

City of Mercer Island Water Supply Reliability Action Plan

October 17, 2023





Brief Review of Events that Led Us Here

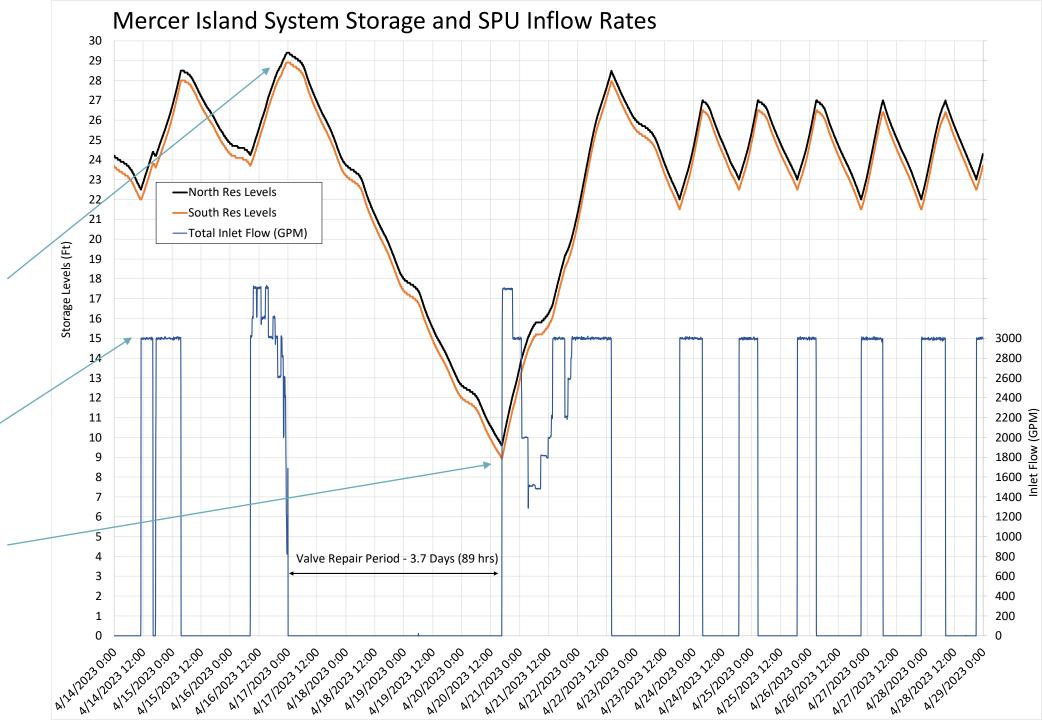
Mercer Island Pipelines Subregional System - Valve Issues



The Event in Data

Key Observations:

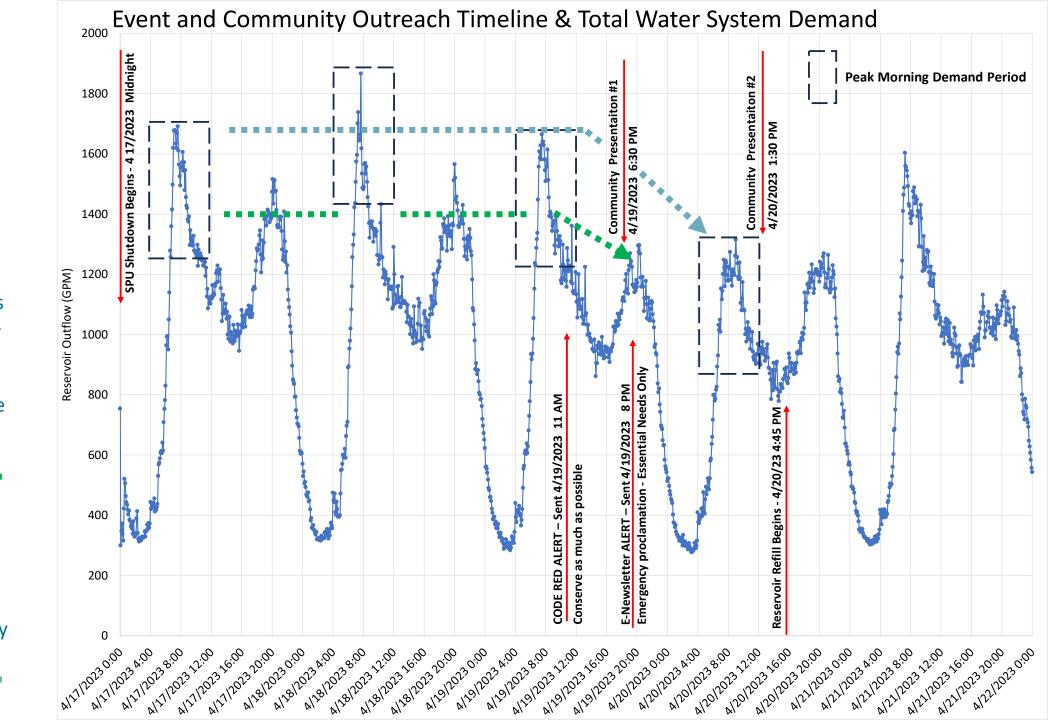
- Mercer Island made the wise decision to maximize storage in advance of the shutdown
- SPU supply operates on/off
- Restart of the SPU supply had some challenges in the first 24 hours



