

## **2 LAND USE ELEMENT**

### ***I. INTRODUCTION***

Mercer Island prides itself on being a residential community. As such, most of the Island's approximately 6.2 square miles of land area is developed with single family homes. The Island is served by a small Town Center and two other commercial zones which focus on the needs of the local population. Mixed-use and multifamily developments are located within the Town Center. Multifamily development also rings the Town Center and the western fringe of the smaller Commercial Office Zone.

Parks, open spaces, educational and recreational opportunities are highly valued and consume a large amount of land. The Island has 472 acres of park and open space lands including small neighborhood parks and trails as well as several larger recreational areas, including Luther Burbank Park and Aubrey Davis Park above the Interstate 90 tunnel. One hundred fifteen acres of natural-forested land are set aside in Pioneer Park and an additional 150 acres of public open spaces are scattered across the community. There are four elementary schools, one middle school and a high school owned and operated by the Mercer Island School District. In addition, there are several private schools at the elementary and secondary education levels.

Arts are integral to Mercer Island's identity, vitality, heritage, and shared values. The City of Mercer Island is committed to supporting and sustaining rich and diverse cultural and arts experiences and opportunities for the community. In 2018, the City incorporated the Arts and Culture plan as an appendix to the Comprehensive Plan incorporating the goals and policies in the Arts and Culture Plan into the City's Comprehensive Plan.

The community strongly values environmental protection. As a result, local development regulations have sought to safeguard land, water and the natural environment, balanced with private property rights. To reflect community priorities, development regulations also attempt to balance views and tree conservation.

### ***TOWN CENTER***

For many years, Mercer Island citizens have been concerned about the future of the community's downtown. Past business district revitalization initiatives (e.g., Project Renaissance in 1990) strove to overcome the effects of "under-capitalization" in the Town Center. These efforts sought to support and revitalize downtown commercial/retail businesses and devised a number of recommendations for future Town Center redevelopment. Growing out of previous planning efforts, a renewed interest in Town Center revitalization emerged in 1992—one looking to turn the 33-year-old downtown into the vital economic and social center of the community.

In 1992 the City of Mercer Island undertook a major "citizen visioning" process that culminated in a broad new vision and direction for future Town Center development as presented in a document entitled "Town Center Plan for the City of Mercer Island," dated November 30, 1994. The City used an outside consultant to help lead a five-day citizen design charrette involving hundreds of Island residents and design professionals. This citizen vision became the foundation for new design and development standards within the Town Center and a major part of the new Comprehensive Plan that was adopted in the fall of 1994. At the same time, the City invested about \$5 million in street and streetscape improvements to

create a central pedestrian street, along 78th Avenue and route the majority of vehicular trips around the core downtown onto 77th and 80th Avenues. Specific new design and development standards to implement the Town Center vision were adopted in December of 1995. The Mercer Island Design Commission, City staff and citizens used these standards to review all Town Center projects until 2002.

In 2002, the City undertook a major planning effort to review and modify Town Center design and development guidelines, based on knowledge and experience gained from the previous seven years. Several changes were made in the existing development and design standards to promote public-private partnerships, strengthen parking standards, and develop public spaces as part of private development. Another goal of the revised standards was to unify the major focal points of the Town Center including the pedestrian streetscape of 78th Avenue, an expanded Park-and-Ride and Transit Facility, the public sculpture garden, and the Mercerdale Park facility. As a result, the following changes were made to the design standards:

- Expanding sidewalk widths along the pedestrian spine of 78th Avenue between Mercerdale Park on the south and the Sculpture Garden Park on the north;
- Identifying opportunity sites at the north end of 78th for increased public spaces;
- Requiring that new projects include additional public amenities in exchange for increased building height above the two-story minimum; and
- Increasing the number of visual interest design features required at the street level to achieve pedestrian scale.

The changes to the design and development standards were formulated by a seven-member *Ad Hoc* Committee composed of citizen architects, engineers, planners and several elected officials. Working for three months, the *Ad Hoc* Committee forwarded its recommendations to the Planning Commission, Design Commission and City Council for review. The revised Town Center Development and Design Standards (Mercer Island City Code chapter 19.11) were adopted by City Council in July 2002 and amended in June 2016. They will continue to implement the Town Center vision.

The effects of the City's efforts to focus growth and revitalize the Town Center through targeted capital improvements, development incentives and design standards to foster high quality development are now materializing.

Between 2001 and 2007, 510 new housing units, and 115,922 square feet of commercial area were constructed in the Town Center. Between 2007 and August 2014, 360 new housing units, and 218,015 square feet of new commercial area were constructed.

During 2004, the City engaged in a major effort to develop new design standards for all non-single family development in zoning districts outside the Town Center. This effort also used an ad-hoc process of elected officials, design commissioners, developers, and architects. The design standards for Zones Outside of Town Center were adopted in December 2004. These standards provide new direction for quality design of non-residential structures in residential zones and other multi-family, commercial, office and public zones outside the Town Center.

In 2014, the City began a process to review the vision, Comprehensive Plan polices and development and design guidelines for the Town Center. This effort involved several stakeholder groups, 15 joint meetings of the Planning and Design Commissions and hundreds of public comments.

Updates to this document were made in 2014 to comply with the Countywide Planning Policies, including updated housing and employment targets.

In June 2020, the City Council enacted a moratorium on major new construction generally in the southeast quadrant of the Town Center. This moratorium temporarily prevented submittal of development applications while the City considered potential updates and amendments to development regulations within the Town Center, including requirements for ground-floor commercial use and for preserving existing commercial square footage. The City Council adopted new Town Center regulations and resolved the moratorium in 2022. The new regulations established commercial use standards for street frontage, a minimum floor area ratio for commercial uses along specific street frontages, and a standard of no net loss of commercial square footage. The principal purpose of the new development regulations is to support commercial uses in Town Center.

## *SUSTAINABILITY*

Mercer Island has a proud tradition of accomplishment toward sustainability. One of the earliest efforts was the formation of the Committee to Save the Earth by high school students in the early 1970s. Through the students' fundraising, the construction and opening of the Mercer Island Recycling Center (Center) was realized in 1975. The self-supported Center was well-patronized by Islanders and, during its many years of operation, it prevented millions of pounds of recyclable materials from ending up in the landfill while contributing to the development of a sustainability ethic on Mercer Island.

In 2006, a grassroots effort of Island citizens led the City to modify the vision statement in its Comprehensive Plan to include language embracing general sustainability, and in May 2007 the City Council committed to a sustainability work program as well as a specific climate goal of reducing greenhouse gas (GHG) emissions by 80 percent from 2007 levels by 2050, which was consistent with King County and Washington State targets. Later in 2007, the City Council set an interim emissions reduction goal (often called a "milepost") for City operations of five percent by 2012.

In 2012, the City convened a Sustainability Policy Taskforce, a City/community partnership, to recommend sustainability policies to the City. The City Council adopted its recommendations including dedicated staffing, incorporation of recommendations into City planning documents, development of a Sustainability Plan, and legislative actions to foster sustainability. The City's Sustainability Manager was hired in 2013.

Numerous community groups have contributed to sustainability accomplishments in the ensuing years, and many are still active, such as IslandVision, a nonprofit organization that had encouraged and supported sustainable practices on Mercer Island and helped launch an annual Earth Day fair called Leap for Green. In 2017, Sustainable Mercer Island (SMI) emerged as an umbrella group to help coordinate various initiatives on Island and to advocate for county and state-level climate measures. It has also helped organize and publicize solarize campaigns, youth environmental education, public outreach, advocating for bicycle and pedestrian facilities, and many other activities. Some are doing research, and many are volunteering with national and local organizations working to solve the climate crisis. One volunteer leads the very successful Green Schools program for the Mercer Island School District, supported by King County Department of Natural Resources and Parks. SMI fosters waste reduction, recycling, and conservation by students and schools. IslandVision, a nonprofit organization, encourages and supports sustainable

practices on Mercer Island. It provided to the City, in 2018, a technical analysis of GHG sources on Mercer Island and recommended strategies to reduce GHG emissions.

From 2010 to 2019, with the entire community's sustainability in mind, the City has implemented a wide range of outreach programs, efficiency campaigns, alternative energy initiatives, land-use guidelines, and other natural resource management measures designed to minimize the overall impacts generated by Island residents, for the benefit of future generations. Due to the 20-year horizon envisioned by this Comprehensive Plan, it is especially appropriate to include measures that address the long-term actions needed to reduce greenhouse gas emissions, ideally in collaboration with other local governments. Actions that the City will take in the management of its own facilities and operations are addressed in the Capital Facilities Element of this Plan. In 2018, the City continued to promote and support sustainable development, through the development of green building goals and policies for all residential development.

### *CLIMATE CHANGE*

Climate change has far-reaching and fundamental consequences for our economy, environment, public health, and safety. Cities have a vital role in mitigating and adapting to climate change both individually and by working collaboratively with other local governments. Current science indicates that to avoid the worst impacts of global warming we need to reduce global GHG emissions sharply.

In 2008, the City created a Climate Action Task Force which was charged with developing a climate action plan for the City and community. The resulting plan called for tracking emissions and the formation of a City/community partnership which was called the Green Ribbon Commission. It was tasked with identifying strategies to reduce GHG emissions. Notable outcomes were the successful promotion of Puget Sound Energy's Green Power Program, which generated funds to cover the cost of the solar array the City installed at the Mercer Island Community and Events Center, and the 22 Ways emissions reduction campaign.

Leap for Green Sustainability Fair spearheaded by IslandVision and co-developed with the City is a vital instrument to educate and encourage engagement in sustainability. In addition to food and entertainment, the fair offers activities for kids and adults, demonstrations and displays of environmentally friendly ways of living, sustainability vendors, and more. The fair was not held in 2019 due to budget constraints.

The City has been very active in addressing climate change and has received national recognition for its efforts. In 2013, the City was recognized by the EPA as a Green Power Community of the Year for its very successful Green Power sign-up campaign for residents and for its commitment to local solar power generation. It was awarded Sol Smart Gold Designation from the Department of Energy in January 2018 for meeting stringent and objective criteria targeting removal of obstacles to solar development including streamlined permitting. As of January 2018, there were 184 known solar installations in the City, higher per capita than any other Eastside City. The City offers same-day permitting for most solar installations and most require only an electrical permit. The City has also installed electric vehicle charging stations, banned plastic bags, successfully piloted bike share and ride hailing services, and contracted with PSE for energy from a new windfarm to power 100 percent of City facilities, among many other actions.

The Capital Facilities Element includes a summary of the City's actions to reduce its own carbon footprint.

In 2014, King County and cities formed the innovative King County-Cities Climate Collaboration (K4C) to coordinate and enhance local government climate efforts. Mercer Island was a founding member and remains a very active participant. The K4C has charted opportunities for joint action to reduce GHG emissions and accelerate progress toward a clean and sustainable future. Mercer Island, through K4C, seeks opportunities to partner on outreach to decision-makers and the public, adopt consistent standards and strategies, share solutions, implement pilot projects, and cooperate on seeking funding resources. In 2016, Mercer Island, along with King County and other partners in K4C, was recognized with a national Climate Leadership Award from EPA. In 2019, the City Council passed Resolution 1570, which adopted an updated version of the K4C Joint Climate Commitments.

In 2018 and 2019, the City added goals and policies to the Land Use Element that support climate change planning with Ordinances 18-13 and 19-23. These ordinances established Goals 26 through 29. This included a goal and policies that referenced the STAR Community Framework as a means for assessing the City's sustainability efforts. During the 2024 periodic review, goals and policies referring to the STAR Community Framework were amended to reflect that this framework was absorbed into the U.S. Green Building Council's LEED for Cities program.

Beginning in 2022, the City began composing a Climate Action Plan. The Climate Action Plan establishes strategies for the City to reduce greenhouse gas emissions and vehicle miles traveled to address climate change. Those strategies are an important step to move the City forward in its response to the changing climate. Where needed, goals and policies were amended or added to this Land Use Element to support the strategies in the Climate Action Plan, including amendments to the policies under goals 26, 27, and 28.

## **II. EXISTING CONDITIONS AND TRENDS**

### **TOWN CENTER**

The Town Center is a 76-acre bowl-shaped area that includes residential, retail, commercial, mixed-use and office-oriented businesses. Historically, convenience businesses — groceries, drugstores, service stations, dry cleaners, and banks — have dominated the commercial land uses; many of them belonging to larger regional or national chains. Retailers and other commercial services are scattered throughout the Town Center and are not concentrated in any particular area. With a diffused development pattern, the Town Center is not conducive to "browsing," making movement around the downtown difficult and inconvenient for pedestrians, physically disadvantaged persons and bicyclists.

Mercer Island's downtown is located only three miles from Seattle and one mile from Bellevue via I-90. I-90 currently provides critical vehicular, bicycle and pedestrian access to the Town Center as well as the rest of the Island. Regional transportation plans anticipate future development of a high capacity transit system in the I-90 corridor. In light of recent and potential future public transportation investments in the I-90 corridor and in keeping with the region's emerging growth philosophy, redevelopment and moderate concentration of future growth into Mercer Island's Town Center represents the wisest and most efficient use of the transportation infrastructure.

As required by the Growth Management Act of 1990, the Land Use Element presents a practical and balanced set of policies that address current and future land use issues. An inventory of existing land uses (Table 1) and a forecast of future development and population trends (Section III.) provide a backdrop for

issues and policies. Subsequent sections IV and V address major land use issues and policies for the Town Center and non-Town Center areas.

**Note: Table 1 requires additional information from the Puget Sound Regional Council (PSRC). Staff expect to get this information from PSRC before the updated Land Use Element is adopted. This table will be updated with that information once it is provided.**

**Table 1. Town Center Land Uses & Facts Snapshot (May 2015)**

Total Land Area	76.5 acres
Total Net Land Area (excludes public right-of-way)	61.1 acres
Total Floor Area (includes all uses)	2,385,723 square feet (20% office, 15% retail, and 65% residential)
Total Floor Area - Ratio	0.90
Total Housing Units	1,532
Total Net Residential Density	25 units/acre (Approx. 75 units/acre on sites with residential uses)
Total Employment	3,993 <sup>1</sup>

Notes: This table includes one mixed-use project currently under construction as of May 2015 (i.e., Hadley).

<sup>1</sup>This information is provided by the PSRC and is derived from Census data.

### AREAS OUTSIDE THE TOWN CENTER

Single family residential zoning accounts for 88 percent of the Island's land use. There are 3,534 acres zoned for single family residential development. This compares to 77 acres in the Town Center zones, 19 acres for Commercial Office zone, and 103 acres in multi-family zones (Table 2). City Hall is located in a Commercial Office zone, while other key civic buildings such as the Post Office and the Main Fire Station are located in the Town Center and City Hall. Many of the remaining public buildings, schools, recreational facilities and places of religious worship are located in residential or public zones.

**Table 2. Land Use Zones and Acreage (2014)**

Zone	Acreage
Business - B	2.85
Commercial Office - CO	19.45
Multifamily - MF-2	42.03
Multifamily - MF-2L	7.73
Multifamily - MF-3	53.73
Public Institution - P	284.31
Planned Business - PBZ	13.89
Single Family - R-12	77.44
Single Family - R-15	1277.04
Single Family - R-8.4	779.36
Single Family - R-9.6	1399.98
Town Center - TC	77.16

Note: Figures above include adjacent right-of-way.

Over the last 30 years, most public facilities have been re-constructed, or have planned additions, in sufficient quantities to serve current and projected populations. This category includes schools, parks and recreation facilities, streets and arterials, and fire stations. In 2015, the City constructed a new fire station on Southeast 68th Street to increase service capacity for the south end of the island. Northwood Elementary School was constructed in 2016, adding to the Mercer Island School District's capacity. [Refer to the Capital Facilities Element for a more in-depth discussion of public facilities.]

Residential zones in the City are primarily zoned for single-family residential development. There are four minimum lot sizes in single-family zones, ranging from 15,000 square feet, 12,000 square feet, 9,600 square feet, and 8,400 square feet. Existing single-family development is mostly made up of established neighborhoods constructed in the latter-half of the 20<sup>th</sup> Century. Most lots in the single-family zones are already subdivided and few are undeveloped. New development in the single-family zones is typically demolition of an existing home and replacement with a newer home.

The most densely developed neighborhoods are found on the Island's north end. This includes East Seattle and First Hill as well as neighborhoods immediately north and south of the I-90 corridor and areas along the entire length of Island Crest Way.

The least densely populated neighborhoods are ones with the largest minimum lot size and are designated as Zone R-15 (15,000-square-foot minimum lot size). These neighborhoods, generally located along East and West Mercer Way, contain the greatest amount of undeveloped residential land and often contain extremely steep slopes, deep and narrow ravines and small watercourses. Because environmentally sensitive areas often require careful development and engineering techniques, many of these undeveloped lands are difficult and expensive to develop.

Generally, Mercer Island's oldest neighborhoods are situated on a fairly regular street grid with homes built on comparatively small lots 40 to 60 years ago. Interspersed among the older homes are renovated homes and new homes that are often noticeably larger. Newer developments tend to consist of large homes on steeply pitched, irregular lots, with winding narrow private roads and driveways. Many residential areas of Mercer Island are characterized by large mature tree cover. Preservation of this greenery is an important community value.

Most Mercer Island multi-family housing is located in or on the borders of the Town Center. However, two very large complexes straddle I-90 and are adjacent to single family areas. Shorewood Apartments is an older, stable development of 646 apartment units. It was extensively remodeled in 2000. North of Shorewood and across I-90 is the retirement community of Covenant Shores. This development has a total of 237 living units, ranging from independent living to fully assisted living.

There is one Commercial/Office (CO) zone outside the Town Center. It is located along the south side of the I-90 corridor at East Mercer Way and contains several office buildings, including the Mercer Island City Hall. In the summer of 2004, the regulations in the CO zone were amended to add retirement homes as a permitted use with conditions.

For land use and transportation planning purposes, Mercer Island is designated as a High Capacity Transit community in the Puget Sound Regional Council's Vision 2050. This designation recognizes the

importance of the localities with high-capacity transit service as a place to focus new development due to the excellent access to employment centers, educational institutions and other opportunities. As such, Mercer Island will continue to see new employment and residential development, most of which will be concentrated in the Town Center. Employment will continue to grow slowly and will be significantly oriented towards serving the local residential community. Transit service will focus on connecting Mercer Island to other metropolitan and sub-regional centers via Interstate 90 and the region's high capacity transit system, including Sound Transit's East Link Light Rail.

### **III. GROWTH FORECAST**

#### **RESIDENTIAL AND EMPLOYMENT 20-YEAR GROWTH TARGETS**

The King County Countywide Planning Policies (CPPs) establish growth targets for all of the jurisdictions within King County. The CPPs were initially adopted in 1992, and have been amended several times since then. Elected officials from King County, the cities of Seattle and Bellevue, and the Sound Cities Association meet as the Growth Management Planning Council (GMPC). This Council makes recommendations to the County Council, which has the authority to adopt and amend the CPPs. King County amended the CPPs in 2021, updating the growth targets for cities and towns throughout the County. The updated growth targets extended the planning horizon through the year 2044. Table 3 shows the City of Mercer Island's housing and employment growth targets for 2024 through 2044.

**Table 3. Growth Targets**

Housing growth target (in dwelling units), 2024 – 2044	1,239
Employment growth target (in jobs), 2024 – 2044	1,300

#### **EMPLOYMENT AND COMMERCIAL CAPACITY**

According to the Puget Sound Regional Council, as of March 2020 there are approximately 7,325 jobs on Mercer Island. The City's development capacity is analyzed in the 2021 Urban Growth Capacity Report. That report shows that Mercer Island has sufficient development capacity to accommodate the 2044 employment and housing growth targets .

Table 4 summarizes employment capacity findings from the 2021 Urban Growth Capacity Report. The 2021 Urban Growth Capacity Report provides capacity for zones grouped by the type of land use. These categories are commercial and mixed-use. Mixed-use zones are those that allow both commercial and residential development. The City of Mercer does not have any zoned industrial lands.



**Table 4. Employment Capacity 2018 – 2035.**

Land Use	Vacant / Redevelopable	Floor Area Capacity	Square Feet per Job	Job Capacity
Commercial	Vacant	10,000	200	52
	Redevelopable	50,000	200	242
Mixed Use	Vacant	20,000	200	119
	Redevelopable	100,000	200	479
Total	Vacant	30,000	200	171
	Redevelopable	150,000	200	721
	Jobs in Pipeline	-	-	70
	Totals	180,000	200	962

Source: King County 2021 Urban Growth Capacity Report.

Note: The 2021 Urban Growth Capacity Report evaluates employment capacity for 2018 through 2035. If the study period were extended through 2044, there is sufficient capacity to accommodate the 1,300-job growth target.

### *RESIDENTIAL GROWTH*

The Comprehensive Plan contains three types of housing figures: a capacity estimate, a growth target, and a housing and population forecast. Each of these housing numbers serves a different purpose.

#### **Housing Capacity.**

As required in a 1997 amendment to the Growth Management Act (RCW 36.70A.215), recent growth and land capacity in King County and associated cities have been reported in the 2021 Urban Growth Capacity Report.

The capacity estimate identifies the number of new units that could be accommodated on vacant and redevelopable land given existing development and under current zoning. The capacity estimate is not a prediction of what will happen, merely an estimate of how many new units the Island could accommodate based on our current zoning code, the number and size of vacant properties, and some standard assumptions about the redevelopment potential of other properties that could accommodate additional development.

According to the 2021 Urban Growth Capacity Report, the City of Mercer Island has development capacity to accommodate 1,429 new housing units. Most of the housing development capacity is in medium-high and high-density residential zones, including Town Center. Table 5 summarizes residential capacity findings from the 2021 Urban Growth Capacity Report. The 2021 Urban Growth Capacity Report provides residential capacity in five categories based on assumed density: very low density (2.6 – 3.3 dwellings per acre), low density (4.6 – 6.1 dwellings per acre), medium-low density (2.6 – 3.3 dwellings per acre), medium-high density (22.7 dwellings per acre), and high density (100.6 – 167 dwellings per acre). The assumed densities are based on the achieved density in each zone.

**Table 5. Residential Development Capacity.**

Assumed Density Level	Vacant / Redevelopable	Assumed Densities Assumed Densities (low/high units per acre)	Net Developable Acres	Capacity in housing units
Very Low Density	Vacant	2.6/3.3	32.05	85
	Redevelopable	2.6/3.3	85.97	35
	Subtotal	N/A	118.02	120
Low Density	Vacant	4.6/6.1	21.12	98
	Redevelopable	4.6/6.1	107.54	138
	Subtotal	N/A	128.65	235
Medium Low Density	Vacant	22.7	0.45	10
	Redevelopable	22.7	1.13	0
	Subtotal	N/A	1.58	10
Medium High Density	Vacant	26	0	0
	Redevelopable	26	43.7	535
	Subtotal	N/A	43.7	535
High Density	Vacant	100.6/167	0.54	91
	Redevelopable	100.6/167	23.47	437
	Subtotal	N/A	24.01	528
All Zones	Vacant	N/A	54.16	284
	Redevelopable	N/A	261.81	1,145
	Total	N/A	315.97	1,429

Source: King County 2021 Urban Growth Capacity Report.

### Housing Targets.

As mentioned above, the City has a King County Growth Management Planning Council (GMPC) 2044 housing target of 1,239 new housing units. The housing target represents the number of units that the City is required to plan for under the Growth Management Act. The housing target is not necessarily the number of units that will be built on Mercer Island over the next two decades. Market forces, including regional job growth, interest rates, land costs, and other factors will have a major influence on the number of actual units created.

### Housing and Population Forecast.

**Note: The housing and population forecast section requires additional information from the Puget Sound Regional Council (PSRC). Staff expect to get this information from PSRC before the updated Land Use Element is adopted. This section will be updated with that information once it is provided.**

The third type of housing figure contained in the Comprehensive Plan is a local housing forecast. Table 4 contains a housing unit and population forecast for 2010 through 2030 conducted by the Puget Sound Regional Council (PSRC), using a parcel-based land use model called UrbanSim, based on existing zoning and land use designations.

PSRC anticipates an increase in housing units at an average annual growth rate of approximately 0.25 percent between 2010 and 2040. This represents an increase of approximately 453 housing units and 1,495 people over 30 years.

The Housing Unit and Population forecasts are informed estimates based on several factors such as growth trends for new single family and accessory dwelling units over the last several years, Puget Sound Regional Council forecasts of future household size, transportation systems and demand modeling, and real estate market fluctuations.

**Housing Density.**

**Note: The housing density section requires additional information from the Puget Sound Regional Council (PSRC). Staff expect to get this information from PSRC before the updated Land Use Element is adopted. This section will be updated with that information once it is provided.**

The average allowed density in the City of Mercer Island is more than 6.2 dwelling units per acre. This figure is based on the proportional acreage of each land use designation (or zones) that allows residential development, the densities permitted under the regulations in place today for that zone, and an assumption that the average practical allowed density for the Town Center is 99.16 units per acre. Since there is no maximum density in the Town Center and density is controlled instead by height limits and other requirements, the figure of 99.16 units per acre represents the overall achieved net density of the mixed-use projects in the Town Center constructed since 2006.

**Table 4. 2010-2030 Housing Unit and Population Forecast**

Year	Overall Household Size	SFR Units	Multi-family Units	Total Increase in units per decade	Total Housing Units	Population
2010 (Census)	2.48	6,873	2,236	N/A	9,109	22,699
2020 (Forecast)	2.54	7,201	2,257	349	9,458	24,991
2030 (Forecast)	2.53	7,349	2,266	157	9,615	25,243

2010 household size data obtained from the 2010 Census. All other data is from PSRC, using their 2013 Forecast parcel-based land use model using Urban Sim.

**IV. LAND USE ISSUES**

**TOWN CENTER**

- (1) Town Center is an area in the City where most new development will be focused in the coming years. The Town Center area includes land zoned for commercial retail, service, mixed, and office uses .. The Town Center is the largest mixed-use zone in the City and an important economic hub. Older commercial development in the Town Center consists of many one story strip centers, surrounded by parking lots. The Town Center subarea plan adopted in 1993 establishes the planning framework

for Town Center to redevelop with a mix of residential and commercial development. Mixed-use development is replacing existing commercial development as the Town Center redevelops. This has led to an increase in the number of residential dwellings in this area concurrent with changes to the type of commercial development in the zone. There is concern that redevelopment will displace existing businesses or reduce the total commercial square footage available for new and expanding businesses in Town Center. In 2022 the City adopted new regulations to limit the loss of commercial space as the area redevelops. As these regulations influence the built environment in Town Center, the City will need to monitor their influence on the availability and affordability of commercial space.

- (2) In 1994, the City made significant street improvements in the Town Center, which have resulted in a more pedestrian-friendly environment. However, more needs to be done on the private development side to design buildings with attractive streetscapes so that people will have more incentive to park their car and walk between shopping areas.
- (3) The Town Center is poorly identified. The major entrance points to the downtown are not treated in any special way that invites people into the business district.

### *OUTSIDE THE TOWN CENTER*

- (1) The community needs to accommodate two important planning values — maintaining the existing single family residential character of the Island, while at the same time planning for population and housing growth.
- (2) Accessory dwelling units are allowed by City zoning regulations, and offer a way to add housing capacity to single family residential zones without disrupting the character as much as other types of higher-density residential development.
- (3) Commercial Office and PBZ zones must serve the needs of the local population while remaining compatible with the overall residential character of the community.
- (4) Ongoing protection of environmentally sensitive areas including steep slopes, ravines, watercourses, and shorelines is an integral element of the community's residential character.
- (5) View protection is important and must be balanced with the desire to protect the mature tree growth.
- (6) Within the bounds of limited public resources, open space and park land must be preserved to enhance the community's extraordinary quality of life and recreation opportunities.
- (7) There is a lack of pedestrian and transit connections between the Town Center, the Park and Ride, and Luther Burbank Park.

**V. LAND USE POLICIES**

**TOWN CENTER**

Town Center Vision	
Mercer Island Town Center Should Be ...	
1.	THE HEART of Mercer Island and embody a small town character, where residents want to shop, eat, play and relax together.
2.	ACCESSIBLE to people of all ages and abilities.
3.	CONVENIENT to enter, explore and leave with a variety of transportation modes.
4.	WELL DESIGNED with public spaces that offer attractive settings for entertainment, relaxation and recreation.
5.	DIVERSE with a range of uses, building types and styles that acknowledge both the history and future of the Island.
6.	LOCAL providing businesses and services that meet every day needs on the Island.
7.	HOME to a variety of housing options for families, singles and seniors.

**GOAL 1:**

Create a mixed-use Town Center with pedestrian scale and connections.

- 1.1 A walkable mixed-use core should be located adjacent to a regional transit facility and be of sufficient size and intensity to create a focus for Mercer Island.

**Land Use and Development**

**GOAL 2:**

Create a policy and regulatory structure that will result in a diversity of uses that meets Islanders' daily needs and helps create a vibrant, healthy Town Center serving as the City's business, social, cultural and entertainment center.

- 2.1 Use a variety of creative approaches to organize various land uses, building types and heights in different portions of the Town Center.
- 2.2 Establish a minimum commercial square footage standard in Town Center to preserve the existing quantity of commercial space in recent developments as new development occurs.

**GOAL 3:**

Have a mixture of building types, styles and ages that reflects the evolution of the Town Center over time, with human-scaled buildings, varied height, setbacks and step-backs and attractive facades.

- 3.1 Buildings taller than two stories may be permitted if appropriate public amenities and enhanced design features are provided.

- 3.2 Locate taller buildings on the north end of the Town Center and step down building height through the center to lower heights on the south end, bordering Mercerdale Park.
- 3.3 Calculate building height on sloping sites by measuring height on the lowest side of the building.
- 3.4 Mitigate the "canyon" effect of straight building facades along streets through use of upper floor step-backs, façade articulation, and similar techniques.
- 3.5 Buildings on larger parcels or with longer frontage should provide more variation of the building face, to allow for more light and create the appearance of a smaller scale, more organic, village-like development pattern. Building mass and long frontages resulting from a single user should be broken up by techniques such as creating a series of smaller buildings (like Island Square), providing public pedestrian connections within and through a parcel, and use of different but consistent architectural styles to create smaller building patterns.
- 3.6 Building facades should provide visual interest to pedestrians. Street level windows, minimum building set-backs, on-street entrances, landscaping, and articulated walls should be encouraged.

**GOAL 4:**

Create an active, pedestrian-friendly, and accessible retail core.

- 4.1 Street-level retail, office, and service uses should reinforce the pedestrian-oriented circulation system.
- 4.2 Retail street frontages (Figure TC-1) should be the area where the majority of retail activity is focused. Retail shops and restaurants should be the dominant use, with personal services also encouraged to a more limited extent.

**GOAL 5:**

Encourage a variety of housing forms for all life stages, including townhomes, apartments and live-work units attractive to families, singles, and seniors at a range of price points.

- 5.1 Land uses and architectural standards should provide for the development of a variety of housing types, sizes and styles.
- 5.2 Encourage development of low-rise multi-family housing in the TCMF subareas of the Town Center.
- 5.3 Encourage the development of affordable housing within the Town Center.
- 5.4 Encourage the development of accessible and visitable housing within the Town Center.
- 5.5 Encourage options for ownership housing within the Town Center.

**Circulation and Parking**

**GOAL 6:**

Be convenient and accessible to people of all ages and abilities, including pedestrians, bicyclists, transit users and motorists.

**GOAL 7:**

Town Center streets should be viewed as multiple-use facilities, providing for the following needs:

- Access to local businesses and residences.
- Access for emergency vehicles.
- Routes for through traffic.
- Transit routes and stops.
- On-street parking.
- Pedestrian and bicycle travel.
- Sidewalk activities, including limited advertising and merchandising and restaurant seating.
- Occasional special events and outdoor entertainment.

7.1 Town Center streets should provide for safe and convenient multi-modal access to existing and future development in the Town Center.

7.2 Design streets using universal design principles to allow older adults and individuals with disabilities to "stroll or roll," and cross streets safely.

7.3 78th Avenue SE should be the primary pedestrian corridor in the Town Center, with ample sidewalks, landscaping and amenities.

7.4 77th Avenue SE should serve as the primary bicycle corridor connecting the regional bicycle network along I-90 and the planned light rail station with Mercerdale Park and the rest of the Island south of the Town Center.

**GOAL 8:**

Be pedestrian-friendly, with amenities, tree-lined streetscapes, wide sidewalks, storefronts with canopies, and cross-block connections that make it easy to walk around.

8.1 Provide convenient opportunities to walk throughout Town Center.

8.2 Create safe pedestrian routes that break-up larger City blocks.

**GOAL 9:**

Have ample parking, both on-street and off, and the ability to park once and walk to a variety of retail shops.

9.1 Reduce the land area devoted to parking by encouraging structured and underground parking. If open-air, parking lots should be behind buildings.

- 9.2 Encourage improved access to transit, bicycle, pedestrian and shared parking facilities to reduce trip generation and provide transportation alternatives, particularly for secondary trips once users reach the Town Center.
- 9.3 Consider a range of regulatory and incentive approaches that can increase the supply of public parking in conjunction with development proposals.
- 9.4 On and off-street parking should be well-lit, convenient and well-signed so that drivers can easily find and use parking.
- 9.5 Develop long-range plans for the development of additional commuter parking to serve Mercer Island residents.
- 9.6 Prioritize parking for Mercer Island residents within the Town Center.

**GOAL 10:**

Prioritize Town Center transportation investments that promote multi-modal access to regional transit facilities.

**GOAL 11:**

Promote the development of pedestrian linkages between public and private development and transit in and adjacent to the Town Center.

**Public Realm**

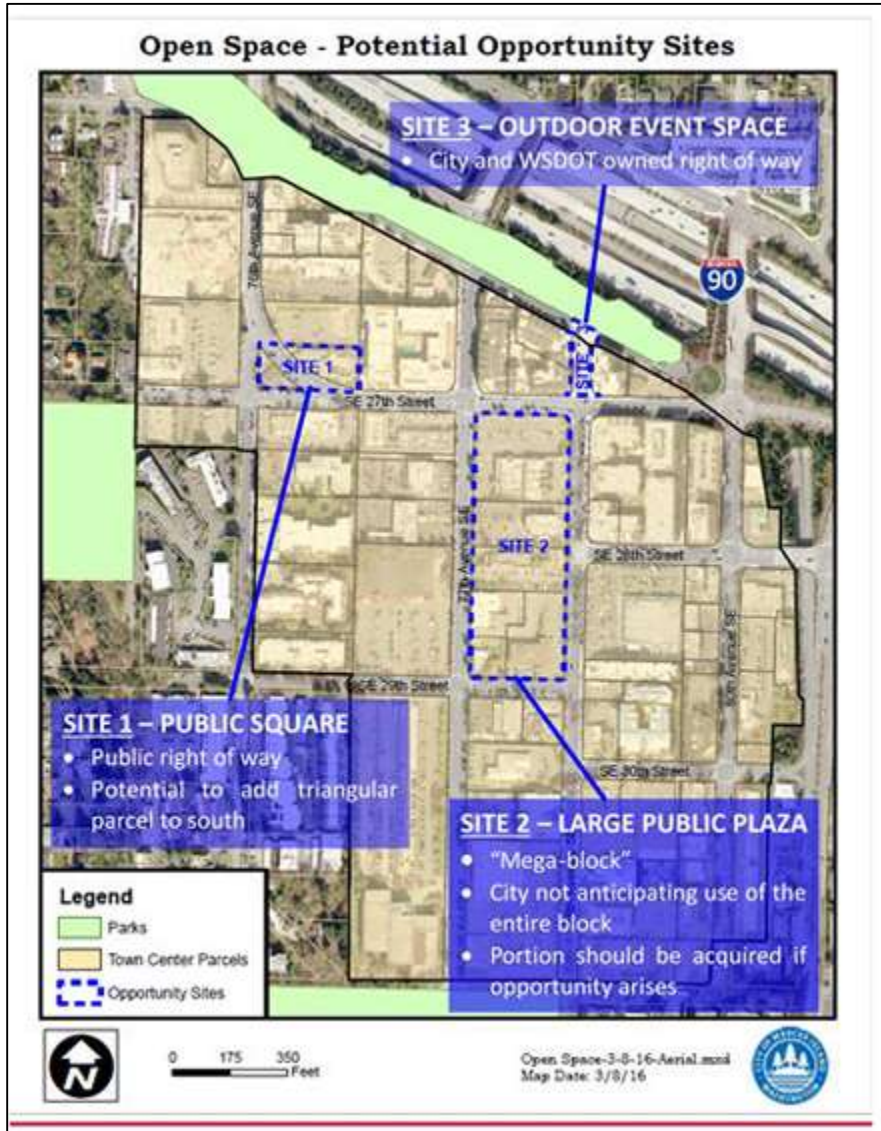
**GOAL 12:**

Have inviting, accessible outdoor spaces with seating, greenery, water features, and art that offer settings for outdoor entertainment and special events as well as for quiet contemplation.

- 12.1 Outdoor public spaces of various sizes in Town Center are important and should be encouraged.
- 12.2 Encourage the provision of on-site public open space in private developments. This can include incentives, allowing development agreements, and payment of a calculated amount of money as an alternative to dedication of land. In addition, encourage aggregation of smaller open spaces between parcels to create a more substantial open space.
- 12.3 Investigate potential locations and funding sources for the development (and acquisition if needed) of one or more significant public open space(s) that can function as an anchor for the Town Center's character and redevelopment. Identified "opportunity sites" are shown in Figure TC-2 and described below. These opportunity sites should not preclude the identification of other sites, should new opportunities or circumstances arise.



**Figure TC-2. Open Space — Potential Opportunity Sites**



Green Building

**GOAL 13:**

Town Center buildings should meet a high standard of energy efficiency and sustainable construction practices as well as exhibiting other innovative green features, above and beyond what is required by the existing Construction Code.

## **Economic Development**

### **GOAL 14:**

Support the further economic development of Mercer Island, particularly in the Town Center.

- 14.1 Establish economic development policies in an Economic Development Element.
- 14.2 Maintain a diversity of downtown land uses.
- 14.3 Support economic growth that accommodates Mercer Island's share of the regional employment growth target of 1,300 new jobs from 2024—2040, by maintaining adequate zoning capacity, infrastructure, and supportive economic development policies.
- 14.4 Create a healthy and safe economic environment where Town Center businesses can serve the needs of Mercer Island residents as well as draw upon broader retail and commercial market areas.

## *OUTSIDE THE TOWN CENTER*

### **GOAL 15:**

Mercer Island should remain principally a low to moderate density, single family residential community.

- 15.1 Preserve the neighborhood character in all residential zones.
- 15.2 Provide for housing types in residential zones, such as accessory dwelling units and additional middle housing types at slightly higher densities as outlined in the Housing Element.
- 15.3 Encourage multifamily and mixed-use housing within the existing boundaries of the Town Center, multifamily, and Commercial Office zones to accommodate moderate- to extremely low-income households.
- 15.4 Social and recreation clubs, schools, and religious institutions are predominantly located in single family residential areas of the Island. Development regulation should recognize the need and support the ability to maintain, update, and renovate social, recreational, educational, and religious facilities as allowed by the land use code. Such facilities are community assets which are essential for the mental, physical and spiritual health of Mercer Island. Future land use decisions should encourage the retention of these facilities.
- 15.5 Discourage incompatible land uses such as landfills, correctional facilities, zoos and airports in existing zones. Encourage compatible uses such as education, recreation, open spaces, government social services and religious activities .
- 15.6 Manage impacts that could result from new development in residential zones by establishing standards to:

- 15.6.A Regulate on- and off-street parking;
- 15.6.B Encourage the retention of landscaped areas and the retention and planting of trees;
- 15.6.C Establish incentives and anti-displacement measures consistent with the Housing Element; and
- 15.6.D Control new development to be compatible in scale, form, and character with existing surrounding neighborhoods.

**GOAL 16:**

Achieve additional residential capacity in residential zones through flexible land use techniques and land use entitlement regulations.

- 16.1 Encourage the use of the existing housing stock to address changing population needs and aging in place. Accessory dwelling units and shared housing opportunities should be considered in order to provide accessible and affordable housing, relieve tax burdens, and maintain existing, stable neighborhoods.
- 16.2 Through zoning and land use regulations provide adequate development capacity to accommodate Mercer Island's projected share of the King County population growth over the next 20 years.
- 16.3 Promote a range of housing opportunities to meet the needs of people who work and desire to live in Mercer Island.
- 16.4 Promote accessory dwelling units in single-family zones subject to specific development and owner occupancy standards.
- 16.5 Encourage development of middle housing where mandated by state law, outside of critical areas and ensure that it is compatible with the surrounding neighborhoods, with preference given to areas near high capacity transit.
- 16.6 Explore flexible residential development regulations and entitlement processes that support, create incentives for, and encourage public amenities such as wildlife habitat, accessible homes, affordable housing, and sustainable development.
- 16.7 Ensure development regulations allow the improvement of existing homes and do not create incentives to remove or replace existing homes.
- 16.8 Evaluate locally adopted building and fire code regulations within existing discretion to encourage the preservation of existing homes.

