



County of Levy
Procurement

310 School Street, Suite 112, Bronson, FL 32621

[GRAY CONSTRUCTION SERVICES] RESPONSE DOCUMENT REPORT

RFP No. RFP_2026_06

Levy County EOC Construction Project Manager

RESPONSE DEADLINE: July 30, 2026 at 10:00 am

Report Generated: Thursday, July 30, 2026

Gray Construction Services Response

CONTACT INFORMATION

Company:

Gray Construction Services

Email:

cjharris@gray-construction.com

Contact:

CJ Harris

Address:

222 West Wade Street
Trenton, FL 32693

Phone:

N/A

Website:

<http://www.gray-construction.com>

Submission Date:

Jul 29, 2026 2:56 PM (Eastern Time)

ADDENDA CONFIRMATION

Addendum #1

Confirmed Jul 29, 2026 8:42 AM by CJ Harris

Addendum #2

Confirmed Jul 29, 2026 8:42 AM by CJ Harris

Addendum #3

Confirmed Jul 29, 2026 8:42 AM by CJ Harris

QUESTIONNAIRE

1. Proposal Documents (without Cost)*

Upload your proposal here.

Do not include any pricing information in your proposal.

FINAL_REDUCED_Levy_County_EOC.pdf

2. Pricing Proposal*

No_pricing_required_per_Addendum_No.docx

3. Is Proposer a small or minority business, women's business enterprise, or labor surplus area firm? *

No

4. Sworn Statement on Public Entity Crime*

Please download the below documents, complete, and upload.

- [SWORN STATEMENT ON PUBLIC E...](#)

PEC.pdf

5. Non-Collusion Affidavit*

Please download the below documents, complete, and upload.

- [NON-COLLUSION.pdf](#)

Non_Collusion.pdf

6. Drug-Free Workplace Certification*

Please download the below documents, complete, and upload.

- [DRUG-FREE WORKPLACE FORM.pdf](#)

Drug_Free_Workplace.pdf

7. Anti-Human Trafficking Affidavit*

Please download the below documents, complete, and upload.

- [ANTI-HUMAN TRAFFICKING AFFI...](#)

Human_Trafficking.pdf

8. Foreign Country of Concern Affidavit*

Please download the below documents, complete, and upload.

- [Foreign Country of Concern ...](#)

Foreign_Country.pdf

9. Do you have any conflicts of interest?*

No

10. Vendors on Scrutinized Companies List*

By clicking "Please confirm", the proposal proposer, certifies that it is not:

- A. listed on the Scrutinized Companies that Boycott Israel List, created pursuant to section 215.4725, Florida Statutes,
- B. engaged in a boycott of Israel,
- C. listed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, created pursuant to section 215.473, Florida Statutes, or
- D. engaged in business operations in Cuba or Syria.

Pursuant to section 287.135(5), Florida Statutes, the County may disqualify the proposal proper immediately or immediately terminate any agreement entered into for cause if the proposal proposer is found to have submitted a false certification as to the above or if the Contractor is placed on the Scrutinized Companies that Boycott Israel List, is engaged in a boycott of Israel, has been placed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or has been engaged in business operations in Cuba or Syria, during the term of the Agreement. If the County determines that the proposal proposer has submitted a false certification, the County will provide written notice to the proposal proposer. Unless the proposal proposer demonstrates in writing, within 90 calendar days of receipt of the notice, that the County's determination of false certification was made in error, the County shall bring a civil action against the proposal proposer. If the County's determination is upheld, a civil penalty shall apply, and the proposal proposer will be ineligible to propose on any Agreement with a Florida agency or local governmental entity for three years after the date of County's determination of false certification by proposal proposer.

As the person authorized to sign this statement, I certify that this firm complies fully with the above requirements.

Confirmed

11. W-9 Copy*

2026_W9_GCS_LLC.pdf

12. Certificate of Insurability*

Please download the below documents, complete, and upload.

ACORD_Form_20260727-110552.pdf

13. Evidence Qualified to Transact Business*

Upload your SunBiz Registration here.

sunbiz_registration.png

14. Copies of and Applicable/Current License/Certs*

2024-2026_CGC_-_LLC.pdf

15. Bid Bond*

Bonding_Letter.pdf



YOUR **LOCAL** CONSTRUCTION MANAGER

RFP 2026-06

Levy County EOC Construction Project Manager

Request for Proposals

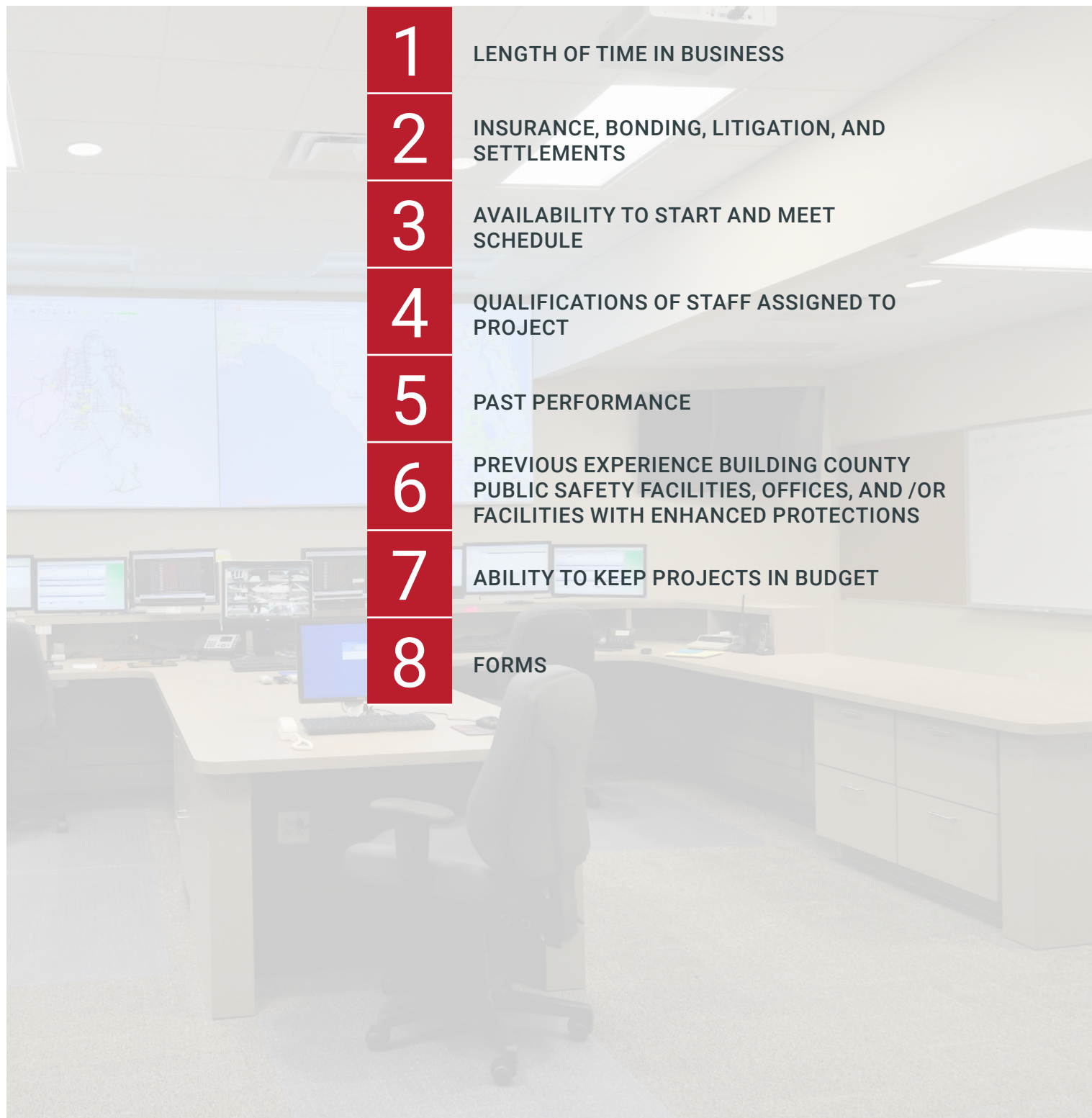
July 30th, 2026

Levy County Board of County Commissioners
310 School Street
Bronson, FL 32621



LEVY COUNTY
FLORIDA

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FORMS

length of time in business

TAB 1

Performance with integrity, resulting in quality, without exception. Our focus is on meeting the needs of the client by applying their priorities to the project delivery method that best suits their vision.

Todd Gray's passion for building began in the 1980s while working as a job-site laborer for his father's construction company in Kissimmee, FL. Early in his career, Todd had the opportunity to work alongside tenured industry veterans and tradesmen, and he credits the experience he obtained during that time as the foundation for Gray Construction Services, LLC (GCS) as it exists today.

The inspiration for establishing GCS originated with Todd Gray, prior to its inception in 2001, while he served as the assistant project manager for the Centex Rooney/Gray Construction joint partnership that constructed the **\$80 million dollar Osceola County Courthouse** & Government Center project in Kissimmee, FL.

The unique challenges and specialized scope requirements presented by this large scale government project provided a platform for personal and professional growth as a builder and leader. It also introduced Gray to leading edge construction management methods centered on an integrated project delivery approach that incorporates people, systems, business structures, and practices in a collaborative effort to optimize project results. The identity of GCS, our select team of professionals, and the manner in which we serve our clients is based on that approach.

25 YEARS

IN BUSINESS

35⁺ YEARS

PRINCIPAL'S EXPERIENCE





500+

PROJECTS COMPLETED

\$600,000,000

TOTAL CONTRACT VALUE

Celebrating 25 Years of Excellence in Commercial Construction





letter of interest

July 30, 2026

Jason Rivera, Director of Finance and Administration
LEVY COUNTY BOARD OF COMMISSIONERS
310 School Street Bronson, FL 32621

RE: RFP 2026_06 - Levy County EOC Construction Project Manager

Dear Mr. Rivera and Selection Committee Members:

Gray Construction Services is pleased to submit our Qualifications and Letter of Interest for the Levy County EOC Construction Project Manager RFP #2026_06.

Gray Construction Services has been in business since 2001, and we have proven team experience that is tailored to meet the unique needs of the Levy County Board of Commissioners for this project. We are **fully committed to Levy County**, and we will work diligently to meet your program requirements, time constraints, quality expectations, safety and budget requirements.

STATEMENT OF QUALIFICATIONS

As a Construction Manager:

- ☒ We have completed Emergency Operations Centers and Public Safety Facilities throughout North Florida. Many of these Projects with strict site, budget, and time constraints.
- ☒ We have recently completed Construction Management (CM) projects for Gilchrist County, Dixie County, Suwannee County, Madison County, and Lafayette County, respectively.
- ☒ We have previously completed Construction Management Projects for New Emergency Operations Centers in Dixie County, Putnam County, Nassau County and Columbia County.
- ☒ We have worked with CRA Architects, the selected project design firm, to successfully complete projects throughout North Florida, and we are currently working with CRA Architects on a number of facilities.
- ☒ We have successfully completed Construction Management (CM) projects for various government entities throughout Florida with fixed budgets.
- ☒ We are seasoned in the whole Construction Manager contracting Process, with a qualified staff, who gives us the ability to provide real time, budgeting, estimating, scheduling and on-site construction management.

As you review our attached qualifications, please notice that all of our projects have been completed on-time, and within the identified budget; **many times returning project cost savings to the Counties we serve**; something for which we are very proud.

We strive to provide an advanced level of service to our clients, and we are ready to put our experience and expertise to work for the construction of the New Levy County EOC and 911 Building, to benefit all of Levy County and the surrounding areas.

Thank you for your consideration on this and all future projects with the Levy County Board of Commissioners.

Respectfully,

GRAY CONSTRUCTION SERVICES, INC.
Todd Gray Manager

insurance, bonding, litigation, and stability

TAB 2

BUILDING IN EVERY INDUSTRY FOR OVER TWO DECADES



K-12 EDUCATION



HIGHER EDUCATION



MEDICAL



ADMINISTRATIVE



AVIATION/HANGARS



GOVERNMENTAL



RESTAURANT & RETAIL



MULTI-FAMILY



FINANCIAL INSTITUTIONS

Quality is the foundation
of everything we do



The construction commenced during the height of COVID, affecting every aspect of construction from supply chain issues, sub-contractor scheduling and pricing. **I AM PLEASED TO SHARE THAT OUR PROJECT ACTUALLY CAME IN SLIGHTLY UNDER BUDGET AND WAS SUBSTANTIALLY COMPLETED ON TIME.** This was almost unheard of during COVID.

J. MICHAEL LEE | Project Manager | Florida Gateway College



BONDABILITY

\$50M **\$100M**
SINGLE PROJECT AGGREGATE



July 17, 2026

Levy County Board of County Commissioners
310 School Street
Bronson, FL 32621

**RE: Gray Construction Services, Inc.
 Bonding Reference Letter**

To Whom It May Concern,

It has been a privilege for Guignard Company to be the agency handling the Performance and Payment Bond requirements for Gray Construction Services, Inc. since 2003. Bonds are provided through Amerisure Mutual Insurance Company, which has a Best Rating of A, XII, and a Treasury Limit of \$93,196,000 as reported in the 2025 edition of the Federal Register, Circular 570, and is licensed to do business in the State of Florida.

Prudent surety underwriting requires our satisfaction of financial ability, experience, and personnel. Gray Construction Services, Inc. has our complete confidence in all of these areas.

Although maximum limits have not been established, we would favorably consider single projects in the \$50,000,000 range, with an aggregate program in the area of \$100,000,000. Should Gray Construction Services, Inc. be awarded a contract we would be pleased to provide the required bonds subject to our normal underwriting requirements at the time any request is made, including without limitation, prior review and approval of relevant contract documents, bond forms, and confirmation of project financing.

This letter is not an assumption of liability, nor is it a bid bond or performance bond. It is issued only as a bonding reference from us as requested by our client. Any arrangement for surety credit is a matter between Gray Construction Services, Inc. and the surety company. If you have any questions or concerns please contact me at (407) 834-0022, or (888) 220-3780.

Sincerely,

Bryce R. Guignard
President

1904 Boothe Circle | Longwood, FL 32750



INSURANCE LETTER

Nature Coast Insurance, Inc.

P O Box 1520
Chiefland, FL 32644
(352) 493-2565
Personal Lines Fax (352) 493-9224
Commercial Lines Fax (352) 493-0402
<http://www.naturecoastinsurance.com/>

July 24, 2026

Jason Rivera, Director of Finance and Administration
Levy County Board of Commissioners
310 School Street
Bronson, FL 32621

RE: Gray Construction Services, LLC – RFP #2026_06

Dear Mr. Rivera and Selection Committee Members,

It has come to my attention that Levy County is going to have a commercial construction project for the EOC and is looking to hire a general contractor to manage the job. Gray Construction Services, LLC is a local contractor that has extensive experience with municipal type buildings across North Florida. Our agency has had a business relationship with GCS for approximately 20 years. They built the building that we have been in since 2006 and are currently renovating our new location next to Seacoast Bank in Chiefland. As a client of Gray Construction Services (GCS) we have always been pleased with their work.

We have also had a client relationship with GCS on the insurance side for 20+ years. We have probably insured over 100 commercial projects for them over the years and there has never been a problem that we had to be involved in. In that time period we have seen GCS grow from a very small commercial construction company to the construction management team that they are today. GSC continues to grow its business through their hard work and quality construction. I am in hopes that you will give Gray Construction Services full consideration when making a decision about your construction in Levy County.

I am available to be reached should you have any questions for me. Thank you for your time and attention to this matter.

Sincerely,



Todd S. Bryant, Pres
Nature Coast Insurance, Inc.



We have probably insured over 100 commercial projects for GCS over the years and there has never been a problem that we had to be involved in. In that time period, we have seen GCS grow from a very small commercial construction company to the construction management team they are today. GCS continues to grow its business through their hard work and quality construction.

TODD BRYANT | President |
Nature Coast Insurance

INSURANCE COVERAGE

ACORD

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

07/27/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Nature Coast Insurance, Inc. P.O. Box 1520 Chiefland FL 32644		CONTACT NAME: Kristi Coulter PHONE (A/C, No, Ext): (352) 493-2565 FAX (A/C, No): (352) 493-0402 E-MAIL ADDRESS: kristi@naturecoastinsurance.com	
INSURED Gray Construction Services, Inc. 222 W Wade St. Trenton FL 32693-4149		INSURER(S) AFFORDING COVERAGE INSURER A: United Fire & Casualty INSURER B: Builders Mutual Insurance Company INSURER C: INSURER D: INSURER E: INSURER F:	
		NAIC # 13021 10844	

COVERAGES

CERTIFICATE NUMBER: CL2672339164

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. *LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. LIMITS SHOWN ARE INCLUSIVE OF AMOUNTS REQUESTED BY THE CERTIFICATE HOLDER AND MAY NOT REFLECT POLICY LIMIT AMOUNTS IN EXCESS OF THOSE REQUESTED. *Not Applicable in WY

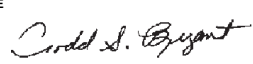
INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	☒ COMMERCIAL GENERAL LIABILITY ☐ CLAIMS-MADE ☒ OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: ☐ POLICY ☒ PRO-JECT ☐ LOC OTHER:			10089073776	07/27/2026	07/27/2027	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000
A	AUTOMOBILE LIABILITY ☒ ANY AUTO ☐ OWNED AUTOS ONLY ☐ SCHEDULED AUTOS ☐ HIRED AUTOS ONLY ☐ NON-OWNED AUTOS ONLY			10003695938	07/27/2026	07/27/2027	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ PIP \$ 10,000
A	☒ UMBRELLA LIAB ☒ OCCUR ☐ EXCESS LIAB ☐ CLAIMS-MADE DED \$ RETENTION \$			10084588333	07/27/2026	07/27/2027	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	N/A	WCP 1080458 05	07/27/2026	07/27/2027	☒ PER STATUTE ☒ OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

General Contractor

CERTIFICATE HOLDER

CANCELLATION

Levy County Board of County Commissioners 310 School Street Bronson FL 32621	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE 
--	--

ACORD 25 (2025/12)

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BUILDER'S RISK INSURANCE

Nature Coast Insurance, Inc.

P O Box 1520
Chiefland, FL 32644
(352) 493-2565
Personal Lines Fax (352) 493-9224
Commercial Lines Fax (352) 493-0402
<http://www.naturecoastinsurance.com/>

July 27, 2026

Jason Rivera
Director of Finance and Administration
Levy County Board of County Commissioners
310 School Street
Bronson, FL 32621

RE: Builder's Risk Coverage – RFP#2026-06

Mr. Rivera,

Our agency has written builder's risk policies for the Gray Construction Services, LLC (GCS) projects for the past 20+ years. More than 90% of those projects are insured on Zurich Insurance Company paper. Zurich is rated A+ XV by AM Best (see attached). If GCS is awarded this RFP we are confident that Zurich will provide coverage and rates that are acceptable to the Levy BOCC. Our experience with Zurich has always been positive and their financial strength is rated Superior amongst their peers.

Please let me know if you have any questions or concerns concerning the builder's risk portion of the RFP. I am happy to be available if needed.

Sincerely,



Todd Bryant
Nature Coast Insurance



July 27, 2026

To: Levy County Board of County Commissioners

RE: Construction of the Levy County Emergency Operations Center

Dear Commissioners:

I am pleased to provide this letter of recommendation for Gray Construction Services of Trenton, Florida, as they pursue the opportunity to construct the new Levy County Emergency Operations Center.

Gray Construction Services has built a strong reputation over the past 25 years and brings extensive experience in large commercial construction projects throughout North Florida. Their portfolio includes notable projects such as the Suwannee County Administration Building, Dixie County High School, Fort White Elementary School, the Williston Airport Terminal Building, the Florida Credit Union Ocala Branch, and the Suwannee River Fair Livestock Building. With more than 500 completed projects since 2001, they have the experience, capacity, and resources necessary to successfully deliver a project of this scope.

Beyond their qualifications, what sets Gray Construction apart is the character and professionalism of their leadership and staff. Todd Gray and his team are highly reputable, responsive, and committed to delivering on their promises. They consistently demonstrate integrity, professionalism, and a strong commitment to their clients and communities.

Gray Construction Services combines proven experience, local roots, and exceptional leadership. I respectfully encourage you to give them your strongest consideration for this important project.

Thank you.


Rob Alexander



SeacoastBank.com

“Beyond their qualifications, what sets Gray Construction apart is the character and professionalism of their leadership and staff. Todd Gray and his team are highly reputable, responsive, and committed to delivering on their promises. They consistently demonstrate integrity, professionalism, and a strong commitment to their clients and communities.”

ROB ALEXANDER | VP Commercial Lending |
Seacoast Bank



LITIGATION OR SETTLEMENT HISTORY | 5 years

Gray Construction Services, Inc. has **no pending litigation or settlements** in the past five years, and **none in the 25-year history** of Gray Construction Services.



CENTRAL FLORIDA ELECTRIC COOPERATIVE OFFICE - CHIEFLAND, FL

availability to start and meet your schedule

TAB 3

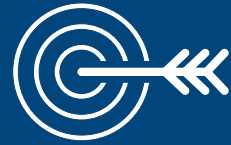
Our success is measured by achieving the desired outcome that brings that vision to reality. **We are ready to build your vision into reality.**



WE MAKE THINGS SIMPLE



WE DON'T COMPROMISE ON
QUALITY



DEADLINES ARE ESSENTIAL



CURRENT WORKLOAD

Project	Client	End	Value	Team
New Trenton Church of Christ	Trenton Church of Christ	08/2026	\$2.2M	PM - Christina Alexandra SUPER - Dave Allaire
I-75 Rest Area Marion	State of FL FDOT	07/2026	\$7.5M	PM - Rachael Smith SUPER - Clicker Jones
Price Martin Center	City of Palatka	07/2026	\$1.2M	PM - Vanden Fehmerling SUPER - Jerry Bowen
Spires C-Store and Retail	Himansu/Hardik Patel Semoj20, LLC	02/2027	\$3.2M	PM - Warren Caron SUPER - Dan Harriman
Madison Community Center	Madison Co BOCC	07/2026	\$3.3M	PM - Stephen Scaringe SUPER - Clicker Jones
Dixie Co. Fire Station No 3	Dixie Co BOCC	07/2026	\$2.7M	PM - Vanden Fehmerling SUPER - Kelly Stone
Suwannee County Community Centers	Suwannee Co BOCC	08/2026	\$5.5M	PM - Christina Alexandra SUPER - Scott McIntosh
NFL College ICAN Center	North FL College	09/2026	\$2.8M	PM - Rachael Smith SUPER - Andy Jones
Dixie Co. Fire Station No. 6	Dixie Co BOCC	08/2026	\$2.6M	PM - Vanden Fehmerling SUPER - BC Fehmerling
I-95 Welcome Center	FDOT	09/2026	\$1.3M	PM - Stephen Scaringe
Florida Credit Union Lady Lake	Florida Credit Union	10/2026	\$3.2M	PM - Jordan Gray SUPER - David Johnson
Roy's Restaurant	Roy's Restaurant	06/2027	\$3.8M	PM - Vanden Fehmerling Super - Andy Jones
Bell H.S. Ag Building	Gilchrist Co School District	08/2026	\$1M	PM - Rachael Smith SUPER - Dan Harriman
Tri-County Electric Co-op	Tri-county Electric	08/2026	\$1.8M	PM - Warren Caron SUPER - Derek Neff

We are committed to this project's success



Providing Levy Co. BOCC with our A-Team. Strategic Partners. Ensured Success.

