

# Mangum Board Meeting Financial Reports

## November 30, 2025

	REPORT TITLE
1	Financial Summary (Overview)
2	Cash Receipts - Cash Disbursements - NET
3	Financial Update (page 1)
4	Financial Update (page 2)
5	Stats
6	Balance Sheet Trend
7	Cash Collections Trend
8	Medicare Payables (Receivables)
9	Current Month Income Statement
10	Income Statement Trend
11	RHC YTD Income Statement
12	AP Aging Summary

Mangum Regional Medical Center  
Financial Summary  
November 30, 2025

	Current Month	Nov-25 Year-to-Date	Mthly Avg Prior Year	Variance
<b>ADC (Average Daily Census)</b>	<b>7.70</b>	<b>9.83</b>	<b>10.13</b>	<b>-2.43</b>
Payer Mix % (Acute):				
MCR	55.88%	53.80%	53.01%	2.88%
MCR Mgd Care	29.41%	22.22%	24.05%	5.36%
All Others	14.71%	23.98%	22.94%	-8.24%
Total	100.00%	100.00%	100.00%	0.00%
Payer Mix % (SWB):				
MCR	84.26%	78.33%	87.67%	-3.41%
MCR Mgd Care	15.74%	20.66%	11.35%	4.38%
All Others	0.00%	1.01%	0.98%	-0.98%
Total	100.00%	100.00%	100.00%	0.00%
Operating margin	(163,532)	(324,677)	(673,482)	
Operating Margin (monthly average)	(163,532)	(29,516)	(56,124)	26,607
NPR (Net Patient Revenue)	1,204,302	15,791,913	16,708,837	
NPR (monthly average)	1,204,302	1,435,628	1,392,403	43,225
Operating Expenses	1,378,595	16,386,026	17,611,634	
Operating Expense (monthly average)	1,378,595	1,489,639	1,467,636	22,003
NPR % of Oper Exp	87.4%	96.4%	94.9%	
Patient Days	231	3,282	309	(78)
Oper Exp / PPD	\$ 5,968	\$ 4,993	\$ 4,752	\$ 241
# of Months	1	11	12	
Cash Receipts (rnd)	2,045,662	17,690,461	15,058,468	
Cash Receipts (monthly average)	2,045,662	1,608,224	1,254,872	353,351
Cash as a % of NPR (s/b 100% min)	169.9%	112.0%	90.1%	
<b>Days Cash-On-Hand (Net of MCR Pay / Restrictions):</b>				
Calendar Days	30	334	366	
Operating Exp / Day	\$ 45,953	\$ 49,060	\$ 48,119	\$ (2,166)
Cash - (unrestricted)	2,237,756	2,237,756	418,015	1,819,741
Days Cash-On-Hand	48.7	45.6	8.7	
Days Cash-On-Hand: Minimum during month	19.7	19.7	4.6	15.0
MCR Rec (Pay) - "as stated - but to be adjusted"	147,109	147,109	176,300	(29,191)
AP & Accrued Liab	17,193,386	17,193,386	16,520,455	672,931
Accounts Receivable (at net)	1,244,215	1,244,215	1,316,379	(72,164)
Per AP aging schedule (incl. accruals)	Nov-25	Nov-25	Prior FYE	Net Change
Account Payable - Cohesive	15,025,365	15,025,365	14,328,203	697,162
Account Payable - Other	1,275,297	1,275,297	1,299,528	(24,231)
Total	16,300,662	16,300,662	15,627,731	672,931
Cohesive Loan	4,559,463	4,559,463	4,900,648	(341,184)

Mangum Regional Medical Center  
Cash Receipts - Cash Disbursements Summary

11/30/25

	Current Month	COVID	Total Less COVID	Year-To-Date	COVID	Year-To-Date Less COVID
Cash Receipts	\$ 2,045,662	\$ -	\$ 2,045,662	\$ 17,690,461	\$ -	\$ 17,690,461
Cash Disbursements	\$ 1,298,783	\$ -	\$ 1,298,783	\$ 15,877,494	\$ -	\$ 15,877,494
NET	\$ 746,879	\$ -	\$ 746,879	\$ 1,812,967	\$ -	\$ 1,812,967

	Prior Month	COVID	Total Less COVID	Prior Month YTD	COVID	Prior Month YTD Less COVID
Cash Receipts	\$ 2,266,799	\$ -	\$ 2,266,799	\$ 15,644,799	\$ -	\$ 15,644,799
Cash Disbursements	\$ 1,772,799	\$ -	\$ 1,772,799	\$ 14,578,711	\$ -	\$ 14,578,711
NET	\$ 494,000	\$ -	\$ 494,000	\$ 1,066,088	\$ -	\$ 1,066,088



**Board of Directors**  
**Mangum Regional Medical Center**

December 16, 2025

November 2025 Financial Statement Overview

- Statistics
  - The average daily census (ADC) for November 2025 was **7.70**– (PY fiscal year end of **10.12**).
  - Year-To-Date Acute payer mix was approximately **76%** MCR/MCR Managed Care combined.
  - Year-To-Date Swing Bed payer mix was **78%** MCR & **21%** MCR Managed Care. For the prior year end those percentages were **88% & 11%**, respectively.
- Balance Sheet Highlights
  - The cash balance as of November 30, 2025, inclusive of both operating & reserves, was **\$2.2M**. This increased **\$748K** from October 31, 2025 due to the IRR payment of \$822K.
  - Days cash on hand, inclusive of reserves, was **48.7** based on November expenses.
  - Net AR decreased by **\$247K** from October.
  - Payments of approximately **\$1.30M** were made on AP (prior 3-month avg was **\$2.06M**).
  - Cash receipts were **\$221K** less than in the previous month (**\$2.27M vs \$2.04M**).
  - The Medicare principal balance was completely paid off in the month of August 2024.



