		20,079	42,431
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))				195,495

**Part VII Investments – Other Securities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, line 12, col. (B))		

**Part VIII Investments – Program Related**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, line 13, col. (B))		

**Part IX Other Assets**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) <b>NCF CUSTODIAL ACCOUNT</b>	<b>178,390</b>
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, line 15, col. (B))	<b>178,390</b>

**Part X Other Liabilities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, line 25, col. (B))	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☐

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements	<b>1</b>	<b>642,174</b>
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
<b>a</b>	Net unrealized gains (losses) on investments	<b>2a</b>	<b>13,725</b>
<b>b</b>	Donated services and use of facilities	<b>2b</b>	<b>78,300</b>
<b>c</b>	Recoveries of prior year grants	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>	<b>2e</b>	<b>92,025</b>
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>	<b>3</b>	<b>550,149</b>
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>	<b>4c</b>	
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)	<b>5</b>	<b>550,149</b>

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements	<b>1</b>	<b>582,145</b>
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
<b>a</b>	Donated services and use of facilities	<b>2a</b>	<b>78,300</b>
<b>b</b>	Prior year adjustments	<b>2b</b>	
<b>c</b>	Other losses	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>	<b>2e</b>	<b>78,300</b>
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>	<b>3</b>	<b>503,845</b>
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>	<b>4c</b>	
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)	<b>5</b>	<b>503,845</b>

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART V, LINE 4 - INTENDED USES FOR ENDOWMENT FUNDS**

THE INTENDED USE OF THE ENDOWMENT FUNDS IS TO PROVIDE ADDITIONAL FUNDING FOR THE ORGANIZATION'S PROGRAMS AND ACTIVITIES AS NEEDED.

**Part XIII** Supplemental information *(continued)*

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**SCHEDULE M  
(Form 990)****Noncash Contributions**

OMB No. 1545-0047

**2023****Open To Public  
Inspection**Department of the Treasury  
Internal Revenue Service

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization

Employer identification number

**NORMAN FIREHOUSE ART CENTER, INC.****23-7112097****Part I Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art — Works of art				
2 Art — Historical treasures				
3 Art — Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities — Publicly traded				
10 Securities — Closely held stock				
11 Securities — Partnership, LLC, or trust interests				
12 Securities — Miscellaneous				
13 Qualified conservation contribution — Historic structures				
14 Qualified conservation contribution — Other				
15 Real estate — Residential				
16 Real estate — Commercial				
17 Real estate — Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ( )	<b>X</b>	<b>2</b>	<b>30,000</b>	
26 Other ( )				
27 Other ( )				
28 Other ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement

**29**

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?

Yes No

30a X

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

31 X

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a X

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2023

**Part II** **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

**SCHEDULE O  
(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2023****Open to Public  
Inspection**

Name of the organization

**NORMAN FIREHOUSE ART CENTER, INC.**

Employer identification number

**23-7112097****FORM 990 - ORGANIZATION'S MISSION**

THE FIREHOUSE HOUSES HIGHLY PROFESSIONAL WORKING VISUAL ARTS STUDIOS, WHICH ACCOMMODATE BOTH ADULT AND YOUTH ART EDUCATION PROGRAMMING, A PERMANENT GIFT SHOP, AND A DEDICATED EXHIBITION GALLERY SPACE. OFF-SITE, THE FAC PROVIDES IN-SCHOOL ART EDUCATION OPPORTUNITIES FOR NORMAN'S PUBLIC ELEMENTARY SCHOOLS AND SERVES AS HOST AND PARTNER TO SEVERAL COMMUNITY EVENTS AND VISUAL ARTS PROGRAMS IN NORMAN.

**FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990**

THE RETURN IS REVIEWED AND APPROVED BY THE ORGANIZATION'S EXECUTIVE DIRECTOR, ACCOUNTANT, AND THE BOARD OFFICERS.

**FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY**

OFFICERS, DIRECTORS, AND KEY EMPLOYEES ARE REQUIRED TO DISCLOSE ON AN ONGOING BASIS ANY KNOWN OR POTENTIAL CONFLICTS OF INTEREST. FAILURE TO DISCLOSE WILL RESULT IN DISCIPLINARY OR CORRECTIVE ACTION.

**FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL**

THE BOARD OF DIRECTORS FOR THE FIREHOUSE DID A COMPARATIVE STUDY FOR THE EXECUTIVE DIRECTOR'S SALARY, LOOKING AT JOB DESCRIPTIONS, RESPONSIBILITIES AND RELATIVE BUDGET SIZE. THROUGH THIS STUDY, THEY DETERMINED THE CURRENT COMPENSATION.

**FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION**

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2023

Schedule O (Form 990) 2023

Page 2

Name of the organization

Employer identification number

NORMAN FIREHOUSE ART CENTER, INC.

23-7112097

POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART IX, LINE 11G - OTHER FEES FOR SERVICES

## DESCRIPTION

TOT/PROG SERVICE

MGT &amp; GENERAL

FUNDRAISING

## DESIGN

\$ 0 \$ 1,538 \$ 0

## ARTIST COMMISSION

\$ 17,322 \$ 0 \$ 0

## INSTRUCTOR FEES

\$ 63,396 \$ 0 \$ 0

## OTHER PROFESSIONAL FEES

\$ 1,156 \$ 293 \$ 0

## MISC SERVICES

\$ 1,489 \$ 2,233 \$ 0

## TOTAL

\$ 83,363 \$ 4,064 \$ 0

PAGE 1 OF 1

Schedule O (Form 990) 2023

# Oklahoma Return of Organization Exempt from Income Tax

Section 501(c) of the Internal Revenue Code

Form 512-E  
2023



## PART 1

For the year January 1 - December 31, 2023, or other taxable year beginning:

09/01

2023

ending:

08/31

2024

Name of Organization

NORMAN FIREHOUSE ART CENTER INC

Federal Employer Identification Number

23-7112097

Date Qualified for Tax Exempt Status

05/07/1971

Address (Number and street)

444 SOUTH FLOOD

City

NORMAN

State or Province

OK

Country

ZIP or Foreign Postal Code:

73069

Place an 'X' if:

(1)

Initial Return

(2)

Final Return

(3)

Amended Return (See Schedule 512E-X on page 2)

## PART 2: STATEMENT OF UNRELATED BUSINESS TAXABLE INCOME

(Please read instructions on pages 3-4)

	Total Federal	Allocable Oklahoma
A Total unrelated trade or business income - applicable Federal Form(s) 990 . . . . .	NONE	NONE
B Total unrelated trade or business deductions - applicable Fed. Form(s) 990 . . . . .		
C Unrelated business taxable income - enter here and on line 1 below . . . . .	NONE	NONE

## INCOME SUBJECT TO TAX

1	Unrelated business taxable income - from statement above (allocable to Oklahoma) . . . . .	1	NONE	00
2	Other net income - provide schedule . . . . .	2		00
3	Oklahoma Capital Gain deduction (provide Form 561-C) . . . . .	3		00
4	Oklahoma taxable income (total of lines 1, 2 and 3) . . . . .	4	NONE	00

## TAX COMPUTATION

5	Tax at 4% of line 4. If trust, see rate schedule on page 3 and place an "1" in the box. If recapturing the Oklahoma Affordable Housing Tax Credit, add the recaptured credit here and enter a "2" in the box. If making an Okla. installment payment pursuant to IRC Sec. 965(h) and 68 OS Sec. 2368(K), add the installment payment here and enter a "3" in the box . . . . .	5	NONE	00
6	Less: Other Credits Form (total from Form 511-CR) . . . . .	6		00
7	Balance of tax due (line 5 minus line 6, but not less than zero) . . . . .	7		00
8	2023 Oklahoma estimated tax and extension payments and prior year carryforward. . . . .	8		00
9	Oklahoma withholding (provide Form 1099, Form 500A, Form 500B or other withholding statement) . . . . .	9		00
10	Amount paid with original return and amount paid after it was filed (amended return only) . . . . .	10		00
11	Any refunds or overpayment applied (amended return only) . . . . .	11		00
12	Total of lines 8 through 11 . . . . .	12		00
13	Overpayment (if line 12 is larger than line 7 enter amount overpaid) . . . . .	13		00
14	Amount of line 13 to be credited to 2024 estimated tax (original return only) . . . . .	14		00

# Oklahoma Return of Organization Exempt from Income Tax



Name of Organization:  
NORMAN FIREHOUSE ART CENTER INC

Federal Employer Identification Number:  
23-7112097

Amount from line 14 on page 1

00

Line 15 provides you the opportunity to make a financial gift from your refund to a variety of Oklahoma organizations. Place the line number of the organization from page 4 of this form in the box below and enter the amount you are donating. If giving to more than one organization, put a "99" in the box and attach a schedule showing how you would like your donation split.

