Annotated Agenda Los Gatos Town Council Retreat March 5, 2022 10:00 a.m. – 2:00 p.m.

Desired Outcomes

- ✓ Understand existing Council strengths
- ✓ Share decision making and visions for the future.
- ✓ Develop Council values, norms, and principles

Materials

- ✓ Pre-retreat interview summary
- ✓ Town Council Code of Conduct
- ✓ "After the Campaign is Over: Aim for Exceptional" (Western City article)
- ✓ "Attributes of Exceptional Councils" (Institute of Local Government article))
- ✓ "Authority versus Power" (Public Management article)

I. Set Retreat Context (10 minutes)

- Welcome Mayor Rob Rennie and Town Manager Laurel Prevetti
- Preview agenda and format Facilitators
 - Consider using first names during retreat
- Agreements for effective retreat communication:
 - Be present and engaged
 - Speak freely
 - Listen to understand
 - Challenge ideas, not the person
 - Maximize participation
 - Any additional agreements to add?

II. Public Comment (10 minutes)

III. Warm Up Exercise (20 minutes)

Councilmembers respond to these prompts:

- If you could only choose one vacation destination where would you pick and why?
- If you could meet any historical figure, who would you choose and why?
- What are two words that friends and family would use to describe you?
- If you could choose your age forever, what age would you choose and why?

IV. Council Strengths (25 minutes)

Council reviews and discusses the strengths that were identified in the pre-retreat interviews, with the opportunity to add items.

ATTACHMENT 1

V. **Decision-Making Styles** (40 minutes)

Council members share their approach to decision making, using one or more of these prompts as a guide:

- How would you describe your decision-making approach? That is, the process you go through when faced with an issue that Council will decide.
- What information and information sources are especially helpful in your decisionmaking?
- How important is it to you to get into the details of an issue vs. staying at a higher, policy level?
- Would you say you rely more on your analytical and quantitative skills or your gut-level, qualitative skills?
- How important is making site-visits and consulting with stakeholders and community members in your decision making?

VI. Council Visions (40 minutes)

Council reviews and discusses the visions that were identified in the pre-retreat interviews, with the opportunity to add items.

VII. Lunch (30 minutes)

VIII. Values, Norms, and Principles (60 minutes)

Council engages in a two-part post-it note exercise:

- 1. Each Councilmember will write the values, norms, and principles that they think should guide interaction and relationships between Councilmembers on post-it notes (one item per note). These will be displayed in the room, categorized by the facilitators, and discussed with Council.
- 2. Council will repeat the exercise by identifying the values, norms, and principles that should guide interaction and relationships between Council and staff

IX. Wrap Up and Next Steps (15 minutes)

- Summarize and affirm key points, agreements, and the next steps to finalize a Values, Norms, and Principles document.
- Mayor Rennie closes the retreat