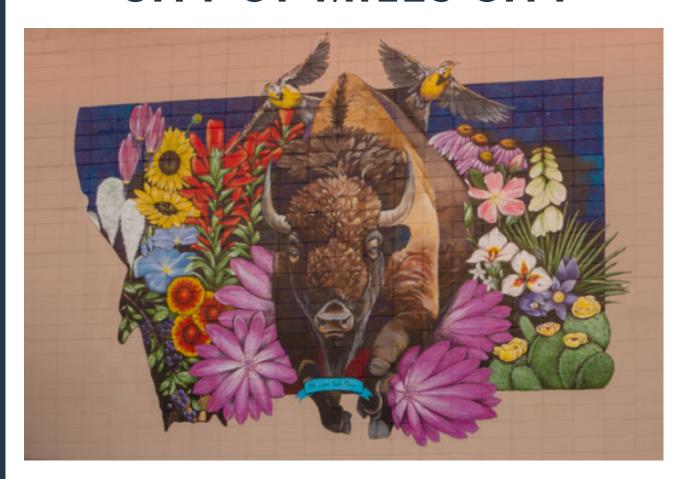
CITY OF MILES CITY



Capital Improvements Plan August 2025









CITY OF MILES CITY

Capital Improvements Plan

August 2025

Adopted by Resolution: August 12, 2025

Prepared for the: City of Miles City

Prepared by:



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EXECUTIVE SUMMARY



The essential components of this Capital Improvements Plan (CIP or Plan) include identifying projects, evaluating and prioritizing projects, and developing cost estimates and funding approaches. Ultimately, the plan is intended to ensure the city of Miles City is positioned to:

- Improve its infrastructure through construction, rehabilitation, and maintenance.
- Maximize the useful life of capital investments by scheduling major renovation, rehabilitation, or replacement at the
 appropriate time in the lifecycle of the facility or equipment.
- Identify and examine current and future infrastructure needs and establish project priorities to use available resources to the community's best advantage.
- Improve financial planning by balancing needs and resources and identifying funding options; and
- Develop an implementation schedule for prioritized projects.

While much of the Miles City budget and financial planning efforts are by necessity focused on one or, at most, two-year intervals, capital planning can still help focus attention on the City's long-term objectives and financial capacity. This will help balance operating and capital needs. Like many communities in Montana, Miles City is often faced with the option of reducing its capital plan objectives in order to balance the operating budget. A formal and adopted capital improvements plan will help maintain a consistent spending level for capital needs, barring any unforeseen events.

Miles City retained Great West Engineering to assist in preparing the CIP. The Mayor, Public Works Director, Public Utilities Director, and City Clerk worked with the Great West Engineering staff to identify needed projects and provide cost estimates for as many as possible. In addition, existing information, such as Miles City Park's Inventory and 2025 Growth Policy, was used to develop this plan. The CIP was funded through a DNRC renewable resource planning grant and city funds.

Miles City evaluated the individual projects identified in this plan, considering their long-term objectives and their relationship to each other. The evaluation resulted in a list of the highest capital improvement priorities determined by the City in consultation with staff and residents. Miles City reported that the main priority would be items relating to public safety.

EXECUTIVE SUMMARY

▼ Table 1 - Highest Priorities for the City

| Priority | Estimated | Department | Project Name | Estimated | Potential Funding |
|----------|-------------|---|---|--------------|---|
| | Fiscal Year | Department | 1 roject riume | Project Cost | Sources |
| 1 | 2026 | Stormwater | Stormwater PER | \$80,000 | MCEP, DNRC |
| 2 | 2025 | Law Enforcement | Patrol/Body Camera System Upgrades | \$6,500 | City, DOJ, BJA, COPS |
| 3 | 2025 | Fire & Rescue | Rope Rescue Gear | \$3,500 | City, Foundation Grants |
| 4 | 2025 | Law Enforcement | Outfit the 2 new patrol cars | \$60,000 | City, DOJ, BJA, COPS |
| 5 | 2027 | Water - Inlet Structure | Replace | \$5,600,000 | City, DNRC, Grid United |
| 6 | 2025 | Water | Backup Power System at WTP | \$100,000 | City, Foundation Grants |
| 7 | 2025 | Fire & Rescue | New Fire Engine | \$700,000 | City, FEMA, Coal Board, Foundation Grants |
| 8 | 2026 | Fire & Rescue | New Ambulance w/in 5 years | \$500,000 | City, FEMA, Coal Board, Foundation Grants |
| 9 | 2026 | Fire & Rescue | Command Vehicles | \$90,000 | City, FEMA, Coal Board, Foundation Grants |
| 10 | 2025 | Library - Building | Lift Inspection | \$2,000 | City, Foundation Grants |
| 11 | 2027 | Fire & Rescue | 4 person URV | \$20,000 | City, Foundation Grants |
| 12 | 2025 | Law Enforcement | Outfit all officers with required uniform equipment | \$51,000 | City, DOJ, BJA, COPS |
| 13 | 2025 | Law Enforcement | Protective gear for crowd control | \$60,000 | City, Coal Board, DOJ, BJA, COPS |
| 14 | 2025 | Law Enforcement | Update Radar Systems | \$55,000 | City, DOJ, BJA, COPS |
| 15 | 2025 | Wastewater | Backup Power for WWTP | \$100,000 | City, Foundation Grants |
| 16 | 2027 | Fire & Rescue | Mimi Pumper | \$400,000 | City, FEMA, Coal Board, Foundation Grants |
| 17 | 2028 | Fire & Rescue | New Type 6 Wildland Rig | \$200,000 | City, FEMA, Coal Board, Foundation Grants |
| 18 | 2025 | Law Enforcement | Mobile Data Terminals for Officers | \$9,500 | City, DOJ, BJA, COPS |
| 19 | 2025 | Fire & Rescue | Water/Ice Rescue Gear | \$10,000 | City, Foundation Grants |
| 20 | 2025 | Fire & Rescue | Boat or Jet ski for Water Rescue | \$15,000 | City, Foundation Grants |
| 21 | 2025 | Parks - Connors Stadium - Seating | Roof Structure/Systems | \$13,500 | City |
| 22 | 2025 | Water - Pre- sedimentation Building | Roof Structure/Systems | \$31,000 | City |
| 23 | 2028 | Fire & Rescue | Rescue Pumper | \$300,000 | City, FEMA, Coal Board, Foundation Grants |
| 24 | 2025 | Parks - Connors Stadium - Restrooms | Denton Sports Restrooms | \$426,000 | City, Foundation Grants |
| 25 | Annual | Law Enforcement | Update 1 vehicle per year | \$100,000 | City, DOJ, DHS, Foundation Grants |

EXECUTIVE SUMMARY

▼ Table 1 - Highest Priorities for the City (continued)

| Priority | Estimated Fiscal Year | Department | Project Name | Estimated Project Cost | Potential Funding Sources |
|----------|--------------------------|---|--|---------------------------|---|
| 26 | 2025 | Law Enforcement | Radio replacement/repeaters in patrol cars | \$59,000 | City, DOJ, BJA, COPS |
| 27 | 2025 | Parks - Connors Stadium - Seating | Netting | \$30,000 | City, Foundation Grants |
| 28 | 2028 | Fire & Rescue | Remount ambulance | \$375,000 | City, FEMA, Coal Board, Foundation Grants |
| 29 | 2025 | Law Enforcement | Computer/Server Upgrades | \$36,000 | City, DOJ, DHS, Foundation Grants |
| 30 | 2030 | Stormwater | Tongue River Levee | \$63,000,000 | City, FEMA, WRDA |
| 31 | 2029 | Fire & Rescue | New Tinder | \$470,000 | City, FEMA, Coal Board, Foundation Grants |
| 32 | 2029 | Fire & Rescue | Utility vehicle | \$45,000 | City, Foundation Grants |
| 33 | 2026 | Law Enforcement | Impound Garage Repairs | \$85,000 | City, Foundation Grants |
| 34 | 2026 | Wastewater | Line Sewer Mains North and South of Main Street and Disconnect Roof Drains | \$650,000 | City |
| 35 | 2026 | Law Enforcement | Animal Control Vehicle | \$100,000 | City, Foundation Grants |
| 36 | 2025 | Library - Building | Exterior Items | \$4,500 | HB 355, Library Foundation |
| 37 | 2027 | Wastewater | Replace Rotor Brush Aerators in Oxidation Ditches | \$800,000 | City |
| 38 | 2025 | Parks - Riverside Park | Playground Equipment | \$75,000 | City, Foundation Grants |
| 39 | 2025 | Water - Main Building | Roof Structure/Systems | \$385,000 | City |
| 40 | 2025 | Parks - Connor Stadium - Grandstands & Crow's Nest | Stairs | \$1,000 | City |
| | | Total | \$75 | 5,048,500 | |

^{***}Note: Some projects may be ranked as a lower priority but can be completed sooner due to funding availability. Additionally, large high-priority projects may need to wait for the appropriate grant funding cycles. ***

INTRODUCTION

Based on input from City staff, elected officials, and residents, this Plan evaluates City infrastructure, including the water, wastewater, and stormwater systems, police and fire departments, administrative facilities and equipment, shop facilities, streets, and public buildings. The CIP describes each asset's recommended upgrade or repair level and the available budgetary costs. The CIP will also help the City Council identify viable funding sources for each need.

WHAT IS A CAPITAL IMPROVEMENTS PLAN & WHY HAVE ONE?

This CIP is a blueprint for identifying the City's capital (infrastructure/equipment) needs, priorities, and estimated costs. The plan also provides viable funding options for these capital projects. The objective of the CIP is to create a logical, transparent, data-driven strategy for investing in the City's infrastructure needs. The Plan strives to reflect City residents' priorities and exemplify sound financial practices.



KEY ELEMENTS

The development of this CIP required several essential elements, including:

Inventory/Analysis

Evaluation of City infrastructure, including water and wastewater systems, streets, stormwater, solid waste, administrative facilities and equipment, shop facilities, equipment, and public buildings. The City created an inventory of existing infrastructure based on City staff input, field reviews, previous data reports, and residents' input.

Prioritization

Identifying the City's highest priority projects is essential to addressing critical public health and safety needs and avoiding long-term deferred maintenance costs resulting from neglecting infrastructure or equipment for too long.

INTRODUCTION

Cost Estimates

Preliminary cost estimates for proposed improvements were made using estimated budgetary unit prices. Due to the general nature of the analysis, these cost estimates are not accurate enough to be used as a definitive basis for establishing a specific improvement project's actual cost but are acceptable for budget-level estimates. In some cases, not enough data was available to make estimates.

Funding Analysis

Research and identifying funding sources to finance improvements are vital to making facility and equipment improvements a reality. However, due to the fluctuation of federal and state funding after this CIP, it is only possible to forecast funding availability from current sources.

Resident Involvement/Outreach

Resident outreach and support of the CIP were important to the planning process. Residents' input needed to be collected and considered during the preparation and adoption of the CIP. Miles City developed and marketed an online survey in August and September 2024 to ask residents for input on capital improvement priorities. The survey was advertised on social media and posters were displayed at City Hall and the Library. A comprehensive report of responses can be found in Appendix A. Public outreach methods for the CIP included soliciting public comments on the draft document through participation in public meetings, comments on the draft document posted on the City website and available in City Hall, and a public hearing by the City Council.

Adoption and use of the CIP

The City Council formally adopted the CIP by resolution, and the final document will be utilized during the Council's annual budgeting process.

Annual CIP Update

The CIP should be a living document used annually to budget improvements. Thus, it should be updated annually as improvements are made, and additional improvements are identified. Cost accounting and reprioritization should occur at this annual update stage and are typically done during the budgeting process.



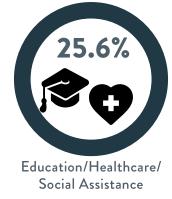
MILES CITY AT A GLANCE

The City of Miles City is in eastern Montana, 145 miles east of Billings and 75 miles southwest of the City of Glendive. It was established at the confluence of the Tongue River with the Yellowstone River, following the Battle of the Little Bighorn and the U.S. Army's establishment of Fort Keogh. Miles City initially served as a crucial transportation route for the livestock trade and gained recognition as the "Cow Capital of the World." Today, it celebrates its Western heritage with events like the annual Bucking Horse Sale, attracting visitors from all over.

Miles City serves as the County Seat for Custer County, the 11th largest county in the state in terms of square miles. As of 2022, Miles City was the 14th largest city in Montana by population, with an estimated 8,432 residents.

According to the American Community Survey data from Headwaters Economics Economic Profile System (EPS), the median age of City residents in 2022 was estimated to be 42.1, reflecting a 5.8% increase since 2010. The EPS also indicates that there were 3,627 households in 2022. Based on limited economic data from Headwaters Economics EPS, two primary employment sectors were identified within the City: education, health care, and social assistance (25.6%), followed by retail trade (22.5%).







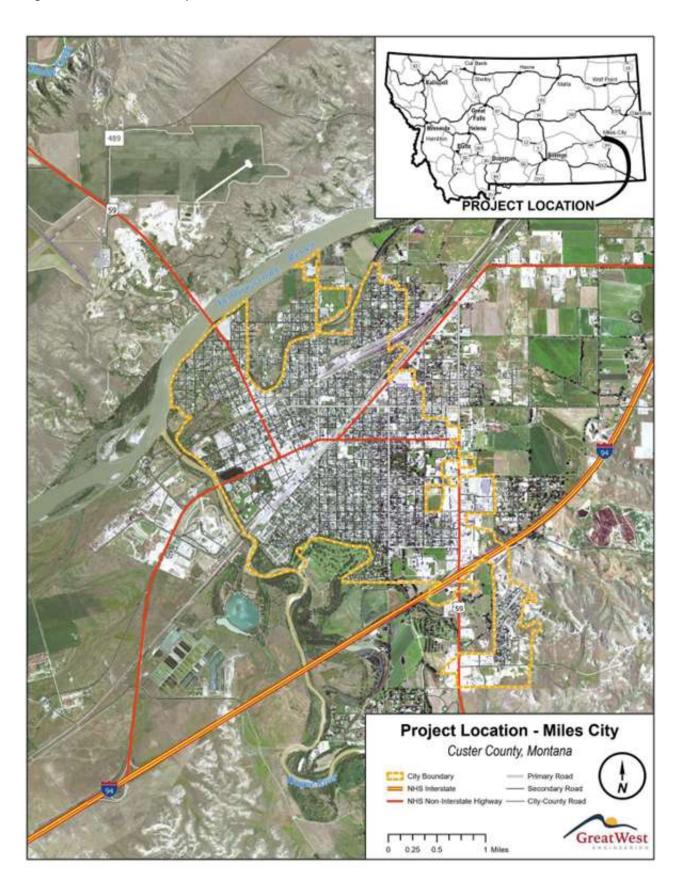
Regarding housing, 20.1 percent of residents spend 30 percent or more of their income on housing, and 32.9 percent of renters pay 30 percent or more (Headwaters Economics, Economic Profile System). When the percentage of income devoted to housing is above 30 percent of a person's income, it can indicate housing unaffordability.

According to the Community Survey Data published by the Montana Department of Commerce, the City's median household income is \$50,991. Miles City has a low and moderate-income (LMI) rate of 41.1% and a poverty rate of 14.2%.



MILES CITY AT A GLANCE

▼ Figure 1 - Location of Miles City



PUBLIC OUTREACH AND ENGAGEMENT



Outreach and engagement with Miles City residents were important parts of this planning process. In August and September 2024, Miles City developed and marketed an online survey to ask residents for their input on capital improvement priorities. The survey was advertised on social media, and posters were displayed at City Hall and the Library. A comprehensive report of responses can be found in Appendix A.

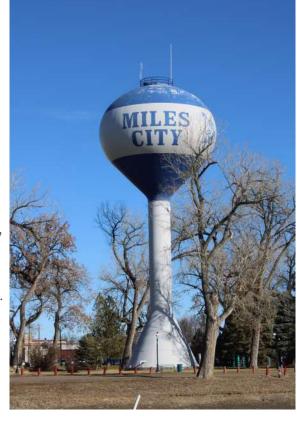
Ultimately, a working draft of the plan was presented to the Council on May 13, 2025. The Council reviewed and edited the document with the guidance of the Miles City Public Utilities Director. A final draft version of the plan, based on input from the Council, was made available to residents on June 30, 2025. The plan was available as a download via the Miles City website and printed copies were available at Miles City Hall. The Council held a hearing on the final draft on August 12, 2025 and the Council formally adopted the plan by resolution at a Council meeting on August 12, 2025.

The water system infrastructure includes distribution mains, a treatment plant, and three storage tanks. Miles City's water treatment plant was built in 1973, and much of the other water storage and distribution infrastructure is over 100 years old.

The water distribution system consists of approximately 63 miles of water lines serving 3,907 residential and commercial customers. Many of the water mains in older neighborhoods are aged and deteriorated cast iron pipes (CIP). The CIP mains are generally 4-inch to 6-inch in diameter but have reduced capacity due to a reduced interior diameter from tuberculation. The 20-inch transmission main running from the water treatment plant to the Carbon Hill Tank was originally a reinforced concrete cylindrical pipe (RCCP). Some portions of the transmission main have been replaced, but there are still large sections that are RCCP that have outlived their useful life and need to be replaced.

The Yellowstone River is Miles City's primary source of drinking water. There is a single 24" intake pipe and the intake structure.

Miles City's water treatment plant has a design flow of 7 million gallons per day, where the current maximum flow is around 4 million gallons per day during the summer months, with minimum flows of around 1 million gallons per day occurring during the winter months. Before entering the water treatment plant, Yellowstone River water



enters a series of pre-sedimentation basins to remove up to 80% of excess sediment. Water is then treated through a process of rapid flash mix, flocculation, and sedimentation with rapid sand filtration. Chlorine gas is added for disinfection, and fluoride is added for dental protection.

There are three water storage tanks located throughout Miles City – the Riverside Park Tank (capacity of 500,000 gallons), the Carbon Hill Tank (capacity of 1.5 million gallons), and the Southgate Tank (capacity of 250,000 gallons).

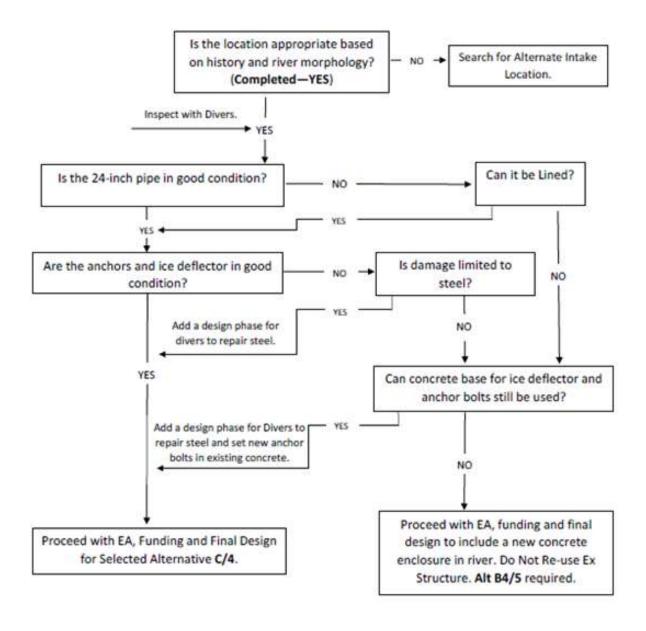
PRIORITY SUMMARY

By far, the highest priority for the municipal water system is the construction of a new intake on the Yellowstone River for the treatment plant, as this is the only source of water for the entire community. The City completed a Water System Preliminary Engineering Report in 2020 to evaluate the water system's condition and recommend any necessary upgrades. The 2020 Water PER documented significant structural defects and advanced erosion around the existing intake. A physical inspection of the intake installed in the river, which was performed after the PER, revealed that the intake piping had sheared off within 20 feet of the bank and could not be reused.

The 2020 Water PER included a "Logic Progression" chart to select a preferred alternative based upon additional field reconnaissance and information. Given the fact that the existing intake cannot be reused, a new onshore pumping structure and in-river intake with screens will need to be constructed (Alternative B4/5). The City is working to secure funding for the design and construction of the new intake, which has an estimated cost of \$5.6 million.

▼ Figure 2 - Logic Progression, Interstate Engineering - Miles City 2020 Water System PER

Logic Progression - Intake Inspection/Design



Other needs at the water treatment facilities include the installation of a backup power source. The peak historical usage at the treatment facility is 257 kW based upon records from MDU, so it is anticipated that a 300 kW generator will be required. Backup power is essential for a city water department for several reasons. First, it ensures a continuous water supply, preventing disruptions to water pumping and treatment facilities during power outages. This continuity is crucial for maintaining water availability for both residents and businesses. Second, adequate water pressure is vital for firefighting; without backup power, water pumps may fail, jeopardizing firefighting efforts. Maintaining water pressure is also



important for public health, as it prevents contaminants from entering the water supply.

The City must also continue to address the CIP and RCCP sections of the distribution system while working toward the construction of a new intake. The next CIP water main replacement project, Darling Addition Phase 4, is scheduled for 2026. The City would like to schedule an approximately \$2.0 million water main replacement project every three years after that. The highest priority after completing the Darling Addition is addressing CIP water mains on Main Street. The highest priority for replacement following Main Street would be based on O&M records, including breaks and leakage.

The remaining RCCP sections of the 20-inch transmission main also need to be replaced. The highest priority section would be from the intersection of Dickinson Street and Cale Avenue to the east side of Haynes Avenue. The second highest priority would be to replace the section from the Riverside Park Tank to the intersection of Atlantic Avenue and South 9th Street. This section would require disturbing Riverside Park and boring under the railroad tracks, so the City would like to explore the possibility of slip lining the 20-inch pipe versus replacing it with traditional open cut methods. These two projects are estimated to cost \$1.75 million and \$2.2 million, respectively.

The 20-inch diameter transmission main is CIP from the intersection of Atlantic Avenue and South 9th Street to the intersection of Dickinson Street and Merriam Avenue, which needs to be replaced at some point. The replacement of this section of the transmission main could be considered for the CIP replacement program following Main Street.

The storage tanks also require periodic maintenance. The City recently recoated the Southgate Tank, but the Riverside Park Tank and Carbon Hill Tank will need to be recoated in the next five to six years. The Riverside Park Tank will require both the interior and exterior surfaces to be recoated. The Carbon Hill Tank will only need its interior recoated.

SDI Architects assessed the Water Treatment Plant buildings. They evaluated the inlet structure, the Main building, the Pre-Sedimentation Basin Building, and the Quonset and documented their observations and remarks. While the building evaluation noted numerous necessary projects, they are not considered as high a priority as most of the identified capital improvements, and the City intends to incorporate them into their annual O&M plan over the upcoming five-year planning period.

The following is a list of the proposed drinking water project priorities.

▼ Table 2 - Drinking Water Priorities

| Priority | Estimated Fiscal Year | Project Name | Estimated Project Cost | Potential Funding Sources |
|----------|--------------------------|---|---------------------------|------------------------------|
| 1 | 2027 | New Intake | \$5,600,000 | City, DNRC, Grid United |
| 2 | 2025 | Backup Power System at WTP | \$100,000 | City, Foundation Grants |
| 3 | 2025 | Pre-sed Building - Roof - Gutters, downspouts, and splash blocks | \$31,000 | City |
| 4 | 2025 | Main Building Roof - Replace roof and Skylights | \$385,000 | City |
| 5 | 2026 | Replace CIP Mains - Darling Addition Phase 4 | \$2,000,000 | City |
| 6 | 2026 | Main Building - Mechanical Systems - Replace Furnace | \$125,000 | City, DNRC |
| 7 | 2027 | Replace 20" RCCP Main from Dickinson & Cale to E Side of Haynes | \$1,750,000 | City, DNRC |
| 8 | 2029 | Replace CIP Mains - Main Street | \$2,200,000 | City |
| 9 | 2029 | Recoat Riverside Park Tank (Interior and Exterior) | \$500,000 | City |
| 10 | 2030 | Replace 20" RCCP Main from Riverside Park Tank to 9th & Atlantic | \$2,200,000 | City, DNRC |
| 11 | 2031 | Recoat Carbon Hill Tank (Interior) | \$500,000 | City |
| 12 | 2026 | Quonset - Exterior Openings - Paint | \$2,000 | City |
| 13 | 2026 | Main Building - Concrete & Asphalt on NW side of Buildings | \$75,000 | City |
| 14 | 2026 | Main Building - Exterior Openings - Replace Doors and Windows | \$9,000 | City |
| 15 | 2026 | Main Building - Site Drainage | \$10,000 | City |
| 16 | 2027 | Quonset - Exterior Walls - Replacement panels | \$40,000 | City |
| 17 | 2028 | Pre-sed Building - Electrical Systems - Update to LED lighting | \$7,500 | City |
| 18 | 2028 | Main Building - Electrical Systems - Update to LED lighting | \$10,000 | City |
| 19 | 2029 | Pre-sed Building - Floor Finishes - Paint | \$2,500 | City |
| 20 | 2029 | Pre-sed Building - Exterior Walls/Openings - Paint | \$6,000 | City |
| 21 | 2029 | Main Building - Wall and Ceiling Finishes - Paint | \$7,000 | City |
| 22 | 2029 | Pre-sed Building - Wall and Ceiling Finishes - Paint | \$10,000 | City |
| 23 | 2032 | Replace 20" CIP Main from 9th & Atlantic to Merriam | \$2,400,000 | City |
| 24 | 2033 | Run Second Main Under Interstate to Southgate | \$1,700,000 | City |
| | | Total | \$1 | 9,670,000 |

^{***}Note: Some projects may be ranked as a lower priority but can be completed sooner due to funding availability. Additionally, large high-priority projects may need to wait for the appropriate grant funding cycles. ***

The City operates and maintains a large collection system and wastewater treatment plant to manage wastewater for the community.

Sanitary sewer mains for the collection system are laid out throughout the community in a grid like pattern. 56 miles of sewer mains serve 3,500 metered and 230 unmetered customers. The majority of Miles City has very flat terrain, which creates challenges for designing sanitary and storm sewer systems. Many of the older collection lines don't meet the current minimum grade requirements.

In addition, the collection system includes 17 lifts stations due to the flat topography. Two main lift stations pump wastewater to the treatment plant. The Montana lift station handles ¾ of the City's wastewater flows, while the Haynes lift station handles the remaining ¼. This is an unusually high number for the size of the system and results in significant additional operation and maintenance (O&M) duties and costs.

The wastewater treatment plant was constructed in 1980 to handle an average of 1.98 million gallons of wastewater per day and has the capacity to treat up to 3.77 million gallons daily. Currently, the plant processes between 1.2 and 1.3 million gallons per day. The treatment process includes headworks, an extended aeration oxidation ditch with brush aerators, clarifiers, and ultraviolet disinfection to treat domestic and industrial wastewater before it is released into the Yellowstone River.

PRIORITY SUMMARY

The City completed a Wastewater Preliminary Engineering Report in 2012 that evaluated the treatment facilities in detail. As a result of the findings in the 2012 Wastewater PER, the City has invested over \$8 million in upgrades to the wastewater treatment plant over the last ten years to meet current and future discharge permit requirements. Phase IV of the recommended improvements from the PER have not been completed and include:

- Installing new mechanisms in the existing mechanical clarifiers.
- Construction of a third clarifier (if necessary).
- Replacing the City's existing telemetry system with a new wireless monitoring system for lift station oversight.

In addition to the recommended upgrades from the 2012 Wastewater PER, the City would like to replace the existing rotor brush aerators in the oxidation ditches with rotor disc aerators and backup power to the plant. Backup power is essential for city wastewater systems because it ensures that wastewater treatment facilities and pumps can operate continuously during power outages. This is critical for preventing untreated sewage from being discharged into rivers and streams, or from backing up into homes and businesses, which can create significant environmental and public health hazards.

The City had a Water and Sewer Capacity Study completed in 2016 to evaluate the capacity and needs of the domestic water and sanitary sewer systems for existing conditions and anticipated growth. The 2016 Capacity Study identified several sewer mains and collectors in the City's collection system with insufficient capacities. Subsequent to the study being completed, the City completed improvements to the Haynes Avenue trunk main and began cleaning and televising sewer mains throughout the system with City personnel.

The cleaning program implemented by the City has been very successful. The 2016 Capacity Study identified the Montana Avenue trunk main as one of the most pressing concerns as almost three quarters of the wastewater flows are pumped through the Montana Avenue Lift Station. The City was able to clear a blockage in the main under the railroad tracks between Gordon Street and Ivy Street and removed significant sediment from the other sections of the sewer main. The City estimates this increased the capacity of the pipeline by almost 75%, and the line easily handles average daily flows now.

A PER amendment to supplement a grant application to the Economic Development Administration (2021) was completed in 2021. The 2021 PER Amendment identified a bottleneck in the Montana Avenue trunk main where the pipe diameter reduces to 14-inches for approximately 2,300 feet. This bottleneck limits the capacity of the main to handle peak day flows and any future growth along Main Street. The 2021 PER Amendment recommended replacing approximately 3,500 feet of the sewer main from Gordon Street to the Montana Avenue Lift Station with new 24-inch diameter PVC pipe. The estimated cost for these improvements was \$3.6 million in 2021. Inflating these costs to an anticipated construction date of 2029 using the historic ENR Construction Cost Index (which has averaged 3%) results in an inflated cost estimate of \$4.5 million.