- Income Statement Highlights
  - Net patient revenue for November 2025 was **\$1.2M**, which is approximately a decrease of **\$270K** from the prior month.
  - Operating expenses, exclusive of interest & depreciation, were **\$1.38M**.
  - 340B revenue was **\$12K** in November, this is a decrease of **\$7K** from the prior month.
  
- Clinic (RHC) Income Statement Highlights - actual & projected (includes swing bed rounding):
  - Current month's average visits per day = **9.0**
  - YTD Operating revenues = **\$534K**
  - YTD Operating expenses = **\$828K**
  - YTD Operating loss = **-\$294K**

**MANGUM REGIONAL MEDICAL CENTER**  
**Admissions, Discharges & Days of Care**  
**Fiscal Year 2025**

12/31/2025

	January	February	March	April	May	June	July	August	September	October	November	YTD
<b>Admissions</b>												
Inpatient	22	13	16	21	12	11	16	17	8	13	11	160
Swingbed	20	11	9	18	10	7	16	14	10	14	10	139
Observation	1	2	1	3	2	2	3	5	1	2	5	27
	43	26	26	42	24	20	35	36	19	29	26	326
<b>Discharges</b>												
Inpatient	23	13	15	22	13	9	17	13	11	13	12	161
Swingbed	19	12	9	13	15	10	6	16	13	16	10	139
Observation	2	2	1	3	2	2	3	5	1	2	5	28
	44	27	25	38	30	21	26	34	25	31	27	328
<b>Days of Care</b>												
Inpatient-Medicare	54	27	25	25	13	17	33	18	21	24	19	276
Inpatient-Medicare Managed Care	11	4	7	27	9	8	17	13	0	8	10	114
Inpatient-Other	12	12	8	10	9	9	4	31	10	13	5	123
Swingbed-Medicare	205	191	157	200	159	117	199	276	287	212	166	2,169
Swingbed-Medicare Managed Care	51	59	14	85	138	53	21	82	3	35	31	572
Swingbed-Other	0	0	0	0	0	0	0	0	28	0	0	28
Observation	4	7	2	4	4	6	6	7	1	7	6	54
	337	300	213	351	332	210	280	427	350	299	237	3,336
Calendar days	31	28	31	30	31	30	31	31	30	31	30	334
ADC - (incl OBS)	10.87	10.71	6.87	11.70	10.71	7.00	9.03	13.77	11.67	9.65	7.90	9.99
ADC	10.74	10.46	6.81	11.57	10.58	6.80	8.84	13.55	11.63	9.42	7.70	9.83
ER	146	142	134	148	135	140	169	149	136	150	130	1,579
Outpatient	108	146	140	154	150	126	151	153	149	172	107	1,556
RHC	197	187	188	243	229	201	197	253	249	252	184	2,380

