## **BUDGET MEMO**

TO: CITY ADMINISTRATOR

**FROM:** JESSI STURTZ – ABDO FINANCIAL SOLUTIONS

SUBJECT: 2025 PROPOSED ENTERPRISE FUNDS BUDGET

**DATE:** 3/5/2025

#### Introduction

Upon your request, we have summarized some of the key items for consideration in this years' enterprise fund budget.

#### **Budget Format**

Key items in this year's budget:

- There are currently three enterprise funds operating in the City.
- The final 2025 enterprise fund budget has a net revenue of \$767,556.
- In 2023, a utility rate study was performed by Abdo Financial Solutions with assumptions agreed upon with management. Those projections are available in the rate study and have been incorporated into this budget.
- In the coming years there are several capital expenses planned so it is imperative to have adequate funds available.
- Debt service expenses have been budgeted for according to each individual debt issues bond service schedules. Included in this are bond indebtedness principal payments, bond indebtedness interest payments and fiscal agent fees. These items have been budgeted and presented according to each issue of debt's amortization schedule and bond document.

## **Enterprise Fund Summary**

Typically, the enterprise funds include general operations, capital improvements, and debt service. The proposed 2025 enterprise fund budget is listed below for each fund:

	Water	Sewer	St	orm Sewer
Revenues				
Sales and Fees	\$ 784,813	\$ 668,349	\$	119,199
Interest and Penalties	20,000	1,500		21,000
Miscellaneous	32,704	20,354		14,815
Total Revenue	 837,517	690,203	205,014	

	Water	Sewer	Storm Sewer
Expenses			
Personnel	6,230	6,230	3,110
Administrative	149,900	336,450	9,500
Planning and Engineering	21,000	2,300	4,500
Repairs and Maintenance	100,000	2,600	11,000
Insurance	9,950	1,860	-
Miscellaneous	8,000	3,500	11,400
Utilities	50,500	3,000	-
Supplies	17,100	1,350	-
Debt Service	71,672	36,319	20,507
Transfers	-	-	50,000
Capital and Equipment	11,000	-	16,200
Total Expenses	\$ 445,352	\$ 393,609	\$ 126,217
Revenues Over (Under) Expenses	392,165	296,594	78,797
Less: Depreciation (non-cash item)	240,828	86,352	49,584
Change in Fund Balance	151,337	210,242	29,213

### Enterprise Fund Detail

On the following pages each individual enterprise funds actual operating results from 2023, year-to-date results, 2024 budget and final 2025 budget are presented.

### Water Fund Budget Summary

	_	Actual 2023		Budget 2024		YTD 2/31/2024	Budget 2025		Amount Change		Percent Change	
Revenues												
Water sales	\$	741,703	\$	676,547	\$	713,465	\$	784,813	\$	108,266	16.0%	
Interest and Penalties		18,927		-		58,285		20,000		20,000	0.0%	
Miscellaneous		19,259		29,194		83,122		32,704		3,510	12.0%	
Refunds and Reimbursements		-		-		60,346		-		-	0.0%	
Total Revenues		779,889		705,741		915,218		837,517		131,776	18.7%	
Expenses												
Personnel	\$	-	\$	4,606	\$	-	\$	6,230	\$	1,624	35.3%	
Supplies		5,874		18,782		10,862		17,100		(1,682)	-9.0%	
Administrative		112,417		83,080		135,980		149,900		66,820	80.4%	
Utilities		47,645		51,073		43,893		50,500		(573)	-1.1%	
Planning and Engineering		18,091		27,038		20,345		21,000		(6,038)	-22.3%	
Insurance		13,500		8,240		13,872		9,950		1,710	20.8%	
Repairs and Maintenance		107,223		57,468		97,815		100,000		42,532	74.0%	
Miscellaneous		83,373		10,313		7,824		8,000		(2,313)	-22.4%	
Capital and Equipment		10,392		-		2,808		11,000		11,000	0.0%	
Debt Service		75,680		457,898		81,620		71,672		(386,226)	-84.4%	
Total Expenses		474,195		718,498		415,019		445,352		(273,146)	-38.0%	
Revenues Over (Under) Expenses		305,694		(12,757)		500,199		392,165		404,922		
Less: Depreciation (non-cash item)		240,824		-		240,824		240,828				
Change in Fund Balance		64,870		(12,757)		259,375		151,337				

