# Electric Rate Study Results

#### **Prepared For:**



City of Needles

### Goals & Objectives

#### Identify

Cost to serve each customer class

#### **Evaluate**

 Current rate structure so that all costs are covered

#### Recommend

 Options for new rates based on results

### Financial Plan Results



#### Revenue Increases

- 0.2% revenue increases FY 2026 2030
- \$14.8 million in FY 2026, \$15.0 million in FY 2030



#### **Expense Increases**

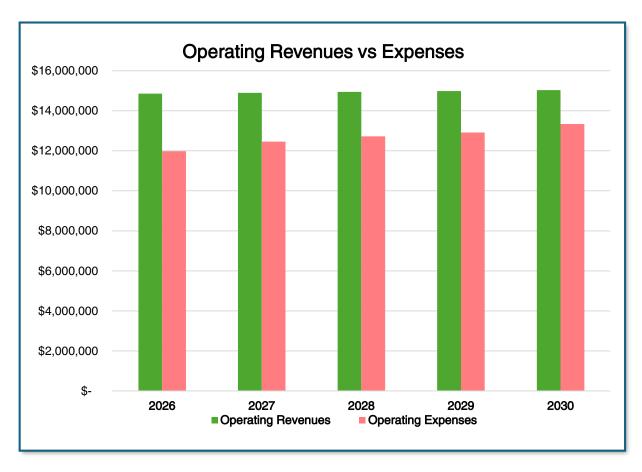
- \$11.9 million in FY 2026, \$13.3 million in FY 2030
- Purchased Power \$6.0 million in FY 2026, \$6.5 million in FY 2030

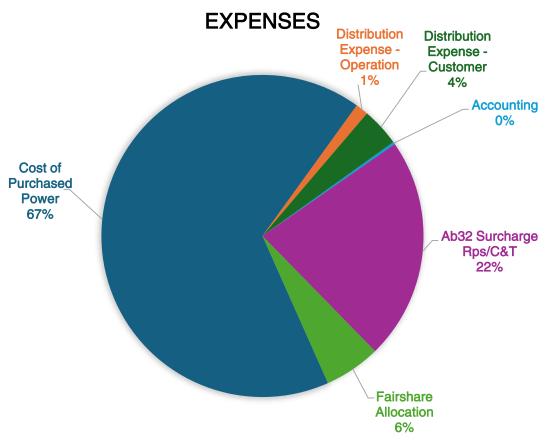


#### **Debt Service Coverage**

• Minimum required is 1.2x, FY 2026 is 4.2x and FY 2030 is 2.4x

### Electric Results





### Cost-of-Service Analysis

A Cost-of-Service analysis was performed to evaluate the cost causation/contributions of different customer groups compared to how revenue is being collected today under the existing over-hydro / under- hydro rate. Results showed that the current rate design collects sufficient revenues, but revenue collection may be uneven when compared to how different customer types use the system.

Single Over/ Under Hydro Rates

VS.

#### **Separate Customer Groups**

Residential
Small Commercial (0-25kW)
Medium Commercial (25-100 kW)
Large Commercial (100kW +)
Street Lighting



