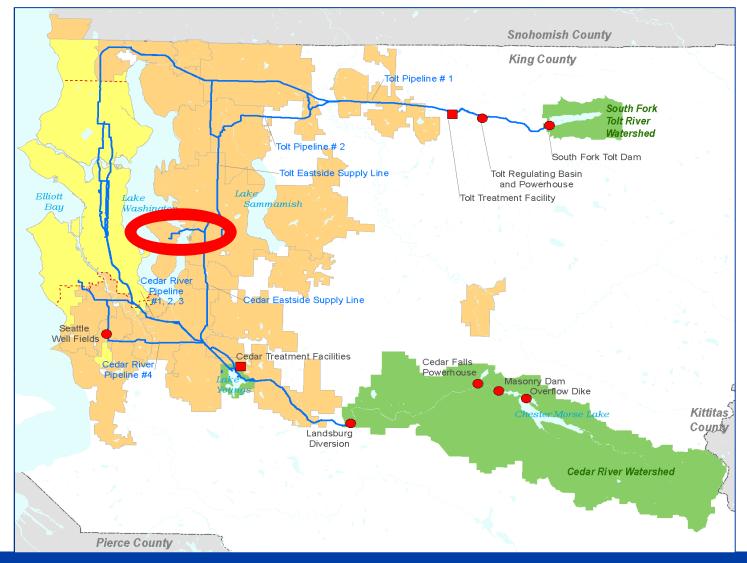
Mercer Island Pipeline Shutdown

What Happened, Lessons Learned, Next Steps

April 2023



Seattle Regional System



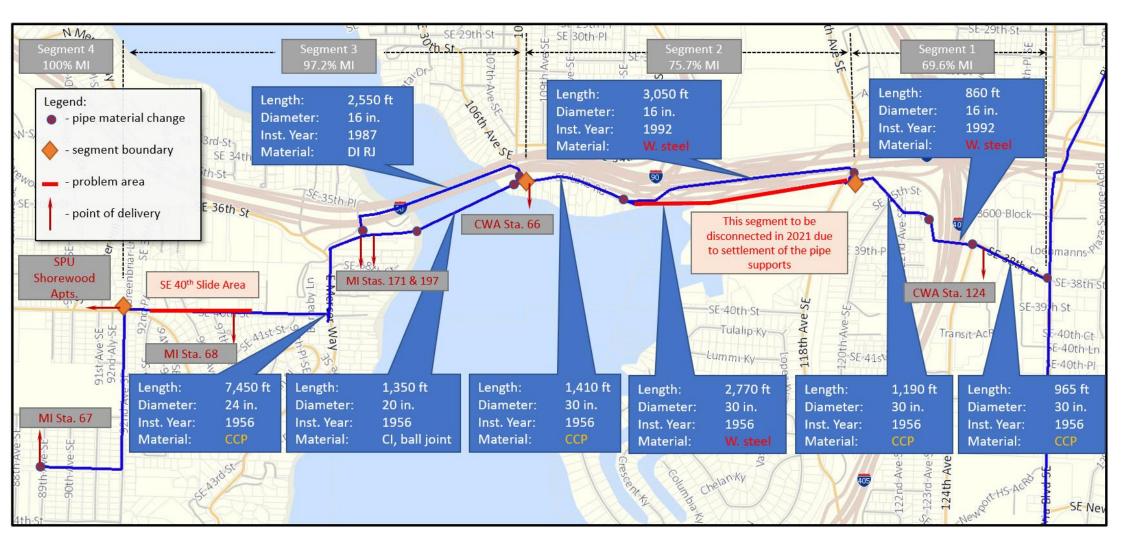
Seattle Retail Service Area

Wholesale Customers

Watersheds



Mercer Island Pipelines Subregional System



DI RJ = ductile iron restrained joint.
Typical modern standard pipe for up to about 16 in diameter