15	Donations from your refund, . . . . .	<input type="checkbox"/> \$2 <input type="checkbox"/> \$5 <input type="checkbox"/> \$	15		00
16	Add lines 14 and 15 and enter amount . . . . .		16		00
17	Amount to be refunded to you (line 13 minus line 16) . . . . .	Refund	17		00

## Direct Deposit Note:

All refunds must be by direct deposit. See Direct Deposit Information on page 5 for details.

Is this refund going to or through an account that is located outside of the United States?

☐ Yes ☐ No

Deposit my refund in my: ☐ Checking Account ☐ Savings Account

Routing Number:

Account Number:

18	Tax Due (if line 7 is larger than line 12 enter tax due). . . . .	Tax Due	18	NONE	00
19	For delinquent payment, add penalty of 5% plus interest at 1.25% per month . . . . .		19		00
20	Underpayment of estimated tax interest . . . . .	Annualized <input type="checkbox"/>	20		00
21	Total tax, penalty and interest due - Add Lines 18-20; pay in full with return. . . . .	Balance Due	21	NONE	00

Under penalty of perjury, I declare the information contained in this document, attachments and schedules are true and correct to the best of my knowledge and belief.

Signature of Officer or Trustee	Date
<i>[Signature]</i>	03/05/2025
Printed Name	
Anne Taylor Couch	
Title	Phone Number
ED/Curator	405-329-4523

Check this box if the Oklahoma Tax Commission may discuss this return with your tax preparer.

☒ X

Signature of Preparer	Date
<i>[Signature]</i>	03/05/2025
Printed Name of Preparer	
C. JANESE SHEPARD, CPA	
Phone Number	Preparer's PTIN
405-360-5533	P00162034

## SCHEDULE 512-E-X: AMENDED RETURN SCHEDULE (See instructions on page 3)

**A** Did you file an amended Federal income tax return? ☐ Yes ☐ No

Provide a copy of the amended Federal return and a copy of "Statement of Adjustment", IRS refund check or deposit slip.

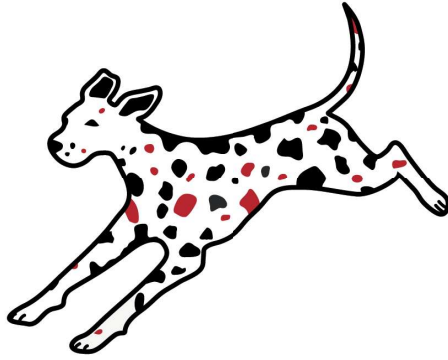
**B** If this return is being filed due to a Federal audit, provide a complete copy of the RAR.

**C** Explanation or reason for amended return (Provide all necessary schedules):

Do not staple documentation to this form. To attach items, please use a paper clip.

Mailing Address for this form: PO Box 26800, Oklahoma City, OK 73126-0800

The Oklahoma Tax Commission is not required to give actual notice to taxpayers of changes in any state tax law.



# **FIREHOUSE**

## **ART CENTER**

### **Strategic Plan Draft** Planning Document

Board of Directors Meeting  
November 6, 2022

## Overview

The following is a **Draft Strategic Plan** for review and discussion. The Strategic Plan when flushed out and adopted becomes a road map for the Firehouse for the next 5 years. It is a dynamic document which means that it is not cast in stone, but instead is reviewed annually to see if there are any course adjustments to make. The annual review is also an opportunity to reflect on our progress and accomplishments.