The City has concerns about the timing of upsizing the Montana Avenue trunk main, though. During large precipitation events, the Montana Avenue Lift Station operates non-stop at maximum capacity. The influx of flows has been traced to roof drains cross-connected with the sanitary sewer in the alleys on the north and south sides of Main Street. The bottleneck created by the section of 14-inch diameter currently attenuates the storm runoff entering the sanitary sewer system through the roof drains and prevents the lift station from becoming overwhelmed and surcharging.

In addition to overwhelming the collection system, the cross-connections are a violation of the Montana Department of Environmental Quality (DEQ) Circular DEQ-2: Design Standards for Public Sewage Systems. The City would prefer to disconnect the roof drains from the collection system before upsizing the Montana Avenue trunk main and have therefore designated it as one of the highest priority capital improvements for the wastewater system.

The alleys on either side of Main Street are very narrow, paved in multiple spots, and contain numerous other utilities besides the sanitary sewer mains. These factors favor lining the existing sewer mains with cured-in-place pipe (CIPP) or a similar trenchless methodology after making necessary spot repairs. Only active sanitary sewer connections would be reinstated, and roof drains would be redirected to surface drainage. Approximately nine blocks on the north side of Main Street and five blocks on the south side would need to be lined at an estimated cost of \$650,000.

The 2021 PER Amendment also identified the need to upgrade the Fairgrounds Lift Station and replace the forcemain from the lift station that runs under the Tongue River. The existing 4-inch diameter forcemain is undersized and was installed approximately four feet deep in gravel under the river. A water main crossing the river just upstream of the forcemain that was installed in similar conditions washed out in 2017. This creates concerns that the forcemain could also wash out. The Fairgrounds Lift Station and forcemain serve the fairgrounds, industrial park, and other areas of the community located west of the Tongue River, and there is no redundant line or service.

In 2021, the estimated cost to upgrade the lift station and bore a new force main under the river was \$1.3 million. Using the historic ENR Construction Cost Index (which has averaged 3%), we can inflate these costs to an anticipated construction date of 2028, resulting in an inflated cost estimate of \$1.6 million.

▼ Figure 3 - CIPP Sewer Mains and Disconnect Roof Drains

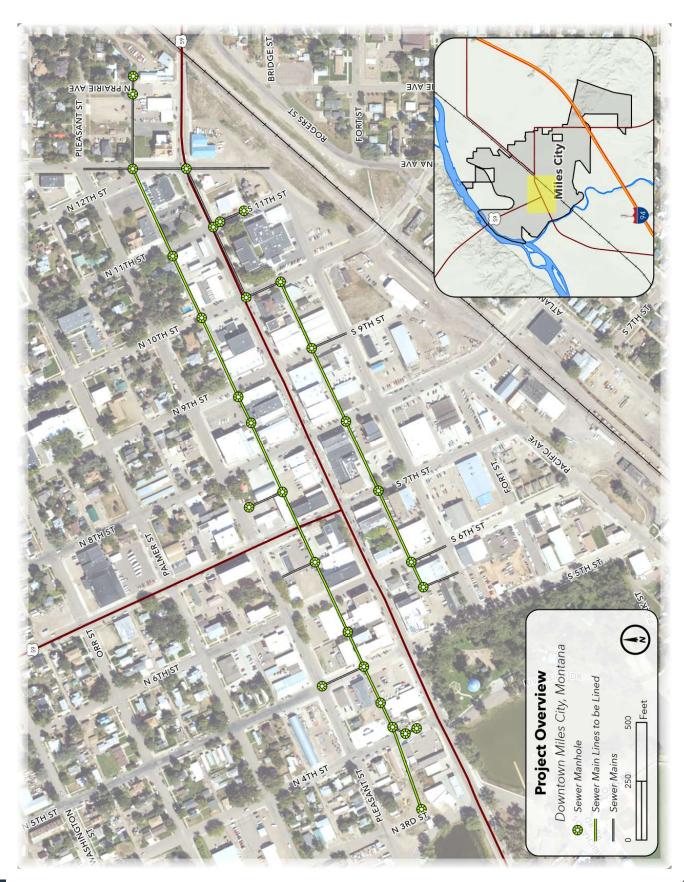
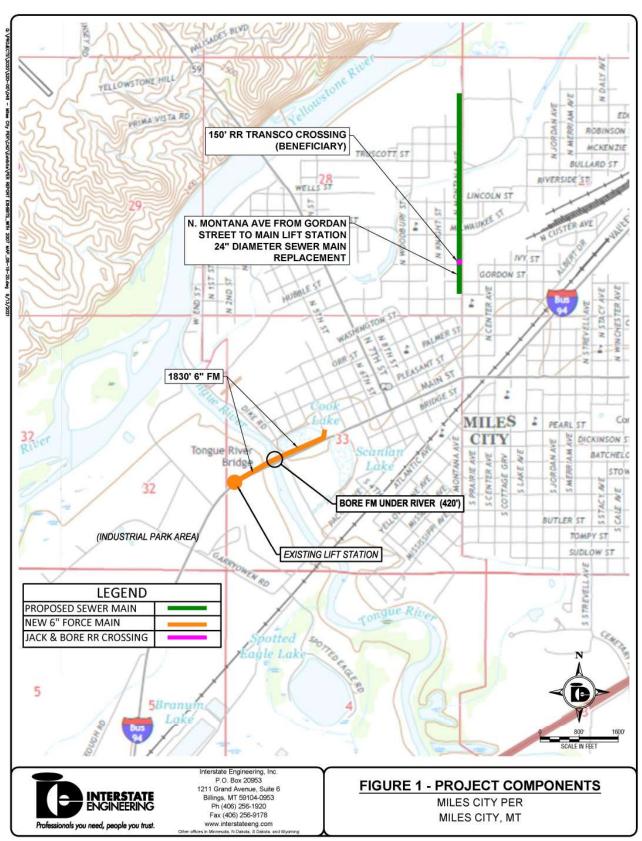


Figure 4 - Interstate Engineering, 2021 PER Addendum Project Components



In addition to the capital improvements recommended in the previously completed reports, studies, and other planning documents, the City must also plan for necessary upgrades and replacements to the remainder of the collection system. A significant portion of the collection system is aged and deteriorated vitrified clay tile (VCP) pipes that are prone to groundwater infiltration, root intrusions, backups, and other maintenance issues. The City would like to plan for sewer main replacement projects in conjunction with water main replacement projects on an approximately three-year schedule.

SDI Architects assessed the Wastewater Treatment Plant buildings. They evaluated the Effluent Building, Headworks, Main Building, New Garage, Old Garage, Solids Handling, and UV Building and documented their observations and remarks. While the building evaluation noted numerous necessary projects, they are not considered as high a priority as most of the identified capital improvements, and the City intends to incorporate them into its annual O&M plan over the upcoming five-year planning period.

The following is a list of the proposed wastewater project priorities.

▼ Table 3 - Wastewater Project Priorities

| Priority | Estimated Fiscal Year | Project Name | Estimated Project Cost | Potential Funding Sources |
|----------|--------------------------|---|---------------------------|------------------------------|
| 1 | 2025 | Backup Power for WWTP | \$100,000 | City, Foundation Grants |
| 2 | 2026 | Line Sewer Mains North and South of Main Street & Disconnect Roof Drains | \$650,000 | City |
| 3 | 2027 | Replace Rotor Bursh Aerators in Oxidation Ditches | \$800,000 | City |
| 4 | 2027 | Clarifiers Improvements | \$960,000 | City, DNRC |
| 5 | 2028 | Fairgrounds Lift Station and Force Main | \$1,600,000 | City, DNRC |
| 6 | 2028 | Improved Telemetry System | \$855,000 | City, DNRC |
| 7 | 2029 | North Montana Avenue Trunk Main | \$4,500,000 | City, DNRC |
| 8 | 2025 | Main Building - Site Access - Concrete and Recalk | \$10,000 | City |
| 9 | 2025 | Effluent Building - Replace Landings/Address Adjacent Asphalt | \$500 | City |
| 10 | 2025 | New Garage - Electrical Systems - Update to LED Lighting | \$2,500 | City |
| 11 | 2025 | Old Garage - Electrical Systems - Update to LED Lighting | \$2,000 | City |
| 12 | 2025 | New Garage - Concrete Landing and Apron | \$15,000 | City |
| 13 | 2026 | Headworks - Exterior Openings - Paint | \$2,000 | City |
| 14 | 2026 | Headworks - Re-caulk Sidewalk/Building Edge | \$1,000 | City |
| 15 | 2026 | New Garage - Exterior Openings - Seal and Retrim | \$1,000 | City |
| 16 | 2026 | New Garage - Site Drainage - Gutters & Downspouts | \$2,500 | City |
| 17 | 2026 | Old Garage - Roof Structure/Systems - Repairs and Gable Vents | \$2,000 | City |

▼ Table 3 - Wastewater Project Priorities (continued)

| Priority | Estimated Fiscal Year | Project Name | Estimated Project Cost | Potential Funding Sources |
|----------|--------------------------|--|---------------------------|------------------------------|
| 18 | 2026 | Old Garage - Site Drainage - Gutters and Downspouts | \$1,000 | City |
| 19 | 2026 | Solids Handling - Exterior Walls - Replace Caulking | \$1,500 | City |
| 20 | 2026 | Solids Handling - Site Drainage - Splash Blocks | \$1,000 | City |
| 21 | 2026 | UV Building - Exterior Walls | \$1,500 | City |
| 22 | 2027 | Effluent Building - Electrical Systems - Update to LED Lighting | \$2,500 | City |
| 23 | 2027 | Main Building - Floor Structure/Systems - Sump Pump, Repair | \$13,000 | City |
| 24 | 2027 | Old Garage - Concrete Landing | \$1,000 | City |
| 25 | 2027 | Headworks Electrical Systems - Update to Emergency and LED Lighting | \$12,000 | City |
| 26 | 2027 | New Garage - Wall Finishes - Paint | \$2,000 | City |
| 27 | 2028 | Effluent Building - Slope Overbuild Roof | \$20,000 | City |
| 28 | 2028 | Main Building - Exterior Walls - Paint and Repair | \$16,000 | City |
| 29 | 2028 | New Garage - Foundation Structure/Systems Repair | \$5,000 | City |
| 30 | 2028 | New Garage - Roof Structure/Systems | \$15,000 | City |
| 31 | 2029 | Old Garage - Exterior Walls/Openings - Trim and Repaint | \$6,000 | City |
| 32 | 2029 | Main Building - Electrical Systems - Update to LED Lighting | \$10,000 | City |
| 33 | 2029 | Effluent Building - Floor Finishes Repair and Repaint | \$2,000 | City |
| 34 | 2029 | Main Building - Exterior Openings - Door & Window Replacement, Paint | \$39,500 | City |
| 35 | 2029 | Effluent Building - Exterior Walls/Openings - Paint, Window Replacement | \$10,500 | City |
| 36 | 2029 | Main Building - Plumbing Systems - Replace Shower | \$5,000 | City |
| 37 | 2029 | Effluent Building - Wall and Ceiling - Repair and Repaint | \$7,500 | City |
| 38 | 2029 | Main Building - Wall Finishes | \$20,000 | City |
| 39 | 2032 | Replace Sewer Mains - TBD | \$2,400,000 | City |
| 40 | 2035 | Replace Sewer Mains - TBD | \$2,600,000 | City |
| | | Total | \$12 | 2,095,500 |

^{***}Note: Some projects may be ranked as a lower priority but can be completed sooner due to funding availability. Additionally, large high-priority projects may need to wait for the appropriate grant funding cycles. ***

STORMWATER PRIORITIES

The City-wide Street Maintenance District includes stormwater facilities. It is important to note that 79% of residences and businesses in Miles City are situated within the natural floodplain or floodway at the confluence of the Yellowstone and Tongue Rivers, indicating the critical importance of effective stormwater management.

The current stormwater system in Miles City is designed to handle and direct stormwater to discharge points along the old Tongue River channel, also known as "the slough." The City recently completed improvements to "the slough" utilizing funds from the American Rescue Plan Act (ARPA). The City has also been systematically cleaning and videoing existing stormwater mains to assess their condition and to inventory these lines.

Despite these efforts, the system still faces many challenges due to undersized or non-existent stormwater conveyance facilities, limiting its ability to remove water in all areas of the community effectively. Information on existing facilities is also lacking in some sections of the community. As a result, the City would like to prepare a comprehensive preliminary engineering report (PER) to compile all available information on the stormwater system, to identify deficiencies within the system, and then to evaluate alternatives to address these deficiencies. Planning grants for PERs are historically available from the Montana Coal Endowment Program (MCEP) and the DNRC's Renewable Resources Grant and Loan Program (RRGL) in the fall of odd years. If these funding agencies follow their historical schedule, the City could apply for planning grants in 2025 and complete a Stormwater PER in 2026.

A much larger concern for the community is the Tongue River Levee. As described in a fact sheet published by the US Army Corps of Engineers April 21, 2015:

The updated Flood Insurance Rate Map developed by the Federal Emergency Management Agency indicates that the city's existing private levee is structurally deficient and has significant maintenance problems. There are approximately 3,200 structures behind the levee that are in the 100-year flood plain; many are also in the floodway. The city of Miles City has the highest occurrence of ice jams of any city on the Yellowstone River, with approximately 7 out of 8 major floods and 13 out of 16 significant floods occurring since 1882 resulting from ice jams.

The City began working with the Corps to complete a Section 205 Study for the levee because of these concerns. The estimated cost for the project is \$63 million, which exceeds the allowable limits for the Section 205 program. The Corps initiated a General Investigation as a result, and the project was written into the Water Resources Development Act of 2024 (S. 4367). This bill is "to provide for improvements to the rivers and harbors of the United States, to provide for the conservation and development of water and related resources, and for other purposes." The project will move forward once Congress authorizes the funding.

▼ Table 4 - Stormwater Priorities

| Priority | Estimated | Project Name | Estimated | Potential Funding |
|----------|-------------|------------------------------|--------------|-------------------|
| | Fiscal Year | | Project Cost | Sources |
| 1 | 2026 | Comprehensive Stormwater PER | \$80,000 | MCEP, DNRC |
| 2 | 2030 | Tongue River Levee | \$63,000,000 | City, FEMA, WRDA |
| Tota | | \$6 | 3,080,000 | |

BUILDING PRIORITIES



Miles City is responsible for maintaining its buildings, including the City Hall, Fire Hall, Library, Police Station, City Shop, Parks Shop, Connor's Stadium, Water Treatment Plant Buildings, and Wastewater Treatment Plant Buildings. SDI Architects and Design completed a facilities assessment of those buildings as part of this CIP.

CITY HALL

The historic Miles City Hall, located at 19 South 8th Street, is a significant landmark in Miles City, Montana. Built in 1914, this two-story building was designed in the Renaissance Revival style and was crafted by prominent local architect Grover C. Pruett. The structure features a facade made of Hebron brick, accented by a sandstone frieze that bears the inscription "City Hall," symbolizing its long-standing commitment to public service. The decision to construct a permanent city hall stemmed from Miles City's transformation into an economic, social, and governmental hub in the early 1900s. Ed Arnold, a tailor and businessman who moved to Miles City in 1885, was crucial in advocating for this new facility. Today, the building continues to serve the community and is part of the Miles City Main Street Historic District. It is a testament to the city's progressive and cosmopolitan spirit during its formative years.

CITY SHOP

The City Shop is a roughly 11,000-square-foot building located at 217 South 8th Street, constructed in the 1940s or 1950s. It has a large shop work area, two offices, a break room, restrooms, a sign room, a mezzanine, and a storage and washroom below the mezzanine.

The following is the City's current list of recommended building priorities for City Hall and the City Shop. All other building priorities are within their respective department list of priorities.

BUILDING PRIORITIES

▼ Table 5 - Building Priorities

| Priority Estimated Fiscal Year | | | | Potential Funding Sources |
|-----------------------------------|------|---|-------------------------|---------------------------|
| 1 | 2025 | City Hall - Repair Driveway Sinkhole | Project Cost \$5,000 | City |
| 2 | 2025 | City Hall - Site Access | \$11,250 | City |
| 3 | 2025 | City Shop - Floor Structure/Systems - Repair Concrete | \$2,000 | City |
| 4 | 2025 | City Shop - Roof Structure/Systems - Repair wooden poles & EPDM flashing | \$3,000 | City |
| 5 | 2025 | City Shop - Mezzanines - Add structural support | \$2,500 | City |
| 6 | 2026 | City Hall - Mechanical Systems - Replace line-set insulation | \$2,000 | City |
| 7 | 2026 | City Hall - Foundation Structure/Systems - Remove wood, refill with concrete & seal. Repair & recoat concrete base. | \$10,500 | City |
| 8 | 2026 | City Hall - Roof Structure Systems - Assess and re-roof | \$15,000 | City |
| 9 | 2026 | City Hall - Site Drainage - Downspout | \$750 | City |
| 10 | 2027 | City Shop - Asphalt paving - Repair or replace | \$25,000 | City |
| 11 | 2027 | City Hall - Electrical Systems - Update the LED lighting and replace the antiquated wiring. | \$50,000 | City |
| 12 | 2027 | City Shop - Electrical Systems - Update to LED Lighting | \$10,000 | City |
| 13 | 2028 | City Hall - Plumbing Systems - Replace plumbing fixtures | \$5,000 | City |
| 14 | 2028 | City Shop - Exterior Walls/Openings - Repair insulation, drywall, flashing, & paint | \$8,500 | City |
| 15 | 2028 | City Hall - Wall and Ceiling Finishes - Repair and paint | \$3,000 | City |
| 16 | 2025 | City Hall - Flagpole - Paint | \$500 | City |
| 17 | 2029 | City Shop - Wall and Ceiling Finishes - Paint | \$15,000 | City |
| 18 | 2029 | City Hall - Exterior Walls/Openings - Repair, seal & paint | \$39,200 | City |
| | | Total | \$ | 208,200 |

^{***}Note: Some projects may be ranked as a lower priority but can be completed sooner due to funding availability. Additionally, large high-priority projects may need to wait for the appropriate grant funding cycles. ***

The City of Miles City operates and maintains parks and recreation facilities, including 28.8 acres of ball fields, 43.68 acres of green pards for 61.48 acres of grass turf, and approximately 115 acres of native dry land grass and weeds that must be mowed.

Denton Field, also known as Connor's Stadium, was Established in 1941 and is Montana's oldest and most majestic ball field. It is the home field for Maverick, MCC Pioneer baseball, MCYBA Babe Ruth baseball, CCDHS football, and the biannual Mon-Dak All-Star football game. The field hosts all levels of high school and junior high football and has been enjoyed by countless children over the years.



WIBAUX PARK

This park features a picnic shelter area with restrooms, a playground, a wading pool (The Frog Pond), a splash pad, a fountain, and a basketball court. It is also equipped with underground sprinklers.



This park includes a well-lit walking path, picnic shelter, barbecue pad, playground, gazebo, amphitheater, bathrooms, horseshoe pits, and basketball court. It hosts major outdoor community events such as the Bucking Horse Sale Car Show and 4th of July celebrations. This park has underground sprinklers.



SCANLIN LAKE SWIMMING POOL

50-meter, 11-million-gallon lake featuring a pump, swimming bath house, warming house, and swimming docks. The city maintains two acres of grassland surrounding the lake.

COOK LAKE

A 7-million-gallon lake surrounded by 3 acres of maintained grassland.

BENDER PARK

Home to 3 softball fields hosting Adult Coed Softball, CCDHS softball, Little Guy Football, and Garfield School play days. Amenities include restrooms, a concession and picnic area, a storage shed, and underground sprinklers.

PUMPING PLANT PARK

2.2 acres of turf grass within a 15-acre space, featuring a prairie dog town (Stanley Field), picnic area, horseshoe pits, and bathrooms. It is a major site for large community gatherings.



JAYCEE PARK

A 4.5-acre athletic field with two Little League baseball fields and a practice field for CCDHS and Little Guy Football.

LEGION PARK

Totaling 6 acres, this park includes tennis courts, an ice rink, a nursery, and 2 acres of turf around the American Legion Building. It also houses the Park Shop and 4 outbuildings. Legion Park is irrigated by hand.

TRIANGLE PARK

A playground for kids aged 4 to 12, featuring picnic tables, sidewalks, and underground sprinklers.

TEDESCO PARK

Home to Babe Ruth Baseball and fall MCC Pioneer Baseball, with underground sprinklers. The city maintains a tree nursery behind Tedesco Park.

TOT LOT

A small park with grass and underground sprinklers.

SPOTTED EAGLE

Comprising 120 acres, including a 23-acre lake. The city is responsible for maintaining the bathrooms, grounds, and garbage removal.

VETERANS PARK

Features a gazebo and a drinking fountain, which are used for various community events and gatherings, including the community Christmas Tree event.

ANDERSON PARK

0.25 acres of grass and sidewalk.

SOCCER COMPLEX

11 acres of manicured turf.

MILWAUKEE PARK

5 acres of trees with a drip irrigation system.

WILD ROSE PARK-SOUTHGATE MEADOWS

5.96 acres of native dryland grass.

SDI Architects assessed the Connors Stadium buildings. They evaluated the Concessions and media Box, Grandstands and Crow's Nest, Patch's Corner, Stadium Seating and associated Structures, and Ticket Booth and Concessions and documented their observations and remarks. The Parks Department Shop was also evaluated. City staff can complete many of the smaller maintenance projects. Over the years, the overall stadium seating has been analyzed for complete demolition and reconstruction based on its age and conditions.

The following is a list of the proposed parks and recreation project priorities.

▼ Table 6 - Parks and Recreation Priorities

| Priority | Estimated Fiscal Year | Location | Project Name | Estimated Project Cost | Potential Funding Sources |
|----------|--------------------------|--|---|---------------------------|----------------------------|
| 1 | 2025 | Parks - Connors Stadium - Seating | Roof & Dugout repair | \$13,500 | City |
| 2 | 2025 | Parks - Connors Stadium - Restrooms | Denton Sports Restrooms | \$426,000 | City, Foundation Grants |
| 3 | 2025 | Parks - Connors Stadium - Seating | Replace Netting | \$30,000 | City, Foundation Grants |
| 4 | 2027 | Riverside Park | Playground Equipment | \$75,000.00 | City, Foundation Grants |
| 5 | 2025 | Parks - Connor Stadium - Grandstands & Crow's Nest | Repair Stairs | \$1,000 | City |
| 6 | 2025 | Parks - Connor Stadium - Grandstands & Crow's Nest | Roof Structure/Systems - Re-roof | \$5,000 | City |
| 7 | 2025 | Parks - Connors Stadium - Seating | Exterior Openings- Door replacement and paint | \$10,000 | City |

▼ Table 6 - Parks and Recreation Priorities (continued)

| Priority | Estimated | Location | Project Name | Estimated | Potential |
|----------|-------------|--|---|--------------|----------------------------|
| 0 | Fiscal Year | D 1 1 : | | Project Cost | Funding Sources |
| 8 | 2025 | Parks - Legion | Option 1 - Resurface Tennis Courts | \$20,000 | City, Foundation Grants |
| 9 | 2025 | Parks - Connor Stadium - Concessions & Media Box | Electrical Systems - Update to LED lighting | \$2,500 | City |
| 10 | 2026 | Wibaux Park - Frog Pond | ADA Upgrades | \$50,000.00 | City, Foundation Grants |
| 11 | 2026 | Wibaux Park - Splash Pad | Water Tank Seal | \$2,000.00 | City, Foundation Grants |
| 12 | 2026 | Parks - Wibaux | Replace Doors at Wibaux Park in the Storage/Bathroom Building | \$6,750 | City |
| 13 | 2026 | Parks - Pumping Plant | Renovate Pumping Plant Park Bathrooms | \$15,000 | City |
| 14 | 2026 | Parks - Connor Stadium - Grandstands & Crow's Nest | Electrical Systems - Update to LED lighting | \$2,500 | City |
| 15 | 2026 | Parks - Connors Stadium - Patch's Corner | Plumbing Systems- Repair | \$2,000 | City |
| 16 | 2026 | Parks - Connors Stadium - Seating | Wall and Ceiling Finishes- Repair and Paint | \$40,000 | City |
| 17 | 2026 | Wibaux Park - Frog Pond | Pool Relining | \$75,000.00 | City, Foundation Grants |
| 18 | 2027 | Wibaux Park - Splash Pad | UV Lighting Replacement | \$2,500.00 | City, Foundation Grants |
| 19 | 2026 | Parks - Connors Stadium - Seating | Electrical Systems - Update to LED lighting | \$15,000 | City |
| 20 | 2026 | Parks - Connors Stadium - Patch's Corner | Mechanical Systems- replace lineset Insulation | \$1,000 | City |
| 21 | 2026 | Parks - Wibaux | Wibaux Park Fountain | \$75,000 | City, Foundation Grants |
| 22 | 2027 | Parks - Connors Stadium - Patch's Corner | Electrical Systems - Update to LED lighting | \$15,000 | City |
| 20 | 2027 | Parks - Shop | Electrical Systems - Update to LED lighting | \$5,000 | City |
| 23 | 2030 | Parks - Connors Stadium - Seating | Complete Demolition and Reconstruction | \$3,528,647 | City, Foundation Grants |
| 24 | 2025 | Parks - Shop | Plumbing Systems - Water Heater | \$5,000 | City |
| 25 | 2027 | Parks - Shop | Electrical Systems - Update to LED lighting | \$5,000 | City |
| 26 | 2027 | Wibaux Park - Splash Pad | Fixture Replacement | \$10,000.00 | City, Foundation Grants |
| 27 | 2027 | Wibaux Park - Frog Pond | Re-surface Frog | \$100,000.00 | City, Foundation Grants |

▼ Table 6 - Parks and Recreation Priorities (continued)

| Priority | Estimated | Location | Project Name | Estimated | Potential Funding |
|----------|-------------|--|---|--------------|----------------------------|
| | Fiscal Year | | | Project Cost | Sources |
| 28 | 2027 | Parks - Connor Stadium - Concessions & Media Box | Mechanical Systems - Install exhaust fan | \$5,000 | City |
| 29 | 2027 | Parks - Connor Stadium - Concessions & Media Box | Roof Structure/Systems - Gutters & Downspouts | \$1,500 | City |
| 30 | 2027 | Parks - Connor Stadium - Concessions & Media Box | Exterior Walls/Openings - Flashing & paint | \$3,500 | City |
| 31 | 2027 | Parks - Connor Stadium - Grandstands & Crow's Nest | Wall and Ceiling water damage repair | \$2,000 | City |
| 32 | 2027 | Bender Park | Ball Field Infield Clay for Two Fields | \$50,000.00 | City, Foundation Grants |
| 33 | 2027 | Parks - Connors Stadium - Patch's Corner | Roof: Repair leak & Paint | \$5,000 | City |
| 34 | 2028 | Parks - Legion | Automatic sprinklers at Legion Park | \$15,000 | City, Foundation Grants |
| 35 | 2028 | Parks - Pumping plant | Automatic Sprinklers at Pumping Plant Park | \$17,000 | City |
| 36 | 2028 | Parks - Shop | Concrete Aprons | \$7,500 | City |
| 37 | 2028 | Parks - Connors Stadium - Seating | Exterior Walls- repair stone veneer/ replace wood sheathing | \$30,000 | City |
| 38 | 2028 | Parks - Shop | Roof Structure/Systems- Re-roof | \$75,000 | City |
| 39 | 2028 | Parks - Shop | Site Drainage- gutters & downspouts | \$2,000 | City |
| 40 | 2028 | Wibaux Park | Sidewalks | \$105,000.00 | City, Foundation Grants |
| 41 | 2028 | Parks - Connors Stadium - Ticket Booth & Concessions | Electrical Systems - Update to LED lighting | \$5,000 | City |
| 42 | 2028 | Parks - Connors Stadium - Patch's Corner | Site Drainage: gutters and downspouts | \$2,000 | City |
| 43 | 2028 | Parks - Connors Stadium - Ticket Booth & Concessions | Exterior Walls-Repair | \$1,000 | City |
| 44 | 2029 | Parks - Shop | Interior Openings- Paint | \$500 | City |
| 45 | 2029 | Parks - Connors Stadium - Patch's Corner | Floor Finishes - Tile replacement and paint | \$1,500 | City |
| 46 | 2029 | Parks - Connor Stadium - Concessions & Media Box | Floor Finishes - Replace with epoxy coat | \$5,000 | City |

▼ Table 6 - Parks and Recreation Priorities (continued)

| Priority | Estimated | Location | Project Name | Estimated | Potential |
|----------|-------------|--|--|--------------|----------------------------|
| | Fiscal Year | | | Project Cost | Funding Sources |
| 47 | 2029 | Parks - Shop | Exterior Openings- weatherstripping, paint, windows | \$6,750 | City |
| 48 | 2029 | Parks - Shop | Building Addition | \$40,000 | City |
| 49 | 2028 | Scanlin Lake Swimming Pool | Repaint Bath House | \$50,000.00 | City, Foundation Grants |
| 50 | 2029 | Parks - Connors Stadium - Patch's Corner | Exterior Walls/Openings Paint & Lockset | \$7,000 | City |
| 51 | 2029 | Parks - Connors Stadium - Patch's Corner | Wall and Ceiling Finishes- Paint | \$8,500 | City |
| 52 | 2029 | Parks - Shop | Floor/Wall/and Ceiling Finishes- Paint | \$10,500 | City |
| 53 | 2030 | Bender Park | Parking Area Updates | \$650,000.00 | City, Foundation Grants |
| 54 | 2030 | Parks - Legion | Option 2 - Replace Tennis Courts | \$3,000,000 | City, Foundation Grants |
| | | \$8,6 | 39,647 | | |

^{***}Note: Some projects may be ranked as a lower priority but can be completed sooner due to funding availability. Additionally, large high-priority projects may need to wait for the appropriate grant funding cycles. ***

STREET AND CURB PRIORITIES

Miles City is responsible for maintaining 88.718 miles of streets and alleys. A street inventory and condition analysis were performed on the urban routes within the City. The inspection was conducted following the method outlined in the Paser Gravel Road Manual and Paser Asphalt Roads Manual (Donald Walker, 2002). Each urban route was evaluated for distresses commonly found in roads and for ride quality.