**GOAL 17:**

The allowed uses in commercial and mixed-use zones balance the City's economic development and housing needs.

- 17.1 The Planned Business Zone uses on the south end of Mercer Island are compatible with the surrounding single family zone needs. All activities in the PBZ are subject to design review. Supplemental design guidelines have been adopted.

- 17.2 Commercial uses and densities near the I-90/East Mercer Way exit and SE 36th Street are appropriate for that area. All activities in the Commercial Office zone are subject to design review and supplemental design guidelines may be adopted.
- 17.3 Add multifamily residential and other commercial uses to the Commercial Office zone. This should be accomplished through changes in zoning regulations that consider adverse impacts to surrounding areas.

### *NATURAL ENVIRONMENT POLICIES*

#### **GOAL 18:**

The protection of the natural environment will continue to be a priority in all Island development. Protection of the environment and private property rights will be consistent with all state and federal laws.

- 18.1 The City of Mercer Island shall protect environmentally sensitive lands such as watercourses, geologic hazard areas, steep slopes, shorelines, wildlife habitat conservation areas, and wetlands. Such protection should continue through the implementation and enforcement of critical areas and shoreline regulations.
- 18.2 Land use actions, storm water regulations and basin planning should reflect intent to maintain and improve the ecological health of watercourses and Lake Washington water quality.
- 18.3 New development should be designed to avoid increasing risks to people and property associated with natural hazards.
- 18.4 The ecological functions of watercourses, wetlands, and habitat conservation areas should be maintained and protected from the potential impacts associated with development.
- 18.5 The City shall utilize best available science during the development and implementation of critical area regulations. Regulations will be updated periodically to incorporate new information and as required by the Growth Management Act.
- 18.6 Encourage low impact development approaches for managing stormwater and protecting water quality and habitat.
- 18.7 Services and programs provided by the City with regards to land use should encourage residents to minimize their own personal carbon footprint, especially with respect to energy consumption and waste reduction.
- 18.8 The City's development regulations should encourage long term sustainable stewardship of the natural environment. Examples include preservation and enhancement of native vegetation, tree retention, and rain gardens.
- 18.9 Outreach campaigns and educational initiatives should inform residents of the collective impact of their actions on local, county, and state greenhouse gas emissions reduction goals.

- 18.10 The Stormwater Management Program Plan is hereby adopted by reference.
- 18.11 Ensure all people in Mercer Island have a clean and healthy environment, regardless of race, social, or economic status.
- 18.12 Reduce impacts to people and areas that have been disproportionately affected by noise, air, pollution, or other environmental impacts.

**GOAL 19:**

Protect and enhance habitat for native plants and animals for their intrinsic value and for the benefit of human health and aesthetics. Regulatory, educational, incentive-based, programmatic, and other methods should be used to achieve this goal, as appropriate.

- 19.1 Designate bald eagles as a Species of Local Concern for protection under the Growth Management Act. Identify additional Species and Priority Habitats of Local Concern referencing best available science and the Washington Department of Fish and Wildlife Priority Habitats and Species List. Determine how best to protect these species and habitats.
- 19.2 Encourage the inventorying of native plants and animals on Mercer Island and the habitats that support them. As part of this effort, identify pollinators and the native plants they depend upon.
- 19.3 Evaluate and enhance the quality of habitat to support the sustenance of native plants and animals with the appropriate balance of ground, mid-level, and tree canopy that provides cover, forage, nectar, nest sites, and other essential needs. In addition to parks and open spaces, preserve and enhance habitat in conjunction with residential, institutional, and commercial development and in road rights-of-way.
- 19.4 Critical areas and associated buffers should consist of mostly native vegetation.
- 19.5 Plants listed on the King County Noxious Weed and Weeds of Concern lists should be removed as part of new development and should not be planted during the landscaping of new development. Efforts should be made to reduce or eliminate, over time, the use of these plants in existing public and private landscapes and in road rights-of-way. New plantings in road rights-of-way should be native plants selected to benefit wildlife and community environmental values.
- 19.6 Important wildlife habitats including forest, watercourses, wetlands, and shorelines should be connected via natural areas including walking paths along forested road rights-of-way.
- 19.7 View preservation actions should be balanced with the efforts to preserve the community's natural vegetation and tree cover. [Relocated Policy 20.3]
- 19.8 Community tree canopy goals should be adopted and implemented to protect human health and the natural environment and to promote aesthetics. Encourage the conversion of grass to

- forest and native vegetation. Promote the preservation of snags (dead trees) for forage and nesting by wildlife.
- 19.9 Consider a community effort to establish new wetlands in recognition of the historical loss of wetlands.
- 19.10 When considering the purchase of land to add to community open space, prioritize the purchase and preservation of wetlands and stream headwaters, and areas which will enhance open space networks.
- 19.11 Support conservation on private property on Mercer Island through the use of conservation tools and programs including, but not limited to, the King County Public Benefit Rating System and Transfer of Development Rights programs.
- 19.12 Promote the use of soft shoreline techniques and limitations on night lighting to provide shallow-water rearing and refuge habitat for out-migrating and lake-rearing endangered Chinook salmon. Encourage the removal of bulkheads and otherwise hardened shorelines, overwater structures, and night lighting, especially south of I-90 where juvenile Chinook are known to congregate.
- 19.13 Promote the reduction of nonpoint pollution that contributes to the mortality of salmon, other wildlife, and vegetation. This pollution consists of pesticides, chemical fertilizers, herbicides, heavy metals, bacteria, motor oils, and other pollutants and is primarily conveyed to surface water features by stormwater runoff.
- 19.14 Promote the preservation of organic matter in planting beds and landscapes including leaves, grass clippings, and small woody debris. Encourage the import of organic material to landscapes including wood chips and finished compost to reduce water and fertilizer use and to promote food production for wildlife.
- 19.15 Promote awareness and implementation of the American Bird Conservancy's bird-friendly building design guidelines which prevent bird mortality caused by collisions with structures.
- 19.16 Promote awareness and implementation of the International Dark-Sky Association's methods to reduce the excess lighting of the night sky that negatively affects wildlife, particularly birds. Consider seeking certification as an International Dark-Sky Community.
- 19.17 Consider participation in the National Wildlife Federation's Community Wildlife Habitat Program. Encourage community members to seek certification of their homes as Certified Wildlife Habitat and consider seeking certification of Mercer Island as a Wildlife-Friendly Community.
- 19.18 Promote the establishment of bird nest boxes in parks and on private property for species that would benefit. Remind pet owners of the very significant bird mortality related to cats and to keep them indoors.
- 19.19 Promote wildlife watering.

## *GREEN BUILDING*

### **GOAL 21:**

Promote the use of green building methods, design standards, and materials, for residential development, to reduce impacts on the built and natural environment and to improve the quality of life. Green building should result in demonstrable benefits, through the use of programs such as, but not limited to, Built Green, LEED, the Living Building Challenge, Passive House, Salmon Safe, or similar regional and recognized green building programs.

- 21.1 Eliminate regulatory and administrative barriers, where feasible, to residential green building.
- 21.2 Develop a green building program that creates incentives for residential development and construction to incorporate green building techniques.
- 21.3 Consider expanding requirements for green building certification to additional zones and/or development of subdivisions as a component of a green building program.
- 21.4 Educate and provide technical resources to the citizens and building community on Mercer Island regarding green building as a component of sustainable development.

## *Climate Change*

### **GOAL 26:**

Continue to develop and refine City policies and implementation strategies to address climate change.

- 26.1 Adopt a Climate Element or equivalent components in this plan, as directed by state law, to plan for reducing greenhouse gas emissions and vehicle miles traveled and to improve community resilience by planning for climate preparedness, response, and recovery efforts.
- 26.2 The most recent version of the Climate Action Plan is hereby adopted by reference. This plan provides more specific policy direction and implementation guidance for climate action. This plan shall be updated periodically to reflect changing needs in the community.

### **GOAL 27:**

Reduce community-wide greenhouse gas emissions.

- 27.1 Collect data and report on Mercer Island GHG emissions annually. Document progress toward emission reduction targets consistent with King County-Cities Climate Collaboration (K4C).
- 27.2 Partner with the King County-Cities Climate Collaboration (K4C) and the community to mitigate climate change.
- 27.3 Provide public information and support to individual and community efforts to mitigate climate change.
- 27.4 Evaluate and prioritize actions to reduce GHG emissions.

- 27.5 Encourage the reduction of emissions from passenger vehicles through the development of zero- or low-greenhouse gas emitting transportation options and by reducing single-occupancy vehicle trips.
- 27.6 Promote an energy-efficient built environment by:
- 27.6.1 Focusing development where utility and transportation investments have been made;
  - 27.6.2 Promoting the use of renewable and zero- and low-GHG emitting energy sources;
  - 27.6.3 Encouraging the use of carbon-efficient building materials and building design;
  - 27.6.4 Reducing greenhouse gas emissions from the construction, heating, and cooling of residential structures by encouraging smaller single family residential housing units, moderate density housing (including duplexes and triplexes), and the use of green building materials and techniques; and
  - 27.6.5 Mitigating urban heat island effects by expanding tree canopy and vegetation cover.
- 27.7 Promote renewable power generation in the community.

**GOAL 28:**

Adapt to and mitigate local climate change impacts.

- 28.1 Prioritize the reduction of greenhouse gas emissions and other contributors to climate change.
- 28.2 Develop an adaptive response to expected climate change impacts on the community.
- 28.3 Increase carbon sequestration through expanding tree canopy and vegetation cover.

**VI. ACTION PLAN**

**GOAL 29:**

To implement land use development and capital improvement projects consistent with the policies of the comprehensive plan.

- 29.1 Improve the usability of the "Development Code" by simplifying information and Code format; eliminating repetitious, overlapping and conflicting provisions; and consolidating various regulatory provisions into one document.
- 29.2 Establish a Land Use Element implementation strategy and schedule in conjunction with each biennial budget cycle. This implementation strategy can be periodically updated and amended by City Council at any time thereafter and should detail the following:



- 29.2.A Actions from this element to be added to department work plans for the next biennial budget cycle;
  - 29.2.B Any funding including grants allocated to support the completion of these actions;
  - 29.2.C Any staff resources allocated to support the completion of these actions;
  - 29.2.D A schedule detailing the key actions and/or milestones for the completion of each action; and
  - 29.2.E A list of near-term future actions expected to be proposed to be added to department work plans in the next three to five years.
- 29.3 Prepare a biennial report tracking implementation of the Land Use Element. The report will be provided to the City Council prior to adoption of the budget.
- 29.4 Provide resources for actions to implement this element and respond to limited resources by using strategies such as:
- 29.4.A Alternate funding sources;
  - 29.4.B Public-private partnerships;
  - 29.4.C Reducing project or program scope to align with current biennial budget constraints; and
  - 29.4.D Amending the policies of the Land Use Element to reflect the City's capacity to implement the element.
- 29.5 Prioritize services and access to opportunity for people of color, people with low incomes, and historically underserved communities to ensure all people can attain the resources and opportunities to improve quality of life and address past inequities.
- 29.6 Coordinate with tribes to identify and mitigate potential impacts when implementing this element.

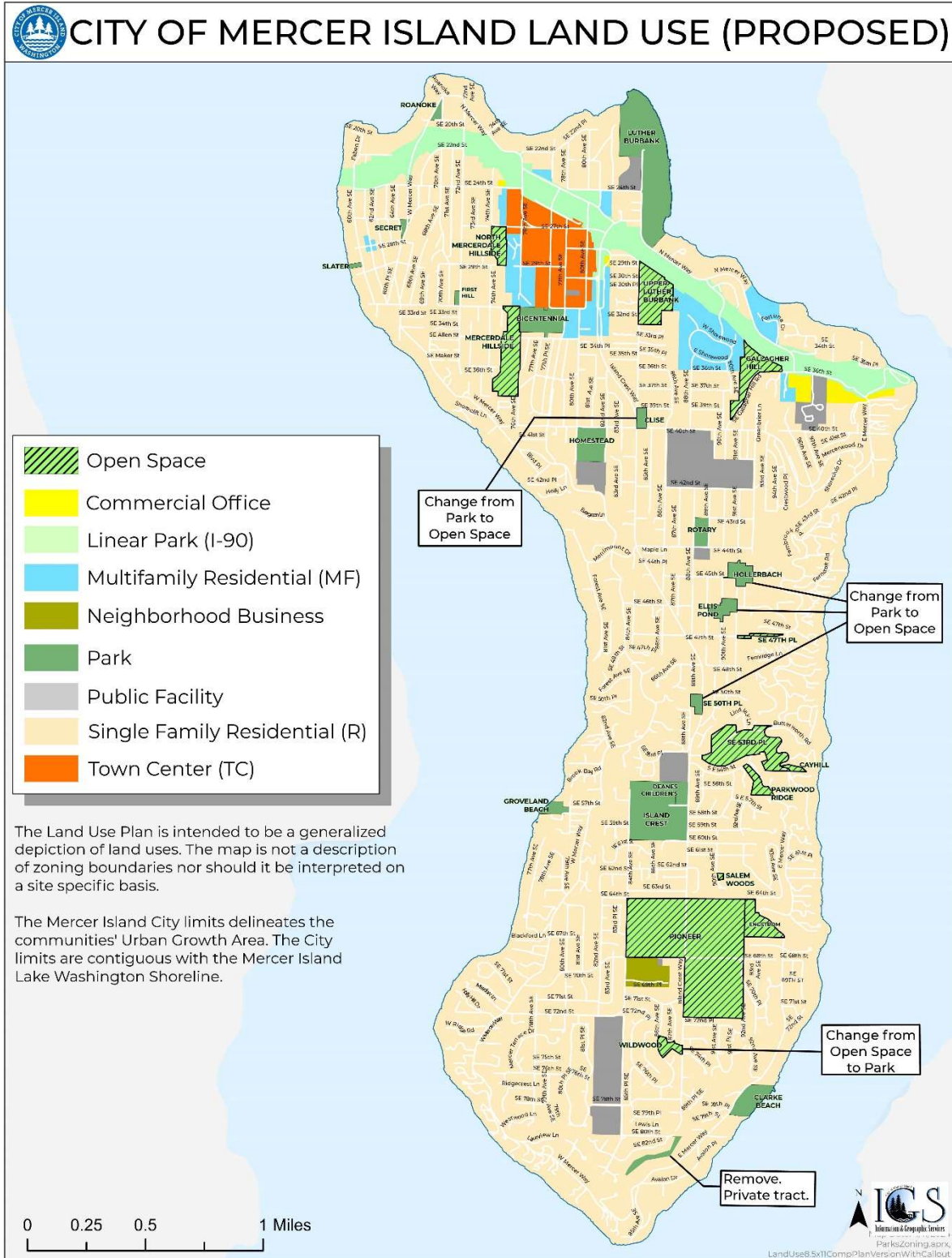
**VII. LAND USE DESIGNATIONS**

Land Use Designation	Implementing Zoning Designations	Description
Park	PI R-8.4 R-9.6 R-12 R-15	The park land use designation represents land within the City that is intended for public use consistent with the adopted Parks and Recreation Plan.
Linear Park (I-90)	PI	The linear park (I-90) land use designation primarily contains the Interstate 90 right-of-way. The land use designation is also improved with parks and recreational facilities (e.g., Aubrey Davis park, I-90 Outdoor Sculpture Gallery, etc.) adjacent to and on the lid above the Interstate 90 freeway.
Open Space	PI R-8.4 R-9.6 R-12 R-15	The open space use designation represents land within the City that should remain as predominantly unimproved open space consistent with the adopted Parks and Recreation Plan.
Commercial Office	C-O B	The commercial office land use designation represents commercial areas within Mercer Island, located outside of the Town Center, where the land use will be predominantly commercial office. Complementary land uses (e.g., healthcare uses, schools, places of worship, etc.) are also generally supported within this land use designation.
Neighborhood Business	PBZ	The neighborhood business land use designation represents commercial areas within Mercer Island, located outside of the Town Center, where the land uses will be predominantly a mix of small scale, neighborhood oriented business, office, service, public and residential uses.
Single Family Residential (R)	R-8.4 R-9.6 R-12 R-15	The single family residential land use designation (R) represents areas within Mercer Island where development will be predominantly single family residential neighborhoods. Complementary land uses (e.g., private recreation areas, schools, home businesses, public parks, etc.) are generally supported within this land use designation.
Multifamily Residential (MF)	MF-2 MF-2L MF-3	The multifamily residential land use (MF) represents areas within Mercer Island where the land use will be predominantly multifamily residential development. Complementary land uses (e.g., private recreation areas, schools, home businesses, public parks, etc.) are generally supported within this land use designation.
Town Center (TC)	TC	The Town Center land use designation represents the area where land uses consistent with the small town character and the heart of Mercer Island will be located. This land use designation supports a mix of uses including outdoor pedestrian spaces, residential, retail, commercial, mixed-use and office-oriented businesses.

Public Facility	C-O PI R-8.4 R-9.6 R-15 TC	The public facility land use designation represents land within the City that is intended for public uses, including but not limited to schools, community centers, City Hall, and municipal services.
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Figure 1. Land Use Map.



Note: Figure 1 will be updated to optimize the map symbology for web viewing.

**I. Introduction**

This Housing Element of the Comprehensive Plan details the policy approaches the City will take to manage projected housing growth and accommodate its housing needs.

**Housing Growth Target and Housing Needs**

In 2022, King County adopted [Ordinance 19384](#), which amended the Countywide Planning Policies (CPPs) and set housing growth targets for the cities in King County. Mercer Island’s projected housing growth target is 1,239 dwelling units.

In 2023, King County adopted [Ordinance 19660](#), which amended the Countywide Planning Policies (CPPs) to establish the number of dwelling units needed to accommodate moderate, low, very low, and extremely low-income households for cities throughout the county. The Housing Growth Target and Housing Needs by income level are shown in Table 1.

**Table 1. Mercer Island Housing Growth Target and Housing Needs.**

	Housing Growth Target	Housing Needs By Income Level							Emergency Housing <sup>2</sup>	
		0-≤30% AMI <sup>3</sup>			>30-≤50% AMI	>50-≤80% AMI	>80-≤100% AMI	>100-≤120% AMI		>120% AMI
		PSH <sup>1</sup>	Non-PSH <sup>1</sup>	Total ≤30% AMI						
20-years Total Need	1,239	339	178	517	202	488	4	5	23	237
% of total	100%	27%	14%	41%	16%	39.39%	0.32%	0.40%	1.86%	N/A
Average Units/year achieve in 20 Years (2024-44)	62	17	9	26	10	24	0	0	1	12

Source: King County Countywide Planning Policies (CPPs), current through Ordinance 19660.

Notes:

1. Permanent Supportive Housing (PSH)
2. Emergency Housing need is its own metric and not part of the housing need or housing growth target.
3. Area Median Income (AMI) for King County as tracked by the U.S. Department of Housing and Urban Development (HUD).

**Capacity to Accommodate Housing Growth Target and Housing Needs**

In 2022, King County enacted [Ordinance 19369](#), which adopted the King County Urban Growth Capacity (UGC) Report. The UGC Report established the land capacity analysis for the City of Mercer Island and found that the City has capacity for 1,429 dwelling units; enough capacity to accommodate its housing growth target.

In 2023, the WA Department of Commerce (Commerce) issued new guidance for complying with updated housing requirements in the WA Growth Management Act (GMA) to counties and cities. That guidance recommended a process by which cities

1 should evaluate development capacity to accommodate housing needs  
2 disaggregated by income level. Based on the Commerce guidance, the City prepared  
3 the Land Capacity Analysis (LCA) Supplement (Appendix X).

4  
5 The Land Capacity Analysis Supplement found that the City needed to increase  
6 multifamily and mixed-use development capacity by at least 143 units during the  
7 Comprehensive Plan periodic review to accommodate lower income housing needs.  
8 During the Comprehensive Plan periodic review, the City expanded development  
9 capacity with two actions. First, the City increased the maximum building height in  
10 selected Town Center subareas. Second, the City allowed multifamily development in  
11 the Commercial Office (C-O) zone. Those two actions were analyzed in the Land  
12 Capacity Analysis Supplement and were found to generate adequate capacity to  
13 accommodate the City's housing needs.

14  
15 The City prepared a Housing Needs Assessment (HNA) during the Comprehensive  
16 Plan periodic review (Appendix X). This assessment included an inventory and analysis  
17 of the existing housing stock that, combined with LCA, found that the City can  
18 accommodate its projected growth.

19  
20 **Permanent Supportive Housing and Emergency Housing**

21 Under the GMA the City must plan for two types of housing for households with  
22 income at or below 30 percent of the AMI: Permanent Supportive Housing (PSH) and  
23 non-permanent supportive housing. Housing need for extremely low-income housing  
24 is split into these two categories because these are two distinct housing types. PSH is  
25 intended to house people who need support services whereas non-PSH extremely  
26 low-income housing is meant for people at the lowest income level that do not  
27 necessarily need additional services. For reference, PSH is defined in [RCW](#)  
28 [36.70A.030\(31\)](#).

29  
30 In addition to planning for PSH, the City must also plan for emergency housing.  
31 Emergency housing provides temporary indoor accommodations for individuals or  
32 families who are homeless or at imminent risk of becoming homeless that is intended  
33 to address the basic health, food, clothing, and personal hygiene needs of individuals  
34 or families ([RCW 36.70A.030\(14\)](#)). Emergency housing is different from housing for  
35 extremely low-income households and PSH in that it is intended to be shorter-term  
36 accommodations. Emergency housing can include shelter space.

37  
38 Capacity for PSH and emergency housing was evaluated in the LCA Supplement. The  
39 LCA Supplement found that the Comprehensive Plan allows adequate capacity to  
40 accommodate its PSH and emergency housing needs.

41  
42 **Adequate Provisions**

43 The GMA requires the Housing Element to make adequate provisions for existing and  
44 projected needs of all economic segments of the community. This includes taking  
45 actions to address potential barriers to housing production. Barriers are factors that  
46 negatively affect production for different housing types. The Commerce Housing  
47 Element Update Guidebook 2 explains barriers as follows:

1 “For example, a city may be seeing a lot of detached single-family housing  
2 production on vacant land, and therefore determine that there are no  
3 significant barriers to single-family home construction. However, the same  
4 city may be seeing very little production of moderate density housing  
5 types such as townhomes or triplexes in zones where those types are  
6 allowed. If the city’s housing element is relying on capacity for those  
7 housing types to meet the needs of moderate-income households, then  
8 its housing element should also assess barriers specific to those housing  
9 types as well as actions to help overcome those barriers.”

10  
11 Table 2 provides the documentation of potential barriers and the programs and  
12 actions detailed in this Housing Element to overcome those barriers and achieve  
13 housing availability.  
14  
15

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**Table 2. Programs and Actions Needed to Achieve Housing Availability.**

Housing Type	Share of Existing Housing Units <sup>1</sup>	Likelihood Barriers Exist	Potential Barriers	Action or Program
Single-Family	67%	<b>Very Low Likelihood</b> given the large share of existing units	Development Regulations	No change.
			Other Limitations: Permitting Process	Comply with statewide legislation <sup>8(d)</sup> .
			Other Limitations: Development Capacity	No change.
Multifamily and Mixed-Use	27% <sup>2</sup>	<b>Moderate Likelihood</b> given the lower share of existing units and the need to increase capacity <sup>3</sup> during the periodic review	Development Regulations	Review multifamily zone development regulations to: <ul style="list-style-type: none"> <li>• Simplify the requirements</li> <li>• Reduce permit review times</li> <li>• Consider adjustments to bulk, dimensions, and parking standards</li> </ul>
			Other Limitations: Permitting Process	Consider streamlining design review for multifamily and mixed-use development, particularly for developments with income-restricted affordable units.
			Other Limitations: Development Capacity	Increase development capacity within existing Town Center and Commercial Office zone boundaries to address the capacity shortfall identified in the City's Land Capacity Analysis Supplement <sup>7</sup> .
			Other Limitations: Displacement Risk	Establish anti-displacement measures to reduce and mitigate risk of displacement in areas with increased displacement risk.
Middle Housing	6% <sup>4</sup>	<b>Moderate Likelihood</b> given the small share of existing units	Development Regulations	Comply with statewide legislation <sup>8(b)</sup> .
			Other Limitations: Permitting Process	Comply with statewide legislation <sup>8(b)</sup> .
			Other Limitations: Development Capacity	Comply with statewide legislation <sup>8(b)</sup> .
Income Restricted Units, Permanent Supportive Housing (PSH) and Emergency Housing	<1% <sup>5</sup>	<b>High Likelihood</b> given the small share of existing units	Development Regulations	<ul style="list-style-type: none"> <li>• Comply with statewide legislation<sup>8(a)</sup> for PSH and emergency housing</li> <li>• Adopt additional incentives to spur development of new income-restricted affordable housing units</li> </ul>
			Other Limitations: Permitting Process	<ul style="list-style-type: none"> <li>• Comply with statewide legislation<sup>8(a)</sup></li> <li>• Consider streamlining design review for developments with income-restricted affordable units.</li> </ul>
			Other Limitations: Development Capacity	<ul style="list-style-type: none"> <li>• Increase land capacity within existing boundaries to address the capacity shortfall identified in the City's Land Capacity Analysis Supplement<sup>7</sup></li> <li>• Comply with statewide legislation<sup>8(a)</sup></li> </ul>
			Funding Gaps	<ul style="list-style-type: none"> <li>• Maintain membership in A Regional Coalition for Housing (ARCH) and continue to contribute to the ARCH Housing Trust Fund (HTF)</li> <li>• Evaluate potential local revenue sources for affordable housing</li> <li>• Evaluate an affordable housing fee-in-lieu program</li> <li>• Use incentives to reduce the per-unit costs for affordable housing</li> </ul> Coordinate efforts with providers, developers, and government agencies
Accessory Dwelling Units (ADUs)	N/A <sup>6</sup>	<b>Very Low Likelihood</b> given ADUs are allowed in all single-family zones	Development Regulations	Comply with statewide legislation <sup>8(c)</sup>
			Other Limitations: Permitting Process	Comply with statewide legislation <sup>8(c)</sup>
			Other Limitations: Development Capacity	Comply with statewide legislation <sup>8(c)</sup>

Notes:

1. Source: U.S. Census Bureau 2022 American Community Survey (ACS), Table B25024. This is an estimate of the number of existing housing units based on an annual survey.
2. Multifamily and mixed-use housing type is categorized as residential development with ten or more units per structure.
3. A multifamily and mixed-use housing capacity deficit was found in the Land Capacity Analysis Supplement (Appendix X). The capacity deficit was addressed in the Comprehensive Plan periodic review, but additional actions can address other potential barriers.
4. Middle housing development is categorized as residential development with 2-9 units per structure.
5. The Puget Sound Regional Council (PSRC) maintains [an inventory of income restricted housing units per jurisdiction](#). As of November 6, 2023, PSRC tracked that there were 102 income restricted affordable housing units in Mercer Island. Per the PSRC inventory, there were 30 units for extremely low-income households, 59 units for very low-income households, and 13 units for low-income households.
6. Accessory dwelling unit share of housing units is combined with the single-family. Between 2006 and 2022, the City permitted 104 ADUs.
7. The Land Capacity Analysis Supplement was developed to evaluate whether the Comprehensive Plan allows adequate capacity to accommodate its housing needs (Appendix X).
8. Statewide legislation passed in the years preceding the Comprehensive Plan periodic review affected several types of housing as follows:
  - a. House Bill 1220 – Adopted in 2021, this bill amended several GMA requirements and also set limits on how jurisdictions can regulate PSH and emergency housing;
  - b. House Bill 1110 – Adopted in 2023, this bill requires cities to allow middle housing types in zones where single-family homes are allowed. Jurisdictions must make amendments to comply with this bill within six months of the Comprehensive Plan periodic review;
  - c. Housing Bill 1337 – Adopted in 2023, this bill requires cities and counties to amend the development regulations for ADUs. Jurisdictions must make amendments to comply with this bill within six months of the Comprehensive Plan periodic review; and



d. Senate Bill 5290 – Adopted in 2023, this bill requires cities and counties to meet permit review timetables.

DRAFT

**Racially Disparate Impacts and Displacement Risk**

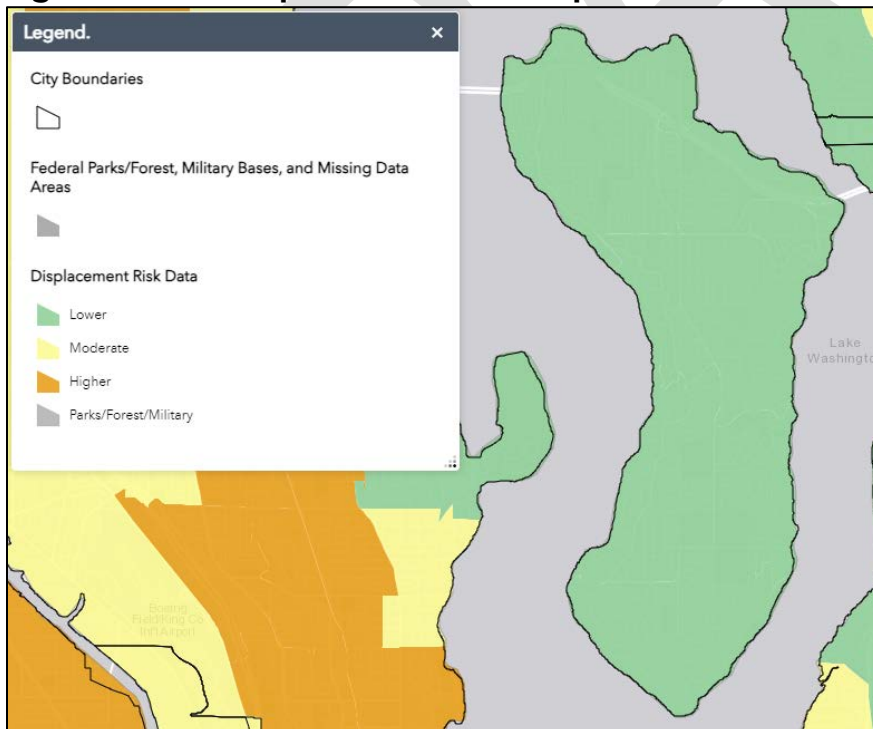
In 2021, the GMA was amended to require jurisdictions to identify potential racially disparate impacts, take steps to address those impacts, and reduce displacement risk. In 2023, Commerce provided guidance for complying with the GMA requirement to identify and begin undoing racially disparate impacts established in [RCW 36.70A.070\(2\)\(e\)-\(g\)](#). Based on that guidance, the City prepared the Racially Disparate Impacts (RDI) Evaluation. The RDI Evaluation provides the analysis and policy evaluation to identify policies that may have resulted in racially disparate impacts and identify areas at higher risk of displacement (Appendix X).

The RDI Evaluation found that the primary racially disparate impacts are:

- Renting households are more cost-burdened than homeownership households by a margin of 20 percentage points;
- Households of color are eight percentage points more likely than White households to be housing cost-burdened; and
- Black or African American households in Mercer Island are severely housing cost-burdened at more than double the rate of any other racial group.

Figure 1 shows the PSRC displacement risk mapping for Mercer Island census tracts. All tracts on Mercer Island were in the lower risk category, suggesting that most of Mercer island in general has a lower risk of displacement occurring compared to other census tracts in King, Pierce, Snohomish, and Kitsap counties.

**Figure 1. PSRC Displacement Risk Map.**



Source: Puget Sound Regional Council (PSRC) Displacement Risk Mapping. <https://www.psrc.org/our-work/displacement-risk-mapping>.

**AB 6510**  
**EXHIBIT 1.A**

1 The RDI Evaluation identified three areas that may be at higher risk of displacement  
2 relative to other areas in the City. Displacement could occur due to changes in  
3 development regulations or capital investments. The three areas that may be at higher  
4 risk of displacement are:

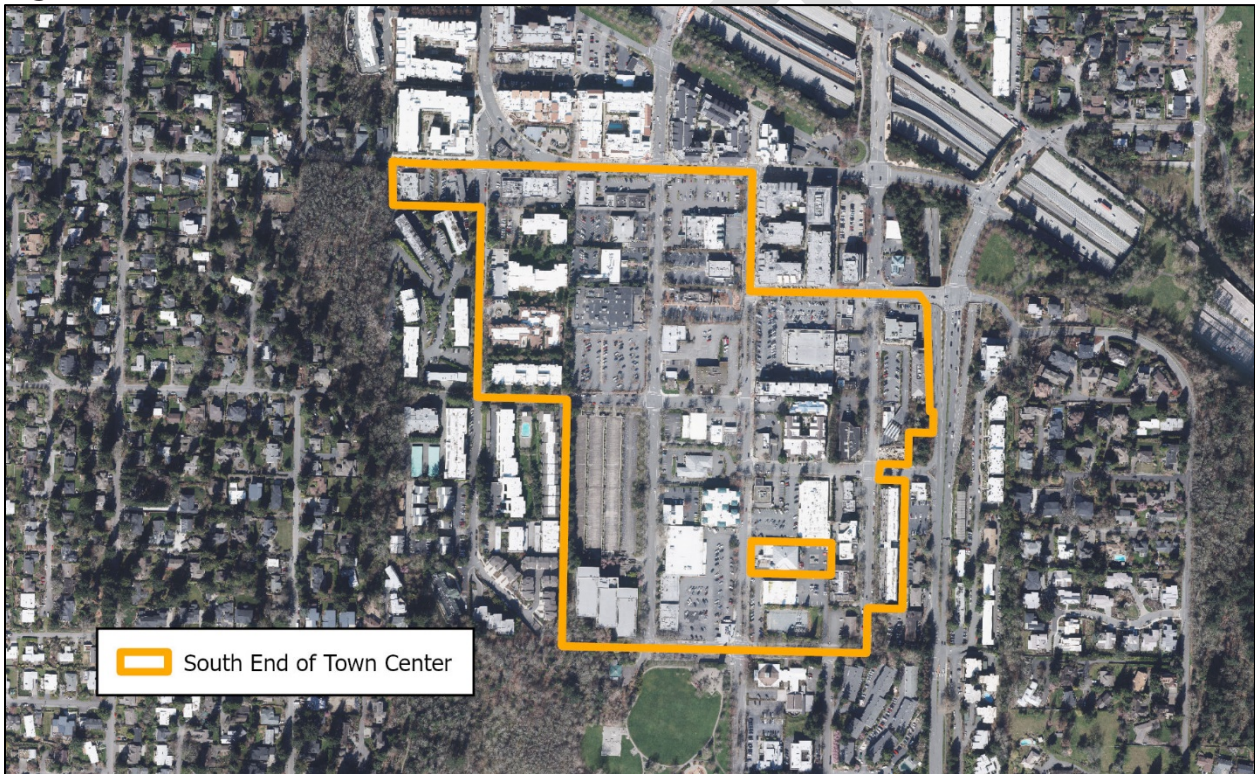
5  
6  
7  
8  
9

- The south end of Town Center;
- Multifamily zones adjacent to Town Center; and
- Multifamily zones east of Town Center.

10 Figures 2, 3, and 4 show maps of the three areas that may be at higher risk of  
11 displacement.

12  
13

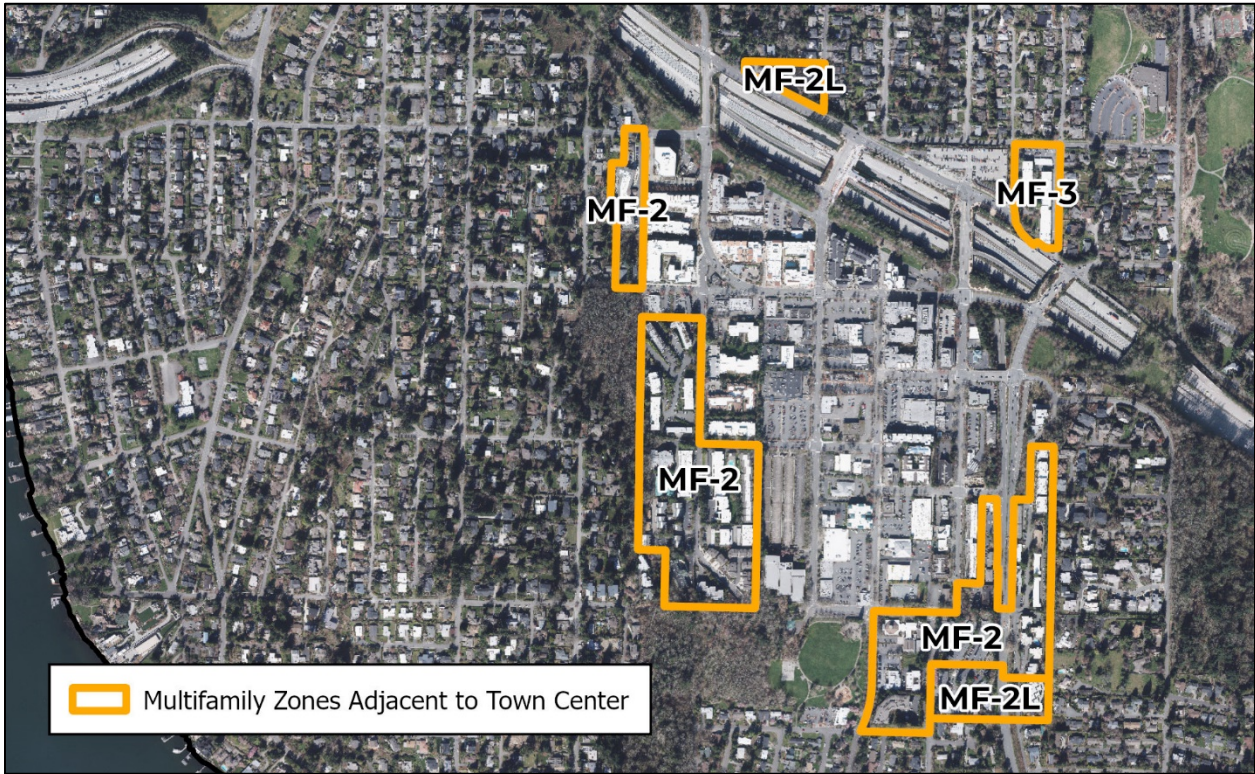
**Figure 2. South End of Town Center.**



14  
15

Source: RDI Evaluation dated December 15, 2023.

1 **Figure 3. Multifamily Zones Adjacent to Town Center.**



2  
3 Source: RDI Evaluation dated December 15, 2023.

4  
5 **Figure 4. Multifamily Zones East of Town Center.**



6  
7 Source: RDI Evaluation dated December 15, 2023.

