1. Lake Forest Park is currently experiencing fiscal challenges, with General Fund expenditures exceeding revenues. In the 2025–2026 biennium, the City Council utilized approximately \$800,000 from its nearly \$7.3 million in unallocated fund balance—excluding reserves designated for emergencies. While the city has taken steps to reduce expenses, it has worked to preserve essential public services. Looking ahead, a projected budget shortfall of approximately \$1.6 million is anticipated for the 2027–2028 biennium.

How would you propose addressing this projected imbalance? Please be specific in describing your approach.

- 2. Lake Forest Park is what they call "built-out", meaning there are not a lot of places to build new housing. What ideas do you have to increase the amount of affordable housing in LFP?
- 3. Given what you know about the current City budget concerns, would you advocate to cut services or propose a property tax ballot to the community? If you advocate to reduce services, what services in the General Fund would you start looking into?
- 4. Given the short duration of this appointment term, what big ideas do you feel you can move forward with in that timeframe?
- 5. Describe a time that you had a disagreement with people but were able to reach a consensus or compromise.
- 6. Identify the top two policy issues facing the Lake Forest Park, and briefly state how you would approach them.