**MANGUM REGIONAL MEDICAL CENTER**

Comparative Balance Sheet - Unaudited

Fiscal Year 2025

	January	February	March	April	May	June	July	August	September	October	November	12/31/24
<b>Cash And Cash Equivalents</b>	<b>521,074</b>	<b>481,402</b>	<b>519,779</b>	<b>682,095</b>	<b>1,120,535</b>	<b>1,044,262</b>	<b>2,291,727</b>	<b>1,189,862</b>	<b>996,337</b>	<b>1,488,937</b>	<b>2,237,756</b>	418,015
<b>Patient Accounts Receivable, Net</b>	<b>1,820,581</b>	<b>1,879,646</b>	<b>1,633,200</b>	<b>1,745,633</b>	<b>1,863,436</b>	<b>1,462,513</b>	<b>1,437,669</b>	<b>1,931,061</b>	<b>1,807,882</b>	<b>1,491,526</b>	<b>1,244,215</b>	1,316,379
<b>Due From Medicare</b>	<b>1,317,110</b>	<b>1,378,146</b>	<b>1,578,007</b>	<b>1,643,160</b>	<b>1,764,926</b>	<b>1,979,459</b>	<b>909,623</b>	<b>705,645</b>	<b>652,541</b>	<b>827,018</b>	<b>146,790</b>	1,317,110
Inventory	207,642	192,025	230,062	222,929	231,085	231,146	232,065	232,917	238,692	237,637	236,183	222,062
Prepays And Other Assets	1,641,776	1,625,020	1,627,535	1,633,615	1,626,547	1,634,364	1,738,858	1,724,058	1,686,450	1,549,234	1,555,488	1,642,491
Capital Assets, Net	1,488,310	1,460,407	1,430,979	1,403,182	1,375,384	1,348,587	1,338,168	1,518,293	1,519,766	1,496,929	1,467,153	1,516,213
<b>Total Assets</b>	<b>6,996,493</b>	<b>7,016,647</b>	<b>7,019,562</b>	<b>7,330,613</b>	<b>7,981,913</b>	<b>7,700,330</b>	<b>7,948,111</b>	<b>7,301,836</b>	<b>6,901,668</b>	<b>7,091,281</b>	<b>6,887,584</b>	<b>6,432,269</b>
Accounts Payable	16,097,892	16,261,884	16,459,679	16,792,515	17,284,593	17,166,550	17,448,563	16,806,827	16,467,230	16,215,526	16,300,662	15,627,731
AHSO Related AP	892,724	892,724	892,724	892,724	892,724	892,724	892,724	892,724	892,724	892,724	892,724	892,724
Deferred Revenue	154,761	114,589	-	170,667	85,334	-	30,994	15,497	-	187,436	93,718	0
<b>Due To Medicare</b>	<b>(319)</b>	<b>(319)</b>	<b>(319)</b>	<b>(319)</b>	<b>(319)</b>	<b>(319)</b>	<b>(319)</b>	<b>(319)</b>	<b>(319)</b>	<b>(319)</b>	<b>(319)</b>	<b>(319)</b>
Covid Grant Funds	-	-	-	-	-	-	-	-	-	-	-	0
Due To Cohesive - PPP Loans	-	-	-	-	-	-	-	-	-	-	-	0
Notes Payable - Cohesive	4,869,631	4,838,614	4,807,598	4,776,581	4,745,564	4,714,547	4,683,531	4,652,514	4,621,497	4,590,480	4,559,463	4,900,648
Notes Payable - Other	17,948	17,948	17,948	17,948	17,948	17,948	17,948	17,948	17,948	17,948	17,948	17,948
Alliantz Line Of Credit	-	-	-	-	-	-	-	-	-	-	-	0
Leases Payable	257,371	256,837	256,300	255,759	255,214	254,666	254,114	254,830	253,077	252,438	251,872	258,209
<b>Total Liabilities</b>	<b>22,290,008</b>	<b>22,382,278</b>	<b>22,433,929</b>	<b>22,905,874</b>	<b>23,281,058</b>	<b>23,046,117</b>	<b>23,327,555</b>	<b>22,640,021</b>	<b>22,252,157</b>	<b>22,156,234</b>	<b>22,116,069</b>	<b>21,696,942</b>
Net Assets	(15,293,515)	(15,365,631)	(15,414,367)	(15,575,261)	(15,299,144)	(15,345,786)	(15,379,444)	(15,338,185)	(15,350,489)	(15,064,953)	(15,228,485)	(15,264,672)
<b>Total Liabilities and Net Assets</b>	<b>6,996,493</b>	<b>7,016,647</b>	<b>7,019,562</b>	<b>7,330,613</b>	<b>7,981,913</b>	<b>7,700,330</b>	<b>7,948,111</b>	<b>7,301,836</b>	<b>6,901,668</b>	<b>7,091,281</b>	<b>6,887,584</b>	<b>6,432,269</b>

**Mangum Regional Medical Center**  
**Cash Receipts & Disbursements by Month**

2023			2024			2025		
Month	Receipts	Disbursements	Month	Receipts	Disbursements	Month	Receipts	Disbursements
Jan-23	1,290,109	1,664,281	Jan-24	1,187,504	1,150,522	Jan-25	1,105,099	996,372
Feb-23	1,506,708	1,809,690	Feb-24	708,816	995,157	Feb-25	1,184,447	1,231,249
Mar-23	1,915,435	1,109,683	Mar-24	1,236,158	1,073,824	Mar-25	1,289,275	1,250,266
Apr-23	2,005,665	1,365,533	Apr-24	1,645,373	1,483,022	Apr-25	1,225,184	1,060,130
May-23	1,436,542	2,237,818	May-24	1,273,007	1,062,762	May-25	1,481,774	1,044,123
Jun-23	1,777,525	1,506,459	Jun-24	950,928	1,216,556	Jun-25	1,530,626	1,607,511
Jul-23	1,140,141	1,508,702	Jul-24	1,344,607	1,562,407	Jul-25	2,452,132	1,209,562
Aug-23	1,600,786	1,352,905	Aug-24	2,089,281	2,176,381	Aug-25	1,271,486	2,373,927
Sep-23	1,490,569	1,295,680	Sep-24	1,183,508	1,322,228	Sep-25	1,837,975	2,032,771
Oct-23	1,211,980	1,345,813	Oct-24	1,779,690	1,154,658	Oct-25	2,266,799	1,772,799
Nov-23	985,475	1,355,224	Nov-24	770,820	1,370,620	Nov-25	2,045,662	1,298,783
Dec-23	929,990	1,191,570	Dec-24	888,776	1,027,058	Dec-25		
	<u>17,290,925</u>	<u>17,743,359</u>		<u>15,058,468</u>			<u>17,690,461</u>	
Subtotal FY 2023	<u><u>17,290,925</u></u>		Subtotal FY 2024	<u><u>15,058,468</u></u>		Subtotal FY 2025	<u><u>17,690,461</u></u>	