TEAM COMMITMENTS

TEAM MEMBER	CURRENT ASSIGNMENT		INVOLVEMENT	
	PROJECT	COMPLETION	PRECON	CONSTRUCTION
 TODD GRAY Principal	All GCS projects	Available as needed at no cost to the project	25%	25%
 JOE WHITE Preconstruction Director	All GCS projects	Available as needed at no cost to the project	75%	25%
 DARRYL FEAGLE Operations Manager	All GCS projects	Available as needed at no cost to the project	10%	30%
 JORDAN GRAY Project Executive	Florida Credit Union Lady Lake	October 2026	30%	70%
 VANDEN FEHMERLING Project Manager	Price Martin Center Hardening Dixie Co. Fire Station No. 3 Dixie Co. Fire Station No. 6	July 2026 July 2026 August 2026	10%	100%
 CLICKER JONES Superintendent	I-75 Rest Area	June 2027	10%	100%

Ready & Available

TO BEGIN CONSTRUCTION ON THE NEW
LEVY COUNTY EMERGENCY OPERATIONS CENTER



ABILITY TO MEET PROJECT SCHEDULE

CASE STUDY

DELIVERING WHAT WE PROMISE





Ft. White Elementary School

- ✓ Ahead of schedule
- ✓ Under Budget
- ✓ Same Team
- ✓ Same Success

GCS is ready to bring this same success to Levy County

OTHER PROJECTS COMPLETED ON OR AHEAD OF SCHEDULE

\$78.3M 29 Projects completed ON OR AHEAD OF SCHEDULE			
CLIENT	# OF PROJECTS	VALUE	
Gilchrist County School District	10	\$5.2M	
Columbia County School District	7	\$26.9M	
Dixie County School District	1	\$36K	
Suwanee County School District	2	\$1.6M	
Marion County School District	9	\$7.8M	

availability to start and meet schedule

At Gray Construction Services, our approach to the **New Levy County EOC and 911 Building Project** is team-oriented and includes managing the project from all areas to ensure success.

Our Availability to Start and Meet Schedules is tied directly to our Project Approach as the Construction Manager:

We utilize estimating and cost control programs, detailed scheduling software, project management techniques and software, quality control techniques, an organized Safety Program, and a clear and useful Closeout and Warranty Process. Throughout the entire Construction process, we will remain focused on building value, quality, trust, and confidence.

ESTIMATING AND GMP

Our Pre-Construction Director, Estimator, and Senior Project Manager will collaborate on the **preconstruction estimates and reviews of the Design Documents and Construction Documents.**

- ☑ We will estimate the project in-house at Preliminary Design / Construction Documents and obtain subcontractor input regarding overall scopes of work. We will identify any questions, and be sure that they are addressed by the A-E prior to forming bid packages.
- ☑ Our detailed Estimates are prepared at 50%-75%, 90% and 100% Construction Documents, respectively. At each iteration, costs are evaluated with the Owner and Design Team and adjustments in drawings and specifications are made, to keep the project on track to be within budget.
- ☑ At 100% Construction Documents, the Final Estimate is presented to the team as the project **Guaranteed Maximum Price (GMP)** to be used as the overall project cost budget.
- ☑ We create specific bid packages with forms that list each work item. This level of detail reduces scope gaps and eliminates uncertainties for subcontractors which results in **better pricing on bid day**. By using our bid forms, subcontractors submit pricing that is faster to level, verify scope, and get to a contract agreement.
- ☑ We will **pre-qualify subcontractors** to bid. We obtain the required information to properly evaluate each subcontractor's ability to perform this size project within the time frame required. We check references and require commitments from the business, regarding their office and supervisory personnel assigned to the project and onsite manpower.
- ☑ We manage the Bid Phase of the Project through **Building Connected Bid Management Software**. Building Connected allows us to access a full database of Subcontractors and Suppliers for Each Trade involved in the project. The Software also allows for bids to be "leveled" and examined for accuracy. Through this software, we are able to track the total numbers of subcontractors interested in the project and broadcast any answers to questions or RFI's to the entire project group.
- ☑ We use **local labor, material, and subcontractors, to benefit the project and the community**. We also have the ability to reach out to other areas across The Tri County Area, North Florida and even into Southern Georgia. We have been able to save our customers money by giving them access to better pricing from local vendors. We have and are, willing to discuss our proposed subcontractors with the team and make decisions that best suits the project.
- ☑ We host an in-person bid opening for all trade packages. We invite the Owner and Architect to participate in scope review meetings with the apparent low bidder, and we compile a recommendation of award for each bid package with all the necessary backup. Having the paperwork handled up-front eliminates issues and ensures the project is audit-ready from day 1.



availability to start and meet schedule

SCHEDULING TECHNIQUES

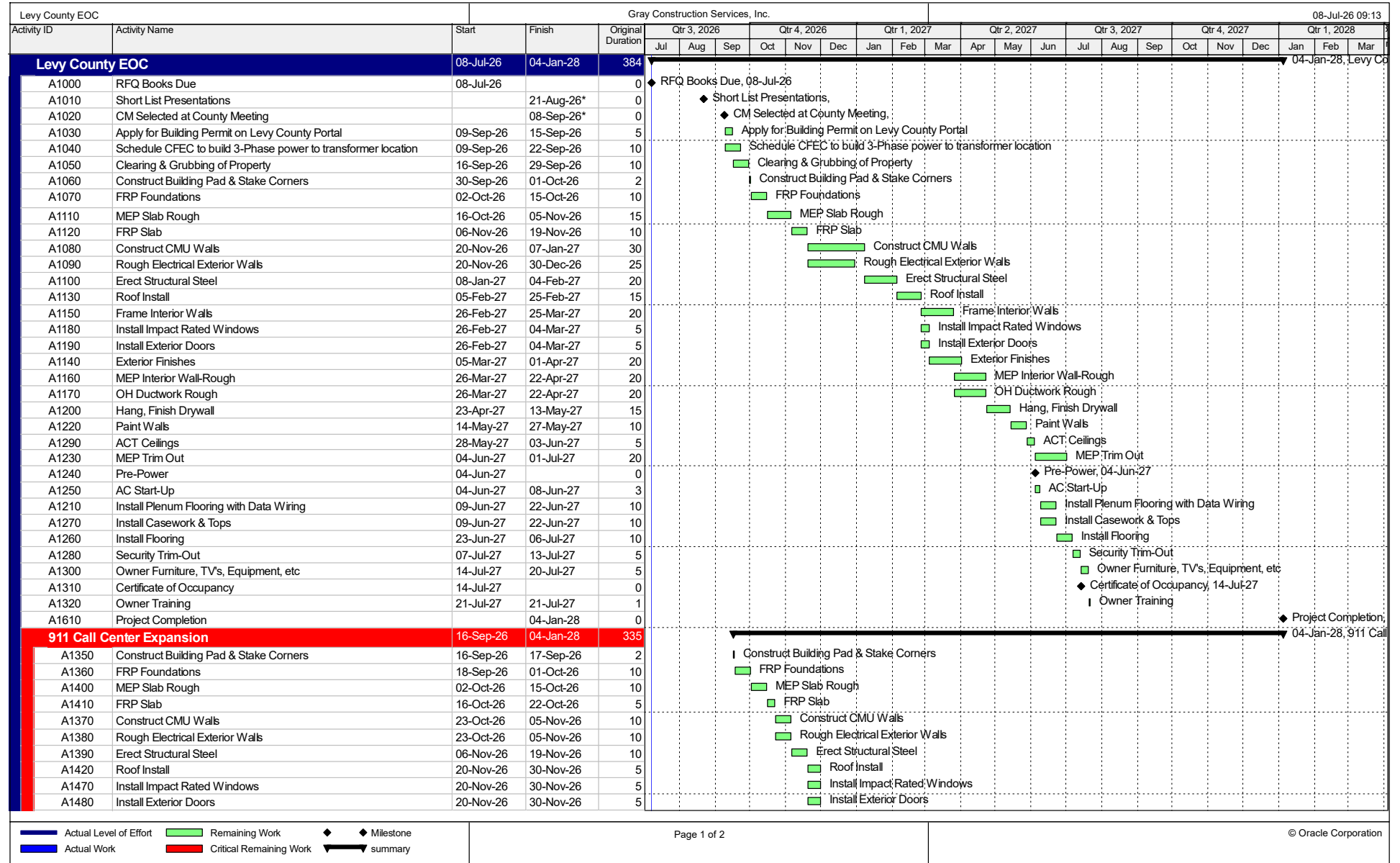
Gray Construction Services uses **Primavera P6 Scheduling** to schedule and manage projects company-wide. Our Project Management team, with input from Superintendents, will develop the Project Schedule and provide continuous schedule updates. The project schedule will include information gathered early in the project to be sure that owner requirements are met.

- ✓ The **Project Schedule** is discussed during our kick-off meeting with the team members and facilities staff. We start at the completion date and work through all the items not only critical to construction but Owner furniture and equipment, training, move-in, and occupancy. All stakeholders have an opportunity to review, discuss, and align expectations at this meeting.
- ✓ During the preconstruction phase, this same **detailed construction schedule** is included in all bid packages to vendors.
- ✓ After we have awarded the project to the subcontractors, we have a construction phase kick-off meeting. During this meeting, we review the construction portion of the schedule and obtain input from the subcontractors to shorten timeframes and increase their productivity. We have had great success doing this because the subcontractors have a role in tweaking the schedule and buy into the overall concept.
- ✓ As a valued team member, our **subcontractors** work to meet or beat their scheduled delivery dates.
- ✓ With all of our projects, schedules are updated bi-monthly, submitted to the owner, and distributed to all subcontractors. We will discuss the schedule updates at weekly progress meetings.
- ✓ Additionally, our Construction Superintendents provide weekly a **four-week look-ahead schedule** which breaks down the scheduled activities to each day's work. We use these day-to-day tools to coordinate the intricacies between trades on-site, to verify that adequate manpower is being provided to the project, and ensure milestones are met or improved along the way.

See preliminary schedule on the following pages



PRELIMINARY SCHEDULE



PRELIMINARY SCHEDULE

Levy County EOC			Gray Construction Services, Inc.																				08-Jul-26 09:13		
Activity ID	Activity Name	Start	Finish	Original Duration	Qtr 3, 2026			Qtr 4, 2026			Qtr 1, 2027			Qtr 2, 2027			Qtr 3, 2027			Qtr 4, 2027			Qtr 1, 2028		
					Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
	A1430	Exterior Finishes	01-Dec-26	21-Dec-26	15																				
	A1440	Frame Interior Walls	01-Dec-26	14-Dec-26	10																				
	A1450	MEP Interior Wall-Rough	15-Dec-26	07-Jan-27	15																				
	A1460	OH Ductwork Rough	15-Dec-26	30-Dec-26	10																				
	A1490	Hang, Finish Drywall	08-Jan-27	21-Jan-27	10																				
	A1510	Paint Walls	22-Jan-27	28-Jan-27	5																				
	A1580	ACT Ceilings	29-Jan-27	04-Feb-27	5																				
	A1520	MEP Trim Out	05-Feb-27	18-Feb-27	10																				
	A1530	Pre-Power	19-Feb-27		0																				
	A1540	AC Start-Up	19-Feb-27	25-Feb-27	5																				
	A1500	Install Plenum Flooring with Data Wiring	26-Feb-27	11-Mar-27	10																				
	A1550	Install Flooring	26-Feb-27	04-Mar-27	5																				
	A1560	Install Casework & Tops	26-Feb-27	04-Mar-27	5																				
	A1570	Security Trim-Out	05-Mar-27	11-Mar-27	5																				
	A1590	Owner Furniture, TV's, Equipment, etc	12-Mar-27	18-Mar-27	5																				
A1330	Move Staff into New Expansion	14-Jul-27	20-Jul-27	5																					
A1600	Renovate Existing EOC Building Side	21-Jul-27	04-Jan-28	120																					

Actual Level of Effort

Actual Work

Remaining Work

Critical Remaining Work

Milestone

summary

Page 2 of 2

© Oracle Corporation



availability to start and meet schedule

PROJECT MANAGEMENT

At Gray Construction Services, our Project Managers and Superintendents use **ProCore Project Management Software** as a document management tool to better build the job.

- ☑ **ProCore Project Management** allows an open Dashboard, where all parties involved in the project – Owners, Architects, Engineers, Construction Managers and Subcontractors and Vendors, can access the current project documents and view all related documents. ProCore allows uploads of **Project Drawings, Specifications, Submittals, RFI's, Daily Reports, Job Photos, Schedules, Closeout Documents**, and all related details of the project, while continuing to assist in tracking the ball-in-court of any open items. ProCore will continue to prompt any items that are set and in need of a review or approval by the team, and sends out broadcast reminders via email on a daily basis.
- ☑ We have found this software manager to be a very effective tool in keeping all parties involved in the project informed and on track to a successful completion of the job! Rachael Smith and Vanden Fehmerling, our Project Management team, will **update ProCore on a daily basis**.

CONSTRUCTION TECHNIQUES

Our superintendents and project managers meet regularly to go through the upcoming scopes of work to outline a **Construction Phase Quality** checklist. Our Construction Field team leaders, will hold **weekly superintendent meetings** to coordinate the current subcontractor work on site.

- ☑ Our superintendents maintain a continuous rolling to-do-list during construction. In the field, Superintendent and Assistant Superintendent set the standard for quality and insists that every subcontractor obtains this standard prior to releasing the next trade.
- ☑ The project executives of our firm will visit the job-site often, and sometimes unannounced. They take a personal interest in the everyday quality of our projects.
- ☑ We welcome the presence of the County Personnel, Administrators and the Design Team on our sites. We welcome input that will improve the overall quality of the job.

Our firm self-performs some General Trade Items, but largely manages the overall project through the use of Subcontractors, Suppliers, Vendors and Specialty contractors. Regardless of the specific trade, our on-site personnel knowing how to do the work enables us to maintain higher levels of quality in the field.

During construction we are constantly looking several weeks ahead to identify potential issues and correct them without delays to the work. This process minimizes changes in the field, which can result in cost escalation. We believe in **managing each step of the process** to ensure the highest quality at the most competitive price.



SAFETY

Safety is part of our culture. It also contributes to quality control. A neat, safe, job-site manned by well-trained workers, creates a better working environment - **which ultimately results in better quality work.**

Our Project Manager, as well as our Safety Administrator, will be on-site observing and reinforcing safety goals as often as every week. Our firm conducts training regularly with our staff and our subcontractors and our Project Superintendents include Safety topics in their weekly site meetings.

.88
E M R

our low EMR returns
add savings to the
project and the Owner

PROJECT REPORTING

Over the years, we have developed a streamlined and effective reporting system. Our system encompasses the design process (when we are serving as the design-builder), the preconstruction process, construction, and the warranty period.

PROJECT CLOSEOUT

When we turn over the buildings, at Project Close-Out you will receive everything you need to occupy and operate the facility.

- ☑ All close-out documents, O & M manuals, and as-built documents are submitted at Substantial Completion, in hard copy and electronic copy format.
- ☑ We begin preparing for final completion months prior to the actual date. The time between Substantial and Final Completion is minimized, as the anticipated punch list is minimal. Focusing and attaining the highest quality level during the design, preconstruction, and construction process, results in a shorter project timeframe and smaller punch lists.
- ☑ We digitally record all training sessions and give an electronic copy to our customers for future reference.
- ☑ We offer assistance in setting up routine maintenance contracts to regularly maintain items such as the air conditioning system, generator, floor finish, etc. If requested, we will assist with the owner's move-in. We will schedule this process and make sure the necessary resources are available for a smooth transition. During the owner move-in, we will have a representative from our firm on site, as well as primary subcontractors, in case any issues arise during the move.

WARRANTY

As your Construction Manager at Risk, we include an 11-month walk through of all of the facilities. During this walk through, we look for any items not working properly and we repair these items prior to the 1 year warranty date. If there is a warranty item to be addressed, the process is very streamlined. Our Project Manager, will serve as single point of contact for all warranty items during the warranty period, and, along with our Superintendent, will oversee and manage any issue until its correction.

Preconstruction

- Estimates
- Schedules
- Request for Information (RFI's)
- Design Phase Revision Logs
- Subcontractor Pre-qualifications
- Scopes of Work for Bidding
- Guaranteed Maximum Price (GMP)

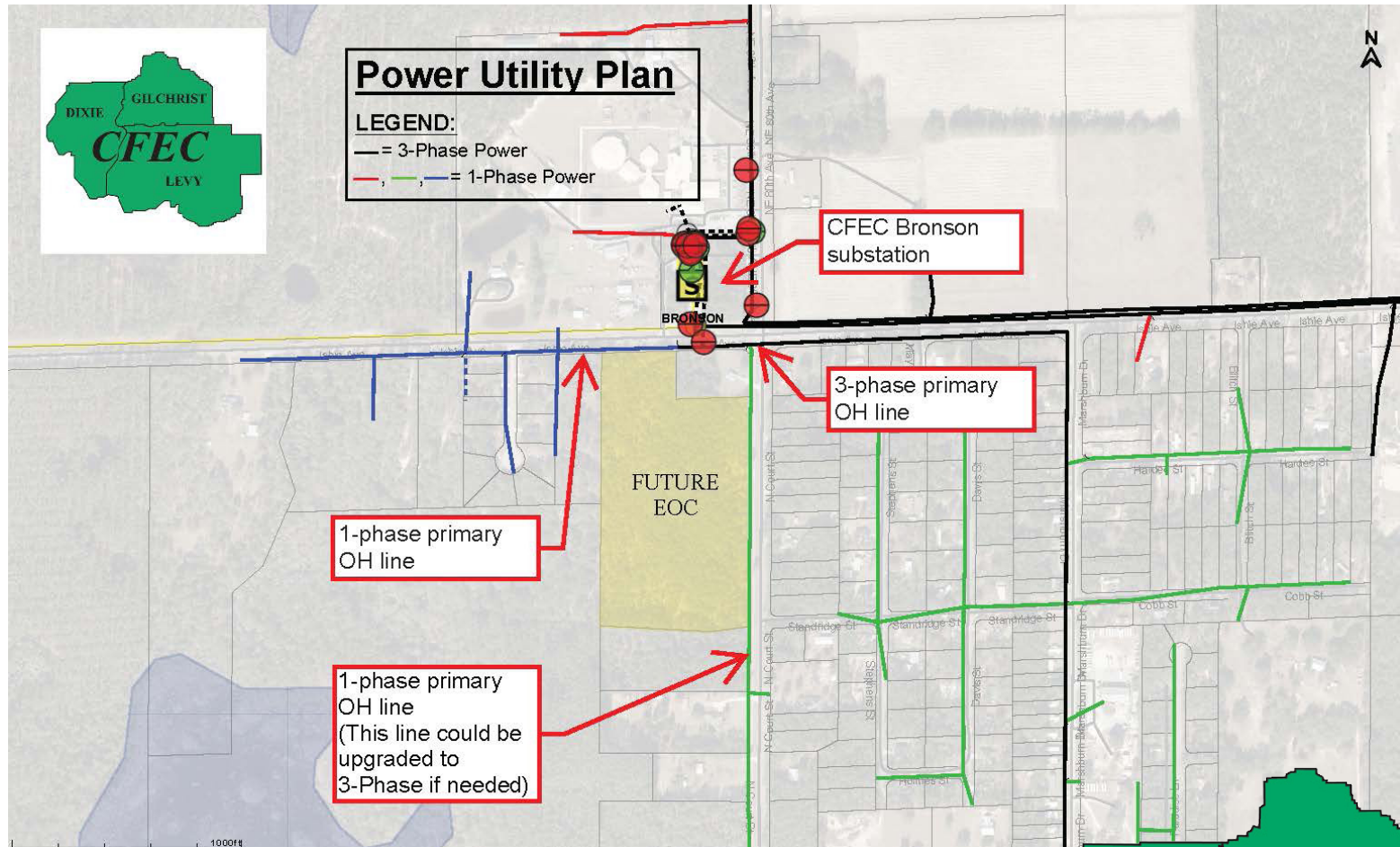
Construction

- Daily Reports
- Weekly Subcontractor Meetings to include:
 - Safety
 - Schedules (look ahead and master project schedule)
 - Request for Information
 - Submittals
 - Open Items
- Monthly Owner, Architect, CMR (OAC) Meetings to include:
 - Schedule
 - Open Request for Information (RFI's) Log
 - Open Submittals
 - Budget Updates / Cost Reporting
 - Progress Photos (including aerial / drone)
 - Review Pay Requisition
 - Field Inspections

**We pride ourselves on our warranty process, timeliness,
and ease of use for our customers**



CFEC FEED



CFEC has an existing 3-phase on the north side of the project parcel along CR 32, right across from the Bronson substation. The single phase line can be upgraded to 3-phase if needed and it would be no more than 1200 ft. on the east side of the parcel.

Daniel Powell | VP of Engineering | Central Florida Electric Cooperative



WATER/SEWER COORDINATION WITH THE TOWN OF BRONSON



Levy County, FL

Water/Sewer Utility Plan

General Notes:

Town of Bronson is only at 30% - 35% maximum capacity for sewer/water services

Water Main 6" diameter

Sewer Main/Force Main is 3" diameter

Grinder pump will be required before waste enters force main

--- 6" diameter Potable Water main

--- 3" diameter Sewer/Force main



qualifications of staff assigned to project

TAB 4

GCS was established as a growth-oriented company fueled by **talented, quality industry professionals, with a wealth of diverse construction experience.** Our team is comprised of dedicated individuals with the commitment and knowledge to effectively manage the most complex construction projects while maintaining stringent quality standards and safety practices, with a consistent focus on maximizing value.

165 YEARS
COMBINED TEAM EXPERIENCE

TEAM EXPERTISE

		YRS Experience	Public Facilities	Public Safety Facilities
TODD GRAY Principal		39	+	+
JOE WHITE Preconstruction Director		36	+	+
DARRYL FEAGLE Operations Manager		38	+	+
JORDAN GRAY Project Executive		21	+	+
VANDEN FEHMERLING Project Manager		8	+	+
CLICKER JONES Superintendent		23	+	+



two experts, one foundation.