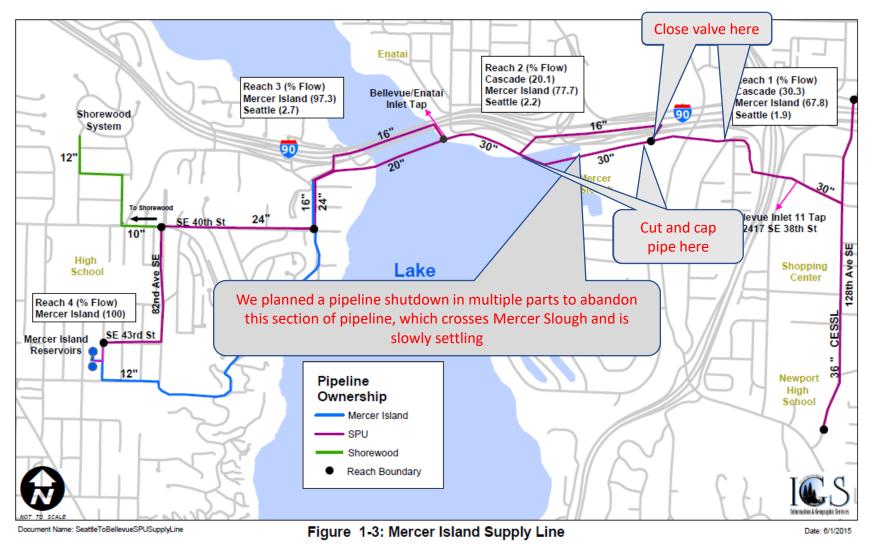
W steel = welded steel. Typical modern standard pipe for above about 16-24 in diameter

CCP = concrete cylinder pipe (thin walled steel pipe for watertightness, reinforced with wrapping bars or wire wrap, and surrounded by concrete). Harder to work on or weld to

CI, ball joint = cast iron ball joint pipe (ball joints typically used for flexibility like in river crossings)



Mercer Island Pipelines Subregional System



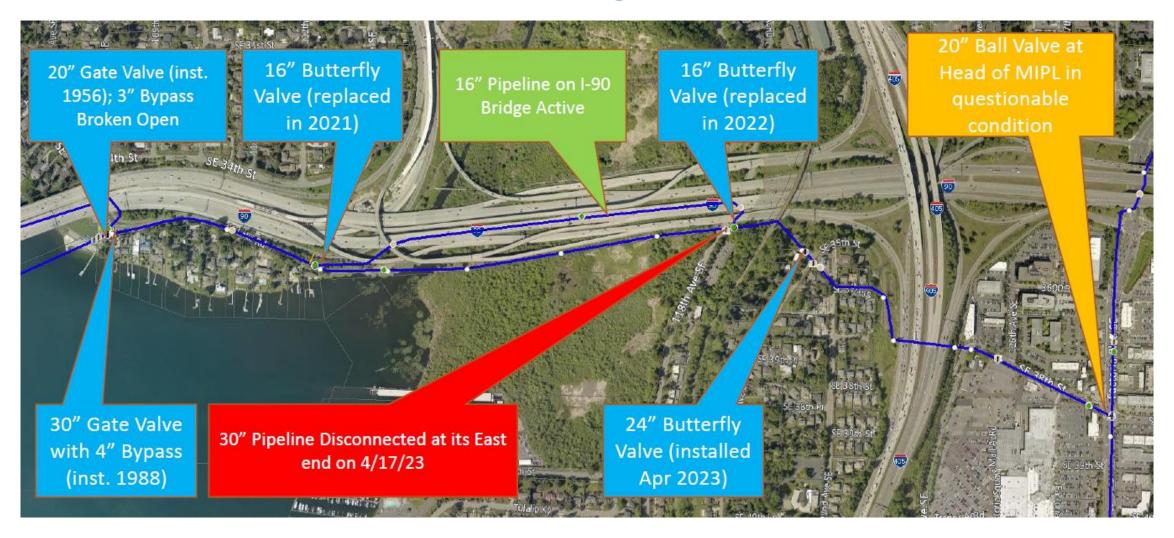


Mercer Island Pipelines Subregional System - Valve Issues





Mercer Island Pipelines Subregional System - Line Valves





Shutdown sequence

- Close valves Sunday night, April 16
- Perform cut and cap work on east section of Slough pipeline
- Open valves Tuesday morning, April 18

- Mercer Island operates without SPU water using its reservoirs
 - Can operate using reservoirs for only a few days