### Water Fund Key Information:

- As mentioned above, a utility rate study was performed for the Water fund in 2023. These budgeted numbers reflect the outcomes presented in that projection.
- Administrative Increase in auditing and accounting of \$9,000 due to Abdo invoices allocated out between funds for 2025. There is also an increase in contracted services of \$58,000 to align more with actuals from the previous two years.
- Repair and Maintenance Increase due to increase of equipment repair and maintenance of \$43,000.
- Debt Service Decrease due to not budgeting for the principal debt service payments, as they are hitting bonds payable instead of the expense.
- Depreciation is a reduction in the value of an asset with the passage of time, due in particular to wear and tear. \*Depreciation is a non-cash item and thus does not impact cash balances, only fund balances.

#### Sewer Fund Budget Summary

	Actual 2023		YTD 12/31/2024		Budget 2024	Budget 2025		Amount Change		Percent Change
Revenues										
Sewer Sales	\$	414,466	\$ 642,643	\$	466,098	\$	668,349	\$	202,251	43.4%
Interest and Penalties		1,381	6,622		-		1,500		1,500	0.0%
Miscellaneous Revenues		72,862	39,376		20,096		20,354		258	1.3%
Transfers		93,315	-		-		-		-	0.0%
Total Revenues		582,024	688,641		486,194		690,203		204,009	42.0%
Expenses										
Personnel	\$	-	\$ -	\$	4,650	\$	6,230	\$	1,580	34.0%
Supplies		-	25		865		1,350		485	56.1%
Administrative		228,750	257,767		373,031		336,450		(36,581)	-9.8%
Utilities		2,921	2,765		2,992		3,000		8	0.3%
Planning and Engineering		21,255	262		2,163		2,300		137	6.3%
Insurance		2,813	2,577		2,163		1,860		(303)	-14.0%
Repairs and Maintenance		17,260	-		2,082		2,600		518	24.9%
Miscellaneous		6,603	293		8,868		3,500		(5,368)	-60.5%
Capital and Equipment		-	13,868		-		-		-	0.0%
Debt Service		35,178	40,552		152,211		36,319		(115,892)	-76.1%
Total Expenses		314,780	318,109		549,025		393,609		(155,416)	-28.3%
Revenues Over (Under) Expenses		267,244	370,532		(62,831)		296,594		359,425	
Less: Depreciation (non-cash item)		86,352	86,352		-		86,352			
Change in Fund Balance		180,892	284,180		(62,831)		210,242			

#### Sewer Fund Key Information:

- As mentioned above, a utility rate study was performed for the Sewer fund in 2023. These budgeted numbers reflect the outcomes presented in that projection.
- Miscellaneous- Decrease due to dues and subscriptions and miscellaneous expense. The 2025 budget is more in line with the actuals from previous years.
- Debt Service Decrease due to not budgeting for the principal debt service payments, as they are hitting bonds payable instead of the expense.
- Depreciation is a reduction in the value of an asset with the passage of time, due in particular to wear and tear. \*Depreciation is a non-cash item and thus does not impact cash balances, only fund balances.

#### Storm Sewer Budget Summary

	_	Actual 2023		YTD 12/31/2024		Budget 2024		Budget 2025		Amount Change	Percent Change
Revenues											
Storm Water Fees	\$	90,068	\$	113,525	\$	-	\$	119,199	\$	119,199	0.0%
Interest and Penalties		7,140		24,355		-		21,000		21,000	0.0%
Miscellaneous Revenue		9,889		25,993		-		14,815		14,815	0.0%
Refunds and Reimbursements		-		1,500		-		-		-	0.0%
Transfers		-		50,000		50,000		50,000		-	0.0%
Total Revenues		107,097		215,373		50,000		205,014		155,014	310.0%
Expenses											
Personnel	\$	-	\$	-	\$	-	\$	3,110	\$	3,110	0.0%
Administrative		4,915		4,783		5,150		9,500		4,350	84.5%
Planning and Engineering		12,976		3,593		5,150		4,500		(650)	-12.6%
Repairs and Maintenance		-		10,887		-		11,000		11,000	0.0%
Supplies		-		98		-		-		-	0.0%
Miscellaneous		20,900		10		11,340		11,400		60	0.5%
Debt Service		22,421		21,756		24,127		20,507		(3,620)	-15.0%
Capital and Equipment		-		-		-		16,200		16,200	0.0%
Transfers		-		50,000		50,000		50,000		-	0.0%
Total Expenses		61,212		91,127		95,767		126,217		30,450	31.8%
Revenues Over (Under) Expenses		45,885		124,246		(45,767)		78,797		124,564	
Less: Depreciation (non-cash item)		49,584		49,584		8,095		49,584			

