

MEETING DATE: 6/22/2022

ITEM NO: 3

ADDENDUM

DATE: June 21, 2022

TO: Planning Commission

FROM: Joel Paulson, Community Development Director

SUBJECT: Review and Recommendation of the Draft Objective Standards to the Town

Council.

DISCUSSION:

The following information is provided in response to Planning Commissioner questions regarding examples of subcommittee recommendations that were not included in the Draft Objective Standards. Staff has prepared Exhibit 5 addressing the specific examples provided.

The Planning Commission objective standards subcommittee held five meetings between July and December 2021. The subcommittee reviewed more than 500 existing subjective guidelines collated from Town documents to provide recommendations to staff on which subjective guidelines should be rewritten as objective standards. The subjective guidelines identified and included in the subcommittee's recommendations are summarized in Exhibit 6 with references to the preliminary objective standards created in response to the subcommittee's recommendations. Some items identified by the subcommittee were not included in the Draft Objective Standards. The reasons for exclusions varied but included: duplication of existing Town Code requirements; creation of unreasonable barriers to development; difficulties in enforcement; and not being appropriate when applied to multi-family and mixed-use projects. In collaboration with the Town's consultant, these recommendations were used to help create the Draft Objective Standards included as Exhibit 3 to the June 22, 2022, Planning Commission Staff Report.

Please note that many subjective guidelines identified by the subcommittee look different when converted into a draft standard. In writing the Draft Objective Standards, it was often necessary to identify the concept that a subjective guideline was attempting to address in order to create a standard that addresses the same concept. For example, one of the issues identified by the subcommittee was to "provide a foot candle limit for parking lot lights." While it is possible to write a standard limiting the foot candle power of a parking lot light fixture, the standard may not completely address the overarching concept, which is to limit light spillage

PREPARED BY: SEAN MULLIN, AICP and RYAN SAFTY

Senior Planner Associate Planner

Reviewed by: Planning Manager and Community Development Director

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SUBJECT: Draft Objective Standards

DATE: June 21, 2022

DISCUSSION (continued):

from exterior light fixtures onto neighboring properties. With this in mind, the draft objective standard developed from this subjective guideline is: Exterior lighting shall be fully shielded and restrain light to a minimum 30 degrees below the horizontal plane of the light source. Uplighting is prohibited. (A.5.2).

A Planning Commissioner also emailed links to the City of Palo Alto objective standards, which is included as Exhibit 7.

Staff looks forward to the discussion and will be available to answer any questions.

EXHIBITS:

Previously received with the June 22, 2022, Staff Report:

- 1. Town Council Resolution 2019-053
- 2. Summary of feedback received during community engagement meetings
- 3. Draft Objective Standards
- 4. Public Comments received prior to 11:00 a.m., Friday, June 17, 2022

Received with this Addendum Report:

- 5. Staff response to Commissioner's questions
- 6. Issues considered by the Objective Standards Subcommittee
- 7. Commissioner email regarding City of Palo Alto Objective Standards

Below are several examples of subjective guidelines that do not appear in the Draft Objective Standards followed by a response from staff in *italics*:

November 3, 2021 Meeting:

ACCESS

a. Pedestrian Access

- 7. Encourage the use of decorative bollards at all pedestrian crossings at street intersections to improve vehicle and pedestrian safety in the Downtown District.
- 16. Provide special textured and/or colored paving at pedestrian crossings of project entries.

Response: These types of improvements are typically in the right-of-way and subject to Town Engineering standards.

November 17, 2021 Meeting:

LANDSCAPING AND SCREENING

a. Street Trees and Streetscape Landscaping

Streetscape Landscaping

11. Landscaping adjacent to street rights-of-way, driveway entrances, or trails should be avoided when it might restrict sight distance or interfere with already established native plants.

Response: This is included in A.7.1 and Town Code Section 29.40.0315(a)(3)

November 17, 2021 Meeting (continued):

LANDSCAPING AND SCREENING

c. Fencing and Retaining Walls

Fencing

4. The use of fences and walls shall be minimized and located so that natural landforms appear to flow together and are not disconnected. The primary emphasis shall be on maintaining open views, protecting wildlife corridors, and maintaining the rural, open, and natural character of the hillsides.