### Rate Options Evaluated

#### Option 1 Current rate structure

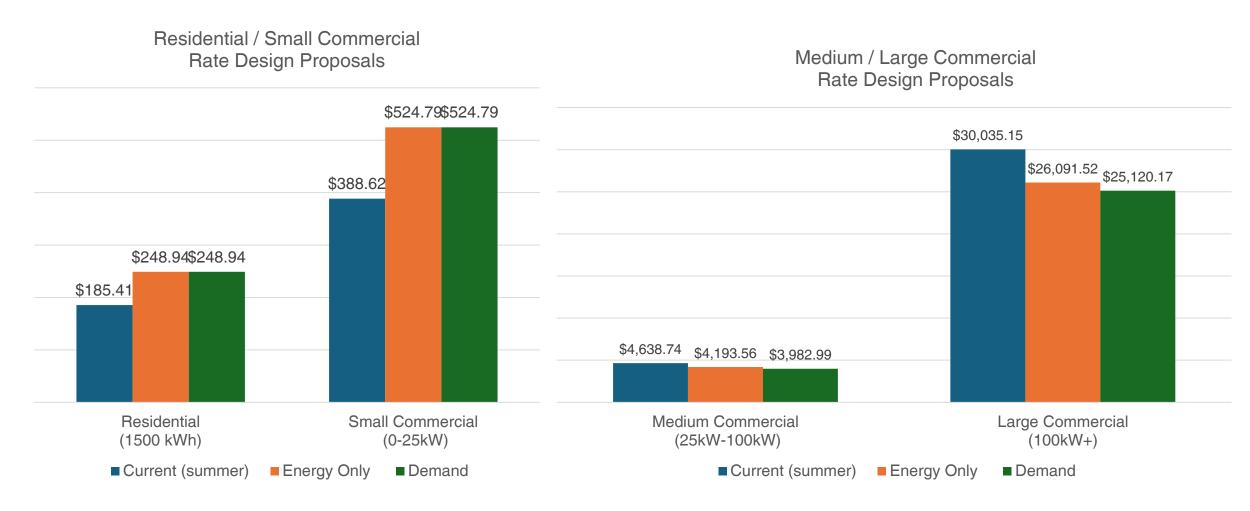
### Option 2

			Small Commercial	Medium Commercial (25kW-	Large Commercial	
Energy Only Rates	Total	Residential	(0-25kW)	100kW)	(100kW+)	Street Lights
Customer Charge	\$53.17	\$45.15	\$69.63	\$155.47	\$346.08	\$18.11
Delivery Charge Per kWh	\$0.0133	\$0.0198	\$0.0230	\$0.0155	\$0.0073	\$0.0072
Power Charge Per kWh	\$0.1073	\$0.1160	\$0.1234	\$0.0944	\$0.1009	\$0.0923

### Option 3

Energy+Demand Rates	Total	Residential	Small Commercial (0-25kW)	Medium Commercial (25kW- 100kW)	Large Commercial (100kW+)	Street Lights
Customer Charge	\$53.17	\$45.15	\$69.63	\$155.47	\$346.08	\$18.11
Delivery Charge Per kWh Delivery Charge Per kW	\$0.0133	\$0.0198	\$0.0230	\$3.84	\$2.75	\$0.0072 \$0.00
Power Capacity Charge Per kW Power Energy Charge Per kWh	\$0.1073	\$0.1160	\$0.1234	\$0.0944	\$9.43 \$0.0758	

## Bill Impacts by Rate Option





# Street Light Pricing Proposed Rate Change

STREET LIGHTS										
				Current						
	Туре	Size	<b>KW</b> h	Rate	Proposed Rate					
Decorator		100	43	\$11.74	\$22.39					
Sodium		100	43	\$8.62	\$22.39					
Sodium		200	85	\$14.58	\$26.57					
Sodium		400	171	\$27.15	\$35.12					
LED		38	16	\$4.24	\$19.71					

### Results

 Detailed review of all options

> Ad Hoc Committee

### Decision

- Proceed with current rates
- Update Street Lighting costs

- Simplicity
- Equal Fairness

Reason

### Thank You!

### **Questions?**

Written questions or comments can be sent to adb@krsaline.com

### Prepared by: KRSA District Services Team

Utility Formation, Governance, Federal Power Systems, Power Supply, Power Markets, Budgeting, Financing, Rates, Billing, Bookkeeping, Reporting, and More!

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# END OF DECK – SUPPORTING SLIDES FOLLOW



# Financial Assumptions

Escalators Affecting Revenues







# Financial Assumptions

**Escalators Affecting Expenses** 



3.8%



**Health Insurance:** 

4.3%



**Retirement:** 

3.2%



Fuel, Utilities, Chemicals:

5.5%



**Contract Services:** 

**5.1%** 

# Revenue Requirements

#### No Rate Intervention

OPERATING REVENUES		2024		2025		2026		2027		2028		2029		2030
Base Usage Charge	\$	12,358,070	\$	13,047,723	\$	13,079,864	\$	13,112,266	\$	13,144,930	\$	13,177,858	\$	13,211,053
Excess Usage Charge	\$	1,249,648	\$	1,479,141	\$	1,488,404	\$	1,497,743	\$	1,507,156	\$	1,516,646	\$	1,526,213
Other Operating Revenues	\$	1,264,294	\$	277,567	\$	278,483	\$	279,411	\$	280,354	\$	281,311	\$	282,282
Non-Operating Revenues	\$	32,277	\$	210,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000
Total Revenues From Sales	\$	14,904,289	\$	15,014,432	\$	14,856,751	\$	14,899,420	\$	14,942,440	\$	14,985,815	\$	15,029,548
OPERATING EXPENSES														
	φ	0.544.000	φ	F 700 000	φ	0.077.077	ø	0.050.007	ø	0.000.000	φ	0.004.010	d	0.540.007
Cost of Purchased Power	ф	6,544,362	\$	5,703,290		6,077,077	\$	6,350,087	\$	6,392,963	\$	6,364,016	\$	6,548,287
Distribution Expense - Operation	\$	68,694	\$	109,666	\$	114,842	\$	120,263	\$	125,939	\$	131,883	\$	138,108
Distribution Expense - Customer	\$	219,922	\$	330,252	\$	343,811	\$	360,400	\$	377,687	\$	395,824	\$	414,256
Accounting	\$	14,547	\$	21,500	\$	22,605	\$	23,767	\$	24,989	\$	26,273	\$	27,624
Ab32 Surcharge Rps/C&T	\$	1,799,997	\$	1,912,000	\$	2,002,246	\$	2,096,751	\$	2,195,717	\$	2,299,354	\$	2,407,883
Fairshare Allocation	\$	469,547	\$	483,633	\$	498,142	\$	513,086	\$	528,479	\$	544,333	\$	560,663
Administrative and General Expense	\$	2,483,050	\$	2,944,897	\$	2,917,543	\$	2,993,183	\$	3,071,958	\$	3,154,014	\$	3,239,503
Total Cash Operating Expenses	\$	11,600,119	\$	11,505,238	\$	11,976,266	\$	12,457,538	\$	12,717,731	\$	12,915,697	\$	13,336,323

Net Cash From Operations	\$	3,304,170 \$	3	3,509,194 \$	2.880.486 \$	2,441,882	\$	2,224,709 \$	2.070.118 \$	;	1,693,225
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# Revenue Requirements

### No Rate Intervention

	2024		2025	2026		2027	2028		2029		2030
BALANCE AVAILALE FOR DEBT SERVICE	\$ 3,304,170	\$	3,509,194	\$ 2,880,486	\$	2,441,882	\$ 2,224,709	\$	2,070,118	\$	1,693,225
Debt Service Coverage Test											
Annual Debt Service Payment	\$ 682,350	\$	682,350	\$ 682,351	\$	682,351	\$ 682,351	\$	682,351	\$	682,350
Calculated Debt Service Coverage	4.84		5.14	4.22		3.58	3.26		3.03		2.48
Debt Covenants (Req. 1.2)	Pass		Pass	Pass		Pass	Pass		Pass		Pass
Beginning Unresetricted Cash & Equivalents	\$ 1,115,726	\$	3,153,092	\$ 4,978,909	\$	6,237,020	\$ 7,056,527	\$	7,658,861	\$	8,106,605
		- 1			- 1			- 1		- 1	
Cash from Operations	\$ 3,304,170	\$	3,509,194	2,880,486	\$	2,441,882	\$ 2,224,709	\$	2,070,118	\$	1,693,225
ARF Transfers	\$ (584,454)		(672,670)	(611,667)		(611,667)	(611,667)		(611,667)		(611,667)
Debt Service Outlays	\$ (682,350)	\$	(682,350)	\$ (682,351)	\$	(682,351)	\$ (682,351)	\$	(682,351)	\$	(682,350)
Purchase Payment		\$	(313,223)	\$ (313,223)	\$	(313,223)	\$ (313,223)	\$	(313,223)	\$	(313,223)
Bank & Trustee Charges		\$	(15,134)	\$ (15,134)	\$	(15,134)	\$ (15,134)	\$	(15,134)	\$	(15,134)
End of Year Unrestricted Cash & Equivalents	\$ 3,153,092	\$	4,978,909	\$ 6,237,020	\$	7,056,527	\$ 7,658,861	\$	8,106,605	\$	8,177,456
Days Cash on Hand	99.21		157.95	190.09		206.75	219.81		229.09	ı	223.81

### Unbundled Results

		Small	Medium	Large	
		<b>Commercial</b>	<b>Commercial</b>	<b>Commercial</b>	<b>Street</b>
	Residential	(0-25kW)	(25kW-100kW)	(100kW+)	Lights
Unbundled					
Metering & Billing	\$20.32	\$20.88	\$34.44	\$170.89	\$0.09
Service Connection	\$22.82	\$45.63	\$114.08	\$159.71	\$17.21
Delivery					
Per MWh	\$36.00	\$35.85			\$6.85
Per kW			\$6.29	\$5.51	
Generation - Energy per MWh	\$28.79	\$28.79	\$28.80	\$64.67	\$64.67
Generation - Capacity Per MWh	\$64.99	\$75.21	\$50.78		\$23.50
Generation - Capacity Per kW				\$9.01	