## Storm Sewer Fund Key Information:

- Each line item was budgeted in an attempt to be in line with actuals from previous years.
- Administrative Increase due to Abdo invoices allocated out between funds for 2025
- Depreciation is a reduction in the value of an asset with the passage of time, due in particular to wear and tear. \*Depreciation is a non-cash item and thus does not impact cash balances, only fund balances.



# **City of Maple Plain Fee Schedule**

# Utilities

Quarterly Utility Billing			
State Water Testing Fee	\$ 2.45		
Water Treatment Plant Charge			
Residential	\$ 25.00		
Commercial	\$ 30.00		
	Within the City	<b>Outside the City*</b>	* a 35% surcharge will charged to
Water Fixed Fee	\$ 11.13	\$ 15.03	properties outside the City limits as calculated here.
Water Volume Charges*			* per 1000 gallons
Up to 6,000 gallons	\$ 8.73	\$ 10.85	
6,001 – 12,000 gallons	\$ 9.17	\$ 12.38	
12,001 – 24,000 gallons	\$ 9.61	\$ 12.97	
24,001 gallons and above	\$ 10.58	\$ 14.29	
Sewer Fixed Fee	\$ 97.61		
Sewer Volume Charges*			* Based on Quarter 1
Up to 6,000 gallons	\$97.61 Fixed Fee	Only	water use per City Code 9-
6,001 gallons and above	\$ 8.05 per 1000 g	allons	74.
Failure to Comply 9-74 6 (b)	\$500.00 per Quart	ter	
Surface water drain system			
Storm Water Fees			
Undeveloped or Vacant Land	\$ 53.92 per acre		
Single- & Two-Family Res.	\$ 11.86 per lot		
Multi-Family Residential	\$ 71.89 per acre		
Church & Institutional	\$ 53.92 per acre		
Mixed Use (Comm./Retail)	\$ 107.83 per acre		
Industrial or Office Park	\$ 107.83 per acre		

# **Other Utility Fees**

Fee Description	Amount	Notes
Inflow & Infiltration Violation	\$500 per quarter	
Overdue/Unpaid Bills	Cost + 10% Penalty Fee per quarte	er
Sewer Access Charge		
MCES Charge	\$2,485 per unit	
City Charge	\$800 per unit	
Water Access Charge		
Within the City	\$3,000 per unit	
Outside the City	\$7,500 per unit	
Water Meter	Cost	
Meter Testing	Cost of Test	
Damaged Water Meter	\$60 plus staff time & material	
Damaged Curb Stop	\$100 plus staff time & material	
Damaged Hydrant	Cost	

Damaged Water Main	Cost
Private Hydrants Flushing	\$75 per hydrant annually
Temporary/Construction Meters	\$100 plus volume charges
(per month)	(\$20 per 1,000 gallons)
Deposit	\$2000
Water or Sewer Disconnect/Restart	\$60
Sanitary Sewer Lateral Repair Permit	\$50
Water Line Repair Permit	\$50
Utility Assessment Penalty	\$150