North Florida College ICAN Center
Bell High School Ag Building
Tri-County Electric Office Building
Madison County Community Center
Greenville Library Renovation
Taylor County Community Bank
Lafayette County Extension Office
Lafayette County Clocktower Restoration
J&J Strong Fuel Office
Lafayette County Industrial Building
Forest Capital Hall Renovation

11

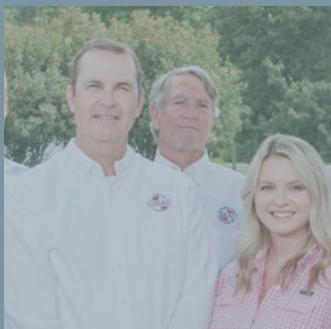
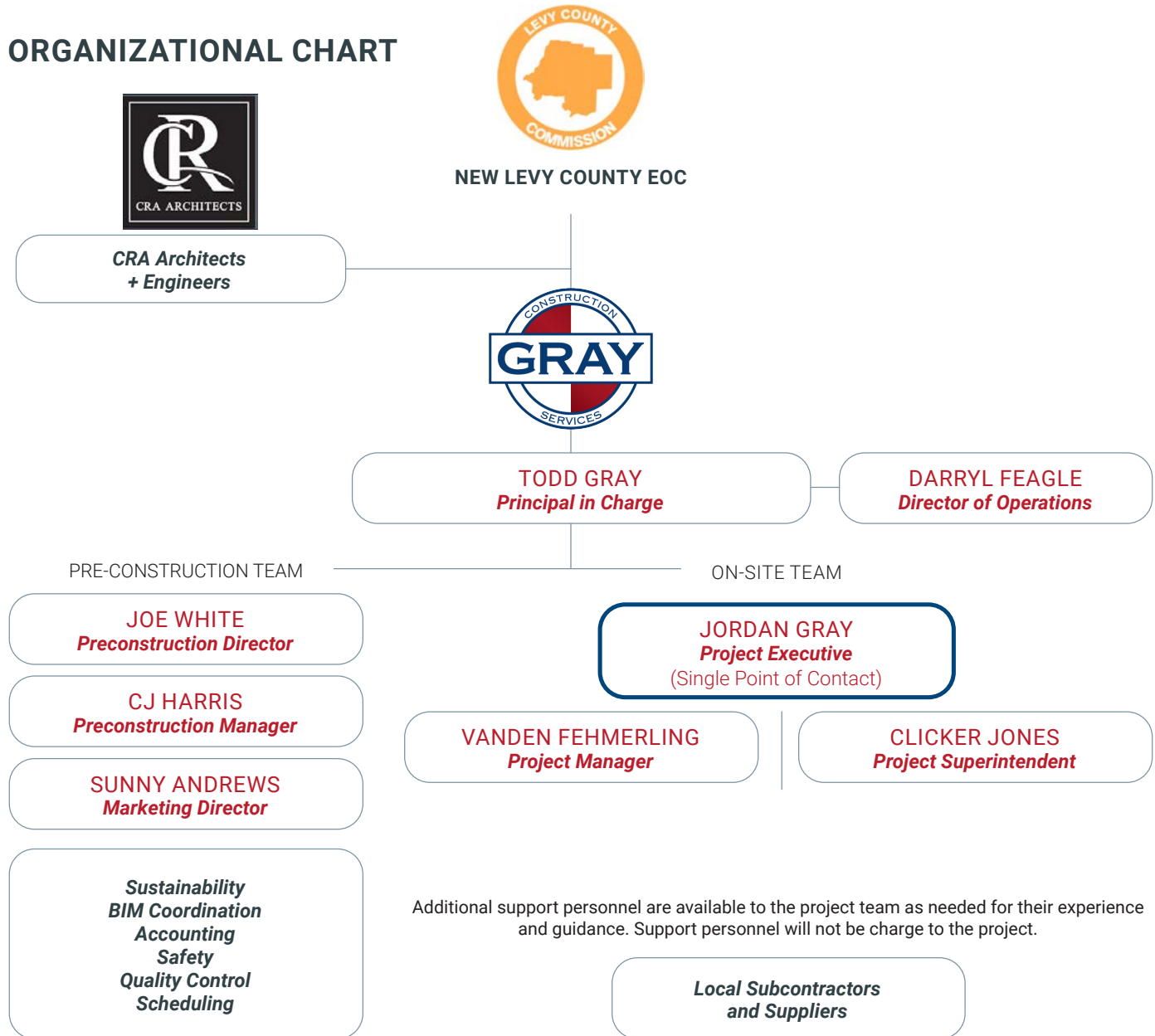
PROJECTS TOGETHER

11

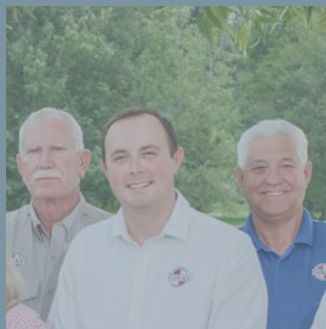
YEARS WORKING TOGETHER



ORGANIZATIONAL CHART



35+
YEARS
of experience



500+
PROJECTS
completed

QUALITY PEOPLE, QUALITY CONSTRUCTION





TODD GRAY

PRINCIPAL IN CHARGE

39 Years Experience
25 Years with GCS

CITY OF RESIDENCE

Bell, FL

LICENSES / REGISTRATION

FL Certified General Contractor
#CGC 062854

First Aid, CPR, AED Trained

OSHA 10 Hour

MEMBERSHIPS / AFFILIATIONS

Gilchrist County Commissioner
2012 - 2020

Seacoast Bank Community Board
Member

Gilchrist Rotary Member,
2001-Present; Past President

AWARDS

2002 Name "Paul Harris Fellow"
by the Rotary Foundation of Rotary
International

National "2000 Building with Trees
Award of Excellence" from the
National Arbor Day Foundation.
This was awarded in recognition
of success in saving and planting
trees during construction of the
new Osceola County Courthouse
Project

CONTACT INFO

(352) 463-3939
tgray@gray-construction.com

RESPONSIBILITIES AND EXPERIENCE

As President, Todd provides executive oversight in all aspects of construction. This includes permitting, estimating, scheduling, and contract administration. He is in regular contact with all clients, architects, subcontractors, project managers and superintendents ensuring each have the tools needed to ensure their project's success.

PROJECT EXPERIENCE SAMPLING

Trenton Elementary School Classroom Addition

Trenton, FL | \$1.4 Million | 14,000 SF

Fort White High School Auditorium

Fort White, FL | \$5.6 Million | 10,000 SF

Fort White Classroom / Administrative Addition

Fort White, FL | \$8.8 Million | 24,000 SF

Florida Gateway College STEM Building

Lake City, FL | \$7.3 Million | 28,000 SF

Florida Gateway College Fire Training Facility

Lake City, FL

Columbia High School Food Service Building

Lake City, FL | \$4.4 Million | 19,600 SF

Dixie County High School

Cross City, FL | 35,000 SF |
\$36.5 Million



COURTYARD BY MARRIOTT HOTEL - LAKE CITY, FL





38 Years Experience
16 Years with GCS

CITY OF RESIDENCE

Suwanee, FL

EDUCATION

US Marine Corp 1985 - 1989

LICENSES / REGISTRATION

FL Certified Building Contractor
#CBC 1252951

FL Certified General Contractor
First Aid, CPR, AED Trained

CONTACT INFO

(352) 463-3939
dfeagle@gray-construction.com

DARRYL FEAGLE

DIRECTOR OF OPERATIONS

RESPONSIBILITIES AND EXPERIENCE

As Operations Manager, Darryl is responsible for overall project and program Management for all GCS projects. Darryl works with the project team to ensure the full availability of resources to accomplish the project's objectives. He contributes a thorough understanding of preconstruction, estimating, scheduling, contract administration, subcontractor procurement, cost control, document management, and Owner-AE/CM coordination.

PROJECT EXPERIENCE SAMPLING

Columbia High School Food Service Building \$4.4 Million

Glen Springs Elementary New Cafetorium \$2.4 Million

Sidney Lanier Center Additions & Renovations \$4.2 Million

Anderson Elementary 12 Classroom Addition \$1 Million

Keystone Heights New Gymnasium \$2.5 Million

Trenton Elementary School Classroom Addition \$1.4 Million

Columbia High School \$4.2 Million

Courtyard by Marriott hotel 6 stories
136 Rooms | \$17 Million

Ft. White Schools \$14.4 Million

I-75 Rest Area \$17 Million

I-10 Rest Area Columbia & Suwannee County FDOT
\$7 Million



COLUMBIA HIGH SCHOOL



JOE WHITE

PRECONSTRUCTION DIRECTOR

36 Years Experience
10 Years with GCS

CITY OF RESIDENCE

Gainesville, FL

EDUCATION

UF - B.S. Building Construction
 1991

LICENSES / REGISTRATION

FL Certified Building Contractor
 #CBC 055308

GA Registered General Contractor

LEED Accredited Professional

OSHA 30-Hour Certification

First Aid, CPR, AED Trained

CONTACT INFO

(352) 463-3939
 jwhite@gray-construction.com

RESPONSIBILITIES AND EXPERIENCE

As Preconstruction Director, Joe develops the project's conceptual budget during the planning phase, generates pre-construction estimates at the schematic, design and develops GMP at construction document stage. He works with architect to produce and implement value-engineering ideas and estimates their impact. He attends monthly pre-construction design meeting and ensures the project stays within the Owner's guidelines and budget while providing technical support and insight to the architect.

PROJECT EXPERIENCE SAMPLING

Fort White High School Auditorium
 Fort White, FL | \$5.6 Million | 10,000 SF

Fort White Elementary School Classroom / Administrative Addition
 Fort White, FL | \$8.8 Million | 24,000 SF

Florida Gateway College STEM Building
 Lake City, FL | \$7.3 Million | 28,000 SF

Marion County Public Schools Dunnellon Middle School Upgrades
 \$4 Million

Marion County Public Schools North Marion High School
 \$2.8 Million

Lake City Middle School
 \$4.4 Million

Dixie County High School
 Cross City, FL | 35,000 SF | \$36.5 Million

Marriott Courtyard
 Lake City, FL | \$15 Million | 135 Rooms

Citrus Co SD Science Academy
 \$1.0 Million

Suwannee Co School District Admin
 \$1.5 Million

Lecanto Middle School
 \$1.0 Million

Palatka HS Kitchen
 \$1.5 Million

Beasley Middle School
 \$500 Thousand

First Coast Technical School
 \$2.5 Million

Middleton Burney Elementary School
 \$2.0 Million

Lake Butler Middle School
 \$2.0 Million

Eastside Elementary School
 \$1.5 Million

Oak Hall School
 \$2.5 Million

UF Lubavitch Center
 \$4.5 Million

Putnam Co School District Admin
 \$3.5 Million





JORDAN GRAY

PROJECT EXECUTIVE

RESPONSIBILITIES AND EXPERIENCE

As Senior Project Manager, Jordan serves as the “point man” of the management team during the preconstruction and construction phases of the project. He is charged with the overall responsibility for the project, delivering each project on-time, within budget and to the owner’s satisfaction. Jordan is the key member of the on-site construction staff and has the daily responsibility to plan, direct, coordinate and supervise the project.

21 Years Experience
9 Years with GCS

CITY OF RESIDENCE

Chiefland, FL

EDUCATION

UF - B.S. Building Construction
2014

LICENSES / REGISTRATION

FL Certified General Contractor
#CGC1541356

First Aid, CPR, AED Trained

PROFICIENCY

Primavera P6

Procore

Microsoft Project

PlanGrid

AutoDesk BIM 360 Punch

BlueBeam

MEMBERSHIPS / AFFILIATIONS

Chiefland Rotary Club Member

CONTACT INFO

(352) 463-3939

jgray@gray-construction.com

PROJECT EXPERIENCE SAMPLING

Florida Gateway College STEM Building

Lake City, FL | \$7.3 Million | 28,000 SF

Lake Weir High School

Ocala, FL

UF Minor Projects

Gainesville, FL

Williston X60 Terminal Building

\$4 Million

Marion County Public Schools Dunnellon Middle School HVAC Upgrades

\$6 Million

Taylor County Community Bank

\$4 Million

Courtyard by Marriott hotel 6 stories 136 Rooms | \$15 Million

I-10 Rest Area Columbia & Suwannee County FDOT

\$7 Million

Farm Credit of Florida

\$1.4 Million

OCPS Blankner K8 Capital Renewal

\$4 Million

Goodwill Retail Facility & Job Connection Center

Deland, FL | \$4 Million | 40,000 SF

OCPS Academic Center for Excellence K-8

Orlando, FL | \$55 Million

Boys & Girls Club & Orange Blossom Health Center

Orlando, FL | 9 Buildings

OCPS Clay Springs Elementary School

Apopka, FL | \$15 Million

Luxury Apartment Complex

\$40 Million

Walt Disney World Facility Asset Management

Orlando, FL



JORDAN AND DAN COMMUNICATED DAILY WITH OUR FRONT OFFICE STAFF,

allowing us to know the number of and the location of any subcontractors that would be on campus. They were diligent in making sure that all state and district safety protocols were followed and worked hard to create open lines of communication with school and district personnel. In closing, I can honestly say that my working relationship with Gray Construction was one of the best that I have experienced with an outside vendor, in my 19 years as a school and district administrator.

William McAteer | Principal | Lake Weir High School





LEVY COUNTY RESIDENT



CHIEFLAND HIGH SCHOOL GRADUATE



8

Years Experience

5

Years with GCS

CITY OF RESIDENCE

Chiefland, FL

EDUCATION

Valdosta State University - B.S.
Business Administration 2020

TRAINING / PROFICIENCY

Procore

PlanGrid

Primavera P6

Microsoft Project

AutoDesk BIM 360 Punch

First Aid, CPR, AED Trained

CONTACT INFO

(352) 463-3939

vfehmerling@gray-construction.
com

VANDEN FEHMERLING

PROJECT MANAGER

RESPONSIBILITIES AND EXPERIENCE

As Project Manager, Vanden supports the Project Executive in preparing and administering the project start-up checklist, assembly of project document control system. He schedules and coordinates all testing and inspection requirements, is responsible for oversight of RFI system, processes and expedites shop drawings and submittals, and assists in preparing monthly reports and project closeout to insure accuracy and completion.

PROJECT EXPERIENCE SAMPLING

Florida Gateway College STEM Building

Lake City, FL | \$7.3 Million | 28,000 SF

Marriott Courtyard

Lake City, FL | \$15 Million | 135 Rooms

Dixie County EOC and Fire Stations

\$9 Million

Dixie County Cross City T Hangers

\$2.9 Million

Lake City Middle School HVAC

\$3.9 Million

Ft. White High School Auditorium

\$5.6 Million | 10,000 SF

Trenton High Renovations

\$2.5 Million



DIXIE COUNTY EOC AND FIRE STATION



23 Years Experience
4 Years with GCS

CITY OF RESIDENCE
Old Town, FL

TRAINING / PROFICIENCY
OSHA 10-Hour Certification
First Aid, CPR, AED Trained

CONTACT INFO
(352) 463-3939
cjones@gray-construction.com

CLICKER JONES

SUPERINTENDENT

RESPONSIBILITIES AND EXPERIENCE

As Superintendent, Clicker organizes the project flow and manages the day-to-day aspects of construction activities. He is responsible for coordination of phased work by the subcontractors, building logistics, access management to limit interruptions to the client's daily operations, and serving as a competent leader to ensure safe work practices. He does this through ToolBox talks, safety meetings, and enforcing a Safety First policy. Clicker provides strict schedule adherence through clear communication. His knowledge and experience proactively mitigates any construction pitfalls.

PROJECT EXPERIENCE SAMPLING

Dixie County EOC Expansion
\$3.4 Million

Dixie County Cross City T Hangers
\$2.9 Million

Ft. White Elementary School Classroom Addition
\$8.8 Million | 24,000 SF

Marriott Courtyard
Lake City, FL | \$15 Million | 135 Rooms

The Allure at Abacoa
Jupiter, FL | \$50 Million

Gradepower Learning
Aurora, CO | \$3 Million

Greenville Library
Madison, FL | \$462K | 4,000 SF

Madison County Community Center
Madison, FL | \$3.2M | 8,500 SF



FT. WHITE ELEMENTARY SCHOOL ADDITION

past performance

TAB 5

COUNTY CLIENTS - REFERENCES

GILCHRIST COUNTY BOARD OF COUNTY COMMISSIONERS

BOBBY CROSBY
County Administrator
(352) 463-3198
bcrosby@gilchrist.fl.us

3 Projects completed
for this owner
\$3M Aggregate Contract Amount
16K Aggregate SF



DIXIE COUNTY BOARD OF COUNTY COMMISSIONERS

JOHN JENKINS
County Manager
(352) 498-1426
countymanager@
dixiecounty.us

5 Projects completed
for this owner
\$11M Aggregate Contract
Amount
35K Aggregate SF



LAFAYETTE COUNTY BOARD OF COUNTY COMMISSIONERS

STEVE LAND
Clerk of Court & Comptroller
(386) 294-1600
sland@lafayetteclerk.com

3 Projects completed
for this owner
\$1.8M Aggregate Contract Amount
12K Aggregate SF



MADISON COUNTY BOARD OF COUNTY COMMISSIONERS

DOUG BROWN
Executive Director
(850) 673-7219
admin@
madisonfldevelopment.com

3 Projects completed
for this owner
\$3.7M Aggregate Contract Amount
13K Aggregate SF



SUWANNEE COUNTY BOARD OF COUNTY COMMISSIONERS

JASON FURRY
County Administrator
(386) 364-3400
jasonf@suwcountyfl.org

3 Projects completed
for this owner
\$5.5M Aggregate Contract Amount
17K Aggregate SF



Gilchrist County



\$3.5M

TOTAL VALUE

3

PROJECTS
COMPLETED

20

YEARS WORKING
TOGETHER

OWNER CONTACT

Bobby Crosby
County Administrator
(352) 463-3198
bcrosby@gilchrist.fl.us

TEAM EXPERTISE

Todd Gray, President
Joe White, Pre-construction Director
Darryl Feagle, Operations Manager
Vanden Fehmerling, Project Manager



SCOPE

Gray Construction recently completed the Gilchrist County IFAS Building in Bell, Florida. This successful project reflects our commitment to delivering high-quality facilities that serve the needs of the community.

Our connection to the community extends beyond construction. Company President Todd Gray proudly served as a Gilchrist County Commissioner from 2012 to 2016, providing him with a unique understanding of the County's priorities, long-term vision, and commitment to responsible stewardship of public resources. This local perspective, combined with our extensive experience in public-sector construction, allows Gray Construction to deliver projects with professionalism, accountability, and a genuine investment in the communities we serve.



Gilchrist County B.O.C.C.



Gilchrist County
Board of County Commissioners

BOBBY CROSBY
COUNTY ADMINISTRATOR

352-463-3198
bcrosby@gilchrist.fl.us
209 South East First Street,
Trenton, FL 32693

July 17, 2026

To Whom It May Concern:

Over the past year, Gilchrist County has had the privilege of working with Gray Construction Services on the construction of our new County Extension (IFAS) Office. This project had been years in the making while we awaited state funding. Because the funding was received in phases, maintaining the project budget and aligning construction with the evolving design and funding schedule presented unique challenges.

Gray Construction Services, led by Vanden Fehmerling and Joe White, worked closely with County staff throughout the process to ensure the project remained on schedule and within the allocated budget. Their professionalism, flexibility, and commitment to quality made what could have been a difficult project a smooth and successful one.

It is especially rewarding to partner with a local company whose employees live and work in our community. Their dedication and craftsmanship are evident in every aspect of this facility.

We are extremely proud of our new Extension Office and the opportunities it will provide for our youth and community for many years to come. We are equally pleased with Gray Construction Services and would confidently recommend them for projects of any size or scope.

We also welcome anyone considering Gray Construction Services to visit our new Extension Office and see the quality of their work firsthand. We are proud of the finished product and would be happy to showcase the facility.

Respectfully,

Bobby Crosby, Jr.
Gilchrist County Administrator



Gray Construction Services worked closely with County staff throughout

the process to ensure the project remained on schedule and within the allocated budget. **Their professionalism, flexibility, and commitment to quality made what could have been a difficult project a smooth and successful one.**

BOBBY CROSBY
Gilchrist County Manager

Dixie County



\$11M

TOTAL VALUE

5

PROJECTS
COMPLETED

13

YEARS WORKING
TOGETHER



OWNER CONTACT

John Jenkins
County Manager
(352) 498-1426
countymanager@dixiecounty.us

TEAM EXPERTISE

Todd Gray, Manager
Darryl Feagle, Director of Operations
Joe White, Pre-construction Director
Vanden Fehmerling, Project Manager
Clicker Jones, Superintendent



SCOPE

Gray Construction Services (GCS) has proudly partnered with the Dixie County Board of County Commissioners for the past 13 years, building a strong relationship founded on trust, quality, and consistent performance. We currently have multiple projects underway with the County and remain committed to delivering exceptional results. Our experience with Dixie County includes the following projects:

Dixie County Fire Station No. 3

\$2,600,000 | 7,300 SF | Under Construction

Dixie County Fire Station No. 6

\$2,600,000 | 7,300 SF | Under Construction

Dixie County EOC & Fire Station Expansion

\$3,300,000 | 12,200 SF | August 2025

Cross City Airport T-Hangars

\$2,300,000 | 6,200 SF | Completed October 2025

Dixie County Courthouse Sallyport

\$197,000 | 1,600 SF | Completed March 2013



Lafayette County



\$1.8M

TOTAL VALUE

3

PROJECTS
COMPLETED

7

YEARS WORKING
TOGETHER



OWNER CONTACT

Steve Land
Clerk of Court & Comptroller
(386) 294-1600
sland@lafayetteclerk.com

TEAM EXPERTISE

Todd Gray, Manager
Darryl Feagle, Director of Operations
Joe White, Pre-construction Director
Jordan Gray, Project Executive
Vanden Fehmerling, Project Manager



SCOPE

Gray Construction has partnered with Lafayette County for the past seven years, successfully completing three projects during that time. Through each project, we have demonstrated our commitment to quality craftsmanship, dependable service, and on-time delivery. Our experience with Lafayette County includes the following projects:

Lafayette County Clocktower Renovation

\$728,000 | Completed December 2022

Lafayette County Extension Office

\$355,000 | 2,000 SF | May 2022

Lafayette County Industrial Building

\$713,000 | 9,800 SF | Completed June 2019



Lafayette County B.O.C.C.



LAFAYETTE COUNTY
Clerk Of The Circuit Court
Steve Land

120 W Main St.
Post Office Box 88
Mayo, FL 32066
(386) 294-1600

July 10, 2026

**Re: Lafayette County - Past Project Experience
Gray Construction Services Recommendation**

To whom it may concern:

Lafayette County has had the pleasure of working with Todd Gray and his team at Gray Construction on several projects over the past years. These projects were under the Construction Management delivery method which allowed Gray to manage the project and assist the County in keeping the project in budget and offer savings or return unused contingency funds when the projects were complete.

Gray Construction worked extremely well with our Architect, Clemons, Rutherford & Associates on the following projects:

- Fire Pit Building – County Industrial Park
- Lafayette County Extension Office
- Clock Tower Replacement – County Courthouse

All of these projects had their unique challenges and the team from Gray coordinated with us to maintain the project schedule and budget to provide facilities which will benefit our community for years to come.

I would highly recommend the qualified team at Gray Construction Services for any County projects you might be considering.

Respectfully,

Steve Land
Lafayette County Clerk of Court

www.lafayetteclerk.com



**GRAY
CONSTRUCTION
WORKED EXTREMELY
WELL WITH**

**OUR ARCHITECT, CLEMONS,
RUTHERFORD, & ASSOCIATES...
I WOULD HIGHLY RECOMMEND
THE QUALIFIED TEAM AT GRAY
CONSTRUCTION SERVICES FOR
ANY COUNTY PROJECTS YOU
MIGHT BE CONSIDERING.**

Mr. Steve Land | Clerk of the Circuit
Court

Madison County



\$4M

TOTAL VALUE

2

PROJECTS
COMPLETED

2

YEARS WORKING
TOGETHER



OWNER CONTACT

Sherilyn Pickels
County Manager
(850) 973-3179
spickels@madisoncountyfl.com

TEAM EXPERTISE

Todd Gray, Manager
Darryl Feagle, Director of Operations
Joe White, Pre-construction Director
Clicker Jones, Superintendent



SCOPE

GCS currently has two recently projects with Madison County. These projects include:

Madison County Community Center

\$3,300,000 | 8,600 SF

Greenville Library Remodel

\$462,000 | 4,000 SF

Suwannee County



\$5.5M

TOTAL VALUE

3

PROJECTS
UNDERWAY

2

YEARS WORKING
TOGETHER



OWNER CONTACT

Jason Furry
County Administrator
(386) 364-3400
jasonf@suwcountyfl.org

TEAM EXPERTISE

Todd Gray, Manager
Joe White, Preconstruction Director
Darryl Feagle, Director of Operations



SCOPE

GCS currently has three community center projects underway with Suwannee County Board of County Commissioners. These projects include the following:

South County Community Center

\$2,640,000 | 8,000 SF | Projected Completion August 2026

John Hale Park Center

\$1,600,000 | 4,000 SF | Projected Completion August 2026

Douglass Center

\$1,300,000 | 8,000 SF | Projected Completion August 2026

Suwannee County B.O.C.C.



Administrative Services

224 Pine Avenue Live Oak, FL 32064

July 9, 2026

Levy County Board of County Commissioners
ATTN: Selection Committee
310 School Street
Bronson, FL 32621

RE: RFP 2026-06 – Levy County EOC Construction Project Manager

Dear Selection Committee Members,

On behalf of Suwannee County, I am pleased to recommend Gray Construction Services for the Levy County EOC Construction Project.

Gray Construction Services is currently providing construction and construction management services on multiple projects for Suwannee County and has consistently demonstrated professionalism, organization, and a commitment to quality. Their experience and strong local relationships have enabled them to keep projects moving efficiently while proactively addressing challenges and working in the County's best interest.

Based on our experience to date, we recommend Gray Construction Services without reservation. We would gladly partner with them on future projects and are confident they will provide the same level of professionalism, expertise, and service to Levy County.

Please feel free to contact me if you have any questions or require additional information.

Sincerely

Jason Furry,
County Administrator

Phone: 386-364-3400

www.suwanneecountyfl.gov

Fax: 386-362-1032



Based on our experience to date, **WE RECOMMEND GRAY CONSTRUCTION**

WITHOUT RESERVATION. We would gladly partner with them on future projects and are confident they will provide the same level of professionalism, expertise, and service to Levy County.