In Montana, the Department of Transportation (MDT) designates certain roadways in urban areas as part of the Urban Highway System, based on factors like population size and road function. This designation is important because it determines eligibility for funding through the Surface Transportation Program – Urban (STPU). These funds, which are sourced from both federal and state levels, are allocated to urban areas according to population figures from the U.S. Census.

Local governments must prioritize transportation projects on these designated routes. These projects may include road construction, resurfacing, and improvements to pedestrian infrastructure. The Montana Transportation Commission grants final project approval, ensuring a balance between local control and state-level coordination.

The urban routes were evaluated for the following major distresses:

- Rutting
- Raveling or weathering
- Flushing or bleeding
- Corrugations or wash-boarding
- Alligator cracking
- Transverse cracking
- Longitudinal cracking
- Patching

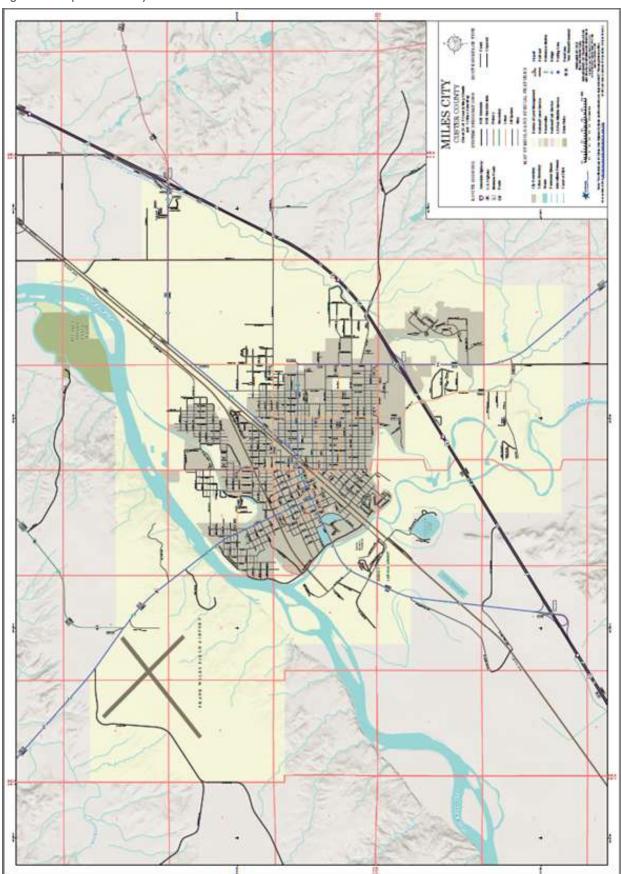
Based upon the percentage of the streets experiencing any of the seven distresses, "distress points" are assigned to the road. The distress ratings from each category are averaged to calculate a road condition index (RCI). An RCI of 10 would represent a "perfect" street without distress—consequently, the lower the RCI of a roadway, the worse the condition of the road.



Overall, the streets in Miles City are in fair condition. The PASER ratings of each urban route are included in Appendix C.

STREET AND CURB PRIORITIES

▼ Figure 5 - Map of Miles City Urban Routes



STREET AND CURB PRIORITIES

▼ Table 7 - Urban Route Priorities

| Priority | Estimated | Project Name | Estimated | Potential Funding |
|----------|-------------|------------------------------------|--------------|------------------------|
| | Fiscal Year | | Project Cost | Sources |
| 1 | 2025 | Pearl St Total - Asphalt | \$1,333 | City, MDT Urban Routes |
| 2 | 2025 | North Strevell Ave Total - Asphalt | \$151,036 | City, MDT Urban Routes |
| 3 | 2025 | 8th St Total - Concrete | \$184,124 | City, MDT Urban Routes |
| 4 | 2026 | Montana Ave Total - Asphalt | \$338,889 | City, MDT Urban Routes |
| 5 | 2026 | Pleasant St Total - Asphalt | \$335,871 | City, MDT Urban Routes |
| 6 | 2026 | Tatro St Total - Asphalt | \$1,536 | City, MDT Urban Routes |
| 7 | 2026 | Milwaukee St Total - Asphalt | \$6,594 | City, MDT Urban Routes |
| 8 | 2027 | Stower Total - Asphalt | \$197,051 | City, MDT Urban Routes |
| 9 | 2027 | 8th St Total - Asphalt | \$141,492 | City, MDT Urban Routes |
| 10 | 2027 | 10th St Total - Asphalt | \$141,801 | City, MDT Urban Routes |
| 11 | 2027 | Stower Total - Concrete | \$281,130 | City, MDT Urban Routes |
| 12 | 2028 | Pearl St Total - Concrete | \$801,131 | City, MDT Urban Routes |
| 13 | 2028 | 5th St Total - Asphalt | \$138,832 | City, MDT Urban Routes |
| 14 | 2028 | Bridge St Total - Asphalt | \$197,346 | City, MDT Urban Routes |
| 15 | 2029 | 5th St Total - Concrete | \$360,433 | |
| 16 | 2029 | Leighton Blvd Total - Asphalt | \$665,582 | City, MDT Urban Routes |
| 17 | 2029 | Wilson St Total - Asphalt | \$190,264 | City, MDT Urban Routes |
| 18 | 2030 | Cemetery Rd Total - Asphalt | \$98,664 | , |
| 19 | 2030 | Washington St Total - Asphalt | \$324,191 | City, MDT Urban Routes |
| 20 | 2030 | South Strevell Ave Total - Asphalt | \$234,744 | , |
| Total | | | \$ | 4,795,044 |



LAW ENFORCEMENT PRIORITIES

The Miles City Police Department provides law enforcement for the City and is dedicated to protecting and serving its citizens. Established in 1887, the department would be fully staffed with 16 full-time sworn officers, but recent budget cuts have decreased that number to 14, including the Chief of Police, one Captain, one Detective Lieutenant, one Detective Sergeant, four Patrol Sergeants, five Patrol Officers, and one School Resource Officer. An Administrative Assistant and Animal Control Officer are also on staff. The department recently completed its move to its new building, the former Woolhouse Gallery, in December 2021.

The department has been very proactive in completing projects using in-house labor and equipment, resulting in an estimated \$51,000 in cost savings for the City for improvements to the gun range and department building.



PRIORITY SUMMARY

Police work often involves unpredictable situations, making protective equipment essential for officers. Currently, the department lacks protective gear for crowd control, and all officers need to be equipped with the necessary uniform gear. Proper personal protective equipment enables officers to perform their duties more effectively by ensuring their safety in various environments. When officers know they are protected, their stress and anxiety during potentially dangerous situations are reduced, which enhances their overall performance and decision-making.

The Miles City Police Department has 12 vehicles. Three patrol cars are new, two were purchased with Coal Board Grant funding but are not outfitted as operational patrol vehicles, and the remaining nine patrol cars and their equipment have reached the end of their useful life.

The department also requires computer and server upgrades to enhance operational efficiency and ensure effective community service. Upgraded systems allow for better storage, retrieval, and management of data, which are crucial for law enforcement operations. Modern servers and computers have advanced security features to protect sensitive information from cyber threats. Additionally, newer hardware reduces the risk of system failures, ensuring critical services and emergency response remain operational. Up-to-date systems can also support the latest software applications, improving tasks from report writing to real-time crime analysis. These upgrades are part of the department's ongoing efforts to maintain high public safety and service standards.

The department needs an animal control vehicle to manage and respond to various animal-related incidents within the community effectively. This specialized vehicle is crucial for transporting animals that are stray, injured, or involved in emergencies requiring immediate attention. Equipped to securely contain animals, the vehicle ensures the safety of both the animals and the officers during transport. It is versatile and capable of handling various situations, from rescuing pets to dealing with wildlife, with tools and compartments designed specifically for animal control tasks. By managing stray and potentially dangerous animals efficiently, the vehicle helps maintain public health and safety, reducing the risk of animal-related incidents. Overall, having a dedicated animal control vehicle enhances the department's ability to provide humane and effective animal control services.

The property includes a four-stall garage that needs updates to become operational. The department has applied for \$81,000 in HB355 funds to remodel this garage.

The department requires an incident command trailer and a vehicle to transport it. A police incident command trailer is a mobile unit specifically designed to serve as a command center during emergencies or large-scale events. These trailers are equipped with advanced technology and communication systems that aid law enforcement in coordinating and

LAW ENFORCEMENT PRIORITIES

managing operations effectively. Mobile command centers are essential for maintaining order and ensuring efficient emergency communication.

Secure impound fencing is crucial for safeguarding impounded vehicles and evidence. It prevents unauthorized access and potential tampering, ensuring that all impounded items remain intact and secure. This is particularly important for maintaining the integrity of evidence that may be critical in ongoing investigations and legal proceedings. Overall, these upgrades contribute to a more efficient and secure environment for the department.

The firing range needs annual maintenance, but it would be beneficial to develop it into a regional training center. This would include a fully equipped classroom, weatherproof storage unit, and essential plumbing and restroom facilities.



A total of \$1.8 million has been spent on renovating half of the main floor of the new Police Station. The remaining portion of the main floor needs to be renovated to include a conference room/training area and a defensive tactics/ workout area. The roof also needs to be replaced, and the second floor requires insulation and measures to address bat infestations; however, it has great potential for office and meeting space. The basement is currently unusable but could be remodeled for various purposes. SDI Architects assessed the Police Station and documented their findings.

Lastly, the Miles City Police Department needs a rear parking lot to improve operational efficiency. A dedicated rear parking lot provides a safe and convenient area for police vehicles, ensuring they are readily accessible for quick emergency responses. It also helps organize the department's fleet, reducing congestion and improving logistics.

The following table lists the Police department's priorities.

Table 8 - Police Department Priorities

| Priority | Estimated | Project Name | Estimated | Potential Funding |
|----------|-------------|---|--------------|--------------------------------------|
| | Fiscal Year | | Project Cost | Sources |
| 1 | 2025 | Patrol/Body Camera system upgrades | \$6,500 | DOJ, BJA, COPS, City |
| 2 | 2025 | Outfit the 2 new patrol cars | \$60,000 | DOJ, BJA, COPS, City |
| 3 | 2025 | Outfit all officers with required uniform equipment | \$51,000 | DOJ, BJA, COPS, City |
| 4 | 2025 | Protective gear for crowd control | \$60,000 | DOJ, BJA, COPS, Coal Board, City |
| 5 | 2025 | Update Radar Systems | \$55,000 | DOJ, BJA, COPS, City |
| 6 | 2025 | Mobile Data Terminals for Officers | \$9,500 | DOJ, BJA, COPS, City |
| 7 | Annual | Update 1 vehicle per year | \$100,000 | DOJ, DHS, Foundation Grants, City |

LAW ENFORCEMENT PRIORITIES

▼ Table 8 - Police Department Priorities (continued)

| Priority | Estimated | Project Name | Estimated | Potential Funding |
|----------|-------------|--|--------------|--------------------------------------|
| | Fiscal Year | | Project Cost | Sources |
| 8 | 2025 | Radio replacement/repeaters in patrol cars | \$59,000 | DOJ, BJA, COPS, City |
| 9 | 2025 | Computer/Server Upgrades | \$36,000 | DOJ, DHS, Foundation Grants, City |
| 10 | 2026 | Impound Garage Repairs | \$85,000 | City, Foundation Grants |
| 11 | 2026 | Animal Control Vehicle | \$100,000 | City, Foundation Grants |
| 12 | 2026 | Incident Command Trailer/Vehicle | \$315,000 | DOJ, DHS, Foundation Grants, City |
| 13 | 2026 | Secure impound fencing | \$145,000 | City, Foundation Grants |
| 14 | 2027 | Firing Range Training Center | \$200,000 | City, Foundation Grants |
| 15 | 2027 | Plumbing Systems - Replace the mop sink | \$1,000 | City |
| 16 | 2027 | Mechanical Systems - Neutralization kit and 2nd floor heaters | \$2,000 | City |
| 17 | 2027 | Electrical Systems - Update to LED lighting | \$10,000 | City |
| 18 | 2028 | Site Drainage - gutters & downspouts | \$2,500 | City |
| 19 | 2028 | Roof Structure/Systems - Re-roof | \$175,000 | City |
| 20 | 2028 | Fire Suppression for the remainder of the building | \$120,000 | City |
| 21 | 2029 | Repair brick masonry on the W façade | \$5,000 | City |
| 22 | 2029 | Metal Flashing | \$5,000 | City |
| 23 | 2029 | Remodel the remainder of the first level | \$500,000 | City |
| 24 | 2030 | Exterior Walls - Repair, paint/seal | \$110,000 | City |
| 25 | 2030 | Exterior Openings - Replace unfinished portion doors & windows | \$27,500 | City |
| 26 | 2030 | Rear parking lot | \$25,000 | City |
| | | Total | \$ | 2,265,000 |

FIRE AND RESCUE DEPARTMENT PRIORITIES



Miles City Fire & Rescue provides fire protection, Emergency Medical Service (EMS), and community service to the City of Miles City and Custer County. The department responds to over 1,600 calls yearly, including medical emergencies, structure fires, and motor vehicle crashes. It is currently supported by twelve of the allocated fifteen full-time employees and six part-paid employees who contribute to its success. They focus on continuous education, safety, training, and preparedness. The department has been awarded an impressive \$3,084,270 in grant funding over the last 10 years for facilities, apparatus, fire and EMT equipment, and training.

In 2023, a \$3,945,000 bond was approved, and the City allocated \$1,500,000 of State and Local Fiscal Recovery Funds to rebuild the station. Construction on the building will commence in the Spring of 2025.

PRIORITY SUMMARY

The fire department urgently requires several key pieces of equipment to enhance its operational capabilities and ensure the community's safety.

A new fire engine is at the top of the list. This engine is essential for primary firefighting operations and rapid fire response. Due to frequent breakdowns, the current engine has been pulled from three fire incidents.

Equally important is a new ambulance to provide critical emergency medical services and patient transport. Command vehicles are necessary for effective on-site coordination and management during emergency responses. Rope rescue gear is vital for high-angle rescues, ensuring the safety of both rescuers and victims.

A mini pumper is needed to access areas that larger engines cannot reach, such as narrow streets. Additionally, a new Type 6 wildland rig is crucial for combating wildfires in rural and forested areas.

The department also needs a four-person utility response vehicle (URV) for transporting personnel and equipment to various emergency scenes. A remount ambulance offers a cost-effective solution by extending the life of the existing ambulance chassis with new patient care modules.

A rescue pumper, which combines firefighting and rescue capabilities, will enhance overall response efficiency. Water and ice rescue gear are essential for conducting rescues in challenging conditions, ensuring the safety of both victims and rescuers. For rapid response in water environments, a boat or jet ski is important.

A utility vehicle is versatile for transporting equipment and personnel while performing various support tasks. Lastly, a new tender is necessary for transporting large volumes of water to fire scenes, especially in areas without hydrants.

These items are critical for the fire department to serve and protect the community effectively.

FIRE AND RESCUE DEPARTMENT PRIORITIES

The following table lists the department's priorities.

▼ Table 9 - Fire Department Priorities

| Priority | Estimated Fiscal Year | Project Name | Estimated Project Cost | Potential Funding Sources |
|----------|--------------------------|----------------------------------|---------------------------|--|
| 1 | 2025 | Rope Rescue Gear | \$3,500 | Foundation Grants, City |
| 2 | 2025 | New Fire Engine | \$700,000 | FEMA, Coal Board, Foundation Grants, City |
| 3 | 2026 | New Ambulance | \$500,000 | FEMA, Coal Board, Foundation Grants, City |
| 4 | 2027 | Command Vehicles | \$90,000 | FEMA, Coal Board, Foundation Grants, City |
| 5 | 2027 | 4 person URV | \$20,000 | Foundation Grants, City |
| 6 | 2027 | Mimi Pumper | \$400,000 | FEMA, Coal Board, Foundation Grants, City |
| 7 | 2028 | New Type 6 Wildland Rig | \$200,000 | FEMA, Coal Board, Foundation Grants, City |
| 8 | 2025 | Water/Ice Rescue Gear | \$10,000 | Foundation Grants, City |
| 9 | 2025 | Boat or Jet ski for Water Rescue | \$15,000 | Foundation Grants, City |
| 10 | 2028 | Rescue Pumper | \$300,000 | FEMA, Coal Board, Foundation Grants, City |
| 11 | 2028 | Remount ambulance | \$375,000 | FEMA, Coal Board, Foundation Grants, City |
| 12 | 2029 | New Tinder | \$470,000 | FEMA, Coal Board, Foundation Grants, City |
| 13 | 2029 | Utility vehicle | \$45,000 | Foundation Grants, City |
| | | Total | \$ | 3,128,500 |

^{***}Note: Some projects may be ranked as a lower priority but can be completed sooner due to funding availability. Additionally, large high-priority projects may need to wait for the appropriate grant funding cycles. ***

LIBRARY PRIORITIES



The Miles City Public Library is a cornerstone of the community, located at 1 S 10th Street. The Library's origins date back to 1902, established with funding from the Andrew Carnegie estate. Although modified over the years, the original Carnegie building retains much of its historic charm. The library offers a wide range of services and resources, including:

- Books and Periodicals: A vast collection of books, magazines, and newspapers.
- Electronic Databases: Access to various online resources and databases.
- Films and Cultural Materials: A selection of movies and other cultural items.
- Programs and Activities: Regular events and programs for all ages, including a summer reading program and tax preparation.

The library also features a Historic Montana Room, which houses local historical documents and artifacts. Their mission is to provide free access to information, educational and recreational materials, and lifelong learning opportunities.

The library has been very proactive in securing grant funding and has completed the following projects in the fiscal year 2024:

- Window replacement in the original building: funded by the Montana Community Foundation Community Investment Program
- Window insert replacement: funded by the Nibs and Edna Allen Foundation
- Lighting in the original building: funded by the LP and Teresa Anderson Foundation
- Technology upgrade: funded by the Nibs and Edna Allen Foundation
- Historical map framing: funded by the LP and Teresa Anderson Foundation
- Hands-free entrance doors: funded by the American Library Association
- Ongoing garden improvement: supported by Humanities Montana/The Democracy Project
- Technology upgrade: funded by MidRivers Communications
- Your Library Cares hygiene and toiletry shelf: supported by the Town Pump Charitable Foundation
- Children's nonfiction and biography books: supported by the John Henry Eldred, Jr. Foundation/Dorothy Louise Kyler Fund
- Young adult area mural: funded by the Montana Community Foundation, Reimagining Rural
- Young adult area seating and supplies: funded by the Nibs and Edna Allen Foundation

Pending: exterior repair (roof, soffits, insulation, flood mitigation): HB355/SLIPA and Miles City Public Library Foundation

LIBRARY PRIORITIES

Pending: interior repair (damaged carpet replacement): HB355/SLIPA and Montana Community Foundation Community Investment Program

PRIORITY SUMMARY

SDI Architects assessed the library building and documented their observations and remarks.

The Montana Room in the library, which houses an invaluable collection of local historical documents and artifacts, deserves a remodel that genuinely reflects the rich history and treasures it safeguards. By updating this space, we can create an environment that preserves and celebrates our heritage, making it more engaging and accessible for the community. This renovation would honor the past while providing a welcoming and informative space for future generations to explore and appreciate our local history.

The library could use a second-story addition for several reasons. As the community grows, the demand for library services increases, necessitating more space for books, digital resources, and community programs. An addition can provide dedicated areas for children, teens, or adults, enhancing the library's ability to serve diverse needs. It can also accommodate new technology and multimedia resources, ensuring the library remains a relevant and vital part of the community. Furthermore, additional space can support more events, workshops, and study areas, fostering a vibrant community hub where people can learn, connect, and thrive.

The following table lists the library priorities.

▼ Table 10 - Library Priorities

| Priority | Estimated | Project Name | Estimated | Potential Funding |
|----------|-------------|------------------------------|--------------|-------------------------------|
| | Fiscal Year | | Project Cost | Sources |
| 1 | 2025 | Lift Inspection | \$2,000 | City, Foundation Grants |
| 2 | 2025 | Exterior Items | \$4,500 | HB 355, Library Foundation |
| 3 | 2025 | Plumbing Systems | \$4,000 | City, Foundation Grants |
| 4 | 2025 | Site Drainage | \$2,500 | HB 355, Library Foundation |
| 5 | 2025 | Foundation Structure/Systems | \$2,500 | City, Foundation Grants |
| 6 | 2025 | Roof Structure/Systems | \$119,500 | HB 355, Library Foundation |
| 7 | 2025 | Wall Finishes | \$2,750 | City, Foundation Grants |
| 8 | 2025 | Electrical Systems | \$67,000 | City, Foundation Grants |
| 9 | 2025 | Remodel Montana Room | \$20,000 | City, Foundation Grants |
| 10 | 2027 | Basement Restroom Millwork | \$2,000 | City, Foundation Grants |
| 11 | 2027 | Exterior Openings | \$22,000 | City, Foundation Grants |
| 12 | 2027 | Interior Walls | \$10,000 | City, Foundation Grants |
| 13 | 2029 | Ceiling Finishes | \$14,500 | City, Foundation Grants |
| 14 | 2029 | Floor Finishes | \$70,000 | HB 355, MCFCIP |
| 15 | 2029 | Exterior Walls | \$30,000 | City, Foundation Grants |
| 16 | 2030 | Second Story Addition | \$200,000 | City, Foundation Grants |
| | | Total | | \$573,250 |

PRIORITY RECOMMENDATIONS

The City of Miles City has created this Capital Improvements Plan (CIP) to ensure that its project priorities accurately reflect the City's needs. While all projects listed in the Plan are needed, the Council ultimately had to decide the final list of priorities based on criteria ranging from public health and safety to fiscal capacity. The Council will use this document as the primary financial tool for setting the City's annual budget. The document will be updated on a 5-year schedule or as projects are completed and priorities change.

TIMELINE

In general, the City of Miles City will initiate the completion of its highest-priority projects within two years of adopting the CIP. The Council may commence developing lower-priority projects sooner if funding becomes available.

FINANCING IMPROVEMENTS

Determining how to finance a project is one of the most difficult and essential parts of completing a capital improvement project. The City's analysis to fund projects is meant to keep user/tax rates stable and maximize state and/or federal loan and grant funds for capital expenditures. Incurring some debt is expected with large capital projects, and annual evaluations will be needed to balance debt service and operating costs. The City must also determine its debt capacity and acceptable debt service levels. This CIP aims to plan for improvements that will reduce the overall financial burden of capital improvements on Miles City residents.



The following briefly describes the most common funding sources Montana communities use to fund capital improvement projects. Funding options include bonding, special improvement districts, capital improvement funds, service charges, and federal, state, and private grant and loan funding. This is not an all-inclusive list of funding opportunities. The City's financing will depend on the scope and budget of the selected project(s). Each option should be carefully evaluated based on the community's project, needs, and financial capacity.

BONDING

The different types of bonds authorized under State Law have applications and requirements.

A. General Obligation Bonds

General obligation (G.O.) bonds are guaranteed by the full faith and credit of the local government issuing the bonds. By pledging the jurisdiction's full faith and credit, the local government undertakes a legally binding pledge to repay the principal and interest by relying upon its taxing authority (7-7-4204, MCA). This obligation must, therefore, be ratified by an affirmative vote of the citizens before the bonds may be issued (7-7-4221, MCA). Due to the relative security of the repayment of G.O. bonds principal and interest, and because the interest paid to the bondholders (lenders) may be exempt from state and federal taxes, lenders are usually willing to accept a lower interest rate. As a result, the cost of the capital project will be somewhat less for the local government and their taxpayers.

B. Revenue Bonds

Revenue bonds are not guaranteed by the taxing authority of the local government entity issuing the bonds. Therefore, they are somewhat less secure than G.O. bonds. Even though the bondholder's interest earnings on revenue bonds may also be tax-exempt, the bond market will usually demand somewhat higher interest rates to attract lenders. Revenue

bonds are backed only by revenues from fees paid by the users of the capital facility, such as municipal water systems, wastewater systems, or special improvement districts (SIDs) for Miles City improvements such as streets and bridges. Because revenue bonds do not involve a pledge of the municipal government's full faith and credit (taxing authority), revenue bonds do not require voter approval (7-7-4104 and 7-7-4426, MCA).

CAPITAL IMPROVEMENT FUND

Montana Budget Law provides that municipal governments may appropriate money to a capital improvement fund from any of the several government funds up to 10% of the money derived from that fund's property mill tax levy (7-6-616, MCA). The CIP must be formally adopted by resolution of the governing body and should include a prioritized schedule for the replacement of capital equipment or facilities with a minimum \$5,000 value and a five-year life span, as well as the estimated cost of each item.

SERVICE CHARGES

The most common source of revenue to meet the operating and debt service costs of utility systems is monthly service charges to all users. Service rates should be established to reflect charges to various customer classes or users according to the benefits received.

ANNUAL NEEDS ASSESSMENT

Local governments are encouraged to assess their needs annually. A needs assessment may focus only on public infrastructure or include every service provided by the local government. This assessment should occur before elected officials and department heads begin to prepare their budgets for the next fiscal year. The needs assessment is the foundation of every CIP, and because every community changes, so do its needs.

There are several methods for assessing a community's needs. Public hearings, online surveys, questionnaires in local newspapers, advisory committees, and preliminary engineering or architectural reports are just a few ways Montana communities have assessed their needs. However, as needs are measured, the information must be thoroughly documented, and the information must be presented to the public. See the Public Outreach and Engagement section of this Plan for a description of how the City of Miles City attempted to measure the City's needs.

GRANT AND LOAN FUNDING

Planning Grants: An important part and the initial step to addressing capital improvement projects is adequate planning. Like this CIP, the City must plan for specific projects to be successful in making improvements.

Department of Commerce Montana Coal Endowment Program (MCEP) Grants can provide up to \$40,000 for preparing Preliminary Engineering Reports (PER) and Capital Improvements Plans (CIP). These grants require a dollar-for-dollar match. The City is eligible to apply for this funding.

Department of Natural Resources and Conservation (DNRC) Renewable Resource Grant and Loan Program (RRGL) offers planning grants that can be used for preparation of new PER (\$40,000 max), Technical Narrative (\$15,000 maximum), and updates to Technical Narratives and PER's, as well as CIP's (\$20,000 max). The planning must address natural resource concerns. The City is eligible to apply for this funding.

Department of Commerce Community Development Block Grant (CDBG) Planning Grants are available on an annual cycle of up to \$50,000 for planning activities and documents (Growth Policy, CIP, Housing Plans, CEDS, etc.) and

preparation of Preliminary Engineering Reports (PER)/Preliminary Architectural Reports (PAR). CDBG applications for a PER or CIP for water, wastewater, or stormwater systems that are not directly tied to economic development through job creation and job retention are accepted; however, they may be considered secondary to other planning priorities for funding due to other state and federal program funds available. CDBG planning grants require a 1:3 local to grant funding match. The City is eligible to apply for this funding.

Montana Office of Tourism and Business Development Tourism Grants are available to Certified Regional Development Corporations (CRDCs), tribal governments, or other economic development organizations not part of a CRDC region to support economic development planning activities. Projects include central business district redevelopment, industrial development, feasibility studies, creation and maintenance of baseline community profiles, matching funds for federal funding, preproduction costs for film or media, and administrative expenses. The Department will generally award up to \$1 for every \$1 in documented matching funds, up to \$25,000 in BSTF funding. The City will likely work with the Southeast Montana Development Corporation (SEMDC) or the Miles City Area Economic Development Council (MCAEDC) if they are interested in pursuing this type of funding.

USDA Rural Development (RD) Special Evaluation Assistance for Rural Communities and Households (SEARCH) grants are available for rural areas with populations of 2,500 or less that have a median household income below the poverty line or less than 80 percent of the statewide non-metropolitan median household income. Funds may be used to pay for predevelopment planning activity costs, including feasibility studies to support applications for funding water, wastewater, or solid waste disposal projects, preliminary design and engineering analyses, and technical assistance for developing an application for financial assistance. The City is not eligible to apply for this funding.

Construction Grants and Loans: Once a project is determined and appropriate planning has been completed, there are a variety of grant and loan sources to fund construction of the capital project.

Montana Coal Endowment Program (MCEP) is a state-funded grant program administered by the Montana Department of Commerce (MDOC). MCEP provides financial assistance to local governments for water, wastewater, stormwater, solid waste, and bridge infrastructure improvements. Grants can be obtained from MCEP for up to \$500,000 if the projected user rates are between 100% and 125% of the target rate, \$625,000 if projected user rates are between 125% and 150% of the target rate, and up to \$750,000 if the projected user rates are over 150% of the target rate. MCEP grant recipients are required to match the grant dollar for dollar. However, the match may come from various sources, including other grants, loans, or cash contributions. MCEP grant applications are due in the spring of even years. Currently, Miles City is not eligible for MCEP funding.