Response: This is very specific to the hillside area, and it is doubtful these properties would be allow for mixed-use or multi-family development. Additionally, these fencing types may not suit the needs of mixed-use or multi-family development when located in the commercial areas.

November 23, 2021 Meeting:

2. Building Height; 1. Buildings over two stories are discouraged in areas covered by these guidelines unless special circumstances warrant additional building height (Commercial Design Guidelines).

BUILDING HEIGHT

General

1. Buildings over two stories are discouraged in areas covered by these guidelines unless special circumstances warrant additional building height. *Commercial Design Guidelines*

<u>Response</u>: This is potentially overly restrictive. The Draft Objective Standards include strategies to mitigate the mass of buildings greater than two stories in B.1.1, B.1.2, B.4.1, B.4.3, and B.4.13.

ISSUES CONSIDERED BY THE OBJECTIVE STANDARDS SUBCOMMITTEE

These issues were identified by the Objective Standards Subcommittee. Where applicable, a corresponding Draft Objective Standard is identified.

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| The inner edge of front setbacks (i.e., away from the street edge) should be treated as a positive edge with one or more of the following: S.24. S.26. S.27. Provide a standard for front setback edge treatments at least three feet in height to screen the front of automobile grilles in the parking lot from street view. S.26. Require shrubs used to promote privacy to be fifteen gallon in size and six feet minimum height at planting. S.27. Provide greater landscape buffering adjacent to residential parcels. S.28. Require roof screens to be constructed from the same materials as the building walls. A.5.3 A.5.3 |] | | - , | |
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| S.25. feet in height to screen the front of automobile grilles in the parking lot from street view. S.26. Require shrubs used to promote privacy to be fifteen gallon in size and six feet minimum height at planting. S.27. Provide greater landscape buffering adjacent to residential parcels. Provide landscaping between commercial structures and neighboring residents to screen, break up, and soften views of the structures. S.29. Require roof screens to be constructed from the same materials as the building walls. A.6.2.b A.6.2.b A.6.2.b | | | | |
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| S.28. Provide landscaping between commercial structures and neighboring residents to screen, break up, and soften views of the structures. S.29. Require roof screens to be constructed from the same materials as the building walls. A.5.3 | 3.20. | and six feet minimum height at planting. | A.V.Z.D | |
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| S.28. neighboring residents to screen, break up, and soften views of the structures. S.29. Require roof screens to be constructed from the same materials as the building walls. A.6.2.b A.6.2.b A.5.3 | | | | |
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| S.29. Require roof screens to be constructed from the same materials as the building walls. A.5.3 | 3.28. | | A.U.Z.U | |
| S.29. the building walls. A.5.3 | _ | | | |
| S.30. Visually screen all trash and outdoor storage areas from view. A.5.3 | 5.29. | • | A.5.3 | |
| 5.50. Visually screen all crash and outdoor storage areas from view. | 5 30 | Visually screen all trash and outdoor storage areas from view | Δ53 | |
| | 3.30. | | 7 | |

