

Electronic via DemandStar



CROWDER GULF

Levy County, FL

*RFP2024-003 for Disaster Debris
Removal and Disposal Services*

Wednesday, June 12, 2024 @ 2:00 PM

Please direct all inquiries to the
Disaster Administration Office located in Mobile, AL

Ashley Ramsay-Naile, President
Disaster Administration Office 5629
Commerce Blvd. E Mobile, AL 36619
800-992-6207 Phone
251-459-7433 Fax
jramsay@crowdergulf.com
www.crowdergulf.com
Tax ID: 01-0626019
Sam UEI Number: TTNUYNSBDQU4
Florida Business License # CGC1532476



LEVY COUNTY BOARD OF COUNTY COMMISSIONERS
 PROCUREMENT DEPARTMENT
 P.O. BOX 310
 310 SCHOOL STREET
 BRONSON, FL 32621
 PHONE: (352) 486-5218 EXT. 2
 FAX: (352) 486-5167
 EMAIL: TRETHERWAY-ALI@LEVYCOUNTY.ORG

COVER PAGE

RFP_2024_003 – DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

LAST DAY FOR QUESTIONS: 6/5/2024, 2:00 PM, Est.

DUE DATE: 6/12/2024, 2:00 PM, Est.

SUMMARY OF SCOPE: The County is soliciting sealed proposals for Disaster Debris Removal and Disposal Services in response to the impact of natural disasters from qualified, experienced contractor(s) who are capable of efficiently removing, reducing, and disposing of natural disaster-related debris from County right-of-ways (ROW) and public property within Levy County.

SUBMITTAL OF PROPOSAL: Levy County only accepts electronic submittals through “E-Bidding” on the DemandStar platform, www.DemandStar.com. In order to submit a proposal in response to this solicitation the proposer must be registered with DemandStar.

For questions relating to this bid, contact Ali Tretheway, Procurement Coordinator at Tretheway-ali@levycounty.org.

ITEMS THAT MUST BE INCLUDED WITH PROPOSAL: Submitting an incomplete document may deem the proposal non-responsive, causing rejection. Please check each box for each item submitted with proposal. Prior to submitting my proposal, I have verified that all forms are attached and are considered as part of my proposal:

- COVER PAGE
- COMPLETED RESPONSE SIGNATURE FORM
- STATEMENT OF PROPOSER’S FINANCIAL STABILITY (*Separate - Confidential Statement*)
- COPIES OF CERTIFICATIONS/LICENSES
- PERFORMANCE AND PAYMENT BOND – *@ Award*
- DRUG-FREE WORKPLACE FORM
- NON-COLLUSION AFFIDAVIT
- CERTIFICATE OF INSURABILITY (AS NOTED IN PART 3 SECTION 14)
- SWORN STATEMENT ON PUBLIC ENTITY CRIME
- CONFLICT OF INTEREST DISCLOSURE STATEMENT
- CONTRACT EXCEPTION FORM – *None*
- VENDORS ON SCRUTINIZED COMPANIES LIST
- VENDOR INFORMATION SHEET
- W9 FORM

Company Name: CrowderGulf Joint Venture Inc.
 Name: Ashley Ramsay-Naile
 Address: 5629 Commerce Boulevard East, Mobile, AL 36619
 Mailing Address (if Different): (Same as above)
 Email (Required): jramsay@crowdergulf.com
 Telephone: 251-459-7430 FEIN: 01-0626019

By signing this form, I acknowledge I have read and understand, and my firm complies with all General Conditions and requirements set forth herein:

SIGNATURE OF AUTHORIZED REPRESENTATIVE: *Ashley Ramsay-Naile*
 DATE SUBMITTED: *6/7/2024*

THIS DOCUMENT MUST BE COMPLETED AND RETURNED WITH YOUR SUBMITTAL



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1. Introductory

Pictured: 2018 Hurricane Michael Bay County, FL



Levy County, FL

RFP2024-003 for Disaster Debris Removal and Disposal Services

1. Introductory

June 10, 2024,

Levy County Board of County Commissioners
Procurement Department
310 School Street
Bronson, FL 32621

Re: RFP2024-003 for Disaster Debris Removal and Disposal Services

CrowderGulf is pleased to submit the enclosed proposal as a firm and irrevocable offer in response to the bid referenced above. We want to express our desire to enter into an agreement with Levy County for Disaster Debris Removal and Disposal Services. We have had the privilege of being your disaster recovery contractor and believe we are still the best company to provide Levy County with the requested services based on our over 50 years of successful experience in the industry.

CrowderGulf is a national full-service debris management firm with over fifty-two (52) years' experience in helping communities like Levy County recover from disasters. Having managed successful debris removal and recovery operations in fifteen (15) states, including Florida, we have developed one of the most capable recovery management teams in the United States. Our disaster experience includes the completion of over five hundred (500) disaster recovery projects and success in removing, reducing and disposing of over four hundred (400) million cubic yards of debris. This is a testament to our ability to meet the scope of work established by Levy County.

CrowderGulf's management team includes previous FEMA Directors, Emergency Managers, and qualified Debris Specialists with 40+ years of training and "boots on the ground" field experience. You will find our team fully knowledgeable in all aspects of debris clean-up from operational methodology to quality control and FEMA public assistance reimbursements. We recognize that an efficient, orderly, and safe debris management operation can best be achieved by experienced on-site personnel that remain with the County from contract activation to closeout. Our key field-experienced management and staff have obtained numerous FEMA and OSHA certifications in emergency management, safety, and environmental compliance.

The knowledge and experience of the CrowderGulf management team, coupled with our personal inventory of heavy equipment and a large cadre of dedicated subcontractors, has meant that every project has been completed successfully and within contract timelines. Our team is committed to following FEMA Public Assistance Program and Policy Guidelines and meeting 2 CFR requirements. Our experience enables us to assemble uniquely trained and experienced project teams and match specialized equipment and resources with project execution requirements. We believe training and pre-planning are keys to a successful debris removal operation. CrowderGulf provides pre-planning and training to our clients free of charge throughout the contract term.

CrowderGulf is committed to responding to any event in the County regardless of size or type, with utmost promptness. Don Madio, Florida Regional Director, is a seasoned member of the CrowderGulf team. He is a long time Florida resident and has first-hand experience working disaster declarations within the State of Florida. He recently managed multiple contracts after Hurricanes Ian, Michael, and Irma for our Clients in Florida. In addition, Joe Hayes, Project Manager and Regional Manager has been assigned to meet the needs and requests of the County throughout the year. Both he and Don can provide valuable knowledge and experience with an inherent commitment and dedication to Levy County. Don Madio can be reached at 813-285-8749 or dmadio@crowdergulf.com and Joe Hayes can be reached at jhayes@crowdergulf.com. You may also contact the CrowderGulf Disaster Assistance office at 1-800-992-6207.

CrowderGulf's financial stability is solid and reliable and over the years we have established an excellent line of credit with our financial institution. We have always paid our subcontractors and personnel weekly. This ensures that we can provide the absolute best subcontractors for the County and that we are able to secure additional qualified subcontractors to fulfill any concurrent contracts. CrowderGulf has always met all financial obligations without interruption.

AGGREGATE BONDING CAPACITY	\$ 1,000,000,000
SINGLE BONDING CAPACITY	\$ 250,000,000
OTHER AVAILABLE FUNDING	\$ 150,000,000

CrowderGulf maintains *all required insurances* such as General Liability, Personal Injury, Workers Compensation, Automobile/Equipment Liability, as well as Maritime Insurance. Additional information regarding insurance has been presented with our proposal response.

CrowderGulf has encountered and successfully handled everything within the County's Scope of Work identified in the RFP. This includes removal of eligible disaster-related vegetation, construction & demolition (C&D), hazardous waste, white goods, e-goods, stump removal, marine debris removal, debris reduction and disposal etc. Details of our abilities are summarized in our partial list of Past Performance in the attached proposal.

We appreciate the opportunity to submit this proposal. We assure you that our professional disaster debris team will exceed the expectations of the County. We will be pleased to provide any additional information that would assist the County in its deliberations and look forward to your favorable response.

As the President of CrowderGulf, I attest that this proposal is presented in fairness and in good faith without collusion or fraud and I, Ashley Ramsay-Naile, have the authority to bind CrowderGulf in all transactions relative to the award of this contract for Debris Removal and Disposal Services. In addition, Reid Loper, Vice President, also has the authority to bind the company.

Best Regards,



Ashley Ramsay-Naile
President

jramsay@crowdergulf.com / knoll@crowdergulf.com



2. CrowderGulf Experience/Past Performance

Pictured: 2018 Hurricane Michael Bay County, FL



Levy County, FL

RFP2024-003 for Disaster Debris Removal and Disposal Services

2. CrowderGulf Experience/Past Performance

CrowderGulf: AT A GLANCE

- Full time (365 days/yr.) CrowderGulf is a leading Debris Management and Response Company with over 50 years of successful experience in debris management, removal, and disposal services.
- Bases of Operation:
 - Primary Mobile, Alabama
 - Satellite Offices: Palm Harbor, West Palm Beach, Winter Garden, Wellington, New Smyrna Beach, Miami, FL
 D'Iberville, Mississippi, New Orleans, Louisiana,
 Hilton Head Island and Laurens, South Carolina
 Denton, Portland, and Austin, Texas
 Richmond, Virginia
- Never failed to complete all contract obligations and never defaulted on a contract.
- **CrowderGulf's ability to attract and retain highly skilled and qualified personnel allow us to** commit the same Project Management Team remaining with the project from start to finish.
- Large cadre of management personnel with extensive disaster debris training and experience.
- Completed simultaneous debris projects after all major hurricanes since 1969.
- Over 500 disaster recovery projects successfully completed.
- Successfully removed, managed, and disposed of over 400 million cubic yards of debris.
- Industry leader in waterway debris removal, including work from New Jersey to Texas.
- Fully committed to using local citizens and qualified local subcontractors to the maximum extent, including Minority Business Enterprise (MBE) owners.
- No lawsuits, liens or judgments by clients ever filed or pending and no bankruptcy proceedings filed or pending.
- No lawsuits, liens, or judgments by CrowderGulf to clients ever filed.
- Over \$150 million of company-owned/leased equipment available for rapid response.
- Experienced in providing accurate FEMA compliant documentation and unlimited support to every client to help ensure that no clients are denied reimbursement.
- CrowderGulf offers a well-developed, scalable, adaptable, and proven Debris Management Plan that is reviewed and revised after every event.
- **Quality Control always maintained to reinforce the "Clean as You Go" policy for debris removal.**
- Technical advice and training available to all clients throughout the contract term, at no cost to client.
- Significant financial strength:

AGGREGATE BONDING CAPACITY	\$ 1,000,000,000
SINGLE BONDING CAPACITY	\$ 250,000,000
OTHER AVAILABLE FUNDING	\$ 150,000,000

References

1. Client: City of Fort Myers, FL POP: 79,943 / Lee County
 Address: 2200 Second St, Fort Myers, FL 33901
 Contact: Peter Bieniek, Dir. Of Public Works 239-321-8087 pbieniek@cityftmyers.com
 Donna Lovejoy, Deputy Director, Public Works; o: 239-321-8100; email: dlovejoy@cityftmyers.com
 Nicole Monahan, City Engineer, o: 239-321-7451; email: nmonahan@cityftmyers.com
 Denise Finn, Procurement Manager, 239-321-7242 Office; 239-980-1488 Cell; dfinn@cityftmyers.com
 Project Title: *2022 Hurricane Ian (10/08/2022-4/3/2023)*

Contract Value:	CY Recovered & Reduced:
2022 Ian	645,952
2017 Irma	331,967

2. Client: Town of Fort Myers Beach, FL POP: 7,077 / Lee County
 Address: 2523 Estero Blvd, Fort Myers Beach, FL 33931
 Contact: Jason Freeman, Legislative Liaison/ Deputy Clerk, o: 239-765-0202 ext. 1700;
 email: JasonF@fmbgov.com
 Andy Hyatt, Town Manager, o: [239-313-0895](tel:239-313-0895); email: andyhyatt@fmbgov.com
 Amy Baker, Town Clerk, o: [239-765-0202](tel:239-765-0202); email: Amy@fmbgov.com

Contract Value:	CY Recovered & Reduced:
2022 Ian	878,479
2019 Red Algae	Hourly
2017 Irma	24,783

3. Client: Kissimmee, FL POP: 71,104 / Osceola County
 Address: 101 Church Street, Suite 301, Kissimmee, FL 34741
 Contact: Mr. Ashley Willis, Assistant Director of Public Works, 407-518-2177, Ashley.willis@kissimmee.gov
 Kerrith Fiddler, Public Works Director, 407-518-2164 ofc, 407-252-7823 cell, kfiddler@kissimmee.org
 George Allen, Public Works Operations Assistant Director, 407-518-2523 ofc, 407-621-0155 cell,
gallen@kissimmee.org

Contract Value:	CY Recovered & Reduced:
2022 Ian	18,588
2017 Irma	48,906

4. Client: Lee County, FL POP: 739,224
 Address: 10500 Buckingham Rd, Fort Myers, FL 33905
 Contact: Amanda Condomina, Ops. Manager, Solid Waste, o: 239-533-8000, c: 239-834-3505; email:
acondomina@leegov.com
 Doug Whitehead, Solid Waste Director 239-533-8917 dwhitehead@leegov.com
 Paul Flores, Solid Waste Ops Manager, 239-533-8017, pflores@leegov.com
 Jason Fournier, Public Utilities Mgr Cell: 239-229-5733, Ofc: 239-533-8000 jfournier@leegov.com
 Jim Bjostad, Public Safety Em. Manager, Cell: 239-476-2147, Ofc: 239-533-0617, jbostad@leegov.com

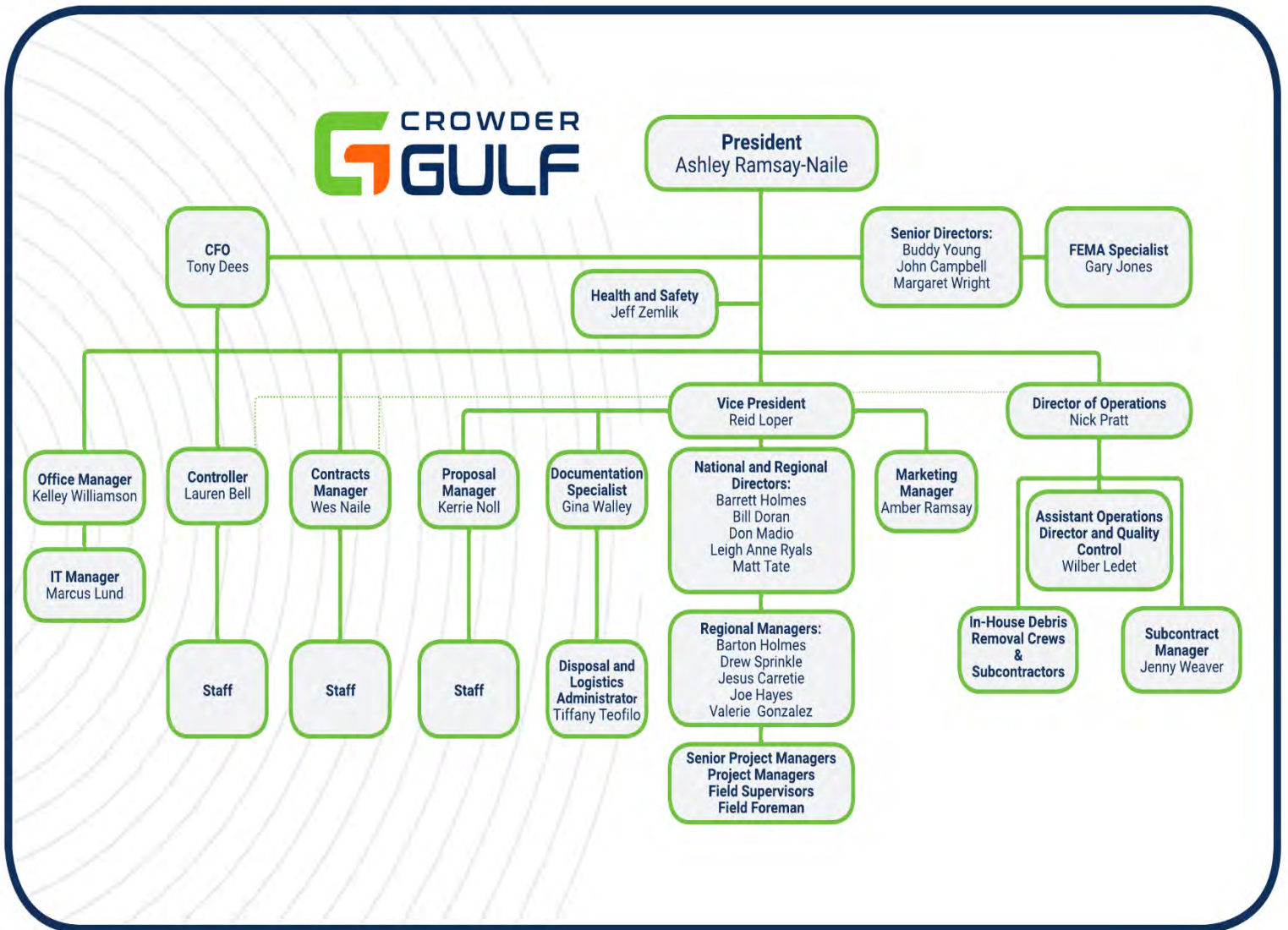
Contract Value:	CY Recovered & Reduced:
2022 Ian	6,265,404
2017 Irma	2,024,742

5. Client: Sarasota County, FL POP: 419,119
 Address: 4000 Knights Trail Road, Nokomis, FL 34275 and 6050 Porter Way, Sarasota, FL 34236
 Contact: Lois Rose, Solid Waste Manager, 941-861-1589 ofc, 941-650-0722 cell, lrose@scgov.net
 Scott Montgomery, EM Operations Manager, 941-861-5927 ofc, smontgomery@scgov.net

Contract Value:	CY Recovered & Reduced:
2022 Ian	1,320,961
Ian Waterway	73,604
2017 Irma	319,019

Organizational Chart

The Organizational Chart presented below depicts the structure and chain of command of the Company. CrowderGulf uses an organizational hierarchy based on the nationally recognized Incident Command System (ICS). The ICS employs a cascade of organizational components in groups of five or less to assure good quality control in high stress operations. This arrangement limits the respective spans of control to tolerable levels. CrowderGulf's use of the ICS-based hierarchy of responsibilities exploits the strength and flexibility of its management/supervisory structure.



Key Personnel

CrowderGulf Disaster Management brings a responsible and experienced organization to partner with Levy County. CrowderGulf's extensive experience and personnel resources enable us to quickly assemble uniquely trained and experienced project teams and match specialized equipment and subcontractor resources with project execution requirements. All CrowderGulf officers, managers and supervisors have been involved in previous successful disaster related to debris operations and have been fully trained in quality control, safety, ethics, and drug policies of CrowderGulf. Should we need their services we have additional management resources that include retired and semi-retired construction, City, County, FEMA, and Power Company professionals who are experienced in managing and inspecting disaster related work. We also have a standby agreement in place with various engineering companies to provide personnel for engineering services, if needed.

■ Project Management Team Member Bios

The names and biographical information of CrowderGulf's professional assigned to the County's Management Team are provided below. Everyone is very experienced in emergency debris management. Depending on the need, additional staff may serve the County. All additional CrowderGulf staff added will be upon approval of the County. CrowderGulf personnel assigned will be dedicated to the project from activation until project closeout. **Those members highlighted in yellow have been specifically assigned to work with the County and their resumes have been included.**

Name	Position	Email	Phone	Years' Experience
Ashley Ramsay-Naile	President	jramsay@crowdergulf.com	(646) 872-1548	27
Reid Loper	Vice President / Senior Project Manager	rloper@crowdergulf.com	(678) 477-3755	15
Jacob "Matt" Tate	National Director / Response and Recovery	mtate@crowdergulf.com	(251) 402-4696	25+
Nick Pratt	Director of Operations	npratt@crowdergulf.com	(251) 402-5566	18
Don Madio	Regional Director – FL	dmadio@crowdergulf.com	(813) 285-8749	23
Joe Hayes	Regional Manager – FL	jhayes@crowdergulf.com	(561) 315-1360	6
Matt Lucas	Senior Project Manager, East Coast	mlucas@crowdergulf.com	(609) 731-2858	25+
Margaret Wright	Documentation Director / PhD	mwright@crowdergulf.com	(251) 604-6346	23
Jeff Zemlik	Safety Manager	jzemlick@crowdergulf.com	(251) 509-9422	12
Wesley Naile	Contracts Manager	wnaile@crowdergulf.com	(251) 533-5585	18
Jesus Carretie	Program Manager	jcarretie@crowdergulf.com	(512) 375-0229	8

The personnel listed below bring a wealth of disaster debris removal and management experience. Their knowledge and expertise make them invaluable assets in any debris removal operation from startup to final invoicing and reconciliation. **Each member provided below is responsible for conducting CrowderGulf's Debris Management Plan which specifically addresses how the services outlined in the County's scope of work will be performed. Our Debris Management Plan will be provided for your review upon request.**

Ashley Ramsay-Naile – President – Previous Florida Experience

Mrs. Ramsay-Naile is a Graduate of the University of South Alabama. She has been involved in managing the day-to-day business of CrowderGulf operations since 1995 when Hurricane Opal impacted the Florida Panhandle. She has played a vital role in establishing the Disaster Administration Office (DAO) in which she has structured and managed since its acquisition. As President for CrowderGulf, her role has provided a liaison to clients, logistics coordination with our field operations, contract negotiations, preparation of proposals, subcontractor coordination, field supervisor, project management, and all aspects of back-office activities including accounts payable, accounts receivable and human resources. Having served in both field and documentation management positions, Mrs. Ramsay-Naile is very knowledgeable in all aspects of the debris recovery business and a national leader in the field. **Due to Ashley's integrity and excellent leadership skills**, CrowderGulf has continued to cultivate one of the most dedicated and capable teams in the disaster debris recovery business. Mrs. Ramsay-Naile is involved with all aspects of decision making for CrowderGulf and is an authorized contract signer for the Company.



Reid Loper – Vice President – Previous Florida Experience

As a leading expert in the disaster recovery field, Reid Loper has played a key role in **successfully managing recovery for some of the nation's most known disasters including the BP Oil Spill, Hurricane Sandy in New Jersey, the unprecedented 2017 storm season in the south and Hurricane Michael in the Florida panhandle.** He started his career with CrowderGulf in 2010 as a Senior Project Manager after gaining valuable experience in management, estimating, scheduling and budgeting as a project manager for a leading commercial construction company in Atlanta.



Managing simultaneous projects is one of Reid's strengths and he honed those skills even more during the BP Oil Spill. He successfully managed more than 1,200 people, 600 pieces of equipment and eight forward operating bases throughout Alabama. In 2012, Reid was selected **to oversee CrowderGulf's Hurricane Sandy Response for the New Jersey Department of Environmental Protection Agency.** Since that time, he has managed more than 50 million cubic yards of debris removal for all CrowderGulf projects.

Reid has been strategically involved in directing all CrowderGulf projects since his promotion to Vice President in 2016. **Reid's excellent leadership, organizational skills, attention to detail, and his interpersonal relationships with Clients, fellow employees, and subcontractors, make him an invaluable asset to CrowderGulf and to the disaster debris industry.** Reid played a key role during the unprecedented 2017 storm season directing 96 simultaneous contract activations and more than 150 project managers. Reid oversaw the 2018 Hurricane Michael debris missions after the Florida Panhandle was devastated by the first Category 5 hurricane to make landfall since 1992 Hurricane Andrew. This resulted in removing more than 14,000,000 cubic yards of debris. During the 2020 storm season, also one of the most active in history, Reid directed operations in Louisiana, Mississippi, and Alabama, removing and disposing of more than 20,000,000 cubic yards of debris.

In addition to playing a leading role in disaster recovery for CrowderGulf, Reid also manages their waterway debris removal division, including projects from New Jersey, Florida, Alabama, and Texas, making him nationally renowned as one of the leading experts for water borne debris removal. When he is not working on disaster responses, Reid bids and oversees various types of construction projects under the special project division.

Academically, Reid graduated from Auburn University with a **bachelor's degree in aerospace engineering** and is a LEED Accredited Professional with certifications in NPDES and FEMA courses. He has a current OSHA 30 and HazWoper 40 certification is NIMS certified and holds general contractor licenses in the following states: Virginia, North Carolina, South Carolina, Georgia, Alabama, Mississippi, and Louisiana.

Reid is also a recognized leader in the community and was inducted into the Mobile Bay 40 under 40 class of 2021. He **also serves as a board member for the Alabama Coastal Foundation, with a mission to improve and protect Alabama's coastal environment through cooperation, education, and participation.**

Jacob “Matt” Tate – National Director for Response and Recovery – Previous Florida Experience

Matt retired after 25 years with United States Army Corps of Engineers (USACE) with 20 of those years providing leadership in a variety of USACE projects, programs, and disaster related response missions. During his time with USACE, Matt was deployed as a Type 1 Debris Subject Matter Expert (Lead Debris SME) to 38 different disaster events that included floods, hurricanes, typhoons, wildfires, winter weather and building collapses throughout the United States and outside the continental United States. Matt has extensive knowledge in overall Project Management including Contract and Scope of Work development, Contract Negotiations, Budgeting, Scheduling, Resourcing, Cost Estimating, Quality Control, Safety and Debris Management /Removal Operations to include Right-of-Way Debris Removal (ROW), Private Property Debris Removal (PPDR), Commercial Debris Removal (CDR), Demolition, Waterway/Marine Debris, Debris Management Site (DMS) Development and Operations, Reduction, Recycling and Disposal. His extensive background makes him uniquely qualified to take on CG’s newest role of “National Director for Response and Recovery”. In this role, Matt will expand CG’s opportunities in the federal markets while also bolstering our already successful pre-event contracting, as well as establish and foster strategic teaming partnerships.



Matt started his esteemed career as an Engineering co-op student in 1999 with USACE Mobile District. After graduating from the University of South Alabama in 2003 with a Bachelor of Science in Civil Engineering, Matt worked his way up to Supervisory Civil Engineer, and in 2008 was selected as Mobile District Disaster Program Manager for the Emergency Management Branch, Operations Division. Serving in this position, he was responsible for readiness and response activities throughout the districts area of responsibility which included all hazards disaster related programs, directives, detailed plans, and preparedness measures. He also served as the USACE National Debris Program Manager/ Lead Subject Matter Expert where he managed all FEMA missions that included assigned debris activities to the Department of Defense. Matt frequently briefed and provided information to the Head Quarters USACE and General Staff. He served as the primary point of contact for all manners of debris mission activation and deployment recommendations, to be prepared for potential debris missions. Matt received numerous awards and recognition throughout his illustrious career.

Nick Pratt – Director of Field Operations – Previous Florida Experience

Mr. Pratt serves as CrowderGulf’s Director of Operations. Nick is the lead in the initial onsite team when a disaster strikes our clients. His ability to assess damage, evaluate the needs, coordinate field assets and subcontractor resources is invaluable to the overall success of our many projects. Since starting work with CrowderGulf in 2004, Nick has worked in every disaster activation from Florida to Texas and New York to New Jersey. He has honed his skills as he worked in various field leadership positions, from crew foreman, equipment operator, field supervisor, project manager, and currently as the Director of Operations. Nick is a trustworthy man of action that works with Clients in an honest and forthright manner to help restore cities and counties after a disaster. His work ethic and management skills have gained him the respect of all that work with him, including the CrowderGulf team, Clients, and subcontractors.



Since 2005, Nick has been one of the first CrowderGulf team members to be on the ground and/or in the air assessing the needs of our Clients, communicating with our team and directing the necessary resources to ensure every project is working to restore citizens to normalcy as quickly as possible. Mr. Pratt is also serves as a vital Quality Control agent to ensure that all work is completed efficiently and within the parameters of all FEMA regulations, local and state laws.

Mr. Pratt attended the University of South Alabama. He also holds certificates in CPR and First Aid, 40 hour HAZWOPER and refresher and in 30 HR OSHA Construction.(NIMS Trained)

Don Madio – Regional Director (FL) – Florida Resident and Previous Florida Experience

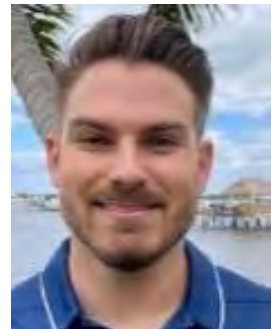
Don Madio is a life-long resident of Florida and serves as CrowderGulf's Regional Director for the state. Mr. Madio began his career in the disaster recovery industry in 1999. Since that time, he has served on more than 200 mid-to-large scale disaster recovery, waterway, and debris management projects. Upon taking a position with CrowderGulf following Hurricane Mathew, Don oversaw seven debris removal and waterway projects that were successfully completed within the client's time frame and contract specifications. Shortly thereafter, in 2017, Don became Florida's Regional Manager following the devastation of Hurricane Irma, one of the most powerful and damaging Atlantic hurricanes ever recorded. His extensive management experience, multi-tasking and organizational skills served him well as he was tasked to oversee operations throughout the state. He and his team of project managers and field supervisors successfully managed the removal of over 11.8 million cubic yards of debris for 64 debris management and waterway projects. Following Hurricane Michael's destructive impacts in the Florida Panhandle, Don helped supervise multiple projects throughout the region, where over 15 million cubic yards of debris were removed and disposed of. Recently, Don worked throughout the state of Florida providing guidance and assistance to CrowderGulf clients affected by Hurricane's Ian and Nicole in 2022. Don also helped supervise the management of 34 different contract activations for both storms. He continues to provide guidance for those projects and multiple activations in the wake of Hurricane Idalia along Florida's West Coast in 2023.



When he isn't in the midst of storm season, Don enjoys traveling the state and building relationships with clients as well as providing contract maintenance, training, and technical assistance. A seasoned believer in pre-planning and operational improvement, Don also administers annual training to project managers, field supervisors, and regional subcontractors. Mr. Madio is a University of Florida graduate and holds multiple FEMA and USACE certifications.

Joe Hayes - Regional Manager (FL) – Florida Resident and Previous Florida Experience

Joe Hayes grew up around the storm relief and disaster debris management industry. Combined with a strong background in general contracting, agriculture, and various other aspects of debris management, he is accustomed to providing the leadership and oversight to complete projects expediently, efficiently, and to the clients' utmost satisfaction. In 2016, Joe joined the CrowderGulf team as a field supervisor in the wake of Hurricane Matthew. In 2017, following Hurricane Irma, Joe was tasked as a Project Manager; managing several projects throughout the South Florida area after Irma caused widespread damage throughout the state. Through these projects and the combined effort of the CrowderGulf team, 10 MILLION CUBIC YARDS of Hurricane Irma related debris were managed and disposed of; facilitating an extensive statewide recovery.



In 2018, following the devastation of Hurricane Michael's effect on the Florida Panhandle, Joe was tasked with managing the removal and disposal of debris left by this strong category 5 hurricane in Jackson County, FL. Mr. Hayes, along with his CrowderGulf team were able to mitigate the challenges of such a large-scale disaster all the while employing innovative support and leadership to provide relief to the devastated county. He and his team of field supervisors oversaw hundreds of assets and personnel; providing the logistics that resulted in over 2.5 MILLION CUBIC YARDS of debris being removed and disposed of in Jackson County alone. In 2020, Mr. Hayes along with other key members of the CrowderGulf management team were sent to Calcasieu Parish, Louisiana after Hurricane Laura tore through the state, with winds peaking at over 140 MPH. Having been tasked with managing the recovery effort in the unincorporated portion of the Parish, Joe and his colleagues have removed over 7 MILLION of the estimated 12.5 MILLION CUBIC YARDS of debris for the Parish and its included municipalities to date. Along with Joe's experience in managing the aforementioned large-scale disaster recovery projects, he has also managed a broad range of other debris projects throughout Florida and the southeast. When he is not in the field, Joe is a CrowderGulf representative for the South Florida area, ensuring the utmost level of preparedness and support for each client. Mr. Hayes is a Florida native, a lifelong Palm Beach County resident, and is an honors graduate of Florida Atlantic University.

Wilber Ledet – Senior Project Manager **Previous Florida Experience**

Mr. Ledet's disaster experience with CrowderGulf began after Hurricane Ike with the managing of the wet debris targets identified by sonar from West Galveston Bay, Tiki Island and Omega Bay, TX. This project also included his expertise in managing the stored vessel reclamation program in which he assisted in the removal of hazardous substances from the vessel and coordinated its proper disposal. From 2010 to 2012, Mr. Ledet managed up to 800 HazWoper certified responders and facilitated meetings with Environmental Teams and BP officials, serving as project manager, assigned to the Deepwater Horizon Oil Spill. In 2012, following Hurricane Isaac, Mr. Ledet was assigned as Project Manager to oversee the sand removal, sand screening and beach berm construction for the Town of Dauphin Island, AL. This project included sea oat replacement, and the management of the right of entry program for sand reclamation on private property.



Following Super Storm Sandy in 2012, Mr. Ledet was assigned as project manager to oversee the wet debris removal from Barnegat Bay, NJ, and successfully completed removal and disposal of over 700,000 yards of wet debris. Mr. Ledet has also served as Project Manager for Ice Storm Pax (NC), and 2014 Tornado Outbreak in Limestone County (AL). Mr. Ledet worked as the Project Manager after the 2015 Severe Floods that devastated Columbia County (SC) in early October 2015. Most recently, Mr. Ledet managed the floods in Ouachita Parish (LA) and Brazoria County (TX). In late 2016, the City of Central (LA) suffered some severe flooding and Wilber lead the CrowderGulf Team during the removal operations within the City and East Baton Rouge Parish. Mr. Ledet also was the Senior Manager on Hilton Head Island (SC) which resulted in the removal and disposal of over 2.8 Million Cubic Yards of debris. After Hurricane Matthew, he worked on the waterway debris removal project in Brevard and Volusia County (FL) for the Florida Department of Environmental Protection. In 2017, Mr. Ledet was deployed to Aransas County, Rockport and Corpus Christi after Hurricane Harvey caused extensive damage to the area. As Senior Project Manager, he was in charge of all 3 locations and he and the CrowderGulf Team removed and disposed of approximately 2.5 Million Cubic Yards of debris.

Matt Lucas – Senior Project Manager **Previous Florida Experience**

Mr. Lucas has over 25 years of extensive experience in debris cleanup. He managed the Hurricane Harvey cleanup in Port Arthur, TX, which resulted in 1 million cubic yards of debris being removed and properly disposed.

After Hurricane Michael devastated Panama City, FL, Mr. Lucas was the Sr. Project Manager for the City with management of all rights-of-way (ROW), ditches, PPDR work, and the six temporary debris manage sites (TDMS), which resulted in 4 million cubic yards of debris being removed from the City.

In 2022, after Hurricane Ian damaged much of Florida, Matt was the Project Manager in Sarasota County. His excellent communication and leadership skills and his calm demeanor were key in the successful work accomplished in Sarasota County. Matt is very experienced and a positive asset to CrowderGulf. Before coming to work for CrowderGulf, Matt worked for the state of New Jersey and the New York Port Authority when the destruction of the World Trade Centers occurred. Matt was instrumental in the construction of various logistical sites for the cleanup operations. Matt has owned and operated several businesses throughout his career. He has held a New Jersey A901 disposal license, a New Jersey electrical license, 100-ton U.S. Coast Guard License, and a CDL



Margaret R. Wright, Ph.D. – Senior Documentation Director **Previous Florida Experience**

Dr. Wright has over 25 years of professional training and managerial experience, her roles include technical proposal writing, training developer and facilitator, regulations compliance, management of record keeping, including day-to-day operations of work completed, communication and coordination with contracting entities during reconciling process, and conducting formal evaluations at completion of projects. Dr. Wright has worked in field operations setting up and managing field offices, hiring, and training personnel to work with all **required documentation, and at CrowderGulf's Disaster Assistance Office (DAO)** after all major disasters since 2003.



After Hurricane Ike in 2003, Dr. Wright developed an Orientation Training Program for Hurricane Preparedness and FEMA Regulations. She and Mr. Young presented training courses throughout Florida, Virginia, South Carolina and Texas for CrowderGulf Clients with pre-event contracts.

In 2017, Dr. Wright worked onsite with our client and their monitoring firm to assure that documentation and FEMA reimbursement went smoothly after Hurricane Hermine caused damage in Florida. She worked to properly invoice and document approximately 9 million Dollars for the City of Tallahassee and Leon County. Most recently, she and her team worked to invoice and reconcile over 180 million dollars for Hurricane Irma and over 86 million for Hurricane Harvey. Currently, she assists with proposal writing and mentoring new employees on disaster debris operations. (NIMS Trained)

Jeff Zemlik – Safety Manager **Previous Florida Experience**

Mr. Jeff Zemlik graduated from Columbia Southern University, graduating with degrees in Occupational Safety and health as well as Organizational Management. Originally hailing from the Chicagoland area, Mr. Zemlik joined the CrowderGulf team in 2010 during the BP Oil Spill. During this cleanup effort, Jeff headed up the contractor safety program for the state of Alabama.



Every CrowderGulf activation requires Safety in the field, and Mr. Zemlik's field presence is one of his strongest qualities. Regardless of size, safety policies and procedures are strictly enforced, either by Jeff personally, or by the team of trained safety professionals managed by Mr. Zemlik. During Hurricanes Harvey and Irma, Jeff directed the safety program for over 1,500 hauling trucks doing work in three states without recordable injuries or fines. In addition, he provided operational oversight for debris removal operations in Brazoria County, TX. In 2018, after Hurricane Michael Jeff **took the lead in Panama City's "PUSH" operations, providing oversight for the City's leaner/hanger program and removal of trees from publicly owned spaces, as well as providing safety leadership to the entire area of operations.** During the hyperactive hurricane season of 2020, Jeff spearheaded supplying PPE to various government agencies pertaining to COVID-19 protection. 2020 project highlights included removal of 60,000 yards of seaweed after Hurricane Cristobal, over 200 PUSH crews post Hurricane Laura, and working closely with the Audubon Society of New Orleans, LA for post Hurricane Zeta cleanup at several of their unique facilities that house common zoo animals and endangered species. In 2022, Mr. Zemlik was deployed to Lee County, Florida, providing safety and environmental management, and overseeing all material being hauled from debris management sites to final disposal for all CrowderGulf projects.

In addition to his accredited degrees, Mr. Zemlik holds his OSHA 500, trains all HAZWOPER associates, USACE CQM and 385-1-1 training. He also has his Asbestos Inspector and Supervisor Certifications. Mr. Zemlik manages the DOT program for the Company, and is trained in Fishbone root cause analysis, incident inception. Additional training and certifications include SONS & TWIC, OSHA 10-hour General Industry, OSHA 510 & 500, Leadership & influence. Jeff has also obtained his ISA Certified Arborist classification and is a local ISA member of both Texas and Florida Chapters. (NIMS Trained)

Wesley Naile - Contracts Manager **Previous Florida Experience**

Mr. Naile has had experience in the disaster and recovery field since 2004, when he served in Volusia County, Florida, as CrowderGulf's Project Manager during Hurricanes Charley, Frances, and Jeanne. In 2005, he was assigned the role of Logistics Coordinator working out of the Disaster Administration Office (DAO), coordinating materials, equipment, and subcontractors to CrowderGulf's clients. Mr. Naile's roles now include managing the database for pre-event contracts information, coordinating with new and existing clients in establishing pre-event contract awards and contract documents and coordinating with clients on contract renewals. When disasters strike, Wes and his staff coordinate all field resources that Project Managers need to get their jobs up and running. This includes everything from portlets, towers, generators, portable housing, etc. Wes served three years in the U.S. Army as a 12B Combat Engineer with an honorable discharge. He also attended the University of South Carolina-Beaufort. He is also NIMS Trained.