**Mangum Regional Medical Center  
Medicare Payables by Year**

	Original Balance	Balance as of 11/30/25	Total Interest Paid as of 11/30/25
2016 C/R Settlement	1,397,906.00	-	205,415.96
2017 Interim Rate Review - 1st	723,483.00	-	149,425.59
2017 Interim Rate Review - 2nd	122,295.00	-	20,332.88
2017 6/30/17-C/R Settlement	1,614,760.00	-	7,053.79
2017 12/31/17-C/R Settlement	(535,974.00)	(318.61)	269,191.14
2017 C/R Settlement Overpayment	3,539,982.21	-	-
2018 C/R Settlement	1,870,870.00	-	241,040.31
2019 Interim Rate Review - 1st	323,765.00	-	5,637.03
2019 Interim Rate Review - 2nd	1,802,867.00	-	277,488.75
2019 C/R Settlement	(967,967.00)	-	-
2020 C/R Settlement	(3,145,438.00)	-	-
FY21 MCR pay (rec) estimate	(1,631,036.00)	-	-
FY22 MCR pay (rec) estimate	(318,445.36)	-	-
2016 C/R Audit - Bad Debt Adj	348,895.00	-	16,927.31
2018 MCR pay (rec) Audit est.	(34,322.00)	-	-
2019 MCR pay (rec) Audit est.	(40,612.00)	-	-
2020 MCR pay (rec) Audit	(74,956.00)	-	-
FY23 (8-month IRR) L4315598	95,225.46	-	7,038.71
FY23 (8-month IRR) L4315599	1,918,398.00	-	155,799.09
FY23 MCR pay (rec) remaining estimate	-	-	-
FY24 MCR pay (rec) estimate	-	(176,300.00)	
FY25 MCR pay (rec) estimate	-	29,510.00	
<b>Total</b>	<b>7,009,696.31</b>	<b>(147,108.61)</b>	<b>1,355,350.56</b>

**Mangum Regional Medical Center**  
**Statement of Revenue and Expense**  
**For The Month and Year To Date Ended November 30, 2025**  
**Unaudited**

MTD					YTD			
Actual	Budget	Variance	% Change		Actual	Budget	Variance	% Change
220,585	291,627	(71,043)	-24%	Inpatient revenue	3,341,810	3,238,280	103,530	3%
847,612	1,265,794	(418,183)	-33%	Swing Bed revenue	12,419,696	14,099,148	(1,679,452)	-12%
553,068	646,306	(93,238)	-14%	Outpatient revenue	7,459,837	7,349,600	110,237	2%
123,818	209,345	(85,527)	-41%	Professional revenue	1,913,184	2,328,136	(414,952)	-18%
<u>1,745,083</u>	<u>2,413,073</u>	<u>(667,990)</u>	<u>-28%</u>	Total patient revenue	<u>25,134,526</u>	<u>27,015,163</u>	<u>(1,880,637)</u>	<u>-7%</u>
750,409	1,059,633	(309,223)	-29%	Contractual adjustments	10,645,952	12,082,258	(1,436,305)	-12%
(142,687)	-	(142,687)	#DIV/0!	Contractual adjustments: MCR Settlement	(875,860)	-	(875,860)	#DIV/0!
(93,718)	(107,231)	13,513	-13%	SHOPP revenue	(1,028,198)	(1,179,543)	151,344	-13%
26,777	(102,057)	128,834	-126%	Bad debts	600,720	(1,122,622)	1,723,341	-154%
<u>540,781</u>	<u>1,064,807</u>	<u>(309,564)</u>	<u>-29%</u>	Total deductions from revenue	<u>9,342,613</u>	<u>12,139,178</u>	<u>(437,480)</u>	<u>-4%</u>
1,204,302	1,348,266	(143,964)	-11%	Net patient revenue	15,791,913	14,875,985	915,928	6%
(1,324)	1,913	(3,236)	-169%	Other operating revenue	59,746	21,040	38,705	184%
12,085	17,330	(5,245)	-30%	340B REVENUES	209,690	219,327	(9,637)	-4%
<u>1,215,063</u>	<u>1,367,508</u>	<u>(152,445)</u>	<u>-11%</u>	Total operating revenue	<u>16,061,349</u>	<u>15,116,352</u>	<u>944,997</u>	<u>6%</u>
				Expenses				
421,604	387,856	33,748	9%	Salaries and benefits	4,791,315	4,291,777	499,538	12%
73,850	73,315	535	1%	Professional Fees	873,329	809,741	63,588	8%
354,934	437,192	(82,258)	-19%	Contract labor	4,722,270	4,814,332	(92,063)	-2%
122,952	127,899	(4,947)	-4%	Purchased/Contract services	1,370,477	1,406,890	(36,413)	-3%
225,000	225,000	-	0%	Management expense	2,475,000	2,475,000	-	0%
57,213	88,765	(31,553)	-36%	Supplies expense	890,912	984,770	(93,858)	-10%
16,856	19,250	(2,394)	-12%	Rental expense	186,787	211,750	(24,963)	-12%
11,038	14,275	(3,237)	-23%	Utilities	144,528	157,030	(12,501)	-8%
2,152	918	1,234	134%	Travel & Meals	13,603	10,102	3,502	35%
12,875	11,219	1,656	15%	Repairs and Maintenance	148,063	123,408	24,655	20%
27,917	14,251	13,666	96%	Insurance expense	189,210	156,761	32,449	21%
13,632	11,796	1,837	16%	Other Expense	126,485	129,753	(3,268)	-3%
8,773	13,296	(4,523)	-34%	340B EXPENSES	142,115	168,239	(26,124)	-16%
<u>1,348,796</u>	<u>1,425,033</u>	<u>(76,237)</u>	<u>-5%</u>	Total expense	<u>16,074,093</u>	<u>15,739,552</u>	<u>334,542</u>	<u>2%</u>
<u>(133,733)</u>	<u>(57,524)</u>	<u>(76,208)</u>	<u>132%</u>	EBIDA	<u>(12,744)</u>	<u>(623,199)</u>	<u>610,455</u>	<u>-98%</u>
<u>-11.0%</u>	<u>-4.2%</u>	<u>-6.80%</u>		EBIDA as percent of net revenue	<u>-0.1%</u>	<u>-4.1%</u>	<u>4.04%</u>	
22	-	22	#DIV/0!	Interest	1,104	-	1,104	#DIV/0!
29,776	26,392	3,384	13%	Depreciation	310,829	270,079	40,750	15%
<u>(163,532)</u>	<u>(83,917)</u>	<u>(79,615)</u>	<u>95%</u>	Operating margin	<u>(324,677)</u>	<u>(893,278)</u>	<u>568,601</u>	<u>-64%</u>
-	-	-		Other	-	-	-	
-	-	-		Total other nonoperating income	-	-	-	
<u>(163,532)</u>	<u>(83,917)</u>	<u>(79,615)</u>	<u>95%</u>	Excess (Deficiency) of Revenue Over Expenses	<u>(324,677)</u>	<u>(893,278)</u>	<u>568,601</u>	<u>-64%</u>
<u>-13.46%</u>	<u>-6.14%</u>	<u>-7.32%</u>		Operating Margin %	<u>-2.02%</u>	<u>-5.91%</u>	<u>3.89%</u>	