| | Response |
|--|---|
| S.32. Provide standards on the type/size of landscape screening for surface parking lots. S.33. Prohibit fences over three feet tall along public street frontages for mixed-use and multifamily development. S.34. Prohibit solid fencing along streets. A.7.1, A.7.4 Conflicts with | |
| S.33. Prohibit fences over three feet tall along public street frontages for mixed-use and multifamily development. S.34. Prohibit solid fencing along streets. A.7.1, A.7.4 Conflicts with | |
| S.34. Prohibit solid fencing along streets. A.7.1, A.7.4 Conflicts with | |
| C 35 Dyshibit shain link fances | need to screen parking lots. |
| S.35. Prohibit chain link fences. A.7.2 | |
| S.36. Require entryway gates and fencing to have an open design. Limit the size or appearance of monumental entry gates. | |
| None I | e, may create a style conflict with chosen style of building. |
| S.38. Require terraced retaining walls to be separated by at least three feet and including landscaping. | |
| S.39. Require a break, offset, or planting pocket to breakup retaining walls for every 50-foot continuous length of a retaining wall. | |
| S 40 None | e, may create a style conflict with chosen style of building. |
| Require prick panging along with concrete for commercial street | neering standard (Villa Hermosa) and the focus ective standards is on building design and ment. |
| S.42. Require a maximum amount of hardscape percentage. A.6.1, A.9.1 | |
| Require new developments to include common open space areas in the form of public gathering spaces (i.e., plazas, squares, pocket parks) that are designed to stimulate pedestrian activity and complement the appearance and form of adjoining buildings. | |
| S.44. Require shade trees in common outdoor spaces. A.9.4 | |
| | to make objective and specific to development area. |
| Building Placement | |
| S.46. For Community Place Districts, relate buildings to the street and locate them on site to reinforce street frontages. A.10.1 | |
| S.47. For Community Place Districts, require buildings to be placed close to, and oriented toward the street. A.10.1 | |
| \$48 None | e, may create a style conflict with chosen style of building. |
| Require new homes to maximize privacy, protection of natural plant and wildlife habitats, and minimize ecological or visual impacts affecting open spaces, public spaces, or other properties. A.6.2, B.1.2, B.4.11, B.4.12 | |
| S.50. Require improvements along outer gateways to the Town. Map gateways where these requirements would apply. | of Town gateways have not been deterined. |
| S S 1 None | to make objective and very restrictive to apply lect in commercial zones. |
| For Community Place Districts, if there is no conflict with Town Code, require front setbacks to be similar to those of structures on adjacent parcels, but not less than ten feet unless those of adjacent structures are less. A.10.1 | |
| For Community Place Districts, require side setbacks to be provided to set the structures off from their neighbors unless the building is S.53. part of a continues storefront within the same parcel. If no side setback is provided, the building design should blend with the adjacent buildings to create a continuous storefront. | |
| S.54. For Community Place Districts, provide setbacks from street property lines to match those currently existing in the subdistrict. A.10.1 | |
| For Community Place Districts, require new buildings to maintain a S.55. consistent setback from the public right-of-way in order to create a well-defined streetscape. A.10.1 | |
| S.56. Require a minimum percentage of garages to be set back from the front façade. | |
| S.57. Prohibit new setbacks on North Santa Cruz Avenue or West Main None Setbacks are e | established in the Town Code. |
| S.58. Require larger setbacks for parcels fronting on Santa Cruz Avenue None Setbacks are e | established in the Town Code. |

| Issue Number | Issue Identified in Subcommittee Meetings | Draft OS | Response |
|------------------------|---|--|---|
| S.59. | Require accessory buildings and ADUs to be compatible with other buildings with forms, colors, and materials. Provide objective criteria for compatibility. | B.3.5 | B.3.5 is written to address detached carport. ADUs are reviewd/approved under a separate process pursuant to State law. |
| Building Height | | | |
| S.60. | Set a limit on height exception for towers, spires, cupolas, and similar structures not used for human activity or storage. | Zoning Code Sec. 29.10.090 | |
| Massing and Scale | | | |
| S.61. | Require garages to be subservient to entries and ground floor living spaces. | B.2.1, B.2.3, B.4.5 | |
| S.62. | Require new outbuildings, such as garages, to be clearly subordinate to the main structure in massing, and utilize forms, materials, and details which are used on the main structure. | A.4.2, B.3.5, B.4.5 | |
| S.63. | Require buildings to be designed at a pedestrian scale. | B.1.1, B.2.1, B.4.1, B.4.3, B.4.4, B.4.7, B.4.8, B.4.9, B.4.10, B.4.13, B.4.14 | |
| S.64. | Require the scale and massing of new developments to provide transitions in building height and massing to the physical and visual character of adjoining neighborhoods. Projects backing up to residential neighborhoods should be sensitive to their potential impacts on the residents. | A.6.2, B.1.1, B.1.2, B.3.1, B.4.3, B.4.11, B.4.12 | |
| S.65. | Step buildings down as they get close to neighbors that are smaller/single-story. | B.4.3 | Town Code requires increased setbacks for nonresidential properties adjacent or across from residential. 29.60.225(5); 29.60.335(4); 29.60.435(5); 29.70.125(5); 29.70.235(3) |
| S.66. | Require medium density, high density, and mixed-use parcels in the Los Gatos Boulevard District adjacent to Single-Family parcels to include increased site setbacks and multi-story step backs to minimize the impact and increase compatibility with smaller adjacent structures. | B.4.3 | Town Code requires increased setbacks for nonresidential properties adjacent or across from residential. 29.60.225(5); 29.60.335(4); 29.60.435(5); 29.70.125(5); 29.70.235(3) |
| S.67. | For projects located on corner parcels of streets leading into residential neighborhoods, special attention should be given to the following: § Breaking building forms into modules that are similar to those in residential neighborhoods. § Providing landscaping and landscape elements that would be consistent with those used in residential areas. § Screening any parking areas with low walls and landscaping. | A.6.2, A.6.3, B.1.2 | |
| S.68. | Require buildings taller than two stories to have floors above the second floor set back from the walls below. | B.1.1, B.1.2 | |
| S.69. | Provide size transitions between larger and smaller buildings. | None | There was concern that applying this would inhibit best use of a property based on a neighboring building that could eventually be redeveloped itself. |
| S.70. | Require new structures, remodels, landscapes, and hardscapes to be designed to be architecturally consistent and similar in mass and scale with adjacent development to minimize compatibility issues. | None | Difficult to make objective. |
| S.71. | Avoid structures with height and bulk at front and side setback lines which are significantly greater than those of the adjacent homes. | B.1.1, B.1.2 | |
| S.72. | Take care in the placement of second floor masses. Unless the architectural style traditionally has the second-floor front wall at or near the first-floor wall, set the second floor back from the front façade a minimum of 5 feet. | B.1.1, B.1.2, B.4.3 | |