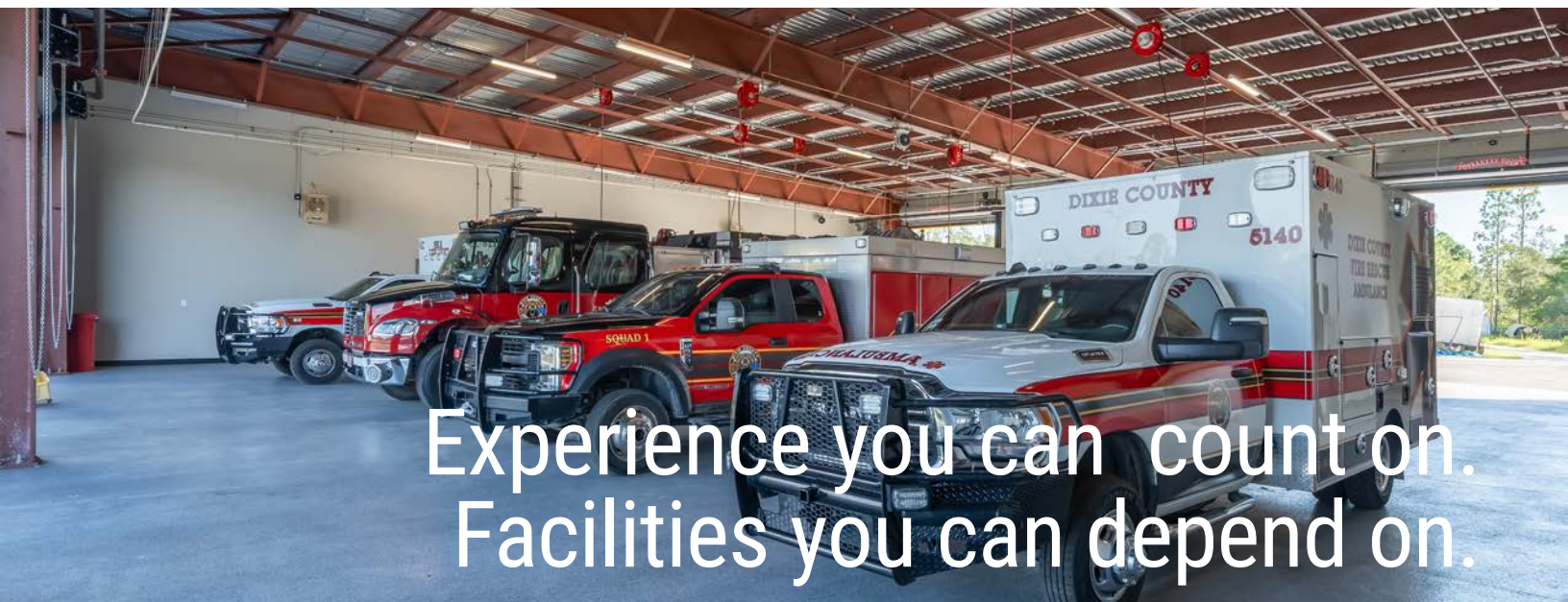
JASON FURRY | Suwannee County, County Administrator



experience with building county public safety facilities, offices, and/or facilities with enhanced protections

Gray Construction Services, LLC (GCS) offers comprehensive construction management services that allow for the integration of the project planning, design, and construction phases of a project, or the individualization of these phases at the discretion of the owner. Working with the client, we take the time to understand the unique needs of the client and the challenges of the project, and then strategically apply our broad range of industry knowledge to develop a tailored construction management plan for each individual project.

Performance with integrity, resulting in quality, without exception.



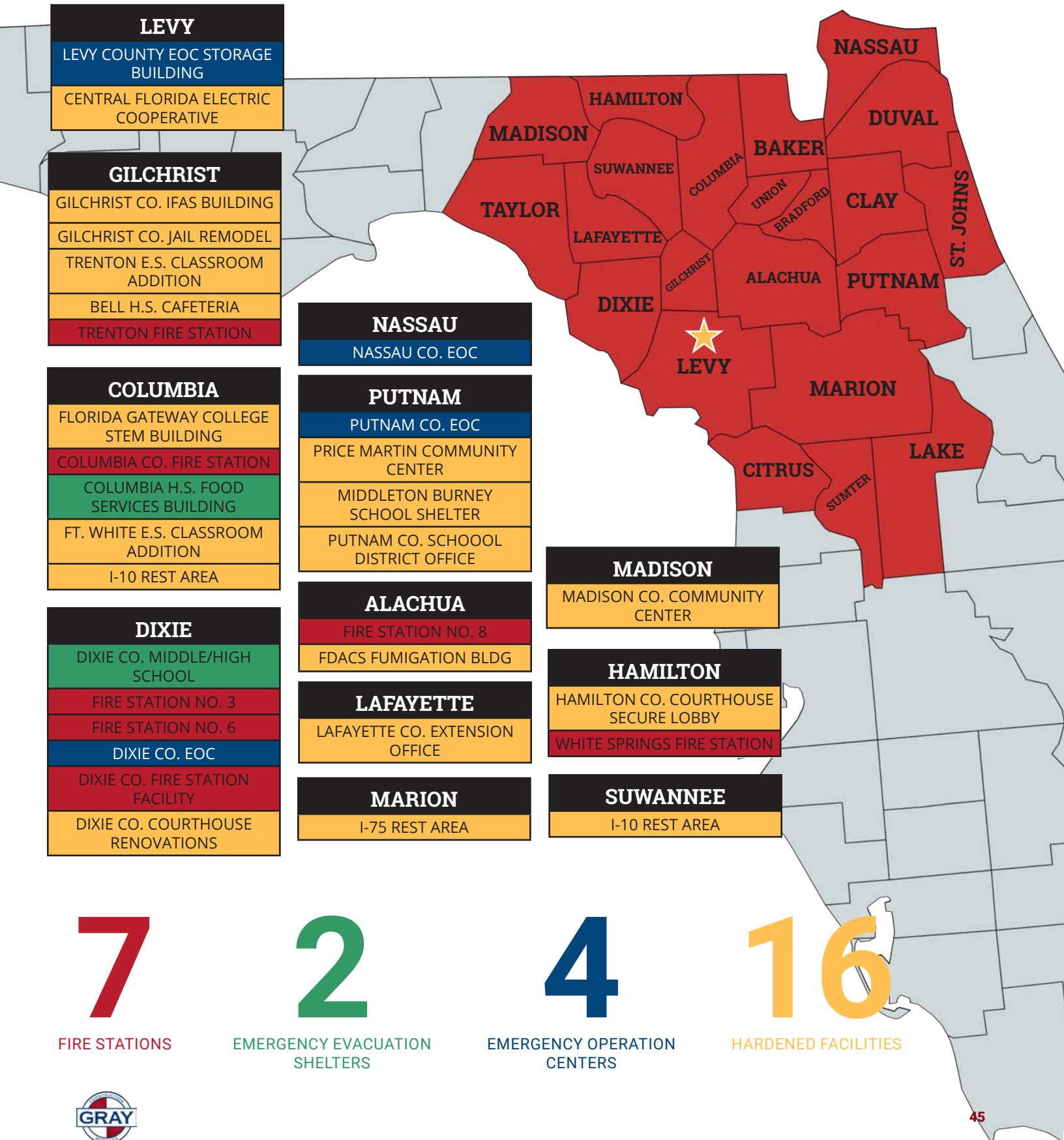
hardened facility experience



local. experienced. dedicated.



public safety and hardened facilities



Dixie County EOC and Fire Stations



\$9M

TOTAL VALUE

26.5K

SQUARE FEET

3

PROJECTS TOTAL

Dixie County, FL

OWNER CONTACT

Scott Garner, Division Chief of
Emergency Management
(352) 498-1240 ext. 231
scott.garner@dixie.fl.gov

TEAM EXPERTISE

Todd Gray, President
Joe White, Pre-con Director
Darryl Feagle, Operations Mgr
Vanden Fehmerling, PM
Clicker Jones, Superintendent



SCOPE

Gray Construction has completed the 12,200 SF Dixie County Emergency Operations Center/Fire Station in Cross City and is currently constructing two additional 7,300 SF fire stations in Old Town and Horseshoe. The Cross City project included the expansion of the existing Emergency Operations Center with a hardened insulated concrete form (ICF) structure, a steel bar joist and membrane roof system designed to withstand 160 MPH wind speeds, and an integrated steel-framed apparatus bay housing three emergency response vehicles.

Also included is full site development, consisting of new grading and drainage, asphalt pavement, pavement markings, concrete flat work, concrete curbing and sidewalks, striping, underground utilities, stormwater infrastructure and final dressing and grassing.



Central Florida Electric Cooperative



\$5.5M

TOTAL VALUE

32K

SQUARE FEET

2012

COMPLETION

Chiefland, FL

OWNER CONTACT

Central Florida Electric Co-op
Denny George, Manager
(352) 493-2511
11491 NW 50th Ave
Chiefland, FL 32626

TEAM EXPERTISE

Todd Gray, Principal
Darryl Feagle, Superintendent



SCOPE

Construction of a new 32,000 SF administrative office building on an 8.4-acre project site in Chiefland, FL. Project aspects include: site civil and stormwater improvements, building and site infrastructure improvements, site lighting, landscape and irrigation with well, solar array, municipal water main extension, double septic systems with low-pressure drain fields, asphalt and concrete paving, insulated concrete form (ICF) structural walls, pre-engineered wood trusses, metal roofing system, exterior brick veneer finish, interior gypsum wallboard and acoustical ceiling systems, metal framing and storefront systems, mechanical systems and chiller plant, backup generation units, communications control room and systems, and building MEP systems.



**CENTRAL FLORIDA
ELECTRIC COOPERATIVE, INC.**

P.O. Box 9, Chiefland, Florida 32644 Phone 352.493.2511 1.800.227.1302

July 24, 2026

Levy County Board of County Commissioners
310 School St, Suite 112
Bronson, Florida 32621

Re: Levy County Emergency Operations Center
RFP 2026-06
Endorsement for Gray Construction

To whom it may concern:

I wanted to say formally that I wholly and completely recommend Gray Construction to be the Construction Project Manager of the new Emergency Operations Center. Prior to my arrival at Central Florida Electric Cooperative (CFEC), Gray Construction completed our new headquarters office in 2012. The attention to detail was amazing as now evidenced by a facility which continues to function day in and day out with very minimal issues.

Additionally, our new CFEC headquarters was well laid out providing for many years of expansion in very systematic quadrants allowing us to function by area and thought, but also to move about from Department to Department. As well, though, one of the key aspects of our new office is a 24/7/365 Emergency Operations Center where our Dispatch Area and Storm War Room is located. This state-of-the-art EOC built by Gray Construction, provides CFEC the ability to operate daily but also to fight a storm on solid ground which now has been battle tested through Idalia, Helene, Debby and Milton.

Again, I stand behind this local and very capable construction team that is ever present in daily life throughout Gilchrist, Dixie and Levy counties in charitable, educational and community support. Simply put, a part of the family.

If you have any questions, I would be glad to answer any questions regarding the firm or their leadership. My number is 727-409-4166.

Sincerely,

Denny George
Executive Vice President/General Manager
Central Florida Electric Cooperative



Columbia Co. Fire Station #48



\$932K

TOTAL VALUE

10K

SQUARE FEET

2009

YEAR COMPLETED

Lake City, FL

OWNER CONTACT

Columbia Co. BOCC
Ben Scott, County Manager
(386) 758-1005
PO Box 1529
Lake City, FL 32056

TEAM EXPERTISE

Todd Gray, President
Darryl Feagle, Operations Manager



SCOPE

A new 10,825 SF fire station constructed with a concrete slab-on-grade, pre-engineered metal building and split face masonry walls, interior finishes, plumbing, HVAC, electrical, and associated sitework. Fire station included six bays, three dorm rooms, three offices, two restrooms, a living/kitchen area, a sleeping area, mechanical and electrical rooms, three storage rooms, and a laundry room.



White Springs Fire Station



\$486K

TOTAL VALUE

4.7K

SQUARE FEET

2016

YEAR COMPLETED

White Springs, FL

OWNER CONTACT

Town of White Springs
Stacy Tebo, Town Manager
(386) 397-2310
10363 Bridge Street
White Springs, FL 32096

TEAM EXPERTISE

Todd Gray, President



SCOPE

New construction of a pre-engineered 4,680 SF metal building including two (2) offices, ADA bathrooms, three (3) truck bays, training room, and kitchen. Scope of work included sitework, demo, drainage, paving, sidewalks, fencing, sodding, concrete, masonry, metal framing, insulation, doors, hardware, gypsum board, acoustical ceilings, painting, mechanical, plumbing, and electrical. Project was under the Davis-Bacon Wage Act.



Trenton Public Safety Department



\$275K

TOTAL VALUE

6K

SQUARE FEET

2005

YEAR COMPLETED

Trenton, FL

OWNER CONTACT

Matthew Rexroat, Chief of
Public Safety
(352) 463-4010
112 NE 1st Ave
Trenton, FL 32693

TEAM EXPERTISE

Todd Gray, President

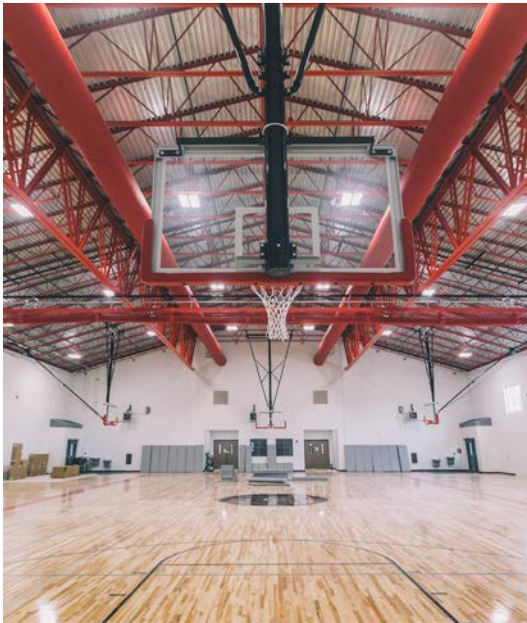


SCOPE

New construction of a three-bay pre-engineered metal building (PEMB). while smaller in scope, this is an example of the early work Gray Construction performed soon after opening. The quality and value we offered then, continues today for our clients in the surrounding areas.



Dixie County High School



\$36.5M

TOTAL VALUE

175K

SQUARE FEET

2018

YEAR COMPLETED

Cross City, FL

OWNER CONTACT

Dixie County School District
Mike Thomas, Superintendent
(352) 541-6231

TEAM EXPERTISE

Todd Gray, President
Joe White, Pre-construction Director



SCOPE

This project was completed in July 2018. The new high school was part of the Florida Special Facilities Program. Work scope included the construction of a 170,000 SF campus including an administration building, library, computer lab, gymnasium, cafetorium, 70 classrooms, and EHPA wind ratings on all buildings except for the Cafetorium that is FEMA 360 rated.

The Campus also serves as the only Emergency Shelter and Hardened Facility for Dixie County Residents.



I would like to take this opportunity **TO TELL YOU HOW POWERFUL THE PARTNERSHIP**

WITH GRAY CONSTRUCTION SERVICES, INC. WAS ON THE BUILDING OF DIXIE COUNTY HIGH SCHOOL. THE JOB-SITE TEAM WAS SECOND TO NONE AND FELT LIKE THEY WERE MEMBERS OF OUR OWN DISTRICT TEAM.

MIKE THOMAS
Superintendent

Nassau County EOC



\$2.3M

TOTAL VALUE

6.2K

SQUARE FEET

2009

YEAR COMPLETED

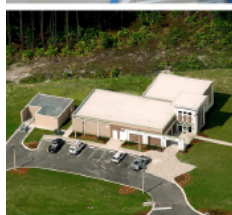
Yulee, FL

OWNER CONTACT

Nassau County BOCC
Mike Boyle, Commissioner
(904) 491-1098
96185 Nassau Place, Suite 1
Yulee, FL 32097

TEAM EXPERTISE

Joe White, Principal



SCOPE

This D/B project is a new 6,200 SF building for the use of county emergency management personnel on a day-to-day basis and in the event of a disaster. The building type is defined by protection, self-sufficiency, and collaboration. The structure is designed to withstand 165 mph wind loads and provide continuous emergency operations with a minimum of 72-hours of self-contained utility services. The design addresses the county's need for future expansion. It is sited to maximize daylight with efficiently placed windows, the envelope is constructed using ICFs resulting in a very high insulation value, and the highly efficient mechanical systems are zoned to adjust to the type of use, daily versus activated.

Putnam County EOC



\$932K

TOTAL VALUE

11K

SQUARE FEET

2009

YEAR COMPLETED

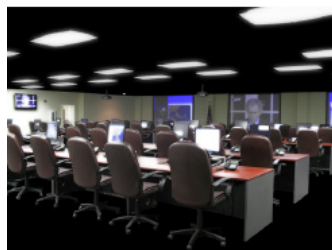
Palatka, FL

OWNER CONTACT

Putnam County BOCC
Quin Romy, Emergency
Management Director
(386) 329-0416
2509 Crill Ave
Palatka, FL 32177

TEAM EXPERTISE

Joe White, Principal



SCOPE

This project was the complete interior/ exterior conversion of a 22 yr. old 25,000 SF building into an Emergency Operation Center for Putnam County. The converted building was enhanced to withstand 165 mph wind loads and is self sustainable for up to 72-hours. In order to strengthen the existing building, new foundations and shear walls were added to the interior. The roof deck was removed at the perimeter in order to reinforce and tie-down the system. New finishes and systems were provided throughout the building. This facility was built within the County's budget and finished ahead of schedule.

ability to keep project on budget

TAB 7

The Construction Manager (CM) project delivery method includes two primary service options, "Agency CM" and "CM at-risk". As an Agency CM, Gray Construction Services, LLC (GCS) fundamentally serves as an owner's representative, contracted and responsible solely to the owner, and acts in the **owner's best interest, preventing scope creep and unnecessary change orders through every phase of the project.**

CASE STUDY

RETURNED SAVINGS | MARION COUNTY SCHOOL DISTRICT



Project Name	BUDGET	
	GMP	Final
DUNNELLON MS FINISH UPGRADES	\$1,110,647	(275,176)
DUNNELLON MS CHILLER REPLACEMENT	\$819,377	(48,129)
DUNNELLON MS GYMNASIUM HVAC	\$1,903,333	-
MCPS DATA CENTER GENERATOR	\$257,441	(6,683)
DUNNELLON MS GYM RE-ROOF	\$343,455	(77,111)
NORTH MARION HS REROOF BUILDING 8	\$373,959	(45,727)
NORTH MARION HS REROOF BLDGS. 18 & 24	\$689,425	(50,686)
BELLEVUE SANTOS ES CAFETERIA RENOVATION	\$178,121	(58,427)

\$5.6M
CONTRACT TOTAL

\$562K
TOTAL SAVINGS

10%
RETURNED SAVINGS

Proven history of delivering what we promise



METHODOLOGY FOR STAYING IN BUDGET FOR LEVY COUNTY EOC

Our Cost Control integrates the entire project team, from our Estimators and Managers, to our Field Supervisors, into the budgeting phase. During every step of the estimating and budgeting process, Gray Construction Services will provide transparent and accurate cost estimating and accounting to keep your project on track.

PRECONSTRUCTION TO CONSTRUCTION – “**RELIABILITY REQUIRES EXPERIENCE**”

During the pre-construction stage **Joe White, our Preconstruction Director** will first communicate with Levy County Facilities and CRA Architects, as well as the end-users at the Levy County EOC and 911 Facility, to fully understand your needs and vision for the project.

1. Early estimates are developed in-house, using our historical cost data and our experience; and Gray Construction Services will provide a detailed cost and constructability analysis at each design document delivery stage– but our commitment to you is to provide much more than that.
2. To ensure success, accurate input is necessary throughout the design process. Our Team approach will provide you with immediate input analyzing “what-if scenarios” and cost management opportunities, to explore every area to improve the project.
3. As we move through the design phase, we’ll work closely with the overall Project Team to monitor the progression for program conformance, constructability, and document quality control. **This process concentrates on Providing Estimates of Cost to the entire Team at each Milestone, and each iteration of the Design Development Documents (DD’s) and the Construction Design Documents (CD’s).**
4. Finalizing the GMP is a process of validating and adjusting our cost estimates as elements of the design and scope become quantifiable with advanced drawings and data. We keep open communication with the entire team – owners, administrators, architects, engineers and subcontractors, and vendors during the course of each project to receive input on assumptions made as estimates are developed.

Subcontractor’s estimates are reviewed for proper content, and input into the GMP. Any Unit cost data is carefully examined to guarantee the figures represent fair market values. We have strong relationships with subcontractors in the region in every trade and discipline, and because of our relationships, we are able to obtain accurate and fair cost data as a check against our estimates.

Our value analysis includes intelligence on savings opportunities and/or shortfalls in the budget. We will provide recommendations for cost reductions and revisions to the project as necessary.

We can build your EOC project within budget



METHODOLOGY FOR STAYING IN BUDGET FOR LEVY COUNTY EOC

5. Following the value analysis and constructability review phases, and after the acceptance of GMP, the cost of the project is fixed for the defined scope of work.
 - Initial Cost estimate is made from Schematic Design Development (DD's) Documents and Historical Cost data - @ 50% - 100% Documents.
 - Detailed Cost estimates are updated with subcontractor and vendor bids at Construction Documents (CD's) @ 50% - 100% Documents.
 - First Pass of GMP with Contingency is developed at 75%-90% Construction Documents.
 - Reviews of Cost and Options discussed with Owner and Design Team at each interval noted in (1), (2), (3).
 - Final GMP and Detailed Estimate acceptance is completed at 100% CD's and following final cost analysis.
 - GMP Amendment to the Construction Management Contract is provided to the School District for Board Approval.

Cost Containment in the construction phase begins with clear and concise bid packages and quality capable trade contractors. Our experience building clear bid packages and our stringent "Qualification Assurance Program" ensures we have the right trades for the project with a clear scope of work.



LOCAL CONTRACTORS = LOWER COSTS



EXAMPLES OF BUDGETING



FORT WHITE HIGH SCHOOL AUDITORIUM BUILDING

A 10,000 SF auditorium building needed to be completed in one calendar year. To accomplish this a specialty clad Pre-Engineered Building was selected to reduce cost and provide the needed volume of space for an auditorium. This included stucco clad exterior panels, eliminating the need for additional trade work. **The savings of this structure over conventional was \$250,000, and allowed the building to move ahead quickly into construction while the project was still in design.**



SUWANNEE COUNTY SCHOOL DISTRICT ADMINISTRATION BUILDING

This \$1.5M project included 11,000 SF with 30+ offices. The initial estimates and second estimates were coming in at \$1.7M. A Pre Engineered Building was chosen along with additional VE items. These included: **(1)** CMU in fill walls were replaced with structural steel framing and metal siding, with enhanced insulation. **(2)** Variable Flow AC system was used with individual units at each room and individual controls to reduce cost and operating expense. **With these VE items, the project GMP was accepted within budget by the Owner.**



DIXIE COUNTY SCHOOLS NEW MIDDLE/HIGH SCHOOL FACILITY

The Dixie County School District project was a State of Florida special funding project that was funded over three (3) legislative sessions and a period of four (4) years. During the CM process, the initial cost estimates and first pass GMP had the project at \$36M. **(1) Working with the Design Team and the Owner, at 90% Documents, the overall SF of the School was reduced, along with Structure and MEP Systems, specifically in non-classroom space areas, to achieve the final, approved GMP.**

CASE STUDY

MEETING THE OWNERS BUDGET



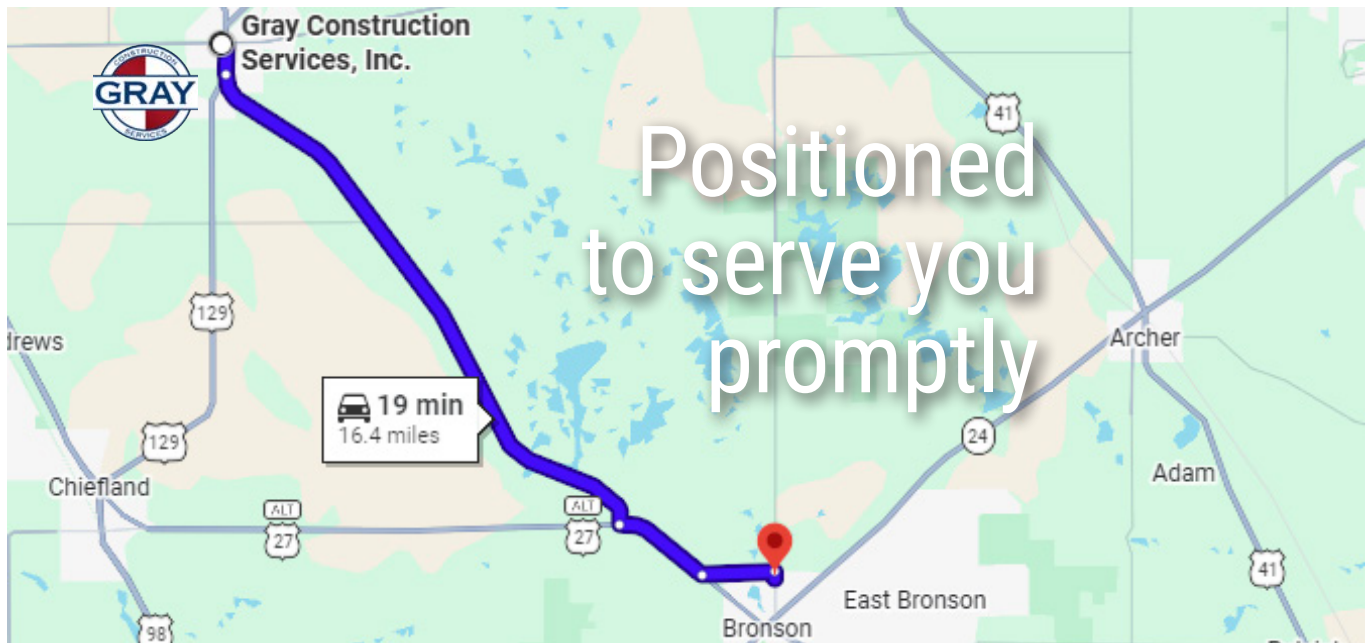
- ✓ **\$250K Returned to Owner in DMP Savings**
- ✓ **Same Team**
- ✓ **Same Success**



Fort White HS Auditorium

COMPANY LOCATION

Gray Construction Services is located **16 miles from the project site**, allowing us to easily engage with the local community and gain a deep understanding of their needs. Our close proximity provides a significant advantage, ensuring that we can respond quickly and effectively to you and this project.