What Went Wrong - Part 1

- Valve at SE 120th Ave did not open on Tuesday morning
- Took crews several hours to diagnose that actuator was OK, gearing was OK – valve body and stem were not moving
- It's a ball valve without a bypass line no way to provide even a little water around it if it fails
- We had opened and closed that valve twice in 2022, no issues

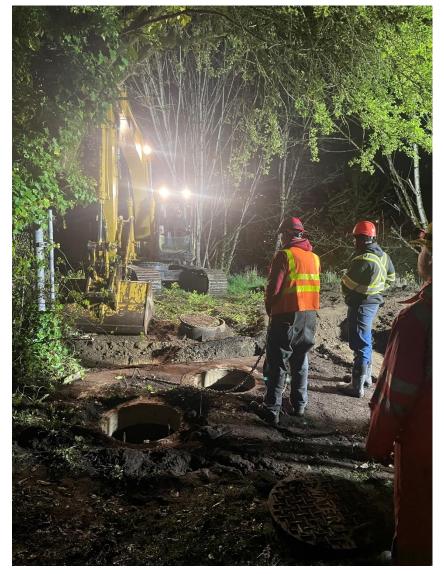
Response Plans

- Plan A: close upstream valve at Factoria, dig up and remove the vault lids, remove valve, replace with another valve
- Plan B: provide some bypass pumping from Bellevue at Enatai to Mercer Island

Enacted both plans in parallel

Customer Concerns

- Mercer Island was depending on their reservoirs to supply water the entire time
 - Working with their residents and businesses to reduce water usage
 - Preparing to declare a precautionary boil water notice if system pressures got too low (below 20 psi)
- Continuous communication with Mercer Island was very important throughout, on multiple staff levels



Valve vault before excavation

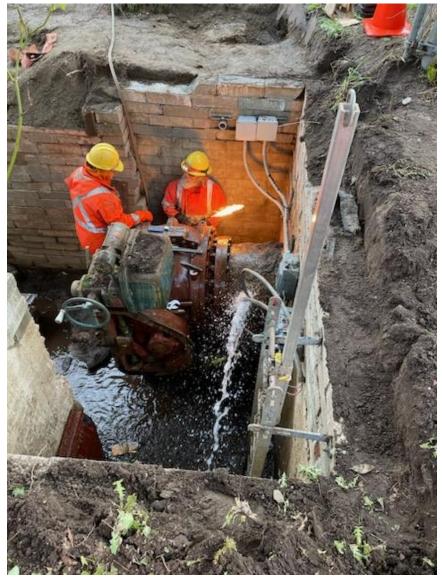


Valve vault after concrete lids removed





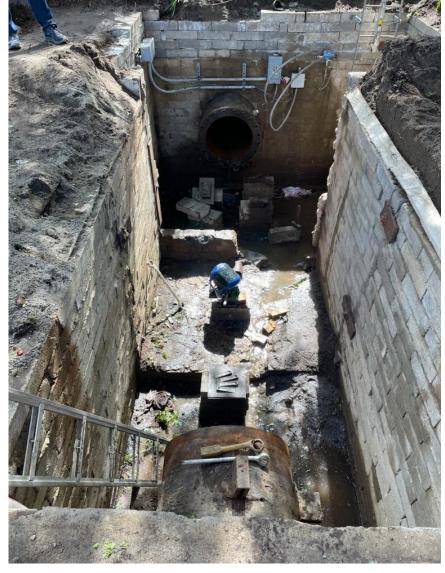
24-in ball valve that stuck closed



Removing 24-in ball valve



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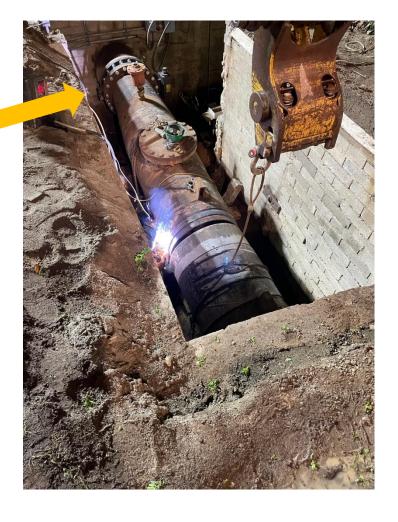
Vault cleared