Renewable Resource Grant and Loan Program (RRGL) is funded through interest accrued on the Resource Indemnity Trust Fund and the sale of Coal Severance Tax Bonds; RRGL is a state program administered by the Montana Department of Natural Resources and Conservation (DNRC). RRGL primarily aims to conserve, manage, develop, or protect Montana's renewable resources. Grants of up to \$125,000 are available for projects that meet one or more of these objectives and do not require matching funds. RRGL grant applications are due in the spring of even years. The City is eligible to apply for this funding.

Community Development Block Grant (CDBG) is a federally funded program (HUD) administered through the Montana Department of Commerce. The primary purpose of the CDBG Program is to benefit low to moderate-income (LMI) families. To be eligible for CDBG funding, an applicant must have an LMI of 51% or greater. CDBG grant funds may be applied for up to \$750,000 with a limit of \$20,000 per LMI household. Therefore, a community needs 23 LMI households to apply for the maximum grant funds. The use of CDBG funds requires a 25% local match that can be provided through cash funds, loans, or a combination thereof. The City has a published LMI of 41.1% and is ineligible for this funding for a project with an area-wide benefit. However, the City is eligible for CDBG funding for projects that

directly benefit LMI residents or for facilities that serve a "limited clientele" population that HUD assumes to be LMI, such as the elderly or disabled residents.

USDA Rural Development (RD) Water and Environmental Program offers financial support to districts, municipalities, and counties to undertake infrastructure projects that enhance the quality of life and promote economic growth in Rural America. Communities with populations of less than 10,000 can apply for funding. However, RD prioritizes projects that benefit rural areas with populations equal to or less than 1,000.

Eligibility for grant funding and loan interest rates depends on a community's median household income (MHI) and user rates. A community's eligibility for grant funding is based on its MHI relative to Montana's non-metropolitan median household income, which is \$63,617 (2021 American Community Survey data). The threshold for RD's intermediate loan rate and up to 45% of its project cost being grant-funded is \$50,893. In other words, if a community's MHI is less than \$63,617 but greater than \$50,894, it qualifies for the intermediate rate. If the MHI is less than \$50,894, it qualifies for the poverty rate, and up to 75% of the project cost is grant-funded. However, to allow for the 75% grant contribution, the project must address a severe public health or sanitation concern. With an MHI of \$60,732, Miles City is currently eligible for the Intermediate Rate of 3.875%. RD interest rates are adjusted quarterly, they do not offer a variable rate.

USDA Rural Development (RD) Community Facilities provides grant and loan funding to develop essential community facilities in rural areas. Funds can be used to purchase, construct, and improve critical community facilities, purchase equipment, and pay related project expenses. Essential community facilities include healthcare facilities, public facilities (City halls, courthouses, airport hangars, streets), community support services (childcare centers, community centers, fairgrounds), public safety, educational services, local food systems, and food banks. Grant funding is based on population and median household income. The City is eligible to apply for this funding.

Drinking Water and Water Pollution Control State Revolving Fund (SRF) provides low-interest loan funds for water, wastewater, stormwater, and solid waste projects. The Montana Department of Environmental Quality administers the SRF Program. The City is eligible to apply for this funding.

Economic Development Administration (EDA) Public Works Program the EDA's Public Works Program is designed to help distressed communities revamp and enhance their physical infrastructure. To be eligible for EDA funding, an applicant must propose a project that meets EDA's distress criteria. Applicants must self-define the appropriate region geographically. The geographic area comprising a region need not be contiguous or defined by political boundaries but should constitute a cohesive area capable of undertaking self-sustained economic development. Applicants must provide third-party data that indicate that the relevant region is subject to one (or more) of the following economic distress criteria:

- The unemployment rate for the most recent 24-month period for which data are available, at least one percentage point greater than the national average unemployment rate.
- A per capita income, that is, for the most recent period for which data are available, 80 percent or less of the national average per capita income (PCI) or
- a "Special Need," as determined by EDA.

The EDA utilizes the Measuring Distress Tract Tool at https://www.statsamerica.org/distress/distract.aspx to determine whether a community meets these criteria. The City of Miles City is in Custer County Census Tracts 9615.00, 9616.00, 9618.00, 9619.00 and 9620.00. The following table was created using the StatsAmerica Tract Tool.

| Geography | 2022 Unemployment Rate (5-Year ACS) | Threshold Calculation | 2022 Per Capita Money Income (5-Year ACS) | Threshold Calculation |
|--------------------------------------|--|--------------------------|---|--------------------------|
| Custer County - Selected Region | 3.8% | -1.5 | \$33,783 | 81.9 |
| Custer County – Census Tract 9615.00 | 2.10 | -3.20 | \$25,584 | 62.0 |
| Custer County – Census Tract 9616.00 | 3.20 | -2.10 | \$38,295 | 92.8 |
| Custer County – Census Tract 9618.00 | 4.00 | -1.30 | \$34,038 | 82.6 |
| Custer County – Census Tract 9619.00 | 4.6 | -0.70 | \$40,390 | 97.9 |
| Custer County – Census Track 9620.00 | 4.6 | -0.70 | \$28,629 | 69.4 |
| United States | 5.3% | 0 | \$41,261 | 100 |

This data confirms that Miles City is located within some census tracts that are currently not considered distressed based on unemployment or PCI, and, therefore, eligible for EDA Public Works funding. However, census tracts 9615.00 and 9620.00 rank well below 80 percent or less of the national average PCI. Projects in these census tracts would be eligible for an EDA Public Works grant. To be competitive, the City must provide documentation from businesses that the project will directly benefit their business, create jobs, or prevent the loss of jobs.

The Montana Department of Transportation - Transportation Alternatives (TA) Program is a federally funded program that supports the development of on and off-road pedestrian and bicycle facilities, infrastructure projects for improving non-driver access to public transportation, and enhanced mobility. The TA program will also fund community improvement activities, environmental mitigation, recreational trail program projects, Safe Routes to Schools projects, and projects for planning, designing, or constructing boulevards and other roadways primarily in the right-of-way of former Interstate System routes or other divided highways. A 13.42% match is required for all off-system projects. This is an option for funding sidewalk improvements in the City of Miles City.

Montana Main Street (MMS) Program is a state-funded program administered through the Montana Department of Commerce. This Program promotes grassroots efforts to Member Communities through coordination and technical assistance, focused on a comprehensive approach to restoring healthy communities and preserving historic structures. Eligible projects include planning documents such as Downtown Master Plans and Revitalization Studies, Historic Preservation Plans, Preliminary Architectural Reports, Streetscape Design Plans, and brick-and-mortar projects. The City is eligible for this funding.

National Park Service Rivers, Trails, and Conservation Assistance provide Technical Assistance to community groups, nonprofits, tribes, and state and local governments to design trails and parks, conserve and improve river access, protect unique places, and create recreation opportunities. The City is eligible for this funding.

National Endowment for the Arts (NEA) has several assistance programs to fund Creative place-making and including art into revitalization work, including parks, pathways, plazas, green spaces, wayfinding, and cultural tourism. All programs require a 1 for 1 match. The City is eligible for this funding.

Montana Gas Tax Revenue - On April 18, 2023, Governor Gianforte signed House Bill 76. HB 76 eliminated the request process counties and municipalities used to receive their allocations of the Bridge and Road Safety and Accountability Act (BaRSAA) funding (gas tax revenue). With HB 76, the Montana Department of Transportation will disburse funds to counties and cities through the regular gas tax distribution process described in Section 2 of the bill.

The funds may only be used to construct, reconstruct, maintain, and repair rural roads, streets, and alleys. The funds may also match federal funds allocated for building roads or streets that are part of the primary or secondary highway system or urban extensions to those systems. Also, a town or third-class city may each year use 25% of the funds to purchase capital equipment and supplies to be used for the maintenance and repair of its streets and alleys.

Federal Emergency Management Agency (FEMA) Assistance to Firefighters (AFG) The goal of the Assistance to Firefighters Grants (AFG) is to enhance the safety of the public and firefighters concerning fire-related hazards by providing direct financial assistance to eligible fire departments. This funding is for critically needed resources to equip and train emergency personnel to recognized standards, enhance operations efficiencies, foster interoperability, and support community resilience—grant awards range from a few thousand dollars to hundreds of thousands of dollars. Eligible uses of funds include fire trucks, EMS equipment, personal protective equipment, equipment, and modifying facilities. FEMA also provides funding for fire prevention and safety programs, fire station construction, and staffing for adequate fire and emergency response. The match for jurisdictions that serve 20,000 residents or fewer is 5 percent of the grant award. The City is eligible for this funding.

FEMA Hazard Mitigation Program funding is available to help communities prepare for and recover from natural disasters, including drought, flooding, and wildfires. FEMA administers three programs that provide funding for eligible mitigation planning and projects that reduce disaster losses and protect life and property from future disaster damage. The three programs are the Hazard Mitigation Grant Program (HMGP), the Flood Mitigation Assistance (FMA) Program, and the Pre-Disaster Mitigation (PDM) Program. If the City experiences flooding issues and wants to pursue funding, it will work with the State of Montana Disaster and Emergency Services division.

- HMGP assists in implementing long-term hazard mitigation planning and projects following a major presidential disaster declaration.
- PDM provides funding for hazard mitigation planning and projects on an annual basis and
- FMA provides funding for planning and projects to reduce or eliminate the risk of flood damage to buildings insured under the National Flood Insurance Program (NFIP) annually.

USDA Emergency Community Water Assistance Grants help eligible communities prepare for or recover from an emergency threatening safe, reliable drinking water availability. Emergencies include drought, flood, earthquake, tornado, hurricane, disease outbreak, chemical spill, or other disasters. A Federal Disaster Declaration is not required, and grant awards range from \$150,000 for constructing transmission lines to \$1 million for building a water source or treatment facility. The City will be eligible for this funding if it experiences a significant infrastructure loss related to a disaster or emergency.

Private Foundations provide funding for various capital improvement projects. Local and national foundations can support community development initiatives and offer unique opportunities to fund capital projects. The City is eligible to apply for this funding.

METHODOLOGY

It is simply not feasible for the Town to fund every improvement identified in the CIP, so a priority matrix was developed to help rank the projects fairly and objectively. Each project was given points based on three primary criteria: public health and safety, costs, and grant eligibility. The scores range between 0 and 5, with "0" being a score given for a project that is least attractive according to the criterion and a "5" being a score given for a project that is the most attractive for that criterion.

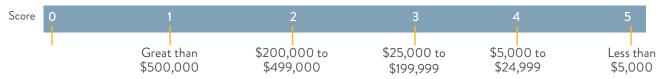
A weighting factor was also introduced for each criterion to help give more weight to the more important criteria. The weighting factors range between 0 and 10, with "0" being a criterion of no importance and a "10" being the most critical criterion.

Below are the scores for each criterion and its weighting factor. The overall score for each project is determined by multiplying the score of each criterion by its weighting factor and then adding up the points for all criteria.

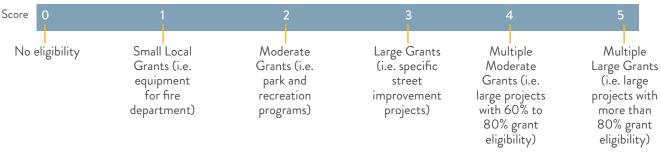
Criterion 1: Public Health and Safety – Weighting Factor 10



Criterion 2: Costs - Weighting Factor 9



Criterion 3: Grant Eligibility - Weighting Factor 8



Criterion 4: Department Priority - Weighted Factor 4



Criterion 5: Community Survey - Weighted Factor 2



The overall score for each project is determined by multiplying the score of each criterion by its weighted factor and then adding the points for all criteria.

EVALUATION OF THE HIGHEST PRIORITIES

The matrix presented in the table below summarizes the results of the overall ranking of priorities using the methodology described above.

▼ Table 11 - Priority Matrix

| | | | | | | Crit | eria & We | eighting | Factors | | | | |
|------|-----------------------|---|------------------|----|----|------|-----------|------------|---------|-------------|--------|-----------|----------------|
| Rank | Department | Capital Improvement | Public 1 & Sa | | Co | st | Grant E | ligibility | | tment nk | Commur | nity Rank | Total Score |
| | | | Weight | | | | | | | | | | |
| | | | Rank | | | | | | | | | | |
| 1 | Stormwater | Stormwater PER | 5 | 50 | 3 | 27 | 4 | 32 | 5 | 20 | 4 | 8 | 137 |
| 2 | Law Enforcement | Patrol/Body Camera system upgrades | 5 | 50 | 4 | 36 | 2 | 16 | 5 | 20 | 4 | 8 | 130 |
| 3 | Fire & Rescue | Rope Rescue Gear | 5 | 50 | 5 | 45 | 2 | 16 | 2 | 8 | 4 | 8 | 127 |
| 4 | Law Enforcement | Outfit the 2 new patrol cars | 5 | 50 | 3 | 27 | 2 | 16 | 5 | 20 | 4 | 8 | 121 |
| 5 | Water | New Intake | 5 | 50 | 1 | 9 | 4 | 32 | 5 | 20 | 5 | 10 | 121 |
| 6 | Water | Backup Power System at WTP | 5 | 50 | 3 | 27 | 2 | 16 | 5 | 20 | 4 | 8 | 121 |
| 7 | Fire & Rescue | New Fire Engine | 5 | 50 | 1 | 9 | 4 | 32 | 5 | 20 | 4 | 8 | 119 |
| 8 | Fire & Rescue | New Ambulance w/ in 5 years | 5 | 50 | 1 | 9 | 4 | 32 | 5 | 20 | 4 | 8 | 119 |
| 9 | Fire & Rescue | Command Vehicles | 4 | 40 | 3 | 27 | 3 | 24 | 5 | 20 | 4 | 8 | 119 |
| 10 | Library - Building | Lift Inspection | 5 | 50 | 5 | 45 | 0 | 0 | 4 | 16 | 4 | 8 | 119 |
| 11 | Fire & Rescue | 4 person URV | 5 | 50 | 4 | 36 | 2 | 16 | 2 | 8 | 4 | 8 | 118 |
| 12 | Law Enforcement | Outfit all officers with required uniform equipment | 5 | 50 | 3 | 27 | 2 | 16 | 4 | 16 | 4 | 8 | 117 |
| 13 | Law Enforcement | Protective gear for crowd control | 5 | 50 | 3 | 27 | 2 | 16 | 4 | 16 | 4 | 8 | 117 |
| 14 | Law Enforcement | Update Radar Systems | 5 | 50 | 3 | 27 | 2 | 16 | 4 | 16 | 4 | 8 | 117 |

▼ Table 11 - Priority Matrix (continued)

| | | | | | | Crit | eria & We | eighting | Factors | | | | |
|------|---|--|------------------|----------------|----|------|-----------|------------|---------|-------------|--------|----------|----------------|
| Rank | Department | Capital Improvement | Public I & Sa | Health fety | Co | st | Grant E | ligibility | | tment nk | Commun | ity Rank | Total Score |
| | | | Weight | | | | | | | | | | |
| | | | | | | | | | | | | | |
| 15 | Wastewater | Backup Power for WWTP | 5 | 50 | 3 | 27 | 2 | 16 | 4 | 16 | 4 | 8 | 117 |
| 16 | Fire & Rescue | Mimi Pumper | 5 | 50 | 2 | 18 | 3 | 24 | 4 | 16 | 4 | 8 | 116 |
| 17 | Fire & Rescue | New Type 6 Wildland Rig | 5 | 50 | 2 | 18 | 3 | 24 | 4 | 16 | 4 | 8 | 116 |
| 18 | Law Enforcement | Mobile Data Terminals for Officers | 4 | 40 | 4 | 36 | 2 | 16 | 4 | 16 | 4 | 8 | 116 |
| 19 | Fire & Rescue | Water/Ice Rescue Gear | 5 | 50 | 4 | 36 | 2 | 16 | 1 | 4 | 4 | 8 | 114 |
| 20 | Fire & Rescue | Boat or Jet ski for Water Rescue | 5 | 50 | 4 | 36 | 2 | 16 | 1 | 4 | 4 | 8 | 114 |
| 21 | Parks - Connors Stadium - Seating | Roof Structure/ Systems | 5 | 50 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 114 |
| 22 | Water - Pre- sedimentation Building | Roof Structure/ Systems | 5 | 50 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 114 |
| 23 | Fire & Rescue | Rescue Pumper | 5 | 50 | 2 | 18 | 3 | 24 | 3 | 12 | 4 | 8 | 112 |
| 24 | Parks - Connors Staduim - Restrooms | Denton Sports Restrooms | 5 | 50 | 2 | 18 | 2 | 16 | 5 | 20 | 4 | 8 | 112 |
| 25 | Law Enforcement | Update 1 vehicle per year | 4 | 40 | 3 | 27 | 2 | 16 | 5 | 20 | 4 | 8 | 111 |
| 26 | Law Enforcement | Radio replacement/ repeaters in patrol cars | 4 | 40 | 3 | 27 | 2 | 16 | 5 | 20 | 4 | 8 | 111 |
| 27 | Parks - Connors Stadium - Seating | Netting | 5 | 50 | 3 | 27 | 1 | 8 | 4 | 16 | 4 | 8 | 109 |
| 28 | Fire & Rescue | Remount ambulance | 5 | 50 | 2 | 18 | 2 | 16 | 4 | 16 | 4 | 8 | 108 |
| 29 | Law Enforcement | Computer/Server Upgrades | 4 | 40 | 3 | 27 | 2 | 16 | 4 | 16 | 4 | 8 | 107 |
| 30 | Stormwater | Tongue River Levee | 5 | 50 | 1 | 9 | 3 | 24 | 4 | 16 | 3 | 6 | 105 |
| 31 | Fire & Rescue | New Tinder | 5 | 50 | 2 | 18 | 3 | 24 | 1 | 4 | 4 | 8 | 104 |
| 32 | Fire & Rescue | Utility vehicle | 4 | 40 | 3 | 27 | 2 | 16 | 3 | 12 | 4 | 8 | 103 |
| 33 | Law Enforcement | Impound Garage Repairs | 4 | 40 | 3 | 27 | 2 | 16 | 3 | 12 | 4 | 8 | 103 |
| 34 | Wastewater | Line Sewer Mains North and South of Main Street and Disconnect Roof Drains | 5 | 50 | 1 | 9 | 2 | 16 | 5 | 20 | 4 | 8 | 103 |
| 35 | Law Enforcement | Animal Control Vehicle | 3 | 30 | 3 | 27 | 2 | 16 | 5 | 20 | 4 | 8 | 101 |

▼ Table 11 - Priority Matrix (continued)

| | | | | | | Crit | eria & We | eighting | Factors | | | | |
|------|---|---|----------------|----------------|----|------|-----------|------------|---------|--------------|--------|----------|----------------|
| Rank | Department | Capital Improvement | Public & Sa | Health fety | Co | st | Grant E | ligibility | | tment ink | Commun | ity Rank | Total Score |
| | | | Weight | | | | | | | | Weight | | |
| | | | | | | | | | | | | | |
| 36 | Library - Building | Exterior Items | 2 | 20 | 5 | 45 | 1 | 8 | 5 | 20 | 4 | 8 | 101 |
| 37 | Wastewater | Replace Rotor Brush Areators in Oxidation Ditches | 4 | 40 | 2 | 18 | 2 | 16 | 4 | 16 | 4 | 8 | 98 |
| 38 | Parks - Riverside Park | Playground Equipment | 2 | 20 | 3 | 27 | 3 | 24 | 4 | 16 | 5 | 10 | 97 |
| 39 | Water - Main Building | Roof Structure/ Systems | 5 | 50 | 2 | 18 | 0 | 0 | 5 | 20 | 4 | 8 | 96 |
| 40 | Parks - Connor Stadium - Grandstands & Crow's Nest | Stairs | 3 | 30 | 5 | 45 | 0 | 0 | 3 | 12 | 4 | 8 | 95 |
| 41 | Law Enforcement | Incident Command trailer | 4 | 40 | 2 | 18 | 3 | 24 | 1 | 4 | 4 | 8 | 94 |
| 42 | Parks - Connor Stadium - Grandstands & Crow's Nest | Roof Structure/ Systems | 3 | 30 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 94 |
| 43 | Parks - Connors Stadium - Seating | Exterior Openings | 3 | 30 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 94 |
| 44 | Parks - Legion | Option 1 - Resurface Tennis Courts | 3 | 30 | 4 | 36 | 1 | 8 | 4 | 16 | 2 | 4 | 94 |
| 45 | Parks - Connor Stadium - Concessions & Media Box | Electrical Systems | 2 | 20 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 93 |
| 46 | Parks - Wibaux Park - Frog Pond | ADA Upgrades | 2 | 20 | 3 | 27 | 3 | 24 | 3 | 12 | 5 | 10 | 93 |
| 47 | Parks - Wibaux Park - Splash Pad | Water Tank Seal | 1 | 10 | 5 | 45 | 1 | 8 | 5 | 20 | 5 | 10 | 93 |
| 48 | Urban Route - Asphalt | Pearl St Total | 2 | 20 | 5 | 45 | 1 | 8 | 3 | 12 | 4 | 8 | 93 |
| 49 | Wastewater | Clarifiers Improvements | 4 | 40 | 1 | 9 | 2 | 16 | 5 | 20 | 4 | 8 | 93 |
| 50 | Wastewater | Fairgrounds Lift Station and Force Main | 4 | 40 | 1 | 9 | 2 | 16 | 5 | 20 | 4 | 8 | 93 |
| 51 | Wastewater | Improved Telemetry System | 4 | 40 | 1 | 9 | 2 | 16 | 5 | 20 | 4 | 8 | 93 |
| 52 | Wastewater | North Montana Avenue Trunk Main | 4 | 40 | 1 | 9 | 2 | 16 | 5 | 20 | 4 | 8 | 93 |

▼ Table 11 - Priority Matrix (continued)

| | | | | | | Crit | eria & Wo | eighting | Factors | | | | |
|------|---|--|----------------|----------------|------|-------|-----------|------------|---------|--------------|--------|-----------|----------------|
| Rank | Department | Capital Improvement | Public & Sa | Health fety | Co | st | Grant E | ligibility | | tment ink | Commun | nity Rank | Total Score |
| | | | Weight | | | | | | | | Weight | | |
| | | | Rank | Score | Rank | Score | Rank | Score | Rank | Score | Rank | Score | |
| 53 | Wastewater - Efflueint Building | Replace Landings/ Address Adjacent Asphalt | 2 | 20 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 93 |
| 54 | Wastewater - New Garage | Electrical Systems | 2 | 20 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 93 |
| 55 | Wastewater - Old Garage | Electrical Systems | 2 | 20 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 93 |
| 56 | Water | Replace CIP Mains - Darling Addition Phase 4 | 4 | 40 | 1 | 9 | 2 | 16 | 5 | 20 | 4 | 8 | 93 |
| 57 | Buildings - City Hall | Driveway Sinkhole | 3 | 30 | 4 | 36 | 0 | 0 | 5 | 20 | 3 | 6 | 92 |
| 58 | Water - Main Building | Mechanical Systems | 2 | 20 | 3 | 27 | 2 | 16 | 5 | 20 | 4 | 8 | 91 |
| 59 | Wastewater - Main Building | Site Access | 3 | 30 | 4 | 36 | 0 | 0 | 4 | 16 | 4 | 8 | 90 |
| 60 | Library - Building | Plumbing Systems | 2 | 20 | 5 | 45 | 0 | 0 | 4 | 16 | 4 | 8 | 89 |
| 61 | Parks - Wibaux | Replace Doors at Wibaux Park in the Storage/Bathroom Building | 2 | 20 | 5 | 45 | 0 | 0 | 4 | 16 | 4 | 8 | 89 |
| 62 | Water | Replace CIP Mains - Main Street | 4 | 40 | 1 | 9 | 2 | 16 | 4 | 16 | 4 | 8 | 89 |
| 63 | Buildings - City Hall | Site Access | 3 | 30 | 4 | 36 | 0 | 0 | 4 | 16 | 3 | 6 | 88 |
| 64 | Buildings - City Shop | Floor Structure/ Systems | 2 | 20 | 5 | 45 | 0 | 0 | 4 | 16 | 3 | 6 | 87 |
| 65 | Buildings - City Shop | Roof Structure/ Systems | 2 | 20 | 5 | 45 | 0 | 0 | 4 | 16 | 3 | 6 | 87 |
| 66 | Law Enforcement | Secure impound fencing | 4 | 40 | 3 | 27 | 1 | 8 | 1 | 4 | 4 | 8 | 87 |
| 67 | Water | Recoat Riverside Park Tank (Interior and Exterior) | 5 | 50 | 1 | 9 | 0 | 0 | 5 | 20 | 4 | 8 | 87 |
| 68 | Parks - Pumping Plant | Renovate Pumping Plant Park Bathrooms | 3 | 30 | 4 | 36 | 0 | 0 | 4 | 16 | 2 | 4 | 86 |
| 69 | Parks - Connor Stadium - Grandstands & Crow's Nest | Electrical Systems | 2 | 20 | 5 | 45 | 0 | 0 | 3 | 12 | 4 | 8 | 85 |

▼ Table 11 - Priority Matrix (continued)

| | | | | | | Crit | eria & W | eighting | Factors | | | | |
|------|--|--|------------------|----|----|------|----------|------------|---------|--------------|--------|----------|----------------|
| Rank | Department | Capital Improvement | Public I & Sa | | Co | st | Grant E | ligibility | | tment ink | Commur | ity Rank | Total Score |
| | | | Weight | | | | | | | | Weight | | |
| | | | | | | | | | | | | | |
| 70 | Parks - Connors Stadium - Patch's Corner | Plumbing Systems | 2 | 20 | 5 | 45 | 0 | 0 | 3 | 12 | 4 | 8 | 85 |
| 71 | Parks - Connors Stadium - Seating | Wall and Ceiling Finishes | 3 | 30 | 3 | 27 | 0 | 0 | 5 | 20 | 4 | 8 | 85 |
| 72 | Parks - Wibaux Park - Frog Pond | Pool Relining | 2 | 20 | 3 | 27 | 1 | 8 | 5 | 20 | 5 | 10 | 85 |
| 73 | Parks - Wibaux Park - Splash Pad | UV Lighting Replacement | 1 | 10 | 5 | 45 | 1 | 8 | 3 | 12 | 5 | 10 | 85 |
| 74 | Urban Route - Asphalt | Tatro St Total | 2 | 20 | 5 | 45 | 1 | 8 | 1 | 4 | 4 | 8 | 85 |
| 75 | Water | Replace 20" RCCP Main from Dickinson & Cale to E Side of Haynes | 4 | 40 | 1 | 9 | 1 | 8 | 5 | 20 | 4 | 8 | 85 |
| 76 | Water | Replace 20" RCCP Maine from Riverside Park to 9th and Atlantic | 4 | 40 | 1 | 9 | 2 | 16 | 3 | 12 | 4 | 8 | 85 |
| 77 | Law Enforcement | Firing Range Training Center | 3 | 30 | 2 | 18 | 3 | 24 | 1 | 4 | 4 | 8 | 84 |
| 78 | Parks - Connors Stadium - Seating | Electrical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 84 |
| 79 | Wastewater - New Garage | Concrete Landing and Apron | 2 | 20 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 84 |
| 80 | Buildings - City Hall | Mechanical Systems | 2 | 20 | 5 | 45 | 0 | 0 | 3 | 12 | 3 | 6 | 83 |
| 81 | Buildings - City Shop | Mezzanines | 2 | 20 | 5 | 45 | 0 | 0 | 3 | 12 | 3 | 6 | 83 |
| 82 | Library - Building | Site Drainage | 1 | 10 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 83 |
| 83 | Wastewater - Headworks | Exterior Openings | 1 | 10 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 83 |
| 84 | Wastewater - Headworks | Re- caulk Sidewalk/ Building Edge | 1 | 10 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 83 |
| 85 | Wastewater - New Garage | Exterior Openings | 1 | 10 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 83 |
| 86 | Wastewater - New Garage | Site Drainage | 1 | 10 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 83 |
| 87 | Wastewater - Old Garage | Roof Structure/ Systems | 1 | 10 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 83 |
| 88 | Wastewater - Old Garage | Site Drainage | 1 | 10 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 83 |