# MANGUM REGIONAL MEDICAL CENTER

## Statement of Revenue and Expense Trend - Unaudited

Fiscal Year 2025

	January	February	March	April	May	June	July	August	September	October	November	YTD
Inpatient revenue	525,995	250,434	351,806	383,704	182,461	177,026	370,138	381,902	202,916	294,843	220,585	3,341,810
Swing Bed revenue	1,203,067	1,237,078	722,978	1,261,902	1,321,036	745,121	1,008,771	1,539,770	1,339,663	1,192,698	847,612	12,419,696
Outpatient revenue	573,540	649,689	560,462	592,871	618,008	725,760	925,870	778,421	734,291	747,855	553,068	7,459,837
Professional revenue	206,082	179,651	147,487	193,268	145,315	172,089	216,173	169,608	183,979	175,714	123,818	1,913,184
Total patient revenue	2,508,685	2,316,852	1,782,733	2,431,745	2,266,820	1,819,997	2,520,952	2,869,700	2,460,848	2,411,110	1,745,083	25,134,526
Contractual adjustments	1,054,686	1,043,678	762,509	1,301,266	662,454	633,650	1,193,855	1,131,187	995,797	1,116,462	750,409	10,645,952
Contractual adjustments: MCR Settlement	-	(61,036)	(199,861)	(65,153)	(121,766)	(214,533)	(70,974)	121,523	53,104	(174,477)	(142,687)	(875,860)
SHOPP Revenue	(77,381)	(114,589)	(114,589)	(85,334)	(85,334)	(85,334)	(113,194)	(72,275)	(92,734)	(93,718)	(93,718)	(1,028,198)
Bad debts	106,576	113,834	(1,996)	73,791	29,918	75,657	80,325	82,864	(75,706)	88,678	26,777	600,720
Total deductions from revenue	1,083,881	981,887	446,064	1,224,570	485,272	409,441	1,090,012	1,263,299	880,461	936,945	540,781	9,342,613
Net patient revenue	1,424,804	1,334,965	1,336,670	1,207,175	1,781,548	1,410,556	1,430,940	1,606,401	1,580,387	1,474,165	1,204,302	15,791,913
Other operating revenue	15,410	(757)	4,171	2,632	17,751	2,173	(5,247)	2,701	13,292	8,943	(1,324)	59,746
340B REVENUES	23,868	18,212	22,824	15,161	23,471	15,315	22,073	13,727	23,341	19,613	12,085	209,690
Total operating revenue	1,464,083	1,352,420	1,363,664	1,224,968	1,822,770	1,428,044	1,447,767	1,622,829	1,617,020	1,502,721	1,215,063	16,061,349
	95.4%	93.7%	94.6%	87.1%	115.2%	95.7%	96.6%	101.6%	97.0%	93.4%	87.4%	96.4%
Expenses												
Salaries and benefits	439,483	399,707	429,167	396,151	462,629	404,309	420,947	467,610	472,485	477,225	421,604	4,791,315
Professional Fees	65,648	65,452	70,812	77,625	88,531	73,881	84,210	116,142	78,253	78,925	73,850	873,329
Contract labor	428,978	404,116	416,774	403,022	420,060	416,853	446,206	456,729	510,178	464,418	354,934	4,722,270
Purchased/Contract services	107,620	108,704	127,775	101,833	150,387	132,591	125,792	114,954	148,054	129,816	122,952	1,370,477
Management expense	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	2,475,000
Supplies expense	98,866	101,239	65,720	74,156	72,166	106,426	75,544	87,145	73,311	79,125	57,213	890,912
Rental expense	17,598	13,094	21,026	15,207	19,248	15,677	16,968	13,783	17,707	19,622	16,856	186,787
Utilities	13,436	17,413	12,834	7,751	12,812	12,388	14,345	17,551	13,675	11,285	11,038	144,528
Travel & Meals	315	971	775	336	1,102	1,103	643	1,414	778	4,015	2,152	13,603
Repairs and Maintenance	11,240	10,981	12,906	14,947	11,645	14,123	10,526	15,897	18,006	14,918	12,875	148,063
Insurance expense	23,837	26,409	(12,321)	10,777	22,979	16,563	17,190	17,202	17,973	20,684	27,917	189,210
Other	18,752	11,003	(6,293)	20,999	16,959	10,823	8,596	10,669	9,942	11,403	13,632	126,485
340B EXPENSES	14,050	12,401	18,656	10,029	15,235	17,119	7,432	9,932	16,526	11,961	8,773	142,115
Total expense	1,464,823	1,396,491	1,382,831	1,357,832	1,518,751	1,446,856	1,453,399	1,554,028	1,601,888	1,548,398	1,348,796	16,074,093
EBIDA	\$ (740)	\$ (44,070)	\$ (19,167)	\$ (132,865)	\$ 304,018	\$ (18,812)	\$ (5,633)	\$ 68,802	\$ 15,132	\$ (45,677)	\$ (133,733)	\$ (12,744)
EBIDA as percent of net revenue	-0.1%	-3.3%	-1.4%	-10.8%	16.7%	-1.3%	-0.4%	4.2%	0.9%	-3.0%	-11.0%	-0.1%
Interest	199	143	141	232	104	33	61	116	176	(124)	22	1,104
Depreciation	27,903	27,903	29,428	27,797	27,797	27,797	27,963	27,427	27,260	29,776	29,776	310,829
Operating margin	\$ (28,843)	\$ (72,116)	\$ (48,736)	\$ (160,894)	\$ 276,117	\$ (46,642)	\$ (33,657)	\$ 41,259	\$ (12,304)	\$ (75,330)	\$ (163,532)	\$ (324,677)
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total other nonoperating income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Excess (Deficiency) of Revenue Over Expenses	(28,843)	(72,116)	(48,736)	(160,894)	276,117	(46,642)	(33,657)	41,259	(12,304)	(75,330)	(163,532)	(324,677)

