

# **Attachment A**

**GENERAL FUND  
SUMMARY OF REVENUES AND EXPENDITURES**

	ACTUAL 2020-2021	BUDGET 2021-2022	ESTIMATED 2021-2022	BUDGET 2022-2023
<b>BEGINNING FUND BALANCE</b>	<b>\$ 3,441,167</b>	<b>\$ 4,353,938</b>	<b>\$ 4,353,938</b>	<b>\$ 5,133,689</b>
<b>Revenues</b>				
Ad Valorem Taxes	4,886,127	5,126,931	5,126,931	5,476,000
Sales Taxes	3,210,482	2,913,493	3,047,916	3,719,631
Franchise Fees	900,205	885,567	895,567	911,798
Licenses, Permits, Fees, Fines	3,363,842	3,185,079	3,218,379	1,576,080
Grants	64,425	199,550	234,550	150,000
Other	179,554	1,317,502	1,420,502	500,516
<b>Total Revenues</b>	<b>12,604,636</b>	<b>13,628,122</b>	<b>13,943,845</b>	<b>12,334,025</b>
<b>Other Funding Sources</b>				
ARP Funds	-	316,000	316,000	190,350
Personnel Shared Services	-	-	-	1,762,209
Contractual Shared Services	-	-	-	127,000
Fund Balance	-	360,375	89,014	1,035
<b>Total Other Funding Sources</b>	<b>-</b>	<b>676,375</b>	<b>405,014</b>	<b>2,080,594</b>
<b>TOTAL RESOURCES</b>	<b>\$ 12,604,636</b>	<b>\$ 14,304,497</b>	<b>\$ 14,348,859</b>	<b>\$ 14,414,619</b>
<b>Expenditures</b>				
Personnel Services	7,638,747	8,164,933	8,164,933	9,967,489
Supplies	681,372	792,953	792,953	875,810
Contractual Services	2,454,628	2,798,845	2,798,845	2,624,771
Capital Outlay-Lease Purchase Fire	917,118	1,812,377	1,812,377	86,925
<b>Total Expenditures</b>	<b>11,691,865</b>	<b>13,569,108</b>	<b>13,569,108</b>	<b>13,554,996</b>
<b>Other Financing Uses</b>				
Transfer to Capital	-	-	-	659,000
Transfer Out EDCD to GF	-	-	-	62,884
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>721,884</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 11,691,865</b>	<b>\$ 13,569,108</b>	<b>\$ 13,569,108</b>	<b>\$ 14,276,880</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 4,353,938</b>	<b>\$ 5,089,327</b>	<b>\$ 5,133,689</b>	<b>\$ 5,270,393</b>

**GENERAL FUND  
SCHEDULE OF REVENUES BY SOURCE**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>Ad Valorem Taxes</b>				
Current	4,877,648	5,084,831	5,084,831	5,426,000
Delinquent	1,123	18,400	18,400	25,000
Penalty and Interest	7,356	23,700	23,700	25,000
<b>Total Ad Valorem Taxes</b>	<b>4,886,127</b>	<b>5,126,931</b>	<b>5,126,931</b>	<b>5,476,000</b>
<b>Sales Taxes</b>				
City Sales Tax	2,834,232	2,565,577	2,700,000	3,271,631
Alcoholic Beverage Sales Tax	22,015	28,500	28,500	34,000
Economic Development Sales Tax	354,235	319,416	319,416	399,000
Vehicle Inventory Tax				15,000
<b>Total Sales Taxes</b>	<b>3,210,482</b>	<b>2,913,493</b>	<b>3,047,916</b>	<b>3,719,631</b>
<b>Franchise Fees</b>				
City Public Service	705,672	689,211	689,211	700,000
Telecommunication Fees	14,962	11,514	11,514	11,000
Node Pole Rental	1,000	1,000	1,000	1,000
ROW Fees	-	-	-	6,000
San Antonio Water System	1,298	1,298	1,298	1,298
Sanitation	35,381	51,000	51,000	55,000
PEG Fees	22,816	-	10,000	10,000
Franchise Fees	116,016	129,000	129,000	125,000
Grey Forest Utilities	3,060	2,544	2,544	2,500
<b>Total Franchise Fees</b>	<b>900,205</b>	<b>885,567</b>	<b>895,567</b>	<b>911,798</b>
<b>Licenses, Fees and Fines</b>				
Building Department	175,253	272,000	272,000	450,000
Contractor's Registration	6,000	6,700	-	-
Renter's Registration	1,430	-	-	-
Animal Licenses and Tags	-	250	250	-
Animal Control Fees	-	100	100	500
Property Room Fee	1,750	1,050	1,050	1,500
Property Room Auctions	651	400	400	3,000
Special and Solicitors	-	2,100	2,100	1,000
Zoning and Board of Adjustment	15,525	5,800	5,800	3,000
Subdivision Platting Fees	400	-	-	-
Occupation, Liquor, and Food	39,200	-	-	-
Warrant Fees	1,022	-	40,000	55,000
Municipal Court Fines	444,587	457,000	457,000	450,000
Red Light Camera Fines	1,954,809	1,878,594	1,878,594	-
<b>Red Light Camera Late Fees</b>	<b>186,467</b>	<b>155,000</b>	<b>155,000</b>	<b>-</b>
<b>Impound Lot Fees</b>	<b>84,835</b>	<b>50,000</b>	<b>50,000</b>	<b>60,000</b>