What truly distinguished Gray Construction Services, LLC was their ability to successfully manage the complexities of a publicly funded capital project. The construction was completed while navigating phased funding, maintaining strict budget controls, and meeting the requirements associated with multiple grant funding sources. Throughout the project, Gray Construction demonstrated exceptional financial stewardship by carefully managing costs, identifying practical solutions to maximize project value, and working collaboratively with the City to ensure every funding dollar was utilized responsibly.

Benton Stegall | Airport Manager | City of Williston



WILLISTON AIRPORT TERMINAL BUILDING | LEVY COUNTY, FL



DIRECT PURCHASE PROGRAM



TAX SAVINGS PROGRAM



**CONTINGENCY TRACKING +
AUTHORIZATION PROGRAM**



I hereby attest that we have received and acknowledge the following addenda:

Addendum No. 1, dated 6/22/26

Addendum No. 2 dated 7/2/26

Addendum No. 3 dated 7/14/26

A handwritten signature in black ink, appearing to read 'Todd Gray', written over a horizontal line.

Todd Gray
Owner/Manager



GENERAL CONTRACTORS • CONSTRUCTION MANAGERS

222 West Wade Street, Trenton, FL 32693

352-463-3939 • FL CGC #062854

www.gray-construction.com



7. VENDOR QUESTIONNAIRE

1. Proposal Documents (without Cost)*

Upload your proposal here.

Do not include any pricing information in your proposal.

*Response required

2. Pricing Proposal*

Pricing not required per Addendum 3 dated 7/14/26.

*Response required

3. Is Proposer a small or minority business, women's business enterprise, or labor surplus area firm? *

☐ Yes

☒ No

*Response required

4. Sworn Statement on Public Entity Crime*

Please download the below documents, complete, and upload.

See attached following Vendor Questionnaire.

- [SWORN STATEMENT ON PUBLIC E...](#)

*Response required

5. Non-Collusion Affidavit*

Please download the below documents, complete, and upload.

See attached following Vendor Questionnaire.

- [NON-COLLUSION.pdf](#)

*Response required

6. Drug-Free Workplace Certification*

Please download the below documents, complete, and upload.

See attached following Vendor Questionnaire.

- [DRUG-FREE WORKPLACE FORM.pdf](#)

*Response required

7. Anti-Human Trafficking Affidavit*

Please download the below documents, complete, and upload.

See attached following Vendor Questionnaire.

- [ANTI-HUMAN TRAFFICKING AFFI...](#)

*Response required

8. Foreign Country of Concern Affidavit*

Please download the below documents, complete, and upload.

See attached following Vendor Questionnaire.

- [Foreign Country of Concern ...](#)

*Response required

9. Do you have any conflicts of interest?*

☐ Yes

☒ No

*Response required

When equals "Yes"

9.1. Conflict of Interest Disclosure Statement*

Please download the below documents, complete, and upload.

- [CONFLICT OF INTEREST DISCLO...](#)

*Response required

10. Vendors on Scrutinized Companies List*

By clicking "Please confirm", the proposal proposer, certifies that it is not:

- A. listed on the Scrutinized Companies that Boycott Israel List, created pursuant to section 215.4725, Florida Statutes,
- B. engaged in a boycott of Israel,
- C. listed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, created pursuant to section 215.473, Florida Statutes, or
- D. engaged in business operations in Cuba or Syria.

Pursuant to section 287.135(5), Florida Statutes, the County may disqualify the proposal proper immediately or immediately terminate any agreement entered into for cause if the proposal proposer is found to have submitted a false certification as to the above or if the Contractor is placed on the Scrutinized Companies that Boycott Israel List, is engaged in a boycott of Israel, has been placed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or has been engaged in business operations in Cuba or Syria, during the term of the Agreement. If the County determines that the proposal proposer has submitted a false certification, the County will provide written notice to the proposal proposer. Unless the proposal proposer demonstrates in writing, within 90 calendar days of receipt of the notice, that the County's determination of false certification was made in error, the County shall bring a civil action against the proposal proposer. If the County's determination is upheld, a civil penalty shall apply, and the proposal proposer will be ineligible to propose on any Agreement with a Florida agency or local governmental entity for three years after the date of County's determination of false certification by proposal proposer.

As the person authorized to sign this statement, I certify that this firm complies fully with the above requirements.

☒ Please confirm

*Response required

11. W-9 Copy*

*Response required

See attached following Vendor Questionnaire.

12. Certificate of Insurability*

Please download the below documents, complete, and upload.

See page 9 of proposal.

*Response required

13. Evidence Qualified to Transact Business*

Upload your SunBiz Registration here.

See page 3 of Vendor Questionnaire.

*Response required

14. Copies of and Applicable/Current License/Certs*

See below.

*Response required

15. Bid Bond*

*Response required

See page 7 of proposal.



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

[Previous On List](#) [Next On List](#) [Return to List](#)

gray construction services

[Events](#) [No Protected Series](#) [No Name History](#)

Detail by Entity Name

Florida Limited Liability Company
GRAY CONSTRUCTION SERVICES, LLC

Filing Information

Document Number	L26000205778
FBI/EIN Number	NONE
Date Filed	04/07/2026
Effective Date	06/30/2001
State	FL
Status	ACTIVE
Last Event	CONVERSION
Event Date Filed	04/07/2026
Event Effective Date	NONE

Principal Address

222 WEST WADE STREET
TRENTON, FL 32693

Mailing Address

222 WEST WADE STREET
TRENTON, FL 32693



SWORN STATEMENT ON PUBLIC ENTITY CRIME

Sworn Statement Pursuant to Section 287.133(3)(a), Florida Statutes

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to Levy County Board of County Commissioners
By M. Todd Gray

(Print individual name and title)

For Gray Construction Services, LLC

(Print name of entity submitting statements)

Whose business address is 222 West Wade Street Trenton, FL 32693

and if applicable whose Federal Employer Identification Number (FEIN) is 59-3722910.

If the entity has no FEIN, include Social Security Number of the individual signing this Sworn Statement:

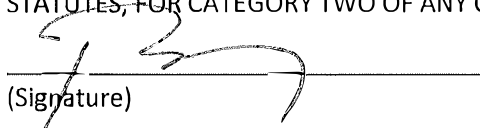
2. I understand that a "public entity crime" as defined in paragraph 287.133(1)(a), Florida Statutes, mean violation of any state or federal law by a person with respect to and directly related to the transactions of business with any public entity or with an agency or political subdivision of any other state or with the United States including, but not limited to any proposal or contract for goods or services to be provided to any public entity or any agency or political subdivision of any other state or the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or conviction of a public entity crime, with or without adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a Jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.
4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
- A predecessor or successor of a person convicted of public entity crime; or
 - An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which proposals or applies to proposal on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement which I have marked below is true in a relation to the entity submitting this sworn statement. (Please indicate which statement applies).

☒ Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or any affiliate of the entity has been charged with and convicted of a public entity crime within the past 36 months.

☐ The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime within the past 36 months AND (Please indicate which additional statement applies).

☐ The entity submitting the sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime within the past 36 months. However, there has been a subsequent proceeding before a Hearing Officers of the State of Florida, Division of Administrative Hearings and the Final Order by the Hearing Officer determined that it was not in the public interest place the entity submitting this sworn statement on the convicted vendor list. (Attached is a copy of the final order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THE PUBLIC ENTITY ONLY AND, THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED AND FOR THE PERIOD OF THE CONTRACT ENTERED INTO, WHICHEVER PERIOD IS LONGER. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES, FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.


(Signature)

State of FLORIDA

County of GILCHRIST

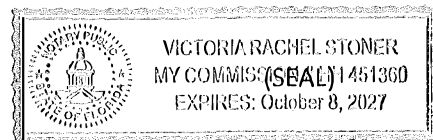
Sworn to (or affirmed) and subscribed before me by means of ☒ physical presence or ☐ online notarization, this

29 day of July, 2026, by Matthew Todd Gray (name), as owner/President (title) for Gray Construction Services (name of proposer)

Personally known ☒ OR Produced Identification ☐ (type of identification).


(Signature) Notary Public

My Commission expires 10-08-2027



THIS DOCUMENT MUST BE COMPLETED AND RETURNED WITH YOUR SUBMITTAL

NON-COLLUSION AFFIDAVIT

I, M. Todd Gray of the County of Gilchrist

According to law on my oath, and under penalty of perjury, depose and say that:

1. I am Owner/Manager of the firm of Gray Construction Services, LLC providing that I executed the said proposal with full authority to do so.
2. This response has been arrived at independently without collusion, consultation, communication or agreement for the purpose of restricting competition, as to any matter relating to qualifications or responses of any other responder to induce any other person, partnership or corporation to submit, or not to submit, a response for the purpose of restricting competition;
3. The statements contained in this affidavit are true and correct, and made with full knowledge that Levy County relies upon the truth of the statements contained in this affidavit in awarding contracts for any services resulting from this ITB for said project.

[Signature]
(Signature of Proposer Representative)

7.29.2026
(Date)

State of FLORIDA

County of GILCHRIST

Sworn to (or affirmed) and subscribed before me by means of ☒ physical presence or ☐ online notarization, this

29 day of July, 2027, by Matthew Todd Gray (name), as owner/President (title) for Gray Construction Services (name of proposer)

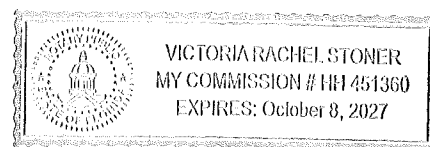
Personally known ☐ OR Produced Identification ☐ (type of identification).

[Signature]
(Signature) Notary Public

Victoria Stoner

(Printed, typed or stamped commissioned name of notary public)

(SEAL)



My Commission expires 10-08-2027

THIS DOCUMENT MUST BE COMPLETED AND RETURNED WITH YOUR SUBMITTAL

DRUG-FREE WORKPLACE FORM

The undersigned Bidder in accordance with Section 287.087, Florida Statutes hereby certifies that the Bidder Gray Construction Services, LLC (name of firm or individual) does:

1. Publish a statement notifying employees that the unlawful manufacture, distributions, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 893 or of any controlled substance law of the United State or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.

Name of Bidder: Gray Construction Services, LLC

Signature: 

Title: Manager

Date: 7/29/2026

EXHIBIT B

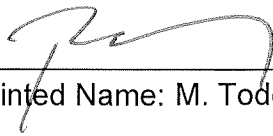
FOREIGN COUNTRY OF CONCERN AFFIDAVIT

DIRECTIONS: All nongovernmental entities that are or potentially will be contracting, renewing or extending contracts with Levy County, must have an officer or representative fully execute this affidavit. Note, this is a mandatory requirement of s 287.138, Florida Statutes, for all entities that may have access to individuals' personal identifying information.

I M. Todd Gray (insert name) as Manager
(insert title) on behalf of Gray Construction Services, LLC (insert entity name)
under penalty of perjury hereby attest as follows:

1. I am over 21 years of age and have personal knowledge of the matters set forth in this affidavit.
2. I certify that Gray Construction Services, LLC (insert entity name) ("Vendor"):
 - a. Is not owned by the government of a foreign country of concern;
 - b. A government of a foreign country of concern does not have a controlling interest in Vendor; and
 - c. Is not organized under the laws of nor have its principal place of business in a foreign country of concern.
3. For purposes of this Affidavit, "Foreign Country of Concern" means the People's Republic of China, the Russian Federation, the Islamic Republic of Iran, the Democratic People's Republic of Korea, the Republic of Cuba, the Venezuelan regime of Nicolás Maduro, or the Syrian Arab Republic, including any agency of or any other entity of significant control of such foreign country of concern.

FURTHER AFFIANT SAYETH NAUGHT.



Printed Name: M. Todd Gray
Title: Manager

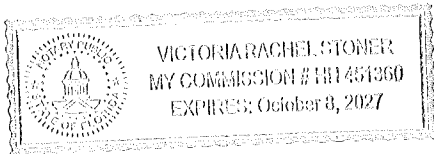
Nongovernmental entity: Gray Construction Services, LLC

Date: 7/29/2026

STATE OF FLORIDA

COUNTY OF GILCHRIST

SWORN TO AND SUBSCRIBED before me X in person or _____ remote
notarization by Matthew Todd Gray as owner/manager on
behalf of Gray Construction Services, who is personally
known to me or who produced _____ as identification
this 29 day of July, 2027.



V Stoner

Notary Public

(Notary Seal)

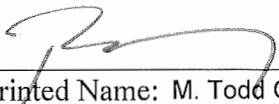
ANTI-HUMAN TRAFFICKING AFFIDAVIT

DIRECTIONS: All nongovernmental entities that are or potentially will be contracting, renewing or extending contracts with Levy County, must have an officer or representative fully execute this affidavit. Note, this is a mandatory requirement of s 787.06(13), Florida Statutes effective July 1, 2024.

I M. Todd Gray (insert name) as Manager (insert title) on behalf of _____ (insert entity name) under penalty of perjury hereby attest as follows:
Gray Construction Services, LLC

1. I am over 21 years of age and have personal knowledge of the matters set forth in this affidavit.
Gray Construction Services, LLC
2. _____ (insert entity name) does not use coercion for labor or services as defined in s. 787.06(2)(a), Florida Statutes.
Gray Construction Services, LLC
3. More particularly, _____ (insert entity name) does not participate in any of the following actions:
 - a. Using or threatening to use physical force against any person;
 - b. Restraining, isolating or confining or threatening to restrain, isolate or confine any person without lawful authority and against her or his will;
 - c. Using lending or other credit methods to establish a debt by any person when labor or services are pledged as a security for the debt, if the value of the labor or services as reasonably assessed is not applied toward the liquidation of the debt or the length and nature of the labor or services are not respectively limited and defined;
 - d. Destroying, concealing, removing, confiscating, withholding, or possessing any actual or purported passport, visa, or other immigration document, or any other actual or purported government identification document, of any person;
 - e. Causing or threatening to cause financial harm to any person;
 - f. Enticing or luring any person by fraud or deceit; or
 - g. Providing a controlled substance as outlined in Schedule I or Schedule II of s. 893.03, Florida Statutes to any person for the purpose of exploitation of that person.

FURTHER AFFIANT SAYETH NAUGHT.



Printed Name: M. Todd Gray

Title: Manager

Nongovernmental entity: Gray Construction Services, LLC

Date: 7/29/26

STATE OF FLORIDA

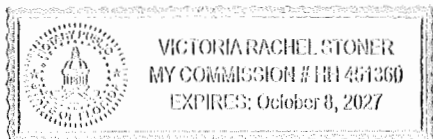
COUNTY OF GILCHRIST

SWORN TO AND SUBSCRIBED before me X in person or _____ remote notarization by
Matthew Todd Gray as owner/president on behalf of
Gray Construction Services, who is personally known to me or who
produced _____ as identification this 29 day of
July, 2027.



Notary Public

(Notary Seal)



CONTRACT EXCEPTION FORM

Any proposer who requires/requests revision(s) to the Form of Contract (contained in the Attachment section of this solicitation) must submit this completed Contract Exception Form **during the Question portion of the solicitation process**. The County is under no obligation to grant any exceptions and any proposal submitted that is contingent on exceptions to the Contract being granted will not be accepted. If an exception is rejected by the County and the proposer subsequently submits a proposal, the proposer is deemed to have waived their request for a Contract exception.

[illegible]

Signature: _____

Printed Name of Authorized Signatory: TODD GRAY, MANAGING MEMBER

Name of Proposer: GRAY CONSTRUCTION SERVICES

Date: 7.29.2026

**IF PROPOSER HAS ANY QUESTIONS, THIS FORM MUST BE COMPLETED
AND SUBMITTED BEFORE THE QUESTION PERIOD DEADLINE**

FEMA PROVISIONS

Contractor must comply with the Federal requirements as they apply for **APPENDIX II TO PART 200—CONTRACT PROVISIONS FOR NON-FEDERAL ENTITY CONTRACTS UNDER FEDERAL AWARDS** and all applicable Federal requirements for this ITB. The Contract may be funded in whole or in part with federal funds and as such, any resulting contract shall be subject to federal requirements including, but not limited to, those set forth in 2 C.F.R. Part 200, Appendix II, as amended, and as may be amended from time to time, and as otherwise may be listed herein. Should there be any conflict between the provisions contained in the Solicitation or any resulting agreement the applicable federal requirements shall prevail.

1. FEDERAL FUNDING

- A. When property or services are procured using funds derived from a Federal grant or agreement, whether direct to the County or “pass-through” from another entity, the County is required to and will follow the Federal procurement standards set forth in the “Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards,” 2 C.F.R. Sections 200.213 and 200.317 through 200.326.
- B. Contract Cost and Price: For every procurement in excess of \$100,000, including Change Orders or Contract Amendments greater than \$100,000, the County shall perform a cost or price analysis in connection with every procurement subject to Federal procurement guidelines, which shall include an independent estimate of cost prior to issuing bids or proposals. For proposals where price is not considered in the award, profit shall be negotiated as a separate element of the price. In determining whether profit is fair and reasonable, the County shall consider the complexity of work, the risk to be borne by the contractor, the contractor’s investment, the amount of subcontracting necessary, the quality of the contractor’s record and past performance, and industry profit rates for the surrounding geographical area. “Cost Plus Percentage” methods for determining profit shall not be used.

2. RECIPIENTS AND SUBCONTRACTS

Awarded Contractor(s)/Vendor(s) and all associated contractor(s) are also considered recipients and therefore, the following provisions must be included in all contract provisions; inclusive those of the subcontractor(s) when and where applicable.

3. FEDERAL EQUAL EMPLOYMENT LAWS

Contractor agrees to comply with all federal equal opportunity laws and implementing regulations, including but not limited to:

- 1. Title VI of the Civil Rights Act of 1964 and implementing regulations thereof
- 2. Section 109 of the Housing & Community Development Act of 1974
- 3. Section 503 Handicapped (for contracts \$2,500 or over)
- 4. Age Discrimination Act of 1975, as amended
- 5. Section 504 of the Rehabilitation Act of 1973, as amended
- 6. Fair Housing Act, Title VIII-IX of the Civil Rights Act of 1968

4. DAVIS BACON ACT AND COPELAND ANTI-KICKBACK ACT

*The Davis-Bacon Act and Copeland-Anti-Kickback Act only apply to the Emergency Management Preparedness Grant Program, Homeland Security Grant Program, Nonprofit Security Grant Program, Tribal Homeland Security Grant Program, Port Security Grant Program, and Transit Security Grant Program. **These Acts do not apply to other FEMA grant and cooperative agreement programs, such as FEMA’s Public Assistance Grant Program.***

5. DAVIS BACON ACT

- A. Contractor shall pay wages to laborers and mechanics at a rate not less than the prevailing wages specified in a wage determination made by the Secretary of Labor.
- B. Contractor shall pay wages not less than once a week.
- C. If applicable, the County has placed a copy of the current prevailing wage determination issued by the Department of Labor in the underlying solicitation for this Contract. The decision to award this Contract or any subcontract shall be conditioned upon the acceptance of the provided wage determination. The County shall report all suspected or reported violations to the Federal awarding agency.

6. COPELAND ANTI-KICKBACK ACT

- A. Compliance with the Copeland "Anti-Kickback" Act.
 - 1. Contractor. The Contractor shall comply with 18 U.S.C. § 874, 40 U.S.C. § 3145, and the requirements of 29 C.F.R. pt. 3, as may be applicable, which are incorporated by reference into this Contract.
 - 2. Subcontracts. The Contractor, or subcontractor, shall insert in any subcontracts the clause above and such other clauses as the FEMA may by appropriate instructions require, and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime Contractor shall be responsible for the compliance by any subcontractor or lower tier subcontractor with all of these contract clauses.
 - 3. Breach. A breach of the contract clauses above may be grounds for termination of the Contract, and for debarment as a contractor and subcontractor as provided in 29 C.F.R. § 5.12.

7. CONTRACT WORK HOURS AND SAFETY STANDARDS ACT

This requirement applies to all FEMA grant and cooperative agreement programs valued at over \$100,000 and that involve employment of mechanics, laborers, and construction work.²⁹ These requirements do not apply to the purchase of supplies, materials, or articles ordinarily available on the open market, contracts for transportation or transmission of intelligence.

- A. Pursuant to 40 U.S.C. § 3702, Contractor shall compute the wages of every mechanic and laborer on the basis of a standard work week of forty (40) hours. Work in excess of the standard work week is permissible provided that the worker is compensated at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of forty (40) hours in the work week.
- B. Pursuant to 40 U.S.C. § 3704, if the Contract is for construction work, Contractor shall not require any laborer or mechanic to work in surroundings or under working conditions which are unsanitary, hazardous, or dangerous. However, these requirements do not apply to the purchases of property or materials or articles ordinarily available on the open market, or contracts for transportation or transmission of intelligence.

8. COMPLIANCE WITH THE CONTRACT WORK HOURS AND SAFETY STANDARDS ACT

- A. Overtime requirements. No Contractor or subcontractor contracting for any part of the Contract work which may require or involve the employment of laborers or mechanics shall require or permit any such laborer or mechanic

in any workweek in which he or she is employed on such work to work in excess of forty (40) hours in such workweek unless such laborer or mechanic receives compensation at a rate not less than one and one-half times the basic rate of pay for all hours worked in excess of forty (40) hours in such workweek.