| | Issue Identified in Subcommittee Meetings | Draft OS | Response |
|---------------------|--|--|--|
| S.73. | The design of two-story homes constructed adjacent to one story houses should include techniques to minimize their visual impact and provide transitions in scale. Some techniques include: § Step down to one story elements near the side | A.6.2 | Town Code requires increased setbacks for nonresidential properties adjacent or across from residential. |
| | setbacks § Provide substantial side setbacks for the entire house § Provide substantial second floor side setbacks § Use hip roofs at the sides rather than gables | 710.2 | 29.60.225(5); 29.60.335(4); 29.60.435(5); 29.70.125(5); 29.70.235(3) |
| S.74. | Try to protect views of hills. | None | Very difficult to make objective especially without a Town view protection ordinance. |
| S.75. | Eliminate box-like forms with large, unvaried roofs by using a variety of building forms and roof shapes with cluster units, variations in height, setback, and roof shape. | B.1.3, B.3.1, B.4.1, B.4.3 | |
| S.76. | Construct a maximum of 6 attached units in a row. | B.1.3 | |
| S.77. | Elevations shall be mixed within a development to avoid repetition of identical facades and rooflines. | B.3.1 | |
| Roof Design | of identical facades and footilities. | | |
| S.78. | Require varied building and parapet heights except in locations where flat parapets are common. | B.3.1 | |
| S.79. | Limit the depth of eaves to relate roof overhangs to the architectural style of the surrounding neighborhood. | B.3.4 | |
| S.80. | Avoid the use of dome buildings. | None | Too restrictive, may create a style conflict with chosen architecutral style of building. |
| S.81. | Require flat profile skylights. | B.3.2 | arometed at a style of building. |
| S.82. | Require roof forms to include materials, elevations, and finishes that are consistent with the architectural style and design of the structure. | | The subjective nature of architectural styles prevents this from being made objective. |
| S.83. | Encourage horizontal eaves longer than 40 to 50 feet in length to be broken up by gables, building projections, or other forms of articulation. | B.3.1, B.3.3 | |
| S.84. | Require skylight glazing material that reduces glare at night, especially for bird safety. Large skylights with dome-style glazing should be prohibited. | B.3.2 | Difficult to make first sentence objective. |
| S.85. | Try to incorporate a Light Reflective Value (LRV) similar to those in Hillside Design Guidelines for roof tones that blend with the environment. | None | Impractical and too limiting. Eliminates architectural styles. |
| Façade Design and A | Articulation | | |
| S.86. | Minimize privacy intrusions on adjacent residences. | A.6.2, B.1.2, B.4.11, B.4.12 | |
| S.87. | Minimize contrast between manmade buildings and the environment. Try to incorporate a Light Reflective Value (LRV) similar to those in Hillside Design Guidelines. | None | Impractical and too limiting. Eliminates architectural styles. |
| S.88. | Encourage buildings and sites within all Community Place Districts to integrate design features that create a pedestrian and neighborhood-friendly environment, including siting buildings close to the sidewalks, providing space for small plazas, and including public art. | A.10.1 | |
| S.89. | Promote community design which is human-scaled, comfortable, safe, and conducive to pedestrian use. Strategies for standards include height of floor plates and width of building face. | B.1.1, B.2.1, B.4.1, B.4.3, B.4.4, B.4.7, B.4.8, B.4.9, B.4.10, B.4.13, B.4.14 | |
| S.90. | Provide pedestrian arcades and/or other one-story architectural elements to reduce the visual height of tall walls. | B.1.1 | |
| S.91. | Promote well defined architectural styles through the use of building massing, setbacks, façade articulation, fenestration, varied parapets, and other human-scaled architectural features. | B.4.1 | |
| S.92. | Require multi-story buildings to incorporate step backs on upper floors to create a more human-scale and comfortable pedestrian environment. | B.1.1, B.1.2, B.4.3 | |
| S.93. | Encourage all new and remodeled structures use at a minimum one of the following architectural design elements to enhance the uniqueness of the structure: § Molding § Ornamentation § Corbels § Cornices § Colonnades | B.4.3 | |