**GENERAL FUND  
SCHEDULE OF REVENUES BY SOURCE**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>Impound Lot Auctions</b>	<b>85,471</b>	<b>41,585</b>	<b>41,585</b>	<b>71,080</b>
Recreation Fee	17,633	20,000	20,000	31,000
Fire Inspection Fees	-	100	100	-
Garage Sale Permit Fees	270	200	200	-
EMS Fees	348,278	294,000	294,000	450,000
Book Fines	262	200	200	-
<b>Total Licenses, Fees and Fines</b>	<b>3,363,842</b>	<b>3,185,079</b>	<b>3,218,379</b>	<b>1,576,080</b>
<b>Grants</b>				
PD Grants	-	-	-	25,000
Fire Grants	-	-	-	50,000
Library Grants	-	-	35,000	75,000
EMS/Trauma System	-	3,130	3,130	-
Criminal Justice Grant	64,425	-	-	-
American Rescue Plan	-	196,420	196,420	-
<b>Total Grants</b>	<b>64,425</b>	<b>199,550</b>	<b>234,550</b>	<b>150,000</b>
<b>Other</b>				
<b>Interest Income</b>	<b>2,451</b>	<b>6,000</b>	<b>6,000</b>	<b>50,400</b>
<b>EDCD Interest</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,500</b>
Sprint Tower Lease	15,972	15,972	15,972	15,972
Pool Revenue	58,105	20,000	20,000	50,000
Credit Card Processing Fees	38,435	39,700	39,700	51,000
<b>Parks Bucks Program</b>	<b>772</b>	<b>779</b>	<b>779</b>	<b>744</b>
Miscellaneous	35,184	47,000	150,000	100,000
Library Non Resident Users	2,020	1,000	1,000	2,500
Library Memorial Donations	264	300	300	100
EDCD Miscellaneous Revenue	1,795	-	-	-
Sale of Surplus Property	-	10,000	10,000	10,000
Towing Contract	390	3,000	3,000	500
Special Events	11,000	39,000	39,000	50,000
Blue Santa	7,931	4,009	4,009	4,200
CARES Act Reimbursement	-	-	-	-
Café Lease	5,235	4,800	4,800	9,600
ASSPP	-	100,000	100,000	100,000
DEA Reimbursement	-	-	-	50,000
TXDOT Reimbursement	-	975,942	975,942	-
Insurance Proceeds	-	50,000	50,000	-
<b>Total Other</b>	<b>179,554</b>	<b>1,317,502</b>	<b>1,420,502</b>	<b>500,516</b>
<b>TOTAL REVENUES</b>	<b>\$ 12,604,636</b>	<b>\$ 13,628,122</b>	<b>\$ 13,943,845</b>	<b>\$ 12,334,025</b>

**GENERAL FUND  
SCHEDULE OF EXPENDITURES BY DEPARTMENT**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
Municipal Court	180,018	178,937	178,937	419,048
Finance	152,514	174,408	174,408	407,845
City Manager & Council	740,616	1,111,060	1,111,060	1,329,819
Information Technology	-	-	-	315,183
Public Safety	2,598,795	2,660,609	2,660,609	3,311,063
Traffic Safety	612,628	566,216	566,216	-
Red Light Camera	1,974,865	2,017,753	2,017,753	-
Impound Lot	156,865	114,859	114,859	113,594
Fire	3,381,281	3,764,098	3,764,098	3,623,269
Public Works	1,813,429	1,425,313	1,425,313	2,232,694
Planning & Zoning	457,575	416,608	416,608	515,533
Economic Development	200,485	348,676	348,676	292,549
Special Events	70,839	144,380	144,380	140,350
Parks & Recreation	512,252	1,758,421	1,758,421	281,400
Library	422,309	483,737	483,737	572,648
<b>TOTAL EXPENDITURES</b>	<b>\$ 13,274,471</b>	<b>\$ 15,165,075</b>	<b>\$ 15,165,075</b>	<b>\$ 13,554,996</b>