- B. Violation; liability for unpaid wages; liquidated damages. In the event of any violation of the clause set forth in paragraph (A) of this section the Contractor and any subcontractor responsible therefor shall be liable for the unpaid wages. In addition, such Contractor and subcontractor shall be liable to the United States (in the case of work done under contract for the District of Columbia or a territory, to such District or to such territory), for liquidated damages. Such liquidated damages shall be computed with respect to each individual laborer or mechanic, including watchmen and guards, employed in violation of the clause set forth in paragraph (A) of this section, in the sum of \$10 for each calendar day on which such individual was required or permitted to work in excess of the standard workweek of forty (40) hours without payment of the overtime wages required by the clause set forth in paragraph (A) of this section.
- C. Withholding for unpaid wages and liquidated damages. The County may, upon its own action or must upon written request of an authorized representative of the Department of Labor, withhold or cause to be withheld from any moneys payable on account of work performed by the Contractor or subcontractor under any such Contract or any other Federal contract with the same prime Contractor, or any other federally-assisted contract subject to the Contract Work Hours and Safety Standards Act, which is held by the same prime Contractor. The necessary funds may be withheld from the Contractor under this contract, any other federal contract with the same prime contractor, or any other federally assisted contract that is subject to the Contract Work Hours and Safety Standards Act and is held by the same prime contractor, regardless of whether the other contract was awarded or assisted by the same agency, and such funds may be used to satisfy the contractor liability for which the funds were withheld. The Department of Labor has priority to funds withheld or to be withheld in accordance with this paragraph over claims to those funds by: (A) A contractor's surety(ies), including without limitation performance bond sureties and payment bond sureties; (B) A contracting agency for its re-procurement costs; (C) A trustee(s) (either a court-appointed trustee or a U.S. trustee, or both) in bankruptcy of a contractor, or a contractor's bankruptcy estate; (D) A contractor's assignee(s); (E) A contractor's successor(s); or (F) A claim asserted under the Prompt Payment Act, 31 U.S.C. 3901-3907.
- A. Subcontracts. The Contractor or subcontractor shall insert in any subcontracts the clauses set forth in paragraph (A) through (D) of this section and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime Contractor shall be responsible for compliance by any subcontractor or lower tier subcontractor with the clauses set forth in paragraphs (A) through (D) of this section. In the event of any violations of these clauses, the prime contractor, and any subcontractor(s) responsible will be liable for any unpaid wages and monetary relief, including interest from the date of the underpayment or loss, due to any workers of lower-tier subcontractors, and associated liquidated damages and may be subject to debarment, as appropriate.
- B. Anti-retaliation. It is unlawful for any person to discharge, demote, intimidate, threaten, restrain, coerce, blacklist, harass, or in any other manner discriminate against, or to cause any person to discharge, demote, intimidate, threaten, restrain, coerce, blacklist, harass, or in any other manner discriminate against, any worker or job applicant for:
 - (i) Notifying any contractor of any conduct which the worker reasonably believes constitutes a violation of the Contract Work Hours and Safety Standards Act (CWHSSA) or its implementing regulations in this part;
 - (ii) Filing any complaint, initiating, or causing to be initiated any proceeding, or otherwise asserting or seeking to assert on behalf of themselves or others any right or protection under CWHSSA or this part;
 - (iii) Cooperating in any investigation or other compliance action, or testifying in any

proceeding under CWHSSA or this part; or
(iv) Informing any other person about their rights under CWHSSA or this part.

9. FURTHER COMPLIANCE WITH THE CONTRACT WORK HOURS AND SAFETY STANDARDS ACT

A. The contractor or subcontractor must maintain regular payrolls and other basic records during the course of the work and must preserve them for a period of three years after all the work on the prime contract is completed for all laborers and mechanics, including guards and watchpersons, working on the contract. Such records must contain the name; last known address, telephone number, and email address; and social security number of each such worker; each worker's correct classification(s) of work performed; hourly rates of wages paid; daily and weekly number of hours actually worked; deductions made; and actual wages paid.

B. Records to be maintained under this provision must be made available by the contractor or subcontractor for inspection, copying, or transcription by authorized representatives of the Department of Homeland Security, the Federal Emergency Management Agency, and the Department of Labor, and the contractor or subcontractor will permit such representatives to interview workers during working hours on the job."

10. RIGHTS TO INVENTIONS MADE UNDER A CONTRACT OR AGREEMENT

Stafford Act Disaster Grants. This requirement does not apply to the Public Assistance, Hazard Mitigation Grant Program, Fire Management Assistance Grant Program, Crisis Counseling Assistance and Training Grant Program, Disaster Case Management Grant Program, and Federal Assistance to Individuals and Households – Other Needs Assistance Grant Program, as FEMA awards under these programs do not meet the definition of "funding agreement."

If the FEMA award meets the definition of "funding agreement" under 37 C.F.R. § 401.2(a), and the County wishes to enter into a contract with a small business firm or nonprofit organization regarding the substitution of parties, assignment or performance of experimental, developmental, or research work under that "funding agreement," the County must comply with the requirements of 37 C.F.R. Part 401 (Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements), and any implementing regulations issued by FEMA. See 2 C.F.R. Part 200, Appendix II, ¶ F.

The regulation at 37 C.F.R. § 401.2(a) currently defines "funding agreement" as any contract, grant, or cooperative agreement entered into between any Federal agency, other than the Tennessee Valley Authority, and any contractor for the performance of experimental, developmental, or research work funded in whole or in part by the Federal government. This term also includes any assignment, substitution of parties, or subcontract of any type entered into for the performance of experimental, developmental, or research work under a funding agreement as defined in the first sentence of this paragraph.

Pursuant to 37 C.F.R. Part 401, each funding agreement awarded to a small business firm or nonprofit organization (except those subject to 35 U.S.C. 212) shall contain the clause found in § 401.14(a) with such modifications and tailoring as authorized or required elsewhere in this part.

11. PATENT RIGHTS (SMALL BUSINESS FIRMS AND NONPROFIT ORGANIZATIONS)

A. Definitions

1. Invention means any invention or discovery which is or may be patentable or otherwise protectable under Title 35 of the United States Code, or any novel variety of plant which is or may be protected under the Plant Variety Protection Act (7 U.S.C. 2321et seq.).
2. Subject invention means any invention of the Contractor conceived or first actually reduced to practice in the performance of work under this Contract, provided that in the case of a variety of plant, the date of determination (as defined in section 41(d) of the Plant Variety Protection Act, 7 U.S.C. 2401(d)) must also occur during the period of Contract performance.
3. Practical Application means to manufacture in the case of a composition or product, to practice in the case of a process or method, or to operate in the case of a machine or system; and, in each case, under such conditions as to establish that the invention is being utilized and that its benefits are, to the extent permitted by law or government regulations, available to the public on reasonable terms.
4. Made when used in relation to any invention means the conception or first actual reduction to practice of such invention.
5. Small Business Firm means a small business concern as defined at section 2 of Pub. L. 85-536 (15 U.S.C. 632) and implementing regulations of the Administrator of the Small Business Administration. For the purpose of this clause, the size standards for small business concerns involved in government procurement and subcontracting at 13 CFR 121.3-8 and 13 CFR 121.3-12, respectively, will be used.
6. Nonprofit Organization means a university or other institution of higher education, or an organization of the type described in section 501(c)(3) of the Internal Revenue Code of 1954 (26 U.S.C. 501(c) and exempt from taxation under section 501(a) of the Internal Revenue Code (25 U.S.C. 501(a)) or any nonprofit scientific or educational organization qualified under a state nonprofit organization statute.

B. Allocation of Principal Rights

The Contractor may retain the entire right, title, and interest throughout the world to each subject invention subject to the provisions of this clause and 35 U.S.C. 203. With respect to any subject invention in which the Contractor retains title, the Federal government shall have a nonexclusive, nontransferable, irrevocable, paid-up license to practice or have practiced for or on behalf of the United States the subject invention throughout the world.

When the agency head or duly authorized designee determines at the time of contracting with a small business firm or nonprofit organization that it would be in the national interest to acquire the right to sublicense foreign governments or international organizations pursuant to any existing treaty or international agreement, the following sentence may be added at the end of paragraph B.:

This license will include the right of the government to sublicense foreign governments, their nationals, and international organizations, pursuant to the following treaties or international agreements:

If the funding agreement involves performance over an extended period of time, such as the typical funding agreement for the operation of a government-owned facility, the following language may also be added:

The agency reserves the right to unilaterally amend this funding agreement to identify specific treaties or international agreements entered into or to be entered into by the government after the effective date of this funding agreement and effectuate those license or other rights which are necessary for the government to meet its obligations to foreign governments, their nationals and international organizations under such treaties or international agreements with respect to subject inventions made after the date of the amendment.

C. Invention Disclosure, Election of Title, and Filing of Patent Application by Contractor

1. The Contractor will disclose each subject invention to the Federal Agency within two months after the inventor discloses it in writing to contractor personnel responsible for patent matters. The disclosure to the agency shall be in the form of a written report and shall identify the contract under which the invention was made and the inventor(s). It shall be sufficiently complete in technical detail to convey a clear understanding to the extent known at the time of the disclosure, of the nature, purpose, operation, and the physical, chemical, biological, or electrical characteristics of the invention. The disclosure shall also identify any publication, on sale or public use of the invention and whether a manuscript describing the invention has been submitted for publication and, if so, whether it has been accepted for publication at the time of disclosure. In addition, after disclosure to the agency, the Contractor will promptly notify the agency of the acceptance of any manuscript describing the invention for publication or of any on sale or public use planned by the contractor.
2. The Contractor will elect in writing whether to retain title to any such invention by notifying the Federal agency within two years of disclosure to the Federal agency. However, in any case where publication, on sale or public use has initiated the one-year statutory period wherein valid patent protection can still be obtained in the United States, the period for election of title may be shortened by the agency to a date that is no more than 60 days prior to the end of the statutory period.
3. The Contractor will file its initial patent application on a subject invention to which it elects to retain title within one year after election of title or, if earlier, prior to the end of any statutory period wherein valid patent protection can be obtained in the United States after a publication, on sale, or public use. The contractor will file patent applications in additional countries or international patent offices within either ten months of the corresponding initial patent application or six months from the date permission is granted by the Commissioner of Patents and Trademarks to file foreign patent applications where such filing has been prohibited by a Secrecy Order.
4. Requests for extension of the time for disclosure, election, and filing under subparagraphs (1), (2), and (3) may, at the discretion of the agency, be granted.

D. Conditions When the Government May Obtain Title

The contractor will convey to the Federal agency, upon written request, title to any subject invention.

1. If the Contractor fails to disclose or elect title to the subject invention within the times specified in (c), above, or elects not to retain title; provided that the agency may only request title within sixty (60) days after learning of the failure of the contractor to disclose or elect within the specified times.
2. In those countries in which the Contractor fails to file patent applications within the times specified in (c) above; provided, however, that if the Contractor has filed a patent application in a country after the times specified in (c) above, but prior to its receipt of the written request of the Federal agency, the Contractor shall continue to retain title in that country.

3. In any country in which the Contractor decides not to continue the prosecution of any application for, to pay the maintenance fees on, or defend in reexamination or opposition proceeding on, a patent on a subject invention.

E. Minimum Rights to Contractor and Protection of the Contractor Right to File

1. The Contractor will retain a nonexclusive royalty-free license throughout the world in each subject invention to which the Government obtains title, except if the contractor fails to disclose the invention within the times specified in (c), above. The Contractor's license extends to its domestic subsidiary and affiliates, if any, within the corporate structure of which the Contractor is a party and includes the right to grant sublicenses of the same scope to the extent the Contractor was legally obligated to do so at the time the Contract was awarded. The license is transferable only with the approval of the Federal agency except when transferred to the successor of that party of the Contractor's business to which the invention pertains.
2. The Contractor's domestic license may be revoked or modified by the funding Federal agency to the extent necessary to achieve expeditious practical application of the subject invention pursuant to an application for an exclusive license submitted in accordance with applicable provisions at 37 CFR part 404 and agency licensing regulations (if any). This license will not be revoked in that field of use or the geographical areas in which the Contractor has achieved practical application and continues to make the benefits of the invention reasonably accessible to the public. The license in any foreign country may be revoked or modified at the discretion of the funding Federal agency to the extent the Contractor, its licensees, or the domestic subsidiaries or affiliates have failed to achieve practical application in that foreign country.
3. Before revocation or modification of the license, the funding Federal agency will furnish the Contractor a written notice of its intention to revoke or modify the license, and the Contractor will be allowed thirty (30) days (or such other time as may be authorized by the funding Federal agency for good cause shown by the Contractor) after the notice to show cause why the license should not be revoked or modified. The Contractor has the right to appeal, in accordance with applicable regulations in 37 CFR part 404 and agency regulations (if any) concerning the licensing of Government-owned inventions, any decision concerning the revocation or modification of the license.

F. Contractor Action to Protect the Government's Interest

1. The Contractor agrees to execute or to have executed and promptly deliver to the Federal agency all instruments necessary to (i) establish or confirm the rights the Government has throughout the world in those subject inventions to which the Contractor elects to retain title, and (ii) convey title to the Federal agency when requested under paragraph (d) above and to enable the government to obtain patent protection throughout the world in that subject invention.
2. The Contractor agrees to require, by written agreement, its employees, other than clerical and nontechnical employees, to disclose promptly in writing to personnel identified as responsible for the administration of patent matters and in a format suggested by the Contractor each subject invention made under contract in order that the Contractor can comply with the disclosure provisions of paragraph C., above, and to execute all papers necessary to file patent applications on subject inventions and to establish the government's rights in the subject inventions. This disclosure format should require, as a minimum, the information required by C.1., above. The Contractor shall instruct such employees through employee agreements or other suitable educational programs on the importance of reporting inventions in sufficient time to permit the filing of patent applications prior to U.S. or foreign statutory bars.

3. The Contractor will notify the Federal agency of any decisions not to continue the prosecution of a patent application, pay maintenance fees, or defend in a reexamination or opposition proceeding on a patent, in any country, not less than thirty days before the expiration of the response period required by the relevant patent office.
4. The Contractor agrees to include, within the specification of any United States patent applications and any patent issuing thereon covering a subject invention, the following statement, "This invention was made with government support under (identify the contract) awarded by (identify the Federal agency). The government has certain rights in the invention."

If the Contract is for the operation of a government-owned facility, the County may add the following at the end of paragraph F.:

5. The Contractor shall establish and maintain active and effective procedures to ensure that subject inventions are promptly identified and timely disclosed and shall submit a description of the procedures to the contracting officer so that the contracting officer may evaluate and determine their effectiveness.

The County may add additional subparagraphs to paragraph F. to require the Contractor to do one or more of the following:

1. Provide a report prior to the close-out of a funding agreement listing all subject inventions or stating that there were none.
2. Provide, upon request, the filing date, patent application number and title; a copy of the patent application; and patent number and issue date for any subject invention in any country in which the contractor has applied for a patent.
3. Provide periodic (but no more frequently than annual) listings of all subject inventions which were disclosed to the agency during the period covered by the report.

G. Subcontracts

1. The Contractor will include this clause, suitably modified to identify the parties, in all subcontracts, regardless of tier, for experimental, developmental or research work. The subcontractor will retain all rights provided for the Contractor in this clause, and the Contractor will not, as part of the consideration for awarding the subcontract, obtain rights in the subcontractor's subject inventions.

H. Reporting on Utilization of Subject Inventions

The Contractor agrees to submit on request periodic reports no more frequently than annually on the utilization of a subject invention or on efforts at obtaining such utilization that are being made by the Contractor or its licensees or assignees. Such reports shall include information regarding the status of development, date of first commercial sale or use, gross royalties received by the Contractor, and such other data and information as the agency may reasonably specify. The contractor also agrees to provide additional reports as may be requested by the agency in connection with any march-in proceeding undertaken by the agency in accordance with paragraph J. of this clause. As required by 35 U.S.C. 202(c)(5), the agency agrees it will not disclose such information to persons outside the government without permission of the Contractor.

I. Preference for United States Industry

Notwithstanding any other provision of this clause, the Contractor agrees that neither it nor any assignee will grant to any person the exclusive right to use or sell any subject inventions in the United States unless such person agrees that any products embodying the subject invention or produced through the use of the subject invention will be manufactured substantially in the United States. However, in individual cases, the requirement for such an agreement may be waived by the Federal agency upon a showing by the Contractor or its assignee that reasonable but unsuccessful efforts have been made to grant licenses on similar terms to potential licensees that would be likely to manufacture substantially in the United States or that under the circumstances domestic manufacture is not commercially feasible.

J. March-in Rights

The Contractor agrees that with respect to any subject invention in which it has acquired title, the Federal agency has the right in accordance with the procedures in 37 CFR 401.6 and any supplemental regulations of the agency to require the contractor, an assignee or exclusive licensee of a subject invention to grant a nonexclusive, partially exclusive, or exclusive license in any field of use to a responsible applicant or applicants, upon terms that are reasonable under the circumstances, and if the contractor, assignee, or exclusive licensee refuses such a request the Federal agency has the right to grant such a license itself if the Federal agency determines that:

1. Such action is necessary because the contractor or assignee has not taken, or is not expected to take within a reasonable time, effective steps to achieve practical application of the subject invention in such field of use.
2. Such action is necessary to alleviate health or safety needs which are not reasonably satisfied by the contractor, assignee, or their licensees;
3. Such action is necessary to meet requirements for public use specified by Federal regulations and such requirements are not reasonably satisfied by the contractor, assignee, or licensees; or
4. Such action is necessary because the agreement required by paragraph I. of this clause has not been obtained or waived or because a licensee of the exclusive right to use or sell any subject invention in the United States is in breach of such agreement.

K. Special Provisions for Contracts with Nonprofit Organizations

If the Contractor is a nonprofit organization, it agrees that:

1. Rights to a subject invention in the United States may not be assigned without the approval of the Federal agency, except where such assignment is made to an organization which has as one of its primary functions the management of inventions, provided that such assignee will be subject to the same provisions as the Contractor;
2. The Contractor will share royalties collected on a subject invention with the inventor, including Federal employee co-inventors (when the agency deems it appropriate) when the subject invention is assigned in accordance with 35 U.S.C. 202(e) and 37 CFR 401.10;
3. The balance of any royalties or income earned by the Contractor with respect to subject inventions, after payment of expenses (including payments to inventors) incidental to the administration of subject

inventions, will be utilized for the support of scientific research or education; and
If the Contract is with a nonprofit organization and is for the operation of a government-owned, contractor-operated facility, the following will be substituted for paragraph K.3.:

3. After payment of patenting costs, licensing costs, payments to inventors, and other expenses incidental to the administration of subject inventions, the balance of any royalties or income earned and retained by the contractor during any fiscal year on subject inventions under this or any successor contract containing the same requirement, up to any amount equal to five percent of the budget of the facility for that fiscal year, shall be used by the contractor for scientific research, development, and education consistent with the research and development mission and objectives of the facility, including activities that increase the licensing potential of other inventions of the facility. If the balance exceeds five percent, 75 percent of the excess above five percent shall be paid by the contractor to the Treasury of the United States and the remaining 25 percent shall be used by the contractor only for the same purposes as described above. To the extent it provides the most effective technology transfer, the licensing of subject inventions shall be administered by contractor employees on location at the facility.
 4. It will make efforts that are reasonable under the circumstances to attract licensees of subject invention that are small business firms and that it will give a preference to a small business firm when licensing a subject invention if the contractor determines that the small business firm has a plan or proposal for marketing the invention which, if executed, is equally as likely to bring the invention to practical application as any plans or proposals from applicants that are not small business firms; provided, that the contractor is also satisfied that the small business firm has the capability and resources to carry out its plan or proposal. The decision whether to give a preference in any specific case will be at the discretion of the contractor. However, the contractor agrees that the Secretary may review the contractor's licensing program and decisions regarding small business applicants, and the contractor will negotiate changes to its licensing policies, procedures, or practices with the Secretary when the Secretary's review discloses that the Contractor could take reasonable steps to implement more effectively the requirements of this paragraph K.4.
- L. COMMUNICATION- For all matters relating to the clause above, Contractor shall communicate with the County's Public Information Officer (PIO) or Communications Manager at 941-429-7077.
- A. COPYRIGHTS - The Grantee is free to copyright original work developed in the course of or under the agreement. FEMA reserves a royalty-free, nonexclusive, and irrevocable right to reproduce, publish, or otherwise use, and to authorize others to use the work for Government purposes. Publication resulting from work performed under this agreement shall include an acknowledgement of FEMA financial support, by grant number, and a statement that the publication does not constitute an endorsement by FEMA or reflect FEMA views.

12. CLEAN AIR ACT

- A. The Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act, as amended, 42 U.S.C. § 7401 et seq.
- B. The Contractor agrees to report each violation to the County and understands and agrees that the County will, in turn, report each violation as required to assure notification to the Florida Department of Health or Florida Department of Business and Professional Responsibility, Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office.

- C. The Contractor agrees to include these requirements in each subcontract exceeding \$150,000 financed in whole or in part with Federal assistance provided by FEMA.

13. FEDERAL WATER POLLUTION CONTROL ACT

- A. The Contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Federal Water Pollution Control Act, as amended, 33 U.S.C. 1251 et seq.
- B. The Contractor agrees to report each violation to the County and understands and agrees that the County will, in turn, report each violation as required to assure notification to the County, Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office.
- C. The Contractor agrees to include these requirements in each subcontract exceeding \$150,000 financed in whole or in part with Federal assistance provided by FEMA.

14. DEBARMENT AND SUSPENSION

- A. This Agreement is a covered transaction for purposes of 2 C.F.R. pt. 180 and 2 C.F.R. pt. 3000, because it is a contract for goods or services that includes the below listed items. As such the Contractor shall verify that neither the Contractor, its principals (defined at 2 C.F.R. § 180.995), or its affiliates (defined at 2 C.F.R. § 180.905) are "excluded," as defined at 2 C.F.R. § 180.940, or "disqualified," as defined at 2 C.F.R. § 180.935 because:
 - 1. The Contract is awarded by the County in the amount of at least \$25,000.
 - 2. The Contract requires the approval of FEMA, regardless of amount.
 - 3. The Contract is for federally required audit services; or
 - 4. A subcontract is also a covered transaction if it is awarded by the Contractor of a recipient or subrecipient and requires either the approval of FEMA or is in excess of \$25,000.
- B. The Contractor shall comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, and shall include a requirement to comply with these regulations in any lower tier covered transaction it enters into.
- C. This certification is a material representation of fact relied upon by the County. If it is later determined that the Contractor did not comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to the County, the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment.
- D. The Contractor agrees to comply with the requirements of 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, while this offer is valid and throughout the period of any contract that may arise from this offer. The Contractor further agrees to include a provision requiring such compliance in its lower tier covered transactions.
- E. The Contractor shall have completed the Certification Regarding Debarment, Suspension, and Other Responsibility Matters- Primary Covered Transactions Form, and returned it to the County with their Proposal.
- F. A contract award (see 2 CFR 180.220) must not be made to parties listed on the governmentwide exclusions in the System for Award Management (SAM), in accordance with the OMB guidelines at 2 CFR 180 that implement Executive Orders 12549 (3 CFR part 1986 Comp., p. 189) and 12689 (3 CFR part 1989 Comp., p. 235), "Debarment

and Suspension." SAM Exclusions contains the names of parties debarred, suspended, or otherwise excluded by agencies, as well as parties declared ineligible under statutory or regulatory authority other than Executive Order 12549.

15. BYRD ANTI-LOBBYING AMENDMENT, 31 U.S.C. § 1352 (AS AMENDED)

Contractors who apply or bid for an award of \$100,000 or more shall file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the County, who in turn will forward the certification(s) to the federal agency.

16. PROCUREMENT OF RECOVERED MATERIALS

- A. In the performance of this contract, the Contractor shall make maximum use of products containing recovered materials that are EPA-designated items unless the product cannot be acquired:
 - 1. Competitively within a timeframe providing for compliance with the Contract performance schedule; or
 - 2. Meeting Contract performance requirements; or
 - 3. At a reasonable price.
- B. Information about this requirement, along with the list of EPA-designate items, is available at EPA's Comprehensive Procurement Guidelines web site:
<https://www.epa.gov/smm/comprehensive-procurement-guideline-cpg-program>.
- C. The Contractor agrees to comply with Section 6002 of the Solid Waste Disposal Act, Pub. L. No 89-272 (1965) (codified as amended by the Resource Conservation and Recovery Act at 42 U.S.C § 6962).

