Proposed Operating and Capital Budgets April 25, 2022





PROPOSED FY 2022/23 OPERATING BUDGET



Key budget principles include:

- No significant new programming
- Maintains existing service levels with one-time temporary hours and modest staffing additions
- Provides for limited necessary infrastructure improvements
- Addresses many of Council's Strategic Priorities

PROPOSED FY 2022/23 OPERATING BUDGET



| | Revenues & Reserve Transfers | Expenditures & Allocations |
|--------------------|------------------------------|----------------------------|
| Total General Fund | \$50.4 Million | \$50.4 Million |

The FY 2022/23 Budget endeavored to maintain essential public services while controlling operational costs in light of the Five-Year Financial Forecast, which predicts operating shortfalls in subsequent fiscal years.

EVOLUTION OF PRIOR YEAR BUDGETS



| Fiscal Year | Original Forecasted Surplus/(Deficit) | Ending Surplus/(Deficit) |
|-------------|---------------------------------------|-----------------------------|
| FY 2020/21 | (\$1,362,910) | \$0.0 |
| FY 2021/22 | (\$1,912,536) | \$600,000 |
| FY 2022/23 | (\$2,100,000) | (\$1,000,000) |

To date, no ARPA funding has ultimately been expensed for revenue loss replacement.

BUDGET BALANCING STRATEGIES



Departments programmed existing resources by either maintaining current structures or realigning operations to remain effective while staying within prior year budgets. In addition, Departments were provided guidance to enhance capacity where necessary through limit-dated, non-benefited personnel options when possible.

Use of \$1.0 million of the Town's \$7.2 million allocation from the American Rescue Plan Act to replace lost revenue. This is consistent with Council direction in FY 2020/21 (\$1.4 million) and FY 2021/22 (\$1.9 million).

ARPA ALLOCATIOS



| | Allocations/Commitments |
|---|---|
| Estimated ARPA Funds | \$7,229,744 |
| Replace Lost Revenue (FY 2022/23) | \$1,000,000 |
| Economic Development Parklets CUP Fee waiver ADA Fee Waiver Destination Marketing K-Rail | \$930,000 \$50,000 \$25,000 \$55,000 \$25,000 |
| Promenades Totals | \$200,000 \$1,285,000 |
| Nonprofit/Community Assistance Rent Waiver Direct Grants Enhanced Senior Services | \$625,208 \$110,000 \$500,000 |
| Totals Total Allocations | \$1,235,208 \$3,520,208 |
| Total ARPA Funds Unallocated | \$3,709,536 |

EVOLUTION OF FORECASTED BUDGETS



| Forecast | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 |
|---------------------------------|---------|---------|---------|---------|---------|---------|
| June 1, 2021 (Final Adopted) | (\$2.1) | (\$2.2) | (\$2.7) | (\$2.5) | (\$2.8) | |
| Feb 15, 2022 (Mid-Year) | (\$1.6) | (\$2.0) | (\$2.4) | (\$2.1) | (\$2.3) | |
| April 18, 2022 (Proposed) | (\$1.0) | (\$2.2) | (\$2.9) | (\$2.3) | (\$2.5) | (\$2.6) |

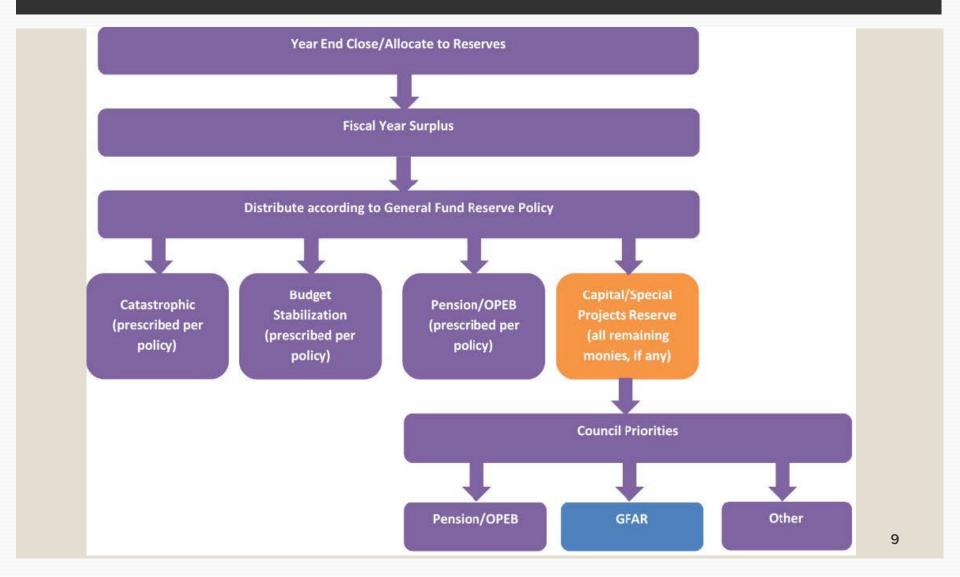
- Current FY continues to improve
- Outyear FY deficits persist
- Forecast includes 2% COLA assumption per Commission and Council
- Forecast assumes 100% staffing
- FY 2023/24 thru 2026/27 only programs \$400K ERAF