▼ Table 11 - Priority Matrix (continued)

| | | | | | | Crit | eria & We | eighting | Factors | | | | |
|------|--|--|------------------|----|----|------|-----------|------------|---------|--------------|--------|-----------|----------------|
| Rank | Department | Capital Improvement | Public I & Sa | | Co | st | Grant E | ligibility | | tment ink | Commur | nity Rank | Total Score |
| | | | Weight | | | | | | | | Weight | | |
| | | | Rank | | | | | | | | | | |
| 89 | Wastewater - Solids Handling | Exterior Walls | 1 | 10 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 83 |
| 90 | Wastewater - Solids Handling | Site Drainage | 1 | 10 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 83 |
| 91 | Wastewater - UV Building | Exterior Walls | 1 | 10 | 5 | 45 | 0 | 0 | 5 | 20 | 4 | 8 | 83 |
| 92 | Water | Recoat Carbon Hill Tank (Interior) | 5 | 50 | 1 | 9 | 0 | 0 | 4 | 16 | 4 | 8 | 83 |
| 93 | Parks - Connors Stadium - Patch's Corner | Mechanical Systems | 2 | 20 | 5 | 45 | 0 | 0 | 2 | 8 | 4 | 8 | 81 |
| 94 | Parks - Wibaux | Wibaux Park Fountain | 3 | 30 | 3 | 27 | 1 | 8 | 2 | 8 | 4 | 8 | 81 |
| 95 | Wastewater - Efflueint Building | Electrical Systems | 2 | 20 | 5 | 45 | 0 | 0 | 2 | 8 | 4 | 8 | 81 |
| 96 | Parks - Connors Stadium - Patch's Corner | Electrical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 4 | 16 | 4 | 8 | 80 |
| 97 | Urban Route - Asphalt | Milwaukee St Total | 2 | 20 | 4 | 36 | 1 | 8 | 2 | 8 | 4 | 8 | 80 |
| 98 | Wastewater - Main Building | Floor Structure/ Systems | 2 | 20 | 4 | 36 | 0 | 0 | 4 | 16 | 4 | 8 | 80 |
| 99 | Library - Building | Foundation Structure/Systems | 1 | 10 | 5 | 45 | 0 | 0 | 4 | 16 | 4 | 8 | 79 |
| 100 | Parks - Connors Stadium - Seating | Complete Demolition and Reconstruction | 3 | 30 | 1 | 9 | 2 | 16 | 4 | 16 | 4 | 8 | 79 |
| 101 | Urban Route - Asphalt | North Strevell Ave Total | 2 | 20 | 3 | 27 | 1 | 8 | 4 | 16 | 4 | 8 | 79 |
| 102 | Urban Route - Concrete | 8th St Total | 2 | 20 | 3 | 27 | 1 | 8 | 4 | 16 | 4 | 8 | 79 |
| 103 | Wastewater - Old Garage | Concrete Landing | 1 | 10 | 5 | 45 | 0 | 0 | 4 | 16 | 4 | 8 | 79 |
| 104 | Water - Quonset | Exterior Openings | 1 | 10 | 5 | 45 | 0 | 0 | 4 | 16 | 4 | 8 | 79 |
| 105 | Buildings - City Hall | Foundation Structure/Systems | 2 | 20 | 4 | 36 | 0 | 0 | 4 | 16 | 3 | 6 | 78 |
| 106 | Buildings - City Hall | Roof Structure Systems | 2 | 20 | 4 | 36 | 0 | 0 | 4 | 16 | 3 | 6 | 78 |
| 107 | Parks - Shop | Plumbing Systems | 2 | 20 | 4 | 36 | 0 | 0 | 4 | 16 | 3 | 6 | 78 |

▼ Table 11 - Priority Matrix (continued)

| | | | | | | Crit | eria & We | eighting | Factors | | | | |
|------|---|---|------------------|----------------|----|------|-----------|-----------|---------|--------------|--------|----------|----------------|
| Rank | Department | Capital Improvement | Public I & Sa | Health fety | Со | st | Grant E | igibility | | tment ink | Commun | ity Rank | Total Score |
| | | | Weight | | | | | | | | | | |
| | | | Rank | | | | | | | | Rank | | |
| 108 | Parks - Shop | Electrical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 4 | 16 | 3 | 6 | 78 |
| 109 | Parks - Wibaux Park - Splash Pad | Fixture Replacement | 2 | 20 | 4 | 36 | 1 | 8 | 1 | 4 | 5 | 10 | 78 |
| 110 | Buildings - City Hall | Site Drainage | 1 | 10 | 5 | 45 | 0 | 0 | 4 | 16 | 3 | 6 | 77 |
| 111 | Law Enforcement - Police Station | Plumbing Systems | 2 | 20 | 5 | 45 | 0 | 0 | 1 | 4 | 4 | 8 | 77 |
| 112 | Law Enforcement - Police Station | Mechanical Systems | 2 | 20 | 5 | 45 | 0 | 0 | 1 | 4 | 4 | 8 | 77 |
| 113 | Parks - Wibaux Park - Frog Pond | Re-surface Frog | 2 | 20 | 3 | 27 | 1 | 8 | 3 | 12 | 5 | 10 | 77 |
| 114 | Parks - Connor Stadium - Concessions & Media Box | Mechanical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 3 | 12 | 4 | 8 | 76 |
| 115 | Wastewater - Headworks | Electrical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 3 | 12 | 4 | 8 | 76 |
| 116 | Library - Building | Roof Structure/ Systems | 2 | 20 | 3 | 27 | 0 | 0 | 5 | 20 | 4 | 8 | 75 |
| 117 | Library - Building | Wall Finishes | 1 | 10 | 5 | 45 | 0 | 0 | 3 | 12 | 4 | 8 | 75 |
| 118 | Parks - Bender Park | Ball Field Infield Clay for Two Fields | 2 | 20 | 3 | 27 | 1 | 8 | 3 | 12 | 4 | 8 | 75 |
| 119 | Parks - Connor Stadium - Concessions & Media Box | Roof Structure/ Systems | 1 | 10 | 5 | 45 | 0 | 0 | 3 | 12 | 4 | 8 | 75 |
| 120 | Parks - Connor Stadium - Concessions & Media Box | Exterior Walls/ Openings | 1 | 10 | 5 | 45 | 0 | 0 | 3 | 12 | 4 | 8 | 75 |
| 121 | Parks - Connor Stadium - Grandstands & Crow's Nest | Wall and Ceiling Finishes | 1 | 10 | 5 | 45 | 0 | 0 | 3 | 12 | 4 | 8 | 75 |
| 122 | Urban Route - Asphalt | Stower Total | 2 | 20 | 3 | 27 | 1 | 8 | 3 | 12 | 4 | 8 | 75 |
| 123 | Urban Route - Asphalt | 8th St Total | 2 | 20 | 3 | 27 | 1 | 8 | 3 | 12 | 4 | 8 | 75 |
| 124 | Urban Route - Asphalt | 10th St Total | 2 | 20 | 3 | 27 | 1 | 8 | 3 | 12 | 4 | 8 | 75 |
| 125 | Wastewater - New Garage | Wall Finishes | 1 | 10 | 5 | 45 | 0 | 0 | 3 | 12 | 4 | 8 | 75 |

▼ Table 11 - Priority Matrix (continued)

| | | | | | | Crit | eria & Wo | eighting | Factors | | | | |
|------|---|--|----------------|----------------|----|------|-----------|------------|---------|-------------|--------|----------|----------------|
| Rank | Department | Capital Improvement | Public & Sa | Health fety | Co | st | Grant E | ligibility | | tment nk | Commun | ity Rank | Total Score |
| | | | | | | | | | Weight | | | | |
| | | | | | | | | | | | | | |
| 126 | Buildings - City Shop | Asphalt paving | 2 | 20 | 4 | 36 | 0 | 0 | 3 | 12 | 3 | 6 | 74 |
| 127 | Parks - Connors Stadium - Patch's Corner | Roof Structure/ Systems | 1 | 10 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 74 |
| 128 | Parks - Legion | Automatic sprinklers at Legion Park | 1 | 10 | 4 | 36 | 1 | 8 | 4 | 16 | 2 | 4 | 74 |
| 129 | Parks - Pumping plant | Automatic Sprinklers at Pumping Plant Park | 1 | 10 | 4 | 36 | 1 | 8 | 4 | 16 | 2 | 4 | 74 |
| 130 | Parks - Shop | Concrete Aprons | 2 | 20 | 4 | 36 | 0 | 0 | 3 | 12 | 3 | 6 | 74 |
| 131 | Urban Route - Asphalt | Montana Ave Total | 2 | 20 | 2 | 18 | 1 | 8 | 5 | 20 | 4 | 8 | 74 |
| 132 | Urban Route - Asphalt | Pleasant St Total | 2 | 20 | 2 | 18 | 1 | 8 | 5 | 20 | 4 | 8 | 74 |
| 133 | Wastewater - Efflueint Building | Roof Structure/ Systems | 1 | 10 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 74 |
| 134 | Wastewater - Main Building | Exterior Walls | 1 | 10 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 74 |
| 135 | Wastewater - New Garage | Foundation Structure/Systems | 1 | 10 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 74 |
| 136 | Wastewater - New Garage | Roof Structure/ Systems | 1 | 10 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 74 |
| 137 | Wastewater - Old Garage | Exterior Walls/ Openings | 1 | 10 | 4 | 36 | 0 | 0 | 5 | 20 | 4 | 8 | 74 |
| 138 | Buildings - City Hall | Electrical Systems | 2 | 20 | 3 | 27 | 0 | 0 | 5 | 20 | 3 | 6 | 73 |
| 139 | Parks - Connors Stadium - Seating | Exterior Walls | 3 | 30 | 3 | 27 | 0 | 0 | 2 | 8 | 4 | 8 | 73 |
| 140 | Parks - Shop | Roof Structure/ Systems | 2 | 20 | 3 | 27 | 0 | 0 | 5 | 20 | 3 | 6 | 73 |
| 141 | Parks - Shop | Site Drainage | 1 | 10 | 5 | 45 | 0 | 0 | 3 | 12 | 3 | 6 | 73 |
| 142 | Parks - Wibaux Park | Sidewalks | 2 | 20 | 3 | 27 | 1 | 8 | 2 | 8 | 5 | 10 | 73 |
| 143 | Law Enforcement - Police Station | Electrical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 2 | 8 | 4 | 8 | 72 |
| 144 | Parks - Connors Stadium - Ticket Booth & Concessions | Electrical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 2 | 8 | 4 | 8 | 72 |
| 145 | Wastewater - Main Building | Electrical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 2 | 8 | 4 | 8 | 72 |

▼ Table 11 - Priority Matrix (continued)

| | | latrix (continued) | | | | Crit | eria & We | eighting | Factors | | | | |
|------|---|---|----------------|----|----|------|-----------|------------|---------|--------------|--------|-----------|----------------|
| Rank | Department | Capital Improvement | Public & Sa | | Со | st | Grant E | ligibility | | tment ink | Commur | nity Rank | Total Score |
| | | ' | Weight | | | | | 8 | Weight | 4 | Weight | | |
| | | | Rank | | | | | | | | | | |
| 146 | Law Enforcement - Police Station | Site Drainage | 1 | 10 | 5 | 45 | 0 | 0 | 2 | 8 | 4 | 8 | 71 |
| 147 | Library - Building | Electrical Systems | 2 | 20 | 3 | 27 | 0 | 0 | 4 | 16 | 4 | 8 | 71 |
| 148 | Parks - Connors Stadium - Patch's Corner | Site Drainage | 1 | 10 | 5 | 45 | 0 | 0 | 2 | 8 | 4 | 8 | 71 |
| 149 | Parks - Connors Stadium - Ticket Booth & Concessions | Exterior Walls | 1 | 10 | 5 | 45 | 0 | 0 | 2 | 8 | 4 | 8 | 71 |
| 150 | Urban Route - Asphalt | 5th St Total | 2 | 20 | 3 | 27 | 1 | 8 | 2 | 8 | 4 | 8 | 71 |
| 151 | Urban Route - Asphalt | Bridge St Total | 2 | 20 | 3 | 27 | 1 | 8 | 2 | 8 | 4 | 8 | 71 |
| 152 | Wastewater - Efflueint Building | Floor Finishes | 1 | 10 | 5 | 45 | 0 | 0 | 2 | 8 | 4 | 8 | 71 |
| 153 | Wastewater - Main Building | Exterior Openings | 2 | 20 | 3 | 27 | 0 | 0 | 4 | 16 | 4 | 8 | 71 |
| 154 | Water - Main Building | Concrete & Asphault on NW side of Buildings | 2 | 20 | 3 | 27 | 0 | 0 | 4 | 16 | 4 | 8 | 71 |
| 155 | Water - Quonset | Exterior Walls | 2 | 20 | 3 | 27 | 0 | 0 | 4 | 16 | 4 | 8 | 71 |
| 156 | Buildings - City Hall | Plumbing Systems | 2 | 20 | 4 | 36 | 0 | 0 | 2 | 8 | 3 | 6 | 70 |
| 157 | Buildings - City Shop | Electrical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 2 | 8 | 3 | 6 | 70 |
| 158 | Library | Remodel Montana Room | 1 | 10 | 4 | 36 | 1 | 8 | 2 | 8 | 4 | 8 | 70 |
| 159 | Urban Route - Concrete | Stower Total | 2 | 20 | 2 | 18 | 1 | 8 | 4 | 16 | 4 | 8 | 70 |
| 160 | Wastewater - Efflueint Building | Exterior Walls/ Openings | 1 | 10 | 4 | 36 | 0 | 0 | 4 | 16 | 4 | 8 | 70 |
| 161 | Water - Main Building | Exterior Openings | 1 | 10 | 4 | 36 | 0 | 0 | 4 | 16 | 4 | 8 | 70 |
| 162 | Water - Main Building | Site Drainage | 1 | 10 | 4 | 36 | 0 | 0 | 4 | 16 | 4 | 8 | 70 |
| 163 | Parks - Shop | Interior Openings | 1 | 10 | 5 | 45 | 0 | 0 | 2 | 8 | 3 | 6 | 69 |
| 164 | Wastewater - Main Building | Plumbing Systems | 2 | 20 | 4 | 36 | 0 | 0 | 1 | 4 | 4 | 8 | 68 |
| 165 | Water - Main Building | Electrical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 1 | 4 | 4 | 8 | 68 |

▼ Table 11 - Priority Matrix (continued)

| V 10 | able 11 - Priority <i>N</i> | latinx (continued) | | | | ر | :- P. \A/ | م دادهاد | E | | | | |
|------|---|--|------------------|-------|--------|-------|-----------|----------|--------|-------|--------|-------|----------------|
| | | | | | | Crit | eria & We | eighting | | | | _ | |
| Rank | Department | Capital Improvement | Public I & Sa | | | | Grant E | | | | | | Total Score |
| | | | Weight | | Weight | | Weight | 8 | Weight | | Weight | | |
| 166 | W | FL I C . | Rank | Score | Rank | Score | Rank | Score | Rank | Score | Rank | Score | 60 |
| 166 | Water - Pre- sedimentation Building | Electrical Systems | 2 | 20 | 4 | 36 | 0 | 0 | 1 | 4 | 4 | 8 | 68 |
| 167 | Law Enforcement - Police Station | Roof Structure/ Systems | 2 | 20 | 3 | 27 | 0 | 0 | 3 | 12 | 4 | 8 | 67 |
| 168 | Law Enforcement - Police Station | Fire Suppression | 2 | 20 | 3 | 27 | 0 | 0 | 3 | 12 | 4 | 8 | 67 |
| 169 | Library - Building | Basement Restroom Millwork | 1 | 10 | 5 | 45 | 0 | 0 | 1 | 4 | 4 | 8 | 67 |
| 170 | Parks - Connors Stadium - Patch's Corner | Floor Finishes | 1 | 10 | 5 | 45 | 0 | 0 | 1 | 4 | 4 | 8 | 67 |
| 171 | Urban Route - Asphalt | Wilson St Total | 2 | 20 | 3 | 27 | 1 | 8 | 1 | 4 | 4 | 8 | 67 |
| 172 | Urban Route - Asphalt | Cemetery Rd Total | 2 | 20 | 3 | 27 | 1 | 8 | 1 | 4 | 4 | 8 | 67 |
| 173 | Water - Pre- sedimentation Building | Floor Finishes | 1 | 10 | 5 | 45 | 0 | 0 | 1 | 4 | 4 | 8 | 67 |
| 174 | Law Enforcement - Police Station | Repair brick masonry on W façade | 1 | 10 | 4 | 36 | 0 | 0 | 3 | 12 | 4 | 8 | 66 |
| 175 | Library - Building | Exterior Openings | 1 | 10 | 4 | 36 | 0 | 0 | 3 | 12 | 4 | 8 | 66 |
| 176 | Library - Building | Interior Walls | 1 | 10 | 4 | 36 | 0 | 0 | 3 | 12 | 4 | 8 | 66 |
| 177 | Library - Building | Celing Finishes | 1 | 10 | 4 | 36 | 0 | 0 | 3 | 12 | 4 | 8 | 66 |
| 178 | Parks - Connor Stadium - Concessions & Media Box | Floor Finishes | 1 | 10 | 4 | 36 | 0 | 0 | 3 | 12 | 4 | 8 | 66 |
| 179 | Urban Route - Concrete | 5th St Total | 2 | 20 | 2 | 18 | 1 | 8 | 3 | 12 | 4 | 8 | 66 |
| 180 | Wastewater - Efflueint Building | Wall and Ceiling Finishes | 1 | 10 | 4 | 36 | 0 | 0 | 3 | 12 | 4 | 8 | 66 |
| 181 | Wastewater - Main Building | Wall Finishes | 1 | 10 | 4 | 36 | 0 | 0 | 3 | 12 | 4 | 8 | 66 |
| 182 | Water - Pre- sedimentation Building | Exterior Walls/ Openings | 1 | 10 | 4 | 36 | 0 | 0 | 3 | 12 | 4 | 8 | 66 |
| 183 | Buildings - City Hall | Wall and Ceiling Finishes | 1 | 10 | 5 | 45 | 0 | 0 | 1 | 4 | 3 | 6 | 65 |
| 184 | Buildings - City Hall | Flagpole | 1 | 10 | 5 | 45 | 0 | 0 | 1 | 4 | 3 | 6 | 65 |

▼ Table 11 - Priority Matrix (continued)

| | | | | | | Crit | eria & We | eighting | Factors | | | | |
|------|--|---|----------------|----------------|----|------|-----------|------------|---------|--------------|--------|----------|----------------|
| Rank | Department | Capital Improvement | Public & Sa | Health fety | Co | st | Grant E | ligibility | | tment ank | Commun | ity Rank | Total Score |
| | | | Weight | | | | | | | | | | |
| | | | Rank | | | | | | | | | | |
| 185 | Library - Building | Floor Finishes | 1 | 10 | 3 | 27 | 0 | 0 | 5 | 20 | 4 | 8 | 65 |
| 186 | Urban Route - Concrete | Pearl St Total | 2 | 20 | 1 | 9 | 1 | 8 | 5 | 20 | 4 | 8 | 65 |
| 187 | Water | Replace 20" CIP Main from 9th & Atlantic to Merriam | 4 | 40 | 1 | 9 | 0 | 0 | 2 | 8 | 4 | 8 | 65 |
| 188 | Water | Run Second Main Under Interstate to Southgate | 4 | 40 | 1 | 9 | 0 | 0 | 2 | 8 | 4 | 8 | 65 |
| 189 | Buildings - City Shop | Exterior Walls/ Openings | 1 | 10 | 4 | 36 | 0 | 0 | 3 | 12 | 3 | 6 | 64 |
| 190 | Parks - Shop | Exterior Openings | 1 | 10 | 4 | 36 | 0 | 0 | 3 | 12 | 3 | 6 | 64 |
| 191 | Parks - Scanlin Lake Swimming Pool | Repaint Bath House | 1 | 10 | 3 | 27 | 1 | 8 | 2 | 8 | 5 | 10 | 63 |
| 192 | Parks - Shop | Building Addition | 1 | 10 | 3 | 27 | 0 | 0 | 5 | 20 | 3 | 6 | 63 |
| 193 | Wastewater | Replace Sewer Mains - TBD | 3 | 30 | 1 | 9 | 2 | 16 | 0 | 0 | 4 | 8 | 63 |
| 194 | Wastewater | Replace Sewer Mains - TBD | 3 | 30 | 1 | 9 | 2 | 16 | 0 | 0 | 4 | 8 | 63 |
| 195 | Law Enforcement - Police Station | Metal Flashing | 1 | 10 | 4 | 36 | 0 | 0 | 2 | 8 | 4 | 8 | 62 |
| 196 | Parks - Connors Stadium - Patch's Corner | Exterior Walls/ Openings | 1 | 10 | 4 | 36 | 0 | 0 | 2 | 8 | 4 | 8 | 62 |
| 197 | Urban Route - Asphalt | Washington St Total | 2 | 20 | 2 | 18 | 1 | 8 | 2 | 8 | 4 | 8 | 62 |
| 198 | Water - Main Building | Wall and Ceiling Finishes | 1 | 10 | 4 | 36 | 0 | 0 | 2 | 8 | 4 | 8 | 62 |
| 199 | Water - Pre- sedimentation Building | Wall and Ceiling Finishes | 1 | 10 | 4 | 36 | 0 | 0 | 2 | 8 | 4 | 8 | 62 |
| 200 | Urban Route - Asphalt | Leighton Blvd Total | 2 | 20 | 1 | 9 | 1 | 8 | 4 | 16 | 4 | 8 | 61 |
| 201 | Law Enforcement - Police Station | Remodel the remainder of the first level | 3 | 30 | 1 | 9 | 0 | 0 | 3 | 12 | 4 | 8 | 59 |
| 202 | Parks - Connors Stadium - Patch's Corner | Wall and Ceiling Finishes | 1 | 10 | 4 | 36 | 0 | 0 | 1 | 4 | 4 | 8 | 58 |
| 203 | Urban Route - Asphalt | South Strevell Ave Total | 2 | 20 | 2 | 18 | 1 | 8 | 1 | 4 | 4 | 8 | 58 |

▼ Table 11 - Priority Matrix (continued)

| | | | | | | Crit | eria & We | eighting | Factors | | | | |
|------|--|-------------------------------------|------------------|----|----|------|-----------|------------|---------|--------------|--------|----------|----------------|
| Rank | Department | Capital Improvement | Public I & Sa | | Со | st | Grant E | ligibility | | tment ink | Commun | ity Rank | Total Score |
| | | | Weight | | | | | | | | | | |
| | | | Rank | | | | | | | | | | |
| 204 | Library - Building | Exterior Walls | 1 | 10 | 3 | 27 | 0 | 0 | 3 | 12 | 4 | 8 | 57 |
| 205 | Buildings - City Shop | Wall and Ceiling Finishes | 1 | 10 | 4 | 36 | 0 | 0 | 1 | 4 | 3 | 6 | 56 |
| 206 | Parks - Shop | Floor/Wall/and Ceiling Finishes | 1 | 10 | 4 | 36 | 0 | 0 | 1 | 4 | 3 | 6 | 56 |
| 207 | Law Enforcement - Police Station | Exterior Walls | 1 | 10 | 3 | 27 | 0 | 0 | 2 | 8 | 4 | 8 | 53 |
| 208 | Law Enforcement - Police Station | Exterior Openings | 1 | 10 | 3 | 27 | 0 | 0 | 2 | 8 | 4 | 8 | 53 |
| 209 | Parks - Bender Park | Parking Area Updates | 2 | 20 | 1 | 9 | 1 | 8 | 2 | 8 | 4 | 8 | 53 |
| 210 | Law Enforcement | Rear parking lot | 1 | 10 | 3 | 27 | 0 | 0 | 1 | 4 | 4 | 8 | 49 |
| 211 | Parks - Legion Park | Option 2 - Replace Tennis Courts | 2 | 20 | 1 | 9 | 1 | 8 | 2 | 8 | 2 | 4 | 49 |
| 212 | Buildings - City Hall | Exterior Walls/ Openings | 1 | 10 | 3 | 27 | 0 | 0 | 1 | 4 | 3 | 6 | 47 |
| 213 | Library - Building | Second Story Addition | 1 | 10 | 2 | 18 | 0 | 0 | 1 | 4 | 4 | 8 | 40 |

SUMMARY OF RECOMMENDATIONS

Although this CIP is a valuable tool for the City of Miles City, it must be continually updated to reflect current and changing conditions. The growth of the community through infill and annexation will affect the need for public services. The schedule of improvements must be reviewed and adjusted annually to account for changing public service demands and maintenance needs.

OVERALL PRIORITIES

The CIP discusses numerous projects for each Department. The Table below provides a list of the projects identified in the decision matrix to be completed from 2025 to 2030, as well as a tentative schedule for each project and potential funding source.

▼ Table 12 - Overall Improvement Priorities by Calendar Year

| Priority Ranking | Est. Fiscal Year | Department | Project Name | Cost Estimate | Potential Funding Sources |
|---------------------|------------------------|-----------------|---|---------------|---|
| 1 | 2025 | Law Enforcement | Patrol/Body Camera system upgrades | \$6,500 | DOJ, BJA, COPS, City |
| 2 | 2025 | Fire | Rope Rescue Gear | \$3,500 | Foundation Grants, City |
| 3 | 2025 | Water | Backup Power System at WTP | \$100,000 | City, Foundation Grants |
| 4 | 2025 | Law Enforcement | Outfit the 2 new patrol cars | \$60,000 | DOJ, BJA, COPS, City |
| 5 | 2025 | Library | Lift Inspection | \$2,000 | City, Foundation Grants |
| 6 | 2025 | Fire | New Fire Engine | \$700,000 | FEMA, Coal Board, Foundation Grants, City |
| 7 | 2025 | Law Enforcement | Outfit all officers with required uniform equipment | \$51,000 | DOJ, BJA, COPS, City |
| 8 | 2025 | Law Enforcement | Protective gear for crowd control | \$60,000 | DOJ, BJA, COPS, Coal Board, City |
| 9 | 2025 | Law Enforcement | Update Radar Systems | \$55,000 | DOJ, BJA, COPS, City |
| 10 | 2025 | Wastewater | Backup Power for WWTP | \$100,000 | City, Foundation Grants |
| 11 | 2025 | Law Enforcement | Mobile Data Terminals for Officers | \$9,500 | DOJ, BJA, COPS, City |
| 12 | 2025 | Parks | Connor Stadium - Denton Sports Restrooms | \$426,000 | City, Foundation Grants |
| 13 | 2025 | Parks | Connor Stadium - Roof & Dugout repair | \$13,500 | City |
| 14 | 2025 | Fire | Water/Ice Rescue Gear | \$10,000 | Foundation Grants, City |
| 15 | 2025 | Fire | Boat or Jet ski for Water Rescue | \$15,000 | Foundation Grants, City |

▼ Table 12 - Overall Improvement Priorities by Calendar Year (continued)

| Priority Ranking | Est. Fiscal Year | Department | Project Name | Cost Estimate | Potential Funding Sources |
|---------------------|------------------------|-----------------|---|---------------|---|
| 16 | 2025 | Water | Pre-sed Building - Roof - Gutters, downspouts, and splash blocks | \$31,000 | City |
| 17 | 2025 | Law Enforcement | Update 1 vehicle per year | \$100,000 | DOJ, DHS, Foundation Grants, City |
| 18 | 2025 | Law Enforcement | Radio replacement/repeaters in patrol cars | \$59,000 | DOJ, BJA, COPS, City |
| 19 | 2025 | Parks | Connor Stadium - Replace Netting | \$30,000 | City, Foundation Grants |
| 20 | 2025 | Law Enforcement | Computer/Server Upgrades | \$36,000 | DOJ, DHS, Foundation Grants, City |
| 21 | 2025 | Library | Exterior Items | \$4,500 | HB 355, Library Foundation |
| 22 | 2025 | Water | Main Building Roof - Replace roof and Skylights | \$385,000 | City |
| 23 | 2025 | Parks | Connor Stadium - Repair Grandstand Stairs | \$1,000 | City |
| 24 | 2025 | Parks | Connor Stadium - Grandstand Roof Structure/Systems - Re-roof | \$5,000 | City |
| 25 | 2025 | Parks | Connor Stadium Seating - Exterior Openings- Door replacement and paint | \$10,000 | City |
| 26 | 2025 | Parks | Leigon Park - Option 1 - Resurface Tennis Courts | \$20,000 | City, Foundation Grants |
| 27 | 2025 | Urban Routes | Pearl St Total - Asphalt | \$1,333 | City |
| 28 | 2025 | Parks | Connor Stadium Grandstand Electrical Systems - Update to LED lighting | \$2,500 | City |
| 29 | 2025 | Wastewater | Effluent Building - Replace Landings/ Address Adjacent Asphalt | \$500 | City |
| 30 | 2025 | Wastewater | New Garage - Electrical Systems - Update to LED Lighting | \$2,500 | City |
| 31 | 2025 | Wastewater | Old Garage - Electrical Systems - Update to LED Lighting | \$2,000 | City |
| 32 | 2025 | Buildings | City Hall - Repair Driveway Sinkhole | \$5,000 | City |
| 33 | 2025 | Wastewater | Main Building - Site Access - Concrete and Recalk | \$10,000 | City |
| 34 | 2025 | Library | Plumbing Systems | \$4,000 | City, Foundation Grants |
| 35 | 2025 | Buildings | City Hall - Site Access | \$11,250 | City |
| 36 | 2025 | Buildings | City Shop - Floor Structure/Systems - Repair Concrete | \$2,000 | City |
| 37 | 2025 | Buildings | City Shop - Roof Structure/Systems - Repair wooden poles & EPDM flashing | \$3,000 | City |