The Event in Data

Key Observations:

- In non-peak season, total system demands range from 300 gpm -1800 gpm
- ~15% reduction in the evening peak on 4/19/23
- 20% reduction in morning peak demands between 4/19 and 4/20/2023 with less than one day public notice



Project Objectives

To evaluate and develop nearand long-term opportunities to improve system reliability and reduce risk of future water supply emergencies

Overview of Project Approach

- ✓ Data/information request and review
- ✓ Conduct interviews
 - City leadership
 - Public Works management and staff
 - Fire Department leadership
- ✓ Conduct brief review of resiliency activities by others/industry.
- ✓ Develop list of potential *Actions Items* to improve resiliency
- ✓ Develop *Evaluation Criteria* to assess capabilities, benefits, barriers, trade-offs for each *Action Item*
- ✓ Begin collaboration with Utility Board
- Apply Evaluation Criteria to Action Items
- Refine, prioritize, and develop draft Action Plan
- Present draft Action Plan to Utility Board
- Present Action Plan to City Council

Action List Categories







INFRASTRUCTURE

PROGRAMMATIC

PERSONNEL

Examples:

Additional Pipeline Additional Storage Secondary Supply

Enhanced Planning
O&M Evaluations
Community Engagement

Staffing Training

Action Items Under Consideration

	SPU Supply Infrastructure	Second/parallel SPU supply line from east
		Second/new SPU supply line from west
		Comprehensive SPU valve renewal with robust bypass capabilities
		Selective SPU supply line renewal/ hardening
		New storage (Shorewood)
	Storage Management	New storage (south end)
		Expand existing storage (if feasible)
		Capability to fill existing storage from tanker trucks
		Seismic valve strategy (both tanks/one tank only)
 ure		In-line emergency water storage tanks
Ict		Portable / field deployable water storage tanks - to support fire response
l str		Portable / field deployable water storage tanks - to be used for defined points of distribution
Infrastructure		Emergency tenders
	Develop/ Enhance Secondary Supplies	Expand emergency well capacity – Non-potable
		Current and/or expand emergency well - Potable
		Lake non-potable (includes improved access for firefighting water supply)
		Lake potable (treatment plant, operational capabilities)
	Incremental System Hardening - Seismic Events	Replace most seismically vulnerable Pipe (AC and Cast Iron) with ductile iron;
		Use strategic placement of Earthquake Resistant Ductile Iron Pipe (ERDIP)
		Shake-Alert System control to critical rotating (pumping) equipment
	Energy Management/	Evaluate in-conduit hydroelectric generation (SPU fill into storage)
	Resilience	Optimize Reservoir Pump Station with smaller capacity duty pumps