Jesus Carretie – Program Manager **Florida Resident & Previous Florida Experience**

Based in Florida, Jesus Carretie serves on the CrowderGulf team as our Program Manager. This role requires the overseeing of the fulfillment of CrowderGulf's goals throughout one or multiple projects. This is accomplished by coordinating and strategizing across the different facets of a project from start to completion. Most recently, Mr. Carretie's role became especially integral in managing a pilot program involving Private Property (PPDR), Commercial Property (CPDR), and Title Property debris removal in the Southwest part of Florida under the Florida Department of Emergency Management. This was a result of Hurricane Ian (DR-4673-FL). Under this PPDR/CPDR/Title Property program, CrowderGulf accomplished the completion of debris removal, titled property removal, and/or demolition on over 2,400 properties. Additionally, Mr. Carretie assists in a variety of roles that include Data Management, Invoicing, Project Management, Business Management, and Client Relations. Mr. Carretie has been in Emergency Management and Disaster Recovery since 2014 and has worked in the following Debris Management projects: 2014 South Carolina Winter Storm (DR-4166-SC)(150,000 hazardous limbs/trees & 2 million CY of disaster generated debris), Hurricane Hermine (DR-4280-FL)(36,000 hazardous limbs/trees & 148,000 CY of debris), Hurricane Irma (DR-4377-FL)(200,000 hazardous limbs/trees & 10 million CY of debris), 2020 Oregon Wildfires (DR-4562-OR)(100,000 hazardous limbs/trees & 76,000 CY of debris), and Hurricane Ian (DR-4673-FL)(14 million CY of debris and ongoing). In efforts to expand his knowledge in the EM industry, Mr. Carretie has also worked as a Senior Grants Specialist in a FEMA Public Assistance project, and as a Production Manager in a Community Development Block Grant-Disaster Recovery project.



Resumes have been provided per the RFP Requirements.

No employee identified for anticipated assignment to the County's Site Management Team has ever been a defendant in any proceeding involving or arising out of debris removal services.

Additional Personnel

The following is a partial list of CrowderGulf's available management, administrative, and supervisory personnel (full resumes are available upon request) who, depending on the scope of work, may be assigned to the contract:

Full Time and DAO Personnel

Highlighted names have previously worked on Florida projects during disaster recovery operations.

Last Name	First Name	Position
Campbell	John	Senior Director
Young	Buddy	Senior Director
Jones	Gary	FEMA Specialist and Technical Assistance Manager
Holmes	Barett	Regional Director – East Coast
Doran	Bill	Regional Director - Louisiana
Ryals	Leigh Anne	Regional Director - AL, MS, Texas
Sprinkle	Drew	Regional Manager - AL, MS, LA
Holmes	Barton	Regional Manager – East Coast
Gonzalez	Valerie	Regional Manager - Texas
Brisco	Isam	Project Manager
Young	Clayton	Project Manager
Najor	Lew	Project Manager/Quality Control
Turner	Howard	Project Manager
Ramsay	Amber	Public/Community Relations and Marketing Mgr.
Walley	Gina	Accounts Receivable Mgr.
Weaver	Jenny	Subcontractor SMBE Compliance Manager
Bell	Lauren	Company Comptroller
Holmes	Elizabeth	Proposal Writer
Teofilo	Tiffany	Accounts Payable Asst
Wright	Kerry	Warehouse Manager
Simon	Paris	Accounting Clerk
Suters	Donna	Accounting, Documentation Management
James	Jenny	Accounting, Documentation Management
Turner	Mary	Logistics, Contract Management
Williamson	Kelley	Subcontractor Accounts Payable Mgr., DAO Office Manager
Edwards	Melinda	Executive Administrative Assistant
Noll	Kerrie	Proposal Manager
Snell	Brandi	Receptionist
Sprinkle	Aimee	Receptionist, Accounting Clerk

Additional Field Personnel

PROJECT MANAGERS			
Last Name	First Name	Last Name	First Name
Bell	Brad	Loper	Leigh
Bishop	Anthony	Matlack	Desiree
Brewer	James	Poore	Jim
DeHart	Vance	Powell	Mark
Edge	Ron	Rich	Bud
Frye	Jim	Roberts	Sam
Gill	Ray	Robinson	Tom
Gilman	Ken	Thorson	Ron
Gittens	Brian	Van Vactor	Joe
Hall	Eric	Wimberly	Mike
Hayes	Dan	Wright	Andy
Hayes	Roy	Wright	Charles
Hill	Philip	Brewer	Jacob
Loper	Mark		

FIELD SUPERVISORS			
Last Name	First Name	Last Name	First Name
Blackston	John	Leggett	Dee & Jan
Renley	Brandon	Luteri	Rodney
Anderson	Paul	Mosby	Jacob
Baldwin	Lisa	Perkins	Megan
Bell	Maria	Pfeifer	Joe
Brewer	Lapa	Rackley	Rodney
Cade	Victor	Ransom	Jim
Campbell	Tony	Rel	Gabriel
Crigler	Eric	Roberts	Kadeem
Cruz	Lisa	Sabasia	Dalisia
Drinkwater	Cliff	Scantlebury	Clement
Giffens	Brian	Smith	Tim
Gittens	Margaret	Spann	Gregory
Henry	Curn	Tompkins	Alyssa
Holiday	Richard	Whitten	Brent
Hollman	Michael	Widgeon	Pam
Hope	Gene	Widgeon	Paul
Laurent	Zakiya	Wong	Tina
Lee	Brandon	Wright	Latasha

Personnel Certifications and Understanding of Governmental Programs

CrowderGulf's management team includes previous FEMA Directors, Emergency Managers and FEMA trained Debris Specialists. Numerous certifications are held by all of our key management staff as well as our field operations staff. This wealth of knowledge is used to assist our clients in complying with FEMA guidelines and completing any and all paperwork that they may be called upon to provide FEMA, FHWA or the Office of Inspector General. Our staff is well-versed in the Code of Federal Regulations (44 CFR), **FEMA's Public Assistance Program and Policy Guide (incorporating Debris Management Guide (FEMA 325), and Public Assistance Debris Monitoring Guide (FEMA 327).** Today, the staff holds numerous FEMA course certifications and several OSHA Health & Safety and Hazardous Materials certifications. CrowderGulf employees are required to attend State and National conferences and training classes for continuing education credits and certification maintenance on a yearly basis. Course information for team members will be made available if requested.

A description of the role of each staff member who will be responsible for performing the work on this project:

Chain of Command & Responsibilities for Levy County

CrowderGulf employs National Incident Management Systems (NIMS) principles in our command structure, planning, operations, logistics and administration. This will ensure maximum quality control by limiting the span of supervision for individual field managers. Each of these key roles identified below is critical to an effective CrowderGulf disaster response and must possess a high degree of professional experience, skill, and leadership ability. **Project Manager's and Field Supervisors will devote 100% of their time to the assigned activated project.** Assigned Project Management Personnel will remain with the County from project beginning till close-out. This will provide continuity and consistency to the County and to our project success.

Regional Director (RD) and the Director of Operations - Don Madio and Nick Pratt

The Regional Director and the Director of Operations are the senior members of the CrowderGulf team and the ranking executives on site. These individuals are responsible for the overall management, coordination of resources (personnel and equipment) for the entire disaster response and have full authority to make and alter assignments of employees and subcontractors. **They will work closely with CrowderGulf's Project Manager assigned to the County. These individuals will interface daily with Corporate Officials and the Client on all planning and operational matters.** The RD and the DO will generate the damage assessment, estimate the needed manpower and activate the initial response and mobilization plan.

Senior / Project Manager(s) (PM) Matt Lucas and Wilber Ledet - 100% of Time upon activation

The individuals occupying this position are the second ranking managers on-site and are directly responsible for all field operations for a specific location. The PMs are responsible for the management of all ongoing activities and CrowderGulf personnel under a specific contracted area (contract) including but not limited to overall local project management, managing assets and subcontract coordination, locating staging areas, locating reduction sites, determining possible recycling methods, determining debris removal routes, generating schedules, hiring subcontractors, conducting equipment maintenance, restoring debris site(s), reducing debris, containing hazardous waste and disposing of all debris. This person is responsible for submitting a detailed daily report to the DO.

Program and Documentation Manager (PDM) – Margaret Wright

The responsibility of this individual is to assist the DO & PM in overall coordination of the debris management project. Communication between the field operations personnel and the home office personnel is critical for a seamless operation. Collection, processing and storage of all debris project files and all other supporting documentation and reports are also tasked to this position. **The Documentation Team will work directly with the County's monitoring company and the County to review, reconcile, and finalize all billing/invoices.**

Safety Manager (SM) - Jeff Zemlik

The Safety Manager is responsible for the development and implementation of an incident specific Field Safety Plan. That plan will conform to the standing Safety Plan and Policy of CrowderGulf and will include safety training programs, field safety awareness initiatives, safety briefings for new employees and subcontractors, a program of site safety inspections and a comprehensive safety incident and action tracking/reporting system (available to the Client upon request). This individual is responsible for making sure all safety meetings are conducted regularly, including daily tailgate meetings for all crews. Providing regular safety reports to the DO and **PM will be part of the SM's responsibilities. The SM will also manage the investigating and documenting of all accidents that may occur and making sure the appropriate individuals are provided follow-up reports about incidents.**

Similar CrowderGulf projects in which our Project Management Team Members have been involved:

2022 Hurricane Ian – Town of Fort Myers Beach, FL

Time Period: 10/08/2022-06/17/2023

Amount Invoiced: \$30,875,447

Funding Source: FEMA DR-4373-FL

Volume Removed: 878,479 Cubic Yards

Number of DMS Managed: 5



Town of Fort Myers Beach Contact Information:

Jason Freeman, Public Works Director

Fort Myers Beach, FL 33931

239-266-4673

jasonf@fmbgov.com

CrowderGulf Key Personnel:

Don Madio, Regional Director

Barton Holmes, Project Manager

Nick Pratt – Director of Operations

On September 28, 2022 Hurricane Ian made landfall in Lee County, FL taking direct aim at the Town of Fort Myers Beach. Enduring some of the greatest impacts of the deadly Category 4 (later upgraded to Category 5), the Town of Fort Myers Beach saw 155+ mph winds and 18+ foot storm surge that decimated the island.

Immediately following Ian's landfall, CrowderGulf began working with the Town's Incident Management Team (IMT) and Search and Rescue (SAR) Teams from across the Country to conduct Emergency Push Operations to clear Primary and Secondary Roadways to allow SAR to conduct hundreds of rescues and recoveries. CrowderGulf crews worked hand in hand with SAR and the Town's IMT during the initial weeks assisting with heavy equipment assets in technical rescues and emergency road repairs. As SAR efforts concluded, CrowderGulf crews were running around the clock operations for weeks; ROW collection during daylight hours and sand collection and screening at night.

CrowderGulf established 5 Debris Management Sites in the vicinity of Fort Myers Beach to remove and process over 28,000 loads of debris totaling over 1.1 million cubic yards from the 2.3 square mile Town. Additionally, over 215 tons of household hazardous waste (HHW) and over 7,000 white goods were safely collected, mitigated, and disposed of.

CrowderGulf crews auspiciously mitigated debris hazards in the Town's Critical Wildlife Areas (CWAs) for the large populations of critical migratory bird species and nesting sea turtles.



CrowderGulf successfully navigated an extremely complex project, working seamlessly with partners from the Town, Lee County, and the Florida Department of Emergency Management, to get Fort Myers Beach on the road to recovery.

2022 Hurricane Ian – Lee County, FL (Initial Phase)

Time Period: 09/30/2022-09/15/2023
Amount Invoiced: \$134,957,460
Funding Source: FEMA DR-4673-FL
Volume Removed: 6,265,404 Cubic Yards Monitoring Firm: Thompson



Lee County Contact Information:
Doug Whitehead, Solid Waste Director
10500 Buckingham Rd.
Fort Myers FL 33905

CrowderGulf Key Personnel:
Joe Hayes, Regional Manager
Don Madio, Regional Director
Nick Pratt, Director of Operations
Jesus Carretie, Program Manager

239-533-8917
dwhitehead@leegov.com

CrowderGulf's comprehensive approach to debris management is the culmination and ultimately, the sum total of the unique insights and experience garnered through conducting debris removal operations after every major hurricane since the company's inception in 1969. The logistical implications of a Category 5 landfall are monumental irrespective of the geographical location.

At approximately 48 hours to landfall, CrowderGulf senior staff made the decision to pre-position a Senior Project Manager (SPM) in Lee County prior to Ian's landfall. An open and direct line of communication was created and maintained between the CrowderGulf Senior Project Manager (SPM), CrowderGulf Senior Staff, and Lee County leadership from 120 hours out, through landfall, and throughout every phase of the resulting debris mission. Echoing the sentiment above, the minimal, high-level coordination in the hours prior to landfall set the stage for a closely coordinated, highly successful response effort to the citizens of Lee County.

The CrowderGulf SPM reported to the Lee County Emergency Operations Center the following morning and immediately began coordinating efforts to augment Lee County Department of Transportation's emergency road clearance efforts. Shortly thereafter, the CrowderGulf SPM was on the first flight out with the Lee County Sheriff's Office to conduct an initial aerial assessment of debris volumes and ascertain any potential operational challenges posed by the massive widespread destruction caused by Ian. Upon approach of the Sanibel Causeway, the CrowderGulf SPM confirmed catastrophic failure of the Sanibel Causeway in multiple sections and relayed that information to fellow members of the CrowderGulf senior staff, most notably, the Vice President and Director of Operations. Upon communicating the mass infrastructure failure and confirming access to Sanibel being limited to vessel or aircraft, the CrowderGulf SPM and Senior Staff were able to adapt and improvise based on prior activations with similar operational constraints. Relying on experience and past success in coordinating waterborne operations, CrowderGulf's Vice President, and Director of Operations mobilized barges to the waters just North of Lee County well ahead of any verbal or written approval. Once on the ground, the CrowderGulf SPM met immediately with Lee County leadership to debrief, give initial volume estimates, and relay the urgent need for barges to transport personnel and equipment to Sanibel. Once Lee County leadership was fully apprised of the situation and the resources required to organize an expedient response, the barge operation was approved. Upon approval, Lee County leadership and fiscal department heads issued a purchase order (PO) for the work and gave formal approval to land resources in Lee County. Upon receipt of formal approval and purchase order, barges were on site in Lee County and began staging and assisting in the preparation of the launch site.

2022 Hurricane Ian – Sarasota County, FL

Time Period: 10/06/2022-02/22/2023 Funding Source: FEMA DR-4673-FL Number of DMS Managed: 2

Volume Removed: 1,320,961 Cubic Yards Amount Invoiced: \$20,602,937

Sarasota County Contact Information:

Lois Rose, Solid Waste Manager
4000 Knights Trail Road
Nokomis, FL 34275
941-861-1589 lerose@scgov.net

CrowderGulf Key Personnel:

Matt Lucas, Senior Project Manager
Don Madio, Regional Director

Hurricane Ian impacted Sarasota County on September 28, 2022, with hurricane force winds more than 140-mph that left behind vegetation debris on public right of ways and waterways throughout the County. Immediately upon activation, CrowderGulf's team immediately mobilized all personnel, support equipment and assets to begin the major storm debris collection process. Two debris management sites were immediately developed to accept incoming storm debris collections. The project activated 50+ large self-loading grapple trucks as well as several wheel loaders, skid-steers and other supporting equipment required to perform all necessary actions. In all, the removal, reduction, and disposal of approximately 1.3 million cubic yards of storm debris was substantially completed in record breaking time in just under 3 months. CrowderGulf then immediately moved forward onto the waterway debris collections.

2023 Hurricane Ian – Sarasota County – Drainage Laterals

Time Period: 4/1/2023 – 6/17/2023

Amount Invoiced: \$5,589,211

Number of DMS Managed: 1

Sarasota County Contact Information:

Jason K. Brown
Stormwater Operations Manager
Sarasota County Public Works
8781 Bee Ridge Road, Sarasota, FL 34241
Office: 941-861-0823 jkbrown@scgov.net

Funding Source: FEMA DR-4673-FL

Volume Removed: 73,215 Cubic Yards

CrowderGulf Key Personnel:

Jeff Zemlik – PM/Safety
Nick Pratt – Operations Manager

The drainage lateral cleanup performed by CrowderGulf, post Hurricane Ian, consisted of both land-based and water-based operations. Many of the laterals in the County were very narrow and difficult to access. CrowderGulf's work teams addressed these difficulties with our specialized equipment and experienced operators, allowing the project to be completed under budget and by the required date, prior to the upcoming rainy season.

2018 Hurricane Michael – CAT 5 - Panama City, FL

Time Period:
10/11/2018-05/31/2020

Funding Source: FEMA

Number of DMS Managed: 5



Volume Removed: **3,971,295 Cubic Yards**

Amount Invoiced: \$ 81,562,445

Client Contact Information:

Shane Daugherty Environmental Services Manager;
731 Messalina Dr, Panama City, FL 32401
850-872-3172 sdaugherty@panamacity.gov

CrowderGulf Key Personnel:

Don Madio - Regional Manager
Nick Pratt – Director of Operations
Matt Lucas- Senior Project Manager

On October 10, 2018 Hurricane Michael made landfall just a few miles away from Panama City as a Category 5 Hurricane, the strongest storm to ever impact the region.

Hurricane Michael affected the entire region, but Panama City was one of the most devastated. All roads within the city had to be cleared of debris following the storm to allow first responders to access residents who were trapped in their homes. CrowderGulf Push crews were on the ground clearing streets within 12 hours of the storm passing. CrowderGulf had to scale up its normal Push operations to accommodate for such a tremendous task. Our dedicated Team of managers proved invaluable in mobilizing over 3,000 personnel and pieces of equipment to clear roads. All of this was accomplished without the aid of many modern technologies such as cell phones and high-speed internet, because nearly all wireless communication towers were down for over 2 weeks. With the dedication and hard work of our Team as well as the Panama City officials and workers, all roads were cleared by October 20, 2018.



A “City within a City”

The devastation of Hurricane Michael spread far beyond Panama City, making the task of finding living arrangements for personnel a major issue. Power was out in most areas for over 2 weeks following the storm, and traffic lights were out for even longer. To increase efficiency, CrowderGulf coordinated with local contacts to secure a 7-acre parcel and began **constructing an “off the grid” living space for over 80 personnel and storage for a vast amount of equipment.** CrowderGulf moved in generators to power the entire site until local power was restored. The area housed a complete mobile repair shop capable of handling any repair needed to vital equipment, restrooms, a kitchen, and mobile office trailers for data management.

Debris Management

On October 15, Right of Way (ROW) pickup began with our team of self-loading grapple trucks. CrowderGulf permitted and constructed 5 Debris Management sites within the City to allow for our crews to remove debris from the right of ways as quickly as possible. 2 citizens drop off sites were also opened. To date, over 5,754,852 cubic yards of debris has been removed from the right of ways. Over 8,000 hazardous trees also had to be cut and removed. Panama City has over 58 miles of storm water drainage and creeks, all of which became inaccessible and blocked due to Hurricane Michael. To mitigate the risk of flooding and restore access, CrowderGulf used innovative techniques and equipment to remove nearly 200,000 cubic yards of debris from these vital drainages.

2020 Hurricane Laura – Calcasieu Parish, LA

Time Period: 9/3/2020 – 9/2/2021

Funding Source: FEMA

Number of DMS Managed: 13

Volume Removed: 6,972,815 Cubic Yards

Amount Invoiced: \$132,676,652

Client Contact Information:

Allen Wainwright Public Works Director;
1015 Pithon St. 4th Floor, Lake Charles, LA 70602
(337) 721-3700; email: awainwright@cppj.net

CrowderGulf Key Personnel:

Nick Pratt – Director of Operations
Joe Hayes - Senior Project Manager
Isam Brisco, Project Manager

On August 27th, 2020, Hurricane Laura made landfall near peak intensity just a few miles south of Calcasieu Parish as a Category 4 Hurricane. It was the strongest storm to ever make landfall in Louisiana, and the 10th strongest U.S. hurricane landfall by wind speed on record.

The unprecedented magnitude of Hurricane Laura affected the entire region of Southwest Louisiana, but Calcasieu Parish was certainly one of the most devastated. All roads within the 1,200 square mile Parish had to be cleared of debris following the storm to allow first responders to access residents who were trapped in their homes. CrowderGulf **“PUSH” crews were on the ground clearing streets within 12 hours of the storm passing.** CrowderGulf had to scale up its normal Push operations to accommodate for such a tremendous task, and our dedicated Team of managers proved invaluable in mobilizing over 600 personnel and pieces of equipment to clear roads in every zone of the 1,200 square mile parish. With the dedication and hard work of our Team as well as the Calcasieu Parish Public Works Department, all roads were cleared by September 4th, 2020.



A Disaster in a Pandemic

Hurricane Laura was the first major hurricane to impact the United States in the time of Covid-19. In addition to the cleanup of an unprecedented Gulf Coast hurricane to oversee, CrowderGulf Management also had to navigate the challenges of a global pandemic. With the help of our detailed and comprehensive Covid-19 safety plan provided by our Safety Manager, we were able to continuously operate through these unprecedented times with no virus-related work stoppages.

Debris Management

On September 3, 2020, Right of Way (ROW) pickup began with our team of self-loading grapple trucks. CrowderGulf leased, permitted, and constructed 13 strategically located Debris Management Sites within Calcasieu Parish to allow for our crews to remove debris from the right of ways as quickly as possible. Within the first week of Calcasieu Parish debris removal operations, CrowderGulf removed over 153,000 cubic yards of debris from the ROW. After 30 days, we had cleared over 1,000,000 cubic yards, and to date, over 6,972,000 cubic yards of debris has been removed from the right of ways. Over 48,600 hazardous trees also had to be cut and removed. Flat coastal marshland unsuitable for Disaster Management Sites proved to be a unique challenge of the area, but our dedicated team worked tirelessly with local landowners to find dry ground for haul in and reduction of the vast amounts of storm debris created by Hurricane Laura.



2018 Hurricane Michael – Jackson County, FL

Time Period: 10/12/2018-9/20/2019

Funding Source: FEMA

Number of DMS Managed: 6

Volume Removed -: 3,229,194 Cubic Yards

Amount Invoiced: \$8,139,344

Client Contact Information:

Rodney E. Andreasen, Director of Emergency Management
2819 Panhandle Road, Operations Complex
Marianna, FL 32446
Office: 850-718-0007, Cell: 850-573-1058; randreasen@jacksoncountyfl.com

CrowderGulf Key Personnel:

Don Madio – Regional Manager / PM
Nick Pratt – Operations Director

On October 10, 2018, Hurricane Michael battered the Florida Panhandle with Category 4 winds more than 155 mph, making it the strongest storm to hit the U.S. since Hurricane Andrew in 1992. It is also the strongest storm ever to hit the region. Devastating impacts and damage were widespread, encompassing the entire vicinity. Michael was a rare, late-October storm that rapidly intensified before making landfall.

CrowderGulf has a pre-event contract with Jackson County and immediately mobilized more than 100 emergency PUSH crews to begin the immense task of clearing roadways and streets to enable first responders to begin recovery operations. Catastrophic winds decimated the County, producing an avalanche of vegetative debris. More than 1,000 miles of roadway were cleared in the first 70 hours. CrowderGulf transitioned to the Pick-Up and Haul portion of the contract and established 4 DMSs to process and reduce approximately 1 MILLION Cubic Yards of vegetative debris to date. Over 1,000 pieces of equipment, along with 100+ personnel, continued to operate and assist the County through this unprecedented event.

CrowderGulf was also tasked with the removal of construction and demolition debris, white goods, e-waste, household hazardous waste (HHW), hazardous trees (including Leaners, Hangers, and Hazardous Stumps), demolition of structures and Private Property Debris Removal (PPDR).



Past Performance Chart

The chart below contains a partial listing of contracted work accomplished by CrowderGulf as Prime Contractor for the past three years. **All of CrowderGulf's team were involved directly or indirectly in the projects listed below:**

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
2023 Hurricane Idalia	6 Activations – FEMA DR-4734-FL; 4738-GA	\$1,797,289	61,219	
Dunedin, FL 9/11/2023-9/26/2023	Removed & Disposed: ROW C&D direct; Monitored by Tetra Tech	\$12,680	802	William “Bill” Pickrum , Director of Solid Waste 1070 Virginia Street Dunedin, FL 34698, 727-298-3215 wpickrum@dunedinfl.net
FDOT – Levy Co, FL 9/18/2023-10/3/2023	Removed & Disposed: ROW Veg & C&D direct; Monitored by Eisman Russo	\$36,238	3,000	Mark Hanna, Contracts Manager, 1820 South Young Blvd, MS 2201 Chiefland, FL 32626, Mark.Hanna@dot.state.fl.us (352) 493-6075 Patrick Upshaw, Maintenance Engineer Patrick.Upshaw@dot.state.fl.us (352) 493-6078
St Petersburg, FL 9/7/2023-9/26/2023	Removed & Disposed: ROW C&D direct; Monitored by Tetra Tech	\$175,670	12,653	Barbara Stalbird, Parks & Rec Asst. Director 1400 19 th St. N St. Petersburg, FL 33713, 727-612-6399 Barbara.Stalbird@stpete.org Robert Turner, Solid Waste Asst. Director, 727-239-9380
Taylor County Schools, FL 9/1/2023-9/6/2023	Recovery Management Group Push Operations, Lump Sum debris Removal, Tree Work	\$916,463	LS	Jason Stoltzfus, Director of Recovery – Emergency Advantage, 833-463-7248
Thomas County, GA 9/1/2023-10/2/2023	Removed & Disposed: ROW County, Barwick, Boston Veg & C&D debris direct; Monitored by Thompson	\$116,290	14,514	Jay Knight, Thomas County Public Works Deputy Director, 78 Joiner Rd Thomasville, GA 31757 226-226-4389 Jay.knight@thomascountyga.gov
Ware Co, GA 9/23/2023-10/2/2023	Removed & Disposed: ROW County, Waycross, Veg & C&D; Hangers (889 trees), Leaners (16); (1) DMS Site - Reduced by grinding (30,250 CY); Monitored by Thompson	\$539,948	30,250	Jonathan Daniell, Dir EMA, 3395 Harris Rd, Ste 300, Waycross, GA 31503, 912-287-4394, jdaniell@warecounty.com
2023 AR Tornado	2 Activations – FEMA DR-4698-AR	\$17,506,998	705,694	
North Little Rock, AR 4/4/2023-8/21/2023	Removed & Disposed: ROW & Parks, Veg, C&D, Hangers (452 trees), Leaners (4,605), Stumps (1,390); Reduced by Grinding (519,538) & compaction (41,535); (1) DMS Site; Monitored by Tetra Tech	\$16,668,619	647,122	Kim Francisco, Head of Emergency Services 1206 N. Sycamore St. North Little Rock, AR 72114 Ph: 501-425-8197 Kim.francisco@nrlpolice.org
Sherwood, AR 4/7/2023-5/22/2023	Removed & Disposed: Veg, Hangers (30 trees), Leaners (3), stumps (4); Reduced by Grinding (42,021); (1) DMS Site; Monitored by Tetra Tech	\$838,379	58,572	Brian Galloway – Public Works Director. 2199 E. Kiehl Avenue, Sherwood, Arkansas 72120 501-413-8018 cell: briang@cityofsherwood.net
2023 Tornado		\$295,558	34,092	
Deer Park, TX 2/6/2023-3/4/2023	Removed & Disposed: Veg, C&D; Monitored By: True North	\$295,558	34,092	Mr. Jaime Galloway, Emergency Management Director 2211 East X Street Deer Park, TX 77536 (281) 478-7298 jgalloway@deerparktx.org

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
2023 Ice Storm	2 Activations	\$12,132,890	796,388	
Austin, TX 2/6/2023-4/14/2023	Removed & Disposed: Parks debris, Veg, Hangers (1,583 trees); Leaners (74); Reduced by Grinding (435,607 CY); (1) DMS Site; Monitored by Tetra Tech	\$6,380,065	452,620	Amy Slagle, Resource Recovery Division Manager PO Box 1088 Austin, TX 78767 (512) 974-4302 amy.slagle@austintexas.gov
Travis Co, TX 2/25/2023-5/17/2023	Removed & Disposed: Veg, Hangers (7,037 trees), leaners (10); Reduced by Grinding (343,768); (2) DMS Sites; Monitored by Tetra Tech	\$5,752,825	343,768	Jennifer Winkler, Senior Procurement Specialist, PO Box 1748 Austin, TX 78767 (512) 854-9197 Jennifer.Winkler@traviscountytx.gov
2022 Hurricane Nicole	3 Activations	\$567,715	39,600	
Brevard Co, FL 11/19/2022-12/16/2022	Removed & Disposed: Veg, C&D, Monitored By: Tetra Tech	\$527,181	35,741	Tom Mulligan, Solid Waste Director, 2725 Judge Fran Jamieson Way, Bldg. A-118, Viera, FL, (321) 543-1547, Thomas.mulligan@brevardfl.gov
Flagler Beach, FL 12/5/2022-12/8/2022	Removed & Disposed: Veg, Monitored By: Tetra Tech	\$20,802	1,493	Larry Newsom, City Manager, 105 South Second Street, Flagler Beach, FL 32136, (386) 517-2000 Ext 222, lnewsom@cityofflaglerbeach.com
Vero Beach, FL 11/28/2022-12/6/2022	Removed & Disposed: Veg, Monitored By: Thompson	\$19,732	2,366	Don Dexter, PW Manager 3405 Airport West Drive Vero Beach, FL 32960 Ofc: 772-978-4861 Cell: 772-473-7372 Fax: 772-978-4879 ddexter@covb.org
2022 Hurricane Ian	36 Activations – FEMA DR-4673-FL	\$411,704,406	15,600,215	
Apopka, FL 9/29/2022-12/5/2022	Removed & Disposed: PUSH, Veg, mulch, hangers (1,019 trees), Reduced by Grinding (76,083 CY); (1) DMS; Monitored by Thompson	\$1,101,577	52,496	Josh Robinson, Sanitation Operations Manager, 748 E Cleveland Street, Apopka, FL 32703, (407) 703-1731, jrobinson@apopka.net
Bonita Springs, FL 9/30/2022-2/3/2023	Removed & Disposed: PUSH, Veg, C&D, Hangers (671 trees), Leaners (7), E-waste (2,712), HHW (99,920 Lbs), White Goods (1,912), Freon, Reduced by Compaction (107,754 CY) & Grinding (140,426 CY) (1) DMS; Monitored By: Thompson	\$7,529,288	248,180	Matt Feeney, Public Works Director, 9101 Bonita Beach Road, Bonita Springs, FL 34135, (239) 949-6246, matt.feeney@cityofbonitasprings.org
Brevard County, FL 10/5/2022-10/28/2022	Removed & Disposed: ROW, Gated Communities, Veg, C&D, Monitored By: Tetra Tech	\$1,298,850	88,057	Tom Mulligan, Solid Waste Director, 2725 Judge Fran Jamieson Way, Bldg. A-118, Viera, FL, (321) 543-1547, Thomas.mulligan@brevardfl.gov
Casselberry, FL 10/9/2022-11/30/2022	Removed & Disposed: Veg, Mulch, Hangers (75 trees), Leaners (34), Reduced by Grinding (20,304 CY) (1) DMS; Monitored By: Thompson	\$455,949	20,737	Chuck Smith, Parks & Facilities Superintendent, 95 Triplet Lake Dr., Casselberry, FL 32707, (407) 262-7725, csmith@casselberry.org
Charlotte County Schools, FL 10/1/2022-1/18/2023	Removed & Disposed: PUSH, Veg, C&D, Hangers, Leaners, building repairs, Work Completed through Synergy	\$3,264,654	LS	Jason Stoltzfus, Synergy Recovery Manager, jasons@synergynds.com
Cocoa Beach, FL 10/13/2022-10/26/2022	Removed & Disposed: ROW, St Rds., Veg, C&D; Monitored By: Tetra Tech	\$71,993	8,362	Rob Strong, Public Works Project Manager, 1600 Minutemen Causeway, Cocoa Beach, FL 32931, (321) 868-3316, rstrong@cityofcocoabeach.com
Cocoa, FL 10/24/2022—10/26/2022	Removed & Disposed:, Veg, Monitored By: Thompson	\$21,786	3,005	Bryant Smith, Public Works Director, 155 N Wilson Ave, Cocoa, FL 32922, (321) 433-8772, bsmith@cocoafl.org
Collier Co, FL 10/19/2023-2/2/2024	Removed & Disposed: NRCS Waterway Debris; Monitored By: Tetra Tech	\$4,982,108	15,622	Pawel Brzeski, Project Manager, Stormwater Management, 2685 South Horseshoe Drive Naples FL 34104; 239-252-2927; Pawel.Brzeski@colliercountyfl.gov

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Edgewater, FL 10/6/2022-12/9/2022	Removed & Disposed: Veg, C&D, Reduced by Compaction (24,978 CY) (1) DMS; Monitored By: Witt O'Briens	\$1,681,924	108,356	Brenda Dewees, Environmental Services Director, 409 Mango Tree Drive, Edgewater, FL 32132, (386) 424-2400 ext4007, BDewees@cityofedgewater.org
Estero, FL 9/30/2022-1/21/2023	Removed & Disposed: PUSH, Parks, Veg, C&D, Hangers (1,377 trees), Leaners (47), E-waste (1,110), HHW (7,712 Lbs), White Goods (581), Freon, Reduced by Compaction (110,515 CY) & Grinding (190,546 CY) (1) DMS; Monitored By: Rostan using HaulPass	\$6,064,755	301,061	Steve Sarkozy, Village Manager, 9401 Corkscrew Palms Circle, Estero, FL 33928, (239) 221-5035, sarkozy@estero-fl.gov
FL DEM 11/30/2022 – 01/29/2024	Lee Co PPDR / CPDR Removed & Disposed: Demo, Vessels, Veg, C&D, Hangers (19 trees), Leaners (8), Stumps (5), white goods (8,848), E-waste (4,412), HHW (351,100 lbs); Reduced by Compaction (732,752 CY) & Grinding (81,335 CY); (8) DMS Sites; Monitored by CDR McGuire	\$94,928,629	1,915,840	Stephanie Stachowiz, General Counsel Stephanie.Stachowicz@em.myflorida.com Cameron Morris, AC Disaster Consulting 770-855-7330 cmorris@acdisaster.com
Flagler Beach, FL 10/8/2022-10/27/2022	Removed & Disposed: Veg, Monitored By: Tetra Tech	\$89,646	5,433	Larry Newsom, City Manager, 105 South Second Street, Flagler Beach, FL 32136, (386) 517-2000 Ext 222, lnewsom@cityofflaglerbeach.com
Ft. Myers Beach, FL 10/8/2022-9/15/2023	Removed & Disposed: PUSH, Veg, C&D, Sand, Hangers (88 trees), Leaners (21), E-waste (2,308), HHW (431,340 Lbs), White Goods (7,116), Freon, Reduced by Compaction (814,621 CY) & grinding (23,870 CY), (5) DMS; Monitored By: Thompson	\$30,942,487	878,479	Jason Freeman, Fort Myers Beach Public Works Director – Address Pending - Fort Myers Beach, FL 33931, (239) 266-4673 1100, jasonf@fmbgov.com
Ft. Myers, FL 9/30/2022-4/3/2023	Removed & Disposed: PUSH, Waterway Debris, PPDR/CPDR, Veg, C&D, Hangers (6,996 trees), Leaners (152), Stumps (31), E-waste (213), White Goods (82), Freon, Reduced by Compaction (148,483 CY) & Grinding (504,726 CY) (1) DMS; Monitored By: Thompson	\$13,023,787	645,853	Saeed Kazemi, City Manager, 2200 Second Street, Ft. Myers, FL 33901, (239) 321-7024, SKazemi@cityftmyers.com
Kissimmee, FL 10/3/2022-1/19/2023	Removed & Disposed: Veg, C&D, Hangers (59 trees), Reduced by Compaction (8,251 CY) & Grinding (11,517 CY) (1) DMS; Monitored By: Thompson	\$362,740	18,588	Mr. Ashley Willis, Asst. Dir PW /City Engineer, 101 N. Church Street, Kissimmee, FL 34741, (407) 518-2177, Ashley.willis@kissimmee.gov
Lee County, FL 9/30/2022-4/26/2023	Removed & Disposed: PUSH, Waterway Debris, Parks, St Rds., Veg, C&D, Sand, Hangers (38,431 trees), Leaners (4,395), Stumps (5), E-waste (7,553), HHW (959,980 Lbs), White Goods (12,367), Freon, Vessels; Reduced by Compaction (2,279,129 CY) & Grinding (4,058,872 CY); (16) DMS; Monitored By: Thompson	\$136,373,782	6,265,741	Paul Flores, Solid Waste Ops Manager, (239) 533-8017, pflores@leegov.com
Lee County School District, FL 10/1/2022-3/6/2023	Removed & Disposed: Veg, C&D, Hangers (1,543 trees), Leaners (136), Reduced by Compaction (393 CY) & Grinding (15,543 CY) (1) DMS; Monitored By: Thompson	\$354,202	15,980	Barbra Cedeno, (239) 229-7823, barbarac@leeschools.net 2855 Colonial Blvd, Fort Myers, FL 33966
Oak Hill, FL 10/14/2022-12/7/2022	Removed & Disposed: Veg, Reduced by Grinding (6,194 CY) (1) DMS; Monitored By: Tetra Tech	\$90,429	6,929	Kohn Evans, City Administrator, 234 US Hwy 1, Oak Hill, FL 32759, evansK@oakhillfl.com
Ocoee, FL 11/2/2022-2/22/2023	Removed & Disposed: Veg, C&D, Parks debris, Wet debris, Hangers (36 trees), Leaners (318), Stumps (1); Reduced by Grinding (34,435 CY) (1) DMS; Monitored By: Thompson	\$692,837	36,726	Steve Krug, Public Works Director, 301 Maguire Road, Ocoee, FL 34671, (407) 905-3100 Ext 6001, Skrug@ci.ocoee.fl.us