**Mangum Family Clinic**  
For the Month Ended and Year To Date November 30, 2025

	Current			Last FYE	Net Change
	Month	Year-To-Date	12-Month Projected		
Gross Patient Revenue	22,835	308,695	336,758	217,497	119,261
Less: Revenue deductions	21,314	225,178	245,649	118,420	127,229
Net Patient Revenue	44,149	533,873	582,407	335,917	246,490
Other Income (if any)	-	-	-	-	-
Operating revenue	44,149	533,873	582,407	335,917	246,490
<b>Operating Expenses:</b>					
Leased Salaries	22,360	218,967	238,873	177,825	61,048
Contract labor	-	1,969	2,148	8,191	(6,043)
Benefits	3,600	40,897	44,615	49,899	(5,284)
Provider Fees	8,615	74,223	80,970	41,078	39,892
Purchased/Contract services	7,994	59,715	65,144	70,882	(5,738)
Management expense	11,250	123,750	135,000	135,000	-
Supplies expense	1,023	7,043	7,683	11,788	(4,105)
Rental expense	1,766	19,628	21,412	23,700	(2,288)
Utilities	619	6,924	7,554	8,567	(1,013)
Travel & Meals	237	811	885	987	(102)
Repairs and Maintenance	-	799	871	1,239	(368)
Insurance expense	-	2,845	3,104	2,705	399
Other expense	614	4,287	4,677	6,469	(1,792)
CAH Overhead Allocation	24,154	265,693	289,847	250,979	38,868
Total Operating Expenses	82,231	827,551	902,783	789,309	113,474
<b>Net Income (loss)</b>	<b>(38,082)</b>	<b>(293,678)</b>	<b>(320,376)</b>	<b>(453,392)</b>	<b>133,016</b>
<b>340B</b>					
Gross revenues	12,084.52	209,690	228,753	191,188	37,565
Operating expenses	8,773.34	142,115	155,034	149,534	5,500
Profit (loss)	<b>3,311</b>	<b>67,576</b>	<b>73,719</b>	<b>41,654</b>	<b>32,065</b>
<b>Net Income (loss) with 340B</b>	<b>(34,771)</b>	<b>(226,103)</b>	<b>(246,657)</b>	<b>(411,738)</b>	<b>165,081</b>
<b>Stats</b>					
Onsite Visits	144	2057	2,244	1,768	476
Swing Bed Visits	40	323	352	76	276
Telehealth, CCM, Nurse Visits	0	0	-	20	(20)
Total Visits	184	2380	2596	1864	732
Payor Mix based on Total Visits					
Medicare		33%	33%	28%	5%
Managed Medicare		6%	6%	4%	2%
Medicaid / Managed Medicaid		23%	23%	31%	-8%
Commercial/Other		37%	37%	37%	0%
Total		100%	100%	100%	0%
Clinic Days	20	234	255	255	-
Average Visit Per Day	9	10	10	7	3
Cost Per Visit	\$ 446.91	\$ 347.71	\$ 347.71	\$ 423.45	\$ (75.74)
Medicare Visit Cap		\$ 292.54	\$ 292.54	\$ 282.65	
Over (Under) Cap		\$ 55.17	\$ 55.17	\$ 140.80	