▼ Table 12 - Overall Improvement Priorities by Calendar Year (continued)

| Priority Ranking | Est. Fiscal Year | Department | Project Name | Cost Estimate | Potential Funding Sources |
|---------------------|------------------------|-----------------|---|---------------|---|
| 38 | 2025 | Wastewater | New Garage - Concrete Landing and Apron | \$15,000 | City |
| 39 | 2025 | Library | Site Drainage | \$2,500 | HB 355, Library Foundation |
| 40 | 2025 | Buildings | City Shop - Mezzanines - Add structural support | \$2,500 | City |
| 41 | 2025 | Buildings | City Hall - Flagpole - Paint | \$500 | City |
| 42 | 2025 | Library | Foundation Structure/Systems | \$2,500 | City, Foundation Grants |
| 43 | 2025 | Urban Routes | North Strevell Ave Total - Asphalt | \$151,036 | City |
| 44 | 2025 | Urban Routes | 8th St Total - Concrete | \$184,124 | City |
| 45 | 2025 | Library | Roof Structure/Systems | \$119,500 | HB 355, Library Foundation |
| 46 | 2025 | Library | Wall Finishes | \$2,750 | City, Foundation Grants |
| 47 | 2025 | Library | Electrical Systems | \$67,000 | City, Foundation Grants |
| 48 | 2025 | Library | Remodel Montana Room | \$20,000 | City, Foundation Grants |
| | | 2025 To | otal | \$2,9 | 04,993 |
| 1 | 2026 | Fire | New Ambulance | \$500,000 | FEMA, Coal Board, Foundation Grants, City |
| 2 | 2026 | Law Enforcment | Update 1 Vehicle Per Year | \$100,000 | DOJ, DHS, Foundation Grants, City |
| 3 | 2026 | Stormwater | Comprehensive Stormwater PER | \$80,000 | MCEP, DNRC |
| 4 | 2026 | Law Enforcement | Impound Garage Repairs | \$85,000 | City, Foundation Grants |
| 5 | 2026 | Wastewater | Line Sewer Mains North and South of Main Street & Disconnect Roof Drains | \$650,000 | City |
| 6 | 2026 | Law Enforcement | Animal Control Vehicle | \$100,000 | City, Foundation Grants |
| 7 | 2026 | Law Enforcement | Incident Command Trailer/Vehicle | \$315,000 | DOJ, DHS, Foundation Grants, City |
| 8 | 2026 | Water | Replace CIP Mains - Darling Addition Phase 4 | \$2,000,000 | City |
| 9 | 2026 | Parks | Wibaux Park - Frog Pond - ADA Upgrades | \$50,000 | City, Foundation Grants |
| 10 | 2026 | Parks | Wibaux Park - Splash Pad - Water Tank Seal | \$2,000 | City, Foundation Grants |
| 11 | 2026 | Water | Main Building - Mechanical Systems - Replace Furnace | \$125,000 | City, DNRC |

▼ Table 12 - Overall Improvement Priorities by Calendar Year (continued)

| Priority Ranking | Est. Fiscal Year | Department | Project Name | Cost Estimate | Potential Funding Sources |
|---------------------|------------------------|-----------------|--|---------------|------------------------------|
| 12 | 2026 | Parks | Replace Doors at Wibaux Park in the Storage/Bathroom Building | \$6,750 | City |
| 13 | 2026 | Law Enforcement | Secure impound fencing | \$145,000 | City, Foundation Grants |
| 14 | 2026 | Parks | Renovate Pumping Plant Park Bathrooms | \$15,000 | City |
| 15 | 2026 | Urban Routes | Tatro St Total - Asphalt | \$1,536 | City |
| 16 | 2026 | Parks | Wibaux Park - Frog Pond - Pool Relining | \$75,000 | City, Foundation Grants |
| 17 | 2026 | Parks | Connor Stadium Grandstands - Electrical Systems - Update to LED lighting | \$2,500 | City |
| 18 | 2026 | Parks | Patche's CornerPlumbing Systems- Repair | \$2,000 | City |
| 19 | 2026 | Parks | Connor Stadium Seating - Wall and Ceiling Finishes- Repair and Paint | \$40,000 | City |
| 20 | 2026 | Parks | Connor Stadium SeatingElectrical Systems - Update to LED lighting | \$15,000 | City |
| 21 | 2026 | Buildings | City Hall - Mechanical Systems - Replace line-set insulation | \$2,000 | City |
| 22 | 2026 | Wastewater | Headworks - Exterior Openings - Paint | \$2,000 | City |
| 23 | 2026 | Wastewater | Headworks - Re-caulk Sidewalk/ Building Edge | \$1,000 | City |
| 24 | 2026 | Wastewater | New Garage - Exterior Openings - Seal and Retrim | \$1,000 | City |
| 25 | 2026 | Wastewater | New Garage - Site Drainage - Gutters & Downspouts | \$2,500 | City |
| 26 | 2026 | Wastewater | Old Garage - Roof Structure/Systems - Repairs and Gable Vents | \$2,000 | City |
| 27 | 2026 | Wastewater | Old Garage - Site Drainage - Gutters and Downspouts | \$1,000 | City |
| 28 | 2026 | Wastewater | Solids Handling - Exterior Walls - Replace Caulking | \$1,500 | City |
| 29 | 2026 | Wastewater | Solids Handling - Site Drainage - Splash Blocks | \$1,000 | City |
| 30 | 2026 | Wastewater | UV Building - Exterior Walls | \$1,500 | City |
| 31 | 2026 | Parks | Wibaux Park Fountain | \$75,000 | City, Foundation Grants |
| 32 | 2026 | Parks | Patch's Corner - Mechanical Systems - Replace Lineset Insulation | \$1,000 | City |
| 33 | 2026 | Urban Routes | Milwaukee St Total - Asphalt | \$6,594 | City |

▼ Table 12 - Overall Improvement Priorities by Calendar Year (continued)

| Priority Ranking | Est. Fiscal Year | Department | Project Name | Cost Estimate | Potential Funding Sources |
|---------------------|------------------------|-----------------|---|---------------|---|
| 34 | 2026 | Water | Quonset - Exterior Openings - Paint | \$2,000 | City |
| 35 | 2026 | Buildings | City Hall - Foundation Structure/ Systems - Remove wood, refill with concrete & seal. Repair & recoat concrete base. | \$10,500 | City |
| 36 | 2026 | Buildings | City Hall - Roof Structure Systems - Assess and re-roof | \$15,000 | City |
| 37 | 2026 | Buildings | City Hall - Site Drainage - Downspout | \$750 | City |
| 38 | 2026 | Urban Routes | Montana Ave Total - Asphalt | \$338,889 | City |
| 39 | 2026 | Urban Routes | Pleasant St Total - Asphalt | \$335,871 | City |
| 40 | 2026 | Water | Main Building - Concrete & Asphalt on NW side of Buildings | \$75,000 | City |
| 41 | 2026 | Water | Main Building - Exterior Openings - Replace Doors and Windows | \$9,000 | City |
| 42 | 2026 | Water | Main Building - Site Drainage | \$10,000 | City |
| | | 2026 T | otal | \$5,2 | 04,890 |
| 1 | 2027 | Fire | Command Vehicles | \$90,000 | FEMA, Coal Board, Foundation Grants, City |
| 2 | 2027 | Fire | 4 person URV | \$20,000 | Foundation Grants, City |
| 3 | 2027 | Fire | Mimi Pumper | \$400,000 | FEMA, Coal Board, Foundation Grants, City |
| 4 | 2027 | Law Enforcment | Update 1 Vehicle Per Year | \$100,000 | DOJ, DHS, Foundation Grants, City |
| 5 | 2027 | Wastewater | Replace Rotor Bursh Aerators in Oxidation Ditches | \$800,000 | City |
| 6 | 2027 | Wastewater | Clarifiers Improvements | \$960,000 | City, DNRC |
| 7 | 2027 | Parks | Riverside Park - Playground Equipment | \$75,000 | City, Foundation Grants |
| 8 | 2027 | Water | Replace 20" RCCP Main from Dickinson & Cale to E Side of Haynes | \$1,750,000 | City, DNRC |
| 9 | 2027 | Parks | Wibaux Park - Splash Pad - UV Light Replacement | \$2,500 | City, Foundation Grants |
| 10 | 2027 | Law Enforcement | Firing Range Training Center | \$200,000 | City, Foundation Grants |
| 11 | 2027 | Wastewater | Effluent Building - Electrical Systems - Update to LED Lighting | \$2,500 | City |
| 12 | 2027 | Parks | Patch's Corner - Electrical Systems - Update to LED lighting | \$15,000 | City |
| 13 | 2027 | Wastewater | Main Building - Floor Structure/ Systems - Sump Pump, Repair | \$13,000 | City |

▼ Table 12 - Overall Improvement Priorities by Calendar Year (continued)

| Priority Ranking | Est. Fiscal Year | Department | Project Name | Cost Estimate | Potential Funding Sources |
|---------------------|------------------------|-----------------|---|---------------|------------------------------|
| 14 | 2027 | Water | Quonset - Exterior Walls - Replacement panels | \$40,000 | City |
| 15 | 2027 | Wastewater | Old Garage - Concrete Landing | \$1,000 | City |
| 16 | 2027 | Parks | Parks Shop - Electrical Systems - Update to LED lighting | \$5,000 | City |
| 17 | 2027 | Parks | Wibaux Park - Splash Pad - Fixture Replacement | \$10,000 | City, Foundation Grants |
| 18 | 2027 | Parks | Wibaux Park - Frog Pond - Resurface Frog | \$100,000 | City, Foundation Grants |
| 19 | 2027 | Law Enforcement | Plumbing Systems - Replace mop sink | \$1,000 | City |
| 20 | 2027 | Law Enforcement | Mechanical Systems - Neutralization kit and 2nd floor heaters | \$2,000 | City |
| 21 | 2027 | Parks | Concessions - Mechanical Systems - Install exhaust fan | \$5,000 | City |
| 22 | 2027 | Wastewater | Headworks Electrical Systems - Update to Emergency and LED Lighting | \$12,000 | City |
| 23 | 2027 | Urban Routes | Stower Total - Asphalt | \$197,051 | City |
| 24 | 2027 | Urban Routes | 8th St Total - Asphalt | \$141,492 | City |
| 25 | 2027 | Urban Routes | 10th St Total - Asphalt | \$141,801 | City |
| 26 | 2027 | Parks | Concessions - Roof Structure/Systems - Gutters & Downspouts | \$1,500 | City |
| 27 | 2027 | Parks | Concessions - Exterior Walls/Openings - Flashing & paint | \$3,500 | City |
| 28 | 2027 | Parks | Grandstands & Crow's Nest - Wall and Ceiling water damage repair | \$2,000 | City |
| 29 | 2027 | Wastewater | New Garage - Wall Finishes - Paint | \$2,000 | City |
| 30 | 2027 | Buildings | City Shop - Asphalt paving - Repair or replace | \$25,000 | City |
| 31 | 2027 | Parks | Patch's Corner - Roof: Repair leak & Paint | \$5,000 | City |
| 32 | 2027 | Buildings | City Hall - Electrical Systems - Update to LED lighting, Replace antiquated wiring. | \$50,000 | City |
| 33 | 2027 | Law Enforcement | Electrical Systems - Update to LED lighting | \$10,000 | City |
| 34 | 2027 | Buildings | City Shop - Electrical Systems - Update to LED Lighting | \$10,000 | City |
| 35 | 2027 | Urban Routes | Stower Total - Concrete | \$281,130 | City |
| 36 | 2027 | Library | Basement Restroom Millwork | \$2,000 | City, Foundation Grants |
| 37 | 2027 | Library | Exterior Openings | \$22,000 | City, Foundation Grants |

▼ Table 12 - Overall Improvement Priorities by Calendar Year (continued)

| Priority Ranking | Est. Fiscal Year | Department | Project Name | Cost Estimate | Potential Funding Sources |
|---------------------|------------------------|-----------------|--|---------------|---|
| 38 | 2027 | Library | Interior Walls | \$10,000 | City, Foundation Grants |
| | | 2027 To | otal | \$5,5 | 08,474 |
| 1 | 2028 | Fire | New Type 6 Wildland Rig | \$200,000 | FEMA, Coal Board, Foundation Grants, City |
| 2 | 2028 | Fire | Rescue Pumper | \$300,000 | FEMA, Coal Board, Foundation Grants, City |
| 3 | 2028 | Law Enforcment | Update 1 Vehicle Per Year | \$100,000 | DOJ, DHS, Foundation Grants, City |
| 4 | 2028 | Fire | Remount ambulance | \$375,000 | FEMA, Coal Board, Foundation Grants, City |
| 5 | 2028 | Wastewater | Fairgrounds Lift Station and Force Main | \$1,600,000 | City, DNRC |
| 6 | 2028 | Wastewater | Improved Telemetry System | \$855,000 | City, DNRC |
| 7 | 2028 | Parks | Automatic sprinklers at Legion Park | \$15,000 | City, Foundation Grants |
| 8 | 2028 | Parks | Automatic Sprinklers at Pumping Plant Park | \$17,000 | City |
| 9 | 2028 | Parks | Parks Shop - Concrete Aprons | \$7,500 | City |
| 10 | 2028 | Wastewater | Effluent Building - Slope Overbuild Roof | \$20,000 | City |
| 11 | 2028 | Wastewater | New Garage - Foundation Structure/ Systems Repair | \$5,000 | City |
| 12 | 2028 | Wastewater | New Garage - Roof Structure/Systems | \$15,000 | City |
| 13 | 2028 | Parks | Wibaux Park - Sidewalks | \$105,000 | City, Foundation Grants |
| 14 | 2028 | Parks | Connor Stadium Seating - Exterior Walls- repair stone veneer/ replace wood sheathing | \$30,000 | City |
| 15 | 2028 | Parks | Parks Shop - Roof Structure/Systems- Re-roof | \$75,000 | City |
| 16 | 2028 | Parks | Parks Shop - Site Drainage - gutters & downspouts | \$2,000 | City |
| 17 | 2028 | Parks | Ticket Booth & Concessions - Electrical Systems - Update to LED lighting | \$5,000 | City |
| 18 | 2028 | Law Enforcement | Site Drainage - guttars & downspouts | \$2,500 | City |
| 19 | 2028 | Urban Routes | 5th St Total - Asphalt | \$138,832 | City |
| 20 | 2028 | Urban Routes | Bridge St Total - Asphalt | \$197,346 | City |
| 21 | 2028 | Parks | Patch's Corner - Site Drainage: gutters and downspouts | \$2,000 | City |
| 22 | 2028 | Parks | Ticket Booth & Concessions - Exterior Walls-Repair | \$1,000 | City |

▼ Table 12 - Overall Improvement Priorities by Calendar Year (continued)

| Priority Ranking | Est. Fiscal Year | Department | Project Name | Cost Estimate | Potential Funding Sources |
|---------------------------------|--|---|--|--|---|
| 23 | 2028 | Wastewater | Main Building - Exterior Walls - Paint and Repair | \$16,000 | City |
| 24 | 2028 | Buildings | City Hall - Plumbing Systems - Replace plumbing fixtures | \$5,000 | City |
| 25 | 2028 | Water | Pre-sed Building - Electrical Systems - Update to LED lighting | \$7,500 | City |
| 26 | 2028 | Water | Main Building - Electrical Systems - Update to LED lighting | \$10,000 | City |
| 27 | 2028 | Law Enforcement | Roof Structure/Systems - Re-roof | \$175,000 | City |
| 28 | 2028 | Law Enforcement | Fire Suppression for remainder of the building | \$120,000 | City |
| 29 | 2028 | Buildings | City Shop - Exterior Walls/Openings - Repair insulation, drywall, flashing, & paint | \$8,500 | City |
| 30 | 2028 | Buildings | City Hall - Wall and Ceiling Finishes - Repair and paint | \$3,000 | City |
| 31 | 2028 | Urban Routes | Pearl St Total - Concrete | \$801,131 | City |
| 32 | 2028 | Parks | Scanlin Lake Swimming Pool - Repaint Bath House | \$50,000 | City, Foundation Grants |
| | | | | | |
| | | Total 20 |)28 | \$5,2 | 64,309 |
| 1 | 2029 | Total 20 Law Enforcment | Update 1 Vehicle Per Year | \$5,2 \$100,000 | DOJ, DHS, Foundation Grants, City |
| 1 2 | 2029 | 1 | | | DOJ, DHS, Foundation Grants, |
| | | Law Enforcment | Update 1 Vehicle Per Year | \$100,000 | DOJ, DHS, Foundation Grants, City FEMA, Coal Board, Foundation Grants, |
| 2 | 2029 | Law Enforcment Fire | Update 1 Vehicle Per Year New Tinder | \$100,000 | DOJ, DHS, Foundation Grants, City FEMA, Coal Board, Foundation Grants, City Foundation Grants, |
| 2 | 2029 | Law Enforcment Fire Fire | Update 1 Vehicle Per Year New Tinder Utility vehicle | \$100,000 \$470,000 \$45,000 | DOJ, DHS, Foundation Grants, City FEMA, Coal Board, Foundation Grants, City Foundation Grants, City |
| 3 4 | 2029 2029 2029 | Law Enforcment Fire Fire Wastewater | Update 1 Vehicle Per Year New Tinder Utility vehicle North Montana Avenue Trunk Main | \$100,000 \$470,000 \$45,000 \$4,500,000 | DOJ, DHS, Foundation Grants, City FEMA, Coal Board, Foundation Grants, City Foundation Grants, City City, DNRC |
| 2 3 4 5 | 2029 2029 2029 2029 | Law Enforcment Fire Fire Wastewater Water | Update 1 Vehicle Per Year New Tinder Utility vehicle North Montana Avenue Trunk Main Replace CIP Mains - Main Street Recoat Riverside Park Tank (Interior and | \$100,000 \$470,000 \$45,000 \$4,500,000 \$2,200,000 | DOJ, DHS, Foundation Grants, City FEMA, Coal Board, Foundation Grants, City Foundation Grants, City City, DNRC City |
| 2 3 4 5 6 | 2029 2029 2029 2029 2029 | Law Enforcment Fire Fire Wastewater Water Water | Update 1 Vehicle Per Year New Tinder Utility vehicle North Montana Avenue Trunk Main Replace CIP Mains - Main Street Recoat Riverside Park Tank (Interior and Exterior) Old Garage - Exterior Walls/Openings | \$100,000 \$470,000 \$45,000 \$4,500,000 \$2,200,000 \$500,000 | DOJ, DHS, Foundation Grants, City FEMA, Coal Board, Foundation Grants, City Foundation Grants, City City, DNRC City City City City |
| 2 3 4 5 6 | 2029 2029 2029 2029 2029 2029 | Fire Fire Wastewater Water Wastewater Water | Update 1 Vehicle Per Year New Tinder Utility vehicle North Montana Avenue Trunk Main Replace CIP Mains - Main Street Recoat Riverside Park Tank (Interior and Exterior) Old Garage - Exterior Walls/Openings - Trim and Repaint Main Building - Electrical Systems - | \$100,000 \$470,000 \$45,000 \$4,500,000 \$2,200,000 \$500,000 \$6,000 | DOJ, DHS, Foundation Grants, City FEMA, Coal Board, Foundation Grants, City Foundation Grants, City City, DNRC City City City City City |
| 2 3 4 5 6 7 8 | 2029 2029 2029 2029 2029 2029 2029 | Fire Fire Wastewater Water Wastewater Wastewater Wastewater | Update 1 Vehicle Per Year New Tinder Utility vehicle North Montana Avenue Trunk Main Replace CIP Mains - Main Street Recoat Riverside Park Tank (Interior and Exterior) Old Garage - Exterior Walls/Openings - Trim and Repaint Main Building - Electrical Systems - Update to LED Lighting Effluent Building - Floor Finishes | \$100,000 \$470,000 \$45,000 \$4,500,000 \$2,200,000 \$500,000 \$6,000 \$10,000 | DOJ, DHS, Foundation Grants, City FEMA, Coal Board, Foundation Grants, City Foundation Grants, City City City City City City City City |
| 2 3 4 5 6 7 8 | 2029 2029 2029 2029 2029 2029 2029 | Fire Fire Wastewater Water Wastewater Wastewater Wastewater Wastewater Wastewater | Update 1 Vehicle Per Year New Tinder Utility vehicle North Montana Avenue Trunk Main Replace CIP Mains - Main Street Recoat Riverside Park Tank (Interior and Exterior) Old Garage - Exterior Walls/Openings - Trim and Repaint Main Building - Electrical Systems - Update to LED Lighting Effluent Building - Floor Finishes Repair and Repaint Main Building - Exterior Openings - | \$100,000 \$470,000 \$45,000 \$4,500,000 \$2,200,000 \$500,000 \$10,000 \$2,000 | DOJ, DHS, Foundation Grants, City FEMA, Coal Board, Foundation Grants, City Foundation Grants, City City City, DNRC City City City City City City City |

▼ Table 12- Overall Improvement Priorities by Calendar Year (continued)

| Priority Ranking | Est. Fiscal Year | Department | Project Name | Cost Estimate | Potential Funding Sources |
|---------------------|------------------------|-----------------|---|---------------|------------------------------|
| 13 | 2029 | Wastewater | Main Building - Plumbing Systems - Replace Shower | \$5,000 | City |
| 14 | 2029 | Urban Routes | Wilson St Total - Asphalt | \$190,264 | City |
| 15 | 2029 | Parks | Patch's Corner - Floor Finishes- Tile replacement and paint | \$1,500 | City |
| 16 | 2029 | Water | Pre-sed Building - Floor Finishes - Paint | \$2,500 | City |
| 17 | 2029 | Library | Ceiling Finishes | \$14,500 | City, Foundation Grants |
| 18 | 2029 | Law Enforcement | Repair brick masonry on W façade | \$5,000 | City |
| 19 | 2029 | Urban Routes | 5th St Total - Concrete | \$360,433 | City |
| 20 | 2029 | Parks | Concessions & Media Box - Floor Finishes - Replace with epoxy coat | \$5,000 | City |
| 21 | 2029 | Water | Pre-sed Building - Exterior Walls/ Openings - Paint | \$6,000 | City |
| 22 | 2029 | Wastewater | Effluent Building - Wall and Ceiling - Repair and Repaint | \$7,500 | City |
| 23 | 2029 | Wastewater | Main Building - Wall Finishes | \$20,000 | City |
| 24 | 2029 | Library | Floor Finishes | \$70,000 | HB 355, MCFCIP |
| 25 | 2029 | Parks | Parks Shop - Exterior Openings- weatherstripping, paint, windows | \$6,750 | City |
| 26 | 2029 | Parks | Parks Shop - Building Addition | \$40,000 | City |
| 27 | 2029 | Law Enforcement | Metal Flashing | \$5,000 | City |
| 28 | 2029 | Parks | Patch's CornerExterior Walls/Openings Paint & Lockset | \$7,000 | City |
| 29 | 2029 | Water | Main Building - Wall and Ceiling Finishes - Paint | \$7,000 | City |
| 30 | 2029 | Water | Pre-sed Building - Wall and Ceiling Finishes - Paint | \$10,000 | City |
| 31 | 2029 | Urban Routes | Leighton Blvd Total - Asphalt | \$665,582 | City |
| 32 | 2029 | Law Enforcement | Remodel the remainder of the first level | \$500,000 | City |
| 33 | 2029 | Parks | Patch's Corner - Wall and Ceiling Finishes- Paint | \$8,500 | City |
| 34 | 2029 | Library | Exterior Walls | \$30,000 | City, Foundation Grants |
| 35 | 2029 | Buildings | City Shop - Wall and Ceiling Finishes - Paint | \$15,000 | City |
| 36 | 2029 | Parks | Parks Shop - Floor/Wall/and Ceiling Finishes- Paint | \$10,500 | City |
| 37 | 2029 | Buildings | City Hall - Exterior Walls/Openings - Repair, seal & paint | \$39,200 | City |
| 38 | 2029 | Library | Second Story Addition | \$200,000 | City, Foundation Grants |
| | | Total 20 | \$10,015,729 | | |

▼ Table 12 - Overall Improvement Priorities by Calendar Year (continued)

| Priority Ranking | Est. Fiscal Year | Department | Project Name | Cost Estimate | Potential Funding Sources |
|---------------------|------------------------|----------------------|---|---------------|---|
| 1 | 2030 | Law Enforcement | Update 1 vehicle per year | \$100,000 | DOJ, DHS, Foundation Grants, City |
| 2 | 2030 | Stormwater | Tongue River Levee | \$63,000,000 | City, FEMA, WRDA |
| 3 | 2030 | Water | Replace 20" RCCP Main from Riverside Park Tank to 9th & Atlantic | \$2,200,000 | City, DNRC |
| 4 | 2030 | Parks | Connors Stadium Seating - Demolition and Reconstruction | \$3,528,647 | City, Foundation Grants |
| 5 | 2030 | Urban Routes | Cemetery Rd Total - Asphalt | \$98,664 | City |
| 6 | 2030 | Urban Routes | Washington St Total - Asphalt | \$324,191 | City |
| 7 | 2030 | Urban Routes | South Strevell Ave Total - Asphalt | \$234,744 | City |
| 8 | 2030 | Law Enforcement | Exterior Walls - Repair, paint/seal | \$110,000 | City |
| 9 | 2030 | Law Enforcement | Exterior Openings - Replace unfinished portion doors & windows | \$27,500 | City |
| 10 | 2030 | Parks | Bender Park - Parking Area Updates | \$650,000 | City, Foundation Grants |
| 11 | 2030 | Parks | Legion Park - Option 2 - Replace Tennis Courts | \$3,000,000 | City, Foundation Grants |
| 12 | 2030 | Law Enforcement | Rear parking lot | \$25,000 | City |
| 13 | 2030 | Library | Second Story Addition | \$200,000 | City, Foundation Grants |
| | | Total 20 | \$73,498,746 | | |
| 1 | 2031 | Water | Recoat Carbon Hill Tank (Interior) | \$500,000 | City |
| 2 | 2032 | Water | Replace 20" CIP Main from 9th & Atlantic to Merriam | \$2,400,000 | City |
| 3 | 2033 | Water | Run Second Main Under Interstate to Southgate | \$1,700,000 | City |
| 4 | 2032 | Wastewater | Replace Sewer Mains - TBD | \$2,400,000 | City |
| 5 | 2035 | Wastewater | Replace Sewer Mains - TBD | \$2,600,000 | City |
| | | 2031 Through 2035 le | \$9,600,000 | | |

^{***}Note: Some projects may be ranked as a lower priority but can be completed sooner due to funding availability. Additionally, large high-priority projects may need to wait for the appropriate grant funding cycles. ***

APPENDIX A

SURVEY RESULTS

CITY OF MILES CITY





Capital Improvements Plan Community Survey September 2024

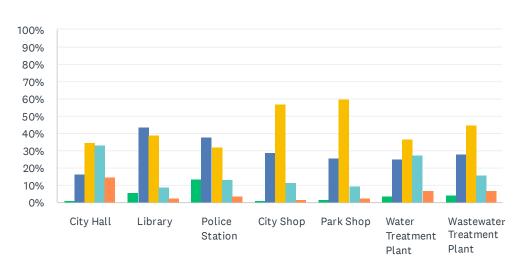






Q1 Please rate the condition of City-owned Buildings?

Answered: 121 Skipped: 2

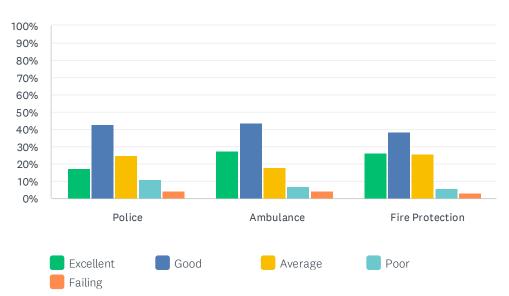


| Excellent | Good | Average | Poor |
|-----------|------|---------|------|
| Failing | | | |

| | EXCELLENT | GOOD | AVERAGE | POOR | FAILING | TOTAL | WEIGHTED AVERAGE |
|----------------------------|-----------|--------|---------|--------|---------|-------|------------------|
| City Hall | 0.83% | 16.53% | 34.71% | 33.06% | 14.88% | | |
| | 1 | 20 | 42 | 40 | 18 | 121 | 3.45 |
| Library | 5.79% | 43.80% | 38.84% | 9.09% | 2.48% | | |
| | 7 | 53 | 47 | 11 | 3 | 121 | 2.59 |
| Police Station | 13.79% | 37.93% | 31.90% | 12.93% | 3.45% | | |
| | 16 | 44 | 37 | 15 | 4 | 116 | 2.54 |
| City Shop | 0.88% | 28.95% | 57.02% | 11.40% | 1.75% | | |
| | 1 | 33 | 65 | 13 | 2 | 114 | 2.84 |
| Park Shop | 1.77% | 25.66% | 60.18% | 9.73% | 2.65% | | |
| | 2 | 29 | 68 | 11 | 3 | 113 | 2.86 |
| Water Treatment Plant | 3.51% | 25.44% | 36.84% | 27.19% | 7.02% | | |
| | 4 | 29 | 42 | 31 | 8 | 114 | 3.09 |
| Wastewater Treatment Plant | 4.39% | 28.07% | 44.74% | 15.79% | 7.02% | | |
| | 5 | 32 | 51 | 18 | 8 | 114 | 2.93 |

Q2 Please rate the City's Emergency Services?