17. ACCESS TO RECORDS

- A. Access to Records.
 - 1. The Contractor agrees to provide the County, the FEMA Administrator, the Comptroller General of the United States, or any of their authorized representatives access to any books, documents, papers, and records of the Contractor which are directly pertinent to this Contract for the purposes of making audits, examinations, excerpts, and transcriptions.
 - 2. The Contractor agrees to permit any of the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed.
 - 3. The Contractor agrees to provide the FEMA Administrator or its authorized representatives access to construction or other work sites pertaining to the work being completed under the Contract.
 - 4. Such records will be maintained for five (5) years after the completion of the work done under the Contract and until claims or audit findings have been resolved which were initiated prior to the expiration of the five

(5) year period. The County retains a firm, which annually audits records; should records be required within that period, Contractor will be notified in writing.

- B. Federal Records Requirements: If applicable, records retention and access to records shall comply with the Federal Highway Administration and the Office of the Inspector General.

18. DHS SEAL, LOGO, AND FLAGS

The Contractor must obtain written permission from the Department of Homeland Security ("DHS") prior to using the DHS seals, logos, crests, or reproductions of flags, or likenesses of DHS agency officials. This includes use of DHS component (e.g., FEMA, CISA, etc.) seals, logos, crests, or reproductions of flags, or likenesses of component officials.

19. COMPLIANCE WITH FEDERAL LAW, REGULATIONS, AND EXECUTIVE ORDERS

The parties to this Contract acknowledge that FEMA financial assistance will be used to fund this Contract. The Contractor will comply with all applicable federal law, regulations, executive orders, FEMA policies, procedures, and directives.

20. NO OBLIGATION BY FEDERAL GOVERNMENT

The Federal Government is not a party to this Contract and is not subject to any obligations or liabilities to the County, Contractor, or any other party pertaining to any matter resulting from this Contract.

21. PROGRAM FRAUD AND FALSE OR FRAUDULENT STATEMENTS OR RELATED ACTS

The Contractor acknowledges that 31 U.S.C. Chap. 38 (Administrative Remedies for False Claims and Statements) applies to the Contractor's actions taken pursuant to this Contract.

22. DOMESTIC PREFERENCES FOR PROCUREMENT (200.322)

The Contractor should, to the greatest extent practicable and consistent with law, provide a preference for the purchase, acquisition, or use of goods, products, or materials produced in the United States. This includes, but is not limited to, iron, aluminum, steel, cement, and other manufactured products.

For purposes of this section:

"Produced in the United States" means, for iron and steel products, that all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States.

"Manufactured products" means items and construction materials composed in whole or in part of non-ferrous metals such as aluminum; plastics and polymer-based products such as polyvinyl chloride pipe; aggregates such as concrete; glass, including optical fiber; and lumber.

23. PROHIBITION ON CONTRACTING FOR COVERED TELECOMMUNICATIONS EQUIPMENT OR SERVICES

(a) *Definitions.* As used in this clause, the terms backhaul; covered foreign country; covered telecommunications equipment or services; interconnection arrangements; roaming; substantial or essential component; and telecommunications equipment or services have the meaning as defined in FEMA Policy 405-143-1, Prohibitions on Expending FEMA Award Funds for Covered Telecommunications Equipment or Services.

(b) *Prohibitions.*

(1) Section 889(b) of the John S. McCain National Defense Authorization Act for Fiscal Year 2019, Pub. L. No. 115-232, and 2 C.F.R. § 200.216 prohibit the head of an executive agency on or after Aug.13, 2020, from obligating or expending grant, cooperative agreement, loan, or loan guarantee funds on certain telecommunications products or from certain entities for national security reasons.

(2) Unless an exception in paragraph (c) of this clause applies, the Contractor and its subcontractors may not use grant, cooperative agreement, loan, or loan guarantee funds from the Federal Emergency Management Agency to:

(i) Procure or obtain any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of any system;

(ii) Enter into, extend, or renew a contract to procure or obtain any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of any system;

(iii) Enter into, extend, or renew contracts with entities that use covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system; or

(iv) Provide, as part of its performance of this contract, subcontract, or other contractual instrument, any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system.

(c) Exceptions.

(1) This clause does not prohibit Contractors from providing—

(i) A service that connects to the facilities of a third-party, such as backhaul, roaming, or interconnection arrangements; or

(ii) Telecommunications equipment that cannot route or redirect user data traffic or permit visibility into any user data or packets that such equipment transmits or otherwise handles.

(2) By necessary implication and regulation, the prohibitions also do not apply to:

(i) Covered telecommunications equipment or services that:

i. Are *not used* as a substantial or essential component of any system; *and*

ii. Are *not used* as critical technology of any system.

(ii) Other telecommunications equipment or services that are not considered covered telecommunications equipment or services.

(d) Reporting requirement.

(1) In the event the Contractor identifies covered telecommunications equipment or services used as a substantial or essential component of any system, or as critical technology as part of any system, during contract performance, or the Contractor is notified of such by a subcontractor at any tier or by any other source, the Contractor shall report the information in paragraph (d)(2) of this clause to the recipient or subrecipient, unless elsewhere in this contract are established procedures for reporting the information.

(2) The Contractor shall report the following information pursuant to paragraph (d)(1) of this clause:

(i) Within one business day from the date of such identification or notification: The contract number; the order number(s), if applicable; supplier name; supplier unique entity identifier (if known); supplier Commercial and Government Entity (CAGE) code (if known); brand; model number (original equipment manufacturer number, manufacturer part number, or wholesaler number); item description; and any readily available information about mitigation actions undertaken or recommended.



(ii) Within 10 business days of submitting the information in paragraph (d)(2)(i) of this clause: Any further available information about mitigation actions undertaken or recommended. In addition, the Contractor shall describe the efforts it undertook to prevent use or submission of covered telecommunications equipment or services, and any additional efforts that will be incorporated to prevent future use or submission of covered telecommunications equipment or services.

(e) *Subcontracts*. The Contractor shall insert the substance of this clause, including this paragraph (e), in all subcontracts and other contractual instruments.

END OF SUPPLEMENTAL FEMA PROVISIONS.

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Thank you for your consideration

GRAY CONSTRUCTION SERVICES, LLC

222 W Wade Street

Trenton, FL 32693

P (352) 463-3939

F (352) 463-8098

CGC #062854

gray-construction.com



No pricing required per Addendum No. 3 dated 7/14/26.

SWORN STATEMENT ON PUBLIC ENTITY CRIME

Sworn Statement Pursuant to Section 287.133(3)(a), Florida Statutes

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to Levy County Board of County Commissioners
By M. Todd Gray

(Print individual name and title)

For Gray Construction Services, LLC

(Print name of entity submitting statements)

Whose business address is 222 West Wade Street Trenton, FL 32693

and if applicable whose Federal Employer Identification Number (FEIN) is 59-3722910.

If the entity has no FEIN, include Social Security Number of the individual signing this Sworn Statement:

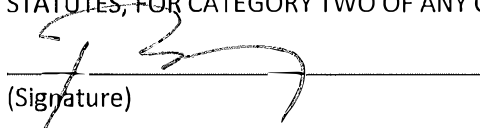
2. I understand that a "public entity crime" as defined in paragraph 287.133(1)(a), Florida Statutes, mean violation of any state or federal law by a person with respect to and directly related to the transactions of business with any public entity or with an agency or political subdivision of any other state or with the United States including, but not limited to any proposal or contract for goods or services to be provided to any public entity or any agency or political subdivision of any other state or the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or conviction of a public entity crime, with or without adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a Jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.
4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
- A predecessor or successor of a person convicted of public entity crime; or
 - An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which proposals or applies to proposal on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement which I have marked below is true in a relation to the entity submitting this sworn statement. (Please indicate which statement applies).

☒ Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or any affiliate of the entity has been charged with and convicted of a public entity crime within the past 36 months.

☐ The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime within the past 36 months AND (Please indicate which additional statement applies).

☐ The entity submitting the sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime within the past 36 months. However, there has been a subsequent proceeding before a Hearing Officers of the State of Florida, Division of Administrative Hearings and the Final Order by the Hearing Officer determined that it was not in the public interest place the entity submitting this sworn statement on the convicted vendor list. (Attached is a copy of the final order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THE PUBLIC ENTITY ONLY AND, THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED AND FOR THE PERIOD OF THE CONTRACT ENTERED INTO, WHICHEVER PERIOD IS LONGER. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES, FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

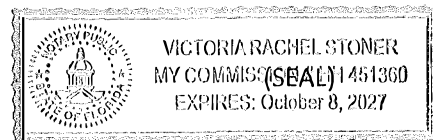

(Signature)

State of FLORIDA
County of GILCHRIST

Sworn to (or affirmed) and subscribed before me by means of ☒ physical presence or ☐ online notarization, this 29 day of July, 2026, by Matthew Todd Gray (name), as owner/President (title) for Gray Construction Services (name of proposer) Personally known ☒ OR Produced Identification ☐ (type of identification).


(Signature) Notary Public

My Commission expires 10-08-2027



THIS DOCUMENT MUST BE COMPLETED AND RETURNED WITH YOUR SUBMITTAL

NON-COLLUSION AFFIDAVIT

I, M. Todd Gray of the County of Gilchrist

According to law on my oath, and under penalty of perjury, depose and say that:

1. I am Owner/Manager of the firm of Gray Construction Services, LLC providing that I executed the said proposal with full authority to do so.
2. This response has been arrived at independently without collusion, consultation, communication or agreement for the purpose of restricting competition, as to any matter relating to qualifications or responses of any other responder to induce any other person, partnership or corporation to submit, or not to submit, a response for the purpose of restricting competition;
3. The statements contained in this affidavit are true and correct, and made with full knowledge that Levy County relies upon the truth of the statements contained in this affidavit in awarding contracts for any services resulting from this ITB for said project.

[Signature]
(Signature of Proposer Representative)

7.29.2026
(Date)

State of FLORIDA

County of GILCHRIST

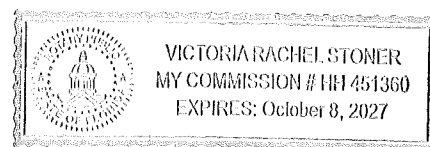
Sworn to (or affirmed) and subscribed before me by means of ☒ physical presence or ☐ online notarization, this

29 day of July, 2027, by Matthew Todd Gray (name), as owner/President (title) for Gray Construction Services (name of proposer)
Personally known ☐ OR Produced Identification ☐ (type of identification).

[Signature]
(Signature) Notary Public

Victoria Stoner
(Printed, typed or stamped commissioned name of notary public)

(SEAL)



My Commission expires 10-08-2027

THIS DOCUMENT MUST BE COMPLETED AND RETURNED WITH YOUR SUBMITTAL

DRUG-FREE WORKPLACE FORM

The undersigned Bidder in accordance with Section 287.087, Florida Statutes hereby certifies that the Bidder Gray Construction Services, LLC (name of firm or individual) does:

1. Publish a statement notifying employees that the unlawful manufacture, distributions, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 893 or of any controlled substance law of the United State or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.

Name of Bidder: Gray Construction Services, LLC

Signature: 

Title: Manager

Date: 7/29/2026

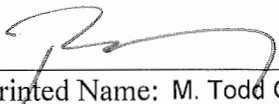
ANTI-HUMAN TRAFFICKING AFFIDAVIT

DIRECTIONS: All nongovernmental entities that are or potentially will be contracting, renewing or extending contracts with Levy County, must have an officer or representative fully execute this affidavit. Note, this is a mandatory requirement of s 787.06(13), Florida Statutes effective July 1, 2024.

I M. Todd Gray (insert name) as Manager (insert title) on behalf of _____ (insert entity name) under penalty of perjury hereby attest as follows:
Gray Construction Services, LLC

1. I am over 21 years of age and have personal knowledge of the matters set forth in this affidavit.
Gray Construction Services, LLC
2. _____ (insert entity name) does not use coercion for labor or services as defined in s. 787.06(2)(a), Florida Statutes.
Gray Construction Services, LLC
3. More particularly, _____ (insert entity name) does not participate in any of the following actions:
 - a. Using or threatening to use physical force against any person;
 - b. Restraining, isolating or confining or threatening to restrain, isolate or confine any person without lawful authority and against her or his will;
 - c. Using lending or other credit methods to establish a debt by any person when labor or services are pledged as a security for the debt, if the value of the labor or services as reasonably assessed is not applied toward the liquidation of the debt or the length and nature of the labor or services are not respectively limited and defined;
 - d. Destroying, concealing, removing, confiscating, withholding, or possessing any actual or purported passport, visa, or other immigration document, or any other actual or purported government identification document, of any person;
 - e. Causing or threatening to cause financial harm to any person;
 - f. Enticing or luring any person by fraud or deceit; or
 - g. Providing a controlled substance as outlined in Schedule I or Schedule II of s. 893.03, Florida Statutes to any person for the purpose of exploitation of that person.

FURTHER AFFIANT SAYETH NAUGHT.



Printed Name: M. Todd Gray

Title: Manager

Nongovernmental entity: Gray Construction Services, LLC

Date: 7/29/26

STATE OF FLORIDA

COUNTY OF GILCHRIST

SWORN TO AND SUBSCRIBED before me X in person or _____ remote notarization by
Matthew Todd Gray as owner/president on behalf of
Gray Construction Services, who is personally known to me or who
produced _____ as identification this 29 day of
July, 2027.



Notary Public

(Notary Seal)

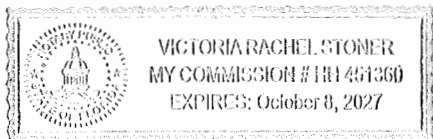


EXHIBIT B

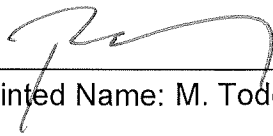
FOREIGN COUNTRY OF CONCERN AFFIDAVIT

DIRECTIONS: All nongovernmental entities that are or potentially will be contracting, renewing or extending contracts with Levy County, must have an officer or representative fully execute this affidavit. Note, this is a mandatory requirement of s 287.138, Florida Statutes, for all entities that may have access to individuals' personal identifying information.

I M. Todd Gray (insert name) as Manager
(insert title) on behalf of Gray Construction Services, LLC (insert entity name)
under penalty of perjury hereby attest as follows:

1. I am over 21 years of age and have personal knowledge of the matters set forth in this affidavit.
2. I certify that Gray Construction Services, LLC (insert entity name) ("Vendor"):
 - a. Is not owned by the government of a foreign country of concern;
 - b. A government of a foreign country of concern does not have a controlling interest in Vendor; and
 - c. Is not organized under the laws of nor have its principal place of business in a foreign country of concern.
3. For purposes of this Affidavit, "Foreign Country of Concern" means the People's Republic of China, the Russian Federation, the Islamic Republic of Iran, the Democratic People's Republic of Korea, the Republic of Cuba, the Venezuelan regime of Nicolás Maduro, or the Syrian Arab Republic, including any agency of or any other entity of significant control of such foreign country of concern.

FURTHER AFFIANT SAYETH NAUGHT.



Printed Name: M. Todd Gray
Title: Manager

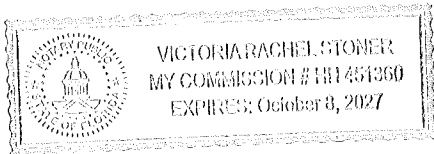
Nongovernmental entity: Gray Construction Services, LLC

Date: 7/29/2026

STATE OF FLORIDA

COUNTY OF GILCHRIST

SWORN TO AND SUBSCRIBED before me X in person or _____ remote
notarization by Matthew Todd Gray as owner/manager on
behalf of Gray Construction Services, who is personally
known to me or who produced _____ as identification
this 29 day of July, 2027.



V Stoner
Notary Public

(Notary Seal)

**Request for Taxpayer
Identification Number and Certification**

Go to www.irs.gov/FormW9 for instructions and the latest information.

**Give form to the
requester. Do not
send to the IRS.**

Before you begin. For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

Print or type. See Specific Instructions on page 3.	1 Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.) Gray Construction Services, LLC	
	2 Business name/disregarded entity name, if different from above.	
	3a Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only one of the following seven boxes. ☐ Individual/sole proprietor ☐ C corporation ☐ S corporation ☐ Partnership ☐ Trust/estate ☒ LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership) S Note: Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner. ☐ Other (see instructions) _____	4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____ (Applies to accounts maintained outside the United States.)
	3b If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions ☐	
	5 Address (number, street, and apt. or suite no.). See instructions. 222 West Wade Street 6 City, state, and ZIP code Trenton, FL 32693 7 List account number(s) here (optional)	Requester's name and address (optional)

Part I Taxpayer Identification Number (TIN) Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see <i>How to get a TIN</i> , later. Note: If the account is in more than one name, see the instructions for line 1. See also <i>What Name and Number To Give the Requester</i> for guidelines on whose number to enter.	<table><tr><td colspan="10">Social security number</td></tr><tr><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td>-</td><td></td><td></td></tr><tr><td colspan="10">or</td></tr><tr><td colspan="10">Employer identification number</td></tr><tr><td>5</td><td>9</td><td></td><td>-</td><td>3</td><td>7</td><td>2</td><td>2</td><td>9</td><td>1 0</td></tr></table>	Social security number													-				-			or										Employer identification number										5	9		-	3	7	2	2	9	1 0
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Part II Certification Under penalties of perjury, I certify that: 1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and 2. I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and 3. I am a U.S. citizen or other U.S. person (defined below); and 4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct. Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.	<table><tr><td>Sign Here</td><td>Signature of U.S. person</td><td>Date</td></tr></table>	Sign Here	Signature of U.S. person	Date
Sign Here	Signature of U.S. person	Date		

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS is giving you this form because they

must obtain your correct taxpayer identification number (TIN), which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid).
- Form 1099-DIV (dividends, including those from stocks or mutual funds).
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds).
- Form 1099-NEC (nonemployee compensation).
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers).
- Form 1099-S (proceeds from real estate transactions).
- Form 1099-K (merchant card and third-party network transactions).
- Form 1098 (home mortgage interest), 1098-E (student loan interest), and 1098-T (tuition).
- Form 1099-C (canceled debt).
- Form 1099-A (acquisition or abandonment of secured property).

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

Caution: If you don't return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See *What is backup withholding*, later.

By signing the filled-out form, you:

1. Certify that the TIN you are giving is correct (or you are waiting for a number to be issued);
2. Certify that you are not subject to backup withholding; or
3. Claim exemption from backup withholding if you are a U.S. exempt payee; and
4. Certify to your non-foreign status for purposes of withholding under chapter 3 or 4 of the Code (if applicable); and
5. Certify that FATCA code(s) entered on this form (if any) indicating that you are exempt from the FATCA reporting is correct. See *What Is FATCA Reporting*, later, for further information.

Note: If you are a U.S. person and a requester gives you a form other than Form W-9 to request your TIN, you must use the requester's form if it is substantially similar to this Form W-9.

Definition of a U.S. person. For federal tax purposes, you are considered a U.S. person if you are:

- An individual who is a U.S. citizen or U.S. resident alien;
- A partnership, corporation, company, or association created or organized in the United States or under the laws of the United States;
- An estate (other than a foreign estate); or
- A domestic trust (as defined in Regulations section 301.7701-7).

Establishing U.S. status for purposes of chapter 3 and chapter 4 withholding. Payments made to foreign persons, including certain distributions, allocations of income, or transfers of sales proceeds, may be subject to withholding under chapter 3 or chapter 4 of the Code (sections 1441–1474). Under those rules, if a Form W-9 or other certification of non-foreign status has not been received, a withholding agent, transferee, or partnership (payor) generally applies presumption rules that may require the payor to withhold applicable tax from the recipient, owner, transferor, or partner (payee). See Pub. 515, *Withholding of Tax on Nonresident Aliens and Foreign Entities*.

The following persons must provide Form W-9 to the payor for purposes of establishing its non-foreign status.

- In the case of a disregarded entity with a U.S. owner, the U.S. owner of the disregarded entity and not the disregarded entity.
- In the case of a grantor trust with a U.S. grantor or other U.S. owner, generally, the U.S. grantor or other U.S. owner of the grantor trust and not the grantor trust.
- In the case of a U.S. trust (other than a grantor trust), the U.S. trust and not the beneficiaries of the trust.

See Pub. 515 for more information on providing a Form W-9 or a certification of non-foreign status to avoid withholding.

Foreign person. If you are a foreign person or the U.S. branch of a foreign bank that has elected to be treated as a U.S. person (under Regulations section 1.1441-1(b)(2)(iv) or other applicable section for chapter 3 or 4 purposes), do not use Form W-9. Instead, use the appropriate Form W-8 or Form 8233 (see Pub. 515). If you are a qualified foreign pension fund under Regulations section 1.897(l)-1(d), or a partnership that is wholly owned by qualified foreign pension funds, that is treated as a non-foreign person for purposes of section 1445 withholding, do not use Form W-9. Instead, use Form W-8EXP (or other certification of non-foreign status).

Nonresident alien who becomes a resident alien. Generally, only a nonresident alien individual may use the terms of a tax treaty to reduce or eliminate U.S. tax on certain types of income. However, most tax treaties contain a provision known as a saving clause. Exceptions specified in the saving clause may permit an exemption from tax to continue for certain types of income even after the payee has otherwise become a U.S. resident alien for tax purposes.

If you are a U.S. resident alien who is relying on an exception contained in the saving clause of a tax treaty to claim an exemption from U.S. tax on certain types of income, you must attach a statement to Form W-9 that specifies the following five items.

1. The treaty country. Generally, this must be the same treaty under which you claimed exemption from tax as a nonresident alien.
2. The treaty article addressing the income.
3. The article number (or location) in the tax treaty that contains the saving clause and its exceptions.
4. The type and amount of income that qualifies for the exemption from tax.
5. Sufficient facts to justify the exemption from tax under the terms of the treaty article.

Example. Article 20 of the U.S.-China income tax treaty allows an exemption from tax for scholarship income received by a Chinese student temporarily present in the United States. Under U.S. law, this student will become a resident alien for tax purposes if their stay in the United States exceeds 5 calendar years. However, paragraph 2 of the first Protocol to the U.S.-China treaty (dated April 30, 1984) allows the provisions of Article 20 to continue to apply even after the Chinese student becomes a resident alien of the United States. A Chinese student who qualifies for this exception (under paragraph 2 of the first Protocol) and is relying on this exception to claim an exemption from tax on their scholarship or fellowship income would attach to Form W-9 a statement that includes the information described above to support that exemption.

If you are a nonresident alien or a foreign entity, give the requester the appropriate completed Form W-8 or Form 8233.

Backup Withholding

What is backup withholding? Persons making certain payments to you must under certain conditions withhold and pay to the IRS 24% of such payments. This is called “backup withholding.” Payments that may be subject to backup withholding include, but are not limited to, interest, tax-exempt interest, dividends, broker and barter exchange transactions, rents, royalties, nonemployee pay, payments made in settlement of payment card and third-party network transactions, and certain payments from fishing boat operators. Real estate transactions are not subject to backup withholding.

You will not be subject to backup withholding on payments you receive if you give the requester your correct TIN, make the proper certifications, and report all your taxable interest and dividends on your tax return.

Payments you receive will be subject to backup withholding if:

1. You do not furnish your TIN to the requester;
2. You do not certify your TIN when required (see the instructions for Part II for details);
3. The IRS tells the requester that you furnished an incorrect TIN;
4. The IRS tells you that you are subject to backup withholding because you did not report all your interest and dividends on your tax return (for reportable interest and dividends only); or
5. You do not certify to the requester that you are not subject to backup withholding, as described in item 4 under “*By signing the filled-out form*” above (for reportable interest and dividend accounts opened after 1983 only).

Certain payees and payments are exempt from backup withholding. See *Exempt payee code*, later, and the separate Instructions for the Requester of Form W-9 for more information.

See also *Establishing U.S. status for purposes of chapter 3 and chapter 4 withholding*, earlier.

What Is FATCA Reporting?

The Foreign Account Tax Compliance Act (FATCA) requires a participating foreign financial institution to report all U.S. account holders that are specified U.S. persons. Certain payees are exempt from FATCA reporting. See *Exemption from FATCA reporting code*, later, and the Instructions for the Requester of Form W-9 for more information.

Updating Your Information

You must provide updated information to any person to whom you claimed to be an exempt payee if you are no longer an exempt payee and anticipate receiving reportable payments in the future from this person. For example, you may need to provide updated information if you are a C corporation that elects to be an S corporation, or if you are no longer tax exempt. In addition, you must furnish a new Form W-9 if the name or TIN changes for the account, for example, if the grantor of a grantor trust dies.