| Issue Number | Issue Identified in Subcommittee Meetings | Draft OS | Response |
|--------------|--|----------|---|
| S.94. | Break up the façade of horizontal buildings into smaller components by utilizing vertical adjacent building masses. Add a maximum amount of linear frontage for each required massing component. | B.4.1 | |
| S.95. | Exterior wall planes should be varied in depth and/or direction. Desirable massing includes: variation in the wall plane; variation in wall height; roofs containing different forms and located at different levels. | B.4.1 | |
| S.96. | Eliminate box-like forms with large, unvaried roofs by using a variety of building forms and roof shapes with clusters of units, variations in height, setback, and roof shape. Make the building visually and architecturally pleasing by varying the height, color, setback, materials, texture, landscaping, trim, roof shapes, and ridge orientation for all elevations. | B.4.1 | |
| S.97. | Design with architectural integrity on all sides of the structure. | B.4.2 | |
| S.98. | Maintain a strong street presence and design with consistency on all sides of the structure. | B.4.2 | |
| S.99. | Provide visual relief for two story walls. Some techniques include: § Belly bands § Pop outs and bay windows § Material and color changes § Chimneys § Wide overhangs with projecting brackets § Juliet balconies § Window boxes and pot shelves § Landscaped trellises and lattices | B.4.3 | |
| S.100. | Maintain continuity of design, materials, color, form and architectural detail for all elevations of a building that are visible | B.4.2 | |
| 5 101 | from public areas or adjacent residences. Orient buildings to avoid blank walls and service areas which are | D.4.4 | |
| S.101. | visible. Treat commercial street-facing facades which exceed fifty feet in | B.4.1 | |
| S.102. | length as though they were constructed on individual parcels no wider than fifty feet. | B.4.13 | |
| S.103. | Provide horizontal wall plane changes along street frontages and areas easily viewed from adjacent properties. Wall plane changes should have some portions that are at least two feet to provide building articulation. | B.4.1 | |
| S.104. | The size and height of all detail elements shall be sympathetic to the major elements of adjacent structures. | None | Impractical and difficult to make objective. |
| S.105. | Avoid blank walls over ten feet long on primary frontages, and from the first fifty feet from Santa Cruz Avenue or Main Street. Break up larger blank walls with pilasters and landscaping. | B.4.14 | |
| S.106. | Require some architectural elements of mixed-use buildings to include: § Shaped parapets or projecting cornices at street wall tops § Large display windows framed by high quality materials. § Projecting columns and pilasters § Column/pilaster bases and bulkheads below display windows § Projecting belt courses and other moldings § Decorative details | B.4.4 | |
| S.107. | For mixed-use buildings, structures taller than one story should have design elements that emphasize the first floor. Elements might include: § Awnings § Planters § Projecting signs § Divided light windows § Small scale materials (e.g., brick, board, and batten wood) | B.4.4 | |
| S.108. | Require the design, form, roof pitch, materials, and color of new accessory dwelling units to be compatible with the primary dwelling. Entrances serving the accessory dwelling unit shall not be constructed on any elevation facing a public street. | None | ADUs are reviewd/approved under a separate process pursuant to State law. |