#### City of Maple Plain, Minnesota 2023 – 2027 Utility Rate Study Scenario 2

	Actual	Proposed	Proposed	Proposed	Proposed	Proposed
	2022	2023	2024	2025	2026	2027
		Water Rates (	Scenerio 2)			
Proposed Rate Chage - Usage		10.0%	10.0%	10.0%	8.0%	5.0%
Proposed Rate Chage - Fixed		10.0%	10.0%	10.0%	8.0%	5.0%
		Reside	entia			
Water Volume	_					
Up to 6,000	6.56	7.22	7.94	8.73	9.43	9.90
6,001 to 12,000	6.89	7.58	8.34	9.17	9.90	10.40
12,001 to 24,000	7.22	7.94	8.74	9.61	10.38	10.90
24,001 and above	7.95	8.75	9.62	10.58	11.43	12.00
Fixed Fees						
State Water Testing Fee	- 2.45	2.45	2.45	2.45	2.45	2.45
Water Treatment Plant Charge	25.00	25.00	25.00	25.00	25.00	25.00
Water Fixed Fee	9.20	10.12	11.13	12.25	13.22	13.89
		Comme	ercial			
Water Volume	_					
Up to 6,000	6.56	7.22	7.94	8.73	9.43	9.90
6,001 to 12,000	6.89	7.58	8.34	9.17	9.90	10.40
12,001 to 24,000	7.22	7.94	8.74	9.61	10.38	10.90
24,001 and above	7.95	8.75	9.62	10.58	11.43	12.00
Fixed Fees						
State Water Testing Fee	- 2.45	2.45	2.45	2.45	2.45	2.45
Water Treatment Plant Charge	30.00	30.00	30.00	30.00	30.00	30.00
Water Fixed Fee	9.20	10.12	11.13	12.25	13.22	13.89

		Sewer Rates (Sce	enerio 2)			
Proposed Rate Chage - Usage		5.0%	5.0%	4.0%	3.0%	3.0%
Proposed Rate Chage - Fixed		5.0%	5.0%	4.0%	3.0%	3.0%
		Residentia	al			
Sewer Volume						
Up to 6,000	-	-	-	-	-	-
6,001 and above	7.02	7.37	7.74	8.05	8.29	8.54
Fixed Fees						
Sewer Fixed Fee (Base Charge)	85.13	89.39	93.86	97.61	100.54	103.55
		Commercia	al			
Sewer Volume						
Up to 6,000	-	-	-	-	-	-
6,001 and above	7.02	7.37	7.74	8.05	8.29	8.54
Fixed Fees						
Sewer Fixed Fee (Base Charge)	85.13	89.39	93.86	97.61	100.54	103.55

		Storm Water Rates	(Scenerio 2)			
Proposed Rate Chage - Fixed		5.0%	5.0%	5.0%	5.0%	5.0%
		Residenti	al			
Fixed Fees						
Storm Water Utility Fee - 1 lot	10.25	10.76	11.30	11.87	12.46	13.08
Storm Water Utility Fee - 2 lot	20.49	21.51	22.59	23.72	24.91	26.15
	_	Commerci	al			
Fixed Fees						
Undeveloped land	46.58	48.91	51.35	53.92	56.62	59.45
Church	46.58	48.91	51.35	53.92	56.62	59.45
Multi Family	62.10	65.21	68.47	71.89	75.48	79.26
Mixed Use	93.15	97.81	102.70	107.83	113.22	118.89
Industrial	93.15	97.81	102.70	107.83	113.22	118.89
Office Park	93.15	97.81	102.70	107.83	113.22	118.89

#### City of Maple Plain, Minnesota Stormwater Fund Cash Flow Projections Scenario 2 For the Years Ending December 31, 2022 through 2031