Action Items Under Consideration

	Enhance Planning	Develop Post-Event Level of Service (LOS) goals (staff and policymakers)
		Review 2004 Seismic Vulnerability Analysis for currency
		Standby power:
		- Refueling Evaluation & Plan (New 500 KW Genset; First Hill Genset)
		- Establish priority restoration of service (with PSE)
		Evaluation of regional power loss on Island, impacts to sewer lift stations, and lake water quality implications
J	Supply Curtailment	Voluntary curtailment (all system)
ati		Mandatory curtailment (all system)
 E		Pre-planned geographic isolation (e.g. serve Town Center only)
Programmatic	O&M Evaluations	Operational flexibility (Loss of storage, loss of pump stations, ability to bypass with SPU)
l õ		Surge control - operation of hydrants and pumps, communications with fire department
		Assess water loss metrics
		Contingency plans for taking reservoirs/pump stations out of service
		Optimize infrastructure reliability (valve, hydrant exercise /condition assessment)
	Community Engagement/ Communications Strategy	Personal preparedness
		Scaled response (pre-defined triggers, conditions, and steps)
		Prepare "offline" webpages with information, explanations, and messaging

	Staffing	Emergency planning & community outreach
 nnel		Volunteer staffing (Emergency Well(s))
erso	Training	Internal cross-training
Д.		Joint/SPU/Regional cross-training

Evaluation Criteria Categories

Quantity of Water Level of Service



- Meets full supply needs: all events
- Reduced levels in system: all events
- Meets full system needs: local events
- Reduced levels in system: local events
- Reduced supply levels: available at Points of Distribution
- Will not meet supply needs

Quality of Water Level of Service



- Maintains current level of potability (in system)
- Potable source available at Points of Distribution
- Non-potable water at points of distribution – readily treated
- Non-potable
 water at points of
 distribution –
 difficult to treat

Duration of Relief



- Months/
 Continuous
- 2-4 Weeks
- 1 2 weeks
- 3 7 days
- 1 3 days
- < 1 day

Ease of Activation



not disrupted.

- No advanced warning required, and quickly brought into service in the system. Customers
- Some advanced warning required and can be placed into system service. Require some action by customers
- Requires substantial advanced notice and resources to implement. Not connected to system and requires significant effort from customers.

City Ownership & Control



- 100% City owned/controlled
- Shared ownership responsibility & control
- No ownership and limited control

Schedule to Implement





Straightforward to permit, design, & construct; achievable in <2 years.

- Increasing complexity; achievable in 2-5 years.
- 5-10 years
- 10 20 years
- > 20 years
- Highly uncertain

- < \$0.1M
- \$0.1 1 M
- \$1 10 M
- \$10 50 M
- \$50-100M
- >\$100M

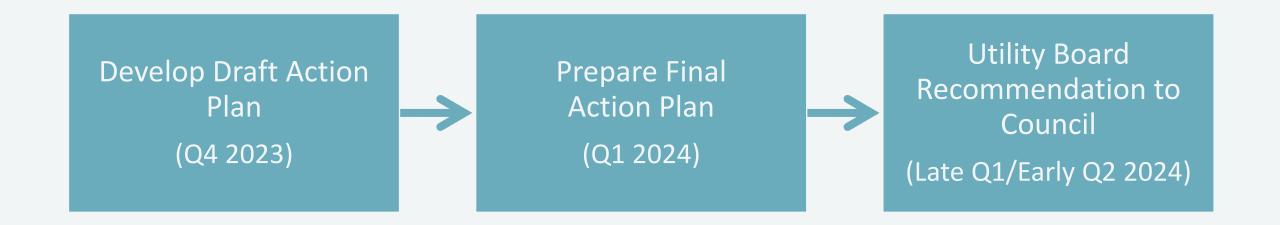
Working with Mercer Island Steering Team to develop weighting factors for these criteria

Will Use Phased Approach for Action Plan

Potential Early Action Items

- Enhanced Secondary Groundwater Supply
 - Conduct Feasibility Study for permanently connecting emergency well to system
 - Engage critical agencies (WDOE & WDOH)
- Enhanced Storage
- Enhanced Planning
 - Coordination with SPU re: system improvements
 - Review/update 2004 Seismic Vulnerability Analysis
 - Continue to build preparedness plans