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Okeechobee Co, FL 10/10/2022-12/14/2022	Removed & Disposed: Veg; Monitored By: Culpepper & Terpening	\$2,582,798	192,525	Mitchell Smeykal, EM Director, 707 NW 6th St Ave, Okeechobee, FL 34972, (863) 763-3212, msmeykal@co.okeechobee.fl.us
Okeechobee, FL 10/10/2022-12/10/2022	Removed & Disposed: Veg; Monitored By: Culpepper & Terpening	\$1,168,308	40,742	Marcos Montes De Oca City Administrator, 55 SE 3 rd Ave, Okeechobee, FL 34972
Ormond Beach, FL 10/5/2022-11/28/2022	Removed & Disposed: ROW & Gated debris, Veg, Reduced by Grinding (111,911 CY) (1) DMS Monitored By: Thompson	\$1,388,795	122,338	Kevin Gray, PW Ops Manager, 501 N. Orchard Street, Ormond Beach, FL 32174, (386) 676-3577, kevin.gray@ormondbeach.org
Pembroke Pines, FL 9/30/2022-10/14/2022	Removed & Disposed: Veg, C&D, Hangers (91 trees), Leaners (14), Reduced by Compaction (677 CY) & Grinding (4,969 CY) (1) DMS; Monitored By: Tetra Tech	\$146,704	5,646	Charles Dodge, City Manager, 601 City Center Way, 4 th Floor, Pembroke Pines, FL 33025, (954) 450-1040, cdodge@ppines.com
Ponce Inlet, FL 10/10/2022-10/27/2022	Removed & Disposed: Veg, C&D, Monitored By: Witt O'Briens	\$41,816	2,328	Kim McColl, Director, 4300 S Atlantic Ave, Ponce Inlet, FL 32127, (386) 236-2150, kmccoll@ponce-inlet.org
Port Orange, FL 10/7/2022-11/11/2023	Removed & Disposed: Veg, C&D, Hangers (35 trees), Leaners (39), Stumps (1); Reduced by Compaction (54,654 CY) & Grinding (242,860 CY) (1) DMS; Monitored By: Thompson	\$4,323,871	294,615	Lynn Stevens, Public Works Director, 1395 Dunlawton Ave, Port Orange, FL 32129, (386) 506-5750, lstevens@port-orange.org
Punta Gorda, FL 10/3/2022-12/20/2022	Removed & Disposed: PUSH, ROW, Private, Veg, C&D, Hangers (727 trees), Leaners (323), Stumps (1); Reduced by Grinding (43,363 CY): (1) DMS; Monitored By: Landfall Strategies	\$2,171,018	180,761	Greg Murray, City Manager, 326 West Marion Ave, Punta Gorda, FL 33950, (941) 575-3301, gmurray@cityofpungordafll.com
Sanford, FL 10/10/2022-12/3/2022	Removed & Disposed: Veg, C&D, Reduced by Grinding (33,648 CY) (1) DMS; Monitored By: Witt O'Briens	\$416,436	29,669	John Reichardt, Public Works Ops Manager, 300 N Park Ave, Sanford, FL 32771, (407) 688-5080 Ext 5087, John.reichardt@sanfordfl.gov
Sanibel, FL 10/1/2022-7/24/2023	Removed & Disposed: PUSH, Marine debris, Veg, C&D, Sand, Hangers (8,504 trees), Leaners (4,198), E-waste (5,518), HHW (694,480 Lbs), White Goods (15,475), Freon, Reduced by Compaction (887,203 CY) & Grinding (957,588 CY) (7) DMS; Monitored By: Thompson	\$56,243,244	1,923,997	Scott Krawczuk, Public Works Deputy Director, 800 Dunlop Road, Sanibel, FL 33957, (239) 472-6397, scott.krawczuk@mysanibel.com
Sarasota County, FL 10/6/2022-2/22/2023	Removed & Disposed: ROW & Private / Gated Veg, C&D, Hangers (7,533 trees), Leaners (1,193), Stumps (128), Reduced by Grinding (1,510,384 CY) (2) DMS; Monitored By: Tetra Tech	\$20,651,895	1,320,961	Lois Rose, Solid Waste Manager, 4000 Knights Trail Road, Nokomis, FL 34275, (941) 861-1589, lerose@scgov.net
Sarasota County, FL 3/24/2023-6/17/2023	Waterway Debris Removed & Disposed: FEMA & NRCS Wet debris direct hauled; Monitored By: Tetra Tech	\$5,620,561	73,604	Lois Rose, Solid Waste Manager, 4000 Knights Trail Road, Nokomis, FL 34275, (941) 861-1589, lerose@scgov.net
Sarasota School Board 10/24/2022-11/7/2022	Removed & Disposed: Veg, C&D, Monitored By: Tetra Tech	\$34,468	3,049	Don Hampton, Facilities Services Director, 1960 Landings Blvd. Sarasota, FL 34231 (941) 927-9000 Ext 68835, Don.Hampton@sarasotacountysschools.net
Satellite Beach, FL 10/6/2022-10/28/2022	Removed & Disposed: Veg, C&D, Monitored By: Tetra Tech	\$86,962	4,945	Courtney Barker, City Manager, 565 Cassia Blvd, Satellite Beach, FL 32937, (321) 773-1391, cbarker@satellitebeach.org
South Daytona, FL 10/5/2022-11/15/22	Removed & Disposed: PUSH, Veg, C&D, Reduced by Compaction (25,185 CY) & Grinding (46,565 CY) (1) DMS; Monitored By: Tetra Tech	\$1,340,830	71,751	Patricia Clark, Public Works Specialist, 1770 Segrave Street, South Daytona, FL 32119, (386) 322-3088, pclark@southdaytona.org
St. Petersburg, FL 10/11/2022-11/26/2022	Removed & Disposed: Veg, Reduced by Grinding (75,090 CY) (1) DMS; Monitored By: Tetra Tech	\$1,705,963	75,090	Amber Boulding, EM Specialist, 400 Dr. Martin Luther King Jr. St., St. Petersburg, FL 33731, (727) 893-7683, amber.boulding@stpete.org

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Venice, FL 9/29/2022-12/14/2022	Removed & Disposed: PUSH, ROW & Parks, Veg, C&D, Gated debris, Hangers (2,563 trees), Leaners (584), Stumps (6); Reduced by Compaction (30,883 CY) & Grinding (117,847 CY) (1) DMS; Monitored By: Witt O'Briens	\$3,601,136	148,730	James Clinch, Public Works Director, 221 S. Seaboard Avenue, Venice, FL 34285, (941) 486-2422, jclinch@venicegov.com
Volusia County, FL 10/5/2022-1/14/2023	Removed & Disposed: ROW, Gated, Mobile Home Parks, Parks, Veg, C&D, Stumps (1); Reduced by Compaction (24,130 CY), Grinding (547,337 CY); (6) DMS; Monitored By: Tetra Tech	\$6,749,476	469,560	George Recktenwald, County Manager, 123 West Indiana Ave, Deland, FL 32720, (386) 736-5920, grecktenwald@co.volusia.fl.us
Winter Garden, FL 10/9/2022-10/16/2022	Removed & Disposed: Veg, Reduced by Grinding (4,459 CY) (1) DMS; Monitored By: Thompson	\$98,702	4,459	Richard Fasano, Public Services Director of Ops, 880 W. Bay Street, Winter Garden, FL 34787, (407) 877-5449, rfasano@cwgdn.com
2022 Winter Storms		\$101,137	T&M	
SC DOT Winter Storm Izzy 1/17/2022-1/18/2022	Push Operations	\$55,297	T&M	David Cook, SCDOT Maintenance Deputy Director, 955 Park St, Room 324, Columbia, SC 29201, 803-737-1268, cookdb@scdot.org
SC DOT Winter Storm Jasper 1/22/2022	Push Operations	\$45,840	T&M	David Cook, SCDOT Maintenance Deputy Director, 955 Park St, Room 324, Columbia, SC 29201, 803-737-1268, cookdb@scdot.org
2021 KY Tornado	2-Activations – 4 DMS's	\$3,841,472	214,381	
Bowling Green, KY 12/18/2021-2/16/2022	Removed & Disposed: Veg, C&D, hangers (194 trees), leaners (189), stumps (11); Reduced by grinding (118,343 CY) & compaction (54,232 CY), (2) DMS Sites; Monitored by Tetra Tech	\$3,022,273	244,447	Matt Powell, Environmental Manager City of Bowling Green, KY 1011 College Street, Bowling Green, KY 42102, 270-393-3071; Matt.Powell@bgky.org
Warren Co, KY 12/18/2021-2/15/2022	Removed & Disposed: Veg, C&D, hangers (98 trees), leaners (55), stumps (4); Reduced by grinding (38,194 CY) & compaction (9,352 CY), (2) DMS Sites; Monitored by Tetra Tech	\$819,199	63,105	Josh Moore, Public Works Director, 1141 State Street, Bowling Green, KY 42101 270-779-6808 josh.moore@ky.gov
2021 Hurricane Nicholas	7-Activations – 7 DMS's	\$1,991,995	177,421	
Angleton, TX 9/23/21-10/15/21	Removed & Disposed: Veg, Reduced by Grinding (1) DMS; Monitored by Tetra Tech	\$252,769	34,158	Jeff Sifford, Public Works Director, 901 South Velasco, Angleton, TX 77515, 979-849-4364, jsifford@angleton.tx.us
Brazoria County, TX 9/28/21- 10/28/21	Removed & Disposed: Veg, Reduced by Grinding (83,177 CY) (1) DMS Site; Monitored by Rostan / Haul Pass	\$809,512	58,198	Mr. Steve Rosa, Emergency Management Coordinator (979) 864-1801 111 E Locust St., Suite 102, Brazoria, TX 77515; steverosa@brazoria-county.com
Lake Jackson, TX 9/23/21- 10/16/21	Removed & Disposed: Veg, C&D (Direct) Reduced by Grinding (1) DMS; Monitored by Thompson	\$601,744	75,882	Sabrina England, Director Public Works, 25 Oak Dr., Lake Jackson, TX 77566; 979-415-2430; sengland@lakejacksontx.gov
2021 Hurricane Ida	4-Activations- 4 DMS's – DR 4626-MS, DR-4611-LA	\$41,790,085	1,459,881	
Audubon Nature Institute, LA 9/6/2021-10/25/2021	Removed & Disposed: Push, Veg, hangers (2,576 trees), leaners (381); Monitored by Tetra Tech	\$1,354,632	19,409	Daniel Illg, Arboricultural Supervisor, 6500 Magazine Street New Orleans, LA 70118 Ofc. 504-212-5232 cell: 985-960-8873, dillg@auduboninstitute.org Cecilie Halliwill, Director of Purchasing, Ofc: 504-212-5325 cell: 985-774-7549 challiwill@auduboninstitute.org

OWNER/LOCATION & TIMELINE	DESCRIPTION OF WORK	PROJECT VALUE	APPROX. CY	CONTRACTING POINT OF CONTACT
Biloxi, MS 9/27/2021-10/13/2021	Removed & Disposed: Veg direct; Self Monitored – Day Rate per truck	\$95,200	Day Rate	Mr. Billy Ray Allen, Public Works Director 780 Esters Blvd. Biloxi, MS 39530 228-435-6271 ballen@biloxi.ms.us Mayor Andrew “FoFo” Gilich , 140 Lameuse Street 2 nd Floor, Biloxi MS 39530 mayer@biloxi.ms.us
Gulfport, MS 10/11/2021-11/6/2021	Removed & Disposed: Veg & C&D Direct to FDS Monitored by Tetra Tech	\$439,481	29,201	Wayne E. Miller, Director of Public Works & Engineering, 4050 Hewes Ave., Gulfport, MS 39507 228-868-5740
St. John Baptist Parish, LA 9/6/2021-11/4/2022 Laterals 3/5/2022-10/21/2022 PPDR 2/28/2023-	Removed & Disposed: PUSH, DOT Rds., Parks, Veg, C&D, Parks debris, Hangers (2,198 trees), Leaners (28), stumps (2,801), E-waste (18,089), HHW (263,380 Lbs), White Goods (2,620), Freon, Refrigerator Contents (661,880 Lbs); Reduced by Compaction (912,800 CY) & Grinding (398,257 CY) (3) DMS; PPDR; Monitored By: Tetra Tech Removed & Disposed: Water debris, grinding (32,149 CY), compaction (6,269 CY)	\$39,900,771	1,411,271	Ms. Jaclyn Hotard, Parish President, 1811 W Airline Hwy, LaPlace, LA 70068; 985-652-9569 ext. 1244; j.hotard@stjohn-la.gov
2021 Flooding & Severe Storms	2-Activations- 6 DMS's - DR-4606-LA	\$907,894	42,079	
Calcasieu Parish, LA 06/07/21-8/4/2021	Removed & Disposed: Veg, C&D, E-waste (30), White Goods (42), Freon, Refrigerator Contents (25,320 Lbs); Reduced by Compaction (5,156 CY) & Grinding (244 CY), (3) DMS Sites, Monitored by Tetra Tech	\$222,312	5,401	Allen Wainwright, Director of Engineering and Public Works 1015 Plithon Street, 4 th Floor Lake Charles, LA 70602 337-721-3700 awainwright@calcasieuparish.gov
Lake Charles, LA 06/08/2021-8/25/2021	Removed & Disposed: C&D, White Goods (96), Freon, Refrigerator Contents (2,940 Lbs); Reduced by Compaction (36,678 CY), (3) DMS Sites; Monitored by Tetra Tech	\$685,582	36,678	John Cardone, Jr. City Administrator 326 Pujjo Street, 10 th Floor Lake Charles, LA 70601 Ofc: 337-491-1381 Cell: 337-794-1513 mayorsactionline@cityoflc.us

CrowderGulf Services Available to Levy County

CrowderGulf has a detailed and strategic plan tailored to meet the needs and specific requirements of the County. The services provided will consist of furnishing all labor, materials, and equipment to complete and deliver full Emergency Response and Recovery Services. CrowderGulf can offer the County the widest possible spectrum of debris management and disaster recovery services which are itemized below:

Pre Planning & Training

Annual pre-disaster debris management planning sessions include training, review of emergency management plans, Debris Management Site (DMS) selection and other disaster recovery components.

Aerial Assessment via Helicopter Flyover

After a storm has impacted a large area, CrowderGulf often implements the use of a helicopter flyover with local officials, to assess the damage. This allows our team to prioritize which areas may need assistance sooner than others based on severity of damage, as well as see progress once work has started.

Emergency Road Clearance “PUSH”

CrowderGulf provides push services by making certain that roadways designated by the County are clear and passable within 70 working hours from issuance of a Notice to Proceed (NTP) with such clearance.

Right of Way (ROW) Debris Removal

CrowderGulf performs permitting, clearing, and removing FEMA eligible disaster debris from the public rights-of-way, streets, roads, canals, lakes, ponds, and waterways as directed by the County. Each load of debris is accurately recorded electronically or on load tickets and presented to the County daily along with requested daily and weekly production reports.



Private Property Debris Removal (PPDR)

When requested, permitted, and approved by FEMA, State or Local Government CrowderGulf can conduct debris removal operations from private property. Debris must eliminate the immediate threat to lives, public health, and safety; and must be a result of the declared incident and within the designated area. Each load of debris is accurately recorded electronically or on load tickets and presented to the County daily along with requested daily and weekly production reports.

Development and Operation of Temporary Debris Management Sites (TDMS)

CrowderGulf constructs TDMS to manage the volume of debris generated in the County by the disaster. Operation of the TDMS includes debris separation, reduction, recycling, and proper holding, separating and disposal of hazardous waste and fluids. TDMS are fully restored to original condition after project completion. CrowderGulf can also assist in selecting and identifying appropriate TDMS locations and provide site specific operational plans.

Final Debris Disposal

CrowderGulf disposes of all debris, including reduced debris, in accordance with all applicable federal, state, and local laws, standards and regulations. At the County's request, **tipping fees associated with final disposal facilities can be paid by CrowderGulf and backbilled to the County as a pass-through cost.**

Stump Removal

All stump removal will be conducted following all FEMA Public Assistance Program and Policy Guidelines. Stumps left on the rights-of-way will be hauled as regular vegetative debris. Only hazardous stumps that meet FEMA stump requirements will be removed upon FEMA approval. Complete documentation will be collected before and after the extraction.

Tree Trimming & Removal (Leaners and Hangers)

CrowderGulf performs tree trimming and removal in accordance with American National Standard ANSI A300. Other tasks also associated with tree trimming are tree topping, stump grinding, grubbing, clearing, hauling and disposal of trees to abate imminent and/or significant threats to public health and safety. All tree work is directed by the County and a FEMA representative. CrowderGulf has certified arborists to assist the County with tree trimming and removal.

Arborist Program

Understanding the dynamics of tree growth and health is pivotal in fostering resilient tree canopies, particularly in the face of natural disasters such as, high wind events and tropical systems. Mismanaged tree canopies not only escalate debris generation post-disaster but also increases the threat to public health and safety. At CrowderGulf, we recognize the significance of arboriculture in disaster recovery efforts. Building upon our longstanding provision of arborist services post-storm disaster, we have expanded our program to include pre-storm disaster arborist services aimed at proactive canopy management within the framework of contemporary arboriculture standards.

Derelict Vehicle and Vessel Removal

CrowderGulf can perform all aspects of vessel and vehicle removal from land or water. Also offered is assistance with ownership records and contact verification procedures. If needed, a storage site is established, maintained, and managed for the vessel and/or vehicle holding, as may be required by law. Documentation is kept on all stages of the removal of each vessel and vehicle from collection to final disposal.

Removal & Disposal of White Goods & E-Waste

CrowderGulf is experienced in the special handling of white goods (refrigerators, stoves, ac units, etc.) and e-goods (electronic equipment). All regulations on the proper disposal of hazardous fluids removal are followed.

Waterway Debris Removal & Shoreline Restoration

CrowderGulf has completed numerous projects throughout the Southeast removing marine debris from storm water drainage ditches to large rivers and canal systems. Removal of debris from the rivers and canals can require the use of shallow draft boats and barges equipped with knuckle-booms or track-hoes with debris grapples. In shallow water areas with limited access and in extremely sensitive areas, the debris is removed by hand labor. CrowderGulf has also completed earthen-fill repairs and restoration as well as armored shorelines consisting of riprap, (both stone and recycled concrete). CrowderGulf also has the capabilities and experience installing gabions, geo-web products and various types of bulkheads and retaining walls.

Sonar Scanning

CrowderGulf has conducted numerous large scale operations utilizing sonar imagery and underwater video and photography. Sonar scanning is a technological and efficient way to locate and remove sunken marine debris from waterways.

Technical Disaster Recovery Assistance

CrowderGulf can aid with all aspects of the Public Assistance Program including damage survey reports, project worksheets, documentation support and consultations/negotiation services and any other technical assistance needed.

Other Services CrowderGulf is Experienced in are, but not limited to:

Household Hazardous Waste (HHW)	Temporary Ice, Water and Other Consumabl	Dredging
Levee Construction	Hazardous Materials Handling	Pile Driving
Land Clearing and Site Preparati	Historic Property Preservation	Portable Housing
Road and Utility Work	Temporary Power Services/Generators	Wetlands Restoration
Marine Salvage	Bulkhead and Pier Replacement	Cellular Tower Construction
Marine Construction	Bio-Mass Recycling	Sand Screening

COVID-19 Response – Personal Protective Equipment (PPE)

During the height of the COVID-19 Pandemic, CrowderGulf successfully supplied critical PPE to clients in several states. The PPE requested during this time was used by State Authorities and Hospital workers on the front lines, in **dire need of equipment. Due to shortages in normal supply chains, CrowderGulf’s clients and partners requested help** locating the critical protective equipment. CrowderGulf was able to use its resilient relationships, throughout the nation and internationally, to secure the requested items in a timely manner.

Drone Capabilities

CrowderGulf utilizes cutting-edge drone technology, integrated with advanced mapping and analysis software, and enhances precision with GNSS survey receivers equipped with Real-Time Kinematic (RTK) technology. This comprehensive suite of tools is pivotal in our debris management operations, including on city owned properties, private properties, linear utility easements, and public rights of way, ensuring that our documentation meets the stringent accuracy and compliance standards required for FEMA reimbursement.



Benefits of Drone Technology:

- High Resolution Aerial Maps of DMS or Affected Area
- Debris Estimation
- Damage Assessments
- 3D Models
- Waterway/Easement Mapping, Assessments, Surveys
- High-Definition Video
- Live Stream Video EOC
- Site/Project Documentation
- Historical Documentation
- Environmental Impact Surveys
- Allows for effective distribution of information to the public showing the scope of the project.
- Training
- Public Messaging Deliverables
- More cost effective than traditional aerial platforms
- Can be deployed quickly in the most austere environments with little support.



Advanced Aerial Photography

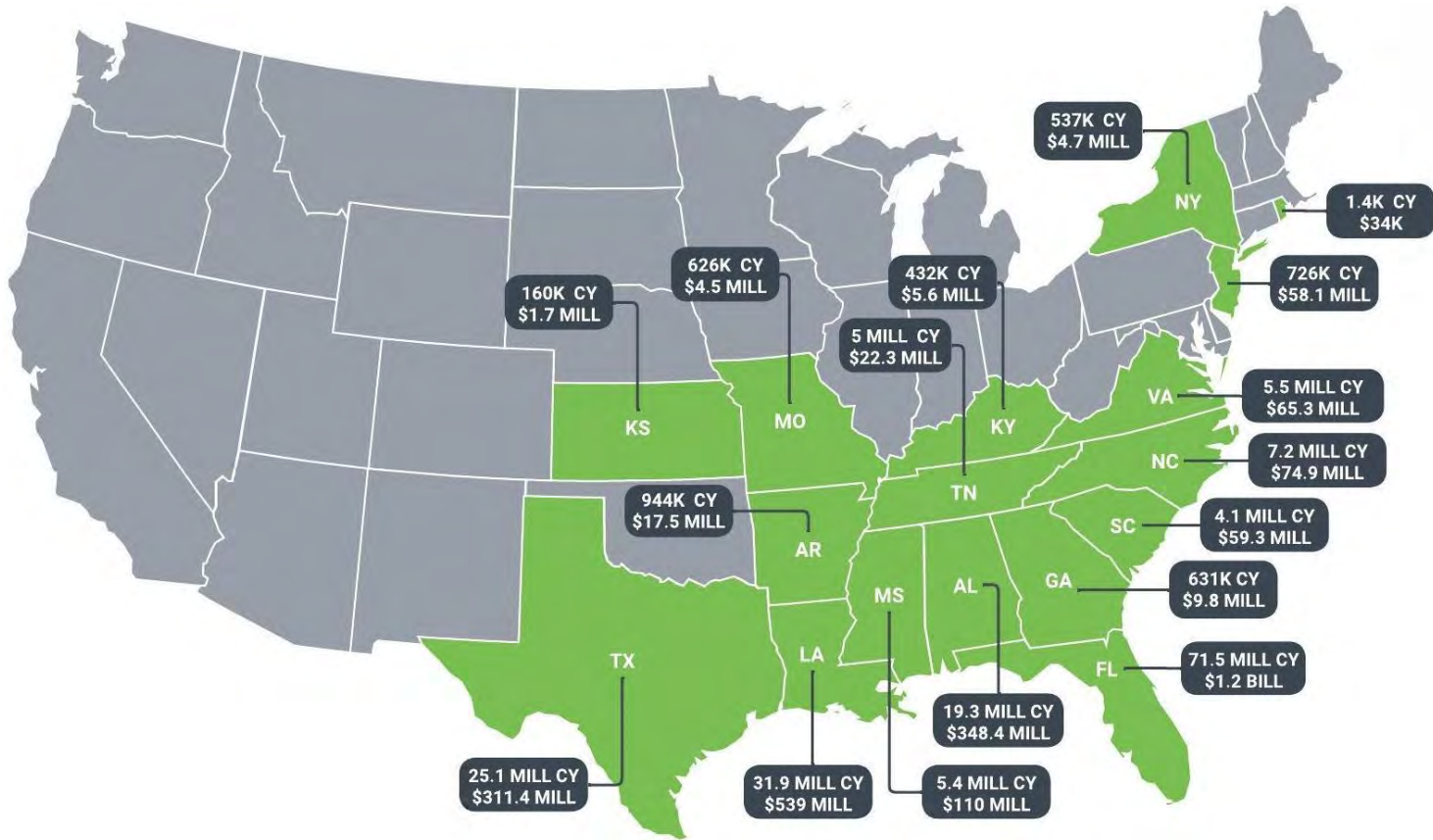
Contract Management Experience- Ability to Execute Concurrent Contracts Across Multiple Regions

CrowderGulf has a long and proven history of simultaneously managing multiple contracts, fluctuating workloads, and many specialty debris projects such as waterway debris removal and demolition. CrowderGulf has at its disposal an extensive inventory of company-owned equipment coupled with a large pool of dedicated subcontractors to complete any project, large or small. Most importantly, our full-time, disaster-experienced management teams are committed to serving all clients with integrity, promptness, and reliability.

The Summary Table below provides a snapshot of CrowderGulf’s relevant disaster-related work experience. It reflects **the Company’s ability to successfully complete multiple simultaneous disaster projects by providing the personnel and equipment resources needed**, regardless of size, location, number of active projects, or the nature and severity of the disaster. Over 98% of the 458 disaster projects listed in the table below were the result of pre-event contracts that were activated after a disaster. CrowderGulf successfully provided every Client with all the detailed, accurate and timely documentation required by FEMA to receive reimbursement.

SUMMARY TABLE OF SIMULTANEOUS DISASTER DEBRIS PROJECTS					
Year	Hurricanes & Storm Disasters	Simultaneous Contract Activations	# of DMS Managed	Invoice Amt	Approx. Cubic Yards (CY)
2023	Ice Storm, Tornados, Idalia	18	7	\$32,431,478	1,910,145
2022	Hurricanes Ian & Nicole	44	62	\$412,363,005	19,160,671
2021	Ida, Nicholas; Tornados, Storms,	24	21	\$56,375,184	2,759,105
2020	Laura, Sally, Zeta; Tropical Storm (TS) Cristobal, Hanna, Tornados	34	72	\$560,709,033	31,784,536
2019	Dorian, TS Imelda, Tornado,	6	3	\$4,558,359	169,827
2018	Florence, Michael, Red Tide	40	56	\$284,507,345	19,311,888
2017	Irma, Harvey, Nate, TS Cindy, Tornado	96	143	\$298,159,746	18,510,223
2016	Hermine, Matthew; Severe Storms, Flooding, Tornado	53	36	\$100,501,633	6,725,538
2015	Severe Storms, (Flood & Tornados)	15	0	\$2,311,844	109,578
2014	Ice Storms Pax & Ulysses, Severe Storms	14	5	\$9,866,559	669,314
2012	Isaac & Sandy	13	4	\$60,627,670	972,993
2011	Irene	31	13	\$14,754,641	1,673,821
2008	Ike	36	27	\$178,318,425	16,933,904
2005	Dennis, Katrina, Rita, Wilma	67	41	\$279,764,959	19,441,656
2004	Charley, Frances, Ivan, Jeanne	36	61	\$292,426,233	16,800,678
2003	Isabel	16	19	\$66,344,733	5,447,815

CrowderGulf’s Historical Workload and Experience – At A Glance



Availability and Assurances

Due to the uncertainty of disaster related events, it is difficult to predict when a contract activation will occur. Regardless of the number of contracts CrowderGulf has activated after a disaster, in 50+ years, we have never failed to meet a client's contract requirements for equipment resources and personnel. Having an experienced management team, a large pool of company-owned equipment and operators, a nationwide database of trusted and experienced subcontractors and agreements with national rental companies, allows CrowderGulf the ability to assure the County that we can and will meet your disaster response needs.

We are committed to providing the County with priority service, quality performance and onsite management. Following all FEMA regulations and within the designated timeline established by the **County's** contract, CrowderGulf will work as a team with you and your representatives to successfully restore the County to some sense of normalcy. The severity of the disaster will determine how many employees will be assigned to a specific client.

Depending on the scope of the disaster, CrowderGulf will use a combination of company crews and subcontractors to perform work. We will begin with CrowderGulf personnel and local resources and proceed to add additional personnel and subcontractors until we have a sufficient workforce in place to ensure the County that we can effectively manage and handle the disaster effort. CrowderGulf will adjust assets as required to optimize operations.



3. Price Proposal

Pictured: 2018 Hurricane Michael Bay County, FL



Levy County, FL

RFP2024-003 for Disaster Debris Removal and Disposal Services

ATTACHMENT 2 – COST PROPOSAL

The undersigned, as proposer, does hereby declare that he/she has read the Request for Proposal, Scope of Services, General Instructions, Bid Form and Required and Optional Forms, any addenda that may have been issued, and any other documentation required for RFP_2024_003, Disaster Debris Removal and Disposal Services. No work is guaranteed under this Contract. It is contingency based and will depend on how much damage is generated by the event. The Proposer with the lowest responsive, responsible proposed total will be awarded the most points in this category.

ITEM NO.	DESCRIPTION	UNIT	ESTIMATED QUANTITY	UNIT COST	EXTENDED COST
1	Load eligible veg. debris from Public ROW's and haul to temp. storage and reduction site (0 to < 15 miles)	Cubic Yard	480,000	\$7.90	\$3,792,000.00
2	Load eligible veg. debris from Public ROW's and haul to temp. storage and reduction site (15 miles to < 30 miles)	Cubic Yard	210,000	\$8.50	\$1,785,000.00
3	Load eligible veg. debris from Public ROW's and haul to temp. storage and reduction site (30 miles to < 75 miles)	Cubic Yard	80,000	\$10.00	\$800,000.00
4	Load eligible veg. debris from Public ROW's and haul to temp. storage and reduction site (75 miles to 100 miles)	Cubic Yard	80,000	\$12.00	\$960,000.00
5	Load eligible C&D debris from Public ROW's and haul to directed location (0 to < 15 miles)	Cubic Yard	120,000	\$7.90	\$948,000.00
6	Load eligible C&D debris from Public ROW's and haul to directed location (15 miles to < 30 miles)	Cubic Yard	120,000	\$8.50	\$1,020,000.00
7	Load eligible C&D debris from Public ROW's and haul to directed location (30 miles to < 75 miles)	Cubic Yard	80,000	\$10.00	\$800,000.00
8	Load eligible C&D debris from Public ROW's and haul to directed location (75 miles to 100 miles)	Cubic Yard	80,000	\$12.00	\$960,000.00
9	Reduce Vegetative debris by air curtain incineration	Cubic Yard	320,000	\$2.00	\$640,000.00
10	Reduce Vegetative debris by grinding/chipping	Cubic Yard	480,000	\$3.00	\$1,440,000.00
11	Load, Haul, and Dispose of TDS material to an approved permanent disposal site (0 to < 30 miles)	Cubic Yard	80,000	\$12.20	\$976,000.00
12	Load, Haul, and Dispose of TDS material to an approved permanent disposal site	Cubic Yard	80,000	\$15.30	\$1,224,000.00

	(30 miles to < 75 miles)				
13	Load, Haul, and Dispose of TDS material to an approved permanent disposal site (75 miles to 100 miles)	Cubic Yard	80,000	\$17.75	\$1,420,000.00
14	Management of TDS (See Notes Below)	Cubic Yard	800,000	\$1.00	\$800,000.00
15	Extract hazardous stumps (FEMA Definition): 24.01" < 36" in diameter. Place fill dirt and seed. Haul to TDS	Each	80	\$190.00	\$15,200.00
16	Extract hazardous stumps (FEMA Definition): 36.01" < 48 in diameter. Place fill dirt and seed. Haul to TDS	Each	80	\$275.00	\$22,000.00
17	Extract hazardous stumps (FEMA Definition): 48.01" < in diameter. Place fill dirt and seed. Haul to TDS	Each	80	\$325.00	\$26,000.00
18	Collect, haul and dispose of Putrescent Debris	Pound	8,000	\$9.50	\$76,000.00
19	Removal, hauling and disposal of White Goods	Each	100	\$65.00	\$6,500.00
20	Freon Management of White Goods	Each	50	\$40.00	\$2,000.00
21	Removal, hauling and disposal of Household Hazardous Waste	Pound	5,000	\$22.50	\$112,500.00
22	Removal, hauling and disposal of lawnmowers and equipment with small motors (a type of White Goods)	Each	100	\$70.00	\$7,000.00
23	Removal, hauling and disposal of abandoned tires (a type of Household Hazardous Waste)	Each	100	\$14.00	\$1,400.00

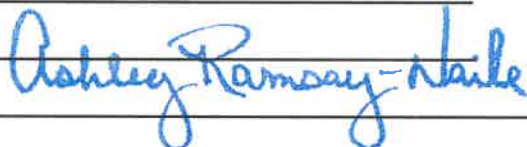
Total (Items 1 – 23 above): \$ \$17,833,600.00

Amount Written in Words: Seventeen Million Eight Hundred Thirty Three Thousand Six Hundred Dollars and Zero Cents

Name of Business: CrowderGulf Joint Venture Inc.

Contact Person: Ashley Ramsay-Naile, President

Date: 06/06/2024

Authorized Signature: 

For line items 5-8, the price offered is for hauling to a DMS. If direct hauled to final disposal, please add \$6.00 per CY.

ATTACHMENT 1 – TIME AND MATERIAL RATE FORM

The undersigned, as proposer, does hereby declare that he/she has read the Request for Proposal, Scope of Services, General Instructions, Bid Form and Required and Optional Forms, any addenda that may have been issued, and any other documentation required for RFP_2024_003, Disaster Debris Removal and Disposal Services. No work is guaranteed under this Contract. It is contingency based and will depend on how much damage is generated by the event. The Proposer with the lowest responsive, responsible proposed total will be awarded the most points in this category.

First 72 Hours – Hourly Fee Schedule

All equipment rates below include operator, fuel, maintenance costs, etc.


EQUIPMENT	HOURLY RATE
Chainsaw (predominate use: cut and toss)	\$ 40.00
John Deere 544 or equivalent (predominate use: cut and toss)	\$ 165.00
Heavy Transport (predominate use: cut and toss)	\$ 140.00
Pickup Truck with Supervisor (predominate use: cut and toss)	\$ 65.00
Electrical Bucket Truck with Lineman (predominate use: cut & toss)	\$ 185.00
CAT D-3 Dozer or Equivalent	\$ 145.00
CAT D-6 Dozer or Equivalent	\$ 165.00
Tractor with Box Blade	\$ 85.00
Tractor with Bush Hog	\$ 85.00
Rubber Tire Backhoe	\$ 125.00
Motor Grader	\$ 155.00
30 Ton Crane	\$ 180.00
Mechanized Broom	\$ 125.00
5-14 Cubic Yard Dump Truck	\$ 95.00
15-24 Cubic Yard Dump Truck	\$ 120.00
25-34 Cubic Yard Dump Truck	\$ 135.00
100 Cubic Yard Trailer w/Tractor	\$ 220.00
12 Ton Lowboy w/Tractor	\$ 130.00
50 Ton Lowboy w/Tractor	\$ 140.00
Trackhoe, 490 or Equivalent	\$ 165.00
Other (please specify)	\$
Other (please specify)	\$
Other (please specify)	\$
Other (please specify)	\$
Other (please specify)	\$
PERSONNEL	HOURLY RATE
Field Project Foreman	\$ 60.00
Laborer	\$ 40.00
Traffic Control Flagman	\$ 40.00
Other (please specify)	\$
Other (please specify)	\$
Other (please specify)	\$

Proposed prices shall be firm for the Contract period.

Name of Business: CrowderGulf Joint Venture Inc.

Contact Person: Ashley Ramsay-Naile, President

Date: 06/06/2024

Authorized Signature: 



4. Subcontractors Qualifications & Company Equipment

Pictured: 2018 Hurricane Michael Bay County, FL



Levy County, FL

RFP2024-003 for Disaster Debris Removal and Disposal Services

3. Subcontractors Qualifications & Company Equipment

Our subcontracting section of our Debris Management Plan specifically addresses CrowderGulf's policies, procedures, and qualifications for our subcontractors. CrowderGulf's Debris Management Plan is not included in this proposal due to page limitations but we have provided an excerpt of our MWBE Procedures. In addition, we can provide a copy of our complete Debris Management Plan, upon request.

Minority/Women Business Enterprise (MWBE Utilization Plan)

In accordance with CrowderGulf's Subcontracting Policy and Plan, it is our Company policy to utilize qualified local subcontractors to the maximum extent possible in compliance with 44 CFR 206.10. Per Client compliance requirements under 44 CFR 13.36(e) 44 CFR 206.10 and 2 CFR 200.321, CrowderGulf, as Prime Contractor, will take **all affirmative steps required to assure that minority firms, women's business enterprises, and labor area surplus firms** are used when possible.

Understanding Requirements

CrowderGulf takes several steps during the proposal preparation process to ensure local subcontractor participation as well as MWBE utilization policies and 44 CFR 13.36(e), 44 CFR 206.10 and 2 CFR 200.321 compliance are met for the Client. Understanding exactly what the Client is requesting during this initial proposal phase is key to implementation upon activation. In order to clearly define the expectations required we take several preliminary steps. The first step is to review MWBE policies and procedures to determine specific goals set by the Client. Our second step is to determine utilization breakdowns required. Lastly, we identify all required certifications and/or MWBE directories to be used for soliciting MWBE firms and any further breakdowns of percentage goals. Once these steps are completed and we have a clear understanding of all requirements we continue with the following process.

Steps in the Process:

1. Before any subcontractors are solicited, CrowderGulf compiles a list of local subs from our Database of pre-qualified subs. These companies have either worked for CrowderGulf and are in good standing, have registered with us through our website, www.crowdergulf.com, or have been previously solicited by our company. All subcontractors must meet the following requirements to be considered for prequalification:
 - a. Verification through one or more of the following websites:
 - *The System for Award Management (SAM) is a Federal Government owned and operated free web site that consolidates the capabilities in CCR/FedReg, ORCA, and EPLS. SAM is used to review all subcontractors' debarred status prior to approval as a prequalified subcontractor (<https://www.sam.gov/>)*
 - *SBA HUBZone Search-confirmation, (http://dsbs.sba.gov/dsbs/search/dsp_searchhubzone.cfm)*
 - *Dun and Bradstreet, (<https://sso.dnbi.com>)*
 - b. Enroll in the E-Verify program and provide acceptable evidence of enrollment at the time of subcontract execution.
 - c. Obtain and furnish satisfactory evidence of required insurance from a responsible insurer.
2. If specific directories are to be used, CrowderGulf will check the directory for potential MWBE firms to be utilized then compares this list to our current list of local prequalified subs to find possible matches.
3. Contact MWBE firms that offer services similar to our scope of work. Initial contact is made by phone then followed up by fax and/or email, reiterating the phone conversation.
4. Emailed and/or faxed correspondence provides MBE firms with specific details regarding the request, i.e., scope of work directly from the RFP documents, registration and requirements information, and specific deadlines for submittal of these documents to the CrowderGulf MWBE Subcontracts Manager.
5. Should letters of intent from interested firms and further proof of MWBE certifications be required by the Client, CrowderGulf will compile the received documentation and review for completeness.

6. Only those firms that have met set deadlines and returned all requested documentation will be considered for inclusion in final proposal to the Client as a responsive M/WBE Firm.
7. All contacted firms are listed in proposal and delegated either responsive or non-responsive and the reason for this status.
8. **Should the appropriations assigned to the responsive M/WBE firms not meet the Client's percentage goal, firm percentages will be adjusted and executed by both parties upon mutual agreement.**
9. Current CrowderGulf client folders are updated yearly with current local pre-qualified subcontractors as well as M/WBE firm confirmations.
10. Upon activation, if any of the proposed local M/WBE firms are no longer able to fulfill assigned goals, CrowderGulf will identify other certified M/WBE firms to replace inactive M/WBE firms.

Reporting

With the nature of "Stand-By" event contracts being on an "as needed" basis, utilization/activation of the identified M/WBE firms will be based on CrowderGulf's activation by Client. Should the Client have yearly or quarterly reports to be submitted, CrowderGulf will file the needed reports upon request. As a matter of sound business practice, CrowderGulf is committed to promoting the use of small, minority firms and/or women owned small business firms for contract work whenever and wherever possible. Per Client compliance requirements under 44 CFR 206.10 and 2 CFR 200.321, CrowderGulf, as Prime Contractor, will take all affirmative steps required to assure that minority firms, women's business enterprises, and labor area surplus firms are used when possible.