VENDOR NAME	DESCRIPTION	0-30 Days	31-60 Days	61-90 Days	OVER 90 Days	11/30/2025	10/31/2025	9/30/2025	8/31/2025
AMERISOURCE RECEIVABLES (ARFC)	Pharmacy Supplies	2,445.89	-	-	-	2,445.89	14,501.84	5,496.82	6,243.53
ANESTHESIA SERVICE INC	Patient Supplies	-	-	-	-	-	-	-	1,048.40
APEX MEDICAL GAS SYSTEMS, INC	Supplies	-	-	-	-	-	-	900.00	359.24
AT&T	Fax Service	3,153.09	-	-	-	3,153.09	3,275.87	-	3,270.35
BADGE BUDDIES LLC	Office Supplies	-	-	-	-	-	127.97	-	-
BIO-RAD LABORATORIES INC	Lab Supplies	1,429.68	-	-	-	1,429.68	-	-	2,632.56
CARDINAL HEALTH 110, LLC	Patient Supplies	-	-	-	(144.30)	(144.30)	(144.30)	(144.30)	(144.30)
CAREFUSION	Rental Equipment	4,449.00	-	-	-	4,449.00	4,449.00	-	-
CITY OF MANGUM	Utilities	-	-	-	-	-	6,400.66	7,681.67	-
CLEAN THE UNIFORM HOLDING COMP	Linen Services	2,800.58	-	-	-	2,800.58	4,229.87	4,249.77	2,935.43
CLIA LABORATORY PROGRAM	Lab Services	-	-	-	-	-	-	-	248.00
COHESIVE HEALTHCARE MGMT	Mgmt Fees	229,766.66	225,000.00	231,116.66	2,527,129.44	3,213,012.76	3,198,246.10	3,203,479.44	3,367,332.43
COHESIVE MEDIRYDE LLC	Patient Transportation Service	-	-	-	-	-	2,950.00	-	-
COHESIVE STAFFING SOLUTIONS	Agency Staffing Service	627,304.33	818,276.60	913,297.46	9,453,474.12	11,812,352.51	11,816,997.33	12,014,586.58	11,999,980.16
CRITICAL ALERT	Software license	-	-	-	-	-	2,060.72	(3,906.00)	(3,906.00)
DAN'S HEATING & AIR CONDITIONI	Repairs/maintenance	1,434.09	-	-	-	1,434.09	-	-	4,100.00
DIAGNOSTIC IMAGING ASSOCIATES	Radiology Purch Svs	2,150.00	-	-	-	2,150.00	2,150.00	-	2,150.00
DIRECTV	Cable service	297.60	-	-	-	297.60	297.60	-	291.40
DTG MEDICAL ELECTRONICS	Patient Supplies	964.89	-	-	-	964.89	-	-	-
DYNAMIC ACCESS	Vascular Consultant	-	-	-	-	-	-	-	795.68
eCLINICAL WORKS, LLC	RHC EHR	3,170.94	-	-	-	3,170.94	-	942.90	-
FEDEX	Shipping	32.17	-	-	-	32.17	78.82	-	33.66
FFF ENTERPRISES INC	Pharmacy Supplies	-	-	-	-	-	-	1,913.10	654.23
FIRST DIGITAL COMMUNICATIONS	IT Support Services	-	-	-	-	-	(22.32)	-	-
FREEBORN DYSPHAGIA ASSOC LLC	Patient Services	-	-	-	-	-	-	-	550.00
FOX BUILDING SUPPLY	Repairs/maintenance	-	-	-	-	-	111.92	504.13	-
FUCHA RADIO, LLC	Advertising	-	-	-	-	-	-	110.00	110.00
GEORGE BROS TERMITE & PEST CON	Pest Control Service	-	-	-	-	-	200.00	200.00	-
GLOBAL PAYMENTS INTEGRATED	IT Service	-	-	-	-	-	-	-	2,757.67
GRAINGER	Maintenance Supplies	-	-	-	-	-	508.49	-	-
HAC INC	Dietary Supplies	25.70	-	-	-	25.70	101.90	53.18	67.14
HENRY SCHEIN	Lab Supplies	1,307.35	-	-	-	1,307.35	-	-	-
HEWLETT-PACKARD FINANCIAL SERV	Computer Services	307.10	-	-	-	307.10	307.10	307.10	307.10
HSI	Materials Purch svs	-	-	-	-	-	3,150.00	-	-
INTEGO SOFTWARE, LLC	Software license	-	3,906.00	-	-	3,906.00	-	-	-
JENTRY BROWN	Van Graphics	-	-	-	-	-	-	1,875.00	-
KELLEY MARTINEZ	Expense Reimbursement	-	-	-	-	-	613.16	-	-
LOCKE SUPPLY	Plant Ops supplies	-	-	-	-	-	1,737.20	-	-
LOWES	Patient Supplies	677.02	-	-	-	677.02	-	-	-
MCKESSON - 340 B	Pharmacy Supplies	-	-	-	937.45	937.45	937.45	937.45	0.31
MCKESSON / PSS - DALLAS	Patient Care/Lab Supplies	100.71	-	-	1.43	102.14	1,938.40	1.43	2,254.11
MEDLINE INDUSTRIES	Patient Care/Lab Supplies	7,479.60	6,302.69	-	-	13,782.29	23,914.09	29,224.06	20,901.05
MYHEALTH ACCESS NETWORK, INC	Compliance purch svs	758.95	-	-	-	758.95	758.95	758.95	758.95
NATIONAL DATA BANK	IT Service	-	-	-	-	-	-	-	2.50
NUANCE COMMUNICATIONS INC	RHC purch svs	123.00	-	-	-	123.00	123.00	-	246.00
ORGANOGENESIS INC	Patient Care/Lab Supplies	-	-	-	-	-	-	765.00	1,855.00
PHARMA FORCE GROUP LLC	340B purch svs	-	-	-	-	-	-	595.70	605.90
PHARMACY CONSULTANTS, INC.	PHARMACY CONSULTANTS, INC.	2,700.00	-	-	-	2,700.00	3,987.93	2,700.00	2,700.00
PHILADELPHIA INSURANCE COMPANY	OHA Insurance	3,215.58	-	-	-	3,215.58	3,215.58	-	3,215.59
PHILIPS HEALTHCARE	Supplies	-	-	-	-	-	-	-	257.19
PURCHASE POWER	Postage Fees	-	-	-	-	-	-	200.00	200.00
REYES ELECTRIC LLC	COVID Capital	-	-	-	-	-	-	525.00	4,250.00
RUSSELL ELECTRIC & SECURITY	Repair and Maintenance	1,118.80	-	-	-	1,118.80	-	805.00	507.50
SIEMENS HEALTHCARE DIAGNOSTICS	Service Contract	28.58	-	-	-	28.58	-	-	353.05
SMAART MEDICAL SYSTEMS INC	Radiology interface/Radiologist provider	1,735.00	-	-	-	1,735.00	1,735.00	1,735.00	1,735.00