					F	RATE STUDY P	ROJECTION	S				
		Actual			Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Projected Rate Increase Fixed Cash Flows from Operating Activities					5%	5%	5%	5%				
Receipts from customers and users Receipts from customers Penalties Other revenues	\$ 74,923 -	\$ 73,548 -	\$ 69,285 \$ -	82,058 -	\$ 80,173 1,170	\$ 83,633 1,170	\$86,668 1,170	\$ 89,814 1,170	\$ 92,508 1,170	\$ 95,283 1,170	\$ 98,142 1,170	\$ 101,086 1,170
Payments to suppliers/service providers Payments to employees	(13,137)	(7,226)	(51,256)	(30,497)	(30,811)	(31,278)	(31,763)	(32,266)	(32,788)	(33,330)	(33,892)	(34,475)
Net cash from operating activities	61,786	66,322	18,029	51,561	50,532	53,525	56,075	58,718	60,890	63,123	65,420	67,781
Cash Flows from Noncapital Financing Activities Transfers to other funds Transfers for debt obligations Transfers for capital and other Net cash from noncapital financing activities		-				-	-		<u>-</u>	-	-	<u> </u>
Net cash from honcapital financing activities		-				-		-		-		
Cash Flows from Capital and Related Financing Activities Acquisition of capital assets Capital Reserve	-	(242,017)	(27,921)	:	(313,000) (5,000)	(5,000)	(5,000)	(320,000) (5,000)	(360,000) (5,000)	- (5,000)	(300,000) (5,000)	- (5,000)
Connection fees received Special assessments received Proceeds of long-term debt, net of issuance costs	- 16,380 -	- 36,961 188,745	- 24,591 -	- 21,067 -	- 14,815 313,000	- 14,815 -	- 14,815 -	- 14,815 320,000	- 14,815 360,000	- 14,815 -	- 14,815 300,000	- 14,815 -
Interest paid on long-term debt Principal paid on long-term debt	(23,144) (40,000)	(22,287) (40,000)	(24,508) (40,000)	(22,961) (45,000)	(21,756) (50,000)	(29,270) (70,867)	(27,319) (75,867)	(25,293) (75,867)	(32,227) (97,200)	(39,641) (121,200)	(36,239) (121,200)	(41,183) (141,200)
Net cash from capital and related financing activities	(46,764)	(78,598)	(67,838)	(46,894)	(61,941)	(90,322)	(93,371)	(91,345)	(119,612)	(151,026)	(147,624)	(172,568)
Cash Flows from Investing Activities Investment earnings and other activity	1,455	1,297	3,410	7,140	1,229	1,236	1,244	1,252	1,259	1,267	1,275	1,283
Net Increase (Decrease) In Cash and Cash Equivalents	16,477	(10,979)	(46,399)	11,807	(10,181)	(35,561)	(36,052)	(31,376)	(57,463)	(86,636)	(80,929)	(103,504)
Cash and Cash Equivalents, January 1	519,408	535,885	524,906	478,507	490,314	480,133	444,573	408,521	377,145	319,682	233,045	152,116
Cash and Cash Equivalents, December 31	\$ 535,885	\$ 524,906	\$ 478,507 \$	490,314	\$ 480,133	\$ 444,573	\$ 408,521	\$ 377,145	\$ 319,682	\$ 233,045	\$ 152,116	\$ 48,612
Minimum Target Operating Reserve	=	\$ 90,136	\$ 83,210 \$	87,162	\$ 115,776	\$ 119,067	\$ 117,293	\$ 145.821	\$ 177,506	\$ 174,385	\$ 199,621	\$ 196.028
Cash in Excess of Reserve	=	\$ 434,770	\$ 395,298 \$	403,152	\$ 364,358	\$ 325,505	\$ 291,228	\$ 231,324	\$ 142,176	\$ 58,660	\$-	\$ -
Average quarterly bill		:	\$ 10.25 \$	10.25	\$ 10.76	\$ 11.30	\$ 11.87	\$ 12.46				
Average percentage increase Average quarterly dollar increase Average annual dollar increase			\$ \$	0% - -	5% \$ 0.51 \$ 2.05			5% \$ 0.59 \$ 2.37				