Past Experience with S/W/MBE

CrowderGulf strives to maintain accurate records of past experience and subcontractor utilizations over the various activations requiring participation goals. As such, the table below reflects a partial listing of small and/or minority business participation dating back to the 2004 activation for Hurricane Ivan.

Client Name	Storm	MWBE	SBE
Austin, TX	2023 Ice Storm	0%	33%
Collier Co, FL	2023 Fish Kill	50%	100%
Collier Co, FL	2023 Misc.	100%	100%
Deer Park, TX	2023 Tornado	100%	100%
Dunedin, FL	2023 Idalia	0%	0%
Edgecombe Co, NC	2023 Tornado	0%	100%
Levy Co, FL	2023 Idalia	0%	0%
Montgomery Co, TX	2023 Misc.	0%	0%
Naples, FL	2023 Fish Kill	0%	100%
Nash Co, NC	2023 Tornado	0%	100%
North Little Rock, AR	2023 Tornado	50%	50%
Rocky Mount, NC	2023 Tornado	0%	0%
Sherwood, AR	2023 Tornado	33%	100%
St, Petersburg, FL	2023 Idalia	0%	0%
Taylor Co Schools, FL	2023 Idalia	100%	100%
Thomas Co, GA	2023 Idalia	0%	0%
Travis Co, TX	2023 Ice Storm	0%	60%
Virginia Beach, VA	2023 Tornado	0%	100%
Ware Co, GA	2023 Idalia	100%	100%
Apopka, FL	2022 Ian	0%	100%
Bonita Springs, FL	2022 Ian	54%	46%
Brevard Co, FL	2022 Ian	0%	67%
Castleberry, FL	2022 Ian	0%	83%
Charlotte Public Schools	2022 Ian	0%	100%
Cocoa Beach, FL	2022 Ian	0%	100%
Cocoa, FL	2022 Ian	0%	100%
Edgewater, FL	2022 Ian	40%	60%
Esteros, FL	2022 Ian	43%	43%
FDEM	2022 Ian	67%	83%
Flagler Beach, FL	2022 Ian	50%	100%
Fort Myers Beach, FL	2022 Ian	52%	62%

Client Name	Storm	MWBE	SBE
Fort Myers, FL	2022 Ian	50%	58%
Kissimmee, FL	2022 Ian	43%	86%
Lee Co School District	2022 Ian	0%	40%
Lee Co, FL	2022 Ian	44%	65%
Oak Hill, FL	2022 Ian	0%	100%
Ocoee, FL	2022 Ian	13%	75%
Okeechobee, FL	2022 Ian	100%	100%
Ormond Beach, FL	2022 Ian	0%	60%
Pembroke Pines, FL	2022 Ian	0%	100%
Ponce Inlet, FL	2022 Ian	0%	0%
Port Orange, FL	2022 Ian	0%	67%
Punta Gorda, FL	2022 Ian	0%	100%
Sanford, FL	2022 Ian	0%	67%
Sanibel, FL	2022 Ian	30%	48%
Sarasota Co, FL	2022 Ian	0%	67%
Satellite Beach, FL	2022 Ian	0%	67%
South Daytona, FL	2022 Ian	0%	60%
St. Pete, FL	2022 Ian	0%	100%
Synergy Charlotte Co School	2022 Ian	50%	50%
Venice, FL	2022 Ian	0%	40%
Volusia Co, FL	2022 Ian	25%	50%
Winter Garden, FL	2022 Ian	0%	75%
Biloxi, MS	2021 Maint. - Ida		50%
Lake Charles, LA	2021 LA Floods	50%	75%
Calcasieu Parish, LA	2021 LA Floods	50%	50%
Calcasieu Parish Waterways	2021 Laura	75%	75%
West Calcasieu Port	2021 Laura	100%	100%
Friendswood, TX	2021 Winter Storm		50%

Client Name	Storm	MWBE	SBE
Audubon Institute, LA	2021 Ida	100%	50%
Gulfport, MS	2021 Ida	50%	
St. John the Baptist Parish, LA	2021 Ida	38%	63%
Angleton, TX	2021 Nicholas		100%
Brazoria Co, TX	2021 Nicholas	33%	67%
Lake Jackson, TX	2021 Nicholas		100%
West Columbia, TX	2021 Nicholas		
Audubon Institute, LA	2020 Zeta		50%
Biloxi, MS	2020 Zeta		100%
D'Iberville, MS	2020 Zeta		100%
Gulfport, MS	2020 Zeta	22%	89%
Harrison Co, MS	2020 Zeta	20%	80%
Jackson Co, MS	2020 Zeta		100%
Pascagoula, MS	2020 Zeta		100%
Wiggins, MS	2020 Zeta		
Friendswood, TX	2020 TX Misc	50%	50%
Galveston Co, TX	2020 TX Misc		100%
Chattanooga, TN	2020 TN Tornado	60%	100%
Nashville/Davidson Co	2020 TN Tornado	38%	100%
AL DOT	2020 Sally	10%	80%
Atmore, AL	2020 Sally		100%
Baldwin Co, AL	2020 Sally	20%	70%
Bay Minette, AL	2020 Sally		100%
Daphne, AL	2020 Sally		75%
Fairhope, AL	2020 Sally	25%	75%
Gulf Shores, AL	2020 Sally	17%	67%
Okaloosa Co, FL	2020 Sally		
Orange Beach, AL	2020 Sally	11%	78%
Spanish Fort, AL	2020 Sally	33%	67%
Alexandria, LA	2020 Laura	25%	75%
Calcasieu Parish, LA	2020 Laura	23%	57%
DeQuincy, LA	2020 Laura	25%	50%
Iowa, La	2020 Laura	40%	60%
Lake Charles, LA	2020 Laura	33%	57%
Sulphur, LA	2020 Laura	30%	70%
Vinton, LA	2020 Laura	57%	43%
West Calcasieu Port	2020 Laura	100%	100%
West Lake, LA	2020 Laura	50%	80%
Newport News, VA	2020 Isaias		100%
GLO	2020 Hanna	100%	50%
NUE	2020 Hanna	100%	50%
Volusia Co, FL	2020 FL Tornado		100%
Iowa, LA	2020 Delta		100%
Port Arthur, TX	2020 Delta		
Dauphin Island, AL	2020 Cristobal	100%	100%
Harrison County, MS	2020 Cristobal		
Apalachicola, FL	2018 Michael	40%	60%
Bay Co, FL	2018 Michael	30%	70%
Carrabelle, FL	2018 Michael	50%	50%
Franklin Co, FL	2018 Michael	40%	60%
Jackson Co, FL	2018 Michael	40%	76%
Lynn Haven, FL	2018 Michael	38%	75%
Mexico Beach, FL	2018 Michael	0%	100%
Panama City Beach, FL	2018 Michael	0%	100%
Panama City, FL	2018 Michael	16%	63%
Parker, FL	2018 Michael	0%	83%
Washington Co, FL	2018 Michael	0%	0%

Client Name	Storm	MWBE	SBE
Bald Head Island, NC	2018 Florence		50%
Bolivia, NC	2018 Florence		67%
Brunswick Co, NC	2018 Florence		67%
Caswell Beach, NC	2018 Florence		67%
Duplin Co, NC	2018 Florence		83%
Fayetteville, NC	2018 Florence		100%
Jacksonville, NC	2018 Florence		100%
Leland, NC	2018 Florence		67%
Navassa, NC	2018 Florence		67%
North Topsail Beach, NC	2018 Florence		100%
Northwest, NC	2018 Florence		67%
Oak Island, NC	2018 Florence		67%
Onslow Co, NC	2018 Florence		90%
Richlands, NC	2018 Florence		100%
Sandy Creek, NC	2018 Florence		67%
SCDOT	2018 Florence		0%
Shallotte, NC	2018 Florence		67%
Swansboro, NC	2018 Florence		100%
Varnamtown, NC	2018 Florence		67%
Apopka, FL	2017 Irma	60%	40%
Arcadia, FL	2017 Irma	11%	56%
Aventura, FL	2017 Irma		100%
Bonita Springs	2017 Irma	33%	75%
Brevard Co., FL	2017 Irma	25%	75%
Castleberry, FL	2017 Irma	40%	80%
Charlotte Co., FL	2017 Irma		75%
Chatham, GA	2017 Irma		75%
Clay Co., FL	2017 Irma		100%
Cocoa Beach, FL	2017 Irma	33%	100%
Deltona, FL	2017 Irma	100%	67%
Desoto Co, FL	2017 Irma	9%	64%
Edgewater, FL	2017 Irma		100%
Edgewood, FL	2017 Irma	25%	50%
Estero, FL	2017 Irma		100%
FL DEP	2017 Irma	8%	92%
Flagler Beach, FL	2017 Irma		100%
Flagler Co., FL	2017 Irma		100%
Ft. Myers Beach, FL	2017 Irma	50%	100%
Ft. Myers, FL	2017 Irma	27%	73%
Glades. Co., FL	2017 Irma		100%
Hardee Co., FL	2017 Irma	14%	86%
Jupiter, FL	2017 Irma	29%	71%
Kissimmee, FL	2017 Irma	25%	88%
Lake Co., FL	2017 Irma	25%	75%
Lake Mary, FL	2017 Irma	38%	88%
Lakeland, FL	2017 Irma		100%
Lauderdale By The Sea, FL	2017 Irma		50%
Lee C, FL	2017 Irma	22%	80%
Miami Springs, FL	2017 Irma		83%
Miami, FL	2017 Irma	10%	70%
Mt. Dora, FL	2017 Irma		100%
Nassau Co., FL	2017 Irma		100%
North Captiva Island, FL	2017 Irma		100%
North Port, FL	2017 Irma	38%	63%
Ocala, FL	2017 Irma		50%
Okeechobee, FL	2017 Irma	29%	86%
Orange Co., FL	2017 Irma	40%	67%

Client Name	Storm	MWBE	SBE
Orange Park, FL	2017 Irma		100%
Orlando, FL	2017 Irma	18%	73%
Ormond, FL	2017 Irma		60%
Palm Coast, FL	2017 Irma		100%
Palmetto, FL	2017 Irma		100%
Plant City, FL	2017 Irma		
Plantation, FL	2017 Irma		
Polk Co., FL	2017 Irma	30%	40%
Punta Gorda, FL	2017 Irma		67%
Putnam Co., FL	2017 Irma	100%	100%
Sanford, FL	2017 Irma	29%	71%
Sanibel, FL	2017 Irma	38%	75%
Sarasota, FL	2017 Irma	33%	73%
St. Petersburg, FL	2017 Irma	25%	69%
Stuart, FL	2017 Irma		75%
Sumter Co., FL	2017 Irma	20%	60%
Sunny Isle Beach, FL	2017 Irma		100%
Sunrise, FL	2017 Irma		
Tarpon Springs, FL	2017 Irma		71%
Tybee Island, FL	2017 Irma		67%
Venice, FL	2017 Irma	25%	100%
Vero Beach, FL	2017 Irma		100%
Village Comm. Dev., FL	2017 Irma		60%
Village of Lazy Lake, FL	2017 Irma		
Village of Palm Springs, FL	2017 Irma	50%	
Wilton Manors, FL	2017 Irma		
Alvin, TX	2017 Harvey	17%	83%
Aranas Co, TX	2017 Harvey	19%	81%
Baytown, TX	2017 Harvey	67%	67%
Brazoria Co, TX	2017 Harvey	38%	77%
Chambers Co, TX	2017 Harvey	25%	100%
Clear Lake Shores, TX	2017 Harvey	50%	100%
Corpus Christi, TX	2017 Harvey		82%
Dickinson, TX	2017 Harvey	50%	86%
Friendswood, TX	2017 Harvey	46%	69%
Galveston Co, TX	2017 Harvey	80%	80%
Ingleside, TX	2017 Harvey	100%	100%
Jones Creek, TX	2017 Harvey	100%	100%
Lake Jackson, TX	2017 Harvey	100%	100%
LaMarque, TX	2017 Harvey	90%	90%
League City, TX	2017 Harvey		100%
Liberty Co, TX	2017 Harvey	40%	60%
Manvel, TX	2017 Harvey	50%	100%
Montgomery Co, TX	2017 Harvey	52%	71%
Nassau Bay, TX	2017 Harvey		100%
Newton Co, TX	2017 Harvey		100%
Nueces Co, TX	2017 Harvey		60%
Port Arthur, TX	2017 Harvey		67%
San Patricio Co, TX	2017 Harvey	11%	78%
Santa FE, TX	2017 Harvey	13%	88%
Seabrook, TX	2017 Harvey		100%
TX GLO	2017 Harvey		100%
Webster, TX	2017 Harvey	33%	100%
West Columbia, TX	2017 Harvey	83%	83%
Berkeley Co, SC	2016 Matthew		71%
Brevard Co, FL	2016 Matthew	29%	81%
Bunnell, FL	2016 Matthew	50%	100%

Client Name	Storm	MWBE	SBE
Chesapeake, VA	2016 Matthew	50%	50%
Clay Co, FL	2016 Matthew	20%	100%
Cocoa Beach, FL	2016 Matthew	25%	75%
Currituck Co, NC	2016 Matthew		100%
Deltona, FL	2016 Matthew		100%
Edgecombe Co, NC	2016 Matthew	100%	
Edgewater, FL	2016 Matthew		80%
Fayetteville, NC	2016 Matthew		67%
Flagler Beach, FL	2016 Matthew		80%
Flagler Co, FL	2016 Matthew	27%	60%
Fripp Island, SC	2016 Matthew	100%	50%
Garden City, GA	2016 Matthew	20%	60%
HHI, Blue Roof	2016 Matthew		100%
Hilton Head Island, SC	2016 Matthew	10%	69%
Jasper Co, SC	2016 Matthew		100%
Liberty Co, GA	2016 Matthew		100%
Long Cove Association	2016 Matthew		75%
Norfolk, VA	2016 Matthew		33%
Ocean Island Beach, NC	2016 Matthew	100%	
Ormond Beach, FL	2016 Matthew		25%
Palm Coast, FL	2016 Matthew	20%	60%
Port Wentworth, GA	2016 Matthew		67%
Raleigh, NC	2016 Matthew		33%
Rose Hill NC	2016 Matthew	100%	100%
SC DOT	2016 Matthew		
Stuart, FL	2016 Matthew	17%	100%
Sunset Beach NC	2016 Matthew	100%	100%
Thunderbolt, GA	2016 Matthew		67%
WindMill Harbour Association	2016 Matthew	25%	100%
Central, LA Flooding	2016 LA Flooding	0%	100%
Leon County, FL	2016 Hermine	20%	75%
Tallahassee, FL	2016 Hermine	8%	69%
Newport News, VA	2015 NA	50%	100%
Newport News, VA	2014 NA	33%	100%
Greensboro, NC	2014 Ice Storm Ulysses	27%	100%
Dorchester Co, SC	2014 Ice Storm Pax	33%	100%
Newport News, VA	2013 NA	100%	100%
Polk Co, FL Tornado	2012 Tornado	17%	50%
NJDEP	2012 Sandy	17%	67%
Alabama Tornadoes-P&J	2011 Tornado	13%	75%
Joplin- Asbell, MO	2011 Tornado	43%	43%
Joplin, MO	2011 Tornado	50%	75%
Colonial Williamsburg	2011 Irene	50%	50%
Dare Co DOT, NC	2011 Irene	25%	75%
Dare Co, NC	2011 Irene	43%	64%
Edenton, NC	2011 Irene	33%	100%
James City Co, VA	2011 Irene	14%	57%
Nags Head, NC	2011 Irene	20%	80%
NC DOT Various	2011 Irene	13%	63%
Newport News, VA	2011 Irene	30%	60%
Rocky Mount, NC	2011 Irene	50%	100%
Wilson, NC	2011 Irene	100%	100%
York Co, VA	2011 Irene	17%	67%
Biloxi, MS	2008 Ike	50%	50%
Bolivar Peninsula, TX	2008 Ike	28%	56%
Brookside Village, TX	2008 Ike	29%	43%



Client Name	Storm	MWBE	SBE
City of Beaumont, TX	2008 Ike	27%	64%
City of Dickinson, TX	2008 Ike	20%	40%
Clear Lake Shores, TX	2008 Ike	14%	57%
Deer Park, TX	2008 Ike	100%	50%
Friendswood, TX	2008 Ike	100%	50%
Galveston Co, TX	2008 Ike	15%	48%
Jefferson Co, TX	2008 Ike	33%	33%
Kemah, TX	2008 Ike	29%	43%
League City, TX	2008 Ike	36%	55%
Manvel, TX	2008 Ike	60%	60%
Montgomery Co. , TX	2008 Ike	35%	76%
Pearland, TX	2008 Ike	29%	57%
San Leon, TX	2008 Ike	100%	0%
Tiki Island, TX	2008 Ike	17%	42%
TX GLO	2008 Ike	100%	100%
Webster, TX	2008 Ike	50%	50%
Biloxi, MS	2008 Gustav	50%	50%
N. Miami, FL	2005 Wilma	17%	42%
Wilton Manors, FL	2005 Wilma	50%	50%
Jefferson Co, TX	2005 Rita	91%	36%
Lake Charles, LA	2005 Rita	15%	40%
Ft Lauderdale, FL	2005 Katrina	20%	30%
N Miami, FL	2005 Katrina	100%	100%
Pascagoula, MS	2005 Katrina	22%	46%
Pompano Beach, FL	2005 Katrina	45%	36%
Walton Co, FL	2005 Katrina	33%	33%
Wilton Manors, FL	2005 Katrina	25%	25%
Escambia Co, FL	2005 Dennis	13%	26%
Bay Minette, AL	2004 Ivan	17%	33%

CrowderGulf is committed to actively encouraging our minority subcontractors to apply for this State Certification. Below is a partial list of qualified subcontractors and their equipment. A qualified subcontractor list will be provided to the County for pre-approval prior to an event, upon request.



Exclusive Subcontractors

The subcontractors in the table below work exclusively for CrowderGulf. These subcontractors immediately begin deployment when a threat is imminent. They have a combined **114 double trucks (self-load truck and trailer)** that can be called upon at a moment's notice.

Exclusive Subcontractors & Past Work For CrowderGulf	Type Work	Activations with CrowderGulf	Master Subcontract #
Dawn Til Dusk Disaster LLC (Bethany, MO)	PUSH, ROW Hauling, Stumps, L & H, ROE Hauling, Beach/ Sand	38 Activations	12_133
Dotson & Sons (Higbee, MO)	ROW Hauling, L & H, Stumps	33 Activations	16_725
Gulf Services (Theodore, AL)	PUSH, ROW Hauling, L&H, Stumps, Site Mgt, Ditch work, PPDR	22 Activations	12_191
Hauling Away LLC (Mobile, AL)	PUSH, ROW Hauling, L&H, ROE Hauling, Stumps, Grinding, HaulOuts, Sand, Demo, Waterway Debris	93 Activations	12_223
S. St. George Enterprises (Fredonia, NY)	PUSH, ROW Hauling, L&H, Grinding, Stumps, HaulOuts, Site Work	84 Activations	13_376

Prime / Major Subcontractors

CrowderGulf maintains full compliance with current procurement regulations, specifically 44 CFR 206.10 and 2 CFR 200.321. Currently, we have subcontracts or Letters of Commitment with our Major Subcontractors listed below. Copies of the Letters of Commitment and consent to release Past Performance will be provided to the County upon request for the following subcontractors:

The Table below provides the business designation and the types of work these subcontractors have previously performed for CrowderGulf.

Business Designation: S= Small Business, MBE= Minority Business, HIS=Hispanic, WO- Women Owned

Prime Subcontractor	Business Designation	Number of Activations	PUSH	ROW/ROE Debris	Leaners / Hangers	Stumps	Grinding	Haul Outs	Sand / Beach	Demolition	Concrete	White Goods	Waterway / Dredging
4M Services (FL) Primary Contact: Jodi Martell 19500 Armeda Rd Alva, FL 33920 FEIN: 30-1017179 /863-303-1724/ martell3406@gmail.com		13	X	X				X					
ABC Hauling / RAL Services Corp (FL) Primary Contact: Rudy Largaespada 666 NW 23rd Street Miami, FL 33127 FEIN: 47-3267869 /786-972-5642 / abchauling12@gmail.com	S, MBE- His	32						X					
Ault Enterprises LLC (MI) Primary Contact: Richie Ault 4351 D 15 Rd, Bark River, MI 49807 FEIN: 26-0507912 906-399-4302 / richieault12@gmail.com	S	13	X	X						X			X
Barnhart Debris Removal (AR) Primary Contact: Sean Barnhart 2765 Columbia Rd 61, Magnolia, AR 71753 FEIN: 20-3400894 870-907-5893 / barnhart057@gmail.com		12	X	X	X	X				X	X	X	
Beeghly Tree (PA) Primary Contact: Ryan Beeghly 458 Hillvale Rd, Somerset, PA 15122 FEIN: 20-352-4227 / 814-444-8733 / rbeeghly@beeghlytree.com	S	11	X	X	X	X	X	X		X	X		X
C & W Trucking, Inc (FL) Primary Contact: Kris Creeden 703 Hennis Road Winter Garden, FL 34787 FEIN: 26-2765790 / 407-877-2600 / KrisC@cwglobal.net		16						X					
Clinton Lumber Co. LLC (MO) Primary Contact: Dusty Clinton 4775 CR 3380, Willow Springs MO 65793 FEIN: 20-2001172 / 417-331-6067 / carlajo_83@yahoo.com	S	11		X									
Creel Brothers, Inc. (LA) Primary Contact: Scott Creel 26400 Buford Creel Road, Franklinton LA 70438 FEIN: 72-1095784 / 985-839-4372 / scottcreel@creelbrothers.com		18	X	X	X	X		X					
Crooked River LLC (MO) Primary Contact: Nicole or Isaac Dotson 18025 Hwy C, Trimble, MO 64492 FEIN: 81-273-8406 / 816-813-9007 / nikikedotson@gmail.com	S, WO	2	X	X		X							
DEH Disaster Recovery LLC (GA) Primary Contact: Dodd Hartley 10133 Highway 92 Fort Valley, GA 31030 FEIN: 238-47-4881 / 850-377-5221 / Rhondodd@yahoo.com		23	X	X	X	X	X						
Dawn Til Dusk Disaster LLC (MO) Primary Contact: Andrew Callaway 28692 W Hwy 69 Bethany, MO 64424 FEIN: 20-3254163 / 660-425-8137 / callawayfarms@live.com	S	38	X	X	X	X			X	X	X	X	
DM Bass Inc (LA) Primary Contact: Suzanne Rome 54691 Hwy 16, Bogalusa, LA 70427 FEIN: 64-0890602 / 985-570-3980 / suzanne.rome@dm bass.com	S, WO	6	X	X									
Dotson & Sons (MO) Primary Contact: Tim Dotson 4500 Gordon Road Sturgeon, MO 65284 FEIN: 33-1010934 / 573-682-7600 / loghardtd@hotmail.com	S	31		X	X	X				X		X	
Four Points Recycling (NC) Primary Contact: Carroll Raynor 309 King Rd, Jacksonville, NC 28540 FEIN: 46-1003850 / 910-346-2047 / carrollraynor@gmail.com	S, WO	9		X			X	X	X				
Four R Equipment (FL) / Coastline Energy Ventures Primary Contact: JR Ruiz 3701 Southwest 128 Avenue Miramar, FL 33027 FEIN: 20-2065643 / 954-347-0280 / fourrequipment@yahoo.com	S, MBE - His	15		X				X					
Gaston Tree / Wood Resource Recovery (FL) Primary Contact: Bill Gaston 6424 NW 19th Dr Gainesville, FL 32653 FEIN: 59-3691567 / 352-378-3348 / bill@gastontdr.com	S	25	X	X	X	X	X	X					

Prime Subcontractor	Business Designation	Number of Activations	PUSH	ROW/ROE Debris	Leaners / Hangers	Stumps	Grinding	Haul Outs	Sand / Beach	Demolition	Concrete	White Goods	Waterway / Dredging
Gotus Trucking LLC (PA) Primary Contact: Mark Claypoole 166 Allison Road Harrisville, PA 16038 FEIN: 45-4533297 / 724-822-5603 / claypod1@gmail.com	S	29		X	X	X							
Gulf Atlantic Construction & Marine (AL) Primary Contact: Chance McConnell 8391 Ramsey Rd, Grand Bay, AL 36521 FEIN: 47-4037747 / 251-233-0133 / chance@gulfatlanticcm.com		17	X	X		X	X	X	X			X	X
Gulf Services (AL) Primary Contact: Lyman Ramsay, 5540 Business Parkway, Theodore, AL 36582 FEIN: 63-0879907 / 251-653-5075 / lyman.ramsay@gulfservices.us		22	X	X	X	X	X			X	X	X	
H2 Construction LLC (MO) Primary Contact: Renee Hostetter 702 W Walnut, Waverly, MO 64097 FEIN: 20-3532955 / 660-493-2555 / h2construction@live.com	S	10	X	X	X	X							
Hauling Away, LLC (AL) Primary Contact: Sara Pratt 10150 Ben Hamilton Road Theodore, AL 36582 FEIN: 45-2428798 251-402-3058 / sara@haulingaway.net	S, WO	90	X	X	X	X	X	X	X	X	X	X	X
HDR Trucking LLC (SC) Primary Contact: Henry Scharber 6380 Char-Augusta Rd, Bamberg, SC 29003 FEIN: 41-2184579 803-571-1929 / hdrtrucking@yahoo.com	S, WO	22	X	X	X	X	X	X			X		
JTL&S Property Preservation (TX) Primary Contact: Lance Nifong 6718 Wilford Rd, Beaumont TX 77705 FEIN: 27-1520917 / 832-775-3749 / lancejtls@yahoo.com	S	32	X	X	X							X	
Last Pass, Inc. (FL) Primary Contact: Adelaida Cesti 17890 SW 100th St, Miami FL 33196 FEIN: 88-1792476 / 786-237-9219 / lastpassinc1@gmail.com	S, WO His	10	X	X	X	X		X					
Lawn Rescue Plus (FL) Primary Contact: Giorgio Cesti 15700 SW 169 Ave Miami, FL 33187 FEIN: 46-5139503 786-446-2469 / lawnplusrescue@yahoo.com	S, MBE - His	34		X	X	X		X		X		X	X
McCombs Tree Service (FL) Primary Contact: Chuck McCombs PO Box 561004, Rockledge, FL 32956 FEIN: 59-2864291 / 321-636-2777 / cmccombs@cfl.rr.com	S	9		X	X								X
Michael's Tree Services (TN) Primary Contact: Irvin Lucas 3800 Knight Arnold Rd, Memphis, TN 38118 FEIN: 30-0204358 901-331-8205 / ILucas@mtlmemphis.com	S	12	X	X	X	X	X	X		X		X	
New Gen Environmental Group / Bil-Jim Construction (NJ) Primary Contact: Timothy Johnson 1358 Hooper Ave, Toms River, NJ 08753 FEIN: 46-1578632 / 732-905-3830 / newgenenvironmentalinc@gmail.com	S	12	X	X	X	X			X	X		X	X
ReclaimIt Enterprises (TN) Prime Contact: Randy Ball 300 Kingsport Hwy, Greenville, TN 37745 FEIN: 62-1575384 / 423-552-0870 / reclaimitenterprises@gmail.com	S	19	X	X	X			X	X		X		
Riccelli Enterprises (NY) Primary Contact: Richard Riccelli 6131 E. Taft Rd, N. Syracuse, NY 13212 FEIN: 16-1404955 / 315-433-5115 / richr@riccellienterprises.com		15						X					
S. St. George Enterprises (NY) Primary Contact: Steve St. George PO Box 348 Fredonia, NY 14063 FEIN: 16-1305517 / 716-672-2488 / steve@sstgeorge.com	S	83	X	X	X	X	X	X	X	X	X		
Statewide Tub Grinding / WLW (FL) Primary Contact: John Wagner, III PO Box 2689 Apopka, FL 32704 FEIN: 01-0607747 / 407-774-1100 / john@statewidegrinding.com		17	X	X		X	X				X		
Steadfast Services / Slick Machines (GA) Primary Contact: Trey Davis 1625 Lakeside Trail, Cummings, GA 30041 FEIN: 45-5521983 / 404-695-7844 / davis.steadfast@gmail.com		5	X	X	X	X	X	X	X	X	X		
Waterfront Recovery LLC (FL) Primary Contact: Lisa McCombs PO Box 561004, Rockledge, FL 32956 FEIN: 81-5316398 / 321-636-2777 / cmccombs@cfl.rr.com	S, WO	4			X								X

The table below provides a list of equipment that our list of qualified subcontractors in Florida Region 3 have at their disposal.

2024 FLORIDA Region 3 Potential Subcontractors Equipment	City	Dump Trucks	PickupW/DumpTir	Knuckleboom	Wheel Loaders	HalfTonPickupTruc	Hydraulic	TrailerMtd	LowbedTirWTracto	WaterTruck	AirCurtainBurner	BackhoeWLoader	Dozers	MotoGrader	Chipper	Tub Grinders	Self Loaders	Skid Steers	CDWakingFloors	Mulch Trailers	BucketTrucks	Barges	Workboats	VacTrucks
4CS Trucking & Excavation	Bunnell	16			4	7	10		1	1			2	1			1	5						
A & S Tree Service	Micanopy		1	1		3												2			1			
AACI Services, Inc	Palatka	1	1			2	2		1															
AAG Environmental, Inc.	Newberry	1	1			5	2		1														1	1
Advantage Lawn Care & Landscaping, LLC.	Gainesville	1																1						
Airborne Tree, Inc.	Summerfield			5													1	2			2			
Alachua County Tree Service	High Springs				1													1						
All Pappy's Tree & Tractor	Jacksonville		3						2									1						
Ambiance Earthworks	St. Augustine	2	1		1	2												2						
American Choctaw, LLC.	Fernandina Beach	3	1	1	3	1	3	1	1	1	1	1	2	1	1	2	2	3	1	1	1	1	1	1
Anomalos Industries LLC	Tampa	2	2	1								1				1	1	2		1		1	4	1
Another Contract Solution, Inc.	Jacksonville		1		5																			
Arbor Pro	Jacksonville	1	1			1								1				1						
Ashley's Lawn Service	Palatka	11	10				2											10						
Belcorp, INC	Jacksonville				6		6			1						4								
Boat Lift Doctor, LLC.	Bunnell		1				1															1	1	
Branching Out Recovery, LLC.	Jacksonville	3		1													3	2						
C & R Tree Care, LLC.	Archer													1							1			
D.R. Durrance Trucking	Chiefland		1			1												2						
Daniel R. Jones Excavation & Demolition	St. Augustine	6	1		4		2	1	1		1													
David Conner	Green Cove Springs	1					1																	
David Wayne Owens Trucking	Dunnellon	1																						
DT1	Bellevue	1			1				1															
Environmental Land Services	Bunnell	2	3						1	1	1							1	3					
Environmental Services, Inc.	Jacksonville																							
F & S Land Service LLC	Callahan	1											1				2							
Florida Land Development, Inc.	Ocala	5	3		5	18							2					5						
Flyway Access LLC / Conrad Tree	Ocala			7	4		1		1	1	2				12		7	7			15			
Gaston's Tree Debris Recycling / Wood Resource Recovery	Gainesville			10	12	8	12		2			2		2	6	8	4			14	2			
Geer Contracting, Inc.	Middleburg	4			3		2		2		1		2			1				1				
Gray's Tree Service	Gainesville	10		6													10	3						
Gulf Coast Marine & Equipment Services	Palatka	3					1					1						1				6	1	
H&S Mobile Home Inc	Lowell		1			3							1					2						
Hall Brothers	Chiefland		5				1						2					3						
Hall's Trucking, Inc.	Williston	4		1	1	2																		
Hammock Tree Service	Dunnellon	1		3			1											1						
Interrail Signal Inc.	Jacksonville	4		3	6	40	7	5	3			10			2			5						3
Jerry Herring Outdoor Services	Gainesville	3																						
JimCo Site Services, Inc	Green Cove Springs						4		1				1			1		2	1					
Johnson & Sons Tree Service, Inc.	Newberry	12	4	10	6	10	6	1	3		1	2	2	1	1	1	25	12			23			
Joshua Harris	St. Petersburg																							1
Junk Bee Gone LLC	Jacksonville																1							
Khaos Recovery Corp.	Trenton				1													1						

2024 FLORIDA Region 3 Potential Subcontractors Equipment	City	Dump Trucks	PickupWDumpTr	Knuckleboom	Wheel Loaders	HalfTonPickupTruc	Hydraulic	TrailerMtd	LowbedTrWTracto	WaterTruck	AirCurtainBurner	BackhoeWLoader	Dozers	MotoGrader	Chipper	Tub Grinders	Self Loaders	Skid Steers	CDWalkingFloors	Mulch Trailers	BucketTrucks	Barges	Workboats	VacTrucks
Kirklyn Enterprises, Inc	Green Cove Springs	1	1			1																		
L & M Bobcat Services, Inc.	Bunnell		5															3						
L.E. Land Clearing, LLC.	Palatka																1	2						
Langston Tree Service, Inc.	Trenton																2	2				1		
Logan McKinley	Lawley			3		3			3								1	3		2				
M.Y. Contractors, Inc.	Jax	5				2											1	2				1		
Macs Tree Incorporated	Middleburg		1			2												3				1		
Manniels' Bobcat & Landclearing Inc.	Palm Coast		4	1				2						1										
Marion Tree Trimming	Candler	1	4						4					2		4	2				5			
Mills Creek Services	Hilliard		3	1		1												2						
MY Contractors	Jacksonville	2	3	1		4					1							1						
North Florida Landscape Management Inc.	Starke																1							
NuTerra Management	Jacksonville	10																	5					
Ocala Tractor, LLC	Ocala	2									2	2						2						
Outdoor Solutions of Central FL., LLC.	Citra		2	1	3				1		1						1	1			1			
Proline Tree Experts	Jacksonville		1															1						
Protech Renovations	Williston	1																1						
Reliability Plus LLC	Palatka		2		1	3			1									1						
Ressler's Professional Tree Service, Inc.	Chiefland		1			1											2	1				1		
Rhino International, LLC.	Jacksonville	30	50	4	12		9	20	5	5	2	5	6	4	6	2	8	11	4	6	5	2	4	4
Roberts Trucking, INC.	Williston			2	1		1		2				1											
Shawn Wright Debris Removal	Ocala		2																					
She & I, LLC.	Trenton (Chiefland)		1			1																		
Sims Trucking Inc.	St. Augustine	14					2				1	1	1					2						
Southern Bobcat Services, LLC.	Middleburg		2			3	2					1						5				2	1	
Strategic Investments LLC	Jacksonville	1	5	3		8	1											4				1	1	
Stripe Industries Inc.	Jacksonville	9	4	3	2	2	3	1	2	2		1	1		3		2	2						
That Girl Lawncare & Landscaping Design	St. Augustine	1															1	1			1			
The Shepherd's Landscaping	Belleview					20						1						1						
Top Tier Site Prep, LLC.	Trenton		20	3	3	5	3	4	1	1		1	3		1			10	2	4	5			
Total Farm Maintenance LLC	Morrison		10		2		2					1									1			
Total Urban Forestry, llc	Ocala	2	1		1	5	2		1								3	1						
Tree Medic Tree Surgeons, Inc.	St. Augustine	2	2	1	1	2	1	1	2			1	1		2		1	1				1		
US Roof Recycle	Jacksonville Beach						1					1						1						
Wood Resource Recovery	Gainesville			10	12	8	12		2				2		2	6	8	4		14	2			
WWWoods Tractor Cleanup & More LLC	Green Cove Srings		1																					

CrowderGulf Company-Owned Equipment Assets

PETERBILT Trucks/Trailers Combo					
Year	Model	Vin#	Year	Model	Vin#
2023	367 Debris Combo	1NPTX4EX0PD801027	2019	567 Debris Combo	1NPCL40X1KD614651
2023	367 Debris Combo	1NPTX4EX2PD801028	2019	567 Debris Combo	1NPCL40X8KD614646
2023	367 Debris Combo	1NPTX4EXXP868427	2019	567 Debris Combo	1NPCL40XXKD614647
2023	367 Debris Combo	1NPTL40X4PD813636	2019	567 Debris Combo	1NPCL40X3KD614652
2023	367 Debris Combo	1XPTD40X7PD868424	2019	567 Debris Combo	1NPCL40X0KD614639
2022	367 Debris Combo	1NPTX4EX3ND792612	2018	389 Debris/Combo	1XPXDPOX8JD480600
2022	368 Debris Combo	1NPXL40X1ND808991	2018	367 Debris/Combo	1NPXX4EX8JD488588
2022	367 Debris Combo	1NPTX4EX1ND792613	2018	367 Debris/Combo	1NPTX4EX3JD492774
2021	367 Service Truck	1NPTH47X6MD765477	2018	367 Debris/Combo	1NPTX4EX5JD492775
2021	367 Debris Combo	1NPTX4EX3MD764907	2018	389 Debris/Combo	1XPXDPOX8JD480600
2021	367 Debris Combo	1NPTX4EX3MD764908	2018	367 Debris/Combo	1NPXX4EX8JD488588
2021	367 Debris Combo	1NPTX4EX3MD764909	2018	389 Debris/Combo	1XPXD40X3JD498730
2021	367 Debris Combo	1NPTX4EX3MD764910	2018	389 Debris/Combo	1XPXD40X1JD452166
2021	367 Debris Combo	1NPTX4EX3MD764911	2017	389 Debris/Combo	1XPXP4TX4HD408644
2021	367 Debris Combo	1XPTD40X3MD766243	2017	367 Debris/Combo	1NPTX4EX9HD412906
2021	367 Debris Combo	1NPTX4EX0MD736899	2017	367 Debris/Combo	1NPTX4EX5HD449323
2021	367 Debris Combo	1NPTX4EX3MD736900	2016	367 Debris/Combo	1NPTX4EX7GD292571
2021	367 Debris Combo	1NPTX4EX2MD749914	2014	367 Debris/Combo	1NPTX4EX4ED237394
2021	367 Debris Combo	1NPTX4EX4MD749915	2013	367 Debris/Combo	1NPTX4EX7DD178887
2020	367 Debris Combo	1NPTX4EX7LD640346	2013	389 Debris/Combo	1XPXD49X4DD192224
2020	367 Debris Combo	2NPTX4EXXLM673996			
2020	367 Debris Combo	2NPTX4EX1LM673997			
2020	367 Debris Combo	1XPTD40X4LD688053			
2020	367 Debris Combo	1XPTD40X4LD723562		Kenworth Trucks	
2020	367 Debris Combo	1XPTD40X6LD722672	2022	T880	1NK-ZXPTX-4-NJ478698
2020	367 Debris Combo	1NPTX4EX7LD722674	2015	T800 Combo	1XKDD49X5FJ436315
2020	367 Debris Combo	1NPTX4EX9LD722675			
2020	367 Debris Combo	1NPTX4EX5LD723564			
2020	367 Debris Combo	1NPTX4EX3LD723563			
2020	367 Debris Combo	1NPTX4EX7LD723565			
2020	367 Debris Combo	1NPTX4EX1MD754781			
2020	367 Debris Combo	1NPTX4EX3MD754782			
2020	367 Debris Combo	1XPTD40X5MD762288			