Next Steps

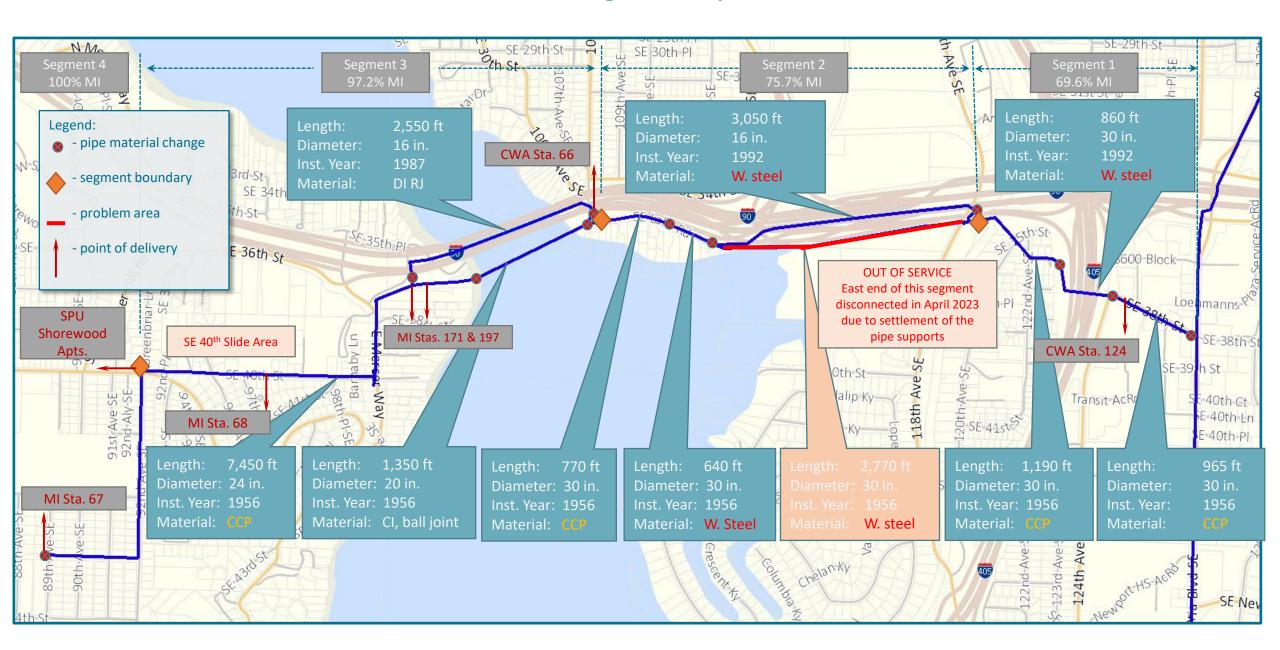




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Extra slides

Mercer Island Subregional System at a Glance



Evaluation Criteria Categories

Quantity of Water
Level of Service

Quality of
Water
Level of
Service

Duration of Relief

Ease of Activation

City Ownership & Control

Schedule to Implement

Cost

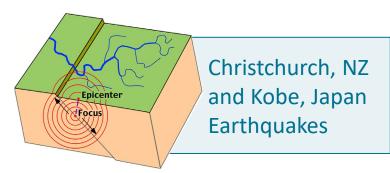
Ranking Strategy

Rank	Scale	Duration of Relief	City Ownership & Control	Cost
5	Major opportunity	Months/ Continuous	100% City	< 0.1 M
4	Moderate-Major opportunity	2-4 weeks	owned/ controlled	> 0.1 M - 1 M
3	Moderate opportunity	1 – 2 weeks	Shared	> 1 – 10 M
2	Minor-Moderate opportunity	3 – 7 days	ownership responsibility & control	> 10 – 50 M
1	Minor opportunity	1 – 3 days	No ownership	> 50 – 100 M
0	No opportunity	< 1 day	and limited control	> 100 M

Working with Mercer
Island Steering Team
to develop
weighting factors
for these criteria

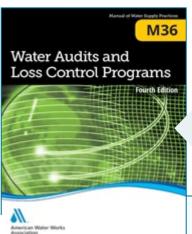
Reference Materials that Support the Action List

- Interviews
- Regional plans and goals
- Literature review ideas/goals











Recent Earthquakes: Implications for U.S. Water Utilities

Web Report #4408

AWWA M36 Key Performance Indicators

AWWA supports the use of the *Normalized Water Losses* indicator, a new KPI expressed in volume/service connection/day.