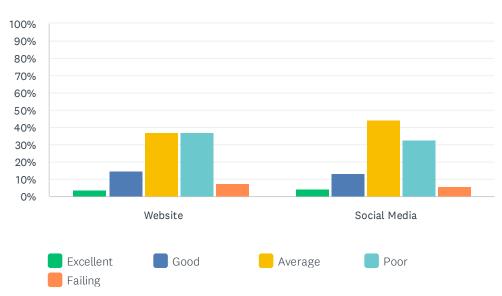
Answered: 120 Skipped: 3



| | EXCELLENT | GOOD | AVERAGE | POOR | FAILING | TOTAL | WEIGHTED AVERAGE |
|-----------------|--------------|--------------|--------------|--------------|------------|-------|------------------|
| Police | 17.50% 21 | 42.50% 51 | 25.00% 30 | 10.83% 13 | 4.17% 5 | 120 | 2.42 |
| Ambulance | 27.35% 32 | 43.59% 51 | 17.95% 21 | 6.84% | 4.27% 5 | 117 | 2.17 |
| Fire Protection | 26.50% 31 | 38.46% 45 | 25.64% 30 | 5.98% 7 | 3.42% | 117 | 2.21 |

Q3 What is the City's Information Technology?

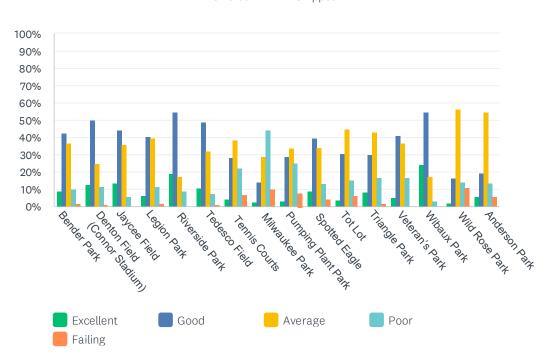
Answered: 118 Skipped: 5



| | EXCELLENT | GOOD | AVERAGE | POOR | FAILING | TOTAL | WEIGHTED AVERAGE |
|--------------|------------|--------------|--------------|--------------|------------|-------|------------------|
| Website | 3.70% 4 | 14.81% 16 | 37.04% 40 | 37.04% 40 | 7.41% 8 | 108 | 3.30 |
| Social Media | 4.31% 5 | 12.93% 15 | 43.97% 51 | 32.76% 38 | 6.03% 7 | 116 | 3.23 |

Q4 Please rate the City Parks?

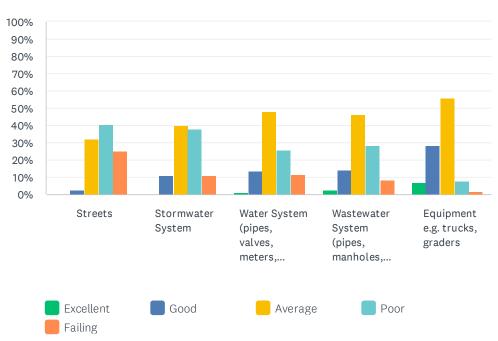
Answered: 122 Skipped: 1



| | EXCELLENT | GOOD | AVERAGE | POOR | FAILING | TOTAL | WEIGHTED AVERAGE |
|-------------------------------|--------------|--------------|--------------|--------------|--------------|-------|------------------|
| Bender Park | 9.17% 11 | 42.50% 51 | 36.67% 44 | 10.00% 12 | 1.67% 2 | 120 | 2.52 |
| Denton Field (Connor Stadium) | 12.50% 15 | 50.00% 60 | 25.00% 30 | 11.67% 14 | 0.83% | 120 | 2.38 |
| Jaycee Field | 13.68% 16 | 44.44% 52 | 35.90% 42 | 5.98% 7 | 0.00% | 117 | 2.34 |
| Legion Park | 6.31% 7 | 40.54% 45 | 39.64% 44 | 11.71% 13 | 1.80% | 111 | 2.62 |
| Riverside Park | 18.85% 23 | 54.92% 67 | 17.21% 21 | 9.02% 11 | 0.00% | 122 | 2.16 |
| Tedesco Field | 10.71% 12 | 49.11% 55 | 32.14% 36 | 7.14% 8 | 0.89% | 112 | 2.38 |
| Tennis Courts | 4.20% 5 | 28.57% 34 | 38.66% 46 | 21.85% 26 | 6.72% 8 | 119 | 2.98 |
| Milwaukee Park | 2.54% | 14.41% 17 | 28.81% 34 | 44.07% 52 | 10.17% 12 | 118 | 3.45 |
| Pumping Plant Park | 3.39% | 28.81% 34 | 33.90% 40 | 25.42% 30 | 8.47% 10 | 118 | 3.07 |
| Spotted Eagle | 9.02% 11 | 39.34% 48 | 34.43% 42 | 13.11% 16 | 4.10% 5 | 122 | 2.64 |
| Tot Lot | 3.57% | 30.36% 34 | 44.64% 50 | 15.18% 17 | 6.25% | 112 | 2.90 |
| Triangle Park | 8.33% 10 | 30.00% 36 | 43.33% 52 | 16.67% 20 | 1.67% | 120 | 2.73 |
| Veteran's Park | 5.13% | 41.03% 48 | 36.75% 43 | 17.09% 20 | 0.00% | 117 | 2.66 |
| Wibaux Park | 24.17% 29 | 55.00% 66 | 17.50% 21 | 3.33% | 0.00% | 120 | 2.00 |
| Wild Rose Park | 2.04% | 16.33% 16 | 56.12% 55 | 14.29% 14 | 11.22% 11 | 98 | 3.16 |
| Anderson Park | 5.88% | 19.61% 20 | 54.90% 56 | 13.73% 14 | 5.88% | 102 | 2.94 |

Q5 What is the condition of other City infrastructure and services?

Answered: 122 Skipped: 1

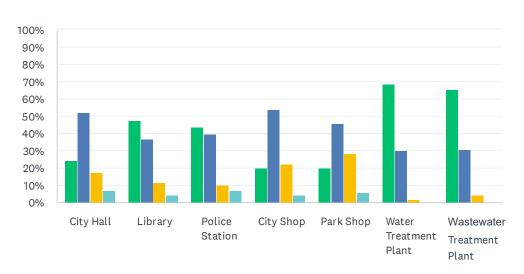


| | EXCELLENT | GOOD | AVERAGE | POOR | FAILING | TOTAL |
|--|------------|--------------|---------------|--------------|--------------|-------|
| Streets | 0.00% | 2.52% | 31.93% 38 | 40.34% 48 | 25.21% 30 | 119 |
| Stormwater System | 0.00% | 11.02% 13 | 39.83% | 38.14% 45 | 11.02% | 118 |
| Water System (pipes, valves, meters, treatment etc.) | 0.84% | 13.45% | 47.90% | 26.05% | 11.76% | |
| Wastewater System (pipes, manholes, pumps, treatment | 2.52% | 14.29% | 46.22% | 28.57% | 8.40% | 119 |
| etc.) | 3 | 17 | 55 FF F60/ | 34 | 1 710/ | 119 |
| Equipment e.g. trucks, graders | 6.84% 8 | 28.21% 33 | 55.56% 65 | 7.69% 9 | 1.71% 2 | 117 |

| # | OTHER (PLEASE SPECIFY) | DATE |
|---|--|--------------------|
| 1 | Montana needs repairing | 10/23/2024 9:30 AM |
| 2 | Our curbs are as bad as the streets.Crumbling down the storm drain causing bigger issues.Seem the city has lots of nice new equipment while Infrastructure is lacking. | 9/29/2024 5:34 AM |
| 3 | SIDEWALKS AND CURBS! | 9/20/2024 1:17 PM |
| 4 | There should be an option for 'not familiar' when asking about buildings and parks | 9/18/2024 8:02 PM |
| 5 | The police cars and fire engines are failing apart. | 9/17/2024 7:09 AM |
| 6 | The original seating area for baseball in Conners Stadium is rundown | 9/16/2024 8:45 PM |

Q6 Please rate the importance of the following City-owned Buildings.

Answered: 122 Skipped: 1

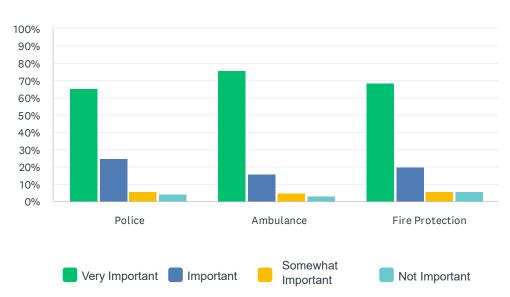


| _ | _ | Somewhat | _ |
|----------------|-----------|-----------|---------------|
| Very Important | Important | Important | Not Important |

| | VERY IMPORTANT | IMPORTANT | SOMEWHAT IMPORTANT | NOT IMPORTANT | TOTAL |
|----------------------------|----------------|--------------|--------------------|---------------|-------|
| City Hall | 23.97% 29 | 52.07% 63 | 17.36% 21 | 6.61% 8 | 121 |
| Library | 47.54% 58 | 36.89% 45 | 11.48% 14 | 4.10% 5 | 122 |
| Police Station | 43.80% 53 | 39.67% 48 | 9.92% 12 | 6.61% | 121 |
| City Shop | 20.17% 24 | 53.78% 64 | 21.85% 26 | 4.20% 5 | 119 |
| Park Shop | 20.00% 24 | 45.83% 55 | 28.33% 34 | 5.83% 7 | 120 |
| Water Treatment Plant | 68.33% 82 | 30.00% 36 | 1.67% | 0.00% | 120 |
| Wastewater Treatment Plant | 65.29% 79 | 30.58% 37 | 4.13% 5 | 0.00% | 121 |

Q7 Please rate the importance of the following Emergency Services.

Answered: 121 Skipped: 2

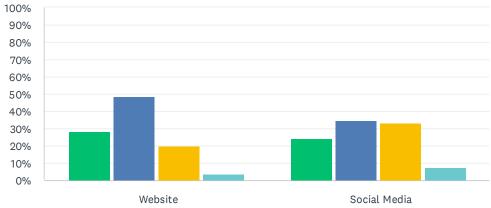


| | VERY IMPORTANT | IMPORTANT | SOMEWHAT IMPORTANT | NOT IMPORTANT | TOTAL |
|-----------------|----------------|--------------|--------------------|---------------|-------|
| Police | 65.29% 79 | 24.79% 30 | 5.79% 7 | 4.13% 5 | 121 |
| Ambulance | 76.03% 92 | 15.70% 19 | 4.96% 6 | 3.31% | 121 |
| Fire Protection | 68.60% 83 | 19.83% 24 | 5.79% 7 | 5.79% 7 | 121 |

Q8 Please rate the importance of the following Information Technology.

Answered: 120

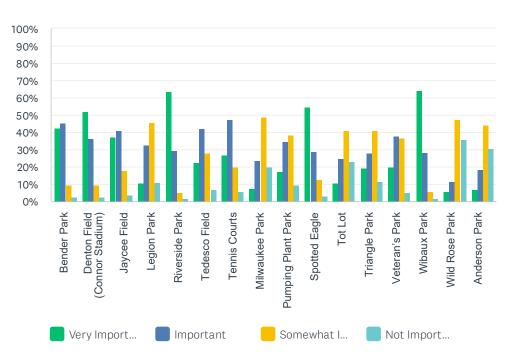
Skipped: 3



| | Very Import | Important | Somewhat I Not Impo | ort | |
|--------------|----------------|--------------|---------------------|---------------|-------|
| | VERY IMPORTANT | IMPORTANT | SOMEWHAT IMPORTANT | NOT IMPORTANT | TOTAL |
| Website | 28.45% 33 | 48.28% 56 | 19.83% 23 | 3.45% 4 | 116 |
| Social Media | 24.17% 29 | 35.00% 42 | 33.33% 40 | 7.50% | 120 |

Q9 Please rate the importance of the following City Parks.

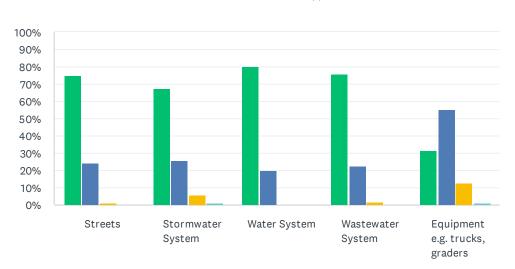




| | VERY IMPORTANT | IMPORTANT | SOMEWHAT IMPORTANT | NOT IMPORTANT | TOTAL | WEIGHTED AVERAGE |
|----------------------------------|-------------------|--------------|-----------------------|------------------|-------|---------------------|
| Bender Park | 42.86% 51 | 45.38% 54 | 9.24% 11 | 2.52% 3 | 119 | 1.71 |
| Denton Field (Connor Stadium) | 52.10% 62 | 36.13% 43 | 9.24% 11 | 2.52% | 119 | 1.62 |
| Jaycee Field | 37.50% 42 | 41.07% 46 | 17.86% 20 | 3.57% 4 | 112 | 1.88 |
| Legion Park | 10.28% 11 | 32.71% 35 | 45.79% 49 | 11.21% 12 | 107 | 2.58 |
| Riverside Park | 63.87% 76 | 29.41% 35 | 5.04% 6 | 1.68% | 119 | 1.45 |
| Tedesco Field | 22.81% 26 | 42.11% 48 | 28.07% 32 | 7.02% 8 | 114 | 2.19 |
| Tennis Courts | 26.72% 31 | 47.41% 55 | 19.83% 23 | 6.03% 7 | 116 | 2.05 |
| Milwaukee Park | 7.27% 8 | 23.64% 26 | 49.09% 54 | 20.00% 22 | 110 | 2.82 |
| Pumping Plant Park | 17.39% 20 | 34.78% 40 | 38.26% 44 | 9.57% 11 | 115 | 2.40 |
| Spotted Eagle | 55.00% 66 | 29.17% 35 | 12.50% 15 | 3.33% | 120 | 1.64 |
| Tot Lot | 10.71% 12 | 25.00% 28 | 41.07% 46 | 23.21% 26 | 112 | 2.77 |
| Triangle Park | 19.30% 22 | 28.07% 32 | 41.23% 47 | 11.40% 13 | 114 | 2.45 |
| Veteran's Park | 20.18% | 37.72% 43 | 36.84% 42 | 5.26% 6 | 114 | 2.27 |
| Wibaux Park | 64.17% 77 | 28.33% 34 | 5.83% 7 | 1.67% | 120 | 1.45 |
| Wild Rose Park | 5.77% | 11.54% 12 | 47.12% 49 | 35.58% 37 | 104 | 3.13 |
| Anderson Park | 6.73% | 18.27% 19 | 44.23% 46 | 30.77% 32 | 104 | 2.99 |

Q10 Please rate the importance of the following infrastructure and services.

Answered: 121 Skipped: 2



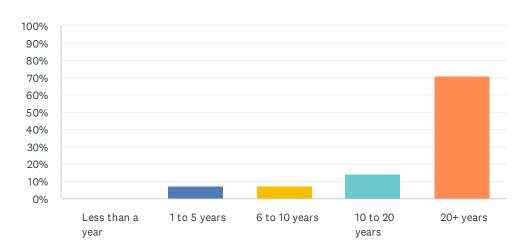
| Very Import Impo | rtant Somewhat | I Not Import |
|------------------|----------------|--------------|
|------------------|----------------|--------------|

| | VERY IMPORTANT | IMPORTANT | SOMEWHAT IMPORTANT | NOT IMPORTANT | TOTAL |
|--------------------------------|----------------|-----------|--------------------|---------------|-------|
| Streets | 75.00% | 24.17% | 0.83% | 0.00% | |
| | 90 | 29 | 1 | 0 | 120 |
| Stormwater System | 67.50% | 25.83% | 5.83% | 0.83% | |
| | 81 | 31 | 7 | 1 | 120 |
| Water System | 80.00% | 20.00% | 0.00% | 0.00% | |
| | 96 | 24 | 0 | 0 | 120 |
| Wastewater System | 75.83% | 22.50% | 1.67% | 0.00% | |
| | 91 | 27 | 2 | 0 | 120 |
| Equipment e.g. trucks, graders | 31.36% | 55.08% | 12.71% | 0.85% | |
| | 37 | 65 | 15 | 1 | 118 |

| # | OTHER (PLEASE SPECIFY) | DATE |
|---|--|-------------------|
| 1 | Too many parks | 9/29/2024 4:15 PM |
| 2 | Sidewalks! Curbs! | 9/20/2024 1:17 PM |
| 3 | Wild Rose Park was never developed as far as I know. | 9/16/2024 8:45 PM |

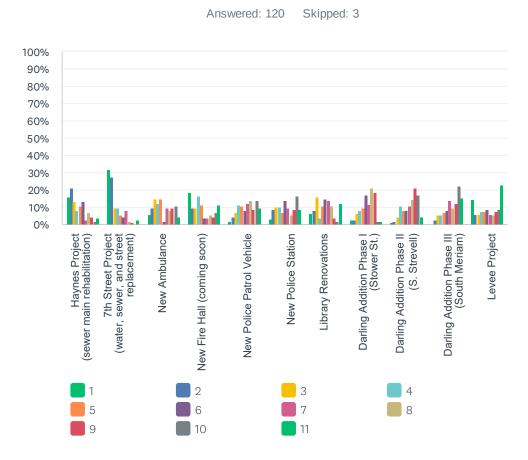
Q11 How long have you lived in the City?

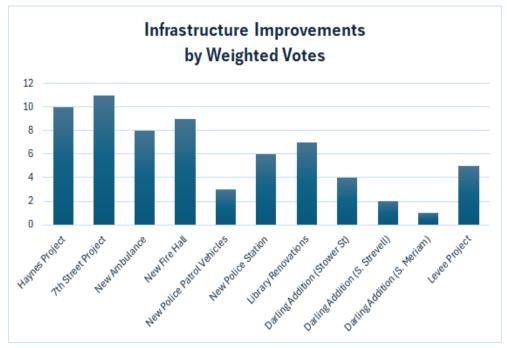
Answered: 120 Skipped: 3



| ANSWER CHOICES | RESPONSES | |
|------------------|-----------|-----|
| Less than a year | 0.00% | 0 |
| 1 to 5 years | 7.50% | 9 |
| 6 to 10 years | 7.50% | 9 |
| 10 to 20 years | 14.17% | 17 |
| 20+ years | 70.83% | 85 |
| TOTAL | | 120 |

Q12 Please rate the best infrastructure improvements (e.g. street, water, sewer, building) out of these projects that the City has completed in the past 10 years? Rank 1 - 11 with 1. being the best.





| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--|--------------|
| Haynes Project (sewer main rehabilitation) | 15.65% 18 | 20.87% | 13.04% 15 | 7.83% 9 | 10.43% 12 | 13.04% 15 | 2.61% | 6.96% 8 | 4.35% 5 | 1.74% 2 | 3.48% |
| 7th Street Project (water, sewer, and street replacement) | 31.62% 37 | 27.35% 32 | 9.40% | 9.40% | 5.13% 6 | 4.27% 5 | 7.69% 9 | 1.71% | 0.85% | 0.00% | 2.56% |
| New Ambulance | 6.03% 7 | 9.48% 11 | 14.66% 17 | 12.07% 14 | 14.66% 17 | 1.72% | 9.48% 11 | 7.76% 9 | 9.48% 11 | 5 2 6 0.00% 2.56 1 0 2 6 10.34% 4.31 1 12 6 6.96% 11.30 5 8 6 13.79% 9.48 0 16 6 16.10% 8.47 19 6 1.74% 12.17 4 2 6 1.75% 1.75 1 2 6 16.67% 4.39 16 22.22% 15.38 | 4.31% 5 |
| New Fire Hall (coming soon) | 18.26% 21 | 9.57% | 9.57% | 16.52% 19 | 11.30% 13 | 3.48% | 3.48% | 5.22% | 4.35% 5 | | 11.30% 13 |
| New Police Patrol Vehicle | 1.72% | 4.31% 5 | 6.90% | 11.21% 13 | 10.34% 12 | 7.76% 9 | 12.07% 14 | 13.79% 16 | 8.62% 10 | | 9.48% |
| New Police Station | 3.39% | 8.47% 10 | 10.17% 12 | 10.17% 12 | 6.78% | 13.56% 16 | 9.32% 11 | 5.08% | 8.47% 10 | | 8.47% 10 |
| Library Renovations | 6.09% 7 | 7.83% 9 | 15.65% 18 | 3.48% | 10.43% 12 | 14.78% 17 | 13.91% 16 | 10.43% 12 | 3.48% | | 12.17% 14 |
| Darling Addition Phase I (Stower St.) | 2.63% | 2.63% | 6.14% | 7.89% 9 | 9.65% | 16.67% 19 | 11.40% 13 | 21.05% 24 | 18.42% 21 | | 1.75% 2 |
| Darling Addition Phase II (S. Strevell) | 0.88% | 1.75% | 4.39% 5 | 10.53% 12 | 7.89% 9 | 7.89% 9 | 10.53% 12 | 14.04% 16 | 21.05% 24 | | 4.39% 5 |
| Darling Addition Phase III (South Meriam) | 0.00% | 2.56% | 5.13% | 5.13% | 6.84% | 7.69% 9 | 13.68% 16 | 9.40% | 11.97% 14 | | 15.38% 18 |
| Levee Project | 14.41% 17 | 5.93% 7 | 5.93% | 7.63% | 7.63% | 8.47% 10 | 5.93% 7 | 5.08% | 7.63% | 8.47% 10 | 22.88% |

Q13 Other Projects (please specify):

Answered: 24 Skipped: 99

| # | RESPONSES | DATE |
|----|--|--------------------|
| 1 | Replace 20" Concrete waterline Line stower and Montana sewer trunk lines | 10/23/2024 9:38 AM |
| 2 | Parks District-City only. No County involvement | 9/25/2024 2:48 PM |
| 3 | Sidewalks, curbs, they are crumbling | 9/20/2024 1:17 PM |
| 4 | Comstock needs resurfacing. Many commonly traveled streets have no sidewalk | 9/18/2024 8:02 PM |
| 5 | I left 12 untouched as I don't have adequate information to answer. | 9/18/2024 10:30 AM |
| 6 | I think something the city could keep more people accountable for is their sidewalks, yards etc. should have to shovel your sidewalk in the winter. Should have to mow your yard regularly and not let it become just a weed jungle. | 9/18/2024 8:12 AM |
| 7 | All streets in MC need attentionnot properly maintained in winter leads to early failure! Mc needs more sidewalks to increase walkability and non motorized transportation. Need more traffic signals or people are going to get hurt, especially on Haynes and wilsontruck traffic coming out of town pump is dangerous. Why can't a community of 8500 have an actual swimming pool? Every class C town in MT has a pool all of the class A towns have pools but mc doesntwe have a pond? Why | 9/18/2024 7:09 AM |
| 8 | City Hall needs renovation, updating, modernization. | 9/18/2024 6:58 AM |
| 9 | ADA sidewalk access everywhere but especially within several blocks of the schools | 9/17/2024 5:09 PM |
| 10 | Repaving walking path around fairgrounds was helpful. The city needs more paved or concrete paths for strollers and wheelchair access. | 9/17/2024 1:58 PM |
| 11 | Why do we have so many parks maintained by the city. So much waste of time that could be handled differently. | 9/17/2024 10:36 AM |
| 12 | Maintain or create new walking/biking paths within city limits | 9/17/2024 10:11 AM |
| 13 | Stop wasting tax payers money. Realize your limitation's and seek solid guidance. Hire a fiscally responsible person who pays their own property taxes and is not behind in payments. How is this person responsible for the city's budget when they can't manage their own finances? | 9/17/2024 6:03 AM |
| 14 | Skatepark for teens and young adults. | 9/16/2024 8:46 PM |
| 15 | These are the only projects I am aware of that have been completed in the past 10 years. | 9/16/2024 8:45 PM |
| 16 | Should redo Leighton Blvd make it a no truck zone | 9/16/2024 7:45 PM |
| 17 | Street overlay | 9/16/2024 7:39 PM |
| 18 | I rated the levee project as the number one current issue, but it's not complete so it makes no sense according to the title of the list. The other project would be to combine city county governments. We are duplicating so many services. | 9/16/2024 7:36 PM |
| 19 | Weeds growing through streets. Clean up of properties and enforcement. | 9/16/2024 7:32 PM |
| 20 | Parks Improvement District | 9/16/2024 7:10 PM |
| 21 | Park upgrades for kids | 9/16/2024 6:38 PM |
| 22 | Need to get good activities for all ages and places to hang with | 9/16/2024 4:44 PM |
| 23 | Quality repair of pot holes and not unlevel patches which cause future damage to vehicles and roads. Another stop light on Haynes with the increase of business and traffic to support safety for both drivers and walkers. | 9/16/2024 3:34 PM |

Mainting the very limited areas for small children like frog pool splash pad and the oasis were it has life guards for safety of are children

9/16/2024 3:26 PM

24

Q14 What is the single most important issue the City faces in terms of infrastructure and the services it provides?

Answered: 87 Skipped: 36

| # | RESPONSES | DATE |
|----|---|--------------------|
| 1 | We need to get the firehall issue behind us. | 10/23/2024 9:38 AM |
| 2 | \$\$\$ | 9/29/2024 4:01 PM |
| 3 | Budget, live within. watch what your people are spending tax payer dollars on. Streets are horrible and getting worse. Write grants that provide funding for intrastructure. | 9/25/2024 8:01 PM |
| 4 | Fire and Police wages are out of control | 9/25/2024 2:48 PM |
| 5 | The elevator at city hall - people with disabilities cannot access city services | 9/24/2024 12:40 PM |
| 6 | How are we funding these projects with the current budget issues. | 9/23/2024 8:12 PM |
| 7 | After the windmill project, Miles City must project and lean into, it's strengths. Which is that it is a family oriented community and a great place to move too. So it must provide safety and recreation. This also included infrastructure not centered around cars. Business and recreation can break forth far easier when you have walkable areas and bike lanes throughout town where people can easily stop and shop. Rather than large roads with parking lots nearby. Main Street is a great area to accomplish this and benefit small business | 9/23/2024 1:02 PM |
| 8 | The streets are terrible Your police officers need to be evaluated better | 9/21/2024 6:15 PM |
| 9 | Outdated and aging "good old boys" city management showing lack of innovation, transparency and accountability. Losing public engagement and trust due to failures to follow through on publicly funded projects like the Florence Wibaux park fountain/fire station budget blowout, conflict with the county for money on level that reached state headlines, etc. | 9/20/2024 6:23 PM |
| 10 | The underpass just collapsed on a vehicle. Our curbs and sidewalks are over 100 years old and in crumbles. | 9/20/2024 1:17 PM |
| 11 | Proper management - both financially and adminstratively | 9/20/2024 12:30 PM |
| 12 | street and water | 9/20/2024 12:25 PM |
| 13 | Providing services more efficiently to improve the city finances. | 9/20/2024 7:24 AM |
| 14 | Learn to manage our money. | 9/19/2024 1:24 AM |
| 15 | Support your emergency services. If you needed an ambulance, you would appreciate the work they do and treat them accordingly. Create a parks district. Create a fire district. You can't provide services or fix things without money. Our streets are crumbling. | 9/18/2024 8:02 PM |
| 16 | Too many employees within the general fund. And zero plan on how to fix it within coming years. | 9/18/2024 7:56 PM |
| 17 | Increasing our tax base to help defray climbing costs to services without over taxing its citizens. | 9/18/2024 3:13 PM |
| 18 | growth and business plans | 9/18/2024 12:04 PM |
| 19 | It's so disheartening to see our access to safe swimming areas and other recreation getting cut short and threatened constantly. Our kids deserve betterwe should be doing a lot more to ensure we make Miles City a healthy place for its residents. | 9/18/2024 10:30 AM |
| 20 | People need to pay more attention. This includes the community members that like to complain but don't want to be part of any discussion or solution. City Council members need to pay attention, not just attend the meetings but actually care and want to do something. The budget woes have been coming for a long time. I'm hopeful that the current administration can get the city back on track. | 9/18/2024 9:28 AM |

| 21 | Street maintenance. | 9/18/2024 8:12 AM |
|----|--|--------------------|
| 22 | Levee needs to be improved so extra flood insurance won't be required from homeowners | 9/18/2024 7:53 AM |
| 23 | Replacement of water and sewer lines and improvement of sidewalks seem to have some of the most widespread effects on homes and ability to navigate the community as well as reduce city workers time constantly dealing with failure of these areas after storms (sewer). | 9/18/2024 7:46 AM |
| 24 | So many needs and the city is brokemismanagement over a long period and lack of proper maintenance over the yearsnow have failing systems with no money. | 9/18/2024 7:09 AM |
| 25 | Fix the dike so we don't have to keep revisiting the issue. | 9/18/2024 6:58 AM |
| 26 | Streets and fire department | 9/17/2024 11:18 PM |
| 27 | Water and sewer system | 9/17/2024 5:09 PM |
| 28 | Making long term plans using short term financing. The city needs to look at longer term, low interest financing options for government infrastructure. | 9/17/2024 2:06 PM |
| 29 | Miles City needs more paved and accessible walking paths to promote community wellness, socialization, and access to nature trails. We have lovely rivers going through our city. Why can't we have a nature trail that is concrete that goes along it, so people can enjoy and access it more. | 9/17/2024 1:58 PM |
| 30 | Streets and general upkeep of all city responsibilities. | 9/17/2024 10:48 AM |
| 31 | Apparently budgeting is the biggest issue! And now all the pools/ splash pad are going to be closed next year, leaving kids with almost zero options of things to do during the day when it gets hot. Adults can't budget, and now all the kids get to suffer. | 9/17/2024 10:47 AM |
| 32 | The roads are horrible. They all need to be resurfaced. Most roads need lines painted, and ya'll seriously need to put stop signs at all intersections. Most people don't understand yield to the right. The weird intersection at Stower, Missouri, S. Montana and 8th needs to be reconfigured, I'm surprised there's not more accidents there since you can't see when turning left from Montana onto Stower and the mirror that's hanging across the street is useless, even when it's not broken. | 9/17/2024 10:44 AM |
| 33 | Too many employees that have zero benefit to the actual city. Just collecting a paycheck. Costing taxpayers more and more every day. Time to flush this idea and start over. City shop that doesn't do our own vehicles and farms the work out. Seems like that's not needed. There's a mountain of wasted labor and payroll just because this isn't run like an actual business. When you cover someone else's job you don't collect two salaries. | 9/17/2024 10:36 AM |
| 34 | Funding | 9/17/2024 10:28 AM |
| 35 | Water and sewer updates and fixing streets | 9/17/2024 10:11 AM |
| 36 | the flow of traffic on Haynes Ave. and the roads/pot holes. Not enough traffic lights on Haynes Ave. Leighton Blvd. needs better lighting. | 9/17/2024 10:11 AM |
| 37 | The streets- they are TERRIBLE all over town. Before any more money gets dumped into buildings and equipment, the streets HAVE to be fixed and fixed well. Temporarily patching and filling potholes the size of car tires is not cutting it anymore. | 9/17/2024 8:14 AM |
| 38 | Crumbling roads and buildings | 9/17/2024 7:19 AM |
| 39 | Lack of funding to have important public safety vehicles that run. | 9/17/2024 7:15 AM |
| 40 | Buildings falling apart, aging police and fire vehicles. | 9/17/2024 7:09 AM |
| 41 | Streets | 9/17/2024 6:39 AM |
| 42 | Water and Sewer | 9/17/2024 6:12 AM |
| 43 | Custer County fire should be the only fire department in Miles City. We do not need to pay for firefighters that respond to burnt toast at Eagles Manor multiple times a month. | 9/17/2024 6:03 AM |
| 44 | The biggest issue in my opinion is the streets. With this, I have two concerns. #1 would be the width of the streets, particularly around the schools. I feel like there are several safety issues with this particularly when school releases and everyone is picking up their child at the same | 9/17/2024 3:09 AM |

time. #2 is the uncontrolled intersections of the side streets. I feel like this is a major issue,