Our immediate task is to:

- 1. Review, refine, and adopt the Goals identified.**
- 2. Review, refine, and adopt the Objectives identified.**
- 3. Prioritize the Objectives that are most important to be accomplished by year.**
- 4. Break down the top Objectives and identify the Tactics and Action Plan for year 1.**

Reference Documents previously distributed.

Strategic Planning Overview

SWOT Process Analysis



## **Firehouse Vision**

Enhancing our community through the visual arts

## **Firehouse Mission**

The Norman Firehouse Art Center enriches our community by offering the highest quality visual arts education, experiences, and exhibitions.

### **1. Goal 1: Annual Funding**

Develop an approach to annual funding that creates income from every current and potential new funding source to exceed a balanced annual budget for Firehouse programs and operations.

#### **a. Objective 1 Identify all the areas of established and potential income**

- i. Strategy 1: Maintain relationships and excellence in grant writing quality with existing granting organization.*
- ii. Strategy 2: Develop relationships with new foundations and explore additional local/regional grant opportunities.*
- iii. Strategy 3: Create lucrative partnerships that serve the museum's mission and grow our audiences.*

#### **b. Objective 2 Increase memberships and upgrade membership levels**

- i. Strategy 1: Establish a required membership recruitment goal for each board member to achieve.*
- ii. Strategy 2: Research other non-profit membership levels and offerings to upgrade levels of membership.*
- iii. Strategy 3: Write a dedicated plan with achievable outcomes and incentives to increase membership through marketing opportunities.*

#### **c. Objective 3 Increase the number of Corporate Sponsors/Donors**

- i. Strategy 1: Assess our current impact and cost related to programs and offerings that need sponsorship to underwrite the cost.*
- ii. Strategy 2: Identify creative sponsorship opportunities that will entice potential donors.*

- iii. *Strategy 3: Plan new offerings that will give corporate representation in building and marketing incentives through programming.*
- d. Objective 4 Increase class enrollment to achieve profitable course offerings
  - i. *Strategy 1: Recruit new faculty to develop relevant offerings that will attract broader audiences.*
  - ii. *Strategy 2: Expand our offerings beyond our current enrollment schedule and model.*
  - iii. *Strategy 3: Learn from other art organizations about future curriculum and offerings that are in high demand and are rising in popularity.*
- e. Objective 5 Identify and Plan fundraising events to support programs
  - i. *Strategy 1: Develop signature fundraising event that includes the following:*
    - a. *Art Auction*
    - b. *Annual Dinner*
    - c. *Award Ceremony*
    - d. *In-kind support from major partners*
  - ii. *Strategy 2: Create new partnerships with specific non-profits and develop joint fundraising events, and new programs. Become relevant to other non-profit audiences, become relevant to new donors.*
  - iii. *Strategy 3: Hold fundraising events that allow participants and students to be involved to facilitate participation with a current or an existing audience. i.e., Winter Chili Bowl with bowls made from Firehouse classes.*
- f. Objective 6 Pursue new and grow existing endowments
  - i. *Strategy 1: Established a Planned Giving procedure to gain funds from future estates and existing individual donor estates.*
  - ii. *Strategy 2: Provide opportunities for existing individual endowment donors to engage with the organization in order to maintain and grow relationships.*
  - iii. *Strategy 3: Development endowments to fund major annual expenses. i.e., payroll, The Wylodean and Bill Saxon Executive Director and Curator*

g. Objective 8 Other revenues; Giftshop, City of Norman, Experiences

- i. *Strategy 1: Continue to develop relationship with the City of Norman*
- ii. *Strategy 2: Assess the revenue made in the gift shop. Make changes to consignment artists and wholesale offerings to increase revenue and make better use of space.*
- iii. *Strategy 3: Develop revenue generating experiences that utilize our unique network of relations. i.e. Travel Programs*

**2. Goal 2: Firehouse Board of Directors Recruitment**

Strengthen and increase board effectiveness through growing the size and diversity, educating members on Firehouse and non-profit operations and developing a culture of involvement.

a. Objective 1 Board Member Recruitment/Retention; the board needs to grow in size and retain the members it has.