Penalties

Failure to furnish TIN. If you fail to furnish your correct TIN to a requester, you are subject to a penalty of \$50 for each such failure unless your failure is due to reasonable cause and not to willful neglect.

Civil penalty for false information with respect to withholding. If you make a false statement with no reasonable basis that results in no backup withholding, you are subject to a \$500 penalty.

Criminal penalty for falsifying information. Willfully falsifying certifications or affirmations may subject you to criminal penalties including fines and/or imprisonment.

Misuse of TINs. If the requester discloses or uses TINs in violation of federal law, the requester may be subject to civil and criminal penalties.

Specific Instructions

Line 1

You must enter one of the following on this line; **do not** leave this line blank. The name should match the name on your tax return.

If this Form W-9 is for a joint account (other than an account maintained by a foreign financial institution (FFI)), list first, and then circle, the name of the person or entity whose number you entered in Part I of Form W-9. If you are providing Form W-9 to an FFI to document a joint account, each holder of the account that is a U.S. person must provide a Form W-9.

• **Individual.** Generally, enter the name shown on your tax return. If you have changed your last name without informing the Social Security Administration (SSA) of the name change, enter your first name, the last name as shown on your social security card, and your new last name.

Note for ITIN applicant: Enter your individual name as it was entered on your Form W-7 application, line 1a. This should also be the same as the name you entered on the Form 1040 you filed with your application.

• **Sole proprietor.** Enter your individual name as shown on your Form 1040 on line 1. Enter your business, trade, or “doing business as” (DBA) name on line 2.

• **Partnership, C corporation, S corporation, or LLC, other than a disregarded entity.** Enter the entity’s name as shown on the entity’s tax return on line 1 and any business, trade, or DBA name on line 2.

• **Other entities.** Enter your name as shown on required U.S. federal tax documents on line 1. This name should match the name shown on the charter or other legal document creating the entity. Enter any business, trade, or DBA name on line 2.

• **Disregarded entity.** In general, a business entity that has a single owner, including an LLC, and is not a corporation, is disregarded as an entity separate from its owner (a disregarded entity). See Regulations section 301.7701-2(c)(2). A disregarded entity should check the appropriate box for the tax classification of its owner. Enter the owner’s name on line 1. The name of the owner entered on line 1 should never be a disregarded entity. The name on line 1 should be the name shown on the income tax return on which the income should be reported. For

example, if a foreign LLC that is treated as a disregarded entity for U.S. federal tax purposes has a single owner that is a U.S. person, the U.S. owner’s name is required to be provided on line 1. If the direct owner of the entity is also a disregarded entity, enter the first owner that is not disregarded for federal tax purposes. Enter the disregarded entity’s name on line 2. If the owner of the disregarded entity is a foreign person, the owner must complete an appropriate Form W-8 instead of a Form W-9. This is the case even if the foreign person has a U.S. TIN.

Line 2

If you have a business name, trade name, DBA name, or disregarded entity name, enter it on line 2.

Line 3a

Check the appropriate box on line 3a for the U.S. federal tax classification of the person whose name is entered on line 1. Check only one box on line 3a.

IF the entity/individual on line 1 is a(n) . . .	THEN check the box for . . .
• Corporation	Corporation.
• Individual or • Sole proprietorship	Individual/sole proprietor.
• LLC classified as a partnership for U.S. federal tax purposes or • LLC that has filed Form 8832 or 2553 electing to be taxed as a corporation	Limited liability company and enter the appropriate tax classification: P = Partnership, C = C corporation, or S = S corporation.
• Partnership	Partnership.
• Trust/estate	Trust/estate.

Line 3b

Check this box if you are a partnership (including an LLC classified as a partnership for U.S. federal tax purposes), trust, or estate that has any foreign partners, owners, or beneficiaries, and you are providing this form to a partnership, trust, or estate, in which you have an ownership interest. You must check the box on line 3b if you receive a Form W-8 (or documentary evidence) from any partner, owner, or beneficiary establishing foreign status or if you receive a Form W-9 from any partner, owner, or beneficiary that has checked the box on line 3b.

Note: A partnership that provides a Form W-9 and checks box 3b may be required to complete Schedules K-2 and K-3 (Form 1065). For more information, see the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

If you are required to complete line 3b but fail to do so, you may not receive the information necessary to file a correct information return with the IRS or furnish a correct payee statement to your partners or beneficiaries. See, for example, sections 6698, 6722, and 6724 for penalties that may apply.

Line 4 Exemptions

If you are exempt from backup withholding and/or FATCA reporting, enter in the appropriate space on line 4 any code(s) that may apply to you.

Exempt payee code.

- Generally, individuals (including sole proprietors) are not exempt from backup withholding.
- Except as provided below, corporations are exempt from backup withholding for certain payments, including interest and dividends.
- Corporations are not exempt from backup withholding for payments made in settlement of payment card or third-party network transactions.
- Corporations are not exempt from backup withholding with respect to attorneys’ fees or gross proceeds paid to attorneys, and corporations that provide medical or health care services are not exempt with respect to payments reportable on Form 1099-MISC.

The following codes identify payees that are exempt from backup withholding. Enter the appropriate code in the space on line 4.

1—An organization exempt from tax under section 501(a), any IRA, or a custodial account under section 403(b)(7) if the account satisfies the requirements of section 401(f)(2).

- 2—The United States or any of its agencies or instrumentalities.
- 3—A state, the District of Columbia, a U.S. commonwealth or territory, or any of their political subdivisions or instrumentalities.
- 4—A foreign government or any of its political subdivisions, agencies, or instrumentalities.
- 5—A corporation.
- 6—A dealer in securities or commodities required to register in the United States, the District of Columbia, or a U.S. commonwealth or territory.
- 7—A futures commission merchant registered with the Commodity Futures Trading Commission.
- 8—A real estate investment trust.
- 9—An entity registered at all times during the tax year under the Investment Company Act of 1940.
- 10—A common trust fund operated by a bank under section 584(a).
- 11—A financial institution as defined under section 581.
- 12—A middleman known in the investment community as a nominee or custodian.
- 13—A trust exempt from tax under section 664 or described in section 4947.

The following chart shows types of payments that may be exempt from backup withholding. The chart applies to the exempt payees listed above, 1 through 13.

IF the payment is for . . .	THEN the payment is exempt for . . .
• Interest and dividend payments	All exempt payees except for 7.
• Broker transactions	Exempt payees 1 through 4 and 6 through 11 and all C corporations. S corporations must not enter an exempt payee code because they are exempt only for sales of noncovered securities acquired prior to 2012.
• Barter exchange transactions and patronage dividends	Exempt payees 1 through 4.
• Payments over \$600 required to be reported and direct sales over \$5,000 ¹	Generally, exempt payees 1 through 5. ²
• Payments made in settlement of payment card or third-party network transactions	Exempt payees 1 through 4.

¹ See Form 1099-MISC, Miscellaneous Information, and its instructions.

² However, the following payments made to a corporation and reportable on Form 1099-MISC are not exempt from backup withholding: medical and health care payments, attorneys' fees, gross proceeds paid to an attorney reportable under section 6045(f), and payments for services paid by a federal executive agency.

Exemption from FATCA reporting code. The following codes identify payees that are exempt from reporting under FATCA. These codes apply to persons submitting this form for accounts maintained outside of the United States by certain foreign financial institutions. Therefore, if you are only submitting this form for an account you hold in the United States, you may leave this field blank. Consult with the person requesting this form if you are uncertain if the financial institution is subject to these requirements. A requester may indicate that a code is not required by providing you with a Form W-9 with "Not Applicable" (or any similar indication) entered on the line for a FATCA exemption code.

A—An organization exempt from tax under section 501(a) or any individual retirement plan as defined in section 7701(a)(37).

B—The United States or any of its agencies or instrumentalities.

C—A state, the District of Columbia, a U.S. commonwealth or territory, or any of their political subdivisions or instrumentalities.

D—A corporation the stock of which is regularly traded on one or more established securities markets, as described in Regulations section 1.1472-1(c)(1)(i).

E—A corporation that is a member of the same expanded affiliated group as a corporation described in Regulations section 1.1472-1(c)(1)(i).

F—A dealer in securities, commodities, or derivative financial instruments (including notional principal contracts, futures, forwards, and options) that is registered as such under the laws of the United States or any state.

G—A real estate investment trust.

H—A regulated investment company as defined in section 851 or an entity registered at all times during the tax year under the Investment Company Act of 1940.

I—A common trust fund as defined in section 584(a).

J—A bank as defined in section 581.

K—A broker.

L—A trust exempt from tax under section 664 or described in section 4947(a)(1).

M—A tax-exempt trust under a section 403(b) plan or section 457(g) plan.

Note: You may wish to consult with the financial institution requesting this form to determine whether the FATCA code and/or exempt payee code should be completed.

Line 5

Enter your address (number, street, and apartment or suite number). This is where the requester of this Form W-9 will mail your information returns. If this address differs from the one the requester already has on file, enter "NEW" at the top. If a new address is provided, there is still a chance the old address will be used until the payor changes your address in their records.

Line 6

Enter your city, state, and ZIP code.

Part I. Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. If you are a resident alien and you do not have, and are not eligible to get, an SSN, your TIN is your IRS ITIN. Enter it in the entry space for the Social security number. If you do not have an ITIN, see *How to get a TIN* below.

If you are a sole proprietor and you have an EIN, you may enter either your SSN or EIN.

If you are a single-member LLC that is disregarded as an entity separate from its owner, enter the owner's SSN (or EIN, if the owner has one). If the LLC is classified as a corporation or partnership, enter the entity's EIN.

Note: See *What Name and Number To Give the Requester*, later, for further clarification of name and TIN combinations.

How to get a TIN. If you do not have a TIN, apply for one immediately. To apply for an SSN, get Form SS-5, Application for a Social Security Card, from your local SSA office or get this form online at www.SSA.gov. You may also get this form by calling 800-772-1213. Use Form W-7, Application for IRS Individual Taxpayer Identification Number, to apply for an ITIN, or Form SS-4, Application for Employer Identification Number, to apply for an EIN. You can apply for an EIN online by accessing the IRS website at www.irs.gov/EIN. Go to www.irs.gov/Forms to view, download, or print Form W-7 and/or Form SS-4. Or, you can go to www.irs.gov/OrderForms to place an order and have Form W-7 and/or Form SS-4 mailed to you within 15 business days.

If you are asked to complete Form W-9 but do not have a TIN, apply for a TIN and enter "Applied For" in the space for the TIN, sign and date the form, and give it to the requester. For interest and dividend payments, and certain payments made with respect to readily tradable instruments, you will generally have 60 days to get a TIN and give it to the requester before you are subject to backup withholding on payments. The 60-day rule does not apply to other types of payments. You will be subject to backup withholding on all such payments until you provide your TIN to the requester.

Note: Entering "Applied For" means that you have already applied for a TIN or that you intend to apply for one soon. See also *Establishing U.S. status for purposes of chapter 3 and chapter 4 withholding*, earlier, for when you may instead be subject to withholding under chapter 3 or 4 of the Code.

Caution: A disregarded U.S. entity that has a foreign owner must use the appropriate Form W-8.

Part II. Certification

To establish to the withholding agent that you are a U.S. person, or resident alien, sign Form W-9. You may be requested to sign by the withholding agent even if item 1, 4, or 5 below indicates otherwise.

For a joint account, only the person whose TIN is shown in Part I should sign (when required). In the case of a disregarded entity, the person identified on line 1 must sign. Exempt payees, see *Exempt payee code*, earlier.

Signature requirements. Complete the certification as indicated in items 1 through 5 below.

1. Interest, dividend, and barter exchange accounts opened before 1984 and broker accounts considered active during 1983. You must give your correct TIN, but you do not have to sign the certification.

2. Interest, dividend, broker, and barter exchange accounts opened after 1983 and broker accounts considered inactive during 1983. You must sign the certification or backup withholding will apply. If you are subject to backup withholding and you are merely providing your correct TIN to the requester, you must cross out item 2 in the certification before signing the form.

3. Real estate transactions. You must sign the certification. You may cross out item 2 of the certification.

4. Other payments. You must give your correct TIN, but you do not have to sign the certification unless you have been notified that you have previously given an incorrect TIN. "Other payments" include payments made in the course of the requester's trade or business for rents, royalties, goods (other than bills for merchandise), medical and health care services (including payments to corporations), payments to a nonemployee for services, payments made in settlement of payment card and third-party network transactions, payments to certain fishing boat crew members and fishermen, and gross proceeds paid to attorneys (including payments to corporations).

5. Mortgage interest paid by you, acquisition or abandonment of secured property, cancellation of debt, qualified tuition program payments (under section 529), ABLE accounts (under section 529A), IRA, Coverdell ESA, Archer MSA or HSA contributions or distributions, and pension distributions. You must give your correct TIN, but you do not have to sign the certification.

What Name and Number To Give the Requester

For this type of account:	Give name and SSN of:
1. Individual	The individual
2. Two or more individuals (joint account) other than an account maintained by an FFI	The actual owner of the account or, if combined funds, the first individual on the account ¹
3. Two or more U.S. persons (joint account maintained by an FFI)	Each holder of the account
4. Custodial account of a minor (Uniform Gift to Minors Act)	The minor ²
5. a. The usual revocable savings trust (grantor is also trustee)	The grantor-trustee ¹
b. So-called trust account that is not a legal or valid trust under state law	The actual owner ¹
6. Sole proprietorship or disregarded entity owned by an individual	The owner ³
7. Grantor trust filing under Optional Filing Method 1 (see Regulations section 1.671-4(b)(2)(i)(A))**	The grantor*

For this type of account:	Give name and EIN of:
8. Disregarded entity not owned by an individual	The owner
9. A valid trust, estate, or pension trust	Legal entity ⁴
10. Corporation or LLC electing corporate status on Form 8832 or Form 2553	The corporation
11. Association, club, religious, charitable, educational, or other tax-exempt organization	The organization
12. Partnership or multi-member LLC	The partnership
13. A broker or registered nominee	The broker or nominee
14. Account with the Department of Agriculture in the name of a public entity (such as a state or local government, school district, or prison) that receives agricultural program payments	The public entity
15. Grantor trust filing Form 1041 or under the Optional Filing Method 2, requiring Form 1099 (see Regulations section 1.671-4(b)(2)(i)(B))**	The trust

¹ List first and circle the name of the person whose number you furnish. If only one person on a joint account has an SSN, that person's number must be furnished.

² Circle the minor's name and furnish the minor's SSN.

³ You must show your individual name on line 1, and enter your business or DBA name, if any, on line 2. You may use either your SSN or EIN (if you have one), but the IRS encourages you to use your SSN.

⁴ List first and circle the name of the trust, estate, or pension trust. (Do not furnish the TIN of the personal representative or trustee unless the legal entity itself is not designated in the account title.)

* **Note:** The grantor must also provide a Form W-9 to the trustee of the trust.

** For more information on optional filing methods for grantor trusts, see the Instructions for Form 1041.

Note: If no name is circled when more than one name is listed, the number will be considered to be that of the first name listed.

Secure Your Tax Records From Identity Theft

Identity theft occurs when someone uses your personal information, such as your name, SSN, or other identifying information, without your permission to commit fraud or other crimes. An identity thief may use your SSN to get a job or may file a tax return using your SSN to receive a refund.

To reduce your risk:

- Protect your SSN,
- Ensure your employer is protecting your SSN, and
- Be careful when choosing a tax return preparer.

If your tax records are affected by identity theft and you receive a notice from the IRS, respond right away to the name and phone number printed on the IRS notice or letter.

If your tax records are not currently affected by identity theft but you think you are at risk due to a lost or stolen purse or wallet, questionable credit card activity, or a questionable credit report, contact the IRS Identity Theft Hotline at 800-908-4490 or submit Form 14039.

For more information, see Pub. 5027, Identity Theft Information for Taxpayers.

Victims of identity theft who are experiencing economic harm or a systemic problem, or are seeking help in resolving tax problems that have not been resolved through normal channels, may be eligible for Taxpayer Advocate Service (TAS) assistance. You can reach TAS by calling the TAS toll-free case intake line at 877-777-4778 or TTY/TDD 800-829-4059.

Protect yourself from suspicious emails or phishing schemes.

Phishing is the creation and use of email and websites designed to mimic legitimate business emails and websites. The most common act is sending an email to a user falsely claiming to be an established legitimate enterprise in an attempt to scam the user into surrendering private information that will be used for identity theft.

The IRS does not initiate contacts with taxpayers via emails. Also, the IRS does not request personal detailed information through email or ask taxpayers for the PIN numbers, passwords, or similar secret access information for their credit card, bank, or other financial accounts.

If you receive an unsolicited email claiming to be from the IRS, forward this message to phishing@irs.gov. You may also report misuse of the IRS name, logo, or other IRS property to the Treasury Inspector General for Tax Administration (TIGTA) at 800-366-4484. You can forward suspicious emails to the Federal Trade Commission at spam@uce.gov or report them at www.ftc.gov/complaint. You can contact the FTC at www.ftc.gov/idtheft or 877-IDTHEFT (877-438-4338). If you have been the victim of identity theft, see www.IdentityTheft.gov and Pub. 5027.

Go to www.irs.gov/IdentityTheft to learn more about identity theft and how to reduce your risk.

Privacy Act Notice

Section 6109 of the Internal Revenue Code requires you to provide your correct TIN to persons (including federal agencies) who are required to file information returns with the IRS to report interest, dividends, or certain other income paid to you; mortgage interest you paid; the acquisition or abandonment of secured property; the cancellation of debt; or contributions you made to an IRA, Archer MSA, or HSA. The person collecting this form uses the information on the form to file information returns with the IRS, reporting the above information. Routine uses of this information include giving it to the Department of Justice for civil and criminal litigation and to cities, states, the District of Columbia, and U.S. commonwealths and territories for use in administering their laws. The information may also be disclosed to other countries under a treaty, to federal and state agencies to enforce civil and criminal laws, or to federal law enforcement and intelligence agencies to combat terrorism. You must provide your TIN whether or not you are required to file a tax return. Under section 3406, payors must generally withhold a percentage of taxable interest, dividends, and certain other payments to a payee who does not give a TIN to the payor. Certain penalties may also apply for providing false or fraudulent information.

CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

07/27/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Nature Coast Insurance, Inc P.O. Box 1520 Chiefland FL 32644	CONTACT NAME: Kristi Coulter PHONE (A/C, No, Ext): (352) 493-2565 FAX (A/C, No): (352) 493-0402 E-MAIL ADDRESS: kristi@naturecoastinsurance.com														
INSURED Gray Construction Services, Inc. 222 W Wade St. Trenton FL 32693-4149	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">INSURER(S) AFFORDING COVERAGE</th> <th style="text-align: left;">NAIC #</th> </tr> <tr> <td>INSURER A: United Fire & Casualty</td> <td>13021</td> </tr> <tr> <td>INSURER B: Builders Mutual Insurance Company</td> <td>10844</td> </tr> <tr> <td>INSURER C:</td> <td></td> </tr> <tr> <td>INSURER D:</td> <td></td> </tr> <tr> <td>INSURER E:</td> <td></td> </tr> <tr> <td>INSURER F:</td> <td></td> </tr> </table>	INSURER(S) AFFORDING COVERAGE	NAIC #	INSURER A: United Fire & Casualty	13021	INSURER B: Builders Mutual Insurance Company	10844	INSURER C:		INSURER D:		INSURER E:		INSURER F:	
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COVERAGES**CERTIFICATE NUMBER:** CL2672339164**REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. *LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. LIMITS SHOWN ARE INCLUSIVE OF AMOUNTS REQUESTED BY THE CERTIFICATE HOLDER AND MAY NOT REFLECT POLICY LIMIT AMOUNTS IN EXCESS OF THOSE REQUESTED. *Not Applicable in WY

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS		
A	☒ COMMERCIAL GENERAL LIABILITY			10089073776	07/27/2026	07/27/2027	EACH OCCURRENCE	\$ 1,000,000	
	☐ CLAIMS-MADE ☒ OCCUR						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 100,000	
	GEN'L AGGREGATE LIMIT APPLIES PER:							MED EXP (Any one person)	\$ 5,000
	☐ POLICY ☒ PRO-JECT ☐ LOC						PERSONAL & ADV INJURY	\$ 1,000,000	
	OTHER:						GENERAL AGGREGATE	\$ 2,000,000	
							PRODUCTS - COMP/OP AGG	\$ 2,000,000	
								\$	
A	AUTOMOBILE LIABILITY			10003695938	07/27/2026	07/27/2027	COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000	
	☒ ANY AUTO						BODILY INJURY (Per person)	\$	
	☐ OWNED AUTOS ONLY ☐ SCHEDULED AUTOS						BODILY INJURY (Per accident)	\$	
	☐ HIRED AUTOS ONLY ☐ NON-OWNED AUTOS ONLY						PROPERTY DAMAGE (Per accident)	\$	
							PIP	\$ 10,000	
A	☒ UMBRELLA LIAB			10084588333	07/27/2026	07/27/2027	EACH OCCURRENCE	\$ 5,000,000	
	☒ EXCESS LIAB						AGGREGATE	\$ 5,000,000	
	☐ CLAIMS-MADE							\$	
	DED ☐ RETENTION \$ ☐							\$	
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY			WCP 1080458 05	07/27/2026	07/27/2027	☒ PER STATUTE ☒ OTH-ER		
	ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH)	Y / N					E.L. EACH ACCIDENT	\$ 1,000,000	
	If yes, describe under DESCRIPTION OF OPERATIONS below	N	N/A				E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000	
							E.L. DISEASE - POLICY LIMIT	\$ 1,000,000	

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

General Contractor

CERTIFICATE HOLDER**CANCELLATION**

Levy County Board of County Commissioners 310 School Street Bronson FL 32621	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE <i>Corde L. Bryant</i>
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[Previous On List](#) [Next On List](#) [Return to List](#)[Events](#) **No Protected Series** **No Name History**

Detail by Entity Name

Florida Limited Liability Company
GRAY CONSTRUCTION SERVICES, LLC

Filing Information

Document Number	L26000205778
FEI/EIN Number	NONE
Date Filed	04/07/2026
Effective Date	06/30/2001
State	FL
Status	ACTIVE
Last Event	CONVERSION
Event Date Filed	04/07/2026
Event Effective Date	NONE

Principal Address

222 WEST WADE STREET
TRENTON, FL 32693

Mailing Address

222 WEST WADE STREET
TRENTON, FL 32693



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

GRAY, MATTHEW TODD

GRAY CONSTRUCTION SERVICES, LLC
222 WEST WADE STREET
TRENTON FL 32693

LICENSE NUMBER: CGC062854

EXPIRATION DATE: AUGUST 31, 2026

Always verify licenses online at [MyFloridaLicense.com](https://myfloridalicense.com)

ISSUED: 05/27/2026

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.





July 17, 2026

Levy County Board of County Commissioners
310 School Street
Bronson, FL 32621

**RE: *Gray Construction Services, Inc.
Bonding Reference Letter***

To Whom It May Concern,

It has been a privilege for Guignard Company to be the agency handling the Performance and Payment Bond requirements for Gray Construction Services, Inc. since 2003. Bonds are provided through Amerisure Mutual Insurance Company, which has a Best Rating of A, XII, and a Treasury Limit of \$93,196,000 as reported in the 2025 edition of the Federal Register, Circular 570, and is licensed to do business in the State of Florida.

Prudent surety underwriting requires our satisfaction of financial ability, experience, and personnel. Gray Construction Services, Inc. has our complete confidence in all of these areas.

Although maximum limits have not been established, we would favorably consider single projects in the \$50,000,000 range, with an aggregate program in the area of \$100,000,000. Should Gray Construction Services, Inc. be awarded a contract we would be pleased to provide the required bonds subject to our normal underwriting requirements at the time any request is made, including without limitation, prior review and approval of relevant contract documents, bond forms, and confirmation of project financing.

This letter is not an assumption of liability, nor is it a bid bond or performance bond. It is issued only as a bonding reference from us as requested by our client. Any arrangement for surety credit is a matter between Gray Construction Services, Inc. and the surety company. If you have any questions or concerns please contact me at (407) 834-0022, or (888) 220-3780.

Sincerely,

Bryce R. Guignard
President