1 The following strategies detailed in this Housing Element are directed at addressing  
2 and beginning to undo the impacts identified in the RDI Evaluation:

- 3
- 4 • Expand tenant protections;
- 5 • Intentional public outreach during implementation of the Comprehensive Plan;
- 6 • Increase the supply of affordable rental housing;
- 7 • Add incentives for the construction of affordable housing; and
- 8 • Increase capacity for multifamily and mixed-use housing.
- 9

### 10 **Goals and Policies**

11 The goals and policies in this Housing Element are divided into six sections focusing on  
12 a specific topic:

- 13
- 14 • Overall housing strategies;
- 15 • Affordable housing;
- 16 • Racially disparate impacts;
- 17 • Anti-Displacement;
- 18 • Residential regulations; and
- 19 • Implementation.
- 20

21 The strategies outlined in the policies should be implemented throughout the planning  
22 period to accomplish the following by the year 2044:

- 23
- 24 • Accommodate the City's housing target and projected housing needs;
- 25 • Make adequate provisions for housing needs for all economic segments of the  
26 community;
- 27 • Provide for and address potential barriers to the preservation, improvement, and  
28 development of housing;
- 29 • Begin undoing racially disparate impacts from past housing policies;
- 30 • Reduce or mitigate displacement risk as zoning changes and development  
31 occur; and
- 32 • Realize the City's goals for housing.
- 33

## 34 **II. Goals and Policies**

### 35 **Goal 1 – Overall Housing Strategies**

36 Goal: Mercer Island provides housing affordable for all income levels meeting its  
37 current and future needs.

### 38 **Policies**

39 1.1 Accommodate the Mercer Island housing growth target and housing needs  
40 shown in Table 1 by:

- 41
- 42
- 43 1.1.A Ensuring the Comprehensive Plan allows adequate capacity for the Mercer  
44 Island housing growth target and housing needs assigned by King County;
- 45
- 46
- 47

- 1 1.1.B Adopting policies that will increase the supply of income-restricted and
- 2 naturally occurring affordable housing;
- 3 1.1.C Addressing racially disparate impacts;
- 4 1.1.D Reducing or mitigating displacement risk; and
- 5 1.1.E Taking actions to implement this element throughout the Comprehensive
- 6 Plan planning period.
- 7
- 8 1.2 Categorize household income level for the purposes of this element as follows:
- 9
- 10 1.2.A High income is a household income that exceeds 120 percent of the AMI;
- 11 1.2.B Moderate income is a household income at or below 120 percent and
- 12 above 80 percent of the AMI;
- 13 1.2.C Low income is household income at or below 80 percent and above 50
- 14 percent of the AMI;
- 15 1.2.D Very low income is household income at or below 50 percent and above
- 16 30 percent of the AMI; and
- 17 1.2.E Extremely low income is household income at or below 30 percent of the
- 18 AMI.
- 19
- 20 1.3 Accommodate the Mercer Island housing growth target and housing needs by
- 21 income level with the following approaches:
- 22
- 23 1.3.A High Income – Continue to allow market rate single-family, moderate
- 24 density, and condominium housing;
- 25 1.3.B Moderate, Low-, and Very Low-Income –
- 26 (1) Implement strategies to preserve existing units;
- 27 (2) Implement strategies to increase the supply of new income
- 28 restricted units; and
- 29 (3) Reduce barriers to new moderate density, multifamily, and mixed-
- 30 use construction.
- 31 1.3.C Extremely Low-Income and Permanent Supportive Housing (PSH) –
- 32 (1) Implement strategies to increase the supply of new income
- 33 restricted units for extremely low-income households and PSH; and
- 34 (2) Coordinate efforts among providers, developers, and government
- 35 agencies; and
- 36 (3) Organize resources in support of new income restricted
- 37 development.
- 38 1.3.D Emergency Housing – Allow use consistent with state law and ensure that
- 39 occupancy, spacing, and intensity regulations allow sufficient capacity to
- 40 accommodate the City’s level of need.
- 41
- 42 1.4 Plan for residential neighborhoods that protect and promote the health and well-
- 43 being of residents by supporting equitable access to:
- 44
- 45 1.4.A Parks and open space;
- 46 1.4.B Recreation opportunities and programs
- 47 1.4.C Safe pedestrian and bicycle routes;

**AB 6510**  
**EXHIBIT 1.A**

- 1 1.4.D Streets that are safe for pedestrians, bicyclists, and vehicle drivers and  
2 passengers;
- 3 1.4.E Clean air, soil, and water;
- 4 1.4.F Shelter from extreme heat events;
- 5 1.4.G Fresh and healthy foods;
- 6 1.4.H High-quality education from early learning through kindergarten through  
7 twelfth grade;
- 8 1.4.I Public safety;
- 9 1.4.J Artistic, musical, and cultural resources
- 10 1.4.K Affordable and high-quality transit options and living wage jobs;
- 11 1.4.L The opportunity to thrive in Mercer Island regardless of race, gender  
12 identity, sexual identity, ability, use of a service animal, age, immigration  
13 status, national origin, familial status, religion, source of income, military  
14 status, or membership in any other category of protected people; and
- 15 1.4.M Neighborhoods in which environmental health hazards, including noise  
16 and light pollution, are minimized to the extent possible.
- 17
- 18 1.5 Take actions to promote healthy and safe homes.
- 19
- 20 1.6 Mitigate climate impacts related to housing by executing the Climate Action  
21 Plan.
- 22
- 23 1.7 Strive to increase class, race, and age integration by equitably dispersing  
24 affordable housing opportunities.
- 25
- 26 1.8 Discourage neighborhood segregation and the isolation of special needs  
27 populations.
- 28
- 29 1.9 Increase housing choices for everyone, particularly those earning lower wages, in  
30 areas with access to employment centers and high-capacity transit.
- 31
- 32 1.10 Encourage accessory dwelling units (ADUs) as a housing form that can help to  
33 meet housing needs for moderate to low-income households.
- 34
- 35 1.11 Focus on the Town Center and Commercial-Office zones when increasing  
36 multifamily and mixed-use development capacity to accommodate the Mercer  
37 Island housing growth target and housing needs. Strive to reduce and/or  
38 mitigate displacement of businesses resulting from an increase in residential  
39 capacity.
- 40
- 41 1.12 Consider alternatives for maximizing housing capacity in the Town Center and  
42 Commercial-Office zones before analyzing alternatives for increasing multi-  
43 family capacity elsewhere.
- 44
- 45 1.13 Identify and mitigate the additional costs and effect on housing affordability  
46 whenever possible during implementation of other components of the  
47 Comprehensive Plan, including the Climate Action Plan.
- 48

**Goal 2 – Affordable Housing**

Goal: Households at all income levels can afford to live in Mercer Island because of the mix of market rate and income-restricted housing.

**Policies**

- 2.1 Support the development and preservation of income-restricted housing that is within walking distance of planned or existing high-capacity transit.
- 2.2 Implement strategies to overcome cost barriers to housing affordability. Strategies should include:
  - 2.2.A Periodic review of development standards, staffing levels, and permit processes to reduce permit review times and costs;
  - 2.2.B Periodic review of residential densities in high-density zones to adjust multifamily and mixed-use capacity as needed to accommodate housing needs;
  - 2.2.C Programs, policies, partnerships, and incentives to decrease costs to build and preserve affordable housing.
- 2.3 Decrease barriers and promote access to affordable homeownership for extremely low-, very low-, and low-income, households.
- 2.4 Increase affordable homeownership options for moderate income households by increasing moderate density housing capacity.
- 2.5 Encourage the construction of new permanent income-restricted housing through approaches such as the following
  - 2.5.A Affordable housing incentives that require units at varying income levels to be incorporated into new construction to address the Mercer Island housing growth target and housing needs for households earning less than the area median income (AMI). Affordable housing unit requirements should be set at levels to yield more lower-income units as the benefit of the incentive increases.
  - 2.5.B Height bonuses concurrent with any increase in development capacity to address Mercer Island's affordable housing needs;
  - 2.5.C Incentives for the development of housing units affordable to extremely low-, very low-, low-, and moderate-income households;
  - 2.5.D A Multifamily Tax Exemption (MFTE) linked to substantial additional affordability requirements.
  - 2.5.E Reduced design review processes and simplified standards for developments with affordable units.
  - 2.5.F Reduced or waived permit fees for developments with affordable units.
  - 2.5.G Reduced parking requirements for income-restricted units.
  - 2.5.H Relief from other development code provisions that do not affect health or safety requirements.



- 1 2.6 Evaluate potential revenue sources to fund a local affordable housing fund.
- 2
- 3 2.7 Evaluate a fee-in-lieu program whereby payments to the local affordable housing
- 4 fund can be made as an alternative to constructing required income-restricted
- 5 housing.
- 6
- 7 2.8 Prioritize the use of local and regional resources for income-restricted housing,
- 8 particularly for extremely low-income households, populations with special
- 9 needs, and others with disproportionately greater housing needs.
- 10
- 11 2.9 Evaluate the feasibility of establishing zoning in existing multifamily and mixed-
- 12 use zones that would require developers to provide affordable housing in new
- 13 high-density developments.
- 14
- 15 2.10 Continue to participate in A Regional Coalition for Housing (ARCH) as a key
- 16 strategy for addressing affordable housing need for low-, very low-, and extremely
- 17 low-income households.
- 18
- 19 2.11 Evaluate increasing the contribution to the ARCH Housing Trust Fund (HTF) to
- 20 be at a per-capita rate consistent with other participating/member cities as a key
- 21 strategy to address PSH, extremely low-, very low-, and low-income housing
- 22 needs.
- 23
- 24 2.12 Develop partnerships to address barriers to the production of housing affordable
- 25 to extremely low-income households by connecting with government agencies,
- 26 housing service providers, religious organizations, affordable housing developers,
- 27 and interested property owners.
- 28
- 29 2.13 Periodically meet with partners to gather feedback on actions the City can take
- 30 to reduce barriers to the production of extremely low-income housing units,
- 31 including PSH and emergency housing.
- 32

### **Goal 3 – Racially Disparate Impacts**

33  
34  
35 Goal 3: Undo identified racially disparate impacts, avoid displacement and  
36 eliminate exclusion in housing, so that every person has the opportunity  
37 to thrive in Mercer Island regardless of their race.  
38

### **Policies**

- 39
- 40
- 41 3.1 Begin undoing racially disparate impacts by prioritizing actions that:
  - 42
  - 43 3.1.A Increase the supply of affordable rental housing;
  - 44 3.1.B Expand tenant protections;
  - 45 3.1.C Add incentives for the construction of affordable housing;
  - 46 3.1.D Increase capacity for multifamily and mixed-use housing; and
  - 47 3.1.E Include intentional public outreach during implementation of the
  - 48 Comprehensive Plan.

- 1
- 2 3.2 Acknowledge historic inequities in access to homeownership opportunities for
- 3 communities of color.
- 4
- 5 3.3 Seek partnerships with impacted communities to promote equitable housing
- 6 outcomes and prioritize the needs and solutions expressed by these
- 7 disproportionately impacted communities for implementation.
- 8
- 9 3.4 Include a statement in all future Public Participation Plans adopted for actions
- 10 that implement this Housing Element explaining how the City will reach
- 11 impacted communities.
- 12
- 13 3.5 Seek partnerships and dedicated resources to eliminate racial and other
- 14 disparities in access to housing and neighborhoods of choice.
- 15

16 **Goal 4 – Anti-Displacement**

17

18 Goal: City actions reduce and mitigate displacement risk as regulations change

19 and development occurs.

20

21 **Policies**

- 22
- 23 4.1 Seek partnerships to develop an affordable housing inventory to catalog the
- 24 location, quantity, and ownership of income-restricted affordable units and
- 25 Naturally Occurring Affordable Housing (NOAH).
- 26
- 27 4.2 Evaluate and consider implementing the following tenant protections:
- 28
- 29 4.2.A Required advance notice of rent increases;
- 30 4.2.B Relocation assistance; and
- 31 4.2.C Right of first refusal or tenant opportunity to purchase requirements when
- 32 an apartment building is converted to a condominium.
- 33
- 34 4.3 Evaluate the potential increased risk of displacement that could accompany any
- 35 increase in development capacity concurrent with proposed zoning changes
- 36 affecting a zone where multifamily or mixed-use development is allowed. This
- 37 evaluation should:
- 38
- 39 4.3.A Be paid for by an applicant requesting a rezone and conducted on behalf
- 40 of the City;
- 41 4.3.B Consider economic, physical, and cultural displacement as defined by the
- 42 WA Department of Commerce;
- 43 4.3.C Recommend strategies to reduce or mitigate identified displacement
- 44 risks; and
- 45 4.3.D Be presented to City decision makers prior to making findings,
- 46 recommendations, or decisions.
- 47

1 4.4 Policy or regulatory amendments that affect development capacity in zones  
2 where multifamily or mixed-use residential development is allowed must be  
3 accompanied by findings that displacement risk has been adequately reduced  
4 and/or mitigated.  
5

6 **Goal 5 – Residential Regulations**  
7

8 Goal: Regulations that affect residential development are balanced so that they  
9 safeguard the public health, safety, and welfare.  
10

11 **Policies**  
12

13 5.1 Consider reviewing the multifamily development standards to identify potential  
14 amendments that would:  
15

16 5.1.A Reduce permit review times and costs;

17 5.1.B Simplify requirements,

18 5.1.C Limit design review process to administrative design review and ensure  
19 that all design standards are objective and measurable;

20 5.1.D Ensure parking requirements do not unnecessarily restrict multifamily  
21 housing but rather carefully balance the need for parking and the cost of  
22 providing it.

23 5.1.E Increase affordable housing incentives; and

24 5.1.F Address displacement risk from zoning changes.  
25

26 5.2 Identify the regulatory amendments necessary to allow duplexes, triplexes,  
27 townhomes, and other moderate density housing types in residential zones.  
28

29 5.3 Amend residential development standards to allow middle housing types and  
30 ADUs in residential zones consistent with the state law.  
31

32 5.4 Consider amending ADU development standards to add flexibility and expand  
33 options for the development of this type of housing to help meet housing needs  
34 for moderate to low-income households.  
35

36 5.5 Consider restructuring existing ADU incentives such as the gross floor area bonus  
37 to require affordable housing.  
38

39 **Goal 6 – Implementation**  
40

41 Goal: The Housing Element is implemented in a timely and efficient manner so  
42 that the City's goals are realized.  
43

44 **Policies**  
45

46 6.1 Establish a Housing Element implementation strategy and schedule in  
47 conjunction with each biennial budget cycle. This implementation strategy can

- 1 be periodically updated and amended by City Council at any time thereafter and  
2 should detail the following:  
3
- 4 6.1.A Actions from this element to be added to department work plans for the  
5 next biennial budget cycle;
  - 6 6.1.B Any funding including grants allocated to support the completion of these  
7 actions;
  - 8 6.1.C Any staff resources allocated to support the completion of these actions;
  - 9 6.1.D A schedule detailing the key actions and/or milestones for the completion  
10 of each action; and
  - 11 6.1.E A list of near-term future actions expected to be proposed to be added to  
12 department work plans in the next three to five years.
- 13
- 14 6.2 Prepare a biennial report tracking implementation of the Housing Element. The  
15 report will be provided to the City Council prior to adoption of the budget.  
16
  - 17 6.3 Partner with state, regional, and countywide agencies to periodically track the  
18 effectiveness of the policies in this element including the GMA required  
19 implementation progress report due five years after each Comprehensive Plan  
20 periodic review.  
21
  - 22 6.4 Provide resources for actions to implement this element and respond to limited  
23 resources by using strategies such as:  
24
    - 25 6.4.A Alternate funding sources;
    - 26 6.4.B Public-private partnerships;
    - 27 6.4.C Reducing project or program scope to align with current biennial budget  
28 constraints; and
    - 29 6.4.D Amending the policies of the Housing Element to reflect the City's  
30 capacity to implement the element.  
31

## **4 TRANSPORTATION ELEMENT**

### ***I. INTRODUCTION***

The Transportation Element provides policies and projects to guide the development of the Mercer Island transportation system in support of the City's vision for the future. The policies guide the actions of the City, as well as the decisions related to individual developments.

The Transportation Element provides an inventory of Mercer Island's existing transportation system and includes auto, truck, bicycle, transit, and pedestrian.

#### ***OBJECTIVES OF THE TRANSPORTATION ELEMENT***

The City of Mercer Island has three main objectives within its Transportation Element:

- Develop multimodal goals, policies, programs, and projects which support implementation of the Land Use Element of the Comprehensive Plan,
- Define policies and projects that encourage the safe and efficient development of the transportation system, and
- Comply with legislative requirements for multimodal transportation planning.

Washington State's Growth Management Act (GMA) outlines specific requirements for the Transportation Element of the city's Comprehensive Plan. It calls for a balanced approach to land use and transportation planning to ensure that a city's transportation system can support expected growth and development. In addition, it mandates that capital facilities funds be adequate to pay for any necessary improvements to the transportation system. Finally, a city must adopt specific standards for the acceptable levels of congestion on its streets; these standards are called level of service (LOS) standards.

At the federal level, transportation funds have been focused on the preservation and improvement of transportation facilities and creating a multimodal approach to transportation planning. For Mercer Island, transportation projects that combine improvements for auto, buses, bicycles, and pedestrians have a much greater chance of receiving state and federal grant funds than those that focus solely on widening the road to carry more single-occupant vehicles.

Other legislative requirements addressed by the Transportation Element include the King County 2021 Countywide Planning Policies, the 1991 Commute Trip Reduction Act, the Americans with Disabilities Act (ADA) and the 1990 federal Clean Air Act Amendments. Each of these laws emphasizes closer coordination between a jurisdiction's land use planning and its approach to transportation planning.

#### ***TRANSPORTATION TODAY***

Most of Mercer Island's streets are two lane residential streets with low to moderate volumes of traffic. Island Crest Way, a north-south arterial which runs the length of the Island, is an exception because it is a principal feeder route to I-90 and the Town Center. East and West Mercer Way ring the Island and provide two more connections with I-90. SE 40th Street and Gallagher Hill Road also carry high traffic volumes in the north-central portion of the Island. In addition to arterial streets, the local street network provides access to private residences and properties. Public transit serves the Mercer Island Park and Ride and other locations on the Island.

new light rail station located north of the Town Center, on the I-90 corridor between 77th Avenue SE and 80th Avenue SE, provides access to destinations in Seattle, Bellevue and other cities that are part of the Sound Transit system.

Mercer Island has over 56 miles of trails, sidewalks, and bicycle lanes for non-motorized travel. The regional Mountains-to-Sound Greenway Trail runs along the I-90 corridor providing a convenient connection to Seattle and Bellevue for pedestrians and bicyclists.

### ***LAND USE ASSUMPTIONS — THE COMPREHENSIVE PLAN***

Mercer Island's Comprehensive Plan, of which the Transportation Element is a part, must be internally consistent. This means that the various requirements in each element must not contradict one another. Of particular importance is the relationship between the Transportation Element and the Land Use Element.

The transportation forecasts used in this element are based on Mercer Island growth targets for housing and employment, regional traffic forecasts by the Puget Sound Regional Council, and local traffic counts. Within the 20-year planning period, the City's growth target is 1,239 new housing units and 1,300 new jobs to be generated on the Island by 2044.

The Land Use Element defines Mercer Island's strategy for managing future growth and physical land development for the 20-year planning period. Proposed transportation improvements, policies and programs are consistent with the vision of the Land Use Element. The Land Use vision emphasizes continued reinvestment and redevelopment of the Town Center to create a mixed-use pedestrian-friendly and transit-oriented environment. Most of the forecasted housing units and jobs will be located in and around the downtown core. Outside of the Town Center, the lower density residential nature of the remainder of the Island will be maintained with low forecasted changes in household growth.

### ***TOWN CENTER PLAN***

The 1994 Town Center Plan for Mercer Island was updated in 2016 through a cooperative effort of City staff, consultants and many citizens over a two-year long process. Specific goals and policies related to transportation and mobility are in the Land Use element.

The Sound Transit Link Light Rail station located on the I-90 corridor between 77th Avenue SE and 80th Avenue SE will continue to focus multimodal development and population growth within the Town Center area.

## ***II. TRANSPORTATION GOALS AND POLICIES***

The following transportation goals and policies have been developed to guide transportation decisions for Mercer Island. They have been crafted to be consistent with all other Comprehensive Plan elements, including the Land Use Element. They also serve to further articulate and implement the City's vision for the future.

**GOAL 1:**

Encourage the most efficient use of the transportation system through effective management of transportation demand and the transportation system.

- 1.1 Encourage measures to reduce vehicular trips using Transportation Demand Management strategies such as preferential parking for carpools/vanpools, alternative work hours, bicycle parking, and distribution of information and promotion of non-motorized travel, transit and ridesharing options.
- 1.2 Encourage businesses and residential areas to explore opportunities for shared parking and other parking management strategies.
- 1.3 Employ transportation system management (TSM) techniques to improve the efficient operation of the transportation system including, but not limited to: traffic through and turn lanes, management of street parking, signals and other traffic control measures.

**GOAL 2:**

Receive the maximum value and utility from the City's investments in the transportation system.

- 2.1 Place a high priority on maintaining the existing transportation facilities and the public rights-of-way.
- 2.2 Prioritize expenditures in the transportation system recognizing the need to maintain existing transportation assets, meet adopted service level goals, and emphasize continued investments in non-motorized transportation facilities. Make transportation investments that improve economic and living conditions so that businesses and workers are retained and attracted to Mercer Island.
- 2.3 Encourage partnerships with nonprofit providers and the private sector in the provision and operation of the transportation system.
- 2.4 Coordinate street improvement projects with utilities, developers, neighborhoods, and other parties in order to minimize roadway disruptions and maintain pavement integrity.
- 2.5 Explore all available sources for transportation funding, including grants, impact fees, and other local options as authorized by the state legislature.
- 2.6 Prioritize transportation investments in the Town Center that promote mixed-use and compact development and provide multimodal access to regional transit facilities.
- 2.7 Apply technologies, programs, and other strategies to optimize the use of existing infrastructure and reduce congestion, vehicle miles traveled, and greenhouse gas emissions.

**GOAL 3:**

Minimize negative transportation impacts on the environment.

- 3.1 Use design, construction and maintenance methods, and low impact development strategies to minimize negative health and environmental impacts related to water quality, noise, light, stormwater, and pollution for all communities.
- 3.2 Work with WSDOT and other agencies to minimize impacts on Island facilities and neighborhoods from traffic congestion on regional facilities, implementation of ramp metering, and provision of transit services and facilities.
- 3.3 Construct transportation improvements with sensitivity to existing trees and vegetation. Encourage programs that plant trees and retain trees in unused portions of public rights-of-way.
- 3.4 Promote the expanded use of alternative fuel and zero emission vehicles by the general public with measures such as converting public and private fleets, applying incentive programs, and developing an electric vehicle infrastructure plan to provide for electric vehicle charging stations.

**GOAL 4:**

Provide transportation choices for travelers through the provision of a complete range of transportation facilities, and services.

- 4.1 Work with King County Metro, Sound Transit and other providers to ensure adequate transit services to meet the needs of the Island, including:
  - maintain convenient transit connections to regional activity centers, including the Seattle CBD, Bellevue, University of Washington and other centers;
  - provide convenient transit service for travel on Mercer Island and enhance connections to regional transit stations including the future Link light rail station; and
  - continue to expand innovative transit services including demand responsive transit for the general public, subscription bus, or custom bus services.
- 4.2 Provide for and encourage non-motorized travel modes consistent with the Parks and Recreation Plan and Pedestrian and Bicycle Facilities Plan.
- 4.3 Support opportunities to facilitate transfers between different travel modes through strategies such as:
  - providing small park and ride facilities throughout the Island; and
  - improving pedestrian access to transit with on and off-road pedestrian improvements.
- 4.4 Investigate opportunities for operating, constructing and/or financing park and ride lots for Mercer Island residents only.
- 4.5 Encourage site and building design that promotes pedestrian activity, ridesharing opportunities, and the use of transit.



- 4.6 Study opportunities to provide innovative last-mile solutions serving the Town Center, light rail station, and park and ride.
- 4.7 Promote the development of multimodal linkages to transit in the Town Center District.
- 4.8 Promote the mobility of people and goods through a multimodal transportation system consistent with the Pedestrian and Bicycle Facilities Plan.
- 4.9 Implement transportation programs and projects that address the needs of and promote access to opportunity for underserved communities, Black, Indigenous, and other People of Color, people with low or no incomes, and people with special transportation needs, while preventing and mitigating displacement of these groups.
- 4.10 Address the needs of people who do not drive, either by choice or circumstances (e.g., elderly, teens, low-income, and persons with disabilities), in the development of transportation programs and projects.

**GOAL 5:**

Comply with local, regional, state and federal requirements related to transportation.

- 5.1 Comply with the requirements of the federal and state Clean Air Acts, and work with other jurisdictions in the Puget Sound region to achieve conformance with the State Implementation Plan.
- 5.2 Meet the requirements of the Americans with Disabilities Act (ADA) and apply these standards to development of the transportation system.
- 5.3 Comply with the Commute Trip Reduction requirements through the continued implementation of a CTR plan.
- 5.4 Advocate for state policies, actions, and capital improvement programs that promote safety, equity, and sustainability, and that are consistent with the Regional Growth Strategy, VISION 2050, the Countywide Planning Policies, and this comprehensive plan.
- 5.5 Work with the participants of the Eastside Transportation Partnership (ETP) to coordinate transportation planning for the Eastside subarea.
- 5.6 Comply with state initiatives and directives related to climate change and greenhouse gas reduction. Identify implementable actions that improve air quality, reduce air pollutants, and promote clean transportation technologies.

**GOAL 6:**

Ensure coordination between transportation and land use decisions and development.

- 6.1 Ensure compatibility between transportation facilities and services and adjacent land uses, evaluating aspects such as:

- potential impacts of transportation on adjacent land use;
  - potential impacts of land development and activities on transportation facilities and services; and
  - need for buffering and/or landscaping alongside transportation facilities.
- 6.2 Develop strategies to manage property access along arterial streets in order to preserve their function.
- 6.3 In the project development review process, evaluate transportation implications including:
- congestion and level of service;
  - connectivity of transportation facilities and services from a system perspective;
  - transit needs for travelers and for transit operators; and
  - non-motorized facilities and needs.
- 6.4 Ensure that transportation improvements, strategies and actions needed to serve new developments shall be in place at the time new development occurs or be financially committed and scheduled for completion within six years.
- 6.5 As part of a project's SEPA review, review the project's impact on transportation and require mitigation of on-site and off-site transportation impacts. The City shall mitigate cumulative impacts of SEPA-exempt projects through implementation of the Transportation Improvement Program.
- 6.6 Maintain standards and procedures for measuring the transportation impact of a proposed development and for mitigating impacts.
- 6.7 Participate in the review of development and transportation plans outside the City boundaries that may have an impact on the Island and its transportation system, and consider the effect of the City's transportation plans on other jurisdictions.
- 6.8 Encourage transit, bicycle, and pedestrian principles in the design of projects including:
- locating structures on the site in order to facilitate transit and non-motorized travel modes;
  - placing and managing on-site parking to encourage travel by modes other than single occupant vehicles;
  - provision of convenient and attractive facilities for pedestrians and bicyclists; and
  - provision of public easements for access and linkages to pedestrian, bicycle, and transit facilities.
- 6.9 Require adequate parking and other automobile facilities to meet anticipated demand generated by new development.

**GOAL 7:**

Provide a safe, convenient, and reliable transportation system for Mercer Island.

- 7.1 Include requirements in the City's roadway design standards for facilities to safely accommodate travel by all travel modes.
- 7.2 Provide a safe transportation system through maintenance and upkeep of transportation facilities.
- 7.3 Reduce the number of deaths and serious injuries caused by vehicle collisions on Mercer Island to zero by 2030.
- 7.4 Emphasize transportation network connectivity to minimize travel distances and emergency response times by avoiding permanent closure of streets to through traffic.
- 7.5 Monitor the condition and performance of the transportation system to compare growth projections with actual conditions, assess the adequacy of transportation facilities and services, and to identify locations where improvements may become necessary.
- 7.6 Monitor traffic collisions, citizen input/complaints, traffic violations, and traffic volumes to identify and prioritize locations for safety improvements.
- 7.7 Where a need is demonstrated, consider signage, traffic controls, or other strategies to improve the safety of pedestrian crossings.
- 7.8 Verify the policies, criteria, and a process to determine when, and under what conditions, private roads and privately maintained roads in the public right-of-way should be accepted for public maintenance and improvement.
- 7.9 Coordinate with local and regional emergency services to develop priority transportation corridors and develop coordinated strategies to protect and recover from disaster.
- 7.10 Strive to create a complete, connected active transportation system allowing direct and safe access for active transportation modes.
- 7.11 New or remodeled public institutions, commercial mixed use, and multifamily facilities should have sufficient storage for bicycles and other active transportation modes.

**GOAL 8:**

Preserve adequate levels of accessibility between Mercer Island and the rest of the region.

- 8.1 Continue to recognize I-90 as a highway of statewide significance.
- 8.2 Work with King County Metro and Sound Transit to ensure mobility and adequate levels of transit service linking Mercer Island to the rest of the region.
- 8.3 Work with WSDOT, King County Metro, and Sound Transit to ensure the provision of adequate Park and Ride capacity for Island residents.

- 8.4 Maintain an effective role in regional transportation planning, decision-making and implementation of transportation system improvements.

**GOAL 9:**

Balance the maintenance of quality Island neighborhoods with the needs of the Island's transportation system.

- 9.1 Strive to minimize traffic impacts to neighborhoods and foster a "pedestrian-friendly" environment.
- 9.2 Address parking overflow impacts on neighborhoods caused by major traffic generators such as schools, businesses, parks, and multifamily developments.
- 9.3 Provide facilities for pedestrians and bicyclists designed in keeping with individual neighborhood characteristics.
- 9.4 Work with King County Metro to provide public transit vehicles and services that are more in scale with the City's neighborhoods and its local road network.
- 9.5 Maintain comprehensive street design guidelines and standards that determine the appropriate function, capacity, and improvement needs for each street/roadway, while minimizing construction and neighborhood impacts.

**GOAL 10:**

Maintain acceptable levels of service for transportation facilities and services on Mercer Island.

- 10.1 The City of Mercer Island Level of Service (LOS) at arterial street intersections shall be a minimum of "C" within and adjacent to the Town Center and "D" for all other intersections.
- 10.2 Use the level of service standard to evaluate the performance of the transportation system and guide future system improvements and funding. Emphasize projects and programs that focus on the movement of people and provide alternatives to driving alone.
- 10.3 Implement the following strategy when vehicle capacity or funding is insufficient to maintain the LOS standard: (1) seek additional funding for capacity improvements, (2) explore alternative, lower-cost methods to meet level-of-service standards (e.g., transportation demand management program, bicycle corridor development or other strategies), (3) reduce the types or size of development, (4) restrict development approval, and (5) reevaluate the level of service standard to determine how it might be adjusted to meet land use objectives.
- 10.4 Ensure that the City's level of service policies are linked to the land use vision and comply with concurrency requirements.
- 10.5 Revise the Transportation Element if the Land Use and/or Capital Facilities Element of the Comprehensive Plan are changed to maintain a balanced and consistent plan.

10.6 Levels of service for pedestrian, bicycle, and transit transportation modes should be established.

**GOAL 11:**

Ensure parking standards support the land use policies of the Comprehensive Plan.

11.1 Continue to implement flexible parking requirements for Town Center development based on the type and intensity of the proposed development; site characteristics; likelihood for parking impacts to adjacent uses; opportunities for transit, carpooling and shared parking; and potential for enhancements to the pedestrian environment.

11.2 Maintain the current minimum parking requirements of three off-street spaces for single family residences, but may consider future code amendments that allow for the reduction of one of the spaces provided that the quality of the environment and the single family neighborhood is maintained.

11.3 Support business development in the downtown area by prioritizing on-street parking spaces in the Town Center for short-term parking, and encourage the development of off-street shared parking facilities for long-term parking in the Town Center.

**GOAL 12:**

Promote bicycle and pedestrian networks that safely access and link commercial areas, residential areas, schools, parks, and transit within the City.

12.1 Maximize the safety and functionality of the bicycle system by enhancing road shoulders which are to be distinguished from designated bicycle lanes.

12.2 Implement the Pedestrian and Bicycle Facilities Plan to meet existing and anticipated needs for nonmotorized transportation. This Plan should be coordinated with other transportation planning efforts and periodically updated.

12.3 Study opportunities for use of innovative treatments for pedestrians crossing streets.

12.4 Study opportunities to expand electric bicycle facilities that serve the Town Center, light rail station, and park and ride.

12.5 Strive to build community through the in-person interactions facilitated by active transportation at community connection points (schools, library, community centers, bikeshare hubs, etc.).

12.6 Prioritize areas near schools and commercial areas for a higher level of service for pedestrians, bicycles, and transit.

### ***III. TRANSPORTATION SYSTEM—EXISTING CONDITIONS***

This section describes and inventories the current transportation system serving Mercer Island. Major transportation modes serving Mercer Island include automobiles, non-motorized modes such as walking and biking, and public and school transit.

#### ***ROADWAY NETWORK***

Mercer Island has over 75 miles of public roads. Interstate 90 (I-90) runs east-west across the northern end of Mercer Island, providing the only road and transit connection to the rest of the Puget Sound region. Access to the I-90 on-ramps and off-ramps is provided at West Mercer Way, 76th Avenue SE, 77th Avenue SE, 80th Avenue SE, Island Crest Way, and East Mercer Way.

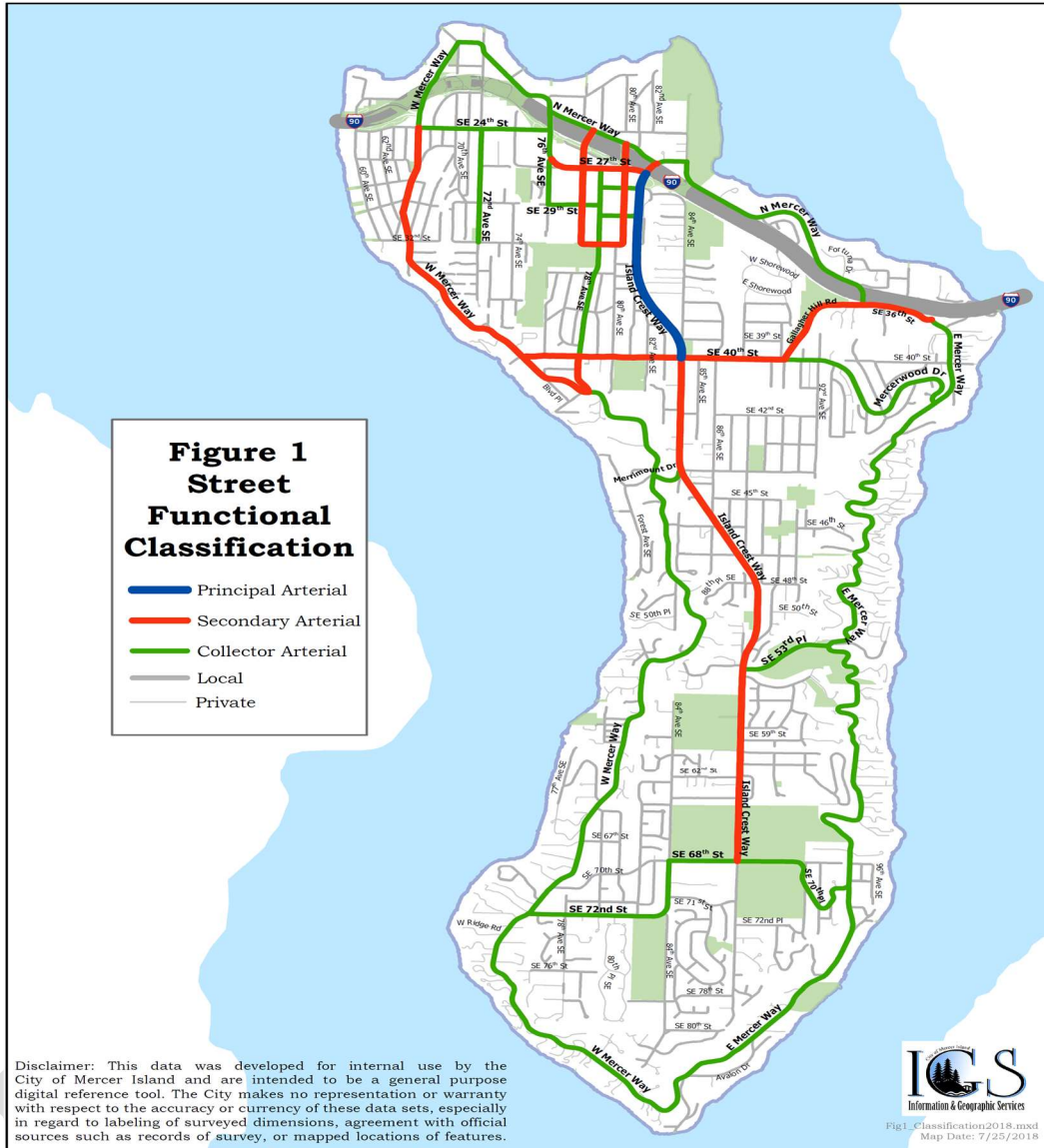
Most of the road network is comprised of two-lane local streets serving the Island's residential areas. Arterial roadways comprise approximately 25 miles, or one-third, of the system. In addition to public roads, there are numerous private roads serving individual neighborhoods and developments on the Island.

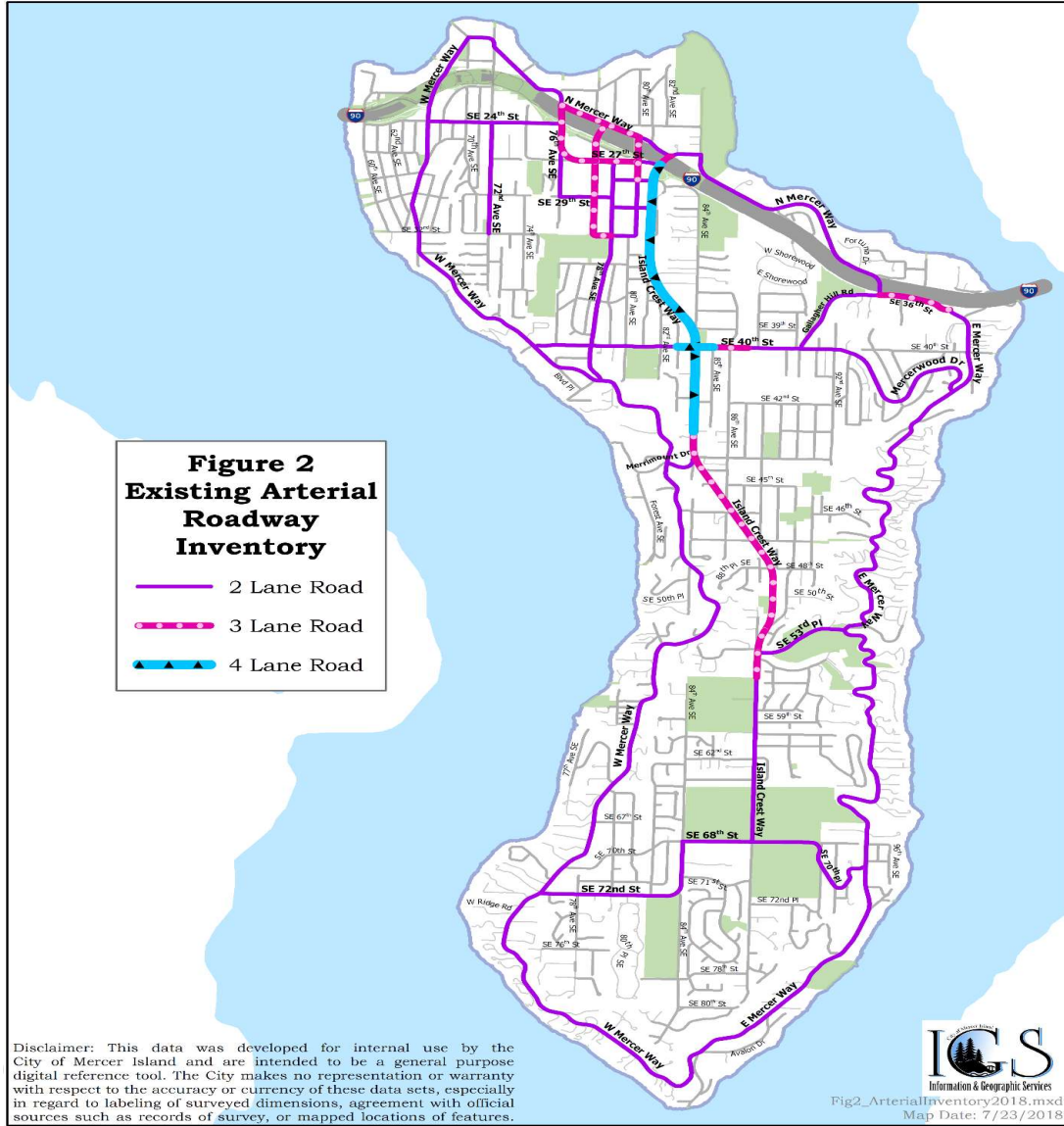
Roadways on the Island are classified into different categories according to their purpose and physical characteristics. The categories are:

- **Principal arterials** carry the highest volumes of traffic and provide the best mobility in the roadway network. These roads generally have higher speed limits, higher traffic volumes, and limit access to adjacent land uses.
- **Secondary arterials** connect with and augment principal arterials and generally have a higher degree of access to adjacent land, lower traffic volumes and lower travel speeds.
- **Collector arterials** provide for movement within neighborhoods, connecting to secondary and principal arterials; and typically have low traffic volumes and carry little through traffic.
- **Local streets** provide for direct access to abutting properties and carry low volumes of traffic at low travel speeds. Local streets are usually not intended for through traffic.