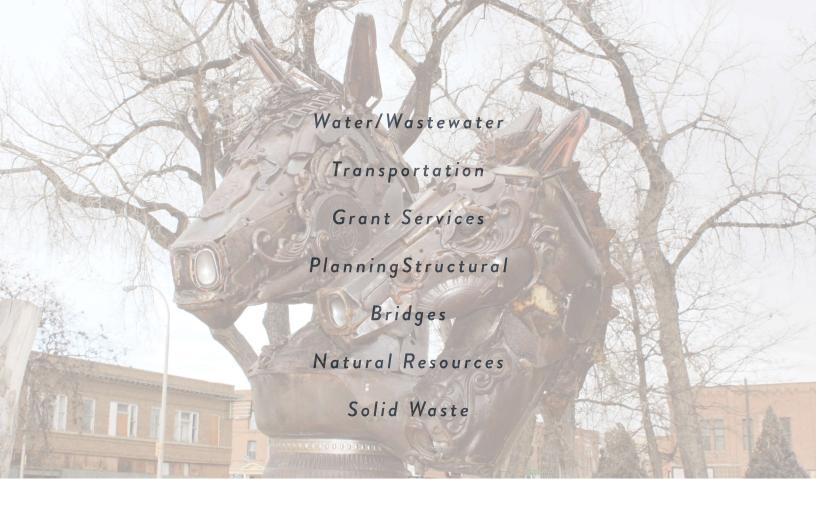
especially with many blocks having zero visibility around corners due to either vehicles parked on the street or large bushes/trees blocking the view. And then #3, the condition of the streets. The amount of potholes that are in the streets are around. That the city should stop letting groups donate things to the city that end up costing 9/16/2024 10:24 PM 45 employees their jobs!! (Splash pad) If they would have done proper research they would have found that the cost of running the splash pad was considerably higher then what they were told by the group that donated it! They have no money 9/16/2024 10:21 PM 46 Staying within their budgets 9/16/2024 10:10 PM 47 48 Connecting Haynes to downtown without risking residential deterioration 9/16/2024 9:32 PM 9/16/2024 8:46 PM 49 Street improvements The need for a new fire hall. 9/16/2024 8:45 PM 50 Roads are failing. Patch work is not efficient. 51 9/16/2024 8:33 PM 52 Roads! They are utterly ghastly. We also need a Parks and Recs department to care for City 9/16/2024 8:32 PM parks. Currently the city is failing at it. 53 Power grid 9/16/2024 8:19 PM 54 Pot holes, alley grading, storm drains 9/16/2024 7:42 PM Not enforcing ordinances 55 9/16/2024 7:39 PM 56 We need a new dike/levee. It is killing us not to have something done... so many lifetimes of 9/16/2024 7:36 PM saying it will be done yet not. 57 Cut backs and stop over spending by department heads. Cut staff back. So balancing the 9/16/2024 7:32 PM budget. Become a hard ass and make some changes that the union might hate. You need to balance the budget. Employees are not cheap. 58 Park and streets 9/16/2024 7:13 PM Funding to keep up with projects as many improvements need to be made and maintained 59 9/16/2024 7:13 PM 60 Financial help from the County 9/16/2024 7:10 PM 61 Money to pay for these things 9/16/2024 6:55 PM 62 Not having money as you don't have a grant writer 9/16/2024 6:38 PM 63 Levee 9/16/2024 6:12 PM 64 Bad roads and sewer drainage 9/16/2024 6:12 PM 65 Access to buildings and public places could be improved. They are okay now though, maybe 9/16/2024 5:41 PM down the road. 66 Lack of knowledge in leadership that includes follow through and willingness to say we need 9/16/2024 5:38 PM outside help to audit our system to ensure long term financial outcomes. What's always been doesn't mean it should be. Dike and flood plane.....very poorly ran fire dept 9/16/2024 5:21 PM 67 68 Waste of taxpayers money. Too much imbezelment by city employees . Too many useless 9/16/2024 4:56 PM employees and council members The city NEEDS things to keep kids busy. The parks, the splash pad/froggy pool and oasis are 69 9/16/2024 4:47 PM so important! 70 New mayor and council to start. New police chief as he has been terrible for about 7 years. 9/16/2024 4:44 PM Fire and ambulance can be privatized. 71 Streets...they are horrible 9/16/2024 4:44 PM 9/16/2024 4:40 PM 72 Clean drinking water.

| 73 | Budget vs taxes. The City has zero money and the taxpayers cannot continue to pay the increase. | 9/16/2024 4:14 PM |
|----|---|-------------------|
| 74 | Balancing the budget and taking care of the city taxpayer. Spending tax dollars as if it was your own money. | 9/16/2024 4:04 PM |
| 75 | Streets - potholes, curb stops, crosswalks, snow removal, water drainage | 9/16/2024 3:51 PM |
| 76 | Lack of outdoor activities for kids and families. | 9/16/2024 3:44 PM |
| 77 | Maintaining what we currently have and not taking on new projects and facilities we can not afford. | 9/16/2024 3:40 PM |
| 78 | Too many things falling into disrepair | 9/16/2024 3:38 PM |
| 79 | Water and Sewer lines being upgraded. Seeing how in Michigan the long term impact of poor water systems had on the health and wellbeing of a town and the ability for the community to thrive. If we don't take care of that our town will suffer because no one will move here or use services that require water if things are not safe. | 9/16/2024 3:34 PM |
| 80 | The deterioration of the parks department. Two people can NOT do that job. The city continually abuses one of its most valuable resources. | 9/16/2024 3:27 PM |
| 81 | Balancing a budget and making informed, objective decisions regarding city management regarding the cost of our most expensive services. Thinking objectively about ways to differently approach the fire department and ambulance costs are one of the most important things the City can consider moving forward. Additionally, funding a position for a grant writer is imperative if the City hopes to find alternative sources of funding outside our population's tax base. | 9/16/2024 3:27 PM |
| 82 | Water supply and streets . The roads are horrid every were in town down Leighton you about lose your entire car with pot holes they patch it and patch that don't last roads are not safe with no side walks in may ways | 9/16/2024 3:26 PM |
| 83 | Lack of proper leadership to get or maintain funding to grow. | 9/16/2024 3:22 PM |
| 84 | Utilities and Safety, so fire and police. Does seem like the infrastructure of Miles City is not keeping up with its growth. Commercial buildings going into places without much planning. | 9/16/2024 3:20 PM |
| 85 | Budget | 9/16/2024 3:12 PM |
| 86 | The funding issues that deals with the support of things such as the splash pad and the frog pool, our kids already don't have much do to. These resources are importuning to wanting to keep families in Miles City | 9/16/2024 3:09 PM |
| 87 | They spend money like the federal government, but don't have a bail out . Work on the little things and come up with long term solutions | 9/16/2024 3:08 PM |

Q15 If you would like to be kept informed about this project, please provide us with your email address:

Answered: 24 Skipped: 99

| ш | DECDONICES | DATE |
|----|--|--------------------|
| # | RESPONSES | DATE |
| 1 | buckyjohnson@hotmail.com | 10/23/2024 9:38 AM |
| 2 | Cindia@midrivers.com | 9/20/2024 12:30 PM |
| 3 | I will continue to follow the council meetings | 9/18/2024 8:02 PM |
| 4 | sydneym624@gmail.com | 9/18/2024 10:30 AM |
| 5 | Wazimumingi@hotmail.com | 9/18/2024 7:46 AM |
| 6 | Teddy4302@yahoo.com | 9/17/2024 10:48 AM |
| 7 | mcnameesarahl@gmail.com | 9/17/2024 10:47 AM |
| 8 | twamsley75@gmail.com | 9/17/2024 10:11 AM |
| 9 | mikemorris001@gmail.com | 9/17/2024 7:09 AM |
| 10 | bobbiaskin@hotmail.com | 9/17/2024 6:12 AM |
| 11 | tastein00@gmail.com | 9/17/2024 3:09 AM |
| 12 | jwinks2974@gmail.com | 9/16/2024 10:10 PM |
| 13 | Wacyarndt@live.ca | 9/16/2024 9:32 PM |
| 14 | steweys1964@outlook.com | 9/16/2024 8:46 PM |
| 15 | Melissasmith199@aol.com | 9/16/2024 7:45 PM |
| 16 | debleo2@outlook.com | 9/16/2024 7:39 PM |
| 17 | mtbear93@gmail.com | 9/16/2024 7:32 PM |
| 18 | smgray.sg@gmail.com | 9/16/2024 7:10 PM |
| 19 | Chelseychristianson@gmail.com | 9/16/2024 6:12 PM |
| 20 | joardi@midrivers.com | 9/16/2024 5:41 PM |
| 21 | Jbz59301@gmail.com | 9/16/2024 3:38 PM |
| 22 | Nicki2988@hotmail.com | 9/16/2024 3:38 PM |
| 23 | amstonie52@gmail.com | 9/16/2024 3:27 PM |
| 24 | Jaymescargill@gmail.com | 9/16/2024 3:26 PM |
| | | |



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APPENDIX B URBAN ROUTE PASER RATINGS

| | | | Road Da | ta | | | | | | P | roposed Improvements Asp | halt | Pro | oposed Improvements Conc | rete |
|--|--|--|--|----------------------|------------------------------|---|-----------------------|--|---|--------------------------|--------------------------------|-------------------------------|-----------------------------|---|--|
| Object ID | Road Name | В | llock | PASER Rating 2024 | Condition | Date Inspected | Average Width (FT) | Length (INTL FT) | Area (SF) | Asphalt Replacement (SY) | Asphalt Overlay Type 2 (SY) | Asphalt Crack Sealing (SY) | Asphalt Reconstruction (SY) | Asphalt Overlay Type 2 (SY) | Joint Replacement/Seal of Grinding (SY) |
| | | From | То | | | | | | | \$45.00 | \$21.00 | \$1.15 | \$135.00 | \$30.00 | \$125.00 |
| 311 | 5th | Washington | Palmer | 4 | Fair | 7/24/24 16:38 | _ | 804.27 | 40,213.48 | | \$93,831 | | | | |
| 312 | 5th | Palmer | Pleasant | 4.5 | Fair | 7/24/24 16:42 | 50 | 385.72 | 19,285.96 | | \$45,001 | | | | |
| 313 | 5th (Concrete) | Pleasant | Main St. | 3.5 | Poor | 7/24/24 16:47 | | 407.38 | 20,368.95 | | | | \$305,534 | | |
| 314 | 5th (Concrete) | Main St. | Bridge | 5 | Fair | 7/24/24 16:49 | | 329.39 | 16,469.62 | | | | | \$54,899 | |
| | 5th St Total | | | | | 7/24/24 | Ļ | 1,926.76 | 96,338.01 | | \$138,832 | | \$305,534 | \$54,899 | |
| 315 | Bridge | 5th | 8th | 5.5 | Fair | 7/24/24 16:53 | 1 | 983.34 | 49,167.06 | | \$114,723 | | | | |
| 316 | Bridge | 8th | 10th | 4 | Fair | 7/24/24 16:58 | 50 | 664.59 | 33,229.26 | | \$77,535 | | | | |
| 317 | Bridge | 10th | 11th | 6 | Good | | 4 | 273.76 | 13,687.92 | | | \$1,749 | | | |
| 318 | Bridge | 11th | Main Street | 6 | Good | 7/24/24 17:08 | | 522.55 | 26,127.51 | | | \$3,339 | | | |
| | Bridge St Total | | | | | 7/24/24 | | 2,444.24 | 122,211.76 | - | \$192,258 | \$5,088 | | | |
| 319 | N.Montana | Main St. | Pleasant | 4 | Fair | 7/24/24 17:09 | 4 | 457.37 | 17,380.07 | | \$40,554 | | | | |
| 320 | N.Montana | Pleasant | Leighton | 3.5 | Poor | 7/24/24 17:14 | 38 | 805.35 | 30,603.44 | \$153,017 | | | | | |
| 295 | N.Montana | Leighton | lvy | 4.5 | Fair | 7/23/24 19:04 | 4 | 1,025.48 | 38,968.16 | - | \$90,926 | | | | |
| 321 | N.Montana | lvy | Milwaukee | 5 | Fair | 7/24/24 17:21 | | 613.45 | 23,311.26 | | \$54,393 | | | | |
| | Montana Ave Total | | | | | 7/23/24-7/24/24 | | 2,901.66 | 110,262.93 | \$153,017 | \$185,872 | | | | |
| 275 | South Strevell | Balsam Drive | Wilson | 5 | Fair | 7/23/24 17:24 | 4 | 1,409.48 | 49,331.78 | | \$115,107 | | | | |
| 274 | South Strevell | Wilson | Tompy | 5.8 | Fair | 7/23/24 17:19 | 4 | 661.83 | 23,164.07 | | \$54,049 | | | | |
| 273 | South Strevell | Tompy | Comstock | 5.8 | Fair | 7/23/24 17:15 | 1 | 654.49 | 22,907.14 | | \$53,450 | | | | |
| 272 | South Strevell | Comstock | Stower | 6 | Good | 7/23/24 17:09 | 1 | 653.30 | 22,865.46 | | | \$2,922 | | | |
| 271 | South Strevell (Concrete 2012)(Asphalt 2024) | Stower | Batchelor | 7 | Good | 7/23/24 17:06 | 35 | 335.85 | 11,754.88 | | | \$1,502 | | | |
| 270 | South Strevell (Concrete 2012)(Asphalt 2024) | Batchelor | Dickinson | 7.8 | Good | 7/23/24 17:03 | 1 | 323.83 | 11,334.01 | | | \$1,448 | | | |
| 269 | South Strevell (Concrete 2012)(Asphalt 2024) | Dickinson | Pearl | 7.8 | Good | 7/23/24 16:58 | 1 | 302.24 | 10,578.33 | | | \$1,352 | | | |
| 260 | South Strevell (Concrete 2012)(Asphalt 2024) | Pearl | Wibaux Park Dr | 8 | Good | 7/23/24 16:06 | 1 | 537.00 | 18,794.97 | | | \$2,402 | | | |
| 261 | South Strevell (Concrete 2012)(Asphalt 2024) | Wibaux Park Dr | Main St. | 7 | Good | 7/23/24 16:12 | | 561.65 | 19,657.66 | | | \$2,512 | | | |
| | South Strevell Ave Total | | | | | 7/23/24 | | 5,439.67 | 190,388.30 | | \$222,607 | \$12,137 | | | |
| 262 | North Strevell | Main St. | Pleasant | 3.8 | Poor | 7/23/24 16:18 | 1 | 338.40 | 13,535.96 | \$67,680 | | | | | |
| 263 | North Strevell | Pleasant | Clark | 4 | Fair | 7/23/24 16:24 | 40 | 628.53 | 25,141.32 | | \$58,663 | | | | |
| 264 | North Strevell | Clark | Leighton | 4 | Fair | 7/23/24 16:28 | | 264.57 | 10,582.98 | | \$24,694 | | | | |
| | North Strevell Ave Total | | | | | 7/23/224 | | 12,110.84 | 430,036.85 | \$67,680 | \$83,357 | | | | |
| 290 | Pearl St | S. Strevell | S. Merriam | 8.5 | Good | 7/23/24 18:39 | 1 | 325.93 | 10,429.83 | | | \$1,333 | | | |
| 289 | Pearl St (Asphalt 2012) (Concrete 2024) | S. Merriam | S. Lake | 3.5 | Poor | 7/23/24 18:37 | | 991.94 | 31,742.03 | | | | \$476,130 | | |
| 288 | Pearl St (Asphalt 2012) (Concrete 2024) | S. Lake | S. Cottage | 4 | Fair | 7/23/24 18:33 | 32 | 325.68 | 10,421.77 | | | | | \$34,739 | |
| 287 | Pearl St (Asphalt 2012) (Concrete 2024) | S. Cottage | S. Prairie | 4 | Fair | 7/23/24 18:30 | _ | 651.28 | 20,840.92 | | | | | \$69,470 | |
| 286 | Pearl St (Asphalt 2012) (Concrete 2024) | S. Prairie | Atlantic | 3.8 | Poor | 7/23/24 18:25 | | 459.98 | 14,719.43 | | | | \$220,792 | | |
| | Pearl St Total | | | | | 7/23/24 | | 2,754.81 | 88,153.99 | | | \$1,333 | \$696,922 | \$104,209 | |
| 297 | 10th St | Atlantic | S. Tracks | 3.5 | Poor | 7/23/24 19:42 | _ | 285.30 | 14,264.95 | \$71,325 | | | | | |
| 299 | 10th St | Bridge | Main St | 5 | Fair | 7/23/24 19:51 | 50 | 331.66 | 16,583.23 | | \$38,694 | | | | |
| 298 | 10th St | N. Tracks | Bridge | 4 | Fair | 7/23/24 19:44 | | 272.41 | 13,620.69 | | \$31,782 | | | | |
| | 10th St Total | | | | | 7/23/24 | Ļ | 889.38 | 44,468.86 | | \$70,476 | | | | |
| 281 | Stower | Haynes | S. Earling | 4 | Fair | 7/23/24 17:57 | _ | 1,644.67 | 52,629.59 | | \$122,802 | | | | |
| 280 | Stower | S. Earling | S. Stacey | 5 | Fair | 7/23/24 17:51 | _ | 665.84 | 21,307.02 | | \$49,716 | | | | |
| 070 | Ctower | S. Stacey | S. Strevell | 4.5 | Fair | 7/23/24 17:45 | _ | 328.55 | 10,513.69 | | \$24,532 | | | | |
| 279 | Stower | o. olacey | | | | 7/23/24 18:12 | 32 | 650.95 | 20,830.52 | | | | | \$69,435 | |
| 282 | Stower (Asphalt 2012) (Concrete 2024) | S. Strevell | S. Jordan | 4 | Fair | | 4 ~~ | 030.93 | | | | | | | |
| 282 283 | Stower (Asphalt 2012) (Concrete 2024) Stower (Asphalt 2012) (Concrete 2024) | | | 4 | Fair Fair | 7/23/24 18:15 | 1 ~ | 664.82 | 21,274.38 | | | | | \$70,915 | |
| 282 | Stower (Asphalt 2012) (Concrete 2024) | S. Strevell | S. Jordan | 4 4 4 | | | | | | | | | | \$69,230 | |
| 282 283 | Stower (Asphalt 2012) (Concrete 2024) Stower (Asphalt 2012) (Concrete 2024) | S. Strevell S. Jordan | S. Jordan S. Lake | 4 | Fair | 7/23/24 18:15 | | 664.82 649.03 670.78 | 21,274.38 | | | | | | |
| 282 283 284 285 | Stower (Asphalt 2012) (Concrete 2024) Stower (Asphalt 2012) (Concrete 2024) Stower (Asphalt 2012) (Concrete 2024) | S. Strevell S. Jordan S. Lake | S. Jordan S. Lake S. Center | 4 | Fair Fair | 7/23/24 18:15 7/23/24 18:18 7/23/24 18:21 7/23/24 | V- | 664.82 649.03 | 21,274.38 20,769.10 | | | | | \$69,230 \$71,550 \$281,130 | |
| 282 283 284 285 | Stower (Asphalt 2012) (Concrete 2024) | S. Strevell S. Jordan S. Lake | S. Jordan S. Lake S. Center | 4 | Fair Fair | 7/23/24 18:15 7/23/24 18:18 7/23/24 18:21 | | 664.82 649.03 670.78 | 21,274.38 20,769.10 21,464.87 | | \$197,051 | | | \$69,230 \$71,550 | |
| 282 283 284 285 | Stower (Asphalt 2012) (Concrete 2024) Stower Total | S. Strevell S. Jordan S. Lake S. Center | S. Jordan S. Lake S. Center S. Montana | 4 4 4 | Fair Fair Fair | 7/23/24 18:15 7/23/24 18:18 7/23/24 18:21 7/23/24 | - 50 | 664.82 649.03 670.78 5,274.66 1,104.74 1,212.79 | 21,274.38 20,769.10 21,464.87 168,789.16 55,237.24 60,639.43 | | \$197,051 \$141,492 | | | \$69,230 \$71,550 \$281,130 | |
| 282 283 284 285 296 300 | Stower (Asphalt 2012) (Concrete 2024) Stower Total 8th St {Concrete) | S. Strevell S. Jordan S. Lake S. Center | S. Jordan S. Lake S. Center S. Montana | 4 4 4 4.5 | Fair Fair Fair Fair | 7/23/24 18:15 7/23/24 18:18 7/23/24 18:21 7/23/24 7/23/24 19:36 | | 664.82 649.03 670.78 5,274.66 1,104.74 | 21,274.38 20,769.10 21,464.87 168,789.16 55,237.24 | | \$197,051 | | | \$69,230 \$71,550 \$281,130 \$184,124 | |
| 282 283 284 285 296 300 | Stower (Asphalt 2012) (Concrete 2024) Stower Total 8th St {Concrete} | S. Strevell S. Jordan S. Lake S. Center | S. Jordan S. Lake S. Center S. Montana | 4 4 4 | Fair Fair Fair Fair | 7/23/24 18:15 7/23/24 18:18 7/23/24 18:21 7/23/24 7/23/24 7/23/24 19:36 7/23/24 20:01 | | 664.82 649.03 670.78 5,274.66 1,104.74 1,212.79 | 21,274.38 20,769.10 21,464.87 168,789.16 55,237.24 60,639.43 | | \$197,051 \$141,492 | | | \$69,230 \$71,550 \$281,130 \$184,124 | |
| 282 283 284 285 296 300 | Stower (Asphalt 2012) (Concrete 2024) Stower Total 8th St {Concrete} 8th St 8th St Total | S. Strevell S. Jordan S. Lake S. Center S. Montana Pacific | S. Jordan S. Lake S. Center S. Montana Pacific Pleasant | 4 4 4 4.5 | Fair Fair Fair Fair | 7/23/24 18:15 7/23/24 18:18 7/23/24 18:21 7/23/24 7/23/24 7/23/24 7/23/24 20:01 7/23/24 | | 664.82 649.03 670.78 5,274.66 1,104.74 1,212.79 2,317.53 | 21,274.38 20,769.10 21,464.87 168,789.16 55,237.24 60,639.43 | | \$197,051 | | | \$69,230 \$71,550 \$281,130 \$184,124 \$184,124 | |

| | Wilson St Total | | | | <u></u> | 7/23/24 | | 2,639.95 | 105,598.12 | | \$187,012 | \$3,252 | | |
|-----|---------------------|-------------------|-------------------|-----|---------|-----------------|----|----------|------------|-----------|-----------|---------|------|---|
| 301 | Pleasant | 5th | 6th | 7 | Good | 7/23/24 20:11 | | 335.29 | 16,764.71 | | | \$2,142 | | |
| 302 | Pleasant | 6th | 7th | 4.5 | Fair | 7/23/24 20:15 | | 326.65 | 16,332.43 | | \$38,109 | | | |
| 303 | Pleasant | 7th | 9th | 4 | Fair | 7/23/24 20:20 | 50 | 664.29 | 33,214.41 | | \$77,500 | | | |
| 304 | Pleasant | 9th | 11th | 3.5 | Poor | 7/23/24 20:24 | | 655.84 | 32,792.17 | \$163,961 | | | | |
| 305 | Pleasant | 11th | N. Montana | 4 | Fair | 7/23/24 20:27 | | 464.22 | 23,210.95 | | \$54,159 | | | |
| | Pleasant St Total | | | | | 7/23/24 | | 2,446.29 | 122,314.67 | \$163,961 | \$169,768 | \$2,142 | | |
| 310 | Washington | 5th | 7th | 5.5 | Fair | | | 659.49 | 29,676.97 | | \$69,246 | | | |
| 309 | Washington | 7th | 9th | 3.5 | Poor | 7/24/24 16:30 | 45 | 670.38 | 30,166.93 | \$150,835 | | | | |
| 308 | Washington | 9th | Woodbury | 3 | Poor | | | 462.71 | 20,821.98 | \$104,110 | | | | |
| | Washington St Total | | | | | 7/24/24 | | 1,792.57 | 80,665.87 | \$254,945 | \$69,246 | | | |
| 307 | Leighton | Woodbury | Knight | 4 | Fair | 7/24/24 16:24 | | 733.08 | 29,323.22 | | \$68,421 | | | |
| 306 | Leighton | Knight | N. Montana | 5 | Fair | 7/24/24 16:19 | | 358.03 | 14,321.34 | | \$33,416 | | | |
| 294 | Leighton | N. Montana | N. Center | 3.8 | Poor | 7/23/24 19:00 | | 667.62 | 26,704.81 | \$133,524 | | | | Ī |
| 293 | Leighton | N. Center | N. Cottage | 4 | Fair | 7/23/24 18:56 | | 319.95 | 12,798.10 | | \$29,862 | | | Ī |
| 292 | Leighton | N. Cottage | Valley Drive East | 4 | Fair | 7/23/24 18:53 | 40 | 833.33 | 33,333.16 | | \$77,777 | | | |
| 291 | Leighton | Valley Drive East | N. Strevell | 4.5 | Fair | 7/23/24 18:47 | 40 | 822.16 | 32,886.40 | | \$76,735 | | | |
| 265 | Leighton | N. Strevell | Winchester | 4 | Fair | 7/23/24 16:33 | | 645.12 | 25,804.82 | | \$60,211 | | | |
| 266 | Leighton | Winchester | N. Sewell | 4 | Fair | 7/23/24 16:40 | | 659.43 | 26,377.23 | | \$61,547 | | | |
| 267 | Leighton | N. Sewell | Legion | 4 | Fair | 7/23/24 16:45 | | 838.87 | 33,554.95 | | \$78,295 | | | |
| 268 | Leighton | Legion | Haynes | 4.5 | Fair | 7/23/24 16:49 | | 490.64 | 19,625.67 | | \$45,793 | | | |
| | Leighton Blvd Total | | | | | 7/23/24-7/24/24 | | 6,368.24 | 254,729.71 | \$133,524 | \$532,058 | | | |
| 322 | Milwaukee St | N.Montana | Garland St | 6 | Good | 7/24/24 17:25 | | 712.90 | 28,515.85 | | | \$3,644 | | |
| 323 | Milwaukee St | Garland St | Woodbury St | 6 | Good | 7/24/24 17:28 | 40 | 365.66 | 14,626.26 | | | \$1,869 | | |
| 324 | Milwaukee St | Woodbury St | Slough Road | 8 | Good | 7/24/24 17:30 | | 211.52 | 8,460.90 | | | \$1,081 | | |
| | Milwaukee St Total | | | | | 7/24/24 | | 1,290.08 | 51,603.00 | | | \$6,594 | | |
| 325 | Tatro St | 7th | Miles City Border | 7.5 | Good | 7/24/24 17:43 | 40 | 300.43 | 12,017.08 | | | \$1,536 | | |
| | Tatro St Total | | | | | 7/24/24 | | 300.43 | 12,017.08 | | | \$1,536 | | |
| 275 | Cemetery Rd | Balsam Drive | Miles City Border | 5 | Fair | 7/23/24 17:24 | 30 | 1,409.48 | 42,284.38 | | \$98,664 | | | |
| | Cemetery Rd Total | | | | | 7/23/24 | | 1,409,48 | 42,284.38 | | \$98.664 | | | |



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