Skid Steer Loaders				Skid Steer Loaders			
Year	Make	Model	Vin#	Year	Make	Model	Vin#
2019	CAT	279D	CAT0279DARB901109	2016	Cat	279D	CAT0279DEGTL03016
2022	Caterpillar	279D3	RB903797	2018	Cat	299D	CAT0299DLFD203290
2019	Caterpillar	279D	CAT0279DEGTL06966	2006	Caterpillar	246B	CAT0246BLPAT03480
2005	Bobcat	T300	521912526	2006	Bobcat	T300	530012266
2007	Caterpillar	262B	PDT01685	2010	Caterpillar	268B	CAT0268BJLBA01424
2007	Caterpillar	277C	CAT0277CTJWF00578	2010	Caterpillar	299C HF	MBT01588
2006	Daewoo	155XL	AG00211	2011	Bobcat	T300	525415845
2006	Bobcat	T190	531614194	2008	JD	650-J	T0650JX173003

Excavators				Excavators			
Year	Model	Vin#	Vin#	Year	Model	Vin#	Vin#
2021	Caterpillar	309	GG901074	2008	Kubota	KX913R1S	31194
2021	Caterpillar	335	XBE00431	2007	Cat	328D LCR	GTN139
2022	Caterpillar	325	TEL11060	2007	Cat	302.5	CAT3025CJGBB01604
2022	Caterpillar	320 Long Reach	MYK11404	2006	Kobelco	SK70SR-1E	YT0408468
2022	Caterpillar	335	XBE00717	2005	CAT	325CL	CAT0325CVCRB01486
2021	Caterpillar	330 Long Reach	WCH10744	2005	CAT	M318C	CATM318CKBC201044
2021	Caterpillar	325	TEL10067	2005	CAT	325CL	CAT0325CEBFE01812
2019	Caterpillar	309CR	CAT00309CGG900247	2005	Komatsu	PC35 MR-2	KMTPC096T05006313
2019	Caterpillar	335FLCR	CAT0335FTSGJ20670	2004	CAT	320	PAB01355
2018	John Deere	345G	1FF345GXVJF020041	2004	Kobelco	SK70SR	YT01-03382
2018	Caterpillar	335FL	SGJ20224	2004	Komatsu	200	KMTPCO49K87C5037
2018	Caterpillar	335FL	SGJ20224	2004	Hyundai	R55W3	10014
2016	John Deere	210G	1FF210GXHGF523928	2004	CAT	330CL	DKY 02901
2014	John Deere	300G	1FF300GXHDF710007	2003	CAT	325CL	CRB00550
2017	John Deere	60G Mini	1FF060GXKGG288041	2002	JD	200C-LC	FF200CX505406
2017	CAT	308	308E2CRSB-FJX08636	2001	CAT	320CL	PAB04298
2017	John Deere	245G	1FF245GXCHF800280	2001	Case	9007B	DAC0072321
2006	John Deere	120-C	FF120CX035517				
2006	Kubota	U35SS	30398				
2006	Kubota	U35SS	30251				
2006	Cat	320CL	PAB4383				
Wheel Loaders							
Year	Make	Model	Vin#	Year	Make	Model	Vin#
2022	John Deere	304L	1LU304LXPZB056532	2020	CAT	938M	P5K00934
2022	John Deere	304L	1LU304LXPZB065327	2019	CAT	908M	H8802418
2021	Caterpillar	908M	MCH8804997	2019	John Deere	644K	1DW644KZCKF700623
2021	John Deere	724P	1DW724PAKMLZ12430	2019	Kubota		11213
2021	John Deere	644P	1DW644PAJMLZ12094	2018	John Deere	724K	1DW724KZCJF692256
2021	Caterpillar	908M	MEH8804951	2018	CAT	908M	CAT0908MKH8803210
2020	Caterpillar	908M	H8804534	2018	CAT	908M	CAT0908MHH8803653
2021	Caterpillar	908M	MEH8804951	2018	John Deere	724K	1DW724KZCJF692256
2020	John Deere	304L	1LU304LXTZB065410	2009	CAT	930H	DHC01497
2020	CAT	908M	H8804484	2014	CAT	924G	9SW01859
2020	CAT	938M	J3R08835	2011	CAT	930H	DHC02274
2020	CAT	908M	CAT0908MEH8804366	2014	CAT	908H	CAT0908HJJRD01594
2020	CAT	908M	CAT0908MCH8804417	2016	CAT	908M	CAT0908MJH8801071
2020	John Deere	624L	1DW624LZCKF701582	2017	John Deere	624K	1DW624KZCGF674473
2020	Caterpillar	908M	H8804534	2017	John Deere	624K	1DW624KZLGF676803
2020	John Deere	724L	1DW724LZALL705763	2017	CAT	908M	CAT0908MCH8801198
2020	John Deere	750L	1T0750LXAMF391506	2017	CAT	908M	H8800928
				2015	CAT	914K	CD2000596
				2017	John Deere	644K	1DW644KZJHF680047
				2018	CAT	908M	CAT0908MCH8802397

Dozers							
Year	Make	Model	Vin#	Year	Make	Model	Vin#
2022	CAT	D1	XKL00610	2008	Komatsu	D39PX-22	3059
2022	CAT	D6	SGG01366	2006	CAT	D3GLGP	BYR01437
2022	CAT	D6	SGG01365	2006	John Deere	450-JLT	T0450JX122072
2021	John Deere	700L	1T0700LXMF403551	2005	John Deere	450-J	T0450JX104665
2021	CAT	D3	XKY00651	2005	John Deere	650J	T0650JX111587
2019	Caterpillar	D6T	RDC00436	2005	CAT	D6R	AAX01404
2011	CAT	D3K LGP	LLL00382	2005	CAT	D5N	AKD1461
2011	CAT	D3K LGP	LLL00388	2004	CAT	D3JXL	CAT00D3GCJMH 00732
2011	John Deere	450-J LGP	T0450JX181468	2004	CAT	D6N	CAT00D6NVALY 00800
2011	John Deere	650-J	T0650JX173003	2004	John Deere	550H	T0550HX937488
2010	CAT	D5K LGPARO	CAT00D5KJYYY00703	2001	John Deere	450J	T0450JX103785
2008	CAT	D3K LGP	LLL00568	1999	John Deere	450H	T0450HX922582
Grinders							
Year	Make	Model	Vin#	Year	Make	Model	Vin#
2020	Diamond Z	Horizontal/tracks	1D9FX5202MC834009	2020	Diamond Z	1463B Tub Grinder	1D9FX483XLC83 4223
2021	Diamond Z	Tub	1D9FX460XNC834025	2020	Diamond Z	7000TKT	1D9FX520MC834 008
Fork Lifts							
Year	Make	Model	Vin#	Year	Make	Model	Vin#
2019	Caterpillar	DP40N1		2004	CAT	480F	9NF00558
2018	Caterpillar	TL943D	MLJ00715	2002	CAT	V60B	52J00932
2007	CAT	TH63	5WM03130	2001	CAT	2EC20	A2F0260387
2007	Yale	543372	GLP11MCNSB098	2001	CAT	GC25	4EM04516
2005	JCB	930	SLP930025E0824674				
Generators							
Year	Make	Model	Vin#	Year	Make	Model	Vin#
2020	Allmand 65 Generator	65KW	4TCSU6526KHT14494	2011	Generac	97A06245-S	2038141
2020	Allmand 65 Generator	65KW	4TCSU6524KHT14493	2011	Magnum	MMG55FH 45kW	800390
2020	Allmand 45 Generator	45KW	23-000459	2011	Magnum	MMG35FH 25kW	73344, 73345, 73318
2020	Allmand 45 Generator	45KW	23-000458	2007	Miller Bobcat	250NT	LC574759
2013	Honda	6500Watt	EAPC-1010707	2006	Miller Bobcat	250NT	LE209010
				2006	Miller Bobcat	250NT	LF205099

Specialty Debris Removal Equipment			
Year	Make	Model	Vin#
2018	Ponsee	Harvester	A220033
2019	Ponsee	Ergo	A220025
2019	Ponsee	Buffalo King	A120208
2020	Ponsee	Buffalo King	A120263
2020	Ponsee	Buffalo	A081136
2020	Ponsee	Cobra 8W	A260071
2018	Ponsee	Buffalo King 8W	PONS24GATAA120072

Barges				
<u>Size</u>	<u>Type</u>	<u>Material</u>	<u>Capacity</u>	<u>Notes</u>
24'x8'	Debris Barge	Fiberglass	8,000 lbs.	Shallow Draft Barge
28'x8.5'	Debris Barge	Aluminum	12,000 lbs.	Shallow Draft Barge
30'x10'	Debris Picker Barge w/ Grapple	Steel	14,000 lbs.	Shallow Draft Barge
30'x10'	Debris Picker Barge w/ Grapple	Fiberglass	14,000 lbs.	Shallow Draft Barge
30'x10'	Debris Picker Barge w/ Grapple	Aluminum	14,000 lbs.	Shallow Draft Barge
40'x8'	Pin-Together Barge	Steel	10,000 lbs.	Deck Barge
40'x8'	Pin-Together Barge	Steel	10,000 lbs.	Deck Barge
40'x8'	Pin-Together Barge	Steel	10,000 lbs.	Deck Barge
40'x8'	Pin-Together Barge	Steel	10,000 lbs.	Deck Barge
40'x8'	Pin-Together Barge	Steel	10,000 lbs.	Deck Barge
40'x8'	Pin-Together Barge	Steel	10,000 lbs.	Deck Barge
40'x8'	Pin-Together Barge	Steel	10,000 lbs.	Deck Barge
40'x11'	Debris Picker Barge w/ Grapple	Steel	20,000 lbs.	Shallow Draft Barge
48'x12'	12" Hyd Dredge	Steel	N/A	15' Dredging Depth - 36" Pump
50'x20'	Spud Barge	Steel	40,000 lbs.	Shallow Draft Spud Barge
55'x11'	Debris Picker Barge w/ Grapple	Steel	24,000 lbs.	Shallow Draft Barge
120'x30'	Deck Barge	Steel	150 Tons	Deep Draft Barge
120'x30'	Deck Barge	Steel	150 Tons	Deep Draft Barge
120'x30'	Spud Barge w/ Crane	Steel	150 Tons	Deep Draft Barge



5. Required and Optional Forms

Pictured: 2018 Hurricane Michael Bay County, FL



Levy County, FL

RFP2024-003 for Disaster Debris Removal and Disposal Services

PROPOSAL SIGNATURE FORM

The undersigned attests the authority to submit this proposal and to bind the proposer herein named to fully perform in accordance with the Request for Proposals (the "RFP"), if the proposer is awarded a contract by the County. The undersigned further certifies they have read the entire RFP package, and any other documentation relating to the RFP, and that this proposal is submitted with full knowledge and understanding of the requirements contained therein.

Proposer is an (please check one):

INDIVIDUAL	<input type="checkbox"/>
PARTNERSHIP	<input type="checkbox"/>
CORPORATION	<input checked="" type="checkbox"/>
JOINT VENTURE	<input checked="" type="checkbox"/>
LLC	<input type="checkbox"/>

Name: CrowderGulf Joint Venture Inc.

Primary Office Address: 5629 Commerce Boulevard East


City, State, Zip: Mobile, AL 36619

Address (Servicing Levy County if Different from Above): N/A

Email Address: jramsay@crowdergulf.com

Name/Title of Levy County Rep: Ashley Ramsay-Naile, President

Telephone: 251-459-7430 Fax: 251-459-7433

Signature:  Date: 06/06/2024

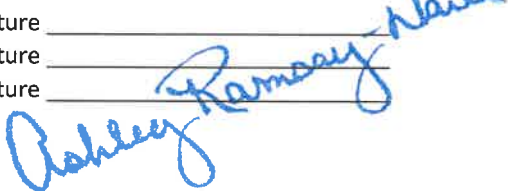
Is Proposer a small or minority business, women's business enterprise, or labor surplus area firm?
 Yes No (Check which is applicable)

Cost/Fee Proposal (attached) Yes No

Addenda are considered a binding part of the RFP and it is critical each proposer acknowledge receipt of same. Your proposal may be considered non-responsive if receipt of addendum is not acknowledged below.

Receipt of Addenda Acknowledged:

Addendum No. <u>1</u>	Dated <u>05/31/2024</u>	<u>ARN</u>	Signature _____
Addendum No. <u>2</u>	Dated <u>05/31/2024</u>	<u>ARN</u>	Signature _____
Addendum No. <u>3</u>	Dated <u>06/06/2024</u>	<u>ARN</u>	Signature _____
<u>4</u>	<u>06/10/2024</u>	<u>ARN</u>	Signature _____





Levy County Board of County Commissioners
Procurement Department
310 School Street
P.O. Box 310
Bronson, FL 32621
Phone: 352-486-5218

Addendum 4: RFP_2024_003
Issued: June 10, 2024
Pages: 1

A handwritten signature in blue ink that reads "Ashley Ramsay-Naile".

Signature: Ali Trethewey

Proposers shall acknowledge receipt of this Addendum on their submittal.

Questions/Clarifications/Answers:

- **The time proposals are due is incorrect on DemandStar. Proposals are Due June 12, 2024 at 2:00 PM not 8:00 AM**



Levy County Board of County Commissioners
Procurement Department
310 School Street
P.O. Box 310
Bronson, FL 32621
Phone: 352-486-5218

Addendum 3: RFP_2024_003

Issued: June 6, 2024

Pages: 5

Signature: Ali Trothaway

Proposers shall acknowledge receipt of this Addendum on their submittal.

Questions/Clarifications/Answers:

1. On Page 16 of the RFP; the RFP references maps available for the TDSRS(s). Would you provide a copy of the TDSRS(s) maps or at least a listing of the TDSRS(s)?
 - a. See attached Maps to this Addendum.
2. I understand that Contractor will be responsible for paying the tipping fees. Will the County reimburse the Contractor for those tipping fees at cost with no markup?
 - a. Proposers need to incorporate in their costs.
3. Will the 2 additional 1-year terms be exercised at the consent of both parties?
 - a. See Part 3 Form of Contract, Article 6, Section 6.1, second sentence.
4. Can you please provide the bid tabulations, awardees, and price evaluations from the previous bidding cycle?
 - a. See attached for bid tabulations. Awardees has already been answered in Addendum 1.
5. Will the landfill/tipping fees be treated as a pass-through expense?
 - a. No.
6. Will annual contract price increases based on Consumer Price Index (CPI) be allowed?
 - a. Yes, with approval of both parties.
7. The Scope mentions the cutting of trees several times, would the County consider adding line items to cover this possibility? If not would the County like the contractor to include the cutting into their unit rate price for veg removal?
 - a. All bidders may include their rate price for veg removal on a separate page.
8. Please explain specifically how the pricing of one proposal will be evaluated against the pricing from another proposal?
 - a. See Part 2, Section Tab 3 Price Proposal.

Ashley Ramsay-Naile



Levy County Board of County Commissioners
Procurement Department
310 School Street
P.O. Box 310
Bronson, FL 32621
Phone: 352-486-5218

Addendum 2: RFP_2024_003

Issued: May 31, 2024

Pages: 2

Signature: Ali Tretheway

Proposers shall acknowledge receipt of this Addendum on their submittal.

Questions/Clarifications/Answers:

1. Updated Sworn Statement on Public Entity Crime Form Attached.

Ashley Ramsay-Naile



Levy County Board of County Commissioners
Procurement Department
310 School Street
P.O. Box 310
Bronson, FL 32621
Phone: 352-486-5218

Addendum 1: RFP_2024_003

Issued: May 31, 2024

Pages: 3

Signature: _____

Ali Trethewey

Ashley Ramsay-Naile

Proposers shall acknowledge receipt of this Addendum on their submittal.

Questions/Clarifications/Answers:

1. Typically, performance and payment bonds are usually required after award, not prior to. Is the performance and payment bond form required upon submittal of our proposal, and if so, what is the amount required?
 - a. **The following is added to Article 4 of the Form of Agreement:**
4.6 Performance and Payment Bond Requirements: Performance and Payment Bonds are not required for work orders below the Simplified Acquisition Threshold set forth in 2 CFR 200.88 (which is currently \$250,000) and other related federal regulations. Prior to commencement of a work order that may exceed such Simplified Acquisition Threshold (which is currently \$250,000), a Contractor shall fill a 100% Performance and Payment Bond (using the Form in Part 4 of this RFP). The recorded Performance and Payment Bond shall be provided to the Department, 7911 NE 90th Street, Bronson, Florida 32621, and prior to the commencement of any services. Performance and Payment Bonds must be increased in accordance with any change order increases on a work order, or with each work order, as the case may be.
2. The cover page checklist says we must include a Sworn Statement of Public Entity Crime, but there is no form attached to the RFP. Will this Form be provided?
 - a. **See Form Attached to this Addendum, Page 3.**
3. For this contract will the County or the Contractor be responsible for the tipping and disposal fees at local landfills?
 - a. **The Contractor will be responsible.**
4. Page 11 state that no less than three respondents will be recommended to the Board. Will the three respondents be ranked in order of Primary, Secondary, and Tertiary, or will they simply be a qualified vendor list?
 - a. **The Contractor will be a qualified vendor.**
5. Which Contractor held the previous or holds the current contract for the services requested in this solicitation?
 - a. **This was last awarded in 2017 to Grubbs Emergency Services, LLC, Crowder Gulf, and Bergeron Emergency Services.**



Levy County Board of County Commissioners
Procurement Department
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6. During Hurricane Idalia, did the County activate their current debris removal contractor?
 - a. **Yes**
7. How many cubic yards was collected in that event?
 - a. **147,000 Cubic Yards was collected for that event.**
8. For any future events, is it the County's intent to have the State (FDOT or FDEM) manage the debris removal and to use this contract as a back-up?
 - a. **It is the County's intent to use our own Contractors.**

DRUG FREE WORKPLACE FORM

DRUG-FREE WORKPLACE: Levy County is a Drug-Free Workplace. It is strongly suggested that the attached Drug-Free Workplace Form be signed and returned to this office with the proposal.

The undersigned Proposer in accordance with Section 287.087, Florida Statutes, hereby certifies that the Proposer CrowderGulf Joint Venture Inc. (name of firm or individual) does:

1. Publish a statement notifying employees that the unlawful manufacture, distributions, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business’s policy of maintain a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee’s community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.

NAME OF PROPOSER:
Ashley Ramsay Nail

Signature: Ashley Ramsay-Nail
 Title: President
 Date: 06/06/2024

NON-COLLUSION AFFIDAVIT

I, Ashley Ramsay-Naile of the County of Mobile

According to law on my oath, and under penalty of perjury, depose and say that:

1. I am President of the firm of CrowderGulf Joint Venture Inc. providing this proposal in response to the RFP for State Lobbyists Services, and that I executed the said proposal with full authority to do so.
2. This response has been arrived at independently without collusion, consultation, communication or agreement for the purpose of restricting competition, as to any matter relating to qualifications or responses of any other responder or with any competitor; and no attempt has been made or will be made by the responder to induce any other person, partnership or corporation to submit, or not to submit, a response for the purpose of restricting competition;
3. The statements contained in this affidavit are true and correct, and made with full knowledge that Levy County relies upon the truth of the statements contained in this affidavit in awarding any contract for any services resulting from this RFP.

Ashley Ramsay-Naile

Signature of Proposer Representative

06/06/2024

Date

STATE OF: Alabama

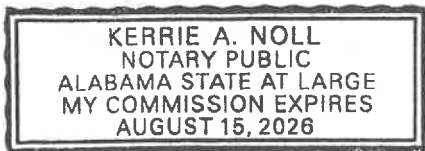
COUNTY OF: Mobile

Sworn to (or affirmed) and subscribed before me by means of physical presence or online notarization, this 6th day of June, 2024, by Ashley Ramsay-Naile (name), as President (title) for CrowderGulf Joint Venture Inc.(name of proposer). Personally known OR Produced Identification _____ (type of identification)

Kerrie A. Noll

NOTARY PUBLIC

My Commission Expires: 08/15/2026



CONFLICT OF INTEREST DISCLOSURE STATEMENT

The award hereunder is subject to the provisions of Chapter 112, Florida Statutes. All proposers must disclose with their proposals or bids the names of: (1) any officer, director, employee or agent of proposer is also an officer or an employee of the Levy County Board of County Commissioners; (2) any officer, partner, director or proprietor of the proposer is the spouse or child of one of the members of the Levy County Board of County Commissioners; (3) any County officer or employee who owns, directly or indirectly, an interest of five percent (5%) or more in the proposer or any of its branches or affiliates; (4) any employee, agent, lobbyist, previous employee of the Board, or other person, who has received or will receive compensation of any kind in connection with the response to this RFP.

All proposers are also required to include a disclosure statement of any potential conflict of interest that the proposer may have due to other clients, contracts, or interest associated with the performance of services under this RFP and any resulting agreement. Use additional sheets if necessary.

(1) Names of Officer, Director, Employee or Agent that is also an Employee of the Board:

(2) Names of Officer, Partner, Director or Proprietor who is spouse or child of Board Member:

(3) Names of County Officer or Employee that owns 5% or more in Proposers firm:

(4) Names of applicable person(s) who have received compensation:

Description of potential conflict(s) with other clients, contracts or interests:

N/A

Check here if none of the above are applicable:

Signature:

Ashley Ramsay-Naile

Printed Name:

Ashley Ramsay-Naile

Proposer Name:

Crowder Gulf Joint Venture Inc.

Date:

06/06/2024

VENDOR INFORMATION SHEET

DATE: 06/06/2024

COMPANY NAME: CrowderGulf Joint Venture Inc.

PHYSICAL ADDRESS: 5629 Commerce Boulevard East

MAILING ADDRESS: (Same as above)

CITY: Mobile STATE: Alabama ZIP: 36619

TELEPHONE NUMBER: 251-459-7430

FAX NUMBER: 251-759-7433

TOLL FREE NUMBER: 1-800-992-6207

EMAIL: jramsay@crowdergulf.com

FEID NUMBER: 01-0626019 OR SSN: N/A

CONTACT PERSON: Ashley Ramsay-Naile

TITLE: President

CONTACT NUMBER: 251-459-7430




The information requested above is necessary to update our files or to add your name to the County's vendor list. You are a vital part of the operation of Levy County and we want to thank you for your support. The information on this form will allow us to pay you for the goods and/or services we have received in a timely manner and give us the ability to contact the necessary person in case there is a problem or question in processing.

CONTRACT EXCEPTION FORM

Any proposer who requires/requests revision(s) to the Form of Contract (contained in Section III of this RFP) must submit this completed Contract Exception Form during the Question portion of the RFP process. The County is under no obligation to grant any exceptions and proposals that are contingent on exceptions to the Contract being granted will not be accepted. If an exception is rejected by the County and the proposer subsequently submits a proposal, the proposer is deemed to have waived their request for a Contract exception.

Request for revision to Form of Contract
Identify the specific Contract provision(s) that Proposer takes exception to:
CrowderGulf Joint Venture Inc. does not require any exceptions at this time.
Explain the specific revision(s) that are being requested (such as, delete the provision or modify it to state. . . .)
N/A

Signature:  Printed Name: Ashley Ramsay-Naile, President
Proposer Name: CrowderGulf Joint Venture Inc.
Date: 06/06/2024

VENDORS ON SCRUTINIZED COMPANIES LISTS

By executing this Certificate, the bid proposer, certifies that it is not: (1) listed on the Scrutinized Companies that Boycott Israel List, created pursuant to section 215.4725, Florida Statutes, (2) engaged in a boycott of Israel, (3) listed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, created pursuant to section 215.473, Florida Statutes, or (4) engaged in business operations in Cuba or Syria. Pursuant to section 287.135(5), Florida Statutes, the County may disqualify the bid proper immediately or immediately terminate any agreement entered into for cause if the bid proposer is found to have submitted a false certification as to the above or if the Contractor is placed on the Scrutinized Companies that Boycott Israel List, is engaged in a boycott of Israel; has been placed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or has been engaged in business operations in Cuba or Syria, during the term of the Agreement. If the County determines that the bid proposer has submitted a false certification, the County will provide written notice to the bid proposer. Unless the bid proposer demonstrates in writing, within 90 calendar days of receipt of the notice, that the County's determination of false certification was made in error, the County shall bring a civil action against the bid proposer. If the County's determination is upheld, a civil penalty shall apply, and the bid proposer will be ineligible to bid on any Agreement with a Florida agency or local governmental entity for three years after the date of County's determination of false certification by bid proposer.

As the person authorized to sign this statement, I certify that this firm complies fully with the above requirements.

DATE: 06/06/2024

SIGNATURE: _____



COMPANY: CrowderGulf Joint Venture Inc.

NAME: Ashley Ramsay-Naile

(Typed or Printed)

ADDRESS: 5629 Commerce Boulevard East

TITLE: President

Mobile, AL 36619

E-MAIL: jramsay@crowdergulf.com

PHONE NO.: 251-653-5075

To be completed upon award or activation

PERFORMANCE AND PAYMENT BOND FORM

Bond No. _____ (enter bond number)

BY THIS BOND, We _____, as Principal and _____, a corporation, as Surety, are bound to _____ herein called Owner, in the sum of \$ _____, for payment of which we bind ourselves, our heirs, personal representatives, successors, and assigns, jointly and severally.

THE CONDITION OF THIS BOND is that if Principal:

1. Performs the contract dated, _____, between Principal and Owner for _____ the contract being made a part of this bond by reference, at the times and in the manner prescribed in the contract; and
2. Promptly makes payments to all claimants, as defined in Section 255.05(1) Florida Statutes, supplying Principal with labor, materials, or supplies, used directly or indirectly by Principal in the prosecution of the work provided for in the contract; and
3. Pays Owner all losses, damages, expenses, costs, and attorney’s fees, including appellate proceedings, that Owner sustains because of a default by Principal under the contract; and
4. Performs the guarantee of all work and materials furnished under the contract for the time specified in the contract, then this bond void; otherwise it remains in full force.

Any action instituted by a claimant under this bond for payment must be in accordance with the notice and time limitation provisions in Section 255.05(2), Florida Statutes.

Any changes in or under the contract documents and compliance or noncompliance with any formalities connected with the contract or the changes does not affect Surety’s obligation under this bond.

DATED ON, _____, 2024.

Name of Principal: _____

By

As Attorney in Fact: _____

Name of Surety: _____

SWORN STATEMENT ON PUBLIC ENTITY CRIME

Sworn Statement Pursuant to Section 287.133(3)(a), Florida Statutes on Public Entity Crime

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to Levy County, FL

By Ashley Ramsay-Naile, President
(Print this individuals name and title)

For CrowderGulf Joint Venture, Inc.
(Print name of entity submitting statements)

Whose business address is 5629 Commerce Blvd. E Mobile, AL 36619

and if applicable whose Federal Employer Identification Number (FEIN) is 01-0626019.

If the entity has no FEIN, include Social Security Number of the individual signing this Sworn Statement:

_____.

2. I understand that a "public entity crime" as defined in paragraph 287.133(1)(a), Florida Statutes, mean violation of any state or federal law by a person with respect to and directly related to the transactions of business with any public entity or with an agency or political subdivision of any other state or with the United States including, but not limited to any bid or contract for goods or services to be provided to any public entity or any agency or political subdivision of any other state or the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or conviction of a public entity crime, with or without adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a Jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.
4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
 - a. A predecessor or successor of a person convicted of public entity crime; or
 - b. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.

6. Based on information and belief, the statement which I have marked below is true in a relation to the entity submitting this sworn statement. (Please indicate which statement applies).

Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or any affiliate of the entity has been charged with and convicted of a public entity crime within the past 36 months.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime within the past 36 months AND (Please indicate which additional statement applies).

The entity submitting the sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime within the past 36 months. However, there has been a subsequent proceeding before a Hearing Officers of the State of Florida, Division of Administrative Hearings and the Final Order by the Hearing Officer determined that it was not in the public interest place the entity submitting this sworn statement on the convicted vendor list. (Attached is a copy of the final order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THE PUBLIC ENTITY ONLY AND, THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED AND FOR THE PERIOD OF THE CONTRACT ENTERED INTO, WHICHEVER PERIOD IS LONGER. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES, FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

Ashley Ramsay-Naile
(Signature)

State of Alabama

County of Mobile

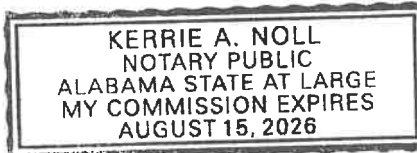
Sworn to (or affirmed) and subscribed before me by means of physical presence or online notarization, this 7th day of June, 2024, by Ashley Ramsay-Naile (name), as President (title) for CrowderGulf Joint Venture, Inc. (name of bidder)

Personally known OR Produced Identification _____ (type of identification).

Kerrie A. Noll

(Signature) Notary Public

Kerrie A. Noll



(SEAL)

(Printed, typed or stamped commissioned name of notary public)

My Commission expires 08/15/2026

SAMPLE EVALUATION FORM

Proposals will be evaluated and ranked on the basis of the following point scoring system:

CRITERIA FOR EVALUATION	POOR	FAIR	GOOD	EXCELLENT	OUTSTANDING	TOTAL POSSIBLE POINTS
	4	8	12	16	35	
Introductory Letter: A letter (not exceeding two pages) providing a concise statement of proposer’s interest in the Project						/15
Contractors Experience/Past Performance						/35
Price Proposal: The Proposer shall indicate the prices for Time and Material Hourly Fee Schedule and Cost Proposal Form.						/40
DBE/SBE/MBE/WBE Certification						/5
Required Forms/Information: Proposer submitted all required forms and information						/5
Total Points:						/100
Proposal Scorer (Printed):				Total Score:		
Signature of Scorer:				Date:		

W9 FORM
(On Following Page)

Request for Taxpayer Identification Number and Certification

**Give Form to the
 requester. Do not
 send to the IRS.**

▶ Go to www.irs.gov/FormW9 for instructions and the latest information.

1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank.
CrowderGulf Joint Venture, Inc.

2 Business name/disregarded entity name, if different from above

3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes.

Individual/sole proprietor or single-member LLC

C Corporation

S Corporation

Partnership

Trust/estate

Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶ _____

Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is **not** disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.

Other (see instructions) ▶ _____

4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):

Exempt payee code (if any) _____

Exemption from FATCA reporting code (if any) _____

(Applies to accounts maintained outside the U.S.)

5 Address (number, street, and apt. or suite no.) See instructions.
5629 Commerce Boulevard East

6 City, state, and ZIP code
Mobile, AL 36619

7 List account number(s) here (optional)

Requester's name and address (optional)

Print or type.
 See Specific Instructions on page 3.

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number

				-			-				
--	--	--	--	---	--	--	---	--	--	--	--

or

Employer identification number

0	1	-	0	6	2	6	0	1	9
---	---	---	---	---	---	---	---	---	---

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here

Signature of U.S. person ▶

Ashley Ramsey-Nails

Date ▶

06/06/2024

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
 - Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
 - Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
 - Form 1099-S (proceeds from real estate transactions)
 - Form 1099-K (merchant card and third party network transactions)
 - Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
 - Form 1099-C (canceled debt)
 - Form 1099-A (acquisition or abandonment of secured property)
- Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.

EQUAL EMPLOYMENT OPPORTUNITY

AFFIRMATIVE ACTION PROGRAM

This company is an equal employment opportunity employer. It is the policy of this company to assure that applicants are employed, and that applicants are treated during employment, without regard to their race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law. Such action shall include: employment, upgrading, demotion, transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship, pre-apprenticeship, and/or on-the-job-training.

1. Publication and dissemination of this company's written policy of equal employment opportunity.
 - A. Each employee is informed that we are an equal opportunity employer and where our policy is posted.
 - B. Our policy is reviewed annually, or more frequently if required by contract, with all supervisory personnel.
2. Appointment of Equal Employment Officer charged with the responsibility of securing compliance and advising corporate Officials of progress.
Equal Employment Officer: Mary G. White
Office #: 251-478-6848
Email: hr@crowdergulf.com
3. Notification of all recruitment sources that the company, as an equal opportunity employer, solicits referral of qualified applicants without regard to race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law.
4. The upgrading and promotion of employees shall be made based on qualifications and ability without regard to race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law.
5. We request from all employees, especially minorities and females, that they refer any qualified friends or relatives to us for employment.
6. All company facilities and activities shall be non-segregated.
7. All Advertisements for employment shall contain the statement, "We are an Equal Opportunity Employer".
8. We continuously monitor, control, evaluate, and obtain feedback in regard to the application of our Equal Employment Opportunity policy at all levels.
9. All personnel activities shall be monitored to ensure that this Equal Employment Opportunity policy is being carried out.
10. CrowderGulf complies with all federal and state laws and regulations regarding Equal Employment Opportunity.
11. In succession to the previous EEO Officer, effective Mary G. White was appointed EEO Officer for the company effective 8/15/2011. Any person who believes he or she has been discriminated against should direct their complaint to Mary G. White.

Ashley Ramsay-Naile
President



Company ID Number: 312220

Information Required for the E-Verify Program

Information relating to your Company:

Company Name	CrowderGulf LLC / CrowderGulf Joint Venture, Inc.
Company Facility Address	5629 Commerce Blvd E Mobile, AL 36619
Company Alternate Address	
County or Parish	MOBILE
Employer Identification Number	010626019
North American Industry Classification Systems Code	562
Parent Company	
Number of Employees	20 to 99
Number of Sites Verified for	1 site(s)



RE: CrowderGulf LLC & CrowderGulf Joint Ventures, Inc.

To Whom It May Concern:

Pathway Insurance Group handles all insurance for CrowderGulf. The current coverages and limits carried by CrowderGulf are some of the highest in their industry and have been vetted by risk managers, municipalities, and other organizations throughout the country. We believe these limits are reasonable considering the scope of work performed by CrowderGulf. The insured also does an excellent job with its subcontractor program and vetting subcontracts and insurance limits maintained by their subcontractors. We are also in constant communication with the leadership at CrowderGulf regarding the state of the insurance marketplace and their activations.

However, in the event of an activation that warrants higher limit requirements, additional limits are readily available to CrowderGulf in the marketplace within 24-48 hours from our current insurance carriers as well as others in the market.

I have attached a sample of their current limits of coverage for your convenience. Please feel free to reach out to me regarding any questions related to the insurance for CrowderGulf.

Sincerely,

A handwritten signature in black ink, appearing to read "Robby Farmer", is written over a thin horizontal line.

Robby Farmer
Vice President
Pathway Insurance Group LLC

State of Florida

Department of State

I certify from the records of this office that CROWDER-GULF JOINT VENTURE, INC. is a corporation organized under the laws of the State of Florida, filed on September 3, 2002.


The document number of this corporation is P02000095020.

I further certify that said corporation has paid all fees due this office through December 31, 2024, that its most recent annual report/uniform business report was filed on January 10, 2024, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Tenth day of January, 2024*




Secretary of State

Tracking Number: 6948156440CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

DUNNE, SETH ADAM

CROWDER-GULF JOINT VENTURE, INC.
PO BOX 554
FAIRHOPE AL 36533

LICENSE NUMBER: CGC1532476

EXPIRATION DATE: AUGUST 31, 2026

Always verify licenses online at [MyFloridaLicense.com](https://www.MyFloridaLicense.com)

ISSUED: 06/04/2024

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.





Florida Department of Transportation

RON DESANTIS
GOVERNOR

605 Suwannee Street
Tallahassee, FL 32399-0450

JARED W. PERDUE, P.E.
SECRETARY

May 05, 2023

CROWDER-GULF JOINT VENTURE, INC.
5629 COMMERCE BLVD. E.
MOBILE, ALABAMA 36619

RE: CERTIFICATE OF QUALIFICATION

The Department of Transportation has qualified your company for the type of work indicated below.

FDOT APPROVED WORK CLASSES:
DEBRIS REMOVAL (EMERGENCY)

Unless notified otherwise, this Certificate of Qualification will expire **6/30/2024**.

In accordance with Section 337.14(4), Florida Statutes, changes to Ability Factor or Maximum Capacity Rating will not take effect until after the expiration of the current certificate of prequalification (if applicable).

In accordance with Section 337.14(1), Florida Statutes, an application for qualification must be filed within (4) months of the ending date of the applicant's audited annual financial statements.

If the company's maximum capacity has been revised, it may be accessed by logging into the Contractor Prequalification Application System via the following link:

[HTTPS://fdotwpl.dot.state.fl.us/ContractorPreQualification](https://fdotwpl.dot.state.fl.us/ContractorPreQualification)

Once logged in, select "View" for the most recently approved application, and then click the "Manage" and "Application Summary" tabs.

The company may apply for a Revised Certificate of Qualification at any time prior to the expiration date of this certificate according to Section 14-22.0041(3), Florida Administrative Code (F.A.C.), by accessing the most recently approved application as shown above and choosing "Update" instead of "View." If certification in additional classes of work is desired, documentation is needed to show that the company has performed such work.

All prequalified contractors are required by Section 14-22.006(3), F.A.C., to certify their work underway monthly in order to adjust maximum bidding capacity to available bidding capacity. You can find the link to this report at the website shown above.

Sincerely,

A handwritten signature in black ink that reads "James E. Taylor II". The signature is written in a cursive style with a large, stylized "A" at the end.

James E. Taylor II, Prequalification Supervisor
Contracts Administration Office

JTII:cg



FLORIDA DEPARTMENT OF Environmental Protection

Marjory Stoneman Douglas Building
3900 Commonwealth Boulevard
Tallahassee, FL 32399

Ron DeSantis
Governor

Jeanette Nuñez
Lt. Governor

Shawn Hamilton
Secretary

August 3, 2022

Kerrie A. Noll
Crowder-Gulf Joint Venture, Inc.
5629 Commerce Blvd. EastCrowder-Gulf Joint Venture
Mobile, AL 36619

Dear Ms. Noll,

Effective August 3, 2022, Crowder-Gulf Joint Venture, Inc., is prequalified to bid on the Florida Department of Environmental Protection, Bureau of Design and Construction's projects that require state licenses. This prequalification expires on August 31, 2024.

If you have any questions regarding this prequalification please feel free to contact Laurinda Micheels via email at Laurinda.Micheels@FloridaDEP.gov or phone at (850) 245-2781.

Sincerely,










Ralph Perkins, FCCM
Program Administrator
Bureau of Design and Construction

< Entity Information

CROWDERGULF Active Registration

Unique Entity ID
TTNUYNSBDQU4

Your registration was activated on 2023-12-25. It expires on 2024-12-20, which is one year after you submitted it for processing. To update or renew your registration, begin from your Entities Workspace.

 Validate Entity Completed	 Get Unique Entity ID Completed	 Core Data Completed	 Assertions Completed	 Reps & Certs Completed	 POCs Completed
 Submit Completed	 Processing Completed	 Active Completed			



Resumes



Ashley Ramsay-Naile

President

Areas of Expertise

DISASTER RESPONSE DEBRIS OPERATIONS; EMERGENCY PLANNING/MANAGEMENT; STRATEGIC PLANNING AND NEGOTIATIONS

Experience

CrowderGulf - Mobile, AL

President

2020-Present

Senior Vice President and Chief Operating Officer Disaster Recovery

2011-2020

Project Manager & General Manager

2004-2011

- 25+ years of experience in disaster recovery and management.
- Strategic planning and supervising all administrative functions and personnel.
- Purchasing Manager, procurement and negotiation tactical planning.
- Accounts receivable and accounts payable flow for CrowderGulf's disaster debris projects.
- Manage documentation and records for disaster operations.
- Manage and direct field level disaster debris removal and reduction operations including site management and the supervision of subcontractors and foremen.