PROPOSED FY 2022/23 CIP



- Limited opportunity for new projects
- Concentrates on key ongoing maintenance commitments (e.g., street paving)
- Projects with grant funding and FY 2022/23 schedule obligation
- Unfunded future capital needs:
 - Facilities maintenance
 - Stormwater infrastructure
 - Pavement maintenance
 - ADA transition plan

FLOW OF FUNDS

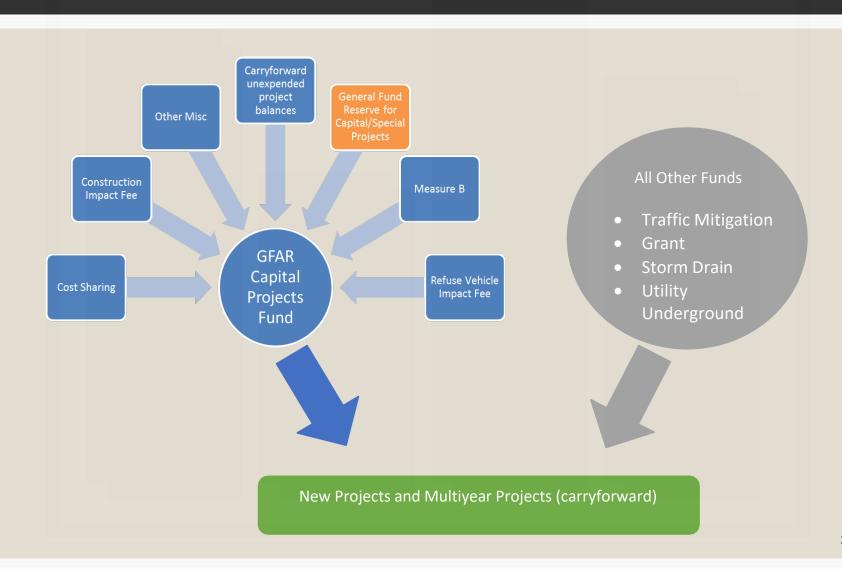


COUNCIL PRIORITIES - CIP RELATED



- Continued Vegetation Management
- Development of Measure B Transportation Projects
- Continued Bicycle and Pedestrian Improvements
- Phased Implementation of Comprehensive Parking Study
- Affirmed exploration of New Revenue Opportunities

CIP FUNDING SOURCES



CIP FUNDING SOURCES

| Funding Sources for the FY 2022/23 - 2026/27 CIP | | | | | | | | | | |
|--|---------------------------------|----|-------------|----|------------|-------|------------|--|--|--|
| | | | arryforward | N | ew Funding | Total | | | | |
| Ongoing | Gas Tax | \$ | 1,676,425 | \$ | 7,488,443 | \$ | 9,164,868 | | | |
| One-Time | GFAR | | 13,511,686 | | 14,657,673 | | 28,169,359 | | | |
| | Utility Undeground Funds | | 347,576 | | - | | 347,576 | | | |
| | Traffic Mitigation Funds | | 889,932 | | | | 889,932 | | | |
| | Grant Funds | | 2,997,418 | | 7,394,851 | | 10,392,269 | | | |
| | Storm Drain Funds | | 556,900 | | 65,000 | | 621,900 | | | |
| Total Funding Ava | ailable | \$ | 19,979,937 | \$ | 29,605,967 | \$ | 49,585,904 | | | |

FY 2022/23 CIP PROJECTS

| Carry-forward & New FY 2022/23 CIP Projects | | | | | | | | | | | |
|---|----|------------|---------------------|-----------|---------|-----------|---------|-----------|-----------------|------------|--|
| | | GFAR | Grant and Awards | | Gas Tax | | Other * | | Total Estimated | | |
| Street Projects | \$ | 13,340,641 | \$ | 2,410,750 | \$ | 3,174,114 | \$ | 1,794,408 | \$ | 20,719,913 | |
| Park Projects | | 2,018,139 | | 4,996,730 | | | | - | | 7,014,869 | |
| Public Facilities Projects | | 4,235,847 | | 556,979 | | | | | | 4,792,826 | |
| TOTAL OF CARRY-FORWARD & NEW PROJECTS | \$ | 19,594,627 | \$ | 7,964,459 | \$ | 3,174,114 | \$ | 1,794,408 | \$ | 32,527,608 | |

^{*} Other Funds include Storm Drain Fund, Traffic Mitigation Funds, Utility Underground Funds