- i. *Strategy 1: Assess current board strengths, diversity and size*
  - Tactic 1; have current board members identify their respective strengths and diversity*
    - Action 1; utilize current matrix and have board members fill out*
      - Collect information for upcoming board meeting (TBD)*
    - Action 2; summarize collective board strengths/diversity in a single matrix*
      - Summarize information for upcoming board meeting (TBD)*
  - Tactic 2; Identify desired board strengths, areas of diversity and size*
    - Action 1; have the board collectively discuss and develop a consensus on strengths, diversity and size*
      - Have discussions at upcoming board meeting (TBD)*
- ii. *Strategy 2: Solicit Candidates; actively seek out candidates, make contact and explore their interest*
  - Tactic 1; Create a board member position document for use in soliciting candidates (sim. to position open, taking applications for, emphasize strengths)*

*Tactic 2; identify sources of where to find candidates; community organizations, leadership programs, personal contact lists and networks*

*Tactic 3; from sources identified, identify potential candidates that can help achieve the desired list of strengths, diversity and size from a.i.T2.A1.*

*iii. Strategy 3: Active Solicitation*

*Tactic 1; Review protocol for new member solicitation*

*A1; Review at upcoming board meeting (TBD)*

*Tactic 2; Pair sponsor/mentors and candidates*

*Tactic 3; Approach potential candidates in informal setting*

*Tactic 4; Candidate interviews; Exec, Dir, Board Pres., Sponsor*

*Tactic 5; Board Approval*

*iv. Strategy 4: Board Member Retention*

*Tactic 1; Mentoring Program*

*Tactic 2; Board communication*

**b. Objective 2 Knowledge Development; work towards an informed and knowledgeable board regarding understanding of non-profits and Firehouse operations**

*i. Strategy 1: Identify important areas of board knowledge*

*ii. Strategy 2: Develop a path for learning*

*iii. Strategy 3: Conduct educational learning lessons*

*iv. Strategy 4: Develop an understanding of board responsibilities*

**c. Objective 3 Board Engagement; create a culture of engagement and accountability**

*i. Strategy 1: Identify those areas of opportunity for engagement*

*ii. Strategy 2: Define the Firehouse culture*

*iii. Strategy 3: Expand requirements and commitments*

**3. Goal 3: Relevancy**

Plan a unique series of community programs, and events that will provide an opportunity to reintroduce the Firehouse brand and legacy and set the stage for the future partnerships. By developing new community-based partnerships, the

Firehouse will grow by providing relevant experiences for communities of interest and new audiences.

- a. Objective 1 Define what is relevant and irrelevant in our community
  - i. *Strategy 1: Survey current faculty, staff, students, and community to understand the overall opinion.*
  - ii. *Strategy 2: Assess attendance from current and previous programs, events, and classes.*
  - iii. *Strategy 3: Collect data from other community events and programs to determine what is relevant.*
- b. Objective 2 Identify Communities of Interests
  - i. *Strategy 1: Plan potential partnerships with cultural groups that share our commitment to education, DEI culture, and health and wellness.*
  - ii. *Strategy 2: Observing other arts organizations and their relevant partnerships.*
  - iii. *Strategy 3: Appealing to multiple new or previous audiences. i.e., potters, pet owners, park enthusiasts, etc.*
- c. Objective 3 Establish Firehouse Values
  - i. *Strategy 1: Determine values through focus groups comprised of faculty, staff, board, and community members.*
  - ii. *Strategy 2: Create opportunities to develop shared values with our current and future audiences.*
  - iii. *Strategy 3: Growing our future audiences through our values and new partnerships.*