Storms

Hurricane Idalia - Misc. Storms & Tornado's (2023)
Hurricanes Ian, Nicole & Misc. Storms & Tornado's (2022)
Hurricanes Ida & Nicholas (2021)
Tornadoes and Floods (2021)
Hurricanes Laura, Sally, Delta & Zeta (2020)
Hurricane Dorian, TS Imelda & Tornado's (2019)
Michael & Florence (2018)
Florida Red Tide & Fish Kill (2018)
Hurricane's Irma & Harvey (2017)
Hurricane's Matthew & Hermine (2016)
Severe Storms, Flooding & Tornado's (2015-2016)
Beach Cleanup (2016)
Storms, Flooding & Tornado's (2015)

Tornado (2014)
Ice Storms Ulysses (2014)
Ice Storm Pax (2014)
Dredging (ALDOT) 2012
Hurricane Isaac (2012)
Hurricane Sandy (2012-2013)
BP Oil Spill (2010-2012)
Hurricane Irene (2011)
Hurricane Charley (2004)
Hurricane Fran (1996)
Hurricane Erin (1995)
Hurricane Opal (1995)

Hargray Wireless - Hilton Head Island, SC

Property and Construction Manager

1999-2004

Independent Telecommunications Consultant

1997-1999

- Cell Site Development from site identification to zoning. Negotiated lease rates and terms. Coordinated with radio frequency engineer and site design with civil engineers. Procurement of site material. Supervised general contractor. Maintained 100+ existing cell sites and compliance with government agencies. Coordinated with accounting on department budget and worked within budget guidelines. Warehousing and issuing of materials for construction. Managed 25 company-owned towers.

Gulf Equipment Corporation - Theodore, AL

Project Coordinator & Manager Telecommunication Projects

1994-1997

- Managed turnkey cell site projects for Telecommunication construction projects: Sprint, GTE, Nortel, Powertel, BellSouth Mobility, DiGiPH PCS, Hargray Wireless.
- Material procurement. Civil Construction and tower crew coordination. Organization of projects for bidding purposes. Warehousing coordination of deliveries and shipments. Office manager responsible for accounting and invoicing. On site manager and crew foreman. Liaison between Gulf Equipment and elected officials. Public relations between City officials and area residents.

Education & Leadership

- Bachelor of Science, Special Education University of South Alabama, Mobile, AL
- Governor appointed Alabama State Workforce Investment Board
- Board member of Family Business Institute at the University of South Carolina

Areas of Expertise

DISASTER RESPONSE; DISASTER RECOVERY; ESTIMATING; MARINE DEBRIS REMOVAL; PLANNING; SCHEDULING; PRESENTATIONS; CLIENT TRAINING

Professional Overview

Reid started his career with CrowderGulf in 2010, as the Senior Project Manager (PM) for the BP Oil Spill. From there, Reid has been key in the direct management and planning of over 18 federally declared disaster responses. In 2018 Reid was appointed as Vice President of CrowderGulf and brings a level of dedication and unwavering leadership required in the disaster response industry. Reid's other strong points in the debris and response management efforts are: Contract management/negotiation, estimating/budgets, and planning multiregional simultaneous disaster response activations. These activations ranged from debris removal, sand screening, dredging, and vessel operations, to side scan sonar work. All projects have cumulatively exceeded \$800 million in invoicing and total project cost. In addition, Reid is considered as one of the industry's leading experts in waterway debris, completing more waterway debris removal projects since 2012 than anyone else in the country. Reid worked as a project manager for a commercial construction company in Atlanta, Georgia, prior to choosing to return to the Gulf Coast. The time spent in the commercial construction industry gave him vast knowledge in management, estimating, schedule and budget supervision.

Disaster Debris Management Experience and Responsibilities

CrowderGulf, LLC

2010-Present

- Direct manager of multiple project managers and respected projects, analyzing of contract requirements, profit/losses estimates (Daily and Monthly), and scheduling for over \$800 million in projects.
- Managed operations consisting of 1200 response personnel and over 600 pieces of equipment.
- Highly involved in and conducting business development and conducted quarterly performance reviews for clients, company growth, and quality control.
- Qualified Individual for company general contractor's license and assesses new and current projects to create estimates.
- Perform technical writing used in RFP responses and presentations and handle HR concerns, personnel consulting, and legal matters.
- Look for new opportunities for future work and expanding markets and perform business models for expanding and growth of current company.
- Managed safety program along with insuring that safety and operations coincided and maintained a company Safety TRIR of less than 2.0.
- Manage subcontractors from all aspects including: Insurance, billing, subcontracts, and performance.
- Started sites from the ground up with facilities, personnel, and equipment, and organized & conducted weekly progress meetings among management.
- Negotiate contract terms, review, and execute client contracts.

Vice President

Hurricane Nicholas - 2021 (7 Activations in Texas); **Hurricane Ida**-2021 (4 Activations in Louisiana & Mississippi);

Tornadoes - 2021 (2 Activations in Kentucky), **LA Flooding** - 2021 - (2 Activations in Louisiana)

Hurricane Zeta - 2020 (7 Activations in Mississippi); **Hurricane Delta** - 2020 (1 Activation in Texas);

Hurricane Sally- 2020 (10 Activations in Alabama & Florida); **Hurricane Laura** - 2020 (8 Activations in Louisiana)

Tornado & Special Project- 2019 (2 Activations in Texas; **Tropical Storm Imelda** - 2019 (1 Activation in Montgomery Co, TX)

Hurricane Dorian - 2019 (2 Activations in South Carolina)

Hurricane Michael-2018 (11 simultaneous activations throughout Florida and Georgia- Projected 12,000,000 CY of debris removed, Florida DEP- 115,000 CY of Waterway debris removed); **Hurricane Florence** - 2018 (26 simultaneous activations throughout North Carolina)

Senior Operations Planner

Hurricane Irma• 2017 (67 simultaneous activations throughout Florida, Florida DEP - 253,000 CY of Waterway debris removal throughout 8 counties within Florida); **Hurricane Harvey** - 2017 (26 simultaneous activations throughout Texas)

Hurricane Nate - 2017 (Single Activation for Sand Removal and Screening within Dauphin Island, AL)

Hattiesburg, MS. Tornado - 2017 (Single Activation for Disaster Debris Removal Services within Hattiesburg, MS)

Hurricane Matthew- 2016 (46 Simultaneous Activations for Disaster Debris Removal Services along the East Coast, Florida DEP - 78,000 CY of Waterway debris removal throughout 6 counties within Florida)

Hurricane Hermine - 2016 (Disaster Debris Removal Services in the Tallahassee and Leon County)

Senior Project Manager

Severe Storms (Ice, Flood & Tornados) 2014-2015-2016 Simultaneous activations per year

Ice Storms (Pax & Ulysses) Severe Storms (Flood & Tornados)- 2014 (Various Disaster Debris Cleanup for several Municipalities)

Hurricane Isaac - 2012 (9 Simultaneous Activations for Disaster Debris Removal Services along the Gulf Coast)

Hurricane Sandy- 2012 (Disaster Debris Removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey)

Hurricane Irene - 2011 (31 Simultaneous Activations for Disaster Debris Removal Services along the East Coast)

Joplin Tornado - 2011 (**USACE mission assigned contract Joplin, MO., DMS Site**)

Deep Horizon Oil Spill - 2010 (Senior Project Manager over the BP oil response for the entire state of Alabama)

Education & Certifications

- Bachelor of Science in Aerospace Engineering Auburn University 2007
- National Incident Management System ICS-100, 200, 300, 400, 241, 242, 632, 700, 702, 800, 810, 901 and 1900
- LEED AP (Leadership in Energy and Environmental Design Accredited Professional); HAZWOPER 40 Hour and 8 Hour refresher
- NASCLA Accredited (National Association of State Contractors Licensing); OSHA 30 and 10 Hour refresher
- General Contractor License (Commercial) Qualified Agent for the States of Alabama, Georgia, Louisiana, Mississippi, South Carolina & Virginia

Disaster Debris Management Experience & Responsibilities

CrowderGulf Disaster Recovery, Theodore AL

- Provide leadership, project management and asset coordination assistance for multi-state responses.
- Coordinate field assets and subcontractor resources, supervise and manage several hauling crews until the final clean-up and work is completed.
- Logistics of equipment in place, directing and planning hundreds of employees throughout the complete operation.
- Expert knowledge and leadership in the field to complete assignments on or ahead of schedule.
- Environmental Protection of waterway debris removal projects.

Director of Field Operations

2018-Present

2023 Hurricane Idalia - 4 Activations in FL and GA & Misc. Storms & Tornado's - 11 Activations in AR, FL, NC, TX & VA
2022 Hurricane Nicole - 3 Activations in FL, Hurricane Ian - 35 Activations in FL & Misc. Storms & Tornado's - 5 Activations in FL, LS & SC
2021 Hurricane Nicholas - 7 Activations in TX) & Hurricane Ida - 4 Activations in LA & MS
2021 Tornado's - 2 Activations in KY & LA Flooding - 11 Activations in AL, FL LA, NJ, TX & VA
2020 Hurricane Zeta - MS, Hurricane Delta - LA; Hurricane Sally - AL & FL and Hurricane Laura - LA
2019 Hurricane Dorian - SC; Tropical Storm Imelda - TX & Tornados - TX & TN
2018 Hurricane Michael - FL

Senior Project Manager

2012-2017

2018 Hurricane Florence - NC & SC
2017 Hurricane Irma - FL & Hurricane Harvey - Texas
2016 Hurricane Matthew - Hilton Head Island, SC
2015 City of Friendswood, TX - Tornado Debris removal and disposal
2015 South Carolina DOT - Storms and Flooding Removal and Disposal
2015 Limestone County, AL - Flooding Waterway Debris Removal
2015 City of Corpus Christi, TX - Vegetative Removal and Disposal
2015 City of Raleigh, NC - Ice Storm Debris Removal
2015 City of Raleigh, NC - Ice Storm Debris Removal
2014 AL Department of Transportation - Drift Waterway Removal in Styx River
2014 Blount County, AL - Debris Removal and Waterway Removal
2013-2014 Hurricane Sandy Water Way Debris Removal

- Description: Marine debris removal operation for the New Jersey Department of Environmental Protection, as a result of Hurricane Sandy. Manager over five different debris zones which produced over 100,000 cubic yards of debris and 400,000 cubic yards of sand/silt dredged from the impacted waters. The project also included sonar and survey of 56,000 acres of bays, streams, and rivers

2013 Baldwin County, AL

- Dredging of Little Lagoon Pass in Gulf Shores, AL on an as needed basis for Alabama Department of Transportation (ALDOT)

2011 Hurricane Irene Recovery, North Carolina & Virginia - 1 Debris removal and reduction after Hurricane Irene

- Edgecombe County, NC, City of Rocky Mount, NC & Town of Williamston, NC

2011 Tornado Recovery, Walker County, AL - Debris removal and reduction after tornado

- USACE mission assigned contract CrowderGulf Prime sub for Phillips & Jordan

Project Manager

2009-2012

2010 BP Deep Horizon Oil Spill Recovery Response, Gulf Waters & Beaches, AL, FL, MS -
Oil Spill Response & Recovery, providing management, equipment, materials and personnel to recover, maintain and reclaim gulf coast beach areas

- BP Oil Exploration & Production / O'Brien's Response Management for Orange Beach, AL, Baldwin County, AL & Dauphin Island, AL

Field Supervisor

2004-2008

2008 Hurricane Ike Recovery, Texas, Alabama - Debris removal, reduction and disposal after Hurricane Ike

- City of Alvin, TX, City of League City, TX, City of Pearland, TX & City of Texas City, TX
- Galveston County, TX & Texas General Land Office

2006 Flood Recovery, New York - Debris removal, reduction and disposal after flooding from storms

- Union Concrete Constructors, Erie & Genessee Counties, NY

2005 Hurricane Wilma Recovery - Debris removal, reduction and disposal after Hurricane Wilma

- City of Pembroke Pines, FL, City of West Palm Beach, F, City of Wilton Manors, FL

2005 Hurricane Katrina Recovery - Debris removal, reduction and disposal after Hurricane Katrina

- Baldwin County, AL, , City of Daphne, AL & City of Gulf Shores, AL,
- Harrison County, MS, City of Biloxi, MS, Jackson County, MS & City of Pascagoula, MS
- City of Pembroke Pines, FL

2005 Hurricane Dennis Recovery - Debris removal, reduction and disposal after Hurricane Dennis

- Baldwin County, AL

2004 Hurricane Ivan Recovery - Debris removal, reduction and disposal after Hurricane Ivan

- State of AL Dept of Conservation & Natural Resources, Baldwin County, AL & City of Daphne, AL

Education

- CPR, First Aid, 40 hour HAZWOPER, Refresher in 20 Hour OSAL Construction & NIMS Trained.
- Attended University of South Alabama

Areas of Expertise

Disaster Recovery Debris Operations: Logistics Coordination and Strategic Planning: Project Manager and Supervisor with 20 years in facilitating, organizing, and completing projects of varying scale and scope of work. Unique disaster recovery experience that spans the entire United States across a comprehensive spectrum of event type, scope, complexity, and severity.

Disaster Debris Management Experience

CrowderGulf – Mobile, AL, National Director for Response and Recovery, (January 2024 – Present)

- Expanding CrowderGulf opportunities across the Federal markets
- Establishing and fostering nationwide strategic teaming partnerships
- Look for new opportunities for future work and expanding markets and perform business models for expanding and growth of current company.
- Perform technical writing used in RFP responses, contract negotiations, cost estimating, scheduling, resourcing, and client presentations.
- Identify future actions to improve Debris response nationwide and ensure that issues/lessons learned are incorporated into the after-action program, which includes training, exercises, and workshops.

Additional Experience

U.S. Army Corps of Engineers, Mississippi Valley Division - USACE National Debris Program Manager, Debris Subject Matter Expert (7/31/2022 – 1/12/2024)

- Managed all FEMA mission assigned Debris activities to the DoD/USACE briefing and providing information to the HQ USACE UOC and General Staff - G3, DCO and ESF 3 Permanent Cadre Lead – appraised of program execution, progress toward goals, response and recovery operations and issues; served as the primary point of contact for HQUSACE UOC for all manners of Debris mission activation and deployment recommendations, to be prepared for potential debris missions. I assured effective coordination of assigned responsibilities of the Debris Program with other elements of the USACE, DHS, FEMA and other Federal agencies and partners, states, territories, tribal / local agencies, and the private sector.
- Ensured that all seven (7) of the ESF #3 Debris Planning and Response teams were fully staffed, trained, and maintaining readiness to respond to an incident of **national significance in support of the Department of Homeland Security's Federal Emergency Management Agency within the United States** or its territories, overseeing over 40 USACE employees as Debris Subject Matter Experts (SMEs) and Debris Specialist who stood ready to provide technical assistance to local, tribal, and state governmental agencies and guidance to the USACE Debris Teams and response missions Commanders. **In the position I also served as USACE's lead debris representative on the internal and interagency working group for Debris Management coordinating division of responsibilities between traditional and Contaminated Debris Management (CDM) operations.**
- Led and directed the development, staffing and training of the seven (7) USACE Debris Planning and Response Teams (PRTs). I have fully implemented the Mobile Training Team (MTT) concept, in lieu of resident training of all PRTs which provided team training to more PRT members. This provided more trained and ready personnel to the teams so there would be a much greater opportunity of success during missions. I prepare the PRTs to support traditional debris operations and ensuring successful execution of specially debris streams such as but not limited to Freon removal from white goods, small engines, electronic waste, ammunition, and asbestos. I also develop and maintain position descriptions for all PRT members, solicit and evaluate nominations for PRT members, and coordinate training curriculum development, scheduling of training and training funds management.
- **As part of the National Debris Program's support to the USACE ESF #3 missions I was also in charge of maintaining the Debris SME cadre, by recruiting and developing personnel.** I am responsible for leading this team, developing, and maintaining procedures used for the USACE Debris SOP, Field Operating Guides (FOG), Debris PRT Training, Debris Quality Assurance Training, EMCIP and the National Debris Program Management Plan. Through this effort we have incorporated lessons learned and best practices into our guiding documents.
- Led the USACE Advanced Contract Initiative (ACI) and served as COR, which has contract capacities that are more than \$5 billion, working with contracting leadership to formulate ACI strategies, scopes of work and procurement processes.
- While Deployed as Debris SME (Type 1) following Disasters, I work in the Joint Field Office (JFO) with FEMA, Federal, State, and local agency leadership. I provide lifecycle mission management of Emergency Support Function #3 support during National Response Framework disaster operations from initial request for assistance to mission closeout. Although only deployed as a Debris SME, I have assisted with other mission sets and performed duties like an ESF#3 Assistant Team Leader/ Team Leader. These duties include: Blue Roof, Power, Housing, Infrastructure Assessment, PL 84-99, USAR etc

U.S. Army Corps of Engineers, Mobile District, Civil Engineer, Disaster Program Manager, Mobile, AL (10/11/2009 – 07/16/2011; 05/07/2012 – 7/30/2022)

- More than two decades of specialized experience in natural disaster response and recovery. I am well-versed in Public Law (PL) 84-99, PL 93-288, Army Regulation (AR) 500-60, and routinely coordinate with FEMA, other Federal Agencies, and State Agencies. I **recruit, coordinate, and manage the District's National Debris Planning and Response Team (PRT)** as well as the Deployable Tactical Operation System (DTOS) PRT and CTOC. I developed, updated, and coordinated operations plans, SOPs, readiness plans, field office guides, Emergency Support Function #3 (ESF #3) Field Guide input, AARs and SOPs; budgetary and reporting responsibilities of all Flood Control & Coastal Emergencies (FC&CE) funds, FEMA Mission Assignments, and natural disaster emergency expenditures; developed exercises, contingency training, and readiness programs; served as the District POC .
- I was responsible for the preparation of CESAM All Hazards disaster related programs, directives, detailed plans, and preparedness measures including the Federal Response Plan for major or catastrophic Disaster and Emergency Support Function Number 3 - Public Works and Engineering (ESF#3). I reviewed and approved the District staff's plan ensuring CESAM operational readiness. More than 35 deployments in various roles and positions, including as the Recovery Field Office Chief of Staff, Recovery Field Office Chief of Emergency Management, Debris Resident Engineer, Mission Manager, Action Officer, and Type 1 Debris Subject Matter Expert (SME) to lead emergency response efforts. I have also deployed as an ESF #3 Assistant Team Leader (ATL) at multiple nodes, including the National Response Coordination Center (NRCC), Regional Response Coordination Center (RRCC), Joint Field Office (JFO), Area Field Office (AFO) and numerous State Emergency Operations Centers (EOCs).
- Performed disaster planning, preparedness, response, recovery role, supporting the National Debris Program Manager with After Action Reviews and supporting the Emergency Management Corrective Improvement Program (EMCIP). The EMCIP program is used to identify future actions to improve debris response nationwide and ensure that issues/lessons learned are incorporated into the EMCIP cycle. I have served with the Independent Assistance and Assessment (IAA) Teams to review Debris operations, helping determine actions that require improvements relative to debris removal/disposal missions for implementation into EMCIP and the Debris SOP.
- Served as the Mobile District rep for the development of the New Madrid Earthquake Operations Plan, and I am a technical and Subject Matter Expert for the USACE Debris Advanced Contract Initiative (ACI) Single Award Task Order Contract (SATOC) and Multiple Award Task Order Contracts (MATOC). I currently serve as the **Contracting Officer's Representative (COR) on numerous contract actions and task orders. Also, I have served on the last (2) Source Selection Evaluation Boards (SSEB) for the USACE Advanced Contract Initiative (ACI) and serve as COR, which has contract capacities that are more than \$5 billion.**

U.S. Army Corps of Engineers (07/17/2011 - 05/06/2012) - Civil Engineer, Supervisory Emergency Program Manager

U.S. Army Corps of Engineers (02/04/2007 - 10/10/2009) - Supervisory Civil Engineer

U.S. Army Corps of Engineers (05/13/2003 - 02/03/2007) - Civil Engineer

Education

University of South Alabama (08/24/1998 - 05/12/2003), Mobile, Alabama / Degree: Bachelor of Science - Major: Civil Engineering

Awards and Recognition

- Debris Subject Matter Expert (SME) (2005 – 2024)
- ESF #3 Assistant Team Leader (ATL)
- The Army Engineer Association Bronze Order of the De Fleury Medal
- Civilian Superior Service Medal-5 yrs: Civilian Award for Humanitarian Svc
- Superior Civilian Service Award: Achievement Medal for Civilian Service; Commanders Award for Civilian Service
- South Atlantic Division Emergency Manager and Responder of the Year

Areas of Expertise

DISASTER RESPONSE DEBRIS OPERATIONS; DOCUMENTATION SPECIALIST; QUALITY CONTROL/QUALITY ASSURANCE DIRECTOR; TRAINING; EMERGENCY PLANNING/MANAGEMENT; PROGRAM RESEARCH AND EVALUATION, TECHNICAL PROPOSAL WRITING

Relevant Qualifications

- Twenty+ years of experience in disaster recovery and disaster training projects. (1996: 2003-Present)
- Serves as mentor and assists in proposal writing and editing in response to RFPs (2020-Present)
- Director of QC/QA documentation/data team for all field operations tasks. (2016-2018)
- Designed and developed debris management training for CrowderGulf customers with pre-event contracts (2004-2012).
- Developed, coordinated and/or conducted training sessions for clients in Florida, Texas, North Carolina, South Carolina, Maryland, Virginia, and Louisiana (2004-2012).
- Designed and **developed CrowderGulf Project Managers' Training Manual** in 2004 and provided yearly updates (2005-2020).
- Coordinated the set up and staff hiring and training for Debris Management Field Offices in five states (2004-2008).
- **Managed documentation flow for CrowderGulf's disaster debris projects** (2004-2017).
- Conducted evaluation research after project completion (2004-2021).
- Managed all documentation for and coordination of all Change Orders for two contracts with the Texas General Land Office (GLO), Sand and Beach Contract (2009); Marine Debris Contract (2009-2010).
- Assisted various clients with follow-up documentation for FEMA audits (2006-2017)
- Managed the technical proposal writing team for all pre-event Request for Proposals (2009-2012)

Disaster Debris Management Experience

Documentation Director 2003–Present

Hurricanes Sally & Zeta (2020)

- Assisted clients that self-monitored with FEMA required documentation

Hurricanes Florence & Michael (2018)

- Director of QC/QA team for field operations documentation for Hurricane Florence (20 contracts) and Hurricane Michael (10 contracts)

Hurricane Irma (2017)

- Documentation Director for 61 simultaneous activations throughout Florida. Oversaw DAO Office for reconciliation and final closeout on all projects.

Hurricane Harvey (2017)

- Documentation Director for 26 simultaneous activations throughout Texas. Oversaw DAO Office for reconciliation and final closeout on all projects. Point of Contact for fielding questions from Monitoring Firms and Clients regarding documentation, tickets, and invoicing.

Hurricane Matthew, (October 2016-2017)

- *Provided Technical Assistance and managed overall documentation process for 46 simultaneous activations throughout east coast.*

Hurricane Hermine, (2016)

- *Provided Technical Assistance and managed overall documentation process for 2 activations.*

Severe Storms (Flooding & Tornados) (2015-2016)

- *Provided Technical Assistance and managed overall documentation process for 14/15 simultaneous activations per year.*

Ice Storm Pax (February 2014)

- *Provided Technical Assistance & managed overall documentation process for debris removal operations for Dorchester and Berkeley County, SC.*

Hurricane Sandy (October 2012)

- *Disaster Debris Removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey*

Fort Lauderdale FEMA Audit (2010-2012)

- *Technical Assistance with FEMA Audit for 2004-2005*

Hurricane Irene (August 2011-October 2011)

- *Managed overall documentation and reconciliation process for 21 contracts in North Carolina, four (4) municipalities in Virginia, four (4) contracts with the North Carolina Department of Transportation for the removal of debris on roadways in thirteen North Carolina Counties. Hurricane Ike (2008-2009)*
- *Served as the Field Office Operations Manager & Coordinator for Debris Contracts in Texas. Set up three onsite offices in Texas and trained personnel.*
- *Managed documentation and data management and assisted customers throughout entire operation to ensure FEMA compliance.*

Hurricane Rita, Calcasieu Parish, LA (2005)

- *Field Office Operations Manager for a large debris project in Calcasieu Parish, LA, during the 2005 Hurricane season.*

Hurricane Charley Debris Projects (2004)

- *Field Office Operations Manager for a large debris project in Polk County, FL, during the 2004 Hurricane season.*

Hurricane Isabel Debris Projects (2003)

- *Worked with clients to reconcile ticket data and invoice, during 2003 Hurricane Season.*

Hurricane Fran Project (1996)

- *Data entry, reconciling and invoicing with town of Wilson, NC.*

Additional Experience and Skills

- *Intelligent Designs Systems Incorporated, - Program Evaluator, August 2000–November 2003*
- *University of South Alabama, Mobile, AL - Instructor, Special Education Department 1994-2000*
- *Mobile County Public School System - Consulting Teacher 1989-1994, Teacher of students with disabilities 1970-1989*

Education

- National Incident Management System (NIMS) Certified, ICS-100, 200, 700, 800
- Ph.D., Instructional Design and Development, University of South Alabama, 1998
- AA Certification, Learning Disabilities, University of South Alabama, 1980
- Masters, Mental Retardation, University of South Alabama, 1977
- Bachelor of Science, Elementary Education, Auburn University, 1967

Experience

- CrowderGulf, *Emergency Management and Training Specialist* May 2006–Present
- Hurricane Idalia, Tornado's & Storms (2023)
 - Hurricanes Ian & Nicole, Tornado's & Storms (2022)
 - Hurricanes Ida & Nicholas, Tornado's & Floods (2021)
 - Hurricanes Laura, Sally, Delta & Zeta (2020)
 - Hurricane Dorian, Tropical Storm Imelda & Tornado's (2019)
 - Hurricane Florence (2018)
Regional Manager for all Counties and Cities of Florence Activations throughout North Carolina & South Carolina
 - Hurricane Irma (2017)
Regional Manager for 61 simultaneous activations throughout Florida
 - Hurricane Harvey (2017)
Senior Project Manager for 26 simultaneous activations throughout Texas
 - Hurricane Matthew (October 2016-2017)
Senior Project Manager for 46 simultaneous activations throughout east coast
 - Hurricane Hermine (2016)
Senior Project Manager for the City of Tallahassee and Leon County, FL
 - Severe Storms (Flooding & Tornados) (2015-2016)
Senior Project Manager for for 14/15 simultaneous activations per year
 - Ice Storm Pax (February 2014 – May 2014)
Served as Senior Project Manager for Dorechester County and Berkeley County, South Carolina
Disaster Debris Removal - Vegetative Debris, Leaners and Hangers, Grinding Operations and Disposal
 - Hurricane Sandy (October 2012-December 2013)
Disaster Debris Removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey
 - Hurricane Isaac (August 2012)
Served as the Project Manager for all four activations due to Hurricane Isaac in Mississippi
 - Hurricane Irene (August 2011 – October 2011)
Served as the Senior Project Manager for all 21 activations due to Hurricane Irene in North Carolina
 - Hurricane Ike (September 2008–November 2009)
This contract called for the management, surveying, collection, reduction, and disposal of debris in the aftermath of Hurricane Ike in 2008
 - Senior Project Manager for Hurricane Ike in Texas for Galveston County debris recovery work including all of Bolivar Peninsula
 - Project Manager for Wildlife and Fisheries contract for waterway cleanup in Texas cities
 - Project Manager for Texas General Land Office (GLO) Contract for Beach Restoration on Bolivar and other Galveston County Beaches
 - Managed Debris operations during the recovery from the storm
 - Performed duties as senior quality control and safety coordinator for debris operations
 - Served as a trainer for company field supervisor, counties personnel and subcontractors

Internal Training for CrowderGulf

- Debris Management Operations Trainer for CrowderGulf clients in Florida, NC, SC and Virginia
- Served as a consultant on Debris Management Plan development for CrowderGulf clients in Florida, South Carolina and Maryland in 2006 through 2009

Lee County, Florida Emergency Management, Fort Myers, FL

Chief of Operations

2001–2006

Chief of Planning

2000–2001

- Responsible for daily operations of the Emergency Operations Center and multi-agency emergency coordination in response to storms, fires, hazardous materials releases and police emergencies.
- Some major activities during period include the response to Tropical Storm Gabrielle 2001, Natural Gas pipeline rupture 2003, Hurricane Charley 2004 (Landfall in Lee County), Hurricane Ivan 2004, Hurricane Katrina 2005, Hurricane Wilma 2005
- Responsible for the County Emergency Management Plan (CEMP), the public outreach program for Emergency Management and preparation of the daily Incident Action Plan during emergency activations of the Emergency Operations Center.
- Major activities during this period included County Brush Fires in 2000, the Spring Floods of 2001, and the County Response to Terrorist Threat from 9-11 attack

United State Army (Colonel, Retired)

1968 – 1998

- Served in multiple command and staff positions through the grade of Colonel

Raymond "Buddy" Young

Senior Director

Professional Overview

Buddy Young is one of the most knowledgeable people working in the debris management business with firsthand experience in managing major disasters. He served as Regional Director of FEMA Region VI from 1993 – 2001. While in that position, under FEMA Director James Lee Witt, he was Chief Administrator for 133 federally declared disasters and emergencies. He is nationally known and well-respected in the Emergency Management community. As the Director of Debris Operations for CrowderGulf, he has provided management and technical assistance to local and county governments after all major hurricane disasters in the Southeast since 2003. He has served as Senior Project Manager in the field after all major hurricanes since joining CrowderGulf. He has managed all types of debris removal, reduction and disposal operations and special projects such as demolition and marine debris removal. His expertise in emergency management, and especially disaster debris removal, is utilized to provide preparedness training and advise CrowderGulf pre-event clients throughout the year. He has also worked with the Texas A & M Engineering Extension Program as an adjunct instructor to conduct full-scale exercises with local and state agencies in response to incidents of terrorism and natural disasters. He is a current member of the Board of Directors for Disaster Recovery Contractors Association (DRCA) and he is NIMS certified.

Experience

CrowderGulf, LLC

2003-Present

- **Hurricane Idalia, Tornado's & Storms (2023)**
- **Hurricanes Ian & Nicole, Tornado's & Storms (2022)**
- **Hurricanes Ida & Nicholas, Tornado's & Floods (2021)**
- Hurricanes Laura, Sally, Delta & Zeta (2020)
- **Hurricane Dorian, TS Imelda & Tornado's (2019)**
- Hurricanes Florence & Michael (2018)
- Hurricane Harvey (2017-2018)
- Hurricane Matthew (2016)
- Severe Winter Ice Storms, Flooding & Tornados (2015-2016)
- Hurricane Sandy (October 2012-Present)
- Hurricane Irene (August 2011-October 2011)
- Hurricane Ike (September 2008–2010)
- Hurricane Rita (2005-2006)
- Hurricanes Charley, Frances, Jeanne, and Ivan (2004-2005)

Texas A&M Engineering Extension Program, College Station, Texas Adjunct Instructor

2001-2004

FEMA, Region VI Regional Director

1993–2001

Arkansas State Police, Little Rock, Arkansas Director of Security for State

1983-1993

Training

From 2004-2012, provided yearly training for city and county municipalities that have CrowderGulf pre-event debris management contracts in place. Yearly debris management training sessions include municipalities in Florida, North Carolina, South Carolina, Virginia, and Texas. A detailed list of sessions can be provided upon request.

Certifications and Training

- National Incident Management System, IS-100, 200, 700, 800
- Principles of Emergency Management, IS-230
- Leadership and Influence, IS-240
- Decision Making and Problem Solving, IS-241
- Effective Communications, IS-242
- Introduction to the Public Assistance Process, IS-630
- Introduction to Debris Operation and FEMA Public Assistance Program, IS-632
- EOC Management and Operations, G-275
- Disaster Response and Recovery Operation, G-385
- Rapid Response Team Orientation, G-635

Education

Graduate of Keeler Polygraph Institute, Chicago, IL, 1976 / Graduate of National FBI Academy, Quantico, VA, 1972

Graduate of Arkansas State Police Academy, Camden, AR, 1968

Approximately 100 hours of Coursework in Criminal Justice at the following:

- Certificate of Public Administration, University of Arkansas, Little Rock, AR, 1976 / Arkansas State University, Jonesboro, AR, 1973
- University of Virginia, Richmond, VA, 1972 / Arkansas Tech, Russellville, AR, 1962-1963
- University of Arkansas, Fayetteville, AR, 1968

Experience

CrowderGulf
Technical Assistance Manager and FEMA Specialist 2012-Present
Mr. Jones has over 28 years working for the Federal Emergency Management Agency (FEMA). He provides direct oversight and implementation of response and recovery operations for presidentially declared disasters across the regions. He was designated Federal Coordinating Officer for Hurricanes Katrina, Rita and Georges and provided executive leadership to over 300 federally declared disasters.

Federal Emergency Management Agency – Region 6
Deputy Regional Director 1994-December 31, 2011
Served as Deputy Regional Director for 17 years of the 28 years with FEMA Region 6. During those 17 years as Deputy, also served as Acting Regional Director for 4 of those 17 years. Responsible for administration of emergency management programs in the FEMA Region 6 states of Arkansas, Louisiana, New Mexico, Oklahoma, and Texas. Also, responsible for oversight and implementation of response and recovery operations for presidentially declared disasters in the five-state region.

Federal Emergency Management Agency – Region 6
Technological Hazards Branch Chief 1983-1994
Joined FEMA Region 6 in 1983 and served as a Branch Chief managing several Technological Hazards Branch programs to include Radiological Emergency Management Preparedness, Radiological Defense, Hazardous Materials, Earthquake Preparedness, Hurricane Preparedness, Dam Safety and the Chemical Stockpile Emergency Preparedness programs.

US Public Health Service
Physician Recruitment Coordinator 1977-1983
Responsible for recruiting doctors, dentists and nurse practitioners for rural communities in Arkansas that were federally designated as medically underserved.

Director, Arkansas Emergency Medical Services Program
Arkansas Department of Health 1974-1977
Responsible for administration and implementation of state-wide regulations for Ambulance Services and training certification of EMTs and Paramedics.

Other Leadership Roles

Served as designated Federal Coordinating Officer for Hurricane Katrina, Rita and Georges. Provided executive leadership to over 300 federally declared disasters including Hurricane Andrew, Oklahoma City bombing, Columbia Space Shuttle and Tropical Storm Allison.

Education

Master's Degree in Public Health Administration Tulane University
Bachelor's Degree in Education University of Arkansas
NIMS Certified

Areas of Expertise

Disaster Recovery Specialist with a demonstrated ability to participate in maintaining client satisfaction with high levels of confidence and multifaceted guidance. Seasoned in Mid-to-large scale operational project management along with a strong background in planning, training, reporting, and FEMA Public Assistance Program technical assistance.

Qualifications

- 25+ years' experience in disaster recovery, project management, debris management, and the Public Assistance Program
- Working knowledge of all disaster recovery areas with a comprehensive understanding of key functional processes, resources and government guidelines, with an emphasis on resolution of program issues for all categories of work outlined in the FEMA Public Assistance Program
- Seasoned in disaster recovery contracting throughout the country using acquired knowledge of various federal agency disaster recovery programs along with the programmatic rules and regulations governing their implementation (FEMA, HUD, USACE, EPA and OFA's)
- Thorough understanding of current disaster recovery planning techniques and technologies as well as the methods used in performing risk and impact analysis - Facilitate training seminars for various levels of federal, state, and local governments
- Administer recovery planning and technical services associated with all categories of the FEMA Public Assistance Program, 44 CFR, and the Robert T. Stafford Act - Identify points of vulnerability and recommend appropriate recovery strategies
- Demonstrated ability to plan, organize and direct the testing of emergency response, recovery support and area business resumption procedures - Liaison between community, contractors, monitoring firms, federal, state and local officials

Disaster Debris Management Experience and Responsibilities

- Provide positive results in project execution as well as delivering work profitably for federal, state, and local agencies
- Identify points of vulnerability and recommend debris management and reduction strategies
- Coordinate the efforts of teams and team members in the development of recovery procedures
- Analyze environmental and equipment configurations for critical resources and recommend cost efficient backup capabilities
- Assure documentation required for recovery are identified and properly maintained
- Parallel the efforts of teams and team members in different functional areas in the development of procedures in a disaster situation
- Maintain FEMA and other governmental standards and procedures for disaster recovery documentation
- **Southeastern Regional Manager with CrowderGulf**
- 2023 – Hurricane Idalia & Misc. Winter Storms & Tornado's – Supervised 15 Contracts in AR, FL, GA, NC, TX & VA – Almost 2,Mill. CYs.
- 2022 – Hurricane's Ian and Nicole – Supervised 34 contract activations throughout Florida – Over 13 Mill. CYs of debris removal/disposal
- 2020 – Hurricane's Sally and Zeta (Okaloosa County, FL / Harrison County, MS)
- 2019 - Hurricane Dorian, Tropical Storm Imelda, St. Pete Red Tide, and Midwestern Tornadoes
- 2018 - Hurricane Michael – Supervised 11 contract activations throughout the FL Panhandle – Over 12 Mill. CYs of debris removal/disposal
- **Project Manager/Senior Project Manager with CrowderGulf**
- 2018 - Red Tide Projects - Collier County, Fort Myers Beach, Sanibel, Lee County and Sarasota County
- 2017- 2018 - Hurricane Irma: Supervised 64 contract activations throughout Florida
- 2016 - 2017 - Hurricane Matthew: Flagler County and the Cities of Bunnell, Flagler Beach, and Palm Coast, FL
- **Other Debris Management Experience**
- 2008 - 2010 - Commonwealth of Kentucky (KYTC) Ice Storms: Ballard, Christian, Grayson, Hart and Logan, Counties, KY
- 2007 - 2008 - Buffalo, NY Ice Storm: Erie County, NY
- 2005 - 2006 - Hurricane Katrina and Wilma: USACE (LA and MS) and FL
- 2004 - Hurricane Charley, Frances, Ivan and Jean: FL
- 2003 - Hurricane Isabel / Ice Storm: NC and SC
- 2002 - Hurricane Lily: LA
- 2001 - Tropical Storm Gabriele: FL
- 2000 - Tropical Storm Helene and Leslie: FL
- 1999 - 2000 - Hurricane Floyd: NC
- 1999 - Oklahoma F5 Tornado: OK

Education & Additional Experience / Skills

- University of Florida - Gainesville, Florida - *Bachelor of Science Degree in Public Relations-1996*
- OSHAMOT
- NIMS (National Incident Management System) 100 / 200
- Debris Management (G202)
- IS – 00100, 00200, 00700, and 00800
- Post Hurricane Reconstruction

Areas of Expertise

Disaster Recovery Debris Operations: with operational expertise through all phases of disaster response across a broad spectrum of severe-weather events, specializing in developing dynamic response protocols for catastrophic events requiring concurrent specialized scopes, and conducting multiple simultaneous large-scale debris removal operations while setting new industry standards for efficiency and maximizing overall client satisfaction. Contract Management: Client Relations and Strategic Planning: Advisory and Support: Senior Project Manager with 10+ years of experience in facilitating, organizing, and completing projects of varying scale and scope of work, utilizing a dynamic management style to provide exceptional operational oversight across multiple simultaneous contract activations, while coordinating administrative needs and mitigating challenges through clear communication and solutions-driven innovation. Possesses a B.A. from Florida Atlantic University with expertise in the logistical planning of operational profiles, with an emphasis on large-scale events, practical application of innovative solutions in austere environments, and technological application of project management across multiple disciplines.

