



**Meeting Date:** December 14, 2023      **Agenda Type:** Items from Staff

**From:** Nancy Pappas      **Reviewed by:** Melissa Krause  
Managing Director,  
Headwaters at the Comal      Chief Strategic Communications  
and Security Officer

**Submitted by:** Melissa Krause      **Approved by:** Ryan Kelso  
Chief Strategic  
Communications and Security  
Officer      Interim Chief Executive Officer

**RECOMMENDED ACTION:** Quarterly Update on the Headwaters at the Comal

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