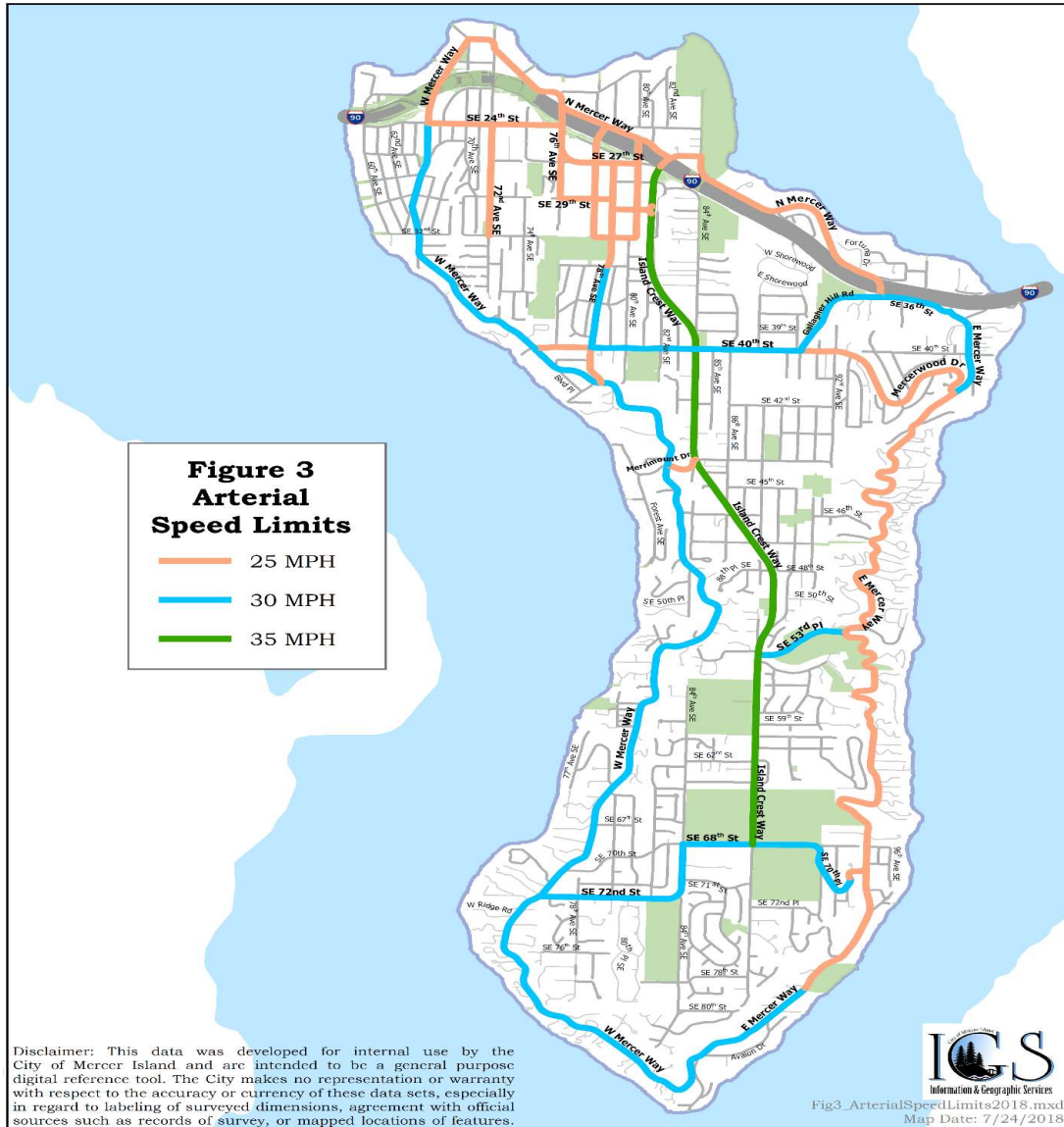
Individual streets are assigned classifications based on several criteria, including the type of travel to be served, the role of the street in the overall street network and transportation system, physical characteristics, traffic characteristics, and adjacent land uses. Based on City staff recommendations, the City Council periodically reviews and updates the street classification system, its criteria and specific street classification designations.

Figure 1 shows the street functional classifications. Figure 2 shows the number of travel lanes and Figure 3 shows the posted speed limits of arterial roadways.









### LEVEL OF SERVICE STANDARDS

Level of Service (LOS) is a measurement of the quality of traffic flow and congestion at intersections and roadways. LOS is defined by the amount of delay experienced by vehicles traveling through an intersection or on a roadway. LOS is based on an A-F scale with LOS A representing little or no delay and LOS F representing very long delays.

Under the Growth Management Act, each local jurisdiction is required to establish a minimum threshold of performance for its arterial roadways. Cities use this standard to identify specific actions to maintain the adopted LOS standard. The City of Mercer Island has established its Level of Service standard at intersections of two arterial streets as LOS C within and adjacent to the Town Center and LOS D elsewhere. This standard applies to the operation during either the AM or PM peak periods. The intersection of SE 53rd Place/Island Crest Way does not have sufficient volumes on SE 53rd Street to warrant a signal and is exempt from the LOS D standard until traffic volumes increase and signal warrants are met.

To be consistent with the WSDOT standard for I-90 and its ramp intersections, the City will accept LOS D at those intersections. I-90 is designated as a Highway of Statewide Significance under RCW 47.06.140.

**TRAFFIC OPERATIONS**

For transportation planning purposes, traffic operations are typically analyzed during the busiest hour of the street system, when traffic volumes are at peak levels. On Mercer Island, the peak hour of traffic operations typically corresponds with the afternoon commute, which falls between 4:00 PM and 6:00 PM in the afternoon (PM peak hour). Traffic counts were collected and analyzed at 39 intersections throughout the Island. Select intersections for the AM peak hour were counted and analyzed to provide an understanding of the transportation system during the morning commute, which typically peaks between 7:30 AM and 8:30 AM.

For this update, select traffic counts were conducted in 2022 to compare 2022 and 2018 AM and PM peak hour volumes. Results of the analysis found no growth in the last four years. This is primarily due to the COVID pandemic and advances in technology which have increased the number of people working from home. It was determined that the 2018 counts continue to be accurate for planning purposes.

Table 1 and Figure 4 show the AM and PM peak hour operations for each of the study intersections. Outside of the Town Center, the analysis shows that during the AM and PM peak hour, all intersections operate at LOS D or better for existing conditions, except the intersection of SE 53rd Place/Island Crest Way operates at LOS F during the morning and afternoon peak hours.

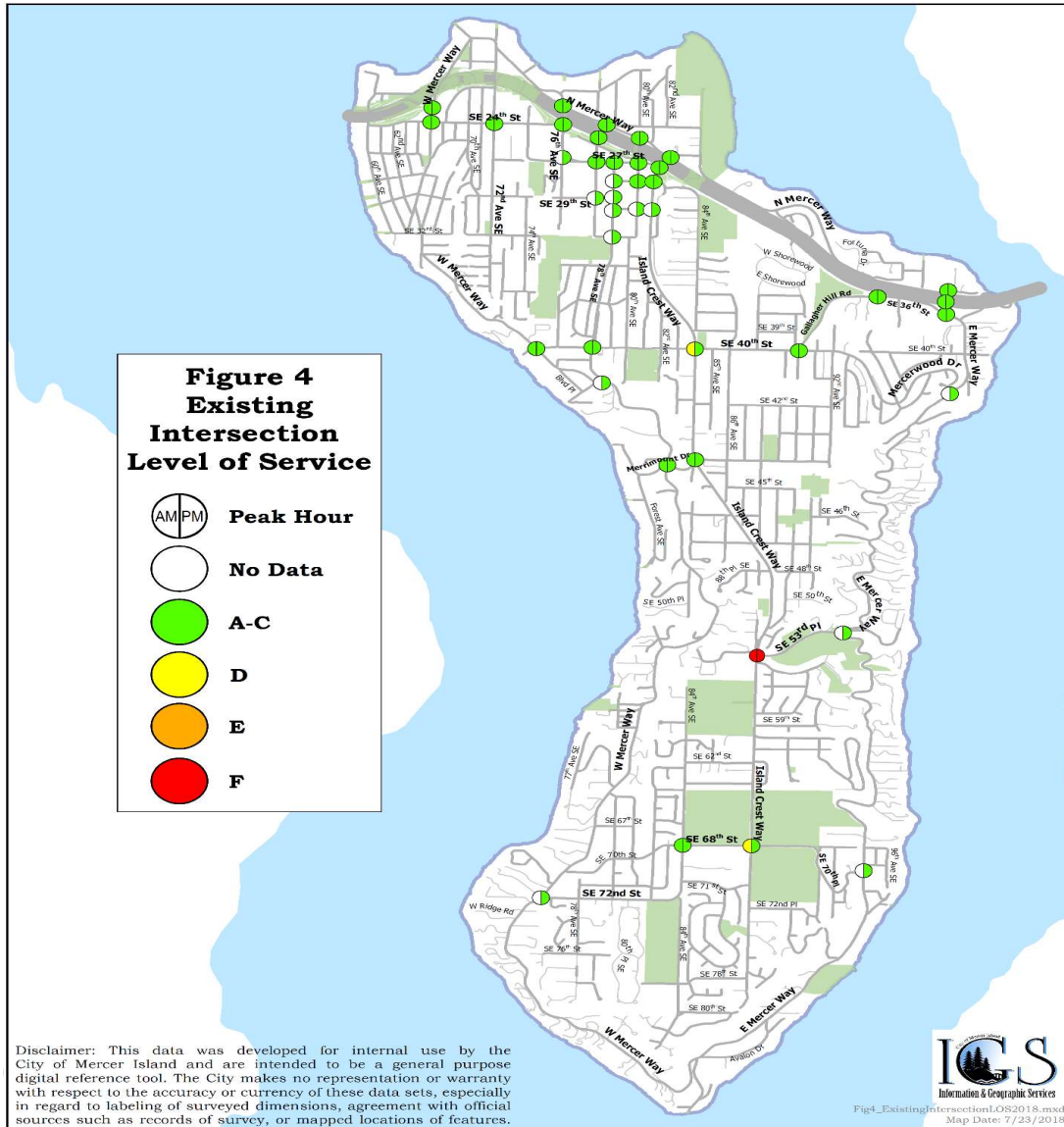
Within and adjacent to the Town Center, where the LOS C standard applies, all intersections operate within this standard during the morning and afternoon peak hours.

**Table 1. Existing Intersection Operations**

Intersection	AM Peak Hour	PM Peak Hour
<b>Intersections Within and Adjacent to the Town Center (LOS C Standard)</b>		
SE 24th St/76th Ave SE	B	B
N Mercer Way/77th Ave SE	A	A
N Mercer Way/Park & Ride/80th Ave SE	C	C
SE 27th St/76th Ave SE	—	A
SE 27th St/77th Ave SE	B	B
SE 27th St/78th Ave SE	A	B
SE 27th St/80th Ave SE	B	C
SE 28th St/78th Ave SE	—	A
SE 28th St/80th Ave SE	B	B
SE 28th St/Island Crest Way	B	B
SE 29th St/77th Ave SE	—	B
SE 29th St/78th Ave SE	—	B
SE 30th St/78th Ave SE	—	B
SE 30th St/80th Ave SE	—	A
SE 30th St/Island Crest Way	—	B
SE 32nd St/78th Ave SE	—	B
<b>WSDOT Intersections (LOS D Standard)</b>		
I-90 EB off-ramp/I-90 WB on-ramp/W Mercer Way	B	B

**AB 6510**  
**EXHIBIT 1.A**

I-90 WB on-ramp/N Mercer Way/76th Ave SE	A	A
I-90 EB off-ramp/77th Ave SE	B	B
I-90 WB off-ramp/N Mercer Way/Island Crest Way	D	C
I-90 EB on-ramp/SE 27th St/Island Crest Way	B	B
I-90 WB ramps/100th Ave SE	B	A
I-90 EB off-ramp/100th Ave SE/E Mercer Way	B	B
I-90 EB on-ramp/SE 36th St/E Mercer Way	B	B
<b>Outside of Town Center Intersections (LOS D Standard)</b>		
SE 24th St/W Mercer Way	B	B
SE 24th St/72nd Ave SE	A	B
SE 36th St/N Mercer Way	C	C
SE 40th St/W Mercer Way	B	A
SE 40th St/78th Ave SE	A	B
SE 40th St/Island Crest Way	D	C
SE 40th St/SE Gallagher Hill Rd	C	B
Mercerwood Dr/E Mercer Way	—	A
W Mercer Way/78th Ave SE	—	B
Merrimount Dr/W Mercer Way	B	B
Merrimount Dr/Island Crest Way	C	C
SE 53rd Place/Island Crest Way	F	F
SE 53rd Place/E Mercer Way	—	A
SE 68th St/84th Ave SE	C	B
SE 68th St/Island Crest Way	D	C
SE 70th Place/E Mercer Way	—	A
SE 72nd St/W Mercer Way	—	A



## PARKING

Most parking in the City is provided by off-street parking lots, along residential access streets, or by on-street spaces in select areas of the Town Center.

The City manages a permit parking program for on-street parking in the Town Center in response to overflow conditions at the Mercer Island Park and Ride lot. This program preserves selected public on-street parking spaces for Mercer Island resident use, between the hours of 7:00 AM and 9:00 AM, Monday through Friday. All Mercer Island residents are eligible for a Town Center District permit which will allow them to park on Town Center streets during the specified hours.

An additional permit parking program was developed for residential streets north of the park and ride lot on North Mercer Way. This program only allows residents of the area to park on City streets between 7:00 AM and 4:00 PM, weekdays.

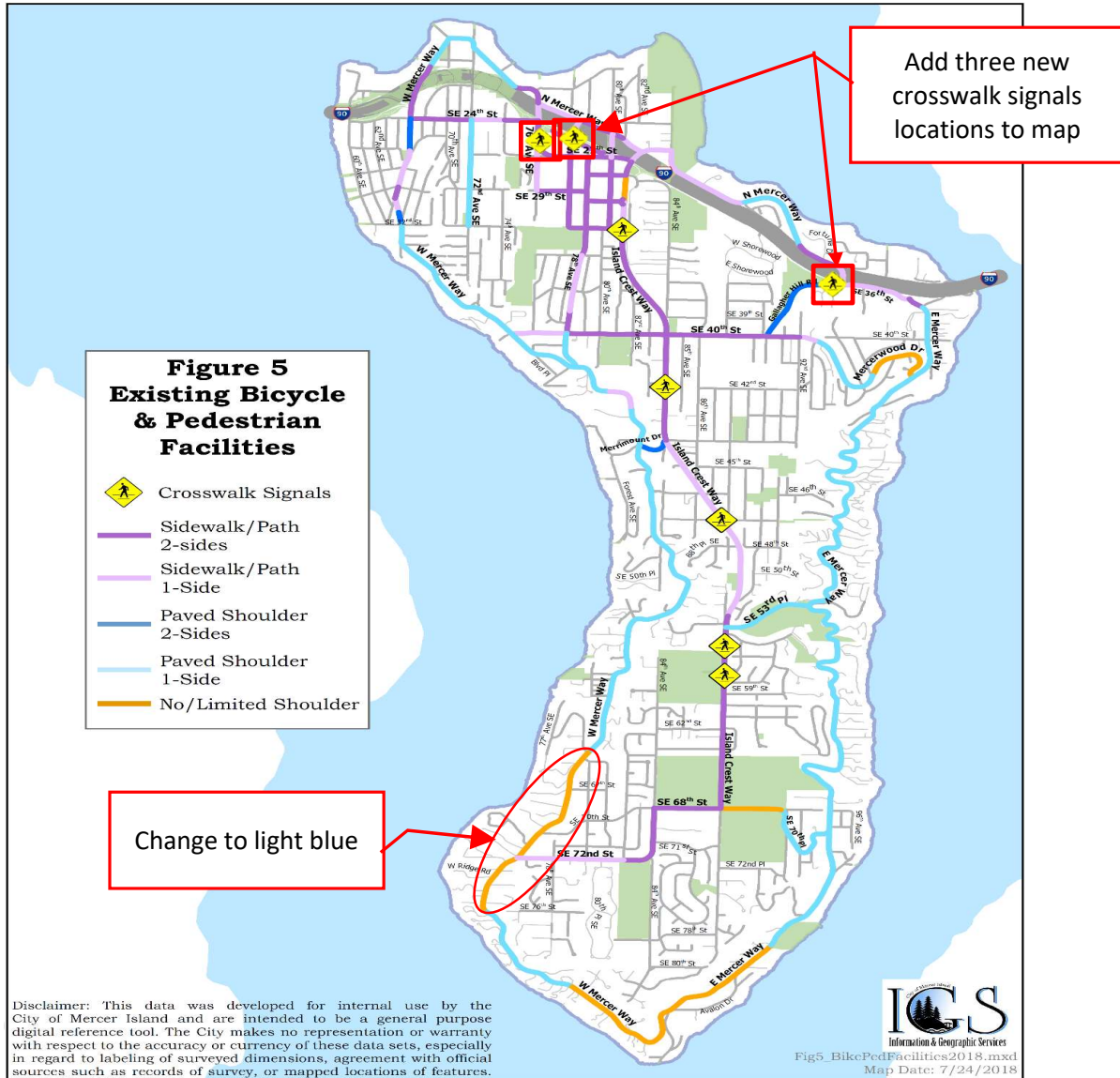
## *BICYCLE AND PEDESTRIAN FACILITIES*

Bicycle and pedestrian facilities are a valuable asset for the residents of Mercer Island. These facilities are used for basic transportation, recreation, going to and from schools, and the facilities contribute to our community's quality of life. In 1996, the City developed a Pedestrian and Bicycle Facilities Plan to provide a network of bicycle and pedestrian facilities. The plan focused on encouraging non-motorized travel and improving the safety of routes near the Island's elementary schools. Of the 47 projects identified in the plan, 38 of the projects were either fully or partially completed during the first 12 years of the plan.

A 2010 update to the plan included vision and guiding principles, goals and policies, an existing and future network, a list of completed projects, revised facility design standards, and a prioritized list of projects. The plan emphasizes further development of safe routes to schools, completion of missing connections, and application of design guidelines.

A regional trail runs across the north end of the Island along the I-90 corridor providing a convenient connection to Seattle and Bellevue for pedestrians and bicyclists. The majority of streets in the Town Center include sidewalks. In addition, there are sidewalks near schools and select streets. Throughout the Island there are paved and unpaved shoulders and multiuse trails that provide for pedestrian mobility.

The bicycle network is made up of designated bicycle facilities including bicycle lanes and sharrows, and shared non-motorized facilities including shared use pathways, off-road trails, and paved shoulder areas. Figure 5 shows the pedestrian and bicycle facilities on the Island's arterial network.



## PUBLIC TRANSPORTATION

The King County Metro Transit Department (Metro) and the regional transit agency, Sound Transit, provide public transportation services for Mercer Island and throughout King County. There are five major types of service offered on the Island: Link light rail, local fixed route service, regional express service, custom bus service, and access service.

Link light rail runs through Mercer Island along the median of I-90 with a station located north of the Town Center, between 77th Avenue SE and 80th Avenue SE. The light rail provides frequent connections to Seattle, Bellevue, and other regional destinations.

Local fixed route service operates on the arterial roadway system, and provides public transit service connecting residential and activity areas.

Regional express service, which also operates on fixed routes, is oriented toward peak hour commuter trips between the Mercer Island Park and Ride and major employment and activity centers off the Island. Sound Transit and Metro provide express service west and east along I-90 into Seattle and Bellevue.

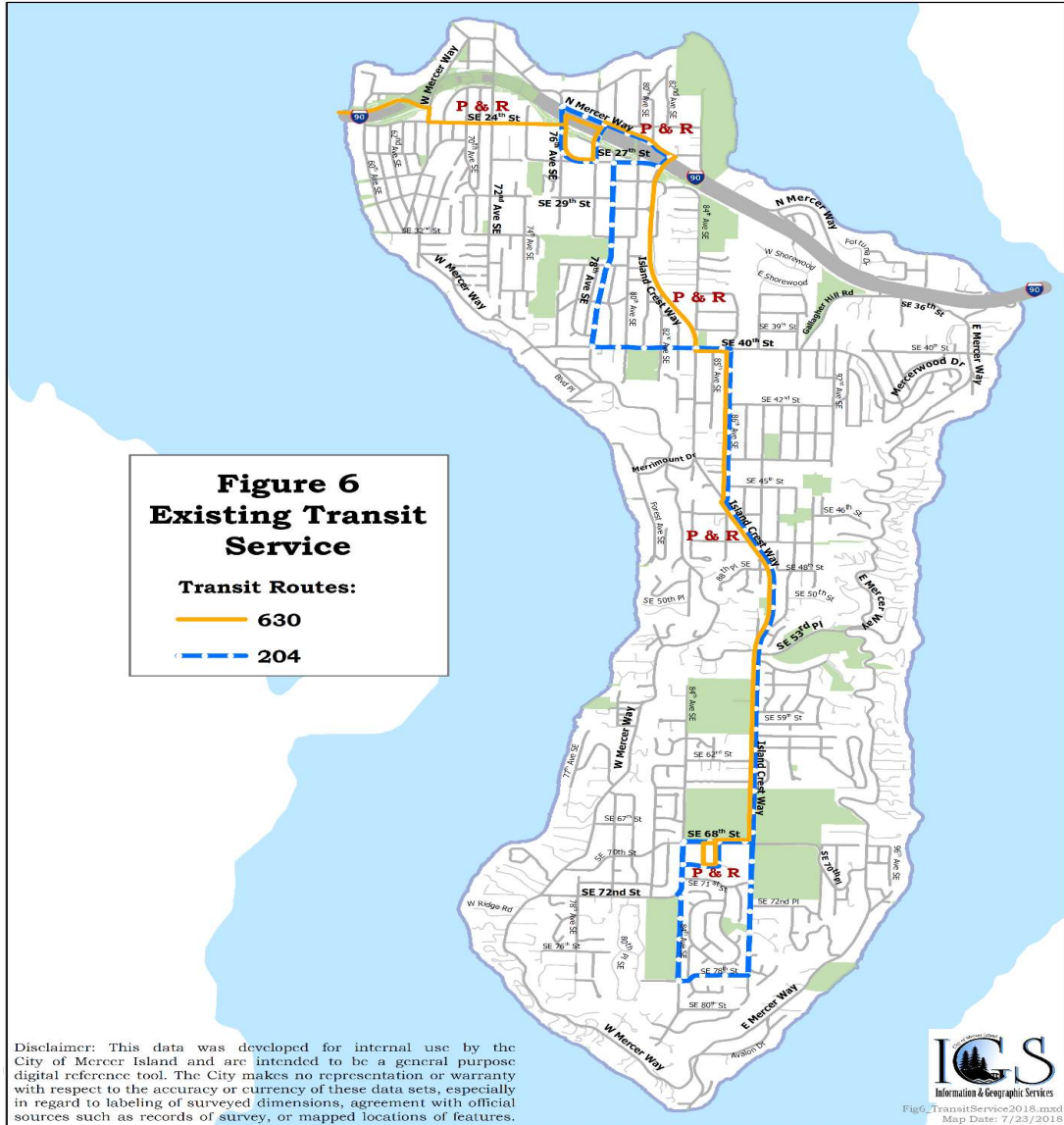
Custom bus service includes specially designed routes to serve specific travel markets, such as major employers, private schools, or other special destinations. These services are typically provided during peak commute hours, and operate on fixed routes with limited stops. Custom bus service is currently provided between the Mercer Island Park and Ride and Lakeside School and University Prep in Seattle.

Access service provides door-to-door transportation to elderly and special needs populations who have limited ability to use public transit. Access covers trips within the King County Metro transit service area.

Figure 6 shows the current transit routes serving the Island. On Mercer Island, there are two routes that circulate throughout the City (Metro routes 204 and 630). At the Mercer Island Park and Ride, Sound Transit routes 550 and 554 connect Mercer Island to Seattle, Bellevue, and Issaquah; and Metro route 216 provides service to Redmond and Seattle.

Route 204 provides service between the Mercer Island Park and Ride lot and the Mercer Village Center. This route travels on 78th Avenue SE, SE 40th Street, 86th Avenue SE, Island Crest Way, and SE 68th Street to the Mercer Village Center. Route 630 is a community shuttle which provides service between downtown Seattle and the Mercer Village Center.

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### PARK AND RIDE

The Mercer Island Park and Ride is located north of I-90 on N Mercer Way near Mercer Island's Town Center. The Park and Ride has 447 spaces and is served by Link light rail and both Metro and Sound Transit buses.

According to the Fourth Quarter 2017 Park and Ride Utilization Report prepared by King County, the Mercer Island log is typically fully occupied during weekdays. A number of users of this lot do not reside on the Island. The 2023 Town Center Parking plan reports a single point in time weekday utilization at 67%.

To supplement park and ride capacity on the Island, Metro has leased four private parking lots for use as park and ride lots, located at the Mercer Island Presbyterian Church, Mercer Island United Methodist Church, Congregational Church of Mercer Island and at the Mercer Village Center. These lots are described in Table 2. Together, they provide an additional 81 parking spaces for use by Island residents.



**Table 2: Mercer Island Park and Ride Locations and Capacities**

Lot	Location	Capacity	Cars Parked	% Spaces Occupied
Mercer Island Park and Ride	8000 N Mercer Way	447	447	100%
Mercer Island Presbyterian Church	3605 84th Ave SE	14	13	93%
United Methodist Church	70th Ave SE & SE 24th St	18	17	96%
Mercer Village Center	84th Ave SE & SE 68th St	21	7	32%
Congregational Church of Mercer Island	4545 Island Crest Way	28	3	11%

Source: Metro Transit P&R Utilization Report Fourth Quarter 2017.

### *SCHOOL TRANSPORTATION*

The Mercer Island School District (MISD) provides bus transportation for public kindergarten through 12th grade students on Mercer Island. The MISD operates approximately 40 scheduled bus routes during the morning and afternoon. In addition, the District provides free Orca cards to high school students who live more than one mile from Mercer Island High School and who neither have a parking pass nor are assigned to a district bus.

### *RAIL SERVICES & FACILITIES*

There are no railroad lines or facilities on Mercer Island. In the region, the Burlington Northern Railroad and Union Pacific Railroad companies provide freight rail service between Seattle, Tacoma, Everett, and other areas of Puget Sound, connecting with intrastate, interstate, and international rail lines. Amtrak provides scheduled interstate passenger rail service from Seattle to California and Chicago. Major centers in Washington served by these interstate passenger rail routes include Tacoma, Olympia, Vancouver, Everett, Wenatchee, and Spokane.

### *AIR TRANSPORTATION*

Mercer Island does not have any air transportation facilities or services. Scheduled and chartered passenger and freight air services are provided at Seattle-Tacoma International Airport in SeaTac, and at the King County International Airport in south Seattle.

### *WATER TRANSPORTATION*

Mercer Island does not have any public water transportation services. The City's public boat launch is on the east side of the Island, off of East Mercer Way, under the East Channel Bridge.

#### ***IV. TRANSPORTATION SYSTEM—FUTURE NEEDS***

This section describes the future transportation conditions and analysis used to identify future transportation needs and improvements.

##### ***FUTURE TRAVEL DEMAND***

The future traffic volumes were forecast for the year 2044 based on the City's land use and zoning, as well as the housing and employment growth targets, as identified in the 2021 King County Urban Growth Capacity report. More than 70 percent of new households and 76 percent of new jobs are forecasted to occur within the Town Center.

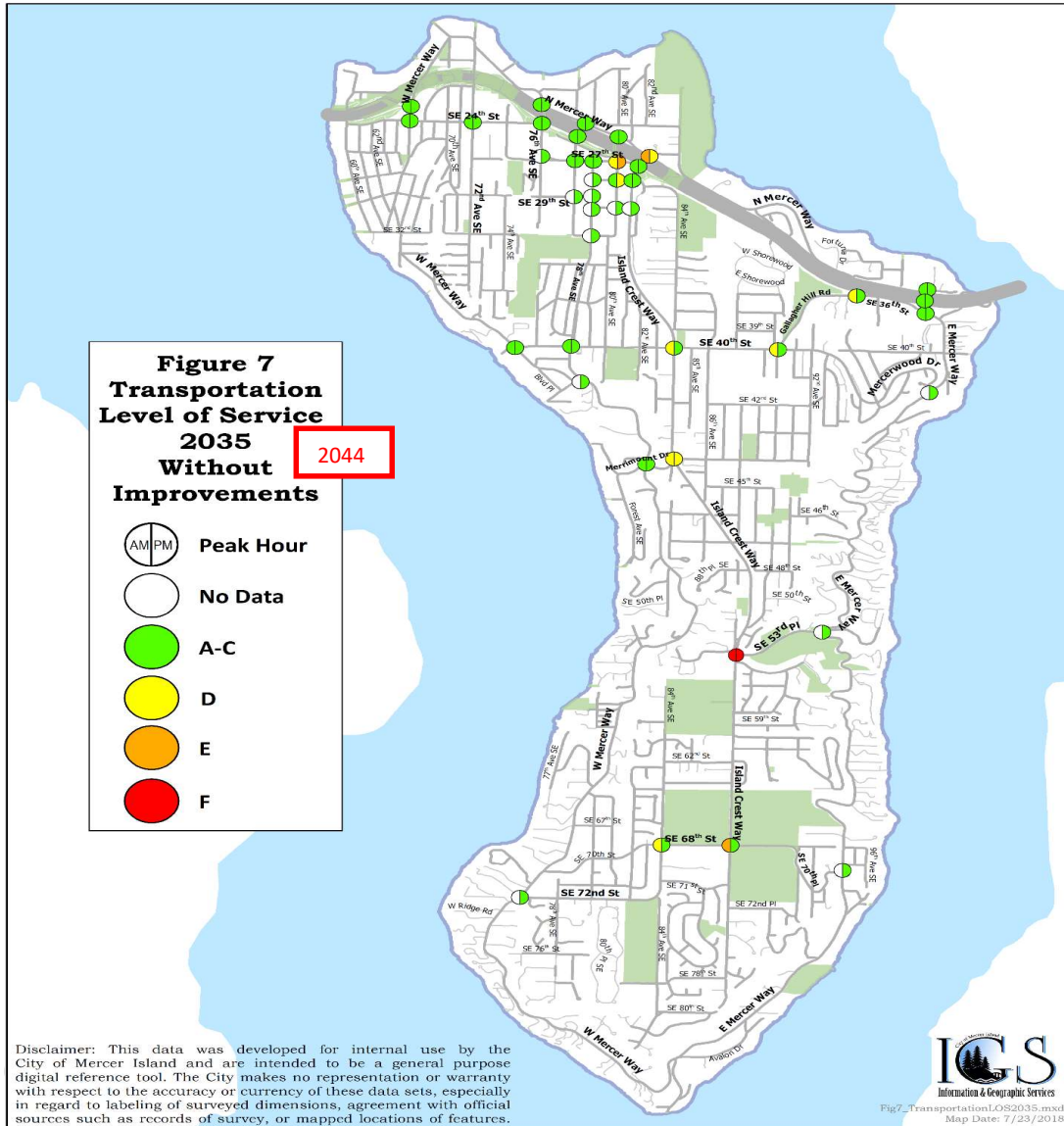
The opening of the East Link light rail line provides an additional travel option between the Town Center and regional destinations.

Town Center traffic growth reflects the higher potential for pedestrian and transit trips. Overall, the traffic growth in the Town Center is forecast to increase by 28 percent between 2024 and 2044, an annual growth rate of 1.4 percent. For areas outside the Town Center, traffic growth is expected to be lower with approximately ten percent growth between 2024 and 2044, an annual growth rate of 0.5 percent. The resulting forecasted traffic volumes directly reflect the anticipated land use, housing, and employment growth assumptions for the Island.

##### ***TRAFFIC OPERATIONS WITHOUT IMPROVEMENTS***

The 2044 traffic analysis uses the forecasted growth in traffic and planned changes to the regional transportation system. Figure 7 shows the future traffic operations at the study intersections without any changes to roadway capacity on Mercer Island.

Results of the 2044 traffic operations analysis show that five intersections would operate below the LOS standards by 2044 if improvements are not made to the intersections. In the Town Center, the two intersections of SE 27th Street/80th Avenue SE and SE 28th Street/80th Avenue SE, would operate at LOS D or worse during either the AM or PM peak hours, without improvements. Outside of the Town Center, the intersections of SE 53rd Place/Island Crest Way and SE 68th Street/Island Crest Way would operate below the LOS D standard during either the AM or PM peak hours. The WSDOT-controlled intersection at the I-90 westbound off-ramp/N Mercer Way/Island Crest Way intersection would operate at LOS E during 2044 AM peak hour. The City will work with the WSDOT to explore improvements at this intersection.



### RECOMMENDED IMPROVEMENTS

In addition to the projects identified in the City's Six-Year 2023 – 2028 Transportation Improvement Program (TIP), a future transportation needs analysis recommended additional projects based on the long-range mobility and safety needs through 2044. These include projects from the City's Transportation Impact Fee program and select projects from the City's Pedestrian and Bicycle Facilities Plan. Figure 8 shows the locations of the recommended improvement projects. Table 3 provides a map identification, describes the location and details for each of the projects, and estimates a project cost. The table is divided into two main categories of project types:

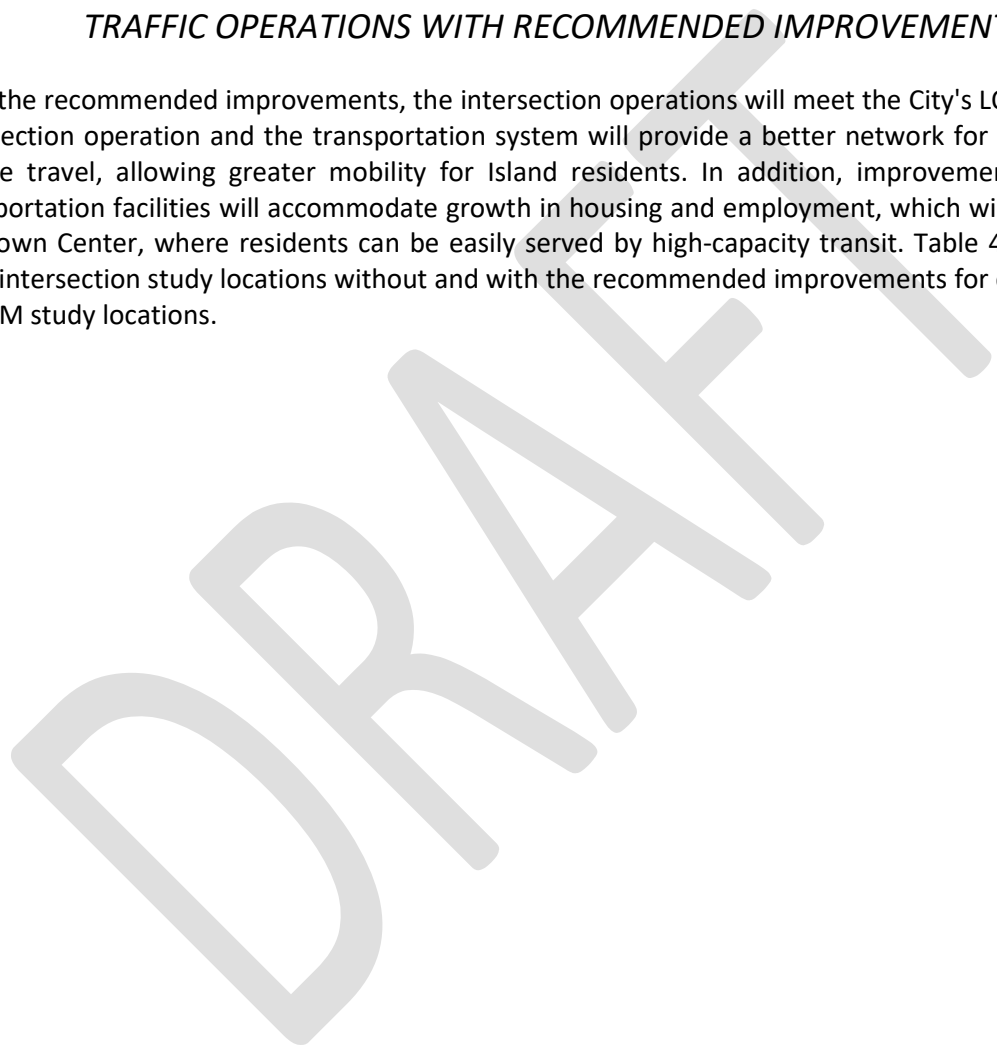
**Non-Motorized Projects** — The listed projects include new crosswalk improvements and pedestrian and bicycle facilities. These include projects from the City's Pedestrian and Bicycle Facilities Plan that connect residential areas to schools, parks, regional transit, and other destinations.

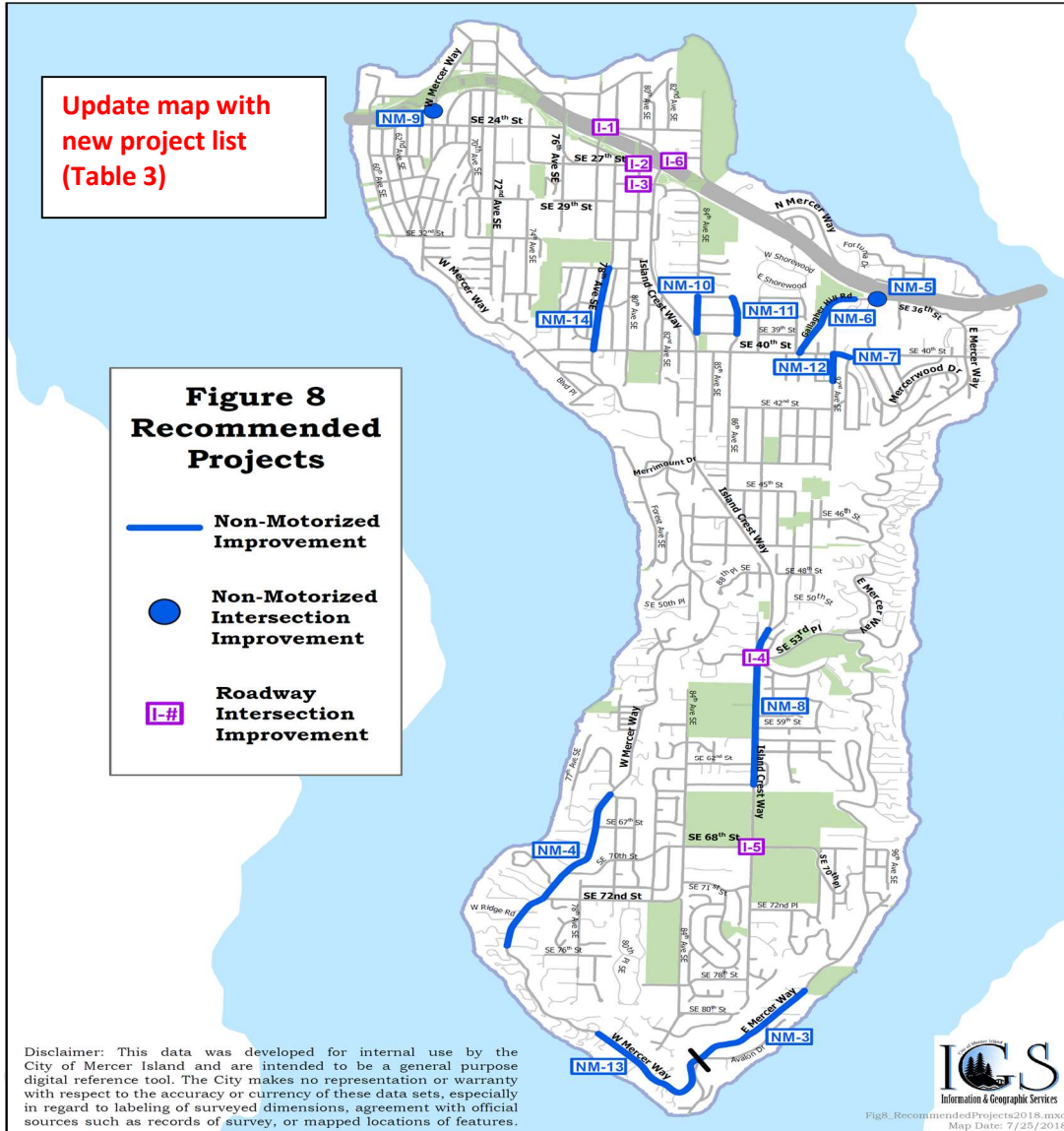
Intersection/Road Projects — These projects increase the capacity and safety of an intersection or roadway segment. The projects include the maintenance of existing roadway segments to ensure that the City's current street system is maintained.

The recommended improvements identify a total of approximately \$60 million of transportation improvements over the next 20 years. About 50 percent (\$30 million) of the total is for street preservation and resurfacing projects to maintain the existing street system. Another 37 percent (\$22 million) is for non-motorized system improvements. About 13 percent (\$8 million) is for intersection and roadway improvements.

### *TRAFFIC OPERATIONS WITH RECOMMENDED IMPROVEMENTS*

With the recommended improvements, the intersection operations will meet the City's LOS standard for intersection operation and the transportation system will provide a better network for pedestrian and bicycle travel, allowing greater mobility for Island residents. In addition, improvements to regional transportation facilities will accommodate growth in housing and employment, which will be focused in the Town Center, where residents can be easily served by high-capacity transit. Table 4 compares the 2044 intersection study locations without and with the recommended improvements for each of the AM and PM study locations.