Disaster Debris Management Experience

CrowderGulf – Mobile, Alabama

Regional Manager, September 2017 – Present

Hurricane Ian – *Category 5 (2022 - Current)*, Regional Manager, *Lee County, Florida*

- Managed assets, resources, and personnel to develop the necessary logistics for equipment and debris trucks to safely, **efficiently**, and **effectively** clear effected areas of the unprecedented hazards generated by Hurricane Ian, resulting in over *6.3 million cubic yards* of debris removed from the rights of way (ROW) throughout unincorporated Lee County.
- Mitigated the challenges of a large-scale disaster while employing innovative support and leadership to provide direct oversight to recovery operations for the Lee County Board of County Commissioners and Lee County Solid Waste Department, while providing additional operational oversight for the broader CrowderGulf effort at ground zero.
- Staged in the *Lee County Emergency Operations Center (EOC)* prior to Ian's landfall, **establishing streamlined communication with local, state, and federal officials** across various departments and agencies to identify immediate needs; assisting numerous governmental and private sector entities charged with disaster response in the immediate aftermath post-event.
- Utilized a hands-on management style and a comprehensive, proactive project approach to develop and implement an industry-evolving response to a historic event with catastrophic levels of devastation, and successfully led an unprecedented team of management staff, subcontractors, and response personnel through all scopes and phases of the recovery effort.
- Maintained a direct advisory and support function, clearly communicating administrative needs and operational updates to State, County and Municipal leaders, fostering transparent, objective, decision-making and further integration of the administrative and operational components of disaster response.
- Managed multiple debris removal scopes concurrently on an unprecedented scale, providing direct oversight to operations at ground zero in Lee County while filling an advisory role in ongoing Ian operations statewide.
- Key member of the CrowderGulf senior management team responsible for an over *10 million cubic yard* ground zero response in Southwest Florida, and an overall *18+ million cubic yard* statewide debris removal effort.

Hurricane Laura – *Category 4 (2020 - 2021)*, Senior Project Manager, *Calcasieu Parish, Louisiana*

- Acted as Senior Project Manager, directing a management team that provided the oversight for the successful removal of nearly *7 million cubic yards* of debris from rights of way (ROW) throughout unincorporated Calcasieu Parish.
- Integrated additional responsibilities seamlessly, using hands-on management and streamlined project approach to provide oversight across multiple large-scale scopes of work.
- Coordinated with all levels of state and local government to mitigate operational and administrative challenges, furthering enhancing logistics, efficiency, and the overall quality of service.
- Provided additional oversight for operations throughout the Parish, including multiple municipal contracts, and was a key contributor to the senior management team responsible for removing over *12 million cubic yards* throughout the incorporated and unincorporated areas of Calcasieu Parish.

Hurricane Michael – *Category 5 (2018 - 2019)*, Project Manager, *Jackson County, Florida*

- Mitigated and overcame numerous challenges associated with the unique environment of the Florida panhandle and the sheer scale of the event across all phases of the project timeline.
- Provided direct oversight to hundreds of assets and personnel; providing the logistics that resulted in nearly *3 million cubic yards* of debris being removed and disposed of in Jackson County alone.
- Coordinated directly with State and County officials to mitigate administrative challenges, providing streamlined logistics for more efficient debris removal operations.
- Coordinated with Jackson County and the *Florida Department of Transportation (FDOT)* to broaden project scope and provide additional services vital to maintaining public safety.

Hurricane Irma – *Category 4 (2017)*, Project Manager, *Southeast Florida*

- Successfully managed debris removal operations for the Town of Jupiter, The Village of Palm Springs, the City of Stuart, and the City of Vero Beach.
- Communicated with city and town officials in various departments on their immediate needs; ensuring that the work was done thoroughly and to their satisfaction.
- Provided direct oversight to multiple South Florida area activations, while filling and advisory and planning role for operations along the entire East Coast of **Florida, effectively augmenting CrowderGulf's 10+ million cubic yard** statewide recovery effort.

Additional Notable Activations:

- Red Tide Debris Removal – Fish Kill (2021), Senior Project Manager, *St. Petersburg, Florida*
- Lee County Tornado – EF2 (2022), Senior Project Manager, *Fort Myers, Florida*
- FDOT Debris Removal Program, Hurricane Idalia (2023), Regional Manager, *Levy County, Florida*

Education

Florida Atlantic University, Boca Raton, FL

Bachelor of Arts, College of Inquiry and Social Design, December 2011; Honors: Cum Laude (GPA: 3.5/4.0)

Additional Skills/Certifications

- OSHA 30 Hour Construction Safety and Health
- FEMA IS Certifications: IS-100.C, IS-200.C, IS-230.E, IS-240.C, IS241.C, IS-700.B, IS-800.D

Executive Summary

Results oriented senior level leader/manager/consultant with extensive experience at the highest level of Government Emergency Management Programs, Federal Emergency Management Agency, Homeland Security, State Government in addition to military and political strategy experience and the Private Sector. **Bill's experience in government at multiple levels paired with his military leadership experience and political savvy presents a unique skill set to think critically on strategic development and successful execution.** This perspective has led to multiple successful leadership roles at the strategic level for Federal and State Government during all hazard disasters, domestic military support to civil authorities and in recovery with over 30 years of executive success and progressive responsibility, leading organizations.

Professional Experience

CrowderGulf, LLC, Mobile, AL

Regional Director for the State of Louisiana

April 2023- Present

- **2023 Hurricane Idalia, Misc. Ice Storms & Tornado's**
4 Activated Contracts in FL & GA; 11 Activated Contracts in AR, FL, NC, TX & VA

Ernst and Young, Daphne, AL

APR 2022-2023

Senior Manager, Executive Level Consultant and Subject Matter Expert and Professional Management and Consulting Services

- Subject Matter Expert (SME) in Emergency Management for Military, State and Federal Levels of Emergency Management, Certified Emergency Manager (CEM). Intergovernmental Affairs involved in Disaster Preparedness, Response, Recovery and Mitigation, to include Federal Programs for FEMA, HUD, USDA, USACOE, Dept. of Homeland Security and U.S. Armed Forces. Coordinate with federal agencies and State Government efforts in support of federally declared disasters.
- Senior Policy and Programs Advisor regarding FEMA Disaster Preparedness, Response, Recovery and Mitigation programs. Provided the executive level advice regarding coordination of federal, state, tribal, and local assets and resources required to support the state governors and emergency managers for preparedness, prevention, response, recovery and mitigation for all-hazards. In addition serves as an expert witness on FEMA Policy and Programs. Provide expert input on proposals with outstanding writing skills.
- Serve as the principal advisor in coordinating the timely delivery of all federal disaster assistance; to support state and local governments and affected communities.

PlexosGroup, Baton Rouge, LA

APR2018- APR2022

Senior Vice President Response & Recovery,

- Subject Matter Expert (SME) regarding Federal Programs, State and Federal Government Intergovernmental Affairs involved in Disaster Preparedness, Response, Recovery and Mitigation, to include Federal Grant Programs for FEMA, HUD, USDA, USACOE, Dept. of Homeland Security and U.S. Armed Forces.
- Coordinate with Government and non-profit efforts in support of federally declared disasters.
- Senior Policy and Programs Advisor regarding FEMA Disaster Preparedness, Response, Recovery and Mitigation programs. Provided the executive level advice regarding coordination of federal, state, tribal, and local assets and resources required to support the state governors and emergency managers for preparedness, prevention, response, recovery and mitigation for all-hazards.
- Serve as the principal staff advisor to clients in coordinating the timely delivery of all federal disaster assistance; to support state and local governments and affected communities.

Federal Emergency Management Agency/, Denton, TX

JUN2010- MAR2018

Federal Coordinating Officer, FEMA Region VI

- Presidentially appointed to twenty-five (25) federally declared disasters as a Federal Coordinating Officer (FCO) and accountable to the President of the United States and the FEMA Administrator.
- Coordinated federal efforts in support of declared disasters in nine different states.
- Provided the executive coordination of federal, state, tribal, and local assets and resources required to support the state governors and emergency managers for preparedness, prevention, response, recovery and mitigation for all-hazards.
- Served as the principal staff advisor to the FEMA Administrator in leading and coordinating the timely delivery of all federal disaster assistance; to support state and local governments and affected communities.
- Achieved the timely delivery of full disaster assistance, with a balance between sound management practices and pressure to satisfy stakeholders' interests.
- Appointed by the FEMA Administrator to serve as the Interim Louisiana Recovery Office Director from Nov 2012-May 2013 for Hurricanes Katrina and Rita.
- Appointed by the FEMA Region VI Regional Administrator to serve on a detail as the Response Division Director for Region VI, from Nov 2014-May 2015.

Education

- Emergency Management Institute Executive Academy, Emmetsburg MD, (Harvard Kennedy School of Government, Naval Post Graduate School, University of Hawaii, Texas A&M)
- University of Maryland, Adelphi, MD Masters of Science in Management, 2010
- Certified Emergency Manager (CEM) International Association of Emergency Managers
- USAF Air War College, 2008
- Louisiana State University, Baton Rouge, LA, B.A. Journalism 1982

Accomplishments

- DR 4277 LA, delivered over \$2.4 billion in aid after the Baton Rouge, Louisiana area floods of August 2016. This disaster ranks in the top ten in FEMA history for monetary damages. DR 4277 LA to include over \$750 million in public assistance to re-establish communities. In addition executed one of the largest housing programs (over 4000 manufactured housing units) to date in FEMA history. Over \$750 million in Individual Assistance. Instrumental in saving the Federal Government nearly \$30 million by ceasing operation of faulty tank and pump systems for fire suppression after quality control issues in manufactured housing units became evident.
- Provided over \$1 billion in aid to the State of Texas after the 2016 floods. DR 4266, 4269, 4272 TX, over 120 counties declared over a large geographical area. The area in comparison would stretch from New England to Indiana to Virginia. Adeptly able to manage unique political challenges between the City of Houston, **Harris County, congressional delegations and the Governor's office, all with competing priorities for Recovery**

Qualifications & Experience

- Regional Director (AL, MS & TX) 2023 - Present
- Project Manager CrowderGulf Debris Operations since 2011 - 2023
- Emergency Management Director & Incident Commander for 12 Presidential Disaster Declarations and one (1) incident of National significance
- Disaster Public Information Officer and Project Coordinator
- Certified Local Emergency Manager (CLEM - State of Alabama)
- Advanced Level Certification in Emergency Management (ALEM)
- NIMS 300 and 400 Level Instructor

Disaster Debris Management Experience and Responsibilities

CrowderGulf, LLC

Regional Director

March 2023 - Present

- Regional Director for Alabama, Mississippi and Texas. Daily support for outside Project Managers and the main office.
- 2023 Texas Ice Storms **& Tornado's** – 4 Activations in TX (Austin, Deer Park, Montgomery & Travis Counties)

Project Manager and Emergency Management Specialist

August 2011- 2022

- Project Manager and company representative for pre-event clients. Provide daily support for the Disaster Assistance Office in the form of accounts management. Performed technical writing and review of proposals for pre-event contracts. Assisted the company by attending pre-bid meetings participation in marketing presentations to perspective clients. Provided assistance to client on FEMA Public Assistance Program policy. Provided support to Regional Project Manager and served as government liaison to clients.
- 2022 **Hurricane's Ian** – Worked in FL doing Debris Clearing & Removal for 38 School & Support Facilities
- 2021 Hurricanes Nicholas & Ida – TX, MS and LA
- 2020 Hurricane Sally – City of Daphne, AL
- 2019 Tornado & Special Project – 2 Activations in TX
- 2019 Hurricane Dorian - 2 Activations SC
- 2018 Hurricane Michael – QC & Data Manager over 12,000,000cy of Debris Removal & Disposal in Panama City Beach, FL
- 2017 Hurricane Harvey – Project Manager and government liaison to Texas clients in League City
- 2016 Hurricane Matthew – Project Manager and government liaison to Georgia clients in Liberty County
- 2014 Ice Storm Pax
Emergency Management Specialist and Government Liaison to Berkeley County, SC. Provided information and assistance on debris related issues and assisted with compiling documentation for eligible reimbursement activities.
- 2011 Hurricane Irene
Emergency Management Specialist and Government Liaison to 6 Counties in NC. Provided information and assistance resolving debris related issues as it relates to FEMA 325 guidelines, Disaster Specific Policies and the Robert T. Stafford Disaster Relief Act. Assisted clients in compiling documentation for eligible reimbursement activities, provided debris management training and updates on policy changes. Worked with clients to Conduct After-Action Follow up meetings with staff regarding disaster specific policies and protocols.

Education

- Bachelor of Arts and Science Degree - Radford University, Radford, Virginia 1991

Training & Certifications

Provides yearly training for City and County Government employees that have CrowderGulf pre-event debris management contracts in place. Has conducted training and breakout sessions at the National Hurricane and the FL Governors Conferences. Member of the Hurricane Liaison Team.

Certifications and Training

- USACE Construction Quality Management
- National Incident Management System, IS-100, 200, 700, 800
- National Incident Management System 300 &400 - Instructor
- Certified/Licensed Emergency Manager (CLEM)
- Advanced Level Certification/Emergency Management (ALEM)
- CPR & Blood Pathogens

Professional Overview

Over 30 years of successful leadership and management experience with progressively increasing responsibility. A problem solver and innovative thinker who builds and leads winning teams to highly successful outcomes. A versatile leader with superb ability to bring ideas from conception to completion. Produces positive results regardless of the level of pressure. Flexible and adapts to change exceptionally well. Experienced in coaching, motivating, and mentoring others for success. Other key strengths in:

- Leadership and team building experience nationally and internationally.
- High standards of ethics and integrity with a flexible and adaptable approach.
- Highest regard for safe operations and risk management.
- Uniquely trained in planning, assembling, and managing experienced project teams at multi-site operations.
- Outstanding verbal, writing, and presentation skills.

Disaster Debris Management Experience and Responsibilities

CrowderGulf, LLC	2014-Present
Eastern Regional Director responsible for Disaster Debris Removal - C&D and Vegetative Debris, Leaners and Hangers, Stumps, Grinding Operations and Disposal, White Goods, E-Waste and HHW	
▪ Hurricane Idalia, Tornado's & Storms	2023
▪ Hurricane's Ian & Nicole, Tornado's & Storms	2022
▪ Hurricane's Ida & Nicholas, KY Tornado's & Floods	2021
▪ Hurricanes Laura, Sally, Delta & Zeta	2020
▪ Hurricane Dorian, Tropical Storm Imelda & Tornado's	2019
▪ Hurricane Florence	2018
Regional Manager of Florence Activations for counties and cities in North and South Carolina, over 20 million CY removed	
▪ Hurricane Irma	September 2017
Regional Project Manager for multiple Counties and Cities in Florida and Georgia: Nassau Co, Clay Co, Sumter Co, Brevard Co, Glades Co, Okeechobee Co, Lake Co, City of Coleman, and City of Cocoa Beach / Chatham Co, and Tybee Island, GA.	
▪ Hurricane Matthew	October 2016
Senior Project Manager for Hilton Head Island, SC. Handled coordination of debris removal and recovery efforts for 22 individual contracts and removed and disposed of approximately 3,012,487 Cubic Yards of Debris. Daily meetings with clients and municipalities to update each contract with status.	
▪ Severe Storms and Flooding	March 2016
Project Manager for Essex County, VA under the VPPSA Contract	
▪ Severe Storms and Flooding	October 2015
Project Manager for the South Carolina Department of Transportation in Lexington and Richland Counties	
▪ Ice Storm Pax	February 2014
Southeast Regional Manager for Dorchester County and Berkeley County, SC	

Additional Experience and Skills

▪ <u>Senior Manager, (Defense Coordinating Officer)</u>	2010-2014
<u>Federal Emergency Management Agency, Region IV, Atlanta, GA</u>	
▪ <u>Chief Operating Officer, (Commander/District Engineer)</u>	2008-2010
<u>Japan Engineer District, Pacific Ocean Division, Tokyo, Japan</u>	
▪ <u>Strategic Planning Engineer, (Division Engineer)</u>	2006-2007
<u>1st Cavalry Division, III Corps, Fort Hood, TX</u>	
▪ <u>Chief Operating Officer, (Commander)</u>	2002-2006
<u>20th Engineer Battalion, 1st Cavalry Division, III Corps, Fort Hood, TX</u>	
▪ <u>Chief Facilities Director. (Chief of Facilities and Logistics)</u>	
<u>United States Army European Command, Joint Analysis Center, Molesworth, UK</u>	
	1999-2002

Education & Professional Affiliations

- Master of Science, Construction Management, University of Florida, Gainesville, FL
- Master of Science, Strategic Studies, United States Army Senior Staff College, Carlisle, PA
- Bachelor of Science, Agricultural Economics, Clemson University, Clemson, SC
- Society of American Military Engineers
- Army Engineer Association
- International Association of Emergency Managers
- NIMS Certification for 100, 200, 700 and 800

Relevant Qualifications

Effective group leader and communicator. Schedule and quality control oriented. Possess the necessary skillset to effectively run a project from start to finish, while ensuring the best possible end result for the Client.

Experience

CrowderGulf

2017-Present

Manager of multiple projects, directly responsible **for subcontractor's performance, ensuring all items are completed to the Client's satisfaction.** Communicate with the client, client representatives and subcontractors in order to insure the project is on schedule and all deliverables are being met. Managed operations consisting of hundreds personnel and pieces of equipment of various size and type. Work with clients to figure out the best possible solution to any issue. Work with subcontractors to ensure all reports and paperwork are submitted correctly to allow for timely payment. Organize and conduct safety meetings to constantly maintain a safe working environment. Effectively and efficiently manages heavy marine construction related projects when not involved in disaster related work. Qualified individual for company general **contractor's license in Alabama, North Carolina, and California.**

2023 - Hurricane Idalia, 4 Activations in FL & GA

2023 - The Nature Conservancy Lightning Point Shoreline Restoration Phase II, Bayou La Batre, AL

- Rock placement, access channel dredging. Contract value \$1.4 million

2022 - Hurricane Ian, 35 Activations in FL

- City of Venice, FL

2022 - Hurricane Nicole, 3 Activations in FL

2021 - Hurricane Ida, City of Gulfport, MS

2021 - ALDOT Bridge Fender System Repair, Dauphin Island, AL

2021 - **The Nature's Conservancy** Lightning Point Shoreline Restoration, Bayou la Batre, AL

2020 - Hurricane Delta & Zeta, MS & TX

2020 - The Nature Conservancy Pensacola East Bay Oyster Habitat Restoration, Pensacola, FL

2020 - Hurricane Sally, City of Gulf Shores, AL

2020 - Hurricanes Laura, City of Lake Charles, LA

2020 - Point Aux Pins Shoreline Protection, - Bayou LaBatre, AL

2019 - Hurricane Dorian, SC

2019 - Tropical Storm Imelda & Tornados/Flooding, FL, TN & TX

2018 & 2019 - Hurricane Michael

- City of Parker, FL; over 400,000 Cubic Yards of Debris, Project Cost \$7,865,964
- City of Lynn Haven, FL; over 1,000,000 Cubic Yards of Debris, Project Cost \$13,7087,682

2018 - Hurricane Florence, SC DOT; 4,500 Cubic Yards of Flood Debris, Project Cost \$117,995

2018 - Red Tide/Fish Kill Cleanup

- Lee County, FL; over 3,000 tons of dead marine life, Project cost \$374,201
- Ft Myers Beach, FL over 2,000 tons of dead marine life, Project Cost \$262,767

2017 - Hurricane Irma, Supervisor - FLDEP Waterway Projects

2017 - Hurricane Harvey, Supervisor - Corpus Christi, TX- managed haul-out operations and final disposal

Max Trans Logistics

2015-2017

Managed logistics operations for multiple high volume customer accounts. Oversaw over \$1,000,000 in freight spend per year for customers in the construction, steel, textile, and automotive industries. Was responsible for bidding on logistics contracts. Generated new business through customer development and outside sales. Added multiple new customer accounts.

Licenses and Certifications

- Alabama Heavy Construction GC License
- North Carolina Highway and Heavy Construction License
- California Class A General Engineering Contractor License
- OSHA 30
- USACE CQM certified
- NIMS 100,200,700,800

Education

- Auburn University - Auburn, Alabama

*Bachelor of Science Degree in Business Administration (BSBA)
Major: Supply Chain Management/Logistics; Minor: Marketing*

Professional Overview

Possessing over 15 years of progressive leadership and management expertise, I have a track record of assuming roles of increasing responsibility. I am a resourceful and inventive thinker adept at assembling and guiding high-performing teams towards exceptional achievements. My leadership style is adaptable, thriving in turning concepts into realized goals and maintaining exemplary performance under pressure. I excel at adjusting to new situations with ease. My background includes proficiency in fostering growth and excellence in others through effective coaching, motivation, and mentorship. Additional strengths include:

- ❖ Proven leadership and team-building skills at both national and international levels.
- ❖ A commitment to the highest ethical standards and integrity, coupled with a versatile and adaptable methodology.
- ❖ A strong focus on safety and risk management practices.
- ❖ Specialized expertise in strategic planning, the formation, and oversight of skilled project teams across various sites.
- ❖ Excellent communication abilities, encompassing persuasive verbal, written, and presentation skills.

Disaster Debris Management Experience and Responsibilities

CrowderGulf, LLC	2015-Present
Eastern Regional Manager responsible for Business Development, Training, and Disaster Debris Removal Operations - C&D and Vegetative Debris, Leaners and Hangers, Stumps, Grinding Operations and Disposal, White Goods, E-Waste and HHW	
▪ Hurricane Idalia, Tornado's & Storms	2023
Regional Manager coordinating efforts of Project Managers to respond to VA Beach Tornado, Eastern NC Tornado, and multiple activations in South Georgia for Hurricane Idalia	
▪ Hurricane Ian	2022
Senior Project Manager of Fort Myers Beach, FL; unprecedented and multifaceted debris operation	
▪ Bowling Green, KY Tornado	2021
Project Manager	
▪ Hurricane Florence	2018
Project Manager of Florence Activations for counties and cities in North and South Carolina, over 20 million CY removed	
▪ Hurricane Harvey	September 2017
Project Manager for multiple towns, cities, and counties along the Texas Coast	
▪ Hurricane Matthew	October 2016
Project Manager who pioneered drone documentation for Hilton Head Island	
▪ Columbia, SC Flood	October 2015
Field Supervisor for the South Carolina Department of Transportation in Lexington and Richland Counties	

Additional Experience and Skills

▪ US Army National Guard	2017-2023
<u>20th Special Forces Group - 18B</u>	
▪ Laurens County Sheriff's Office, (Supervisor/Commander)	2011-2016
<u>Uniform Patrol, SWAT, Detective-Violent Crimes</u>	
▪ YMCA of the Lakelands, (Executive Assistant & Grant Coordinator)	2009-2010
▪ Congressman J. Gresham Barrett, (Legislative Assistant)	2008-2009

Education & Professional Affiliations

- SFAS/SFQC (Special Forces Assessment and Selection/ Special Forces Qualification Course; 2019-2020)
- USAJFKSWCS NCOA Basic Leadership Course (2019; US Army John F. Kennedy Special Warfare Center & School Non-Commissioned Officer Academy- Ft. Bragg, NC)
- US Army Airborne School (2018)
- US Army Infantry School (2018)
- South Carolina Criminal Justice Academy - Basic Law Enforcement Class 566 (2011)
- Numerous other Law Enforcement/ Military related firearm, tactics, safety, and medical training courses
- NIMS

Experience

CrowderGulf

March 2023 – Current

Coordinate, oversee and schedule multiple Project Managers, Subcontractors and equipment for emergency disaster related projects for the Texas Regional area. Correspond and collaborate with Project Managers, Field Personnel and the Disaster Administrative Office (DAO) to assist with planning, training and assembling project teams at multiple sites. Assist regional clients with follow-up documentation related to FEMA requirements.

Environmental Experience

Aransas County, Rockport, TX

Director of Environmental Health, March 2015-March 2023

Started my government career at the Aransas County Environmental Health in Rockport Texas. Worked as a Sanitarian for roughly one and half years developing knowledge, skills and abilities (KSA) working as an Inspector that consisted of conducting meetings, conduct classes/trainings to the public on the regulatory requirements, issue permits, conduct inspections and general public interactions. Ensured compliance with food safety regulations as stated in the Texas Food Establishment Rules as codified in the Texas Administrative Code. June 2016, moved into the Interim Director position and shortly thereafter appointed Director. Primary duties as Environmental Health Director require KSA to navigate environmentally complex projects such as, but not limited too residential developments, commercial developments, emergency management missions, budgeting and scheduling. Assist the public with the review of regulatory compliance with the Texas Admirative Code and Texas Health and Safety Code. As the Director, my role was to oversee three different departments which include, Environmental Health, Solid Waste and Vector Control. All three of these departments are heavily regulated by the State of Texas and require the maintenance of State licenses. As Environmental Health director my responsibilities include operation, management and compliance with Texas Commission on Environmental Quality (TCEQ), Texas Department of Agriculture (TDA) and Texas Department of License and Regulations (TDLR). I provide guidance for locals and staff on proper procedures to ensure environmental compliance within the County.

Aransas County, Rockport, TX

Debris Management, June 2017 – March 2023

Hurricane Harvey August 25, 2017- **As Aransas County's Debris Manager, my role was** primary decision maker, assigning tasks to team members as well as communications between the team and other internal and external entities for Debris Operations. A successful debris operation requires effective coordination and collaboration between organizational elements within a jurisdiction, as well as with external entities such as regulatory agencies, local, state/tribal/territorial, and Federal emergency management officials, the private sector, and the general public. I developed various contacts throughout the State of Texas with Texas of Department of Emergency Management (TDEM), Texas Commission on Environmental Quality (TCEQ) Texas Department of Transportation, (TXDOT), as well as some federal agencies such as Federal Emergency Management Agency (FEMA) and the United States Corps of Engineers (USACE). The success of the debris operations within the County helped me develop into a debris specialist. Hard work, determination, self-initiative learning, and commitment to the development of my career opened up an opportunity to exhibit my extensive KSA, when **recruited by TDEM's Disaster Recovery Task Force (DRTF)**. This task force is a State of Texas Resource that assists with mission requests from local jurisdictions to support local entities through incidents and disasters. This task force opportunity presented itself after my successful completion of Debris Removal after Hurricane Harvey made landfall in Aransas County and the responses teams that were sent to Aransas County by TDEM observed my KSA in debris management. My co-workers, supervisors, and colleagues will and do always refer to me as a Debris Specialist. Deployed as part of the DRTF team to wildfires in Eastland County, Texas. During deployment, I learned more technical skills as a debris specialist on smaller scale disasters. During this detail I was the direct contact for the County Judge and Emergency Management Coordinator for debris removal, disposal and volunteer coordination.

Legal Experience

Garza & Gonzalez, Houston, TX

Partner, 12/15/2011-12/31/2015

- Private practice primarily focusing on Wills, Trust, Probate and Family Law

Providus, Houston, TX

Document Reviewer, 01/24/12-12/1/2014

- Electronic document review regarding billing practices, unfair competition claims and false advertising, bankruptcy, pharmaceutical issues, environmental and health safety permits and state regulatory documentation, oil and gas contracts, including joint operating agreements, assignability, preferential right determinations and wrongful termination; Privilege, relevancy, confidentiality, search and redaction experience; Quality control experience; Relativity, Axcelerate & Ringtail Platform

Donavan Watkins, Houston, TX

Document Reviewer, 02/27/2012-05/27/12

- Electronic document review for environmental and corporate case issues (i.e., fraudulent transfer of assets, valuation of assets, intercompany loans/transfers, indemnification from corporate subsidiaries, successor liability of parent company and alter ego claims against various parent corporate entities) environmental damages estimates and actual costs incurred by client and various allocations of the costs to various responsible parties, intellectual property issues, employment and wage issues, wrongful termination, products liability; Privilege, relevancy, and confidentiality experience

Education, Additional Professional Associations, Licenses & Skills

- NIMS Certified ICS 100, 200, 300, 400, 700 & 800
- FEMA: Knowledgeable of FEMA Public Assistance Policy and Program Guide including Debris Management Planning
- Thurgood Marshall School of Law, Texas Southern University, Houston, TX
Juris Doctor May 2011 - Valedictorian of May 2011 Graduating Class (G.P.A. 3.80/4.0)
- University of Texas at San Antonio, San Antonio, TX - *Graduated Cum Laude with 3.51 G.P.A*
Bachelor of Arts Criminal Justice, Concentration in Forensic Dec. 2007 & Bachelor of Science Biology May 2006
- *Member of Texas Environmental Health Association*
- *Active Member in Good Standing of State Bar of Texas, November 2011*
- *Registered Sanitarian & Floodplain Management, Municipal Solid Waste Operator Class B*
- *Conversational in Spanish & Proficient Researcher*

Clayton B. Young

Texas Regional Manager

Areas of Expertise

DISASTER RESPONSE DEBRIS OPERATIONS; EMERGENCY PLANNING/MANAGEMENT; STRATEGIC PLANNING AND NEGOTIATIONS

Relevant Qualifications

Experienced in group leadership and task execution. Well-traveled and culturally aware, this makes for an effective communicator with people from all walks of life. Knowledgeable in the bidding process and job estimation.

Disaster Debris Management Experience

CrowderGulf

2010-Present

Project Manager / CrowderGulf Texas Client representative

- 2021 Hurricanes Ida & Nicholas, Winter Storms - Texas
- 2020 Hurricanes Laura, Sally, Delta & Zeta
- 2019 Hurricane Dorian, Tropical Storm Imelda & Tornado's
- 2018 Hurricane Florence- Project Manager of Duplin County, NC; Over 200,000 CYs Debris Removal and Disposal.
- 2017 Hurricane Harvey- Served as Project Manager for the following clients: Cities of Dickinson, Friendswood, Lake Jackson, Jones Creek, La Marque, Santa Fe, Clear Lake Shores and Galveston County.
- 2017 Hurricane Harvey - Served as Project Manager for TX GLO Waterway Projects in the following locations: Colorado River, San Bernard River, Brazos River, Chocolate Bayou, and Oyster Creek.
- CrowderGulf representative/ Local Project Manager for clients in Texas and Louisiana
- Project Manager, Flooding in Waller and Montgomery Counties, Texas
- Project Manager, Hurricane Irene, North Carolina
- Managed Galveston County Buyout Program after Hurricane Ike
- Supervised crews in Walker County Alabama for Operation Clean-sweep after the April 27th tornadoes

Additional Experience and Skills

Self Employed, Denton, Texas

Denton, Texas

Entrepreneur

2001-2010

- During and after college made investments in an array of ventures in an effort to gain experience in the world of business creation.
- Home exterior painting service - Responsibilities included, but not limited to ground up business development, hiring, job estimation, advertising and project planning.
- Real Estate restoration and sales - Purchased down-trodden homes and restored/refurbished and sold them.
- Classic car restoration and sales - Purchased and sold historically significant classic cars.

Education

University of North Texas

- BA with focus on Entrepreneurial Management/ Studied International Business in Italy
- Future Entrepreneurs Club/ Tasked to develop and implement business plans
- NIMS Certified 100, 200, 240, 241, 242, 632 700, 701, 703, 800, 907

Additional Skills/Certifications

- NIMS Certified
- FEMA: Knowledgeable of FEMA Public Assistance Policy 321 and Debris Management Planning 325
- Strong communication and organizational skills
- Client Relations
- Project planning
- Estimating and competitive bidding processes

Qualifications

Experienced and highly qualified professional offering years of extensive project management experience in construction and disaster relief. Accustomed to working on diversified projects for both new construction and disaster aftermath cleanup and recovery. Proven exceptional project management, organizational abilities, and supervisory skills to assure success in performance planning, project development, and client satisfaction. Effective at implementing guidelines that led to the successful completion of years of projects within time and budget.

Disaster Debris Management Experience

CrowderGulf

Storms

2021 – Current

- June 2023 – July 2023 Montgomery County Precinct 3 Wind Storm
 - Managed all debris operations for a project in a densely populated urban environment.
- October 2021 – June 2023 Calcasieu Parish Waterway Project
 - Successfully identified and contacted thousands of property owners for access through private property.
 - Managed operations for a job that cleared over 800 miles of drainage laterals in difficult swampy terrain.
 - Mapped and directed crews on a marine based job that removed over 2 million yards of debris from drainages.
- September 2021 – October 2021 Hurricane Nicholas
 - Directed operations for a storm that activated six contracts simultaneously
 - Main line of communication between all subcontractors, clients, and monitoring firm between six concurrent activations.

Managed Debris Removal Operations in Calcasieu Parish after Hurricane Laura

August 2020 – June 2021

- Coordinated all operations for a project with over 200 trucks removing over 98,000 cubic yards of debris daily.
- **Assigned all trucks to specific zones and ensured all trucks were “cleaning as they go” to not skip piles.**
- Located, leased, and permitted 12 Disaster Management Sites in strategic locations in Calcasieu Parish.
- Communicated seamlessly with the monitoring company and subs to make certain over 200 trucks had a monitor every day.
- Successfully managed a job that has removed and reduced 6,215,300 cubic yards of debris.

Managed Debris Removal in Western Bay County after Hurricane Michael

October 2018 – June 2019

- Running PUSH Operations to clear streets immediately after the storm.
- Locating and permitting suitable temporary Disaster Management Sites, mapping and plotting debris on all county roads.
- Debris estimations for the County, Delegating debris zones to subs and ensuring they adhere to assigned zones.
- Supervising operations at Debris Management Sites, Removed 1,993,900 cubic yards of debris from ROW at the end of 2020.

Managed Debris Removal Operations in Dickinson, TX after flooding from Hurricane Harvey

September 2017 - March 2018

- Found a suitable temporary Disaster Management Site for increased efficiency of haul in and reduction of C&D.
- Communicated with the City on a daily basis to update on progress and to prioritize areas for debris pickup.
- Mapped and plotted all of the roads in the City and relaying the maps to trucks.
- Zoned the City maps and assigned zones to trucks, worked with Monitoring Company to ensure the job ran smoothly.
- Oversaw haul out of compacted debris to final disposal, set up and supervised pick up and disposal of White Goods & HHW.
- Successfully removed, reduced, and hauled to final disposal over 230,000 cubic yards of C&D.

Additional Experience and Skills

Poolwerx Dallas, TX

Renovation Manager Responsible for Day-to-Day Operations of Construction Department.

January 2014 – September 2017

- Calling clients and scheduling appointments for a project consultation.
- Providing bids to customers in a timely fashion.
- Assisting clients with selection of finishes & details.
- Scheduling work with subcontractors upon acceptance of a bid.
- Communicating with the client throughout the renovation process.
- Ensuring the work being performed was of outstanding quality.
- Invoicing and collecting payment once the project was complete.
- Increased work capacity by hiring additional subcontractors and maintaining working relationships with existing subcontractors.
- Grew department revenue over 100% in three years while maintaining targeted margins.

Education/Military

- University of North Texas
- Hospitality Management

2002-2007

Areas of Expertise

Dedicated construction professional with years of direct experience with a proven track record of success. Results-oriented leader with outstanding work ethic and proven leadership, negotiation and problem resolution abilities. Ability to motivate and maximize all levels of productivity. Excellent communicator able to build cohesive and productive relationships with people across all corporate levels. Experience or expertise in:

- ◆ Procurement/contract negotiation
- ◆ Disaster Recovery
- ◆ Underground utility installation
- ◆ Electrical systems
- ◆ Power distribution
- ◆ Sports lighting installation
- ◆ Team Building/Leadership
- ◆ Demolition
- ◆ Solar system installation

Disaster Debris Management Experience

CrowderGulf, Mobile, AL 2016-Current
Senior Project Manager

- Project Manager over city of Alexandria, Louisiana after Hurricane Laura swept through the State. Removed approximately 250,000 Cubic Yards of Debris.
- Oversight of storm debris clean-up for the City of Raleigh, North Carolina. This includes management of subcontractors and clean-up crews for the massive collection of storm debris. In addition, managed temporary debris area for the collection and disposal of vegetation and construction debris. After completion and close-out of Raleigh project, I performed similar oversight and storm clean-up management in Fayetteville, NC, post Hurricane Matthew.
- Managed extensive storm clean-up efforts in Port Arthur, TX, post Hurricane Harvey. This included management of subcontractors and clean-up crews, as well as management of multiple temporary debris areas. In addition, coordinated with various City, State and Federal governmental agencies.
- Managed substantial storm debris clean up expanding more than 30 miles in and around Panama City, FL, post Hurricane Michael. This included managed of deep ditch clearing and extensive private property debris removal. Successfully completed the following projects for the United States Army Corps of Engineers in 2018: Lakehurst Air Force Base, NJ – Repair of electrical distribution system and Dover Air Force Base, DE – Complete construction of hydrant fuel system.

AshBritt Environmental, Deerfield Beach, FL 2016-2016
Senior Project Manager

- Managed complete vessel recovery as a result of Hurricane Matthew storm impacts.

Current Construction Corp – Current Environmental & Demolition, Allentown, NJ 2012-2016
Vice President

- Estimated and procure various electrical projects throughout the East Coast. This includes airport runway lighting and aviation construction, underground utility projects, sports lighting installation and power distribution. Supervised various members of the construction team to ensure the successful completion of commercial and residential demolition projects; including both interior and exterior demolitions.
- Performed clean-up efforts after Superstorm Sandy throughout many shore communities in New Jersey, totaling approximately 35% of all clean-up work in the state. Projects ranged from demolition of homes, installation of pilings to the raising and construction of homes, to the performance of marine vessel salvage. Managed the operation of pneumatic vacuum trucks in order to clean sand and sludge from underground mains in areas from Seaside Park to Point Pleasant, NJ.
- Supervised and performed marine vessel salvage and dredging of various channels and marinas in the Southern regions of the Jersey shore.
- Managed the building, operation and restoration of the largest temporary transfer station in Stafford Township, NJ. Maintained and adhered to all necessary codes and construction compliance.

Lucas Electric Company, Inc. – Lucas Demolition & Disposal, Hightstown, New Jersey 1995-2012
President

Henry J. Lucas Electric Co. Inc. Vice President 1990-1995
 Project Manager/Estimator 1985-1995
 Electrician 1979-1985

Education / Licensing / Training / Leadership & Community Involvement

Mercer County Vocational Technical School - *Electrical Construction*, West Windsor, NJ
Entrepreneurial Ventures - Owned and managed an auto body / collision center and laundromat in New Jersey.

- New Jersey Electrical Contractors License #9758*
- 100-Ton US Coast Guard Captain's License**
- Transportation Worker Identification Credential (TWIC) Card*
- Big Brother/Sister of Mercer County*
- New Jersey A901 Disposal License*
- New Jersey CDL-A License with Medical Card*
- OSHA 10/30 & First Aid Certification*
- Real Estate Investor – Commercial & Residential*

Disaster Debris Management Experience

CrowderGulf - Mobile, AL

Senior Project Manager, September 2017- Present

Communicated with City and County officials, as well as the monitoring company and sub contracted trucking companies in order to ensure a continuous flow of debris trucks from the CrowderGulf DMS site to the City and County Landfills. Both Construction and Demolition (C&D) and vegetative debris reduced by compaction and vegetation reduced by grinding.