# Norman Firehouse Art Center

## Statement of Activity

September 2021 - August 2024

	SEP 2021 - AUG 2022	SEP 2022 - AUG 2023	SEP 2023 - AUG 2024	TOTAL
<b>Revenue</b>				
4000 Contributions	3,261.46	21,777.22	74,451.53	\$99,490.21
4100 Investment Income	10,467.55	10,961.08	12,617.83	\$34,046.46
4200 Support	192,687.04	219,607.49	257,587.75	\$669,882.28
4300 Memberships	10,100.00	18,100.00	7,150.00	\$35,350.00
4400 Classes	97,909.99	113,579.25	155,261.78	\$366,751.02
4500 Sales	16,921.71	20,653.43	25,600.79	\$63,175.93
4600 Special Events Income			3,643.00	\$3,643.00
4800 Other Revenues	-20,264.10	8,637.55	16,339.57	\$4,713.02
4850 In-Kind Revenues	77,300.00	77,300.00	108,300.00	\$262,900.00
4999 Funds Released from Restriction			25,000.00	\$25,000.00
<b>Total Revenue</b>	<b>\$388,383.65</b>	<b>\$490,616.02</b>	<b>\$685,952.25</b>	<b>\$1,564,951.92</b>
<b>Cost of Goods Sold</b>				
5001 Cost of Goods Sold		274.78	1,397.20	\$1,671.98
<b>Total Cost of Goods Sold</b>	<b>\$0.00</b>	<b>\$274.78</b>	<b>\$1,397.20</b>	<b>\$1,671.98</b>
<b>GROSS PROFIT</b>	<b>\$388,383.65</b>	<b>\$490,341.24</b>	<b>\$684,555.05</b>	<b>\$1,563,279.94</b>
<b>Expenditures</b>				
5000 Salary Wages	149,612.45	186,558.25	207,314.16	\$543,484.86
5100 Payroll Expenses	20,579.86	33,267.49	44,861.68	\$98,709.03
5300 Professional Services	77,252.63	77,241.93	109,679.82	\$264,174.38
5350 Travel	7,270.24	1,819.26	11,909.07	\$20,998.57
5400 Supplies	6,780.07	14,689.02	20,455.92	\$41,925.01
5412 Exhibit Programming Expense		20,288.05	24,410.45	\$44,698.50
5413 Exhibition Expense			4,354.21	\$4,354.21
5450 Postage	631.88	905.77	1,370.65	\$2,908.30
5500 Occupancy Expenses	19,234.38	17,753.69	26,501.17	\$63,489.24
5600 Membership Discounts-Tuition	1,719.99	1,845.20	1,496.17	\$5,061.36
5601 Member Discount-Gift/Gallery	266.78	436.66	1,436.96	\$2,140.40
5630 Other Discounts	10.52	572.64	147.29	\$730.45
5900 Printing	51.53	2,581.77	2,159.43	\$4,792.73
6000 Advertising	2,889.23	1,680.88	2,259.59	\$6,829.70
6001 Marketing	2,437.64	2,353.34	3,572.89	\$8,363.87
6004 Staff Appreciation			941.22	\$941.22
6010 Awards and Gifts	93.86	259.07	400.00	\$752.93
6015 Entertainment/Recruiting	740.95	315.00	819.99	\$1,875.94
6017 Entertainment/Food	1,312.89	3,599.43	1,360.97	\$6,273.29
6020 Bank Service Charges		72.92		\$72.92
6021 Credit Card Fees	4,439.51	4,895.15	3,328.42	\$12,663.08
6030 Insurance	10,961.39	9,488.63	9,076.14	\$29,526.16
6150 City/Chamber Events	0.00		40.46	\$40.46



# Norman Firehouse Art Center

## Statement of Activity

September 2021 - August 2024

	SEP 2021 - AUG 2022	SEP 2022 - AUG 2023	SEP 2023 - AUG 2024	TOTAL
6200 Special Events Expense	100.00	1,703.04	5,598.20	\$7,401.24
6210 Dues and Subscriptions	699.00	2,614.68	2,101.55	\$5,415.23
6220 Equipment Acquisition	736.92	1,550.76		\$2,287.68
6230 Technology	6,479.15	2,594.02	7,845.63	\$16,918.80
6500 Depreciation	5,697.18	6,356.22	7,943.11	\$19,996.51
6660 In-Kind Expenses	77,300.00	77,300.00	108,300.00	\$262,900.00
<b>Total Expenditures</b>	<b>\$397,298.05</b>	<b>\$472,742.87</b>	<b>\$609,685.15</b>	<b>\$1,479,726.07</b>
NET OPERATING REVENUE	<b>\$ -8,914.40</b>	<b>\$17,598.37</b>	<b>\$74,869.90</b>	<b>\$83,553.87</b>
NET REVENUE	<b>\$ -8,914.40</b>	<b>\$17,598.37</b>	<b>\$74,869.90</b>	<b>\$83,553.87</b>