#### City of Maple Plain, Minnesota Water Fund Cash Flow Projections - Detailed Scenario 2

For the Years Ending December 31, 20	22 through 2031
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					R	ATE STUDY P	PROJECTIONS	6				
		Actual results			Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Projected Rate Increase Usage rates Fixed					10% 10%	10% 10%	8% 8%	5% 5%				
Cash Flows from Operating Activities Receipts from customers and users Receipts from customers Penalties Other revenues	\$ 428,657 - -	\$ 490,419 - -	\$ 625,098 - -	\$ 560,313 - -	\$ 681,628 4,094	\$ 739,537 4,094	\$ 790,602 4,094	\$ 825,185 4,094	\$ 849,941 4,094	\$ 875,439 4,094	\$ 901,702 4,094	\$ 928,753 4,094
Payments to suppliers/service providers Payments to employees	(234,624) (5,516)	(224,301) (960)	(245,232) (498)	(415,377)	(363,854)	(376,949)	(390,686)	(405,097)	(420,217)	(436,079)	(452,723)	(470,182)
Net cash from operating activities	188,517	265,158	379,368	144,936	321,867	366,681	404,009	424,181	433,817	443,453	453,072	462,664
Cash Flows from Noncapital Financing Activities Transfers to other funds (1) Transfers for debt obligations	(54,273)	(377,998)	-	-	-	-	-	-	_	-	-	-
Transfers for capital and other	30,600	-	-	-		-	-	-		-	-	-
Net cash from noncapital financing activities	(23,673)	(377,998)	-	-		-	-	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities Acquisition of capital assets Capital Reserve	-	(353,088)	(406,717)	(37,832)	(718,000) (20,000)	(720,000) (20,000)	- (20,000)	(718,500) (20,000)	(781,000) (20,000)	(20,000)	(415,000) (20,000)	(20,000)
Connection fees received Special assessments received	21,000 32,045	15,378 79,112	40,583 46,517	187,500 38,850	29,487	29,487	- 29,487	- 29,487	29,487	- 29,487	- 29,487	- 29,487
Proceeds of long-term debt, net of issuance costs	-	933,173	351,774	-	718,000	700,000	-	500,000	760,000	-	355,000	-
Interest paid on long-term debt	(80,301)	(75,104)	(92,556)	(91,726)	(84,263)	(93,030)	(100,649)	(87,095)	(91,867)	(104,190)	(95,284)	(96,081)
Principal paid on long-term debt Net cash from capital and related financing activities	(306,000) (333,256)	<u>(470,000)</u> 129,471	(351,355) (411,754)	(358,183) (261,391)	(378,826) (453,603)	(442,020) (545,563)	(493,687) (584,849)	(273,350) (569,458)	(329,711) (433,091)	(313,533) (408,237)	(318,533) (464,331)	(347,200) (433,794)
Cash Flows from Investing Activities	(000,200)	.20,	(111,101)	(201,001)	(100,000)	(0.10,000)	(001,010)	(000,100)	(100,001)	(100,201)	(101,001)	(100,101)
Investment earnings and other activity	3,025	2,616	7,755	18,927	3,040	3,040	3,040	3,040	3,040	3,040	3,040	3,040
Net Increase (Decrease) In Cash and Cash Equivalents	(165,387)	19,247	(24,631)	(97,528)	(128,696)	(175,842)	(177,800)	(142,237)	3,766	38,256	(8,219)	31,910
Cash and Cash Equivalents, January 1	1,143,142	977,755	997,002	972,371	874,843	746,147	570,305	392,504	250,267	254,033	292,289	284,071
Cash and Cash Equivalents, December 31	\$ 977,755	\$ 997,002	<u>\$ 972,371</u>	\$ 874,843	\$ 746,147	\$ 570,305	\$ 392,504	\$ 250,267	\$ 254,033	\$ 292,289	\$ 284,071	\$ 315,981
Minimum Target Operating Reserve	=	\$ 566,776	\$ 657,598	\$ 645,016	\$ 723,525	\$ 789,679	\$ 562,993	\$ 631,686	\$ 635,763	\$ 640,179	\$ 678,372	\$ 675,393
Cash in Excess of Reserve	=	\$ 430,226	\$ 314,774	\$ 229,827	\$ 22,623	\$ -	\$-	\$ <u>-</u>	\$ -	\$-	\$ -	\$ -
Average Quarterly bill (11,000 gallons)		=	\$ 108.01	\$ 108.01	<u>\$ 116.31</u>	\$ 125.44	\$ 133.48	<u>\$ 138.90</u>				
Average percentage increase Average quarterly dollar increase Average annual dollar increase				0.0% \$ - \$ -	7.1% \$8.30 \$33.20	7.3% \$9.13 \$36.52		3.9% \$5.42 \$21.70				

(1) Transfers for debt service are expected to end in 2021, the related debt service payments will be made directly from the fund.

#### City of Maple Plain, Minnesota Sewer Fund Cash Flow Projections Scenario 2 For the Years Ending December 31, 2022 through 2031