**Table 3. Recommended Project List 2022—2044**

ID	Location	Description	Justification	Cost (\$)
<b>Non-Motorized Projects (NM)</b>				
NM-1	80th Ave SE Sidewalk (SE 27th St - SE 32nd St)	Replace existing curb, sidewalk, ADA ramps, trees, and lighting.	2023-2028 TIP (SP136)	1,376,000
NM-2	78th Ave SE Sidewalk (SE 32nd St - SE 34th St)	Replace existing curb, sidewalk, ADA ramps, trees, and lighting.	2023-2028 TIP (SP137)	779,488

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NM-3	West Mercer Way Roadside Shoulders (8100 WMW - 8400 EMW)	Add shoulder along the east side of West Mercer Way for nonmotorized users.	2023-2028 TIP (SP138)	690,979
NM-4	Gallagher Hill Road Sidewalk Improvement	Construct sidewalk.	2023-2028 TIP (SP139)	508,455
NM-5	SE 40th St Sidewalk Improvement (Gallagher Hill Road - 93rd Ave SE)	Replace/improve existing sidewalks and construct bike lanes.	2023-2028 TIP (SP140)	997,639
NM-6	ADA Transition Plan Implementation	Construct pedestrian facility improvements to comply with the City's ADA Transition Plan.	2023-2028 TIP (SP141)	5,000,000
NM-7	Island Crest Way Corridor Improvements (90th Ave SE - SE 68th St)	Implementation of recommendations from Island Crest Way Corridor Safety Analysis.	2023-2028 TIP (SP142)	1,526,375
NM-8	North Mercer Way - MI Park and Ride Frontage Improvements	Remove bus bay on north side of NMW, widen trail, and construct safety improvements.	2023-2028 TIP (SP144)	1,203,081
NM-9	Pedestrian and Bicycle Facilities Plan Implementation	Annual program to identify, prioritize, design, and construct spot improvements and gap completion projects.	2023-2028 TIP (SP145)	1,340,000
NM-10	SE 32nd St Sidewalk Replacement (77th Ave SE - 78th Ave SE)	Replace sidewalk and trees adjacent to Mercerdale Park due to tree damage.	2023-2028 TIP (SP147)	324,719
NM-11	East Mercer Way Roadside Shoulders (SE 79th St - 8400 block)	Add shoulder along the west side of East Mercer Way for nonmotorized users.	2023-2028 TIP (SP148)	531,105
NM-12	78th Ave SE Nonmotorized Improvements (SE 34th St - SE 40th St)	Improve pedestrian and bicycle facilities to connect with Town Center.	2022 Transportation Impact Fee (#3)	1,697,000
NM-13	84th Ave SE Sidewalk (SE 33rd St - SE 36th St)	Construct sidewalk.	2022 Transportation Impact Fee (#4)	597,000
NM-14	86th Ave SE Sidewalk Phase 2 (SE 36th St - SE 39th St)	Construct sidewalk along east side of street.	2022 Transportation Impact Fee (#5)	1,141,000
NM-15	92nd Ave SE Sidewalk (SE 40th St - SE 41st St)	Construct sidewalk along west side of street.	2022 Transportation Impact Fee (#6)	803,000

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NM-16	Merrimount Dr Sidewalk (ICW - Mercer Way)	Construct sidewalk along both sides of street.	2022 Transportation Impact Fee (#8)	632,000
NM-17	78th Ave SE Sidewalk (SE 40th St - SE 41st St)	Construct sidewalk along west side of street.	2022 Transportation Impact Fee (#9)	250,000
NM-18	86th Ave SE Nonmotorized Improvements (SE 42nd St - ICW)	Construct bike facilities and sidewalk along west side of street.	2022 Transportation Impact Fee (#10)	2,666,000
<b>Intersection Projects (I)/Road Projects (R)</b>				
I-1	Minor Capital - Traffic Operations Improvements	Minor improvements to address traffic operation and safety issues.	2023-2028 TIP (SP143)	313,295
I-2	SE 28th St/80th Ave SE	Install traffic signal.	2022 Transportation Impact Fee (#1)	1,464,000
I-3	80th Ave SE/North Mercer Way	Add turn lane to improve traffic operations at the intersection.	2022 Transportation Impact Fee (#14)	754,000
I-4	North Mercer Way/I-90 Westbound Off-Ramp/Island Crest Way	Add exclusive westbound left turn lane at I-90 off-ramp.	2022 Transportation Impact Fee (#15)	650,000
I-5	SE 53rd Pl/Island Crest Way	Install traffic signal.	Fails to meet LOS standard	1,907,130
I-6	SE 68th St/Island Crest Way	Install traffic signal or roundabout.	Fails to meet LOS standard in the future	2,151,590
R-1	77th Ave SE Channelization (SE 32nd - North Mercer Way)	Rechannelization of the roadway to comply with street design standards.	2023-2028 TIP (SP146)	53,324
R-2	Signal Coordination Along Island Crest Way (North Mercer Way – SE 28th St) and at the North Mercer Way/80th Ave SE intersection.	Coordinate four existing traffic signals along Island Crest Way and North Mercer Way.	2022 Transportation Impact Fee (#11)	690,000
R-3	Street Preservation/Maintenance	Resurfacing arterial and residential streets based on pavement conditions.	2023-2028 TIP	30,000,000
<b>Total 2022—2044 Projects</b>				<b>60,047,180</b>

**Table 4. 2044 Intersection Operations —  
Without and With Recommended Improvements**

Intersection	2044 AM Peak Hour		2044 PM Peak Hour	
	Without Improvements	With Recommended Improvements	Without Improvements	With Recommended Improvements
<b>Intersections Within and Adjacent to the Town Center (LOS C Standard)</b>				
SE 24th St/76th Ave SE	B	B	B	B
N Mercer Way/77th Ave SE	A	B	A	A
N Mercer Way/Park & Ride/80th Ave SE	C	C	C	C
SE 27th St/76th Ave SE	—	—	B	B
SE 27th St/77th Ave SE	B	B	C	C
SE 27th St/78th Ave SE	B	B	B	B
SE 27th St/80th Ave SE	D	B	E	B
SE 28th St/78th Ave SE	—	—	B	B
SE 28th St/80th Ave SE	B	B	D	B
SE 28th St/Island Crest Way	B	B	C	C
SE 29th St/77th Ave SE	—	—	B	B
SE 29th St/78th Ave SE	—	—	C	C
SE 30th St/78th Ave SE	—	—	C	C
SE 30th St/80th Ave SE	—	—	B	B
SE 30th St/Island Crest Way	—	—	B	B
SE 32nd St/78th Ave SE	—	—	C	C
<b>WSDOT Intersections (LOS D Standard)</b>				
I-90 EB off-ramp/I-90 WB on-ramp/W Mercer Way	B	B	B	B
I-90 WB on-ramp/N Mercer Way/76th Ave SE	B	B	A	A
I-90 EB off-ramp/77th Ave SE	B	B	B	B
I-90 WB off-ramp/N Mercer Way/Island Crest Way	E	C	D	C
I-90 EB on-ramp/SE 27th St/Island Crest Way	C	C	C	C



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I-90 WB ramps/100th Ave SE	C	C	B	B
I-90 EB off-ramp/100th Ave SE/E Mercer Way	B	B	B	B
I-90 EB on-ramp/SE 36th St/E Mercer Way	B	B	B	B
<b>Outside of Town Center Intersections (LOS D Standard)</b>				
SE 24th St/W Mercer Way	B	B	C	C
SE 24th St/72nd Ave SE	B	B	B	B
SE 36th St/N Mercer Way	D	D	C	C
SE 40th St/W Mercer Way	B	B	B	B
SE 40th St/78th Ave SE	B	B	B	B
SE 40th St/Island Crest Way	D	D	C	C
SE 40th St/SE Gallagher Hill Rd	D	D	C	C
Mercerwood Dr/E Mercer Way	—	—	B	B
W Mercer Way/78th Ave SE	—	—	B	B
Merrimount Dr/W Mercer Way	C	C	C	C
Merrimount Dr/Island Crest Way	D	D	D	D
SE 53rd Place/Island Crest Way	F	B	F	B
SE 53rd Place/E Mercer Way	—	—	A	A
SE 68th St/84th Ave SE	D	D	B	B
SE 68th St/Island Crest Way	E	A	C	A
SE 70th Place/E Mercer Way	—	—	B	B
SE 72nd St/W Mercer Way	—	—	B	B

## **V. FINANCIAL ANALYSIS**

Since incorporation in 1960, the City has consistently made (or required through private development) transportation investments that have preceded and accommodated population and employment growth and its associated traffic growth. This strategy has enabled the City to make significant improvements in the community's neighborhood streets, arterial roads, pavement markings, streets signs, and pedestrian and bicycle facilities.

In 2022, the City's primary funding sources for local transportation projects included: gas tax revenues (\$429,000), real estate excise tax (\$2,253,000), Transportation Benefit District vehicle fees (\$375,000) and transportation impact fees (\$75,000). In total, the City received approximately \$3.1 million in annual transportation revenues.

In addition, Sound Transit mitigation for the closure of the I-90 center roadway is providing up to \$5.1 million in funds for operational and safety improvements.

Combined with supplemental federal and state grant funding, Mercer Island has sufficient resources to maintain and improve its transportation system over the next 20 years and will be able to accomplish the following:

- Maintain the City's arterial street system on a 25-year (average) life cycle.
- Maintain the City's residential system on a 35-year (average) life cycle.
- Maintain, improve, and expand the City's pedestrian and bicycle system over the next 20 years.
- Maintain and improve the transportation system to meet the forecasted housing and employment growth targets.

## **VI. IMPLEMENTATION STRATEGIES**

The following actions by the City of Mercer Island and other jurisdictions will be necessary to effectively implement the programs and policies of this transportation element:

### ***TRANSPORTATION SYSTEM STREETS, TRANSIT, NON-MOTORIZED***

- Implement local neighborhood traffic control strategies as necessary to address specific issues.
- Implement Transportation System Management techniques to control traffic impacts.

### ***PLANNING STANDARDS, POLICIES, PROGRAMS***

- Periodically update the City's inventory of transportation conditions, existing level of service and projected level of service.
- Complete the plan for non-motorized transportation improvements consistent with the City's Comprehensive Plan, including a review of the Pedestrian and Bicycle Facilities Plan and its design standards.
- Develop a neighborhood parking program to address parking overflow impacts from schools, businesses, parks, and multi-family housing.
- Revise design standards as necessary to comply with ADA requirements.
- Continue to involve the public in transportation planning and decisions.
- Create "transit friendly" design guidelines for new development projects in the Town Center.

- Develop policies, criteria, and a process to determine when, and under what conditions, private roads and privately-maintained roads in public rights-of-way should be accepted for public maintenance and improvement.
- Implement the City's adopted Commute Trip Reduction program.

### *FINANCIAL STRATEGIES*

- Secure funding to implement the adopted Six-Year Transportation Improvement Program.
- Actively pursue outside funding sources to pay for adopted transportation improvements and programs.

### *TRANSIT PLANNING*

- Work with Metro to improve transit services and explore alternative methods of providing service, such as developing a demand responsive service.
- Work with Sound Transit to design and construct high-capacity transit and parking facilities consistent with Land Use and Transportation Policies contained in the Comprehensive Plan that will be available for use by Mercer Island residents.

## **VII. CONSISTENCY WITH OTHER PLANS & REQUIREMENTS**

The Growth Management Act of 1990 requires that local comprehensive plans be consistent with plans of adjacent jurisdictions and regional, state and federal plans. Further, there are several other major statutory requirements with which Mercer Island transportation plans must comply. This section briefly discusses the relationship between this Transportation Element and other plans and requirements.

### **OTHER PLANS**

The Transportation Element of the Mercer Island Comprehensive Plan is fully consistent with the following plans:

**Mercer Island Comprehensive Plan** — The Transportation Element is based on the needs of, and is consistent with the Land Use Element.

**King County and Multicounty Planning Policies** — Mercer Island's proposed transportation policies are consistent with PSRC's multi-county and King County's countywide planning policies.

**Vision 2050** — Vision 2050 is the region's Metropolitan Transportation Plan and builds upon Vision 2020, Destination 2030, and Vision 2040 to articulate a coordinated long-range land use and transportation growth strategy for the Puget Sound region. Mercer Island Comprehensive Plan's Land Use and Transportation Elements support this strategy by accommodating new growth in the Town Center, which is near existing and proposed future transportation improvements along the I-90 corridor. The Transportation Element is consistent with these plans.

**Regional Transit System Plan** — Sound Transit's Regional Transit System Plan (RTP) lays out the Puget Sound region's plans for constructing and operating a regional high-capacity transit system. Both the Land Use and Transportation Elements directly support regional transit service and facilities, and are consistent with the RTP.

## **PLAN REQUIREMENTS**

The Transportation Element of the Mercer Island Comprehensive Plan meets the following regulations and requirements:

**Growth Management Act** — The Growth Management Act, enacted by the Washington State Legislature in 1990 and amended in 1991, requires urbanized counties and cities in Washington to plan for orderly growth for 20 years into the future. Mercer Island's Transportation Element conforms to all of the components of a Comprehensive Transportation Element as defined by GMA.

**Commute Trip Reduction** — In 1991, the Washington State Legislature enacted the Commute Trip Reduction Law which requires implementation of transportation demand management (TDM) programs to reduce work trips. In response to these requirements, Mercer Island has developed its own CTR program to reduce work trips by City employees. There are two other CTR-affected employers on the Island; both have developed CTR programs.

**Air Quality Conformity** — Amendments to the federal Clean Air Act made in 1990 require Washington and other states to develop a State Implementation Plan (SIP) which will reduce ozone and carbon monoxide air pollutants so that national standards may be attained. The Central Puget Sound area, including King County and Mercer Island, currently meets the federal standards for ozone and carbon monoxide. The area is designated as a carbon monoxide maintenance area, meaning the area has met federal standards, but is required to develop a maintenance plan to reduce mobile sources of pollution.

1 **5 UTILITIES ELEMENT**

2 ***I. INTRODUCTION***

3 The Growth Management Act requires this comprehensive plan to include the general location and  
4 capacity of all existing and proposed utilities on Mercer Island (RCW 36.70A.070). The following element  
5 provides that information for water, sewer, stormwater, solid waste, electricity, natural gas and  
6 telecommunications.

7  
8 One main goal of the Utilities Element is to describe how the policies contained in other elements of this  
9 comprehensive plan and various other City plans will be implemented through utility policies and  
10 regulations.

11  
12 The Land Use Element of this Plan allows limited development that will not have a significant impact on  
13 utilities over the next 20 years. For that reason, many of the policies in this element go beyond the basic  
14 GMA requirements and focus on issues related to reliability rather than capacity.

15 ***POLICIES — ALL UTILITIES***

- 16 1.1 Structure rates and fees for all City-operated utilities with the goal of recovering all costs,  
17 including overhead, related to the extension of services and the operation and maintenance of  
18 those utilities.
- 19  
20 1.2 Encourage, where feasible, the co-location of public and private utility distribution facilities in  
21 shared trenches and assist with the coordination of construction to minimize construction-  
22 related disruptions and reduce the cost of utility delivery.
- 23  
24 1.2 ~~The City shall~~ Encourage, where feasible, the co-location of public and private utility  
25 distribution facilities in shared trenches and assist with the coordination of construction to  
26 minimize construction-related disruptions, decrease impacts to private property, and reduce  
27 the cost of utility delivery. [PC Comment]
- 28  
29 1.3 Encourage economically feasible diversity among the energy sources available on Mercer  
30 Island to avoid over-reliance on any single energy source.
- 31  
32 1.4 Support efficient, cost effective and reliable utility service by ensuring that land is available for  
33 the location of utility facilities, including within transportation corridors.
- 34  
35 1.5 Maintain effective working relationships with all utility providers to ensure the best possible  
36 provision of services.
- 37  
38 1.6 Consider natural asset management as a part of utilities management.

39 ***II. WATER UTILITY***

40 Mercer Island obtains its water from Seattle Public Utilities (SPU). The City of Mercer Island purchases and  
41 distributes most of the water consumed on the Island under a long-term contract with SPU that

1 guarantees an adequate supply through the year 2062. In 1997, the City assumed the Mercer Crest Water  
2 Association that for many years had been an independent purveyor of SPU. It served a largely residential  
3 base with customers residing in the neighborhoods south of the Shorewood Apartments, and east and  
4 west of the Mercer Island High School campus areas of the Island. The Mercer Crest system was intertied  
5 and consolidated into the City utility during 1998-99. One small independent water association,  
6 Shorewood, remains as a direct service customer of SPU. The City is one of 19 wholesale customers  
7 (Cascade Water Alliance and 18 neighboring cities and water districts) of SPU.  
8

9 The bulk of the Island's water supply originates in the Cedar River watershed and is delivered through the  
10 Cedar Eastside supply line to Mercer Island's 30-inch supply line. Mercer Island also is served periodically  
11 through the South Fork of the Tolt River supply system.  
12

13 Water is distributed by the City through 113 miles of mains (4-, 6-, and 8-inch) and transmission lines (10-  
14 to 30-inch) constructed, operated and maintained by the City. The City's distribution system also includes  
15 two four-million-gallon storage reservoirs, two pump stations, and 86 pressure-reducing valve stations.  
16

17 Minimizing supply interruptions during disasters is a longstanding priority in both planning efforts and the  
18 City's capital improvement program. The City completed an Emergency Supply Line project in 1998-99. In  
19 2001 following the Nisqually Earthquake, SPU strengthened sections of the 16-inch pipeline.  
20

21 The year before the earthquake, the City completed extensive seismic improvements to its two storage  
22 reservoirs. As a result, neither was damaged in the earthquake. The improvements were funded through  
23 a hazard mitigation grant from the Federal Emergency Management Agency.  
24

25 In 2004, the City completed a Seismic Vulnerability Assessment that examined how a major seismic event  
26 might impact the 30-inch and 16-inch SPU lines that supply water to the Island. The assessment predicted  
27 that the Island's water supply would likely be disrupted in a disaster such as a major earthquake. In  
28 response to the finding, City officials initiated a Water Supply Alternatives study before applying for a  
29 source permit for an emergency well, the first such permit to be issued in Washington State. Construction  
30 of the emergency well was completed in spring of 2010. The well was designed and permitted to provide  
31 five gallons per day for each person on the Island for a period of seven to 90 days.  
32

33 In 2014, the City took significant action to ensure high water quality standards after two boil water  
34 advisory alerts, including additional expanded collection of water quality samples, injection of additional  
35 chlorine, research into potential equipment upgrades and improvements, and a thorough review of the  
36 City's cross-contamination program, including the best means of overseeing the registration of  
37 certification of backflow prevention devices.  
38

39 In 2021, the City's total number of water customers was 7,537.  
40

41 In 2021, the City met the requirements of the 2018 America's Water Infrastructure Act through  
42 completion of a Risk and Resilience Assessment (RRA) and update of the Emergency Response Plan.  
43 Projects identified in the RRA will be included in future CIPs.  
44

45 In 2022-2023, the City constructed a booster chlorination station at the reservoir site to boost residual  
46 chlorine levels in the reservoirs and throughout the distribution system to prevent coliform growth.  
47 Additionally, the Supervisory control and Data Acquisition (SCADA) system was upgraded. Together, they  
48 strengthen the water supply system and improve system operations for water quality control.

*FUTURE NEEDS*

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Both the water supply available to the City and the City's distribution system are adequate to serve growth projected for Mercer Island. New development, as anticipated by the Land Use Element of this Plan, will increase the City's total number of dwelling units by 1,239 and employment will increase by 1,300 new jobs, by 2044. Water system capacity and future service demand are calculated in the City of Mercer Island Water System Plan (WSP). The most recent update of the WSP was adopted in 2022. The WSP establishes that there is system capacity for 14,234 equivalent residential units (ERU). The WSP projects that there will be demand for 11,596 ERUs by 2036. Some maintenance and capacity improvements to the water system are planned during the planning period (2024-2044). Those projects are detailed in the WSP and have been added to the Capital Facilities Element Capital Facilities Plan (CFP) and Capital Reinvestment Plan (CRP). The capacity maintained and added through CFP and CRP projects is expected to provide sufficient water supply to accommodate the growth planned in this Comprehensive Plan.

The City does not plan to implement an aquifer protection program because there are no known aquifers in the vicinity of Mercer Island that are utilized by the City or any other water supplier.

Although aquifer protection is not a factor for future needs, species protection may be. On March 24, 1999 the National Marine Fisheries Service issued a final determination and listed the Puget Sound Chinook salmon as threatened or endangered under the Endangered Species Act (ESA). Like all communities in the Puget Sound region, Mercer Island will need to address a number of land use, capital improvement and development process issues that affect salmon habitat. However, Mercer Island may be better positioned to respond to the ESA listing than some due to the Island's small, unique environment with a lack of continuous rivers or streams, minimal amounts of vacant land available for new development, progressive critical areas regulations and previous attention to stormwater detention.

WATER UTILITY POLICIES

- 2.1 TObtain a cost-effective and reliable water supply that meets all the needs of Mercer Island, including domestic and commercial use, fire-flow protection, emergencies, and all future development consistent with the Land Use Element of this Plan.
- 2.2 Upgrade and maintain the water distribution and storage system as necessary to maximize the useful life of the system. All system improvements shall be carried out in accordance with the City's Comprehensive Water System Plan and Capital Improvement Program.
- 2.3 Work cooperatively with the Seattle Public Utilities and its other purveyors on all issues of mutual concern.
- 2.4 Obtain Mercer Island's water supply from a supply source that fully complies with the Safe Drinking Water Act. For this reason, future development on Mercer Island will not affect the quality of the Island's potable water.
- 2.5 Comply with all water quality testing required of the operators of water distribution systems under the Safe Drinking Water Act.

1           2.6 Adopt an action plan to ensure Mercer Island's full participation in regional efforts to recover  
2           and restore Puget Sound Chinook salmon.

3  
4           2.7 Aggressively promote and support water conservation on Mercer Island and shall participate  
5           in regional water conservation activities.

6  
**III. SEWER UTILITY**

7 The City owns, operates and maintains the sewage collection system that serves all of Mercer Island. The  
8 Island's sewage is delivered to a treatment plant at Renton operated by the Metropolitan King County  
9 Government. At the Renton plant, the sewage receives primary and secondary treatment.

10  
11 The City's system includes a total of 17 pump stations, two flushing pump stations, and more than 113  
12 miles of gravity and pressure pipelines, ranging in diameter from three to 24 inches which ultimately flow  
13 into King County Department of Natural Resources & Parks (KCDNR) facilities for treatment and disposal  
14 at the South Treatment Plant in Renton. See Figure 1 — Major Sewer Facilities Service Mercer Island.

15  
16 As of 2021, a total of 7,403 residential and commercial customers were hooked up to the City sewer  
17 system.

18  
19  
**FUTURE NEEDS**

20 New development on Mercer Island, as anticipated in the Land Use Element of this Plan, is not expected  
21 to add significantly to the wastewater generated daily on Mercer Island. The number of customers  
22 connected to the sewer system has increased slowly and is expected to continue according to housing  
23 unit projections outlined in the 2021 King County Urban Growth Capacity Report.

24  
25 Future sewer system needs are determined in the City of Mercer Island General Sewer Plan (2018 General  
26 Sewer Plan). The General Sewer Plan was developed in February 2003 and updated in 2018. The 2018  
27 General Sewer Plan identified a 20 year Capital Improvement Plan (CIP) which details the capacity  
28 improvements necessary for the system to accommodate planned future growth. These included projects  
29 in four categories – general, pipeline, pump stations, and lake line. A Sewer Lakeline Replacement  
30 feasibility study was completed in September 2002 and recommended replacement of a 9,000-foot  
31 segment of sewer lake line bordering the northwest shoreline of the Island to replace the rapidly  
32 deteriorating sewer and increase pipeline capacity to eliminate impacts to Lake Washington from periodic  
33 sewage overflows caused by inadequate capacity and poor system function. The replacement of the  
34 9,000-foot segment was completed in 2010. The 2002 feasibility study also reported that the 9,000-foot  
35 segment was more critical than other sections, which were in acceptable condition. The City is scheduled  
36 for a project in 2028 to perform a high level evaluation of the condition of the entire sewer lake line and  
37 identify segments for further assessment to guide future lake line rehabilitation and replacement projects.  
38 After the condition is assessed, a determination will be made on the schedule for replacement projects.

39  
40 In 2002, Mercer Island successfully competed with other local cities for a share of \$9 million allocated by  
41 King County to investigate and remove groundwater and stormwater commonly known as  
42 inflow/infiltration (I/I) from local sewers. The \$900,000 pilot project on Mercer Island lined 16,000 feet of  
43 sewer in the East Seattle neighborhood (Basin 54) in 2003. Post construction flow monitoring and  
44 computer modeling showed a 37 percent decrease in peak I/I flows.



1  
2 The City must serve the sewer needs of its planned growth, much of which will be focused in the Town  
3 Center. While most of the Town Center's sewer system is adequate to meet future demand, some  
4 pipelines may exceed their capacity during extreme storms due to stormwater inflow/infiltration and will  
5 require monitoring to determine if larger diameter pipelines are warranted. The City will use substantive  
6 authority under the State Environmental Policy Act (SEPA) to require mitigation for proposed projects that  
7 generate flows that exceed sewer system capacity. The CIP includes projects that will increase system  
8 capacity.

9  
10 King County is upgrading three miles of their sewer pipeline across north Mercer Island and their North  
11 Mercer Pump Station due to age and long term capacity needs. This three year project will be completed  
12 in 2025.

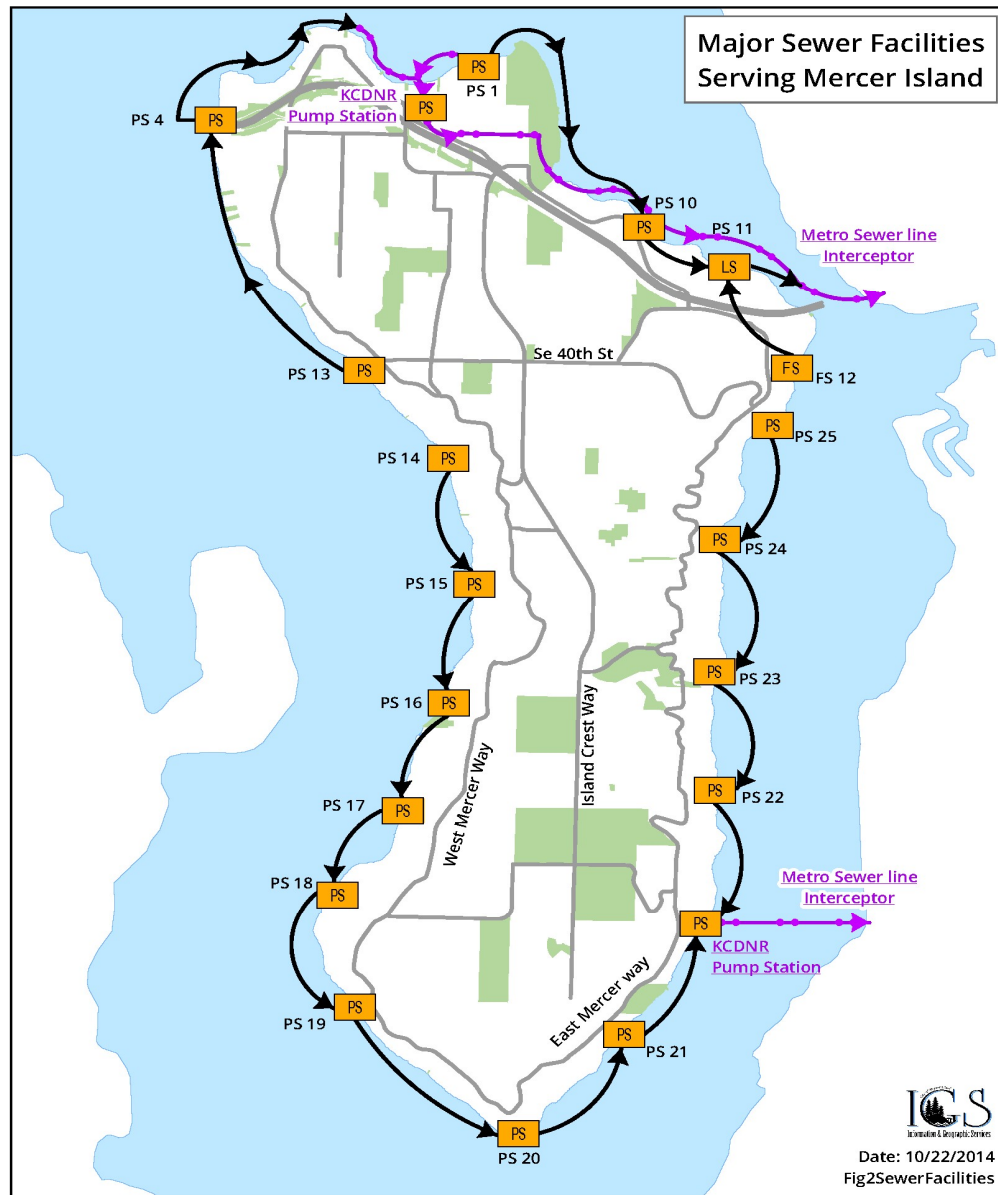
13  
14 All future improvements to the sewer system will be addressed through a Capital Improvement Plan  
15 developed in conjunction with the updated General Sewer Plan and/or CIP budget.

16 *SEWER UTILITY POLICIES*

- 17 3.1 Require that all new development be connected to the sewer system.  
18  
19 3.2 Allow existing single-family homes with septic systems to continue using these systems so long  
20 as there are no health or environmental problems. If health or environmental problems occur  
21 with these systems, the homeowners shall be required to connect to the sewer system.  
22  
23 3.3 Require any septic system serving a site being re-developed be decommissioned according to  
24 county and state regulations and that the site must be connected to the sewer system.  
25  
26 3.4 Actively work with regional and adjoining local jurisdictions to manage, regulate and maintain  
27 the regional sewer system.  
28  
29 3.5 Prevent overflows taking whatever steps are economically feasible.  
30  
31 3.6 Design and implement programs to reduce infiltration/inflow wherever these programs can be  
32 shown to significantly increase the capacity of the sewer system at a lower cost than other  
33 types of capacity improvements.  
34

1

**Figure 1. Major Sewer Facilities Service Mercer Island**



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3

#### **IV. STORMWATER**

4 Mercer Island's stormwater system serves a complex network of 88 drainage basins. The system relies  
5 heavily on "natural" conveyances. There are more than 15 miles of ravine watercourses that carry  
6 stormwater and 26 miles of open drainage ditches. Forty percent of the ravine watercourses are privately  
7 owned, while roughly 70 percent of the drainage ditches are on public property. See Figure 2 —  
8 Stormwater Drainage Basins.

9

10 The artificial components of the system include 58 miles of public storm drains, 59 miles of private storm  
11 drains, and more than 5,502 catch basins.

12

1 The public portion of the system is maintained by the City's Public Works Department as part of the  
2 Stormwater Utility, with funding generated through a Stormwater Utility rate itemized on bimonthly City  
3 utility bills.

4  
5 Mercer Island has no known locations where stormwater recharges an aquifer or feeds any other source  
6 used for drinking water.

7 *FUTURE NEEDS*

8 In May 1993, the City began preparing to make significant changes in the way it managed stormwater on  
9 Mercer Island. The catalyst for this effort was new regional, state and federal requirements.

10  
11 During the second half of 1993, two of Mercer Island's drainage basins were studied in detail during a  
12 process that actively involved interested basin residents. The studies were designed to gauge public  
13 perception of drainage and related water-quality problems, and to evaluate the effectiveness of various  
14 education tools.

15  
16 The information gained from these studies, along with additional work scheduled for mid-1994, was used  
17 to develop an Island-wide program of system improvements and enhancements and a financing structure  
18 for the program.

19  
20 In the fall of 1995, the City Council passed two ordinances (95C-118 and 95C-127) that created the legal  
21 and financial framework of the Storm and Surface Water Utility and provided the tools to begin achieving  
22 the goals of "creating a comprehensive program that integrates the Island's private, public and natural  
23 and manmade systems into an effective network for control and, where possible, prevention of runoff  
24 quantity and quality problems."

25  
26 By the end of 1998, the Storm and Surface Water Utility had been fully launched with a full range of  
27 contemporary utility issues and needs. Major capital projects, along with operating and maintenance  
28 standards, have been established to meet customer service expectations and regulatory compliance.

29  
30 The City is in compliance with all applicable federal and state stormwater requirements, Western  
31 Washington Phase II Municipal (NPDES) Permit issued by the Washington State Dept. of Ecology. In 2005,  
32 the City developed a Comprehensive Basin Review that examined the City's storm and surface water  
33 programs, focusing on capital needs, capital priorities, and utility policies. The capital priorities are  
34 updated regularly in conjunction with the capital budget process. Mercer Island is urban/residential in  
35 nature and all of the Island's stormwater eventually ends up in Lake Washington. The prevention of  
36 nonpoint pollution is a major priority.

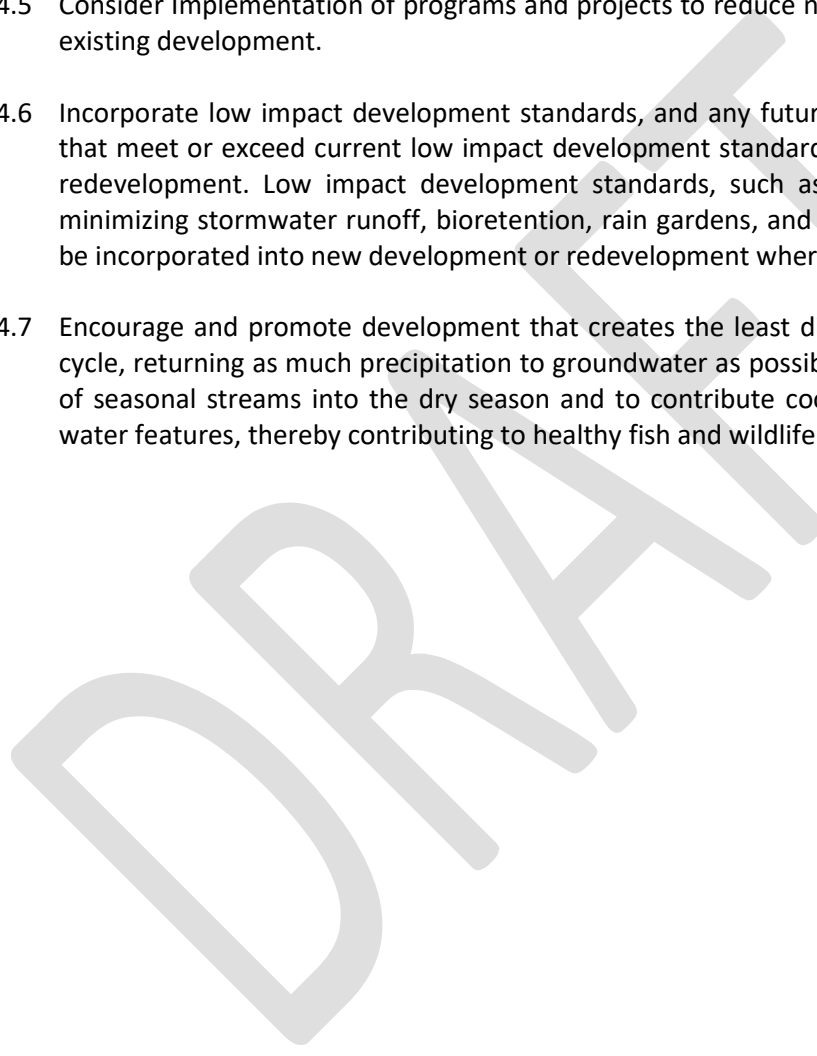
37 *STORMWATER POLICIES*

38 4.1 Implement programs and projects designed to meet the goals and requirements of the Action  
39 Agenda for Puget Sound.

40  
41 4.2 Actively promote and support education efforts focusing on all facets of stormwater  
42 management.

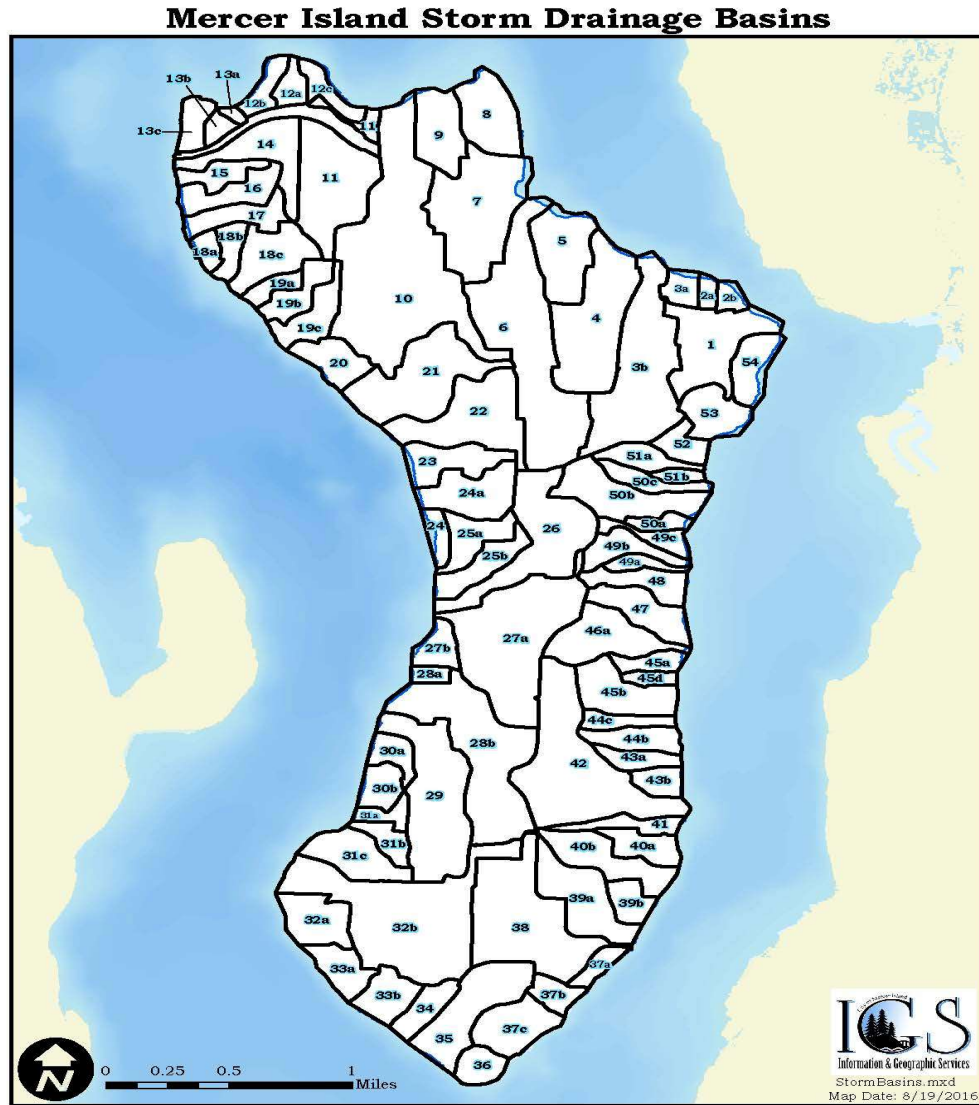
43

- 1           4.3 The City should collaborate with King County to support implementation of regional water  
2           quality planning strategies, such as the Clean Water, Healthy Habitat strategic plan.  
3
- 4           4.4 Maintain and enforce land use plans and ordinances requiring stormwater controls for new  
5           development and re-development. The ordinances shall be based on requirements contained  
6           in the City’s NPDES permit and shall be consistent with the policies in the Land Use Element of  
7           this Plan and the goals and policies of the City’s Community Planning & Development  
8           Department.  
9
- 10          4.5 Consider Implementation of programs and projects to reduce nonpoint source pollution from  
11          existing development.  
12
- 13          4.6 Incorporate low impact development standards, and any future innovations or technologies  
14          that meet or exceed current low impact development standards, into new development and  
15          redevelopment. Low impact development standards, such as retaining native vegetation,  
16          minimizing stormwater runoff, bioretention, rain gardens, and permeable pavements should  
17          be incorporated into new development or redevelopment where feasible and appropriate.  
18
- 19          4.7 Encourage and promote development that creates the least disruption of the natural water  
20          cycle, returning as much precipitation to groundwater as possible in order to extend the flow  
21          of seasonal streams into the dry season and to contribute cooling ground water to surface  
22          water features, thereby contributing to healthy fish and wildlife habitat.  
23



1

**Figure 2. Stormwater Drainage Basins**



2

3

**V. SOLID WASTE**

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The majority of solid waste services on Mercer Island are provided through a private hauler licensed by the City; currently this is Recology. Recology collects residential and commercial/multi-family garbage, and also collects residential recyclables and residential yard/food waste. Businesses that recycle or compost select their own haulers. As of 2022, Recology was serving a total of 6,950 residential customers, and 215 commercial or multi-family locations on Mercer Island.

A new contract for collection of solid waste was approved by the City Council for a ten year contract starting in October 2019. This contract replaces the former license agreement dating back to 2009 with Republic Services. Rates are adjusted each year based on the Seattle-area Consumer Price Index (CPI) and terms identified within the contract. The cost of providing solid waste services on Mercer Island is covered entirely through the rates charged by haulers.

1 Recology transports most garbage from Mercer Island to the Factoria transfer station, after which it is  
2 compacted and buried at Cedar Hills Regional Landfill. Recyclables are transported to Recology’s  
3 ownprocessing facility in Seattle, and yard/food waste is transported to Cedar Grove Composting or Lenz  
4 Composting.

5 *FUTURE NEEDS*

6 In 1988, Mercer Island entered into an interlocal agreement that recognizes King County as its solid waste  
7 planning authority (RCW chapter 70.95). The Mercer Island City Council adopted the first King County  
8 Comprehensive Solid Waste Management Plan in mid-1989, and in October 1993 the City Council adopted  
9 the updated 1992 edition of the Plan.