24-in ball valve that stuck closed



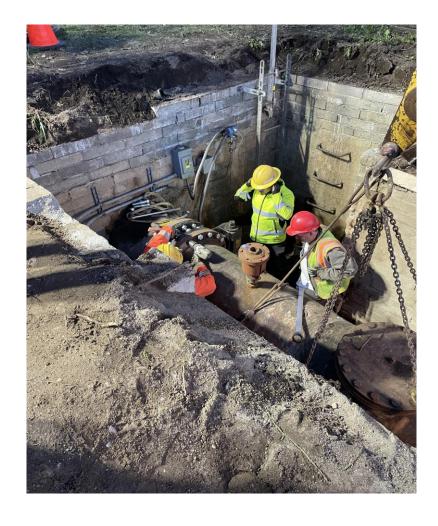




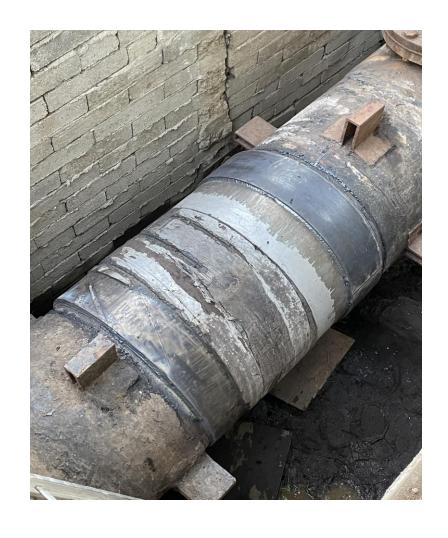
Replacement 24-in butterfly valve

Replacement 24-in butterfly valve in place and piping welded back together





Re-assembly with 24-in butterfly valve



Final welding complete



What Went Wrong, Part 2

- The bypass pumping required too much water from Bellevue Enatai – decreased their system pressure too low
- The pumping required higher discharge pressure than the discharge hose could tolerate
 - Required 175 psi; at about 150 psi the discharge hose tends to fail at couplings
- Need to plan a better bypass plan for next time, as a contingency plan









Bypass pumping setup from Bellevue Enatai to Mercer Island



What Went Wrong, Part 3

- Opening the valve at Factoria:
 - Valve closed smoothly for shutdown
 - Opened about 30 turns out of about 300 and stopped moving
- Also a ball valve, no bypass line around it
- Crews scrambled to take the valve apart enough to find the piece that had stripped a gear, turn the valve by hand and lock it open in place
- We had opened and closed that valve previously, but only down to 50% closed; last exercised about 10 years ago
- Valve exercising program needs attention



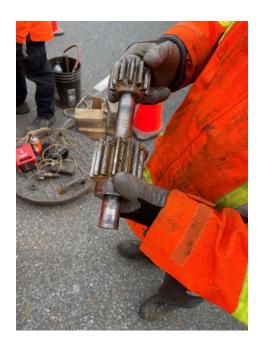


Valve that opened to 10% then froze is in the middle of the intersection in Factoria





Exposed gear at top of valve



Shear pin broke - top shaft gear came loose (by design to protect gears from damage)



Crews manually turning the valve using a t-wrench attached to the top valve gear



Next Steps - Short Term

• DONE: Clean up sites at Factoria (done), SE 120th, (two lower lids back on, top lid off because we'll want to add a bypass line), Enatai bypass

Next Steps - Long Term

- Develop options for long-term improvements to review with Mercer Island and Cascade
 - Consider adding bypasses around valves without them and upsize to use for minor water supply as well as equalizing pressure around the valves
 - Consider redundancy throughout this pipeline section one of the few spots in the water system without redundancy
 - Consider what to do about the valve at Factoria needs replacing; can it be moved out of the intersection?
 - Consider what to do about the valve at SE 120th OK as is, needs a bypass installed
 - Ball valve with remote control was in case of slough pipeline failing from settlement; that concern has gone away
- Order and stock spare valves, <u>especially for large valves without redundancy</u>
- Look at our valve exercising and maintenance protocols, <u>especially for large</u> valves with no redundancy