	Actual results			Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	Estimated	
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Projected Rate Increase												
Usage rates					5%	4%	3%	3%				
Fixed					5%	4%	3%	3%				
Cash Flows from Operating Activities												
Receipts from customers and users	<b>*</b> • • • • • • • • • • • • • • • • • • •		• • • • • • • •		A 404 705				<b>A E 17 E E O</b>	<b>• • • • • • • • • •</b>	¢ 500.000	
Receipts from customers Penalties	\$ 330,657	\$ 358,388	\$ 381,224 \$	\$ 466,889	\$ 481,725	\$ 501,040	\$ 516,120	\$ 531,604	φ 011,002	\$ 563,979	\$ 580,898	\$ 598,325
Other revenues	-	-	-	-	4,001	4,001	4,001	4,001	4,001	4,001	4,001	4,001
	-	(210.091)	(265 800)	-	(206 101)	(200,400)	(221.210)	- (334,678)	(249.614)	(262.144)	-	(204.080)
Payments to suppliers/service providers Payments to employees	(344,107) (4,878)	(310,981)	(265,809) (677)	(282,188) (303)	(296,191)	(308,490)	(321,310)	(334,070)	(348,614)	(363,144)	(378,292)	(394,089)
Net cash from operating activities	(18,328)	47.407	114.738	184,398	189,535	196,551	198,811	200,927	202,939	204,836	206,607	208,237
Net cash nom operating activities	(10,320)	47,407	114,730	104,390	109,000	190,551	190,011	200,927	202,939	204,630	200,007	200,237
Cash Flows from Noncapital Financing Activities												
Transfers to other funds												
<sup>(1)</sup> Transfers for debt obligations	(50,510)	(330,402)	-	-	-	-	-	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities												
Acquisition of capital assets	-	(314,235)	(66,768)	(93,315)	(411,000)	-	(10,000)	(380,000)	(540,000)	-	(190,000)	-
Capital Reserve	-	-	-	-	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Connection fees received	6,570	3,285	3,285	-	-	-	-	-	-	-	-	-
Special assessments received	18,217	62,054	35,684	30,210	20,354	20,354	20,354	20,354	20,354	20,354	20,354	20,354
Proceeds of long-term debt, net of issuance costs	-	782,565	150,948	-	386,000	-	-	320,000	540,000	-	180,000	-
Interest paid on long-term debt	(25,035)	(21,808)	(43,782)	(45,017)	(38,710)	(45,626)	(40,862)	(36,039)	(39,918)	(50,573)	(46,379)	(47,094)
Principal paid on long-term debt	(50,000)	(185,000)	(97,647)	(112,339)	(103,847)	(134,580)	(134,580)	(136,917)	(170,223)	(148,067)	(153,067)	(165,067)
Net cash from capital and related financing activities	(50,248)	326.861	(18,280)	(220,461)	(167.204)	(179,853)	(185.088)	(232,602)	(209,788)	(198,286)	(209,092)	(211,807)
Net easily for capital and related interforing activities	(30,240)	520,001	(10,200)	(220,401)	(107,204)	(175,000)	(105,000)	(202,002)	(203,700)	(130,200)	(203,032)	(211,007)
Cash Flows from Investing Activities												
Investment earnings and other activity	337	363	1,025	2,265	303	305	307	310	312	314	317	319
										-		
Net Increase (Decrease)												
In Cash and Cash Equivalents	(118,749)	44,229	97,483	(33,798)	22,634	17,004	14,030	(31,365)	(6,537)	6,865	(2,169)	(3,250)
		((	(=0 == ()									
Cash and Cash Equivalents, January 1	15,769	(102,980)	(58,751)	38,732	4,934	27,569	44,572	58,603	27,237	20,701	27,566	25,397
Cash and Cash Equivalents, December 31	\$ (102,980)	\$ (58,751)	\$ 38,732 \$	4,934	\$ 27,569	\$ 44,572	\$ 58,603	\$ 27,237	\$ 20,701	\$ 27,566	\$ 25,397	\$ 22,147
	<u> </u>	• (00,101)	<u> </u>	1,001	<u> </u>	• 11,012	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Minimum Target Operating Reserve		\$ 274,672	\$ 298,602 \$	290,652	\$ 334,451	\$ 336,097	\$ 340,294	\$ 384,448	\$ 380,211	\$ 388,592	\$ 409,205	\$ 409,205
	_											
Cash in Excess of Reserve	_	\$	<u>\$ - 8</u>	<u> </u>	\$ -	\$ - 3	\$-	<u>\$</u> -	<u>\$</u> -	\$ -	\$ -	<u>\$</u> -
Average Quarterly bill (9,400 gallons)			\$ 120.23	\$ 120.23	\$ 126.24	\$ 131.29	\$ 135.23	\$ 139.29				
		=			<u>,</u> 7			,				
Average percentage increase				0%	5%	4%	3%	3%				
Average quarterly dollar increase			:	s -	\$ 6.01	\$ 5.05	\$ 3.94	\$ 4.06				
Average annual dollar increase			\$	6 -	\$ 24.05	\$ 20.20	\$ 15.75	\$ 16.23				

(1) Transfers for debt service are expected to end in 2021, the related debt service payments will be made directly from the fund.