10  
11 The King County's 2001 Comprehensive Solid Waste Management Plan established countywide targets  
12 for resident and employee disposal rates. As of 2014, King County was working on an update of the  
13 Comprehensive Solid Waste Management Plan. As a plan participant, Mercer Island met the original King  
14 County goal of 35 percent waste reduction and recycling in 1992. By late 1993, Mercer Island was diverting  
15 nearly 50 percent of its waste stream. Subsequent goals called for reducing the waste stream 50 percent  
16 in 1995 and 65 percent by the year 2000. Mercer Island has consistently diverted an average of 65 percent  
17 of its waste stream annually from 2000 to 2014.

18  
19 Achieving these goals has helped lengthen the lifespan of the Cedar Hills Regional Landfill and avoid the  
20 need to find alternative disposal locations for Mercer Island's garbage.

21  
22 The overall amount of waste generated on Mercer Island is not expected to increase significantly due to  
23 new development anticipated in the Land Use Element of this Plan. However, the amount of recyclables  
24 and yard waste being diverted from Mercer Island's waste stream should continue increasing over the  
25 next few years. Private facilities (Republic Services and Cedar Grove Composting) have the capacity to  
26 absorb this increase. Any additional garbage produced due to growth will be collected through a private  
27 hauler licensed by the City. To increase capacity, expansion of the existing Factoria Transfer Station began  
28 in late 2014 and is scheduled to open in late 2017. The City's existing solid waste program of offering two  
29 special collection events per year is expected to remain adequate. These events, at which yard waste and  
30 hard-to-recycle materials are collected by private vendors, are designed to assist households in further  
31 reducing the waste stream.

32  
33 The collection of household hazardous waste on Mercer Island is available once a year over a two-week  
34 period through the Household Hazardous Wastemobile, a program of the Seattle-King County Local  
35 Hazardous Waste Management Plan. Mercer Island households and businesses help fund the Plan through  
36 a surcharge on their garbage bills.

37 *SOLID WASTE POLICIES*

38 5.1 Require all new construction, with the exception of single-family homes, to provide adequate  
39 space for on-site storage and collection of recyclables pursuant to City regulations.

40  
41 5.2 Actively promote and support recycling, composting and waste reduction techniques among  
42 the single-family, multifamily and commercial sectors with the aim of meeting or exceeding  
43 King County diversion goals.  
44

- 1           5.3 Provide convenient opportunities for residents to recycle appliances, tires, bulky yard debris  
2           and other hard-to-recycle materials whenever practical.  
3
- 4           5.4 Actively promote and support the proper handling and disposal of hazardous waste produced  
5           by households and businesses. The use of alternate products that are less hazardous or produce  
6           less waste shall be encouraged.  
7
- 8           5.5 City departments and facilities shall actively participate in waste reduction and recycling  
9           programs.  
10
- 11          5.6 Handle and dispose of all hazardous waste generated by City departments and facilities in  
12          accordance with applicable county, state, regional and federal regulations.  
13
- 14          5.7 Actively enforce regulations that prohibit the illegal dumping of yard debris and other types of  
15          waste.  
16
- 17          5.8 The City shall play an active role in regional solid waste planning, with the goal of promoting  
18          uniform regional approaches to solid waste management.  
19
- 20          5.9 Actively promote and support the recycling, re-use or composting of construction, demolition  
21          and land-clearing debris wherever feasible.  
22
- 23          5.10 Ensure that providers of solid waste, recycling, and compost collection services comply with  
24          City regulations. Assist residents with concerns about these services, when possible. [PC  
25          Comment 17]  
26

## ***VI. ELECTRICITY***

28 All of the electricity consumed on Mercer Island is provided by Puget Sound Energy (PSE) under a franchise  
29 agreement with the City of Mercer Island. An agreement was approved in early 1994 that remains valid  
30 until a new agreement is reached. PSE's rates are set by the Washington Utilities and Transportation  
31 Commission (WUTC).  
32

33 In 1999, PSE had 9,169 customers on Mercer Island, compared to 8,971 in 1992.  
34

35 In 2004, PSE served 9,300 customers, and 9,562 customers in 2014. In 2021 it served 9,995 residential and  
36 703 commercial electric customers.  
37

38 PSE builds, operates and maintains the electrical system serving Mercer Island. The system includes 6.2  
39 miles of transmission lines (115 kV), three substations and two submarine cable termination stations.  
40

## ***FUTURE NEEDS***

41 The demand for electricity on Mercer Island has not grown significantly during the past 20 years, despite  
42 17% population growth (2000-2020), due to a range of new energy efficiency measures. While the Island's  
43 total electricity consumption was 164,713,778 KWH in 1998, and 174,352,420 KWH was consumed in  
44 2013, it was only slightly more in 2021 (174,920,031 KWH). However, as more households transition to

1 electric vehicles, maintain remote or hybrid work environments, and new development moves away from  
2 natural gas to electric space heating and cooling, in an effort to reduce personal GHG emissions, total  
3 electricity consumption may increase.

4  
5 PSE's planning analysis has identified five alternative solutions to address transmission capacity deficiency  
6 identified in the "Eastside Needs Assessment Report—Transmission System King County" dated October  
7 2013. Each of these five solutions fully satisfies the needs identified in the Eastside Needs Assessment  
8 Report and satisfies the solution longevity and constructability requirements established by PSE. These  
9 five solutions include two 230 kV transmission sources and three transformer sites, outside of Mercer  
10 Island.

11  
12 With one exception (see Policy 6.1), the only significant changes in PSE's Mercer Island facilities will come  
13 from efforts aimed at improving system reliability.

14  
15 The issue of system reliability, which is the subject of a Memorandum of Agreement (MOA) between the  
16 City of Mercer Island and PSE, will require considerable attention over the next several years. The MOA  
17 sets policies for identifying locations where power lines should be relocated underground and describes  
18 strategies for funding undergrounding projects. There is a reoccurring issue of unreliability is unresolved  
19 and needs to be addressed.

## 20 *ELECTRICITY POLICIES*

21 6.1 Encourage PSE or the current provider to upgrade its facilities on Mercer Island where  
22 appropriate and incorporate technological changes when they are cost effective and otherwise  
23 consistent with the provider's public service obligations. Mercer Island will serve as a test area  
24 for projects involving new technologies when appropriate.

25  
26 6.2 Annually evaluate the reliability of electric service provided to Mercer Island. Measures of  
27 reliability shall include the total number of outages experienced, the duration of each outage,  
28 and the number of customers affected.

29  
30 6.3 Install all new electric transmission and distribution facilities in accordance with this Plan, the  
31 City's zoning code, the Washington State Department of Labor and Industries electrical code  
32 and other applicable laws, and shall be consistent with rates and tariffs on file with the WUTC.  
33 The electricity provider will obtain the necessary permits for work in the public right-of-way,  
34 except in emergencies.

35  
36 6.4 Encourage the undergrounding of all existing and new electric distribution lines where feasible.  
37 As required by the City's franchise agreement with PSE (Section 5), any extension of existing  
38 distribution lines up to 15,000 volts shall be installed underground and should be arranged,  
39 provided, and accomplished in accordance with applicable schedules and tariffs on file with the  
40 WUTC.

41  
42 6.5 Encourage the undergrounding of electrical transmission lines where feasible, if and when such  
43 action is allowed by, and consistent with rates, regulations, and tariffs on file with the WUTC.  
44 Along with PSE, work cooperatively with the WUTC to establish rate schedules that equitably  
45 allocate the cost of undergrounding transmission lines among PSE customers.  
46



1 6.6 The clearing of vegetation from power lines in rights-of-way shall balance the aesthetic  
2 standards of the community while enhancing improved system reliability.

3  
4 6.7 Support conservation programs undertaken by the electricity provider, and encourage the  
5 provider to inform residents about these programs.  
6

7  
**VII. NATURAL GAS**

8 Natural gas is provided to Mercer Island by Puget Sound Energy (PSE) under a franchise agreement with  
9 the City. The current 15-year agreement expires in the year 2028, with the City having the right to grant a  
10 five-year extension. The delivery of natural gas is regulated by the Federal Energy Regulation Commission,  
11 the National Office of Pipeline Safety, and the Washington Utilities and Transportation Commission  
12 (WUTC). These agencies determine service standards, and safety and emergency provisions. The WUTC  
13 also sets rates.  
14

15 Natural gas is delivered to Mercer Island via an interstate pipeline system that is owned and operated by  
16 Northwest Pipeline Corp. The pipeline connects to PSE's regional distribution network. Natural gas  
17 consumed in the Pacific Northwest comes from a variety of sources in the United States and Canada.

18  
**FUTURE NEEDS**

19 While natural gas is not considered a utility that is essential to urban development, it is an alternative  
20 energy source currently provided to the majority of homes on Mercer Island. However, as increasing  
21 numbers of residents move away from gas to electricity as their energy source for heating/cooling, and  
22 hot water, the number of customers is expected to decline. In 2022, in the interests of reducing GHG  
23 emissions, the State's Building Code Council has also required that, with a few exceptions, all new  
24 commercial and residential construction must use electric heat pumps for heating/cooling and hot water  
25 needs.  
26

27 New natural gas lines on Mercer Island are installed on an as-requested basis. Natural gas lines are in  
28 place in virtually all developed areas of the Island, making natural gas available to most households. As of  
29 2021, PSE had 6,936 residential customers, and 187 commercial customers.  
30

31 No major new facilities would be required to accommodate this number of customers. New development,  
32 as anticipated in the Land Use Element of this Plan, is not expected to significantly affect the number of  
33 gas customers on Mercer Island.

34  
**NATURAL GAS POLICIES**

35 7.1 Promote and support conservation and emergency preparedness programs undertaken by PSE,  
36 or the current provider, and shall encourage PSE to inform residents about these programs.  
37

38  
**VIII. TELECOMMUNICATIONS**

39 Telecommunication utilities on Mercer Island encompass conventional wireline telephone, wireless  
40 communications (Cellular telephone, Personal Communication Services (PCS), and Specialized Mobile  
41 Radio (SMR)), internet service, and cable television.

1  
2 Telecommunication technologies have undergone significant changes in the last several decades. The  
3 rapid pace of change in these technologies has been paired with an increasing centrality to the services  
4 they provide in people’s lives. Telecommunications have come to be a key component of a high quality  
5 of life by facilitating the exchange of information, remote work, and community involvement. More  
6 workers work from home and an increasing share of commerce takes place online in the wake of the  
7 COVID-19 pandemic, driving demand for faster and more reliable telecommunication services.  
8 Throughout the planning period, telecommunication technologies are expected to continue to be an  
9 important service in the City.

10  
11 Wireless service on Mercer Island is an important utility, allowing residents and visitors to remain  
12 connected wherever they go on-island. Wireless communications are provided by several private  
13 companies. The Federal Communications Commission (FCC) and City regulate wireless facilities. Rules  
14 enacted in 2019 by the FCC curtailed local jurisdictions’ power to regulate wireless facilities. To comply  
15 with the 2019 FCC rule change, the City amended its wireless communication facilities regulations in 2021.  
16 Between 2015 and 2022, the City processed an annual average of 20 permits for new facilities and  
17 improvements to existing facilities. As technology continues to be developed and improved, the existing  
18 wireless coverage on Mercer Island is expected to be faster, more available, and more reliable through  
19 the planning period.

20  
21 Cellular communication involves transmitting and receiving radio signals on frequencies reserved for  
22 cellular use. Signals to and from cellular phones are routed along a series of low-powered transmitting  
23 antennas located at "cell sites."  
24  
25

26 *FUTURE NEEDS*

27 As a telecommunications utility, Lumen Technologies is required to provide services on demand.  
28

29 Comcast has sufficient capacity to provide cable communications services to any new development on  
30 Mercer Island. During its franchise, Viacom replaced the coaxial cable in its trunk-line system on Mercer  
31 Island with fiber-optic cable. This 1993 undertaking was a major step toward meeting customer demand  
32 for an expanded number of channels and improved reliability.  
33

34 The FCC has mandated Enhanced-911 (E-911), which seeks to improve the effectiveness and reliability of  
35 wireless 911 service by requiring Automatic Location Identification (ALI). ALI will allow emergency  
36 dispatchers to know the precise location of cell phone users to within 50—100 meters.

37 *TELECOMMUNICATIONS POLICIES*

- 38 8.1 Encourage the consolidation and shared use of utility and communication facilities where  
39 feasible. Examples of shared facilities include towers, poles, antennae, substation sites, cables,  
40 trenches and easements.  
41  
42 8.2 Encourage the undergrounding of all existing and new communication lines where feasible and  
43 not a health or safety threat.  
44

- 1 8.3 Periodically review and revise development regulations for telecom facilities to ensure that a  
2 balance exists between the public benefit derived from the facilities and their compatibility  
3 with the surrounding environment.  
4
- 5 8.4 Work with the cable communications provider to select and implement pilot projects  
6 appropriate for Mercer Island that explore the newest advances in cable technology, including  
7 interactive cable and public access.  
8
- 9 8.5 Continue to participate in a consortium of Eastside jurisdictions to collectively analyze rate  
10 adjustments proposed by the cable communications provider.  
11
- 12 8.6 The City may allow limited well designed Wireless Communication Facilities (WCF) in the rights-  
13 of-way adjacent to Clise Park and Island Crest Park, consistent with the requirements and  
14 restrictions in the development code.  
15
- 16 8.7 Encourage WCF providers to optimize cell sites to maintain service during inclement weather  
17 and natural disasters.  
18
- 19 8.8 Establish WCF regulations to minimize noise and visual impacts and mitigate aesthetic or off-  
20 site impacts.  
21
- 22 8.9 Work with service providers to plan for the provisions of telecommunication infrastructure to  
23 provide access to residents and businesses in all communities, especially underserved areas.  
24

1 **6 CAPITAL FACILITIES ELEMENT**

2 ***I. INTRODUCTION***

3 ***LAND USE & CAPITAL FACILITIES***

4 Incorporated in 1960, Mercer Island is a "mature" community. Approximately 95 percent of the  
5 community's residential lands have already been developed and its commercial centers are now  
6 experiencing increasing redevelopment pressures. The remaining lands to be developed are all  
7 commercial and residential infill where public facilities have long been established.

8  
9 As a "mature community," Mercer Island has made substantial investments in public infrastructure over  
10 the last 60 years. As a result, the community largely has sufficient capacity in water and sewer systems,  
11 parks, schools, local streets and arterials, and public buildings (City Hall, library, fire stations, and  
12 community center) to handle projected growth. However, additional investments may be considered for  
13 park improvements as well as open space acquisition and trail development. In addition, improvements  
14 will be needed to maintain adopted transportation Level of Service (LOS) standards and to maintain  
15 existing infrastructure.

16  
17 The following sections of the Capital Facilities Element inventory Mercer Island's existing public facilities  
18 in terms of their capacity (quantity) to serve current and forecasted populations through 2035. The  
19 Element continues with a discussion of existing "level of service" standards and expenditure requirements  
20 to meet those standards. This is followed by a discussion of the City's overall capital planning and financing  
21 strategy as well as the revenues available for capital investment. The Element concludes with policies that  
22 will guide development of the City Capital Improvement Plan (CIP) and capital investments.

23 ***SUSTAINABILITY***

24 The City of Mercer Island has a long history of sustainability programs and community involvement in  
25 general environmental measures. Sustainability is defined as the process of ensuring the wise use and  
26 stewardship of all resources within a framework in which environmental, social, cultural and economic  
27 well-being are integrated and balanced. It means meeting the needs of today without adversely impacting  
28 the ability of future generations to also meet their needs.

29  
30 In 2006, a grassroots effort of Island citizens led the City to modify the vision statement in the  
31 Comprehensive Plan to include language embracing general sustainability, and in May 2007 the Council  
32 committed to a sustainability work program as well as a specific climate goal of reducing greenhouse gas  
33 (GHG) emissions by 80 percent from 2007 levels by 2050, which was consistent with King County and  
34 Washington State targets (the 2050 target was later tightened to 95%).

35  
36 The City has pursued a wide range of actions focusing on the sustainability of its internal operations. These  
37 measures began with relatively humble recycling and waste reduction campaigns, and then expanded into  
38 much larger initiatives such as energy-efficiency retrofits and fleet vehicle upgrades. More recently, the  
39 City has installed its own on-site solar photovoltaic (PV) project at the Community and Event Center, and  
40 now has a number of electric and hybrid vehicles in the fleet or scheduled for replacement. The City has  
41 also been able to increase its tree canopy by 8% from 2007 to 2017.

1 Starting in 2020, 100 percent of government operations are now powered by clean, renewable energy  
2 from a new 38-turbine windfarm in Western Washington that the City helped fund. A 20-year contract to  
3 purchase carbon-free windpower directly from Puget Sound Energy replaced the City’s prior electricity  
4 mix, over half of which was still based on coal and natural gas. The City tracks a number of GHG and  
5 sustainability metrics such as energy use and overall carbon footprint.

6  
7 In 2011, Mercer Island joined King County and other local cities as a founding member a nationally-  
8 recognized, coordinated effort to jointly tackle climate issues and enhance the reach of each City’s  
9 sustainability initiatives: the [King County-Cities Climate Collaboration \(K4C\)](#). Both City staff and Council  
10 Members have consistently participated in a wide range of K4C initiatives.

11  
12 Island residents have also engaged in a number of public-facing initiatives, leading to two rooftop solar  
13 installation campaigns (adding 110 new arrays), commercial green building requirements in Town Center,  
14 very high rates of green power enrollment among residents, and high levels of personal electric vehicle  
15 adoption. Since the City’s own operations contribute only one percent of the Island’s emissions, programs  
16 that address the two biggest sectors – transportation and energy use in buildings – are critical as  
17 community-wide initiatives.

18  
19  
20  
21  
22  
23 The subset of sustainability work involving GHG emissions and resilience has never been more urgent in  
24 Pacific Northwest communities, as we begin to experience the economic and health impacts of changes  
25 to our global climate patterns locally. This includes rising average temperatures, changes in rainfall timing  
26 and river volumes, and reduced snowpack. Recent extreme heat events and wildfire smoke incidents have  
27 underscored this reality for many residents.

28  
29 Due to the 20-year horizon envisioned by this Comprehensive Plan, it is especially appropriate to include  
30 internal and external measures that address the long-term actions needed to reduce greenhouse gas  
31 emissions, ideally in collaboration with other local governments. Actions that the City will implement with  
32 the entire community’s sustainability in mind are addressed in the Land Use Element of this Plan. The  
33 City’s first Climate Action Plan (due Q1 2023) quantifies and enumerates the various City and community  
34 actions needed to achieve the GHG reduction targets that successive City Councils have committed to, as  
35 part of the City’s K4C membership.

## 36 ***II. CAPITAL FACILITIES INVENTORY***

37 Listed below is a brief inventory of Mercer Island’s public capital facilities. Detailed descriptions of facilities  
38 and their components (e.g., recreational facilities in public parks) can be found in the 2022 Parks,  
39 Recreation and Open Space (PROS) Plan, the Comprehensive Parks and Recreation Plan and  
40 Transportation and Utilities Elements.

### 41 ***PUBLIC STREETS & ROADS***

42 Mercer Island has over 75 miles of public roads. Interstate 90 and East Link light rail run east-west across  
43 the northern end of Mercer Island, providing the only road and transit connections to the rest of the Puget

1 Sound region. Most of the road network on the Island is comprised of local streets serving the Island's  
2 residential areas; arterials comprise approximately 25 miles, or one-third, of the system.

3 ***PEDESTRIAN AND BICYCLE FACILITIES***

4 Mercer Island has approximately 56.5 miles of facilities for non-motorized travel. In general, non-  
5 motorized facilities serve multiple purposes, including recreational travel for bicycles and pedestrians as  
6 well as trips for work and other purposes. On-road facilities for non-motorized travel include sidewalks  
7 and paths for pedestrians and bicycle lanes for cyclists. Regional access for non-motorized travel is  
8 provided by special bicycle/pedestrian facilities along I-90. Additional detail is provided in the 2010  
9 Pedestrian and Bicycle Facilities Plan.

10 ***PARKS & OPEN SPACE***

11 Mercer Island has 481 acres of City parks and open space lands. This acreage comprises about 12 percent  
12 of the Island. Eleven City parks, open spaces and playfields are over ten acres in size. Three parks exceed  
13 70 acres (Luther Burbank, Pioneer Park, and Aubrey Davis Park). Island residents enjoy 18.5 acres of  
14 publicly-owned park and open space lands per 1,000 population. In addition to City park lands,  
15 approximately two-thirds of the Mercer Island School District grounds are available to Island residents.  
16 An additional 40 acres of private open space tracts are available for residents of many subdivisions on the  
17 Island. See Figure 1 for the locations and geographical distributions of the community's parks, open space  
18 lands, street end parks, school district lands, I-90 facilities and private/semi-public facilities.

19  
20 The City of Mercer Island adopted a Parks, Recreation, and Open Space Plan (PROS Plan) in 2022. The  
21 PROS Plan evaluates the levels of service for City parks and open space throughout the City. The PROS  
22 plan also considers the future needs of parks and lists projects to be added to the Capital Facilities Plan  
23 (CFP) and Capital Reinvestment Plan (CRP). Those projects will maintain parks and open space capacity  
24 as growth occurs through the planning period.

25 ***PUBLIC BUILDINGS***

26 Mercer Island is served by seven City-owned public buildings, the Mary Wayte Pool owned by the Mercer  
27 Island School District and operated by Olympic Cascade Aquatics, one Post Office and one King County  
28 (KCLS) Branch Library. Facility uses, locations, and sizes are listed in Table 1.

29  
30 During 2001, construction of a new Main Fire Station and a sizable remodel of the Thrift Shop were  
31 completed. The City became the owner of Luther Burbank Park in 2003 after transfer of the property by  
32 King County. The Mercer Island Community and Events Center was completed in 2006. The reconstruction  
33 of Fire Station 92 at the south end of the Island was completed in 2015.

34  
35 **Table 1. Facility uses, locations and sizes**

Facility	Use	Location	Approx. Size
City Hall	Police, Dispatch, General Administration, Municipal Court, Facility Maintenance & Permitting Services	North MI 9611 SE 36th St.	32,000 sq ft
Public Works Shop	Parks, Water, Sewer, Right-of-Way, Stormwater, Fleet, Engineering &	North MI 9601 SE 36th St.	15,000 sq ft

Community and Events Center	Community meeting space, Recreation programs, Gymnasium, and Fitness	North MI 8236 SE 24th St.	42,500 sq ft
Luther Burbank Administration Building	Parks and Recreation and Youth and Family Services Depts.	North MI Luther Burbank Park 2040 84th Ave. SE	5,000 sq ft
Mercer Island Thrift Shop	Sales-Fundraising: Recycled Household Goods	Central Business District 7710 SE 34th St.	5,254 sq ft
Fire Station 91	Fire & Emergency Response, Administration	Central Business District 3030 78th Ave. SE	16,600 sq ft
U.S. Post Office	Postal Service	Central Business District 3040 78th Ave. SE	10,000 sq ft
Mary Wayte Pool	Indoor Swimming Facility	Mid-Island 8815 SE 40th St.	7,500 sq ft
King County Library (KCLS)	Public Library	Mid-Island 4400 88th Ave SE	14,600 sq ft
Fire Station 92	Fire & Emergency Response	South End Shopping Center 8473 SE 68th St.	7,940 sq ft

1

2

*PUBLIC SCHOOLS*

3

The Mercer Island School District owns and operates one high school, one middle school and four elementary schools. Northwood, the fourth elementary school opened in 2016. Altogether, the School District owns 108.6 acres of land, including those lands dedicated to parks, open space and recreational uses. The District served a 2021-2022 school population of 4,069 students. The District estimates that it has capacity for 5,172 students in its Six-Year Capital Facilities Plan, a capacity surplus of 1,103 students.

8

9

In 1994, the voters approved a \$16.4 million bond issue to modernize the three elementary schools. All these schools underwent \$6 million remodels that were completed in September 1995. In 1996 voters approved a bond issue to modernize the high school. The total cost of the renovation, which included some new construction, was \$37.2 million. In February 2010, the community approved a six-year capital levy for nearly \$4.9 million per year, targeting minor capital replacement costs and improvements at each school site. Included in the levy were funds for the addition of music and orchestra rooms at Mercer Island High School, portable classrooms for elementary and middle schools, hard play area resurfacing at the elementary schools, replacement of the turf field and repair of the track at Mercer Island High School, painting, re-roofing, pavement overlays, security improvements, and other improvements.

18

19

A bond issue was approved by more than 74 percent of Mercer Island voters in February 2014 to address overcrowding in Mercer Island schools. The targeted facilities projects included:

21

- Building Northwood, a fourth elementary school;
- Expanding Islander Middle School, including 14 new classrooms and lab spaces, commons and cafeteria, gymnasiums, music rooms and administrative space, and a 100kw rooftop solar array; and

22

23

24

25

- 1 • Building ten additional classrooms at Mercer Island High School, including four lab spaces and  
2 six general education classrooms.

3  
4 Annually, the District develops projections primarily utilizing the historical enrollment trends tracked each  
5 October for the past five years. In addition to the cohort derived from that historical database, the District  
6 looks at much longer "real growth" trends as well as birth rates and female population patterns. The  
7 District's Six-Year Capital Facilities Plan adopted in 2020, estimates that enrollment will decline by four  
8 percent between 2020 and 2026.

9  
10 Provision of an adequate supply of K-12 public school facilities is essential to enhance the educational  
11 opportunities for our children and to avoid overcrowding. A variety of factors can contribute to changes  
12 in K-12 enrollment, including changes in demographics, the resale of existing homes, and new  
13 development. The District is engaged in an ongoing long-range planning process to maintain updated  
14 enrollment projections, house anticipated student enrollment, and provide adequate school facilities.  
15 Future needs, including proposed improvements and capital expenditures are determined by the District,  
16 which has prepared a separate Capital Facilities Plan.

### 17 *WATER SYSTEM*

18 The City's Water Utility consists of 113 miles of water mains and transmission lines which serve over 7,530  
19 water meters. In addition, the system includes two four-million-gallon storage reservoirs, two pump  
20 stations, 86 pressure reducing valve stations, and an emergency well completed in 2010. The City  
21 purchases water from Seattle Public Utilities, served by the Cedar and Tolt River watersheds.

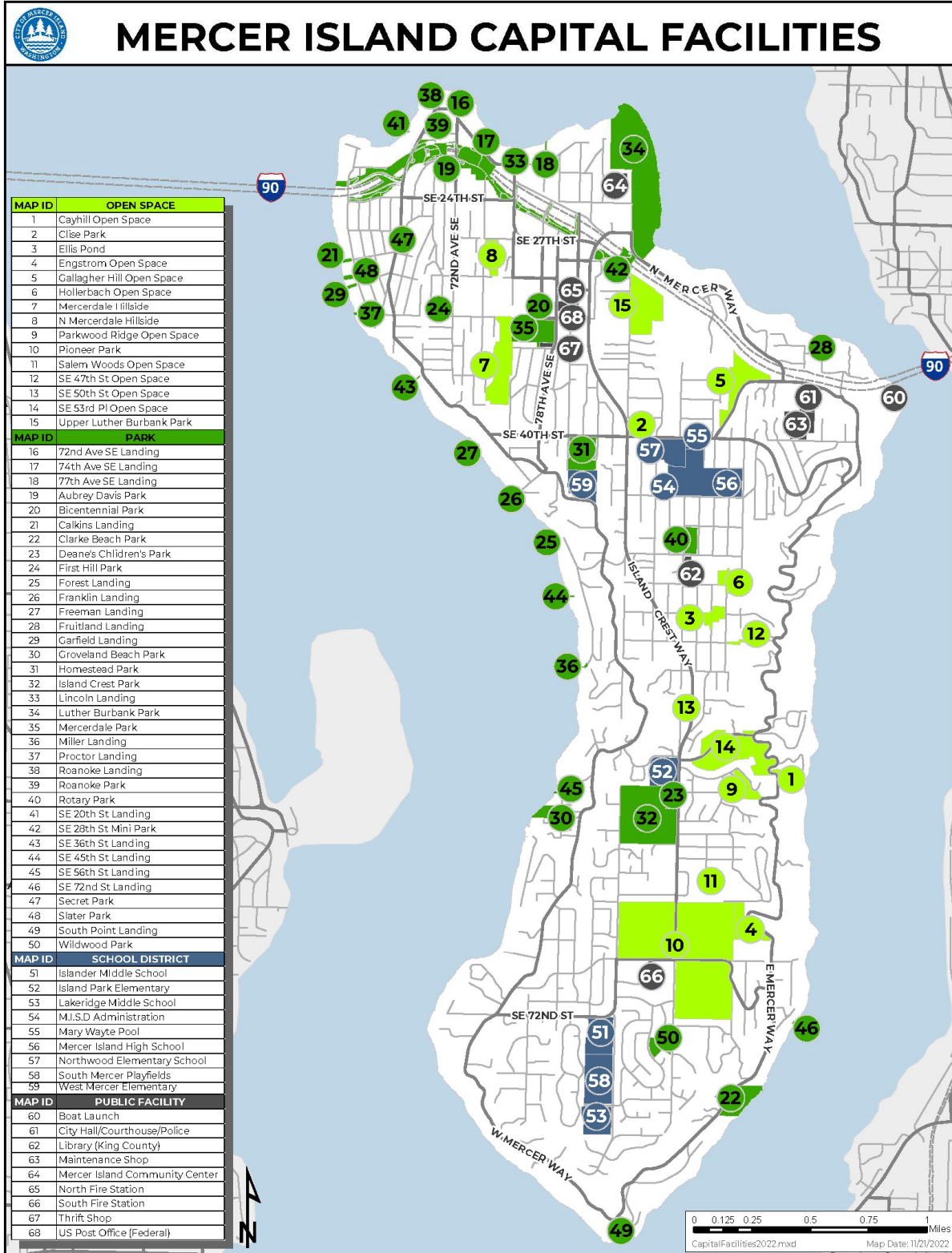
### 22 *SEWER SYSTEM*

23 The Mercer Island sewer utility serves over 7,403 customers. The collection system includes 17 pump  
24 stations, two flushing stations, and more than 113 miles of gravity and pressure pipelines, ranging in  
25 diameter from three to 24 inches which ultimately flow into King County Department of Natural Resources  
26 & Parks (KCDNR) facilities for treatment and disposal at the South Treatment Plant in Renton.

### 27 *STORM WATER SYSTEM*

28 The Island's storm water system is made up of a complex network of interconnected public and private  
29 conveyances for surface water. The system serves 88 separate drainage basins. The major components of  
30 the system include more than 15 miles of natural watercourses, 60 percent of these are located on  
31 private property; 26 miles of open drainage ditches, 70 percent of which are on public property; 58 miles  
32 of public storm drains; 59 miles of private storm drains; more than 5,502 City owned catch basins; and  
33 over 3,300 non City owned catch basins.





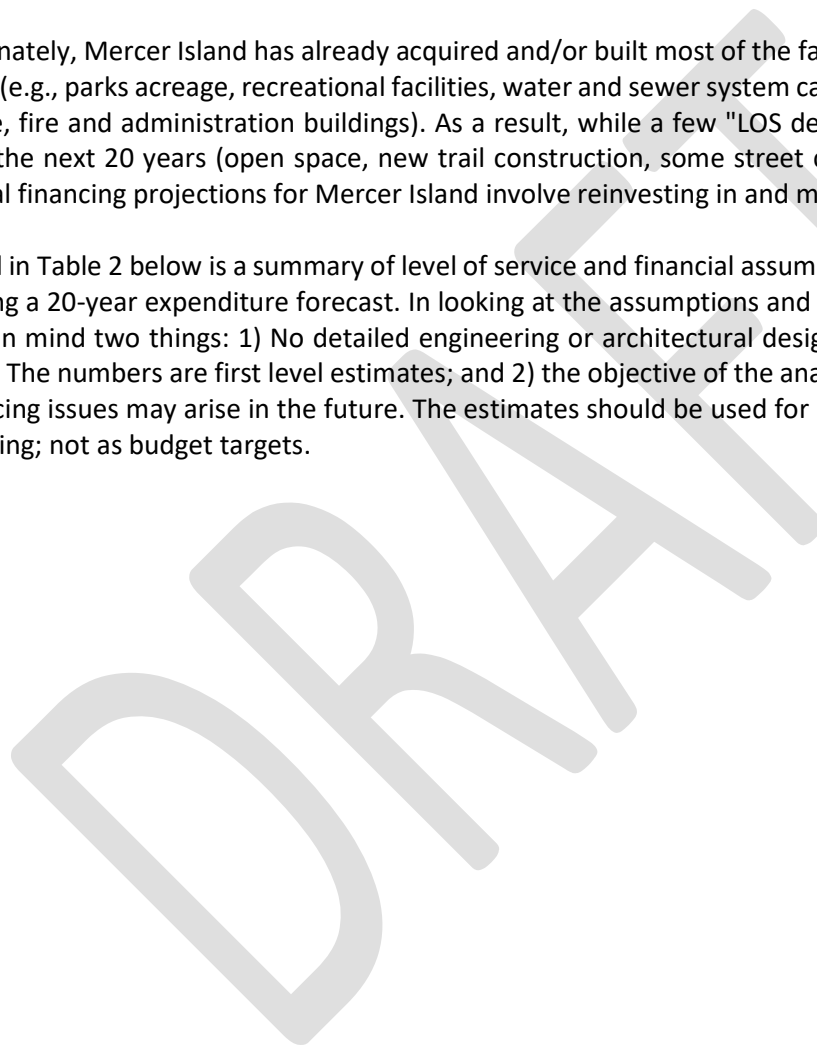
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**III. LEVEL OF SERVICE & FORECAST OF FUTURE NEEDS**

In analyzing capital financing over 20 years, the City must make estimates in two areas: Cost of New Facilities and the Cost to Maintain Existing Facilities. To estimate the former, the City must evaluate its established levels of service (LOS) for the various types of facilities — streets, parks, recreational facilities, open space, trails, and public buildings — and project future needed investments to reach those service targets. In this case, "Level of Service" refers to the quantitative measure for a given capital facility. See Table 2. In establishing an LOS standard, the community can make reasonable financial choices among the various "infrastructure" facilities that serve the local population.

Fortunately, Mercer Island has already acquired and/or built most of the facilities needed to meet its LOS goals (e.g., parks acreage, recreational facilities, water and sewer system capacity, street system capacity, police, fire and administration buildings). As a result, while a few "LOS deficiencies" must be addressed over the next 20 years (open space, new trail construction, some street capacity improvements), most capital financing projections for Mercer Island involve reinvesting in and maintaining existing assets.

Listed in Table 2 below is a summary of level of service and financial assumptions (by facility type) used in making a 20-year expenditure forecast. In looking at the assumptions and projections, the reader should bear in mind two things: 1) No detailed engineering or architectural design has been made to estimate costs. The numbers are first level estimates; and 2) the objective of the analysis is to predict where major financing issues may arise in the future. The estimates should be used for long range financial and policy planning; not as budget targets.



1

**Table 2 — Level of Service & Financial Forecasts<sup>1</sup>**

Capital Facility	Level of Service Standard	Capital Needs	New Capital Cost (To address deficiency) <sup>2</sup>	Annual Reinvestment Cost
<b>Streets</b>				
Arterials	LOS "D"	2 locations identified	\$4,058,720	\$1,126,000
Residential	None	None	\$0	\$920,000
Town Center	LOS "C"	2 locations identified	\$2,928,000	\$166,000
Parking Facilities*	To be assessed*	To be assessed*	To be assessed*	To be assessed*
Existing and New Pedestrian and Bicycle Facilities	See Pedestrian and Bicycle Facilities Plan	Shoulder improvements, 78th Ave. pedestrian and bike improvements, safe routes to school	\$19.6 million	\$327,500
Parks & Open Space	See Parks, Recreation & Open Space (PROS) Plan	Dock infrastructure, restrooms, playgrounds, open space, trails, and athletic fields	\$4.3 million	\$1.3 million Parks & Open Space CIP
Recreational Facilities	See PROS Plan	None	None	None
Schools	Established in the Mercer Island School District No. 400 Six-Year Capital Facilities Plan as may be amended	Maintenance of existing buildings, new elementary school, middle school and high school expansions	\$98.8 million bond	\$7.5 million levy passed February 2022
<b>Water System</b>				
Supply	6.7 m gal/day	None	None	\$6.5 million
Storage	8.0 m gal	None	\$2,750,000	
Distribution	> 30 psi	None	\$55,675,000	
Fire Flow	Multiple	None	None	
Sanitary Sewer System	0 - Sewer Overflows	Inflow & Infiltration Sewer Lakeline-portion of reaches	\$26 million	\$1.68 million
<b>Storm &amp; Surface Water System</b>				
Piped System	WA DOE Stormwater Manual	Multiple	\$850,000	\$1.2 million
Ravine Basins	WA DOE Stormwater Manual	Multiple	\$365,000	

2

3

\* An analysis is in progress, capital needs and costs to be evaluated pending completion of studies, after completion of light rail.

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Notes:

1. More detailed LOS standards for capacity, operational reliability, and capital facilities needs can be found in the following documents: Transportation Improvement Plan, Water System Plan, General Sewer Plan, Comprehensive Storm Basin Review, Parks, Recreation and Open Space (PROS) Plan, Pedestrian and Bicycle Facilities Plan, Open Space Vegetation Plan, Luther Burbank Master Plan, Ballfield Use Analysis, and the Transportation Element of this Comprehensive Plan.
2. Costs are estimated for the twenty-year planning period from 2024-2044. Actual costs are determined at the time improvements are added to the CIP.
3. Annual reinvestment cost is estimated based on the total estimated twenty-year cost divided by twenty years. Actual costs are not expected to occur annually.

#### **IV. CAPITAL FACILITIES FINANCING**

The community should expect most funding for future capital improvements to come from local public sources. Substantial investments in transportation facilities—including parking, sewage collection and conveyance, and stormwater facilities will be needed over the 20-year planning period. Funding for open space acquisition and parks improvements may also be needed to meet community expectations. Private development will finance some minor new capital improvements, such as stormwater facilities, sewage conveyance improvements, and transportation improvements where proposed development will exceed adopted levels of service. Impact fees on new development will also generate some revenue to offset the impact of such growth on Mercer Island's public schools, parks and open space, and transportation facilities.

#### **REVENUE SOURCES**

The City's capital program is funded by a variety of revenue sources ranging from largely unrestricted, discretionary sources like General Funds and REET-1 to very restricted sources like fuel taxes and grants. Listed below is a description of the major capital funding sources used by the City.

**General Fund Revenues** — Revenues from property, sales and utility taxes, other user fees, and state shared revenues. Funds can be used for any municipal purpose and are generally dedicated to the operation of the City's (non-utility) departments and technology and equipment upgrades.

**Real Estate Excise Taxes (1 & 2)** — Taxes imposed on the seller in real estate transactions. Both REET 1 & 2 taxes are levied at one-quarter of one percent of the sale price of the property. Revenues must be used on the following types of projects:

- **REET 1** — Only to projects identified in the City's Capital Facilities Element. Funds can be used for planning, acquisition, construction and repair of streets, roads, sidewalks, streets and road lighting, traffic signals, bridges, water systems storm and sanitary sewer systems, parks, recreational facilities, trails, and public buildings.
- **REET 2** — Planning, acquisition, construction and repair of streets, roads, sidewalks, streets and road lighting systems, traffic signals, bridges, water systems, storm and sanitary sewer systems, parks, and planning, construction, repair, or improvement of parks.

**Fuel Taxes** — City's share of fuel taxes imposed and collected by the state. Revenues must be used for maintenance and construction of the City's arterial and residential streets.

1 **Voted Debt** — General obligation bonds issued by the City and paid for by a voter-approved increase  
2 in property taxes.

3  
4 **User Fees** — Utilities fee for the purchase of a City-provided service or commodity (e.g., water, storm  
5 and sanitary sewage collection/treatment). Fees usually based on quantity of service or commodity  
6 consumed. Revenues (rates) can be used for any operating or capital project related to the delivery  
7 of the utility service or commodity.  
8

9 **Impact Fees** — The Growth Management Act (GMA) authorizes cities to impose certain types of  
10 impact fees on new development. These fees should pay for the development's proportionate share  
11 of the cost of providing the public facilities needed to serve the development. Impact fees can be  
12 collected for schools, streets, parks and open space, and fire protection.