| Issue Number | Issue Identified in Subcommittee Meetings | Draft OS | Response |
|--------------|--|-----------------------|---|
| S.109. | Consider limiting second-story balconies in single-family scaled development (detached condos) | A.3.11 | |
| S.110. | Be specific about the minimum/maximum balcony allowed per product type. | None | Impractical and not responsive to varying lot sizes |
| S.111. | Gable dormers, single or an aggregate of multiple dormers, should rarely exceed 50 percent of the width of the roof. Shed dorms can be wider. | B.3.3 | |
| S.112. | Relate awning placement to the major architectural elements of the façade. § Add a maximum height § Add maximum percentage of fabric awning § Avoid covering transom windows or architectural elements such as bel courses, decorative trim, and similar features § Use separate awnings over individual storefront bays defined by the columns or pilasters rather than placing a continuous awning across the building frontage § Patterned and striped awnings are discouraged. | B.4.7, B.4.10 | |
| S.113. | § Patterned and striped awnings are discouraged. § Operable awnings are encouraged when appropriate for the style of the building Create a list of prohibited building materials. Consider using | None | Too restrictive, may create a style conflict with chosen |
| 5.113. | maximum LRV. No copper. | None | architecutral style of building. |
| S.114. | Make materials and color changes at inside corners rather than outside corners to avoid a pasted-on look. | B.4.6 | |
| S.115. | Match wall materials to that of the building. | None | Too restrictive, may create a style conflict with chosen architecutral style of building. |
| S.116. | Ensure that all buildings have well designed and visible entries. Distinctive projecting or recessed entries shall be provided for each living unit. | B.4.9 | |
| S.117. | Orient unit entries to streets and common open spaces rather than parking courtyards. | B.4.9 | |
| S.118. | Create a minimum fenestration percentage for ground-floor commercial in mixed-use development. | B.4.7.b | |
| S.119. | Apply a window style consistency if possible. | None | Too restrictive, may create a style conflict with chosen architecutral style of building. |
| S.120. | Maintain a high degree of fenestration and transparency on the ground floor of commercial buildings. | B.4.4, B.4.7.b, B.4.8 | |
| S.121. | Encourage window box planters below display windows. | B.4.3 | |
| S.122. | Prohibit mirror-like window tinting. | B.4.8 | |
| S.123. | Establish a maximum percentage of garage facing along a street, or garage door articulation. | B.2.1, B.2.3, B.4.5 | |
| S.124. | Carport roof materials need to be the same as the building and needs to be behind the building. | B.2.1, B.2.3, B.4.5 | |
| S.125. | Recess garages from unit fronts along streets. Recesses from the building face of 18 feet or more are desirable to minimize the prominence of the garages and to allow guest parking on driveway aprons. | B.2.1, B.2.3, B.4.5 | |
| S.126. | Front-facing garages should be recessed a minimum of 12 inches from the front façade of the living space. | B.2.1, B.2.3, B.4.5 | |
| S.127. | Avoid designs that allow the garage to dominate the street façade. Garage doors should feature windows, recesses, and moldings to help blend the garages with the character of the unit. | B.2.1, B.2.3, B.4.5 | |

| From: Jeffrey Barnett < > Sent: Monday, June 20, 2022 11:33 AM To: Sean Mullin <smullin@losgatosca.gov>; Ryan Safty <rsafty@losgatosca.gov> Subject: Planning Commission Meeting June 22, 2022; Item 3. Objective Standards</rsafty@losgatosca.gov></smullin@losgatosca.gov> |
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| EXTERNAL SENDER |
| Dear Sean and Ryan, |
| The City of Palo Alto adopted its objective standards on June 1st Here is a link to an article about the project:: |
| https://www.paloaltoonline.com/news/2022/06/02/new-design-rules-for-palo-alto-housing-projects-govern-everything-from-window-sizes-to-architecture-styles |
| Here is the link to the City Council's agenda packet for the June first meeting where the standards were considered. The Staff Report starts at page 32, and the draft ordinances start at page 51 and extend to Page 211 |
| https://www.cityofpaloalto.org/files/assets/public/agendas-minutes-reports/agendas-minutes/city-council-agendas-minutes/2022/20220601/20220601pccsm.pdf |
| The draft minutes of the City Council's June 1st meeting show that the Council approved the objective standards without change. |
| I kindly request that you distribute this email to the members of the Planning Commission for consideration prior to our Wednesday meeting. |
| Thank you in advance. |
| Jeffrey |

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