Projects:

- 2022 Hurricane Ian, 35 Activations in FL
Waterway clean-up and Lake clearing
- 2022 Hurricane Nicole, 3 Activations in FL
- 2021 Hurricane Ida, City of Gulfport, MS
- 2020 Hurricane Sally – Senior Project Manager for Baldwin County, AL
- 2018 Hurricane Florence – *Brunswick County, NC included Bolivia, Caswell Beach, Bald Head Island, Oak Island, Shallotte, Leland, Navassa, Northwest, Sandy Creek, Varnamtown and Brunswick County.* Managed haul out operations of debris successfully completing 696,022 cubic yards and 4 Debris Management Sites (DMS).
- 2018 Hurricane Michael – Bainbridge GA – Complete Army Corps projects
- 2017 Hurricane Irma – *Polk County, FL included: Haines City, Fort Meade, Winter Haven, Bartow, Mulberry, Auburndale, Lake Wales, Lake Hamilton, Davenport, Lake Alfred, Dundee, Eagle Lake, Highland Park, Hillcrest Heights and Polk City.* Managed haul out operations of debris successfully completing 2,269,197 cubic yards and 11 Debris Management Sites (DMS).

Other Projects:

- Hurricanes Ike & Gustov – Project Manager under Beck Disaster Recovery -
- Hurricanes Katrina & Rita – Qualify Assurance Services for Debris Mission in Support under the Contract with the Army Corps of Engineers
- Orange County / St. Johns River Water Management District – Aquifer Storage Recovery Pilot Project.
- Orange County Utilities Department Design Project – Lake June Redevelopment Project & Lake Lawn Sanitary Sewer Evaluation Survey
- Miami Dade County Housing Agency / DERM Sanitary Sewer Evaluation Surveys (SSES)
- Orange County Utilities Department – Holden Height Phase 2 & 3 and L.B. McLeod Transfer Station Rehabilitation
- City of Belleview – Waste Water Treatment Plant Expansion
- City of Zellwood – Wastewater Treatment Plant Conceptual Design
- City of Ormond Beach – Division Avenue Well Rehabilitation – Well No. 12A & 21A
- Miami Dade County Aviation Department (D.E.R.M.) Building 3047/49 Source Removal / Remediation and Buildings 3047-3049
- Wingate Road Super Fund Incinerator Site Remediation

Other Experience

- 2012-2018 – Roberts and Roberts Management Services, LLC *Registered in Orlando, FL as qualified Civil Engineer **
- 2000-2012 – Barnes, Ferland and Associates, Inc.
- 1997-1999 – Omai Gold Mines
- 1191-1995 – Daniels Financial Services
- 1989-1992 – Alabama A&M University
- 1991-1992 – Goodrum Knowles Contractors, Inc.

Additional Experience and Skills

- * Qualified Civil Engineer with over 20 years of experience
- U.S. Army Corps of Engineers Quality Assurance and Quality Control (QA/QC)
- FDEP Storm Water and Erosion Control Management
- Advanced Maintenance of Traffic Planning Certified (MOT)
- OSHA Certified
- Pipeline and Manhole Assessment Certification Programs (PACP & MACP)

Education and Associations

- Florida International University MSc. Emergency Management – 2020
- University of Central Florida M.S. Civil Engineering –
Areas of Specialization – MBA Water Resource Engineering & Construction Management
- Alabama A&M University, B.S., Civil Engineering – *1993 Minor in Mathematics*
- American Society of Civil Engineers – *Affiliate Member since 1996*

Relevant Qualifications

- Sixteen years of management experience in disaster recovery and marine debris.
- Expertise in managing stored vessel reclamation program.
- Assisted in the removal of hazardous substances from the vessels and coordinated their proper disposal.
- Sand removal, sand screening and beach berm construction, including sea oat replacement and right-of-entry program for sand reclamation on private property.
- Facilitated overall daily operations, training and safety programs on equipment for staff and customers.

Disaster Debris Management Experience

CrowderGulf, LLC – Theodore, AL

2009- Present

- Senior Project Manager & Project Manager
 - Florida and Georgia – Hurricane Idalia 2023
 - Arkansas, Florida, North Carolina, Texas and Virginia – **Tornado's & Storms** 2023
 - Florida – Hurricane's Ian and Nicole 2022
 - Florida, Louisiana and South Carolina – **Tornado's & Storms** 2022
 - Louisiana & Mississippi – Hurricane Ida 2021
 - Texas – Hurricane Nicholas 2021
 - Alabama, Florida, Louisiana, New Jersey, Texas & Virginia – **Tornado's & LA Floods** 2021
 - Louisiana – Hurricane Laura 2020
 - Alabama and Florida – Hurricane Sally 2020
 - Louisiana and Mississippi – Hurricane Zeta 2020
 - Louisiana – Hurricane Delta 2020
 - South Caroline – Hurricane Dorian 2019
 - Texas – Tropical Storm Imelda 2019
 - Kentucky – Tornadoes 2019
 - North Carolina – Hurricane's Florence and Michael: Duplin, Holly Ridge, Jacksonville, Onslow, North Topsail Beach, Richlands and Swansboro; over 1,129,000cy debris removal and disposal 2018
 - Florida – Hurricane Michael 2018
 - Florida - Hurricane Irma 2017
 - Texas - Hurricane Harvey – Aransas, San Patricia, Corpus Christi / 2 Waterways (Aransas & TX GLO) 2017
 - South Carolina - Hurricane Matthew - Hilton Head Island and PUDs (15 Total Activations) 2016
 - Florida - Hurricane Hermine - City of Tallahassee / Leon County (2 Total Activations) 2016
 - Florida - Bayou Texar Dredging - City of Pensacola 2015
 - South Carolina - Storms/Flooding - Richland County 2015
 - New Jersey - Sandy Phase II Marsh Cleanup 2014
 - South Carolina - Ice Storm - Berkeley County 2014
 - North Carolina - Ice Storm Pax - City of Raleigh 2014
 - Alabama - Tornado - Limestone County 2014
 - New Jersey - Super Storm Sandy - Barnegat Bay 2012
 - Alabama - Hurricane Isaac - Dauphin Island 2012
- Supervisor - Hurricane Isaac *February 2012 to September 2012*
 - City of Pascagoula, Ms. - Removal of storm debris from right of ways.
 - City of Biloxi, Ms. - Removal of storm debris from right of ways.
 - City of Orange Beach, AL - Removal of debris from beaches.
 - Walton County FL. - Removal of debris from beaches.
- Project Manager - BP MC252 Gulf Oil Spill - Baldwin County, AL *May 2010 to February 2012*
 Managed up to 800 Hazwoper certified responders. Managed both manual and mechanical removal of oil from all of the beaches in Baldwin Co. Alabama. Attended daily operation meetings with BP, US Coast Guard, Alabama Department of Environmental Management. Attended weekly planning meeting with BP operations to assist with plans for the clean up activities for the State of Alabama. July 2010 was appointed to BP's Waste Management Board, assisted in reducing the use of non recyclable plastic on the response.
- Supervisor - Hurricane Ike *January 2009 to November 2009*
 Supervised removal of wet debris targets identified by sonar from West Galveston Bay, Tiki Island and Omega Bay, Texas. Chanel clean up of Dickinson and League City Texas. Located and removed sunken vessels in the same water ways. Stored vessels and removed all fluids and disposed of vessels. Disposal of vessels in Port Arthur and Orange Texas.
- Supervisor Strayham Construction - Hurricane Ike *September 2008 to November 2008*
 Supervised seven (7) curtain burn pits in Pearland Texas. Reduced by burning over 600,000 cubic yards of vegetative debris.

Certifications

- FEMA Certifications: *IS-00001, IS-00100.b, IS-00134, IS-00200.b, IS-00240.a, IS-00244.a, IS-00700.a, IS-00800.b, 40-Hr HazWoper, 30-Hr OSHA Construction Course*
- US Army Corps Of Engineers: *Construction Quality Management for Contractors #784*

Disaster and Debris Related Projects

CrowderGulf - Quality Control Manager / Project Manager

2017-Present

Duties: Implemented three phase Quality Control (QC) - Reviewed contract requirements - Created list of Definable Features of Work (DFOW) - Ensured quality of work and establish levels of workmanship - Check preliminary work and examined work areas to assure work has been accomplished - Checked for defective work and issued rework item logs for tracking and correcting - Performed QC on debris documentation. Ensured production rates of debris removal crews were being attained - Checked safety compliance - Provided weekly QC reports to Senior Project Manager - Implemented proactive intervention.

- *St. John the Baptist Parish, LA* – NRCS Canals, Ditches & Waterways, PPDR & ROW 2022-2023
- *Pensacola East Bay Oyster Habitat Restoration* – 70K Tons Aggregate Placement & 33 Habitat Reefs 2021-2022
- *Hurricanes Laura, Sally, Delta & Zeta* - Activations 2020
- *Tropical Storm Imelda, Tornado/Flooding & Special Project* – Texas & Hurricane Dorian – South Carolina 2019
- *Hurricane Michael* / Bay County, FL - Oversaw QC of removal of 2 Million Cubic Yards of Debris. 2018-2021
- *Hurricane Harvey* / City of Baytown, TX - Oversaw quality control of removal of 30,000 Cubic Yards of Debris 2017-2018
- *Hurricane Harvey* / Brazoria County, TX - Oversaw quality control of removal of 50,000 Cubic Yards of Debris. 2017-2018

Advanced Construction - Project Manager

1995-2006

Duties: Direct field oversight of debris operations - Sectoring/zoning work areas - Identifying and set up of DMS (Debris Management Sites) - Attended weekly client meeting and provide schedule updates - Ensured project was performed in accordance of the contract and specifications - Ensure project completion and closeout focusing on Safety, Quality, Cost and Schedule.

- 2006 *Hurricane Ivan* Cape San Blas, FL - Beach re-nourishment
Gulf County, FL - Beach restoration, debris removal, Placement 100,000 CY Sand
- 2005-6 *Hurricane Katrina* Osyka, MS - Cleanup/Debris removal 30,000 CY
Amite, LA - Cleanup/Debris removal 60,000 CY
- 2004-5 *Hurricane Ivan* Perdido Key, FL - 150,000 CY Debris removal and reduction
- 2002 *Hurricane Damage/Erosion* Mexico Beach, FL - Beach re-nourishment, placement 100,000 CY Sand
- 2000-1 *Hurricane Beach Erosion* Cape San Blas, FL - Beach re-nourishment
Gulf County, FL - 200,000 CY Beach restoration
- 1999 *Hurricane Erin* Escambia Co., FL - Beach re-nourishment
- 1998 *Hurricane George* Cleanup and debris removal 50,000 CY
- 1995 *Hurricane Opal* Pensacola Beach, FL - Debris removal 300,000 CY

U.S. Army Corps of Engineer Related Experience

Quality Control Manager

Duties: Responsible for inspecting, documenting, and reporting to the contracting officer all aspects of the work described and detailed in the plans and specifications. Responsible for implementing and enforcing the Quality Control Plan, Accident Prevention Plan & Environmental Protection Plan. Implemented the three phase. Projects Completed in this Role:

- *NOV-07A Levee Buildup* / Empire, LA - Low salinity fill / 200,000 Cubic Yards / Cost: \$11 Million 2015-2016
- *Navy/Marine Joint Strike Force Hangers* / Eglin AFB, FL - Site construction / Cost: \$3 Million 2009-2010
- *Mississippi River Levee Enlargement MRL #453* / Tallulah, LA –
Levee Enlargement Project / 300,000 Cubic Yards / Cost: \$5 Million 2008-2009
- *Mississippi River Levee Buildup MRL #457* / Lake Providence, LA
Levee Buildup Project / 700,000 Cubic Yards / Cost: \$10 Million 2007-2008
- *Road and Drainage Upgrades* / Hulbert AFB, FL - Site Underground Grading / Cost: \$5 Million 2007
- *Hurricane Charley-Operation Blue Roof* / Port Charlotte, FL - Blue Roof Operations / Cost: \$4 Million 2004
- *Restoration of Borrow Pits* / Eglin AFB, FL - Restored Gov borrow pits on base / Cost: \$2 Million 1996
- *Mississippi River Flood Control* / Martin, TN - Placement of Class II Rip Rap / 20,000 Tons Rip Rap / Cost: \$2 Million 1994
- *Containment Dike Installation* / Jackson, AL - Excavation of spoil dike / 200,000 Cubic Yards / Cost: \$4 Million 1993

Education

- Auburn University (**Bachelor's** Degree) 1988 - 1990
- Jefferson Davis Community College (Associates Degree) 1987 - 1988
- Certified USACE Construction Project Management #784
- Florida underground utility excavation: Contractor # CUCO57058
- Operation Blue Roof, Certified Class B CDL & 10 HR OSHA Training

Experience

CrowderGulf - **Mobile, AL***Project Manager*

2011-Present

- Over two decades of experience in disaster recovery and management industry.
- Grinding at Temporary Disposal Storage & Reductions Sites (TDSRS) and secure additional sites when needed.
- Manage and direct field level disaster debris removal and reduction operations including site management and the supervision of subcontractors and foremen.
- Prepare bid proposals and manage post hurricane contracts for extra work not covered by pre-event hurricane contracts.
- Planning and scheduling of crews and equipment to collect hurricane debris from public rights-of way.
- Mediate all claims of property damage to satisfaction of property owner and municipality.
- Oversee debris reductions sites, schedule hauling and disposal of reduced vegetative material to final beneficial reuse sites.
- Oversee and schedule loading, transportation, disposal of wood fiber for beneficial reuse in nursery application, completion of debris and delivery of post reduction wood fiber.
- Oversee verification and completion of tracking documentation for payment, delivery tickets for invoicing and FEMA auditing.
- Assist in loading and expediting of ship to final destination.
- Site restoration of temporary debris management sites to FEMA and municipality requirements.

2023 Hurricane Idalia, 4 Activations in FL & GA

2023 Misc. Storms & Tornado's 11 Activations in AR, FL, NC, TX & VA

2022 Hurricane Ian, 35 Activations in FL

2022 Hurricane Nicole, 3 Activations in FL

2022 Misc. Winter Storms, Tornadoes, Dredging & Playground, 5 Activations in FL, LA & SC

2021 Hurricane Ida, City of Gulfport, MS

2021 ALDOT Bridge Special Project, Dauphin Island, AL

2021 The **Nature's Conservancy Special Project, Lightning Point, FL**

2021 December Tornado's in KY

2020 Hurricanes Laura Sally, Delta & Zeta

2019 Hurricane Dorian, Tropical Storm Imelda & Tornado's

2018 Hurricane Michael, Florida

2018 Hurricane Florence, NC - Senior Project Manager for hurricane debris pick-up and disposal in Fayetteville of over 160,000cy.

2017 – 2018 Hurricane Irma, FL - Successful completion of hurricane debris pick-up and disposal in assigned areas. Debris management operation for numerous clients in the center portion of Florida. Two counties, Charlotte and DeSoto; two cities, Arcadia and Punta Gorda.

2011 – 2012 Hurricane Irene, VA - Successful completion of hurricane debris pick-up and disposal in assigned areas. York County, James City County, City of Williamsburg

CrowderGulf Partner/Subcontractor

2003-2011

- Assisted CrowderGulf as primary and first liaison between the company, municipalities and FEMA requirements.
- Grind-All has three disposal sites available within the Richmond area CVWMA region and thirteen local member jurisdiction and CrowderGulf for **use as TDSRS's and/or final disposal sites.**
- Four existing grinders and support equipment available immediately.
- Grind-All fleet of trucks and additional hauling capacity available for hauling of reduced debris to final disposal site(s).
- Richmond based company with ability to provide local resources for personnel and equipment for debris pick-up, reduction, and disposal.

2004 - 2008 Consultant to CrowderGulf, Virginia and Florida - Assisted with preparation of bids for both existing pre-event contracts and requested bids and proposals end use of reduced debris not just storage.

2004 - 2005 Hurricane Charley, Ft. Myers, Florida Area - Full responsibility for day-to-day management of all disaster recovery activities including collection crews and equipment, debris reduction and disposal, and site restoration. Liaison with municipalities, Corps of Engineers and FEMA. Successful completion of hurricane debris pick-up and disposal in assigned areas. Lee County (including Lehigh Acres, North Ft. Myers, Captiva, Pine Island, and Bonita Springs) and four cities and towns (Ft. Myers, Ft. Myers Beach, Cape Coral, Sanibel) and successful completion of C&D debris removal from Upper Captiva Island by boat.

2003 – 2004 Hurricane Isabel, Virginia - Successful completion of hurricane debris pick-up and disposal in assigned areas. Four counties and five cities and towns (Southampton, Suffolk, York, and James City Counties, Virginia Beach, Norfolk, Newport News, Suffolk, and Poquoson. Assisted with all aspects of disaster debris collection, recordation, reduction, damage claims and client contact. Responsible for TDSRS restorations. Successful loading and expediting of shipments to final destination for disposal of reduced debris both domestically and internationally.

Previous Experience

Grind-All Company – Moseley, VA

General Manager

1999–2003

- Day-to-day management overseeing scheduling and operations of four grinders, three screens, mulch coloring plant, and fifteen loaders, excavators, trucks, and miscellaneous equipment.
- Responsible for the operation of three dumping and grinding sites for preparation of mulch, topsoil and organic growing media.

Disaster Debris Management Experience

CrowderGulf

May 2010-Present

Health & Safety Manager

- Review, evaluate, and analyze work environments, design programs and procedures to control, eliminate, and prevent disease or injury caused by chemical, physical, and biological agents in the arena of environmental safety, marine operations, and general site safety.
- Create and implement safety procedures and policies, as well as, created all original safety plans specifically pertaining to the individual job or project; conduct inspections and enforce adherence to laws and regulations.
- Hold daily safety meetings concerning various topics of personnel safety and training.
- Monitor the JSA process, including storage both physically and electronically and all forms of documentation and document preservation.
- Followed through with incident investigation to ensure that all required policies were followed.
- Train, motivated and managed team of up to 16 safety observers.
- Aggressively case manage all cases of injury. **Adjunct Hazwoper instructor for over 240 employees'.**
- Issue permits to work, lift permits, hot-work permits, LO/TO program and ground disturbance permits.

2023 Hurricane Idalia, Misc. Ice Storms & Tornado's

4 Activated Contracts in FL & GA; 11 Activated Contracts in AR, FL, NC, TX & VA

2022 Hurricanes Ian & Nicole, Misc. Winter Storms, Tornado's, Dredging & Playground Projects

3 Activated Contracts in FL; 35 Activated Contracts in FL; 5 Activated Contracts in FL, LA & SC

2021 Hurricanes Ida & Nicolas, Misc. Flooding, Severe Storms & Tornado's

7 Activated Contracts in TX; 4 Activated Contracts in LA & MS; 13 Activated Contracts in TX

2020 Hurricanes Laura, Sally & Zeta

10 Activated Contracts in LA & MS /10 Activated Contracts n AL & FL / 8 Activated Contracts in LA at 27, 37 & 9 DMS Sites

2019 Hurricane Dorian & Misc. Tornado's, Storm Imelda & Special Projects

8 Activated Contracts (2 in SC, 2 in TN, 3 in TX and 1 in FL)

2018 Hurricanes Florence – NC & SC and Michael – FL

Safety Manager over activations, monitoring safety for over 800 debris removal crews.

2018 Red Tide / Fish Kill – Florida

Project Manager for Sarasota County and Sanibel, FL

2017 Hurricane Harvey and Irma

Disaster Debris Removal and Recovery Services in over 100 simultaneous activations from TX to FL.

2016 Hurricane Matthew and Hermine

Disaster Debris Removal and Recovery Services in over 46 simultaneous activations along the East Coast.

2014, 2015 & 2016 Severe Storms (Flooding & Tornos)

Disaster Debris Removal and Recovery Services in over 30 activations over 3 years at various municipalities.

2012 Hurricane Sandy Cleanup

Debris removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey.

2012 Hurricane Isaac Cleanup

Debris removal and reduction after Hurricane Isaac for the cities of Pascagoula, Gulf Port, and Biloxi in Mississippi with no first aid or OSHA recordable incidents.

2011 Hurricane Irene Recovery, North Carolina & Virginia

Debris removal & reduction after Hurricane Irene for over 20 municipalities in the NC & VA area with no first aid or OSHA recordable incidents.

2011 Tornado Recovery, Walker County, AL

Debris removal and reduction after several tornados devastated north Alabama with no first aid or OSHA recordable incidents.

2010 BP Deep Horizon Oil Spill Recovery Response, Gulf Waters & Beaches, AL, FL, MS

Oil Spill Response & Recovery, providing management, equipment, materials and personnel to recover, maintain and reclaim gulf coast beach areas; BP Oil Exploration & Production/ O'Brien's Response Management/ Orange Beach, AL/ Baldwin County, AL/ Dauphin Island, AL

Additional Related Experience and Skills

Sales/Acting Branch Manager - Arrow Equipment/United Rentals - Chicago, IL

2001 to 2002

Safety Manager - Rite Way Masonry – Chicago, IL

1995 to 2001

Education

- A.A. Concentration Organizational Management Indian River State College, Ft. Pierce, Florida
- B.A. Occupational Health and Safety Columbia Southern, Gulf Shores, Alabama

Certifications

- FEMA NIMS: ICS 100, ICS 200, ICS 300, ICS 400, ICS 700, ICS 800, ICS 240
- U.S.A.C.E Construction Quality Management
- U.S.A.C.E. 385-1-1 40 hour
- 40 Hour Hazwoper Certificate & Instructor
- SONS & TWIC
- OSHA 10 Hour General Industry
- OSHA 30 Construction
- OSHA 510 & 500
- Asbestos Supervisor and Refresher
- Asbestos Inspector and Refresher
- Leadership & Influence
- DOT Supervisor
- Root Cause and Incident Training

Relevant Qualifications

- Over 15 years of experience in disaster debris operations recovery.
- Contract Management & Emergency Planning
- Logistics, strategic planning, procurement and negotiation tactical planning.

Disaster Debris Management Experience

CrowderGulf

2004-Present

Contracts and Logistical Manager for Disaster Operations

- Ensure all pre-positioned equipment and supplies are deployed and ready
- Research and evaluate logistical systems and processes for incorporation into **CrowderGulf's** procedures
- Maintain CrowderGulf communication systems
- Maintain "**Quick Kits**" for immediate deployment
- Prepare and update logistical plans and procedures
- Manage and maintain warehousing, equipment and supplies

Disaster Experience

- **Hurricane Idalia & Misc. Winter Storms & Tornado's** – Almost 2 Million cards of debris removal/disposal in Various States: AR, FL, GA, NC, TX & VA (15 Activations) 2023
- **Hurricane's Ian and Nicole** – Over 13 Mill. CYs of debris removal/disposal throughout FL (34 Total Activations) 2022
- Hurricanes Nicholas & Ida – Texas and Louisiana, *Contracts & Logistics Manager (7 & 4 Activations)* 2021
- Hurricane Delta & Zeta – Louisiana & Mississippi, *Contracts & Logistics Manager (1 & 7 Activations)* 2020
- Hurricane Sally – Alabama & Florida, *Contracts & Logistics Manager (9 Total Activations)* 2020
- Hurricane Laura – Louisiana & Texas, *Contracts & Logistics Manager (8 Total Activations)* 2020
- Hurricane Dorian – South Carolina, *Contracts & Logistics Manager (2 Total Activations)* 2019
- Tropical Storm Imelda – Texas, *Contracts & Logistics Manager (1 Total Activation)* 2019
- **Tornado's** Texas & Tennessee, *Contracts & Logistics Manager (2 Total Activations)* 2019
- Hurricane Michael – Florida, *Contracts & Logistics Manager (16 Total Activations)* 2018
- Hurricane Florence – North and South Carolinas, *Contracts & Logistics Manager (18 Total Activations)* 2018
- Hurricane Irma, *Contracts & Logistics Manager (61 Total Activations)* 2017
- Hurricane Harvey, *Contracts & Logistics Manager (26 Total Activations)* 2017
- Hurricane Matthew, *Contracts & Logistics Manager (46 Total Activations)* 2016
- Hurricane Hermine, *Contracts & Logistics Manager (2 Total Activations)* 2016
- Severe Storms & Flooding, *Contracts & Logistics Manager* 2014
- Hurricane Isaac, *Contracts & Logistics Manager* 2012
- Hurricane Irene, *Contracts & Logistics Manager* 2011
- Deepwater Horizon Oil Spill, *Contracts & Logistics Manager* 2010
- Hurricane Gustav & Ike, *Contracts & Logistics Manager* 2008
- Hurricane Katrina, Wilma & Rita, *Logistics Manager* 2005
- Hurricane Charley, *Field Manager in Volusia County, FL* 2004

Additional Experience and Skills

Gulf Equipment Corporation

Contractor

1999-2000

- Site preparation and installation of tower, grounding systems and equipment

Education/Military

- University of South Carolina 2000-2003
- U. S. Army - 12B Combat Engineer 1995-1998
Placement and removal of explosives and obstacles

DISASTER EXPERIENCE

CrowderGulf
Program Manager

03/22 to Present

2023 Hurricane Idalia 4 Activations in FL & GA

2023 Misc. Storms & Tornado's 11 Activations in AR, FL, NC, TX & VA

2022 Hurricane Ian (DR-4673-FL)

Serve within a variety of CrowderGulf teams that include Data Management, Invoicing, Proposal Writing, Project Management, and Business Development. Tasks include quality control as well as handling client relations with a focus on our Florida clients.

K2 Project Management Solutions

Hurricane Michael (DR-4399-FL) – Senior Grants Specialist – Bay County (FL)

08/2020 to 02/2022

Managed and worked on project formulation & project management focusing on Category A within a Public Assistance (PA) contract with Bay County, Florida. Within Category A, there were 8 different projects with requests for reimbursements totaling over \$200,000,000.

2020 Oregon Wildfires (DR-4562-OR) – Branch Director – Oregon Department of Transportation

2020

Accountable for the management of a team working under the monitoring contract for a Debris Management project due to the terrible wildfires that devastated the state of Oregon in 2020. Tasks included HR, data management, invoicing, and invoice QC for the project. Upon my departure, debris amounts totaled over 100,000 hazardous trees and 76,000 cubic yards of disaster-generated debris with the project ongoing.

Innovative Emergency Management

Hurricane Irma (DR-4377-FL) – Production Manager – Florida Department of Economic Opportunity

08/2018 to 07/2020

Responsible for the data management, internal reporting, and external reporting of the FDEO Rebuild Florida Project all with the goal of driving production for the overall project. This project was granted under a Community Development Block Grant-Disaster Recovery (CDBG-DR).

CrowderGulf

Hurricane Irma (DR-4377-FL) – Data & Invoice Specialist – Florida

09/2017 to 07/2018

Accountable for all data management and invoicing through project completion for 23 different Hurricane Irma CG clients in the State of Florida. Over the course of the projects debris totals included the removal of 200,000 hazardous limbs/trees and over 10,000,000 cubic yards of disaster-generated debris.

Metric Engineering/Wheeler EMC

Hurricane Hermine (DR-4280-FL) – Project Specialist – City of Tallahassee

02/2017 to 08/2017

Responsible for validating all data and invoices within the Category A part of a Public Assistance (PA) contract with the City of Tallahassee. The reviewed data included debris amounts totaling 18,400 hazardous limbs/trees and 130,000 cubic yards of disaster-generated debris.

Metric Engineering

Hurricane Hermine (DR-4280-FL) – Data & Invoice Specialist – Florida Department of Transportation

09/2016 to 12/2016

Accountable for the data management and invoicing for the monitoring aspect of the debris cleanup after Hurricane Hermine. Debris amounts for the project included the removal of more than 6,100 hazardous limbs/trees and 18,000 cubic yards of disaster-generated debris.

South Carolina Severe Winter Storm (DR-4166-SC) – Invoice/Billing Analyst – SC Department of Transportation

02/2014 to 02/2015

Responsible for assisting in the data management and managing **all of the monitoring firm's invoicing** for the monitoring aspect of the debris cleanup after the 2013 South Carolina Severe Winter Storms. Debris amounts for the project included the removal of more than 150,000 hazardous limbs/trees and 2 million cubic yards of disaster-generated debris. More than 1,000 debris monitoring personnel supported this project.

OTHER EXPERIENCE

Texstar Acquisitions

03/2015 to 08/2016

Acquisition & Sales Associate – Austin, TX

Managed all aspects related to the acquisition and sale of residential real estate. Coordinated investment strategies for **investor's portfolio**. Performed property inspections to assess property value and needed improvements. Marketed a diverse portfolio of real estate investment opportunities.

PROFESSIONAL LICENSES AND SKILLS

- FEMA Certifications – IS-00100.b, IS-00200.b, IS-00393.b, IS-00632.b, IS-00634, IS-00700.b, IS-00800.b
- Bilingual- English and Spanish
- Highly knowledgeable in Automated Debris Management Systems (ADMS) for the predominant monitoring companies in the field

EDUCATION

- Florida State University – AA / BS Candidate (concentrations in Accounting and in Real Estate)

Amber Ramsay

Public/Community Relations and Marketing Manager

Areas of Expertise

DISASTER RESPONSE DEBRIS OPERATIONS; EMERGENCY PLANNING/MANAGEMENT; STRATEGIC PLANNING AND NEGOTIATIONS

Qualifications

- 25 years of experience in disaster recovery and marketing.

Disaster Debris Management Experience

CrowderGulf

1999-Present

Community Relations/Media Manager

- Liaison between CrowderGulf Project Managers in the field and US Army Corp of Engineers, elected officials, public works directors, the incident commander at the EOC (Emergency Operations Center) and clients
- Coordinate directly with PIO (Public Information Office) to manage release of information pertaining to debris recovery operations
- Assist in preparing media releases regarding debris segregation and scheduling
- Facilitate information flow to CrowderGulf Project Managers regarding FEMA eligibility criteria
- Establish and manage Community Debris Hotline
- Manage CrowderGulf's Damage Claim Program
- Conduct annual training for clients with existing contracts
- Represent CrowderGulf at national, regional and state professional conferences and seminars
- Participate in continuing education conferences pertaining to debris management

Storms

- | | |
|---|---|
| ✓ Hurricane Idalia (2023) 4 Activations in FL & GA | ✓ Hurricane Harvey (2017) 26 Activations in TX |
| ✓ Misc. Storms & Tornado's (2023) 11 Activations | ✓ Hurricane Matthew (2016) 46 Activations in SC |
| ✓ Hurricane Ian (2022) 35 Activations in FL | ✓ Hurricane Hermine (2016) 2 Activations in FL |
| ✓ Hurricane Nicole (2022) 3 Activations in FL | ✓ Winter Storms, Flooding & Tornado (2015/16) |
| ✓ Misc. Winter Storms (2022) 5 DMS's in FL, LA & SC | ✓ Sandy (2012-2013) NJ Waterway Clean-up |
| ✓ Hurricane Ida (2021) City of Gulfport, MS | ✓ BP Horizon Oil Spill (2010-2012) FL & AL |
| ✓ ALDOT (2021) Bridge Special Project, AL | ✓ New York State Ice Storm (2006) |
| ✓ Nature's Conservancy Special Project (2021) FL | ✓ Hurricane Rita (2005) US Army Corp of Engineers |
| ✓ Hurricane Delta & Zeta (2020) MS & TX | ✓ Hurricane Katrina (2005) MS |
| ✓ Hurricane Sally (2020) Baldwin County, AL | ✓ Hurricane Ivan (2004) MS |
| ✓ Winter Storms, Flooding & Tornado (2021) | ✓ Hurricane Charley (2004) 5 Activations in FL |
| ✓ Hurricanes Nicholas and Ida (2021) | ✓ Hurricane Charley Debris Projects (2004) FL |
| ✓ Hurricanes Laura, Sally, Delta & Zeta (2020) | ✓ Hurricane Fran Debris Project (1996) NC |
| ✓ Hurricane Dorian, TS Imelda & Tornado's (2019) | ✓ Hurricane Erin Debris Project (1995) FL |
| ✓ Hurricane Florence & Michael (2018) | ✓ Hurricane Opal Debris Projects (1995) FL |
| ✓ Irma (2017) 61 Activations in FL | |

Education & Certifications

- Bachelor of Science Auburn University, Auburn, AL
- NIMS & FEMA Certified

Relevant Qualifications & Experience

2004 through Present

DOCUMENTATION SPECIALIST

- Documentation management
 - Ensure that documentation has been provided and that it is accurate and sufficient to record the work completed
- Historical data preservation & experience for proposals
 - Provide tables & charts with accurate figures from past projects **to display CrowderGulf's accomplished work**

DATA ANALYSIS SPECIALIST

- Data analysis
 - Review data for accuracy and capture necessary information directed by the contract
- Audit assistance and investigation
 - **Assist and provide Client's** necessary documentation and analyze reports to respond to questions during an audit

ACCOUNTS RECEIVABLE MANAGER

- Invoicing clients from reconciled data
 - Create accurate invoices from Client preferences and contract specifics
- Client and Client representative relations for reconciliation and documentation
 - Work with Clients and their representatives to reconcile data adhering to specific timelines and satisfaction goals

DATABASE MANAGER

- Database development, creation and management
 - Assisted in development of innovative database that assists in more accurate capture of data
 - Created **a database specific to each Client's** and event/project needs
- Contract knowledge as it pertains to documentation, pricing line items and invoicing
 - Review contract requirements and scope of work and define the best process to capture the required data

STORM RELATED EXPERIENCE (PARTIAL LISTING)

2023 Hurricane Idalia	6 Activations in Florida and Georgia	
2023 Tornadoes	3 Activations in Texas and Arkansas	
2022 Hurricane Ian & Nicole	38 Activations in Florida	
2021 December Tornadoes	2 Activations in Kentucky	
2021 Hurricane Nicholas	7 Activations	
2021 Hurricane Ida	4 Activations in MS & LA	
2020 Hurricane Zeta	7 Activations in MS	
2020 Hurricane Delta	1 Activation in TX	
2020 Hurricane Sally	10 Activations in AL & FL	
2020 Hurricane Laura	8 Activations in LA	
2018 Hurricane Michael	>1,032 invoices reconciled & generated	
2018 Hurricane Florence	>235 invoices reconciled & generated	22 Client data projects managed
2017 Hurricane Irma	>1,386 invoices reconciled & generated	64 Client data projects managed
2017 Hurricane Harvey	>479 invoices reconciled & generated	28 databases created & managed
2016 Hurricane Matthew	>590 invoices reconciled & generated	49 databases created & managed
2016 Hurricane Hermine	>25 invoices reconciled & generated	4 databases created & managed
2016 Tornadoes/Flooding	>115 invoices reconciled & generated	12 databases created & managed
2015 Ice Storm/Flooding/Severe Weather	>65 invoices reconciled & generated	6 databases created & managed
2014 Severe Storms	>46 invoices reconciled & generated	12 databases created & managed
2014 Ice Storm Pax, Ulysses	>24 invoices reconciled & generated	7 databases created & managed
2012 Hurricane Sandy	>80 invoices reconciled & generated	3 databases created & managed
2012 Hurricane Isaac	>16 invoices reconciled & generated	6 databases created & managed
2011 Hurricane Irene	>153 invoices reconciled & generated	29 databases created & managed
2011 Tornado Recovery	>63 invoices reconciled & generated	8 databases created & managed
2008 Hurricane Ike	>2,350 invoices reconciled & generated	100 databases created & managed
2005 Hurricane Wilma	>33 invoices reconciled & generated	33 databases created & managed
2005 Hurricane Rita	>18 invoices reconciled & generated	18 databases managed
2005 Hurricane Katrina	>186 invoices reconciled & generated	49 databases managed

Education

- ❖ University of Southern Mississippi, Paralegal Studies
- ❖ Remington College, Electronics & Computer Engineering Technology
- ❖ Faulkner State Community College, Undergraduate Studies

Jenny Todd Weaver

Subcontractor Compliance Manager

Areas of Expertise

SUBCONTRACTS; MINORITY AND DISADVANTAGED BUSINESS INVOLVEMENT; RFP PREPARATION

Qualifications

- Eighteen years of experience in disaster recovery and management.
- Strong legal background
- 14 years proposal preparation
- Managed subcontractor activations over various simultaneous events for CrowderGulf's disaster debris projects.

Disaster Debris Management Experience

CrowderGulf 2005-Present

Subcontractor S/WMBE Compliance Manager 2008-Present

- Subcontract execution during activations. Insurance compliance and subcontractor reconciliation oversight.
- Manage subcontractor compliance with all state and federal requirements.
- Develop and implement Company SMBE utilization plan.
- Continually solicit local subcontractors and MBEs during and after the bidding process to maintain client goals.
- Assist in Proposal organization and review.

Contract Analyst/Administrator 2006-2008

- Assist in Pre-Event Request for Proposal preparation and overviews of all existing contracts
- Accounts receivable/payable oversight.
- Manage Subcontractor Database

Data Management Analyst/Specialist 2005-2006

- Managed and maintained debris area databases, while organizing all debris ticketing and field certifications
- Implemented deductive reasoning and problem solving with field errors
- Maintained and analyzed all reconciliation records for the various debris locations
- Performed investigations into all discrepancies over payroll and hauling of Subcontractors
- Prepared final reconciliations between Municipalities and Subcontractors invoices for weekending payrolls

Activations Worked:

Hurricane Idalia (2023) 6 Activations in Florida and Georgia	Hurricane Hermine (2016) 2 Activations in Florida
Tornados (2023) 3 Activations in Texas and Arkansas	Severe Storms, Flooding & Tornados (2015/16)
Hurricane Ian & Nicole (2022) 38 Activations in Florida	Debris Removal Services for various municipalities
December Tornadoes (2021) 2 Activations in Kentucky	Ice Storms Pax and Ulysses (2014)
Hurricane Nicholas (2021) 7 Activations in Texas	3 Activations over North and South Carolina
Hurricane Ida (2021) 4 Activations in Mississippi & Louisiana	Hurricane Sandy Debris Projects (2012/13)
Hurricane Zeta (2020) 8 Activations in Mississippi & Louisiana	2 activations for Kitty Hawk, NC and State of New Jersey
Hurricane Delta (2020) Activation in Texas	Hurricane Isaac Debris Projects (2012)
Hurricane Sally (2020) 10 Activations in Alabama & Florida	9 activations over 3 States
Hurricane Laura (2020) 8 Activations in Louisiana	BP Oil Spill (2010/12)
Tornado & Special Project (2019) 2 Activations in Texas	1,200 People and 700 pieces of equipment
Tropical Storm Imelda (2019) 1 Activation Montgomery Co, TX	Baldwin County, Town of Dauphin Island, Cities of Gulf Shores & Orange Beach, AL
Hurricane Dorian (2019) 2 Activations South Carolina	Tornadoes April and May Outbreak (2011)
Hurricane Michael (2018-20) 61 Activations in Florida, Georgia	Various activations over Alabama, Missouri and Florida
Hurricane Florence (2018) 21 Activations in North/South Carolina	Hurricane Irene Debris Projects (2011)
Hurricane Irma (2017) 61 Activations throughout Florida	24 activations over North Carolina & Virginia; Six additionally awarded
Hurricane Harvey (2017) 26 Activations throughout Texas	Hurricane Ike Debris Projects (2008)
Hurricane Matthew (2016) 46 Activations up the East Coast	36 activations over 3 states with over 200 Subcontractors activated
	Hurricanes Katrina, Rita & Wilma (2005)
	56 Activations over 5 states activating over 500 subcontractors for Debris Projects

Education

- Bachelor of Science, Marketing/Minor in Mathematics University of Alabama, Tuscaloosa, AL
- Associates Degree, General Studies Faulkner State Community College, Bay Minette, AL