13 *THE CAPITAL IMPROVEMENT PROGRAM*

14 The City of Mercer Island separates the Capital Improvement Program into two parts: The Capital  
15 Reinvestment Program (CRP) and the Capital Facilities Program (CFP). The CRP contains all major  
16 maintenance projects for existing public assets. The CFP consists of proposed new capital facilities.  
17

18 Capital Reinvestment Plan (CRP)

19  
20 The CRP's purpose is to organize and schedule repair, replacement, and refurbishment of public  
21 improvements for the City of Mercer Island. The CRP is a six-year program setting forth each of the  
22 proposed maintenance projects, the cost, and funding source within the Capital Improvement Program  
23 (CIP) element of each biennial budget. These capital projects are generally paid for from existing City  
24 resources.  
25

26 The program emphasis in a reinvestment plan is timely repair and maintenance of existing facilities. To  
27 this effect, while new equipment and improvements are made to some older fixed assets, the intent is to  
28 design a program which will preserve and maintain the City's existing infrastructure. The maintenance and  
29 enhancement of the taxpayer's investment in fixed assets remains the City's best defense against the  
30 enormous cost of the replacement of older but still very valuable public improvements.  
31

32 The CRP is intended to be a public document. For this purpose, it is organized by functional area. Hence,  
33 any individual who wishes to gain knowledge about a project need not know the funding source or any  
34 other technical information but only needs to know the general type of improvement to find the relevant  
35 information. The Capital Reinvestment Program is divided into four functional programmatic areas:  
36 streets and pedestrian and bicycle facilities, park and recreational facilities, general government  
37 (buildings, equipment, and technology), and utilities — water, sewer, and storm water systems.  
38

39 CRP projects are typically "pay as you go," which means that they are funded from the current operations  
40 of the City Street Fund, CIP Funds, and the utilities funds.  
41

42 Capital Facilities Plan (CFP)

43  
44 The CFP is a six-year plan to outline proposed new capital projects. The CFP is also divided into four  
45 component parts: streets and pedestrian and bicycle facilities, parks and recreation facilities, general  
46 government (buildings, equipment, and technology), and utilities — water, sewer, and storm water

- 1 systems. Like the CRP, the plan for new facilities provides easy access for the public. Each project in the
- 2 plan is described briefly and the total cost and appropriation for the next six years is stated.
- 3
- 4 Funding for CFP projects will be identified in the Capital Improvement Program (CIP) element of each
- 5 biennial budget. However, final funding strategies will be decided simultaneously with the approval of the
- 6 projects. This may involve a bond issue, special grant or a source of revenue that is outside the available
- 7 cash resources of the City.

DRAFT

**CIP Project Summary  
Capital Facilities Plan (CFP) and Capital Reinvestment Plan (CRP)**

D	Description	Plan	Target Completion Date	2023	2024	2025	2026	2027	2028	TOTAL	General Fund	Street Fund	Capital Imp Fund	Tech & Equip Fund	Water Fund	Sewer Fund	Storm Water Fund	ST Mitigation	Park Impact Fees	1% for the Arts	Grant	Parks Levy	ARPA	King County Levy	Dept Rates	Other	
CB0100	City Hall Building Repairs	CRP	ONGOING	370,500	359,100	210,900	210,900	210,900	210,900	1,573,200			1,573,200														
CB0101	Public Works Building Repairs	CRP	ONGOING	210,900	132,240	34,200	91,200	79,800	79,800	628,140			628,140														
CB0102	MICEC Building Repairs	CRP	ONGOING	357,960	430,350	182,400	202,578	190,380	235,980	1,599,648			1,599,648														
CB0103	FS91 and FS92 Building Repairs	CRP	ONGOING	397,860	250,458	239,058	443,688	190,380	109,668	1,631,112			1,631,112														
CB0104	Luther Burbank Administration Repairs	CRP	ONGOING	324,900	286,140	188,100	139,080	91,200	74,100	1,103,520			1,103,520														
CB0105	Thrift Shop Building Repairs	CRP	ONGOING	254,220	342,000	111,720	116,280	128,820	104,880	1,057,920			1,057,920														
CB0107	Honeywell Site Remediation	CRP	Q4 2022	207,500	207,500					415,000	134,356				22,306	21,788	29,050									207,500	
CB0109	Minor Building Repairs	CRP	ONGOING	50,000	50,000	50,000	50,000	50,000	50,000	300,000			150,000		150,000												
CB0110	City Hall Renovation - Paint, Carpet, and Furniture	CRP	Q4 2023	660,000						660,000			660,000														
CB0111	Public Works Building Renovation - Paint, Flooring, and Furniture	CRP	Q4 2023	236,500						236,500			59,125		70,950	70,950	35,475										
CB0112	Municipal Court Renovations	CRP	2026	34,200	119,700	285,000	330,600			769,500			769,500														
CB0113	Police Department Renovation	CRP	2028					256,500	1,824,000	2,080,500			2,080,500														
CB0114	Luther Burbank Administration Building Renovation	CRP	2027			57,000	2,232,865			2,289,865			2,289,865														
CB0115	Facilities Plan	CRP	2025	200,000						200,000			200,000														
CB0116	Facility Access Control and Security	CRP	ONGOING	520,980	282,720	47,880	34,200	28,500	28,500	942,780			942,780														
CB0117	Facility Parking Lot Repairs	CRP	2028	375,000	30,000	132,000	190,000	-	28,000	755,000			641,750				113,250										
CB0119	FS91 Fuel Tank Removal	CRP	Q4 2024	75,000	175,000					250,000			250,000														
CB0120	Public Works Building Roof Replacement	CRP	Q2 2023	330,000						330,000			82,500		99,000	99,000	49,500										
18	<b>GENERAL GOVERNMENT PUBLIC BUILDINGS TOTAL</b>			<b>4,865,520</b>	<b>2,665,208</b>	<b>1,481,258</b>	<b>1,865,526</b>	<b>3,459,345</b>	<b>2,745,828</b>	<b>16,822,685</b>	<b>134,356</b>	<b>-</b>	<b>15,719,560</b>	<b>-</b>	<b>342,256</b>	<b>191,738</b>	<b>227,275</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>207,500</b>
GE0101	Minor Fire Tools and Equipment	CRP	Q4 2024	45,500	42,500					88,000			88,000														
GE0107	Fleet Replacements	CRP	ONGOING	676,729	430,211	911,511	1,305,238	1,474,095	1,152,484	5,950,267																5,950,267	
GE0108	Automated External Defibrillator Replacements	CRP	Q4 2023	94,686						94,686			94,686														
3	<b>GENERAL GOVERNMENT EQUIPMENT TOTAL</b>			<b>816,915</b>	<b>472,711</b>	<b>911,511</b>	<b>1,305,238</b>	<b>1,474,095</b>	<b>1,152,484</b>	<b>6,132,953</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>182,686</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,950,267</b>	
GT0101	City Information via Web Based GIS	CRP	Q4 2024	55,000				40,000		95,000			95,000														
GT0104	Mobile Asset Data Collection	CRP	Q2 2022			105,000		-	111,000	216,000		163,000														53,000	
GT0105	High Accuracy Aerial Orthophotos	CRP	Q3 2024	35,000		40,000				75,000			75,000														
GT0108	Technology Equipment Replacement	CRP	ONGOING	145,450	253,200	101,280	179,266	129,071	224,584	1,032,851																1,032,851	
GT0112	ArcGIS Image Server	CRP	Q3 2024	30,000						30,000			30,000														
GT0115	Modernize Municipal Court Services	CRP	Q1 2023	96,000	10,000					106,000			106,000														
GT0116	Emergency Purchases for Equipment and Technology	CRP	ONGOING	25,000	25,000	25,000	25,000	25,000	25,000	150,000			150,000														
GT0117	Cybersecurity Software Update	CRP	Q4 2023	52,500	10,750	-	-	-	-	63,250	10,750		52,500														
8	<b>GENERAL GOVT TECHNOLOGY TOTAL</b>			<b>438,950</b>	<b>298,950</b>	<b>271,280</b>	<b>204,266</b>	<b>194,071</b>	<b>360,584</b>	<b>1,768,101</b>	<b>10,750</b>	<b>163,000</b>	<b>-</b>	<b>508,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,032,851</b>	<b>53,000</b>	









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**V. CAPITAL FACILITIES GOALS AND POLICIES**

Together with the City's Management and Budget Policies contained in the City's budget (and Capital Improvement Program), the following goal and policies guide the acquisition, maintenance, and investment in the City's capital assets.

**GOAL 1:**

Ensure that capital facilities and public services necessary to support existing and new development are available at locally adopted levels of service.

- 1.1 The Capital Improvement Program (CIP) shall identify and plan for projects needed to maintain adopted levels of service for services provided by the City.
- 1.2 The City shall schedule capital improvements in accordance with the adopted six-year CIP. From time to time, emergencies or special opportunities may be considered that may require a re-scheduling of projects in the CIP.
- 1.3 The CIP shall be developed in accordance with requirements of the Growth Management Act and consistent with the Capital Facilities Element of the City's Comprehensive Plan.
- 1.4 The City should provide affordable and equitable access to public services to all communities, especially the historically underserved.
- 1.5 If projected expenditures for needed capital facilities exceed projected revenues, the City shall re-evaluate the established service level standards and the Land Use Element of the Comprehensive Plan, seeking to identify adjustments in future growth patterns and/or capital investment requirements.
- 1.6 Within the context of a biennial budget, the City shall update the six-year CIP every two years. The CIP, as amended biennially, is adopted by reference as Appendix B of this Comprehensive Plan.
- 1.7 The City's two-year capital budget shall be based on the six-year CIP.
- 1.8 The Capital Facilities Element shall be periodically updated to identify existing and projected level of service deficiencies and their public financing requirements, based on projected population growth. Capital expenditures for maintenance, upgrades and replacement of existing facilities should be identified in the biennial budget and six-year CIP.
- 1.9 The City shall coordinate development of the capital improvement budget with the general fund budget. Future operation costs associated with new capital improvements should be included in operating budget forecasts.
- 1.10 The City shall seek to maintain its assets at a level adequate to protect capital investment and minimize future maintenance and replacement costs.

- 1 1.11 Highest priority for funding capital projects should be for improvements that protect the public  
2 health and safety.  
3
- 4 1.12 The City will adopt a Hazard Mitigation Plan. This Plan will be updated periodically and shall  
5 guide City efforts to maintain reliability of key infrastructure and address vulnerabilities and  
6 potential impacts associated with natural hazards.  
7
- 8 1.13 Maintenance of and reinvestment in existing facilities should be financed on a "pay as you go"  
9 basis using ongoing revenues.  
10
- 11 1.14 Acquisition or construction of new capital assets should be financed with new revenues (such  
12 as voter approved taxes or external grants).  
13
- 14 1.15 Water, sanitary sewer, and storm water capital investments less than \$2,000,000 in value  
15 should be financed through utility user fees.  
16
- 17 1.16 Coordinate with other entities that provide public services within the City to encourage the  
18 consistent provision of adequate public services.  
19
- 20 1.17 Develop and adopt new impact fees, or refine existing impact fees, in accordance with the  
21 Growth Management Act, as part of the financing for public facilities. Public facilities for which  
22 impact fees may be collected shall include public streets and roads; publicly owned parks, open  
23 space and recreation facilities; school facilities; and City fire protection facilities.  
24
- 25 1.18 In accordance with the Growth Management Act, impact fees shall only be imposed for system  
26 improvements which are reasonably related to the new development; shall not exceed a  
27 proportionate share of the costs of system improvements reasonably related to the new  
28 development; and shall be used for system improvements that will reasonably benefit the new  
29 development.  
30
- 31 1.19 The City adopts by reference the "standard of service" for primary and secondary education  
32 levels of service set forth in the Mercer Island School District's capital facilities plan, as adopted  
33 and periodically amended by the Mercer Island School District Board of Directors.  
34
- 35 1.20 The School District's capital facilities plan, as amended yearly, is adopted by reference as  
36 Appendix C of this Comprehensive Plan for the purpose of providing a policy basis for collection  
37 of school impact fees.  
38
- 39 1.21 City operations should be optimized to minimize carbon footprint impacts, especially with  
40 respect to energy consumption, waste reduction, and procurement. New Capital Facilities  
41 should incorporate and encourage the sustainable stewardship of the natural environment,  
42 consider the benefit of creating cutting-edge, demonstration projects, and favor options that  
43 have the lowest feasible carbon footprint and greatest carbon sequestration potential. The  
44 City's commitment to adopted GHG emission reduction targets as part of its membership in the  
45 K4C should be considered.  
46
- 47 1.22 City procurement should include consideration of total lifecycle costs, recycled content, and  
48 other common measures of product sustainability.

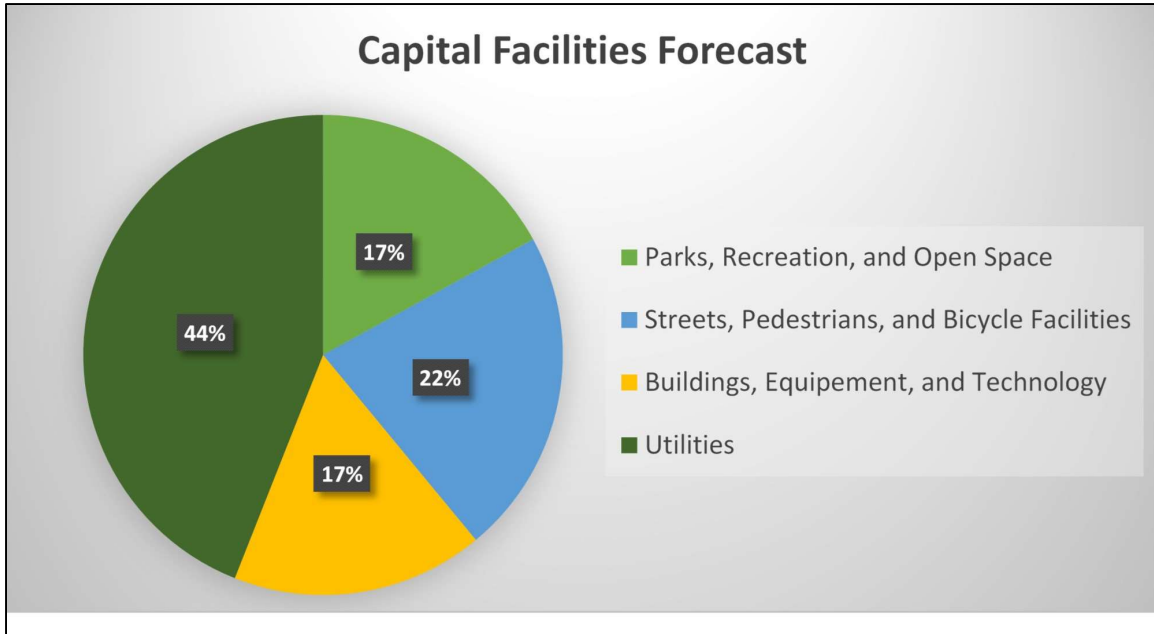
- 1  
2 1.23 Operate City facilities in an energy-efficient manner, and opportunities for improvement are  
3 implemented when feasible. New City facilities should explore meeting public and private-  
4 sector sustainable building certification standards, such as the 'BuiltGreen' system and the  
5 Leadership in Energy and Environmental Design (LEED) system, both of which are required by  
6 City Code for all multi-family and commercial construction in Town Center..  
7  
8 1.24 Parks and Open Space Capital Facilities — Identify measures to reduce carbon footprint and  
9 GHG emissions when planning projects, favoring options with the lowest feasible carbon  
10 footprint and greatest carbon sequestration potential. Implement sustainability measures  
11 identified within the Parks, Recreation and Open Space (PROS) Plan, including special attention  
12 to direct sustainability measures, such as tree retention, preservation and restoration of  
13 habitat areas, establishment of climate-resilient landscapes,, minimized use of chemicals, and  
14 reductions in energy and fuel use.  
15  
16 1.25 Implement proposed projects in the City's Pedestrian and Bicycle Facilities Plan (PBF), with  
17 emphasis placed on quick and affordable early fixes that demonstrate the City's progress in  
18 providing safe alternative transportation modes to the public.  
19  
20 1.26 Establish goals, policies, and strategies for parks and open space facilities in the Parks,  
21 Recreation, and Open Space (PROS) Plan.  
22

23 ***VI. CAPITAL FACILITIES FINANCIAL FORECAST***

24 In analyzing the City's existing and projected expenditure and revenues for its capital facilities in light of  
25 the City's established levels of service standards (LOS) and capital financing policies (city budget), a  
26 sustainable 20-year forecast emerges. Figure 2 and Table 3 below shows the 20-year impacts of capital  
27 investments for the City's infrastructure.  
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**Figure 2 Capital Facilities Forecast**



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**Table 3 Capital Facilities Forecast**

		Streets and Trails (PBF)	Parks & Open Space	Public Buildings	Water	Sewer	Storm Drainage
<b>CAPITAL COSTS</b>	20-year est. capital expenditures	60,300,600	43,613,471	19,039,743	121,593,481	26,280,635	28,072,472
<b>REVENUE SOURCES</b>	REET 1		28,564,570	14,644,728			
	REET 2	43,209,298					
	Grants	1,000,000	3,292,500	3,292,500			150,000
	Fuel Taxes	7,081,833					
	Water Rates				247,137,290		
	Sewer Rates					216,381,050	
	Storm Rates						50,135,809
	Levy		458,000				
	Debt			1,560,000			
	TBD	7,000,000					
Other	2,009,469	14,410,753	2,835,015				

5

**VII. PROCESS FOR SITING PUBLIC FACILITIES**

6

**BACKGROUND STATE & COUNTY**

7

8 The Growth Management Act requires that jurisdictions planning under its authority develop and adopt  
9 a process for identifying and siting essential public facilities, including those facilities typically difficult to  
10 site.

1 The State Office of Financial Management maintains a list of those essential state facilities that are  
2 required or likely to be built within the next six years. The list includes: airports; state education facilities;  
3 state or regional transportation facilities; state and local correctional facilities; solid waste handling  
4 facilities; in-patient facilities including substance abuse facilities, mental health facilities and group homes;  
5 wastewater treatment facilities; utility and energy facilities; and parks and recreation facilities.

6  
7 King County policies also identify the parameters for the siting of new public capital facilities of a county-  
8 or state-wide nature. The facilities shall be sited so as to support countywide land use patterns, support  
9 economic activities, mitigate environmental impacts, provide amenities or incentives, and minimize public  
10 costs. Public facilities development projects are also to be prioritized, coordinated, planned and sited  
11 through an inter jurisdictional process.

12  
13 Interstate 90 represents the community's largest essential public facility of a regional or statewide nature.  
14 Given the lack of available land, the residential nature of Mercer Island and the comparatively high land  
15 and development costs, future siting of major regional or state facilities on Mercer Island is most likely  
16 unrealistic and incompatible with existing land uses.

### *MERCER ISLAND FACILITIES*

17  
18 At the local level, the City of Mercer Island identifies facilities as essential to the community: public safety  
19 facilities (fire and police), general administration and maintenance (City Hall), Public Works operations  
20 (public works facility), public library, public schools and facilities housing human services and  
21 recreation/community service programs. These facilities are not generally classified as "essential public  
22 facilities" as they do not have the same level of regional importance and difficulty in siting. Though not  
23 "essential" under GMA, these public facilities provide public services that are important to the quality of  
24 life on Mercer Island and should be available when and where needed.

25  
26 The City of Mercer Island employs many methods in the planning for and siting of public facilities: land  
27 use codes, environmental impact studies, and compliance with state and federal regulatory requirements.  
28 In addition, the Transportation, Utilities and Capital Facilities Elements of the Comprehensive Plan identify  
29 existing and future local public facilities and require substantial public involvement in the siting of those  
30 facilities.

31  
32 However, because the vast majority of Mercer Island's available land has been developed for residential  
33 uses (over 95 percent), siting most public facilities that are generally regarded as not compatible with  
34 residential land uses becomes problematic.

35  
36 In the past, siting local public or human services facilities has produced a wide range of responses within  
37 the community. Community acceptance is a significant issue and nearly always has a strong influence on  
38 final site selection. Developing a basic framework for community involvement early in the facilities  
39 development process clearly enhances the whole siting process. The City should establish a public  
40 participation plan that involves the community during the siting and development processes and, if  
41 necessary, after operations begin at the facility.

42  
43 In large part, the most effective facilities siting approaches include early community notification and  
44 ongoing community involvement concerning both the facilities and the services provided at the site. Use  
45 of these strategies creates opportunities to build cooperative relationships between the City, the adjacent

1 neighbors and the broader community who use the services. They also help to clearly define the rights  
2 and responsibilities of all concerned.

3 *POLICIES FOR SITING PUBLIC FACILITIES AND ESSENTIAL PUBLIC FACILITIES*

4 The purpose of the Essential Public Facilities Siting Process is to ensure that public services are available  
5 and accessible to Mercer Island and that the facilities are sited and constructed to provide those services  
6 in a timely manner. Site selection is an important component in facilities development and should occur  
7 within a process that includes adequate public review and comment and promotes trust between City and  
8 the community.

9  
10 2.1 Essential public facilities should be sited consistent with the King County Countywide Planning  
11 Policies.

12  
13 2.2 Siting proposed new or expansions to existing essential public facilities shall consist of the  
14 following:

15  
16 (a) An inventory of similar existing essential public facilities, including their locations and  
17 capacities;

18  
19 (b) A forecast and demonstration of the future need for the essential public facility;

20  
21 (c) An analysis of the potential social and economic impacts and benefits to jurisdictions  
22 receiving or surrounding the facilities;

23  
24 (d) An analysis of the proposal's consistency with County and City policies;

25  
26 (e) An analysis of alternatives to the facility, including decentralization, conservation,  
27 demand management and other strategies;

28  
29 (f) An analysis of alternative sites based on siting criteria developed through an inter-  
30 jurisdictional process;

31  
32 (g) An analysis of environmental, climate change, and health impacts and mitigation; and

33  
34 (h) Extensive public involvement consistent with the Public Participation Principles outlined  
35 in the Introductory section of the Comprehensive Plan.

36  
37 2.3 Local public facility siting decisions shall be consistent with the Public Participation Principles  
38 outlined in the Introductory section of the Comprehensive Plan.

39  
40 2.4 Local public facility siting decisions shall be based on clear criteria that address (at least) issues  
41 of service delivery and neighborhood impacts.

42  
43 2.5 City departments shall describe efforts to comply with the Essential Public Facilities Siting  
44 process when outlining future capital needs in the Capital Improvements Program budget.

45



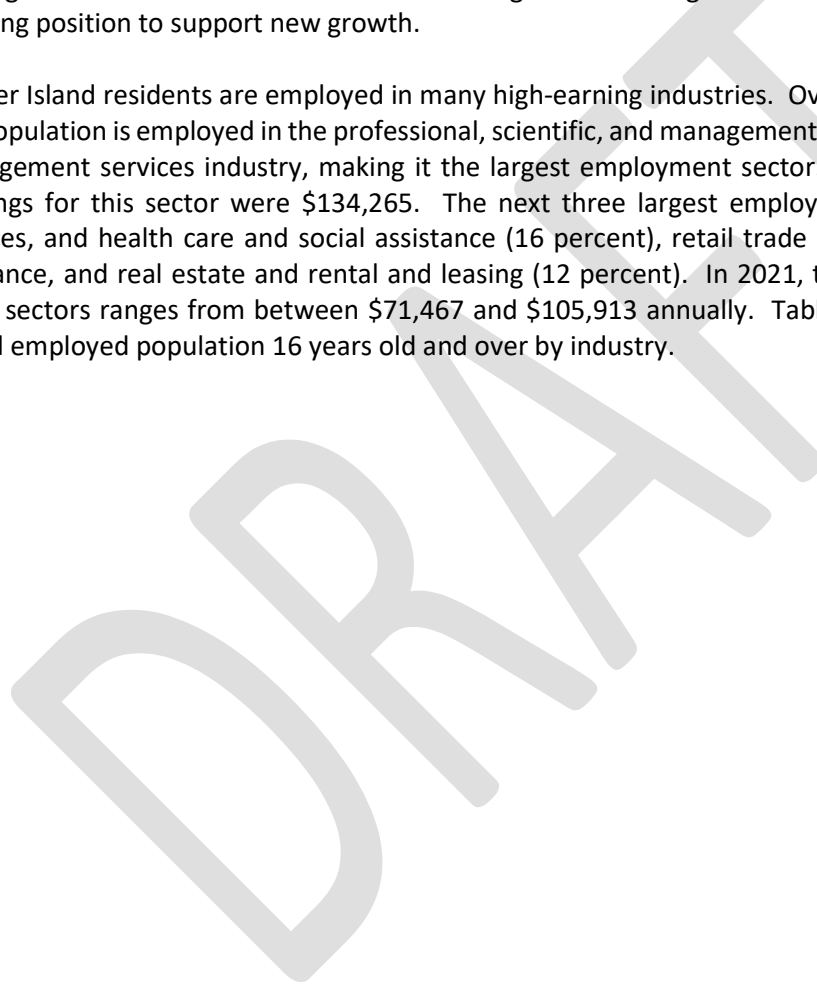
- 1        2.6 City departments shall develop a community notification and involvement plan for any
- 2            proposed capital improvement project that involves new development or major reconstruction
- 3            of an existing facility and which has been approved and funded in the biennial Capital
- 4            Improvement Program budget.
- 5
- 6        2.7 Prioritize areas near transit when locating new public facilities and services.

DRAFT

**I. Introduction, Existing Conditions, and Land Use Connection**

This element of the Comprehensive Plan articulates how the City of Mercer Island will support and grow its economy through the year 2044. This element establishes policy direction for the City to build on its strengths, maximize opportunities, and build resilience in the local economy to overcome challenges. By many measures Mercer Island is poised to significantly grow its economy during the planning period. The resident work force tends to be employed in high-wage jobs and is highly educated. Because residents tend to be employed in high-earning jobs, there is a strong local customer base to support on-island businesses. The arrival of light rail service will increase access to Mercer Island for off-island visitors and workers. Mercer Island’s position between Bellevue and Seattle makes it a prime location for businesses looking to draw workers and customers from larger surrounding cities. The Mercer Island economy is in a strong position to support new growth.

Mercer Island residents are employed in many high-earning industries. Over one quarter (26 percent) of the population is employed in the professional, scientific, and management, and administrative and waste management services industry, making it the largest employment sector. In 2021, the median annual earnings for this sector were \$134,265. The next three largest employment sectors are educational services, and health care and social assistance (16 percent), retail trade (13 percent), and finance and insurance, and real estate and rental and leasing (12 percent). In 2021, the median earnings for these three sectors ranges from between \$71,467 and \$105,913 annually. Table 1 shows the full-time, year-round employed population 16 years old and over by industry.



1 **Table 1. Mercer Island Employment by Industry Sector, 2021.**

Industry Sector	Count	Share	Median Earnings*
Full-time, year-round civilian employed population 16 years and over	8,620	100.00%	102,348
Agriculture, forestry, fishing and hunting, and mining:	0	0.00%	-
Construction	177	2.05%	76,103
Manufacturing	665	7.71%	149,219
Wholesale trade	229	2.66%	93,438
Retail trade	1,138	13.20%	88,000
Transportation and warehousing, and utilities:	212	2.46%	100,670
Transportation and warehousing	183	2.12%	91,042
Utilities	29	0.34%	152,031
Information	665	7.71%	195,729
Finance and insurance, and real estate and rental and leasing:	1,110	12.88%	105,913
Finance and insurance	675	7.83%	109,286
Real estate and rental and leasing	435	5.05%	76,563
Professional, scientific, and management, and administrative and waste management services:	2,284	26.50%	134,265
Professional, scientific, and technical services	1,998	23.18%	147,576
Management of companies and enterprises	12	0.14%	-
Administrative and support and waste management services	274	3.18%	78,241
Educational services, and health care and social assistance:	1,421	16.48%	71,467
Educational services	584	6.77%	55,724
Health care and social assistance	837	9.71%	89,688
Arts, entertainment, and recreation, and accommodation and food services:	305	3.54%	25,052
Arts, entertainment, and recreation	154	1.79%	11,678
Accommodation and food services	151	1.75%	28,370
Other services, except public administration	157	1.82%	33,750
Public administration	257	2.98%	67,745

2 \*2021 median earnings are shown for the last 12 months in inflation adjusted dollars  
3 Source: U.S. Census Bureau 2021 American Community Survey, Tables S2404 and B24031.  
4 <https://data.census.gov/table?q=industry&g=1600000US5345005&tid=ACSST5Y2021.S2404>  
5 <https://data.census.gov/table?q=earnings+by+industry&g=1600000US5345005&tid=ACSDT5Y2021.B24031>  
6

7 The Mercer Island population is well-educated. A little more than 82 percent of residents over the age of  
8 25 have completed a college degree, having earned an associate’s degree or higher educational  
9 attainment. For comparison, about 64 percent of the population over 25 in King County have an  
10 associate’s degree or higher educational attainment. Table 2 shows the educational attainment for the  
11 Mercer Island population aged 25 or older.  
12  
13  
14  
15

1

**Table 2. Educational Attainment for the Population 25 Years and Over, 2021.**

Educational Attainment	Estimate	Share
Less than high school diploma	308	1.70%
Regular high school diploma	1,034	5.71%
GED or alternative credential	84	0.46%
Some college, less than 1 year	316	1.74%
Some college, 1 or more years, no degree	1,379	7.61%
Associate's degree	952	5.25%
Bachelor's degree	7,118	39.29%
Master's degree	3,781	20.87%
Professional school degree	1,791	9.89%
Doctorate degree	1,354	7.47%
Total	18,117	100%

2

Source: U.S. Census Bureau 2021 American Community Survey, Table B15003.

3

4

Mercer Island is located in King County between two major economic hubs in Seattle and Bellevue. Mercer Island is in the center of a high-income area that can support increased economic activity. The City's geography places it in a prime location to grow its economy by attracting off-island customers and capital from the surrounding area. King County's median household income is the highest in both the Puget Sound region and Washington overall. Table 3 shows the 2021 median household incomes for Washington State and selected Puget Sound counties.

10

11

**Table 3. Estimated 2021 Median Household Income in the Last 12 Months, Washington State and Selected Puget Sound Counties.**

12

Location	Median Income (Dollars)
Washington State	\$84,247
King	\$110,586
Kitsap	\$87,314
Pierce	\$85,866
Snohomish	\$100,042

13

Source: 2021 American Community Survey Table S1903.

14

15

**Mercer Island Commercial Areas**

16

The City of Mercer Island has three commercial areas. These areas have been zoned for commercial uses since the City incorporated in the 1960s. Each of these areas is home to different types of commercial development. Commercial developments in Town Center are predominantly older one-story strip mall development and newer mid-rise mixed-use buildings. There is a commercial area in the northeast of the island near City Hall that is primarily older one- and two-story buildings with office spaces and services such as childcare. The south end commercial area is a smaller shopping center and self-storage structure. These three distinct areas are the only places in Mercer Island zoned for commercial uses. Some limited commercial activities such as home-based businesses are allowed outside of these areas.

24

25

**Town Center**

26

Town Center is located south of Interstate 90, north of Mercerdale Park, west of Island Crest Way, and east of 74<sup>th</sup> Avenue Southeast. The Town Center has experienced the most development of all the commercial areas in the City in recent years. Most of the recent developments have been mixed-use development combining first floor commercial space and parking with residential uses on the upper floors.

29

1 Older development in Town Center is lower-intensity, one-story, ‘strip mall’ development with surface  
2 parking in front of the commercial space.  
3

#### 4 **Northeast Commercial Area**

5 The northeast commercial area is south of Interstate 90, north of Stroum Jewish Community Center, west  
6 of East Mercer Way, and east of Gallagher Hill. This area is developed primarily for commercial and  
7 institutional uses. The majority of buildings in this area were constructed between 1957 and 1981.  
8 Commercial development is typically composed of one- and two-story buildings surrounded by surface  
9 parking lots. The commercial land uses in this area are offices for professional services and services such  
10 as daycares and private schools. City hall is located in this area. The intersection of E Mercer Way, SE 36<sup>th</sup>  
11 Street and eastbound I-90 ramps is located in the eastern portion of this area. This intersection  
12 experiences significant traffic levels during peak travel hours.  
13

#### 14 **South End Commercial Area**

15 The south end commercial area is south of Southeast 68<sup>th</sup> Street, west of Island Crest Way, east of 84<sup>th</sup>  
16 Avenue Southeast, and north of Southeast 71<sup>st</sup> Street. This is the smallest commercial area on Mercer  
17 Island at roughly 14 acres. The majority of the commercial development dates to the early 1960’s. The  
18 commercial land uses here are primarily restaurants and retail. There are some commercial offices, a gas  
19 station, and a storage facility. This area has low intensity commercial development surrounded by surface  
20 parking lots.  
21

#### 22 **Land Use Connection**

23 There is a fundamental tie between the policies of this element and the Land Use Element. The Land Use  
24 Element envisions a primarily residential city with three defined commercial areas. It and the resultant  
25 regulations largely confine commercial land uses to three distinct commercial districts. This focuses the  
26 future economic growth in the City to those districts.  
27

28 Each of the three commercial areas is regulated differently, with the built environment reflecting those  
29 variations. The Town Center zones allow the highest intensity development and midrise mixed-use  
30 structures are the principal form of new commercial development in that area. The northeast commercial  
31 area is zoned for office and service uses as opposed to other commercial uses. It was largely developed  
32 forty years ago and has not seen the same degree of recent development as Town Center. The south end  
33 commercial area is zoned for a mix of small scale, neighborhood-oriented business, office, service, public  
34 and residential uses. The three commercial areas are mostly developed, so absent rezoning most new  
35 commercial development in the City will likely come through redevelopment of existing commercial  
36 buildings.  
37

38 The supply of commercial development capacity is closely controlled by Land Use policies and regulations.  
39 Regulations that modulate the supply of an economic input such as the space in which commercial activity  
40 can take place also affect the location, size, scale, and cost associated with doing businesses in the City.  
41 Controlling the supply of commercial development capacity is the primary way the Comprehensive Plan  
42 has shaped the local economy prior to the adoption of this Economic Development Element. Because of  
43 this connection, some goals and policies of this element connect directly to land use policies and  
44 regulations.  
45

1 **Relationship to Other Comprehensive Plan Elements and Other Plans**

2 The Housing, Transportation, Utilities, Capital Facilities, and Shoreline Master Program elements all  
3 interact with the local economy as follows:

4  
5 **Housing**

6 Housing indirectly impacts the local economy because it has an effect on the local business customer base  
7 and labor force. Housing on Mercer Island is primarily detached single-family homes and contributes to  
8 the unique Island neighborhood character. Multifamily development is largely limited to the area in and  
9 around Town Center. Housing has several effects on the local economy. Higher cost housing can attract  
10 higher income residents and customers for local businesses. On the other hand, high housing costs may  
11 limit the ability for some workers to afford to live in the City, leading to increased commuting and  
12 potentially limiting a business’s ability to hire. Higher cost housing can attract higher-income residents  
13 and customers for local businesses, though, higher cost housing may depress financial resources and  
14 reduce customer spending overall, including at Island businesses. Less expensive, multifamily housing  
15 may attract residents in and near the Town Center who are more likely to choose not to own a car and  
16 may be more likely to shop local than those in detached single-family housing. The quantity of multifamily  
17 housing available may correlate with the market for the basics of everyday living and experiences such as  
18 dining out.

19  
20 **Transportation Element**

21 Transportation infrastructure is integral to the local economy. The Transportation Element establishes  
22 the goals and policies that guide how the City will maintain, improve, and expand the transportation  
23 network to account for growth throughout the planning period. The goals and policies of the  
24 Transportation Element aim to maintain adequate levels of service at high traffic intersections, reinvest  
25 in existing infrastructure, increase transportation choice in the City, and provide connectivity between the  
26 light rail station and the City’s commercial areas. Transportation networks allow businesses to access  
27 markets in neighboring cities, make it easier for customers from outside the City to patronize local  
28 businesses, and enable local businesses to draw from the regional labor force.

29  
30 **Utilities**

31 The provision of utilities is vital to local businesses, all of which need reliable sewer, water, power, and  
32 internet. The Utilities Element details how the City will coordinate with its utility service providers to  
33 ensure adequate provision of these vital services for residents and businesses alike.

34  
35 **Capital Facilities**

36 Capital facilities such as parks and public buildings are critical to the provision of services to the local  
37 economy. In addition to planning for public assets, the Capital Facilities Element includes goals and  
38 policies to support a high quality of life, which can attract new businesses and workers to Mercer Island

39  
40 **Shoreline Master Program**

41 The Shoreline Master Program (SMP) Element establishes the policies for managing development in the  
42 shoreline. This element is designed to ensure that the shoreline environment is protected, and that the  
43 shoreline is available for water dependent uses. Those businesses located in the shoreline jurisdiction,  
44 within 200 feet of Lake Washington, are affected by the SMP. In situations where the policies in the SMP  
45 and Economic Development Element intersect, the Comprehensive Plan will need to balance shoreline  
46 environmental protection with fostering of appropriate water dependent commercial uses in the  
47 shoreline.

1 **Other Plans**

2 The Comprehensive Plan includes several other plans that address specific topics. As components of the  
3 Comprehensive Plan, those other plans relate to the Economic Development Element. Some of the other  
4 plans include:

- 5
- 6 • **The Arts and Cultural Plan** – Directs the provision of artistic and cultural infrastructure that draw  
7 both residents and shoppers to commercial areas. Artistic and cultural infrastructure and events  
8 in the community improve the quality of life. Well executed, they can attract local and off-island  
9 residents to commercial areas where they may be more likely to shop. It may also attract workers  
10 to the island, who in addition to contributing to the employment base, may shop here.
- 11 • **The Pedestrian and Bicycle Facilities Plan** – Establishes strategies maintaining and improving  
12 pedestrian and bicycle infrastructure to provide multimodal connections throughout the City.
- 13 • **Parks, Recreation and Open Space Plan** – Plans for the maintenance, improvement, and  
14 development of parks and open space.
- 15 • **Climate Action Plan** – Establishes the strategies the City will use to reduce greenhouse gas  
16 emissions and address the impacts of climate change.
- 17 • **Capital Improvement Plan** – Lists the capital investments the City will make through 2044.
- 18 • **Transportation Improvement Program** – Lists the Transportation Element implementation  
19 projects the City will undertake throughout the life of the Comprehensive Plan.  
20

21 **Employment Growth Target**

22 The King County Countywide Planning Policies (CPPs) establish growth targets for all of the jurisdictions  
23 within King County. The CPPs were initially adopted in 1992 and have been amended several times since  
24 then. Elected officials from King County, the cities of Seattle and Bellevue, and the Sound Cities Association  
25 meet as the Growth Management Planning Council. This Council makes recommendations to the County  
26 Council, which has the authority to adopt and amend the CPPs. King County amended the CPPs in 2021,  
27 updating the growth targets for cities and towns throughout the County. The updated growth targets  
28 extended the planning horizon through the year 2044. Mercer Island’s current employment is  
29 approximately 7,700 jobs; the growth target is 1,300 new jobs by the year 2044.  
30

31 **I.B Strengths, Weaknesses, Opportunities, and Threats**

32

33 The advantages and challenges the City plans to encounter in the next twenty years can be divided into  
34 strengths, weaknesses, opportunities, and threats. Strengths are those things already existing in the local  
35 economy that the City can build on to grow the economy. Weaknesses are existing conditions in the local  
36 economy that could impede or otherwise challenge economic growth through the planning period.  
37 Opportunities are foreseeable changes that can give the City a stronger competitive advantage in the  
38 coming years. Threats are external events or factors that have the potential to negatively affect economic  
39 growth. The selected strengths, weaknesses, opportunities, and threats discussed in this section were  
40 identified during public participation and data review conducted during the drafting of this element.  
41

42 **Strengths**

43 Strengths are the cornerstones of the economy. These are the aspects of the local economy that are  
44 advantageous for economic growth. Strengths are factors that contribute to the prosperity, environment,  
45 and social cohesion of the City and as such represent topic areas the City can support or expand to  
46 overcome weaknesses and threats. Some of the principal strengths identified are listed and discussed  
47 below.

1 **High Quality of Life**

2 The high quality of life on Mercer Island is a considerable strength. The Island’s parks, open space, high  
3 quality public schools, safe and walkable neighborhoods, and cultural amenities helps attract new  
4 businesses and workers alike. Community input gathered during the drafting of this element often  
5 pointed to the high quality of life in Mercer Island as an asset the City can build upon to strengthen the  
6 local economy. Quality of life may also serve as a draw for off-island visitors to patronize local businesses.  
7 Since this high quality of life is a considerable strength, it must be protected.  
8

9 **High-Income Residents**

10 Another key strength is the relatively high income of Mercer Island residents. During public input,  
11 business owners pointed out that the spending power of the Mercer Island community helped with the  
12 initial success of businesses. In 2021, the median household income for Mercer Island was \$170,000. For  
13 reference, the 2021 median household income in King County was \$106,326. Table 4 shows the 2021  
14 household income distribution in Mercer Island and King County. Figure 1 shows the median household  
15 income in King County and Mercer Island between 2010 and 2020. It is worth noting that over the last  
16 few years, the percent gap between King County and Mercer Island household income has been closing.  
17  
18

Table 4. Household Income and Benefits, 2021.

Income and Benefits in 2021 Inflation-Adjusted Dollars		
	Mercer Island	King County
Total households	9,758	924,763
Less than \$10,000	3.3%	4.7%
\$10,000 to \$14,999	0.5%	2.4%
\$15,000 to \$24,999	4.0%	4.3%
\$25,000 to \$34,999	5.1%	4.2%
\$35,000 to \$49,999	4.3%	7.4%
\$50,000 to \$74,999	8.3%	12.2%
\$75,000 to \$99,999	6.1%	10.3%
\$100,000 to \$149,999	14.3%	18.1%
\$150,000 to \$199,999	8.8%	12.1%
\$200,000 or more	45.3%	24.4%
Median household income (dollars)	\$170,000	\$110,586
Mean household income (dollars)	\$261,417	\$154,122

Source: U.S. Census Bureau, Table CP03.