VENDOR NAME	DESCRIPTION	0-30 Days	31-60 Days	61-90 Days	OVER 90 Days	11/30/2025	10/31/2025	9/30/2025	8/31/2025
SPACELABS HEALTHCARE LLC	Telemetry Supplies	635.00	-	-	-	635.00	-	-	-
SPARKLIGHT BUSINESS	Cable service	-	-	-	-	-	-	137.43	129.43
STANDLEY SYSTEMS LLC	Printer lease	-	-	-	-	-	2,509.69	2,345.50	-
STAPLES ADVANTAGE	Office Supplies	2,234.22	-	-	-	2,234.22	949.59	618.41	494.89
STERICYCLE / SHRED-IT	Waste Disposal Service	158.79	-	-	-	158.79	1,607.39	1,592.44	-
SUMMIT UTILITIES	Utilities	175.26	-	-	-	175.26	138.65	1,095.25	1,204.09
SYSMEX AMERICA INC	Repair and Maintenance	9,282.90	-	-	-	9,282.90	-	-	-
TECUMSEH OXYGEN & MEDICAL SUPP	Patient Supplies	2,902.03	-	-	-	2,902.03	-	2,710.80	-
TELEFLEX	Patient Supplies	-	-	-	-	-	900.00	-	-
TRIOSE INC	Freight	388.61	-	-	-	388.61	531.99	-	675.56
TRUBRIDGE	Software license	459.70	-	-	-	459.70	-	-	-
ULINE	Patient Supplies	-	-	-	-	-	-	546.50	-
US FOODSERVICE-OKLAHOMA CITY	Food and supplies	3,819.15	-	-	(37.86)	3,781.29	632.93	(7.84)	1,714.20
<b>Grand Total</b>		<b>919,031.97</b>	<b>1,053,485.29</b>	<b>1,144,414.12</b>	<b>11,981,360.28</b>	<b>15,098,291.66</b>	<b>15,106,209.57</b>	<b>15,285,535.47</b>	<b>15,435,877.00</b>
					Conversion Variance	13,340.32	13,340.32	13,340.32	13,340.32
					AP Control	15,443,922.00	15,451,839.91	15,631,165.81	15,781,298.71
					Accrued AP	1,749,463.93	1,656,409.73	1,728,787.75	1,918,252.44
					AHSO Related AP	(892,723.76)	(892,723.76)	(892,723.76)	(892,723.76)
					<b>TOTAL AP</b>	<b>16,300,662.17</b>	<b>16,215,525.88</b>	<b>16,467,229.80</b>	<b>16,806,827.39</b>
						16,300,662.17	16,215,525.88	16,467,229.80	16,806,827.39
						-	-	-	-