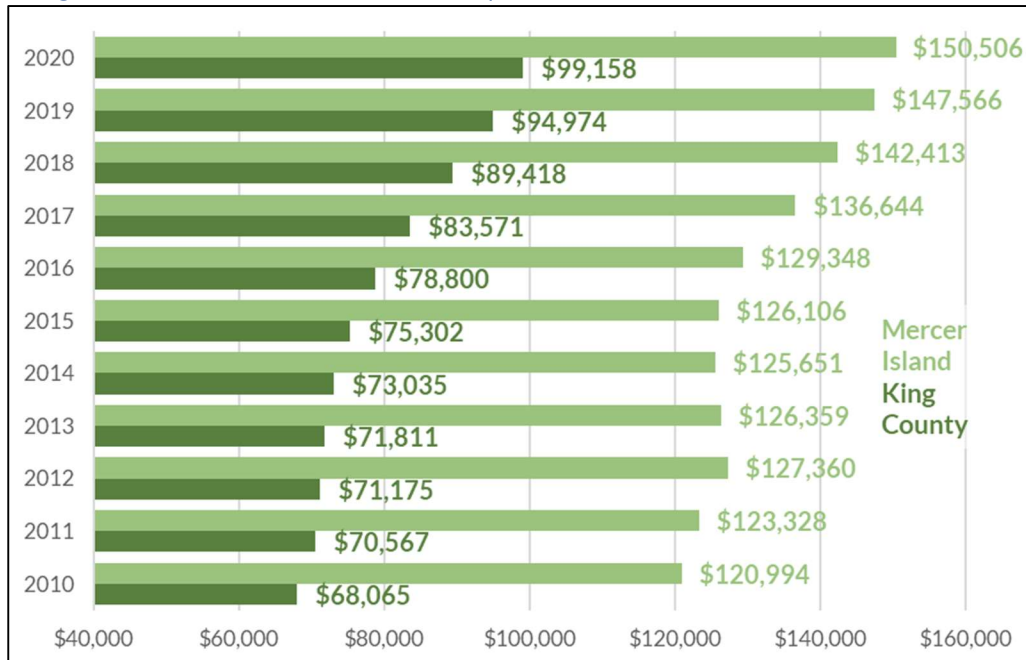
<https://data.census.gov/table?q=employment+income&g=1600000US5345005&tid=ACSCP5Y2021.CP03>

19  
20  
21



1

Figure 1. Median Household Income by Year, Mercer Island, 2010 to 2020



Source: American Community Survey, 2010, 2020; CAI, 2022.

2  
3

4

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9

10

Having an existing high-income customer base is a considerable advantage for entrepreneurs and can draw firms from off-island to do business in the city. The financial resources of the community on Mercer Island can also help with business formulation and business attraction. The key to building on this strength is focusing on giving residents more opportunities to shop on-island and broadening prospects for entrepreneurs and businesses to invest capital in the Mercer Island economy.

11 **Location of the City**

12

13

14

15

16

17

18

19

Mercer Island’s location on Interstate 90 (I-90) and roughly equidistant from Seattle and Bellevue is a strength. Seattle and Bellevue are large metropolitan centers with many thriving businesses, potential customers for Mercer Island businesses, and workers with diverse skills and expertise. I-90 provides potential customers and employees with excellent access to the city and that access is complemented with available parking near businesses. The city is also connected to its neighbors by transit, allowing greater flow of people to and from its commercial centers. Ensuring good access to commercial areas with roads and transit connections can build on this strength.

20 **Weaknesses**

21

22

23

24

Weaknesses are aspects of the local economy that could impede growth in the local economy. They represent topic areas the City can apply policy mechanisms to minimize, reduce, or overcome impediments to a healthy local economy. Weaknesses are listed and discussed below.

25 **Permitting and Regulatory Environment**

26

27

28

29

30

Permitting challenges, difficulty navigating the development code, and protracted permitting processes can increase financial risk when starting a new business or expanding an existing one. This increased financial risk can adversely impact business formation and retention. Public input indicated that the City’s development code and permitting processes can be complicated and make starting a business more difficult. Permit fees and the time spent on permit review are also challenging factors related to starting

1 a new business. As the City considers permit fees, impact fees, and other regulatory requirements it can  
2 assess how those changes might add to or reduce the cost of starting a new business. The City can address  
3 this weakness by auditing its regulations and permit processes to ensure that they do not unnecessarily  
4 restrict or complicate the process of starting or expanding a business. Another way for the City to address  
5 this weakness is to engage the business community in the legislative process.

### 7 **Business Climate and Culture**

8 Public input gathered during the drafting of this element indicated that the business climate and culture  
9 on Mercer Island are underdeveloped. Some business owners cited limited formal opportunities to  
10 connect with the larger business community on Mercer Island. Commenters suggested that most business  
11 networking was through informal networks rather than a concerted effort to help businesses cooperate  
12 and share expertise. Other comments indicated that competition for limited on-island customers and a  
13 corresponding lack of off-island patrons fostered competition amongst local businesses. The City can  
14 begin to address this weakness by working with partners to facilitate formal communication and  
15 collaboration between business owners.

### 17 **Lack of Visitor Customer Base**

18 Public input gathered during the drafting of this element highlighted low numbers of off-island customers  
19 as a weakness. Many comments suggested that Mercer Island businesses sometimes struggle to connect  
20 with customers outside of the city. Given the city's location near large metropolitan cities, there is a large  
21 off-island customer base to draw from and attract. To begin addressing this weakness, the City can  
22 explore opportunities to support the business community and community organizations such as the  
23 Chamber of Commerce to reach customers outside of Mercer Island.

### 25 **Affordability and Availability of Commercial Space**

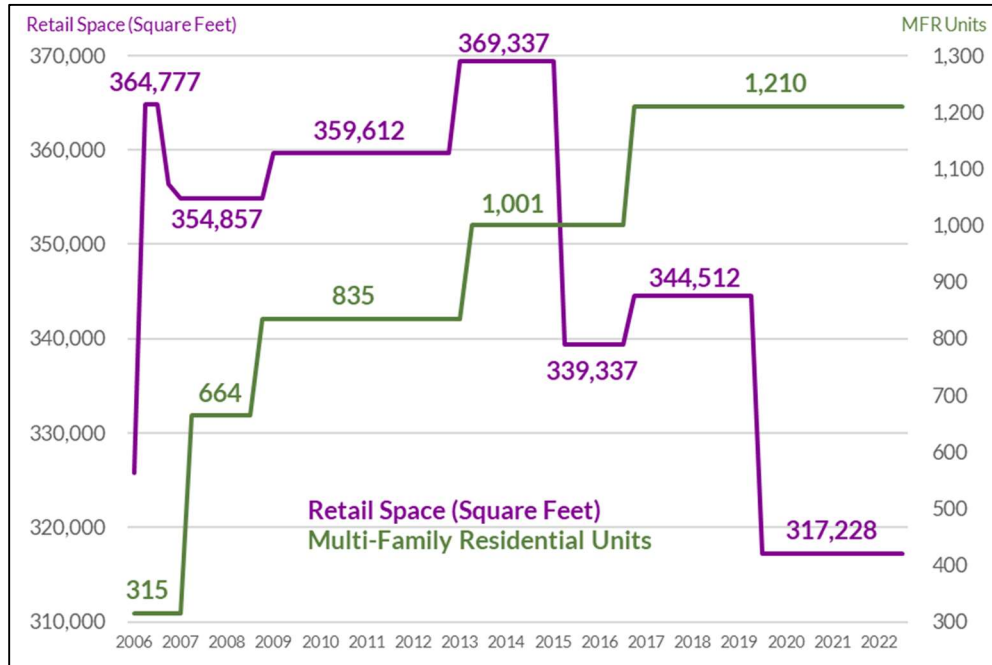
26 The lack of commercial space in the city and its cost can be a challenge for new business formulation and  
27 expansion of existing businesses. Under the current zoning, commercial activities are largely limited to  
28 three areas in the city. The largest of these areas, Town Center, is a mixed-use area where development  
29 is allowed to be a combination of commercial and residential space. Over the last two decades,  
30 redevelopment in this area has favored residential space, with minimal commercial space along certain  
31 street frontages. As a result, there has been a limited amount of new commercial space added to Town  
32 Center in recent years, a trend the City Council has begun working to reverse.

34 The City's future land use map in the Land Use Element and the zoning that implements that policy  
35 framework limits the areas where commercial uses are allowed to the Town Center, the planned business  
36 zone, and commercial-offices zone. The size of commercial zones can influence the cost and availability  
37 of commercial real estate. If the area available for commercial development is not large enough to  
38 accommodate the projected growth, prices can rise, and businesses can have trouble finding available  
39 spaces as supply reduces. The City must monitor the size of its commercial areas to ensure that the supply  
40 of developable commercial land is not so restricted that it limits opportunities for development. This is  
41 why the GMA includes a requirement to plan for projected growth in the form of adopting an employment  
42 growth target. The employment growth target is derived from the projected population increase through  
43 the planning period. By setting an employment growth target and ensure the Comprehensive Plan can  
44 accommodate that target, the City can ensure that commercial areas are sized appropriately.

46 Figure 2 compares the change in commercial square footage and residential units in Town Center between  
47 2006 and 2022. The retail space referred to in the figure is commercial store fronts that could be retail or

1 restaurant space. From 2006 to 2022, the multi-family residential units increased by 895 units to a total  
 2 of 1,210 (Figure 1). In that same period, the square footage of commercial space initially increased to a  
 3 peak of about 369,000 square feet in 2013, before decreasing to about 317,000 square feet in the third  
 4 quarter of 2019. This may be the result of a demolished building at 2431-2441 76th Ave SE. Although all  
 5 development in Town Center is interconnected due to the mixed-use zoning in the area, this data does  
 6 not mean that the amount of commercial space and number of residential units in Town Center are  
 7 proportional or causal. From 2006 to 2022, the amount of commercial space has decreased by  
 8 approximately 2.5% while the number of multi-family residential units have increased by nearly 75%.

9 **Figure 2. Change in Retail Space and Multi-Family Residential Units, Town Center, 2006 to 2022**

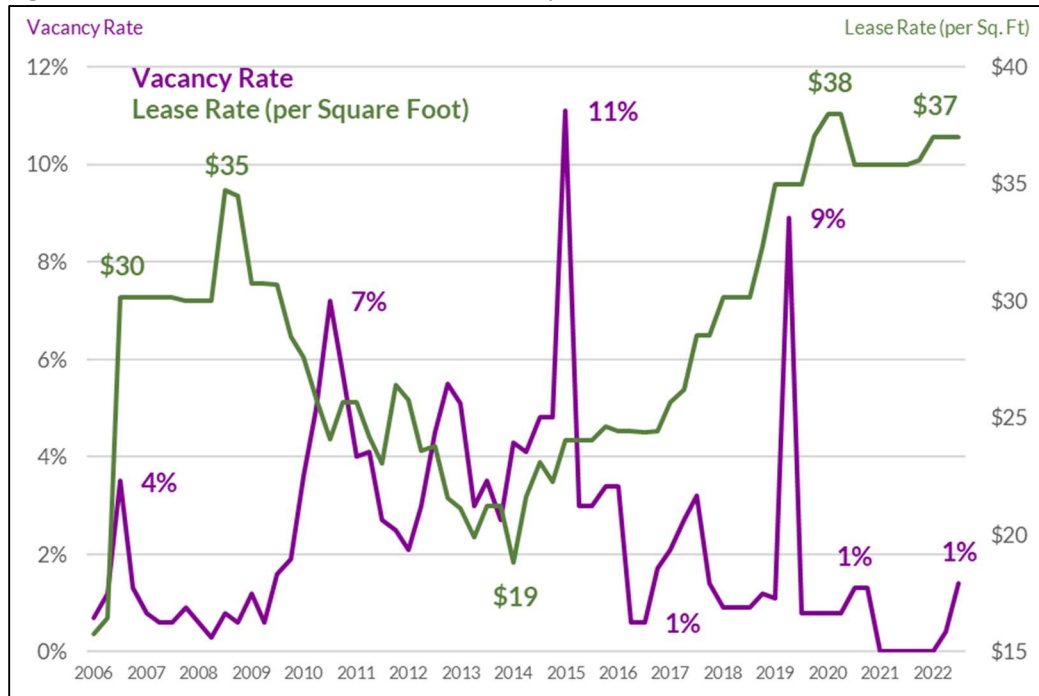


10 Source: CoStar, 2022; CAI, 2022.

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13 In the years between 2006 and 2020, the yearly lease rate (shown per square foot of retail space in Figure  
 14 3) increased to 38 dollars per square foot in the first quarter of 2020 and was holding at 37 dollars per  
 15 square foot in 2022. While there was a small spike in the lease rate around 2020 (at the onset of the  
 16 COVID-19 pandemic and development moratorium), this rate has been on a fairly steady increase since a  
 17 low of 19 dollars per square foot in 2014. In that period, lease rates nearly doubled. 2015 saw the highest  
 18 spike in the vacancy rate in Town Center. Around that time, a retail space of about 30,000 square feet was  
 19 demolished at 2615 76th Ave SE. The closure of the businesses at that location prior to demolition could  
 20 contribute to the short-term spike in the vacancy rate. In addition, at the onset of the pandemic, Town  
 21 Center saw a spike to nine percent in the retail vacancy rate. That spike was short-lived and held at about  
 22 a one percent vacancy rate through 2022.

1 **Figure 3. Retail Annual Lease Rate and Vacancy Rate, Town Center, 2006 to 2022.**



2 Source: CoStar, 2022; CAI, 2022.

3  
4  
5 In 2022, the City Council enacted regulations in Town Center that expanded commercial frontage  
6 requirements along specific streets and added a new commercial floor area requirement in an attempt to  
7 prevent loss of commercial space. The effectiveness of these regulations will need to be evaluated over  
8 time. If new development in Town Center does not include enough commercial space to meet the  
9 demand from new businesses looking to locate in the city and the expansion of existing businesses, the  
10 affordability and availability of commercial space may constrain future economic growth and those  
11 regulations may need to be revisited.

12  
13 **Opportunities**

14 Opportunities are foreseeable changes that can give the city’s economy a stronger competitive advantage  
15 in the coming years. Compared with strengths and weaknesses, which come from existing conditions,  
16 opportunities are anticipated future events or conditions. Similar to strengths, opportunities are topic  
17 areas the City can focus on to support economic growth and maximize probable positive developments in  
18 the local economy.

19  
20 **Additional Transportation Connections**

21 The flow of goods and people is a major component of any city’s economy. Transportation infrastructure  
22 can be even more impactful for an island community where moving people and goods is complicated by  
23 lack of an overland route. For this reason, the East Link Light Rail station has the potential to be one of  
24 the most transformative transportation developments on Mercer Island since the construction of the first  
25 bridge to the island. The arrival of light rail will increase access to Mercer Island for off-island people. The  
26 potential to draw more off-island visitors to increase the customer base for local businesses is an  
27 opportunity to boost economic growth in the city. Leveraging the arrival of light rail will require some  
28 active steps to ensure that this opportunity is maximized, and impacts are adequately addressed. The City  
29 can help connect transit riders with local businesses to take advantage of the arrival of light rail.

1 **Arrival of a Large Employer in Town Center**

2 Riot Games acquired an office building in Town Center in 2022. Their use of this office space is expected  
3 to eventually add a couple hundred jobs to Town Center. This opportunity overlaps with the planned  
4 arrival of light rail. This influx of workers is expected to increase demand for goods and services from  
5 neighboring businesses in Town Center. The arrival of a large employer is also expected to generally spur  
6 economic growth. The City should explore partnerships and programs to begin encouraging commuters  
7 to spend more time in Town Center and shop locally.  
8

9 **More Islanders Working From Home**

10 One of the changes prompted by the Covid-19 pandemic is the transition to more work-from-home  
11 options for commuters. The extent to which commuting workers will spend their workdays on-island  
12 instead of traveling to work off-island remains unclear. What seems increasingly likely is that workers will  
13 commute less often than they did before the pandemic. Changes in commuting could lead to new demand  
14 for different services in the city's commercial areas or increased demand for existing services.  
15

16 **More Middle Housing**

17 Recent state legislation requires encouraging more middle housing, most of it in and near the Town  
18 Center. Residents of this housing will be located near the commercial area and will be more likely to shop  
19 locally. The arrival of more residents in these locations will likely spur economic development.  
20

21 **Threats**

22 Threats are external events or factors that have the potential to impede, slow, or otherwise negatively  
23 affect economic growth. Whereas weaknesses are existing conditions in the City that might challenge  
24 growth, threats are potential future concerns. Threats are topic areas where the City can focus attention  
25 to prepare for possible challenges and build resilience in the local economy.  
26

27 **Economic Uncertainty**

28 There currently is a high degree of uncertainty about the future in the regional, national, and global  
29 economy. The unknown future of market forces such as inflation, supply chain difficulties, labor  
30 shortages, stock market volatility, and rising transportation costs obfuscate the economic outlook for the  
31 coming years. Many of these market forces are beyond the reach of City policies, however the City can  
32 prepare for positive and negative swings in the regional, national, and global economy by planning for  
33 economic resilience. Policy interventions that look to build on the local economy's strengths, overcome  
34 its weaknesses, and capitalize on expected opportunities can build resilience in the local economy.  
35 Policies that establish contingency plans for economic downturns can also help position the City to be  
36 responsive to changing conditions in uncertain times.  
37

38 **The Changing Nature of Retail**

39 Retail commerce is undergoing a transition as online retailers compete with brick-and-mortar stores. This  
40 change appears to have been accelerated during the Covid-19 pandemic as more shoppers opted to order  
41 goods online. Comments indicate that this could mean that retail will need to focus more on location-  
42 specific or experiential retail to differentiate their goods and services from those more readily available  
43 in online marketplaces. Some comments proposed a shop local campaign and adaptive reuse regulations  
44 for commercial spaces as possible measures to help local businesses respond to changes in demand.  
45

1 **Affordability in the Region**

2 The affordability of commercial and housing has the potential to slow economic growth in the coming  
3 years. Rising commercial real estate costs negatively impact both business formation and retention by  
4 making it more expensive to locate a business in the city. Higher rents can price out existing businesses,  
5 make expanding cost-prohibitive, and increase startup costs for entrepreneurs. Higher rents in new  
6 development can displace existing businesses as commercial areas redevelop. The City can monitor  
7 commercial space availability and development capacity to ensure that zoning and other development  
8 regulations do not create scarcity of commercial spaces in the city’s commercial zones.

9  
10 Housing affordability can impact workforce availability. Labor is an important input for local businesses.  
11 As housing prices increase, filling middle and lower wage positions can potentially become more difficult  
12 as many workers commute from outside the city. The majority of people employed on Mercer Island  
13 commute from outside the city. In 2019, 87 percent of workers employed on Mercer Island live outside  
14 the city. Only about 13 percent of workers employed in the city also live on Mercer Island. On the other  
15 hand, 91 percent of workers living on Mercer Island commuted to jobs outside the City in 2019. Table 5  
16 shows the inflow and outflow of Mercer Island workers as tracked by the U.S. Census Bureau in 2019.

17  
18 **Table 5. Worker Inflow and Outflow, 2019.**

	Count	Share
<b>Workers Employed in Mercer Island</b>		
Employed in Mercer Island	7,071	100%
Employed in Mercer Island but living outside Mercer Island (inflow)	6,157	87.1%
Employed and living in Mercer Island	914	12.9%
<b>Workers Living in Mercer Island</b>		
Workers living in Mercer Island	10,123	100%
Living in Mercer Island but employed outside Mercer Island (outflow)	9,209	91%
Living and employed in Mercer Island	914	9%

19 Source: U.S. Census Bureau On the Map, 2019.

20  
21 Many workers commute from off-island to fill middle and lower wage positions. In 2019, more than half  
22 of jobs in Mercer Island paid less than \$3,333 a month or about \$40,000 a year. The low earnings for on-  
23 island jobs can make it difficult for workers to afford to live near Mercer Island and could make finding  
24 workers difficult given that all of metro King County has a higher cost of living. Table 6 shows the earnings  
25 for on-island jobs as tracked in 2019 by the U.S. Census Bureau.

26  
27 **Table 6. Mercer Island Jobs by Earnings, 2019.**

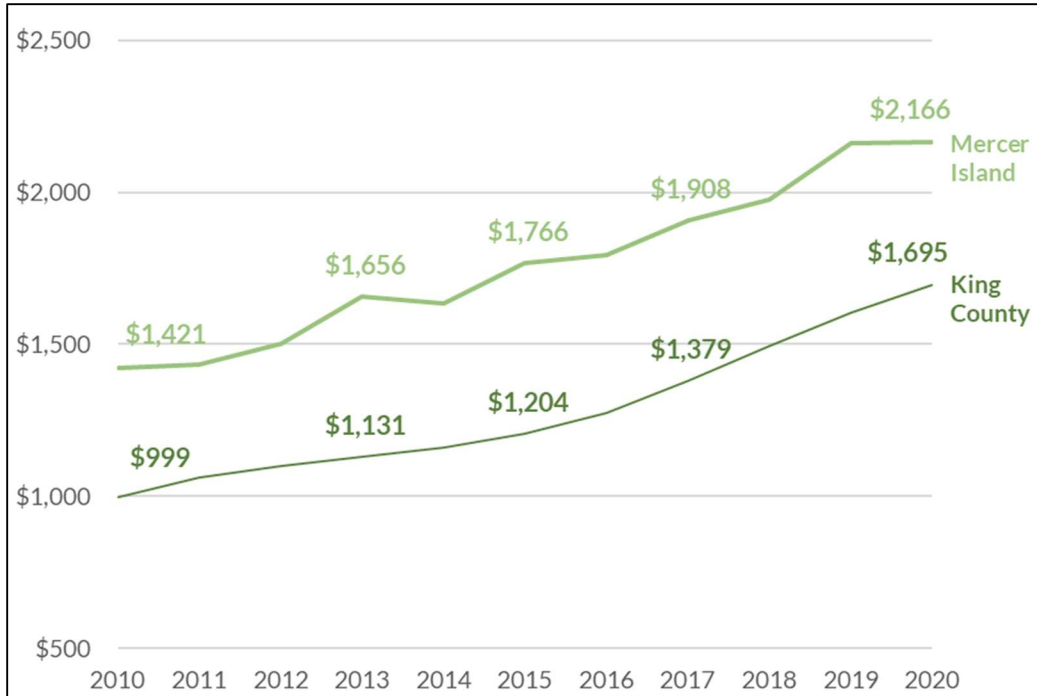
Earning Range	Mercer Island		King County	
	Count	Share	Count	Share
\$1,250 per month or less (\$15,000 annually)	1,738	24.6%	188,902	13.7%
\$1,251 to \$3,333 per month (\$15,012 to \$39,996 annually)	1,995	28.2%	299,798	21.7%
More than \$3,333 per month (more than \$39,996 annually)	3,338	47.2%	891,181	64.6%

28 Source: U.S. Census Bureau On the Map, 2019.

29  
30 While many jobs on Mercer Island pay relatively lower wages, the cost of housing is rising. Figure 4 shows  
31 that in 2020, the median rent in Mercer Island was \$2,166 a month. Assuming that housing costs should  
32 be around 30 percent of a household’s income, this would require a monthly income of roughly \$6,498 or  
33 \$77,976 annually to be affordable. Expanding to the county level, the 2020 median rent in King County

1 was \$1,695. The King County median rent would require a monthly income of about \$5,085 or \$61,020  
2 annually to be affordable. As highlighted earlier, many jobs on Mercer Island pay \$40,000 a year or less.  
3 If rent outpaces wage growth, many workers may choose to live or work in more affordable cities or  
4 regions. Difficulty in attracting workers can hinder economic growth as greater competition for workers  
5 can drive up wages and costs to businesses.  
6

7 **Figure 4. Median Rent, Mercer Island and King County, 2010 to 2020.**



8  
9 Source: American Community Survey, 2020; CAI, 2022.

10  
11 **Displacement During Redevelopment**

12 The City’s commercial areas are largely developed. This causes most new commercial development on  
13 the Island to occur through redevelopment of existing commercial buildings, which can displace  
14 businesses in older developments. Displacement risk increases as sites redevelop because commercial  
15 spaces in redeveloped sites can have higher rents, construction can interrupt business, and new spaces  
16 might not fit existing business’ needs. The City can monitor the supply of developable commercial land  
17 to determine whether the availability of commercial space is not increasing the displacement risk for local  
18 businesses.  
19

20 **Climate Change**

21 Climate change has the potential to have negative effects upon the economy. Business establishment  
22 and success as well as customer spending patterns may be affected. Though many of the impacts of  
23 climate change may be out of the control of local government, Mercer Island should implement and  
24 market the success of climate mitigation and adaptation strategies included in the Climate Action plan to  
25 attract businesses and shoppers. Businesses may want to locate where they can minimize their impact  
26 upon the climate and where their employees may be more comfortable. Shoppers may seek commercial  
27 areas that are more comfortable in a warmer climate.  
28  
29

1 **II. Business Ecosystem Goals and Policies**

2  
3 **Goal 1 – The City of Mercer Island actively fosters a healthy business ecosystem.**

4  
5 Policies

- 6  
7 1.1 Partner with local, regional, state, and federal economic development agencies to increase  
8 resources available for business owners and entrepreneurs.  
9  
10 1.2 Dedicate one staff position to coordinating the implementation of the Economic Development  
11 Element.  
12  
13 1.3 Support local economic development nongovernmental organizations to grow their capacity to  
14 support local businesses, attract new investment, and maintain a healthy business ecosystem.  
15  
16 1.4 Analyze commercial development capacity periodically to evaluate the type and quantity of  
17 commercial development possible given existing development, zoning, and regulations.  
18  
19 1.5 Develop a citywide retail strategic plan. The citywide retail strategic plan should include  
20 actionable steps the City can take to support existing retail businesses, attract new retail  
21 businesses, and diversify the local economy.  
22  
23 1.6 Analyze the feasibility of establishing a Parking and Business Improvement Area (PBIA) or Local  
24 Improvement District (LID) in one or more commercial areas to fund improvements for economic  
25 development.  
26  
27 1.7 Partner with community organizations such as the Chamber of Commerce to market Mercer  
28 Island as good place to do business.  
29  
30 1.8 Study the feasibility of relocating City Hall facilities to Town Center. The study should consider  
31 creation of a public park, establishing City Hall as a gateway from the Sound Transit Light Rail  
32 Station, public access to City services, and accessibility for all Mercer Island residents.  
33

34 **Goal 2 – Mercer Island’s healthy business ecosystem attracts entrepreneurs, businesses, and**  
35 **investment.**

36  
37 Policies

- 38  
39 2.1 Partner with nongovernmental organizations and neighboring economic development agencies  
40 to market Mercer Island as a prime location for businesses and investment.  
41  
42 2.2 Partner with community organizations to target the following types of businesses and investment  
43 when marketing the City as a prime location for business:  
44  
45 2.2.A A complementary and balanced mix of retail businesses and restaurants;  
46 2.2.B High wage employers; and  
47 2.2.C Satellite offices and coworking spaces.



- 1 2.3 Partner with community organizations to develop a guide to doing business on Mercer Island to  
2 help entrepreneurs navigate City processes and find additional resources available to assist in  
3 starting a new business.  
4
- 5 2.4 Partner with community organizations to facilitate a mentorship program that connects Mercer  
6 Island business owners, entrepreneurs, and retirees with people interested in starting new  
7 businesses.  
8
- 9 2.5 Conduct a food truck pilot program to attract new entrepreneurs to Town Center. The pilot  
10 program can include but is not limited to the following:  
11
  - 12 2.5.A Designated food truck parking on public property, including rights of way;
  - 13 2.5.B Informational materials provided to existing food truck operators to attract them to  
14 Mercer Island;
  - 15 2.5.C Partnerships with food truck organizations in the region;
  - 16 2.5.D Outreach to existing restaurants to consider the impacts of the pilot program on existing  
17 businesses; and
  - 18 2.5.E A report providing recommendations for potential programmatic and regulatory changes.  
19

20 **Goal 3 – Existing Businesses thrive as the cornerstone of Mercer Island’s business ecosystem.**

21 Policies

- 22
- 23
- 24 3.1 Convene an annual business owners’ forum to create a continuous feedback system during which  
25 City elected officials and staff gather input from business owners. This input should inform City  
26 decision making that affects the business community.  
27
- 28 3.2 Facilitate periodic business roundtables with community organizations, local business owners,  
29 and City staff.  
30
- 31 3.3 Periodically distribute a business newsletter to local business owners and community  
32 organizations.  
33
- 34 3.4 Partner with community organizations, including the Chamber of Commerce, to initiate a “Shop  
35 Mercer Island” marketing campaign directed at drawing more residents and visitors to  
36 commercial areas on the island. The City should fill a supporting role in this partnership.  
37
- 38 3.5 Conduct outreach to surrounding businesses before initiating capital projects in commercial  
39 zones. This outreach should create a two-way dialogue with businesses, offering a seat at the  
40 table when capital projects might affect business operation.  
41
- 42 3.6 Identify and adopt measures to reduce displacement of existing businesses as new development  
43 occurs. Notify nearby businesses of any potential redevelopment.  
44

45 **Goal 4 – The business ecosystem on Mercer Island is sustainable in that it meets the social,  
46 environmental, and economic needs of residents now and in the future.**

47

1 4.1 Encourage programming that enables residents and visitors to safely gather, access spaces,  
2 socialize, and celebrate in the City. Encouraging public gatherings throughout the City can  
3 improve the quality of life on Mercer Island and make the City a more vibrant place for residents  
4 and visitors alike, which can in turn drive increased economic activity.  
5

6 4.2 Build resilience in the local economy by:

7  
8 4.2.A Diversifying the goods and services available in the local economy;

9 4.2.B Being flexible when working with businesses to respond to crises such as allowing  
10 temporary use of rights of way for business activity during a state of emergency like a  
11 pandemic;

12 4.2.C Coordinating with local businesses to plan for disaster preparedness; and

13 4.2.D Be guided by relevant strategies in the Climate Action Plan to reduce the potential  
14 negative effects of climate change on doing business in the City and to attract businesses,  
15 workers and customers in a warming climate.  
16

17 4.3 Consider Climate Action Plan strategies during economic development decision making.  
18

19 **Goal 5 – Mercer Island has a skilled workforce that is central to the health of the business**  
20 **ecosystem.**

21  
22 5.1 Partner with regional, statewide, and federal agencies to connect job seekers in the region with  
23 opportunities on Mercer Island.  
24

25 5.2 Partner with community organizations in the City and region to connect tradespeople and other  
26 high-skilled workers with employment opportunities on Mercer Island. This work should focus on  
27 communications and fostering connections between community organizations, employers, and  
28 workers.  
29

30 **Goal 6 – The Mercer Island economy provides residents the option to both live and work on-**  
31 **island.**

32 Policies  
33

34 6.1 Plan to increase on-island job opportunities for residents, including high-wage jobs, increase on-  
35 island employment options as a share of the City’s employment growth target, eliminate the need  
36 to commute, and reduce vehicle miles traveled.  
37

38 6.2 Increase housing opportunities by implementing the policies of the Housing Element so that  
39 workers can afford to live in the community where they work.  
40

41 **III. Regulatory Environment Goals and Policies**  
42

43 **Goal 7 – The City actively reduces the regulatory burden created by commercial development**  
44 **regulations and permitting processes to support a healthy business ecosystem,**  
45 **entrepreneurs, and innovation in business.**  
46  
47

- 1 Policies  
2  
3 7.1 Audit the development code and permitting processes to identify code amendments to support  
4 businesses, improve effectiveness, and make efficient use of City resources. The following goals  
5 should be coequally considered when identifying code amendments:  
6  
7 7.1.A Lowering compliance costs for business owners;  
8 7.1.B Minimizing delay and reduce uncertainty in the entitlement process;  
9 7.1.C Improving conflict resolution in the entitlement process;  
10 7.1.D Reducing the likelihood of business displacement as new development occurs; and  
11 7.1.E Balancing parking requirements between reducing barriers to entry for new businesses  
12 and the need for adequate parking supply.  
13 7.1.F Reducing greenhouse gas emissions.  
14  
15 7.2 Evaluate City fees imposed on development to determine their effect on business startup costs  
16 and City finances. The impact on business startup costs must be balanced with the financial needs  
17 of the City.  
18  
19 7.3 Evaluate additional process or code improvements on an annual basis with input from the  
20 economic development staff. This evaluation should inform the development of annual docket  
21 recommendations as needed.  
22  
23 7.4 Update home business regulations to support a mix of commercial uses while ensuring home  
24 businesses remain compatible with neighboring residential uses.  
25  
26 7.5 Establish a small-business pre-application process to help guide applicants through the permitting  
27 process.  
28  
29 7.6 Study allowing small scale retail outside the existing commercial districts.  
30

31 **IV. Business and Customer Attraction Goals and Policies**  
32

33 **Goal 8 – The Mercer Island business ecosystem includes a diversity of goods and services**  
34 **enjoyed by residents and visitors.**  
35

36 Policies  
37

- 38 8.1 Ensure land use regulations in commercial zones allow a diversity of commercial uses.  
39  
40 8.2 Encourage commercial offices to locate in Mercer Island to bring more potential daytime  
41 customers to the Island without displacing existing retail space.  
42

43 **Goal 9 – The commercial areas in Mercer Island, and especially the Town Center, are lively,**  
44 **vibrant gathering places for the community and visitors.**  
45

46 Policies  
47

- 1 9.1 Encourage arts and cultural activities in commercial zones to draw the community to commercial
- 2 areas.
- 3
- 4 9.2 Partner with community organizations to develop a program to activate Town Center in the
- 5 evening. The program should include strategies such as:
- 6
- 7 9.2.A Evening events to draw people to Town Center;
- 8 9.2.B Focusing on arts and cultural experiences;
- 9 9.2.C Engaging local nonprofits; and
- 10 9.2.D Incorporating existing community events.
- 11

12 **Goal 10 – Commercial areas are attractive and inviting to the Mercer Island community and**

13 **visitors.**

14

15 Policies

- 16
- 17 10.1 Focus on public safety as an important component of a thriving business community.
- 18
- 19 10.2 Activate public spaces in commercial areas by establishing design standards that encourage
- 20 walkability and active use of street frontages in new development using strategies such as:
- 21
- 22 10.2.A Emphasizing spaces that are human-scaled, safe and comfortable for walkers and bikers;
- 23 10.2.B Incorporating principles of crime prevention through environmental design (CPTED);
- 24 10.2.C Increasing wayfinding;
- 25 10.2.D Incorporating public art;
- 26 10.2.E Increasing street furniture/public seating provided it is designed with a specific purpose
- 27 or function; and
- 28 10.2.F Increasing the amount of public space, including parklets.
- 29
- 30 10.3 Review street standards including the streetscape manual in Town Center, considering the
- 31 following:
- 32
- 33 10.3.A On street parking;
- 34 10.3.B Time-limited public parking;
- 35 10.3.C Public safety;
- 36 10.3.D Pedestrian improvements;
- 37 10.3.E Electric vehicle charging; and
- 38 10.3.F Bike parking and infrastructure.
- 39

40 **Goal 11 – Public space in Town Center is plentiful, providing residents and visitors places to**

41 **gather, celebrate, and socialize.**

42

43 Policies

- 44
- 45 11.1 Establish regulations for outdoor dining and temporary uses that allow flexible use of street
- 46 frontages and public rights of way for public space to gather, celebrate, and socialize.
- 47

1 11.2 Seek to create more community gathering spaces when considering development standards in  
2 Town Center.

3  
4 11.3 Maintain the existing City program to beautify Town Center with landscaping, street trees and  
5 flower baskets.

6  
7 **Goal 12 – Mercer Island residents and visitors can safely access commercial areas.**

8  
9 Policies

10  
11 12.1 Ensure multimodal transportation options are available for workers to access on-island  
12 employment and customers to access goods and services.

13  
14 12.2 Reduce car dependence without compromising existing available parking in commercial areas by  
15 prioritizing the following when considering regulatory amendments and capital improvements:

16  
17 12.2.A Bike safety, parking, and infrastructure;

18 12.2.B Access to transit;

19 12.2.C Pedestrian safety;

20 12.2.D Traffic calming; and

21 12.2.E Human scale design.

22  
23 12.3 Prioritize capital investment in creating robust pedestrian and bicycle connections between the  
24 park and ride, light rail station, Town Center and surrounding residential areas.

25  
26 12.4 Ensure that sufficient parking is provided as commercial areas redevelop. Interpretation of the  
27 policies in this element should not lead to a reduction in parking,

28  
29 12.5 Align the development of public space with all City functional plans, including the Pedestrian  
30 and Bicycle Facilities Plan, to create safe walking and cycling routes that connect residential  
31 areas with public spaces.

32  
33 **IV. Implementation Goals and Policies**

34  
35 **Goal 13 – The City takes specific actions and provides resources to implement the policies and**  
36 **achieve the goals of this Economic Development Element. Progress toward achieving**  
37 **Economic Development Element goals is regularly monitored and reported to the City**  
38 **Council and public.**

39  
40 Policies

41  
42 13.1 Utilize federal, state, regional, and King County resources to implement this element.

43  
44 13.2 Encourage public-private partnerships to achieve the goals of this element.

45  
46 13.3 Seek grant funding for programs and activities that implement the policies of this element.

- 1 13.4 Appropriate funding for the implementation of this element through the City budget process.  
2 Funds should be allocated at the same time projects are added to City department work plans to  
3 ensure programs and projects are adequately funded to achieve the goals of this element.
- 4 13.5 Prepare a biennial report tracking implementation of the Economic Development Element. The  
5 report will be provided to the City Council prior to adoption of the budget.  
6
- 7 13.6 Establish an implementation timeline for this element each budget cycle. The implementation  
8 timeline can be updated and amended each budget cycle to reflect the resources available to  
9 accomplish actions to implement this element. The implementation timeline should detail the  
10 following:  
11
- 12 13.6.A Actions from this element to be added to department work plans for the upcoming  
13 budget cycle;
- 14 13.6.B Actions from this element that should be added to work plans in the next three to six  
15 years; and
- 16 13.6.C Actions from this element that should be added to future work plans in seven or more  
17 years.  
18
- 19 13.7 Respond to potential budget shortfalls for actions to implement this element with the following  
20 strategies in descending order of priority:  
21
- 22 13.7.A Alternate funding sources;
- 23 13.7.B Public-private partnerships;
- 24 13.7.C Reducing project or program scope to align with current budget constraints;
- 25 13.7.D Delaying projects to the next budget cycle; and
- 26 13.7.E Amending the policies of the Economic Development Element to reflect the City's capacity  
27 to implement the element.

1 **Introduction**

2 The City of Mercer Island parks, open spaces, trails, and recreation facilities are a pillar  
3 of the high quality of life enjoyed by Mercer Islanders. Preserving these public lands  
4 as the City manages growth in the coming decades is an important way the City can  
5 maintain the quality of life for future generations. To that end, this element of the  
6 Comprehensive Plan establishes the goals and policies to manage parks, open spaces,  
7 trails, and recreation facilities through the year 2044.

8  
9 **Parks, Recreation and Open Space Plan**

10 The Parks, Recreation, and Open Space Plan (PROS) is a long-range planning  
11 document that serves as a blueprint for the growth, enhancement, and management  
12 of the City of Mercer Island parks and recreation system and assists in guiding  
13 decisions related to planning, acquiring, developing, and maintaining parks, open  
14 space, trails, and recreational facilities. The PROS Plan also includes priorities for  
15 recreation programs, special events, and arts and cultural activities.

16  
17 The PROS Plan, updated every six to ten years, identifies parks and recreation goals  
18 and objectives and establishes a long-range capital plan for the Mercer Island parks  
19 and recreation system, including action items and strategies to inform future work  
20 plan items. The recommendations in the PROS Plan are based on community input,  
21 evaluations of the existing park system, operating conditions, and fiscal  
22 considerations.

23  
24 **Goals and Policies**

25  
26 **Goal 1**

27  
28 Continue to maintain the Island's unique quality of life through the stewardship,  
29 preservation, and maintenance of parks, open spaces, trails, and recreational facilities.

30  
31 **Policies**

- 32  
33 1.1 The most recent version of the Parks, Recreation and Open Space (PROS)  
34 Plan is hereby adopted by reference, establishing the goals and  
35 objectives that serve as the policy framework for the operation of the City  
36 of Mercer Island parks and recreation system.  
37  
38 1.2 Establish an Open Space zone and a Park zone, as well as the related  
39 development regulations to preserve and enhance public open space  
40 and park lands for the enjoyment of Mercer Island residents, visitors, and  
41 future generations.  
42  
43 1.3 Prioritize access to and conservation of parks and open spaces in areas  
44 of the City with higher racial and social inequities.