**COURT  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	23,229	24,069	24,069	194,610
Retirement Plan	4,096	4,489	4,489	36,937
Group Insurance	3,815	4,200	4,200	33,187
Worker Compensation	-	290	290	345
Liability Insurance	2,957	3,217	3,217	-
Social Security	1,907	1,883	1,883	14,888
Longevity Pay	443	544	544	2,107
<b>Total Personnel Services</b>	<b>36,447</b>	<b>38,692</b>	<b>38,692</b>	<b>282,073</b>
<b>SUPPLIES</b>				
Office Supplies	2,078	1,500	1,500	1,500
Operating Supplies	6,040	11,690	11,690	10,200
Repairs & Maintenance - Internal	-	250	250	250
Misc. Supplies	810	750	750	1,750
<b>Total Supplies</b>	<b>8,928</b>	<b>14,190</b>	<b>14,190</b>	<b>13,700</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	65,635	74,000	74,000	68,200
Contractual Services	34,001	13,000	13,000	-
Utilities - Gas, Water, Electric	13,352	12,000	12,000	-
Printing	563	2,000	2,000	2,000
Advertising	65	600	600	600
Travel	646	1,000	1,000	2,000
Membership, Dues & Licenses	291	240	240	275
Subscriptions to Publications	-	215	215	200
Credit Card Processing Fee	20,090	23,000	23,000	50,000
<b>Total Contractual Services</b>	<b>134,643</b>	<b>126,055</b>	<b>126,055</b>	<b>123,275</b>
<b>TOTAL EXPENSES</b>	<b>\$ 180,018</b>	<b>\$ 178,937</b>	<b>\$ 178,937</b>	<b>\$ 419,048</b>

**FINANCE  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	57,349	64,178	64,178	237,760
Retirement Plan	8,078	11,712	11,712	45,127
Group Insurance	4,117	6,391	6,391	24,890
Worker Compensation	-	465	465	421
Liability Insurance	-	4,388	4,388	-
Social Security	4,479	4,913	4,913	18,189
Longevity Pay	1,189	46	46	3,056
<b>Total Personnel Services</b>	<b>75,212</b>	<b>92,093</b>	<b>92,093</b>	<b>329,442</b>
<b>SUPPLIES</b>				
Office Supplies	1,692	1,500	1,500	1,500
Operating Supplies	1,146	1,000	1,000	1,000
Misc. Supplies	12	-	-	-
<b>Total Supplies</b>	<b>2,850</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	59,663	65,190	65,190	47,000
Utilities - Telephone	-	25	25	-
Utilities - Gas, Water, Electric	12,780	13,000	13,000	-
Printing	24	300	300	250
Advertising	1,600	500	500	500
Travel	-	500	500	5,000
Membership, Dues & Licenses	385	300	300	3,000
Liability Insurance	-	-	-	20,152
<b>Total Contractual Services</b>	<b>74,452</b>	<b>79,815</b>	<b>79,815</b>	<b>75,902</b>
<b>TOTAL EXPENSES</b>	<b>\$ 152,514</b>	<b>\$ 174,408</b>	<b>\$ 174,408</b>	<b>\$ 407,845</b>

**CITY MANAGER & COUNCIL  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	265,874	259,162	259,162	393,910
Retirement Plan	51,027	49,459	49,459	80,463
Group Insurance	21,224	21,111	21,111	33,187
Worker Compensation	-	2,911	2,911	751
Liability Insurance	21,143	22,999	22,999	-
Unemployment Compensation	1,022	-	-	-
Social Security	19,916	20,747	20,747	32,431
Car Allowance	346	-	-	6,000
ARP Premium Pay	-	150,000	150,000	-
Other Benefits	7,569	9,776	9,776	24,026
Special Pay	23	-	-	-
Longevity Pay	2,666	2,271	2,271	5,084
<b>Total Personnel Services</b>	<b>390,810</b>	<b>538,436</b>	<b>538,436</b>	<b>575,851</b>
<b>SUPPLIES</b>				
Operating Supplies	14,207	30,640	30,640	30,640
Repairs & Maintenance - Internal	1,128	3,000	3,000	4,500
Misc. Supplies	2,682	-	-	-
Employee Award Program	1,300	1,500	1,500	3,300
Coronavirus Expenses	747	-	-	-
<b>Total Supplies</b>	<b>20,064</b>	<b>35,140</b>	<b>35,140</b>	<b>38,440</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	67,113	69,669	69,669	29,142
Contractual Services	180,786	245,159	245,159	214,920
Utilities - Telephone	19,034	20,400	20,400	80,000
Utilities - Gas, Water, Electric	13,399	12,300	12,300	280,000
Printing	34,211	46,740	46,740	45,000
Advertising	2,090	9,150	9,150	9,150
Repairs and Maintenance - External	775	800	800	-
Travel	6,734	35,000	35,000	35,000
Membership, Dues & Licenses	5,373	9,571	9,571	10,709
Subscriptions to Publications	227	1,795	1,795	1,795
Liability Insurance	-	-	-	9,811
American Rescue Plan	-	5,900	5,900	-
<b>Total Contractual Services</b>	<b>329,742</b>	<b>456,484</b>	<b>456,484</b>	<b>715,527</b>
<b>CAPITAL OUTLAY</b>				
Other Machinery & Equipment	-	81,000	81,000	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>81,000</b>	<b>81,000</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 740,616</b>	<b>\$ 1,111,060</b>	<b>\$ 1,111,060</b>	<b>\$ 1,329,819</b>



**INFORMATION TECHNOLOGY  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	-	-	-	94,333
Retirement Plan	-	-	-	17,904
Group Insurance	-	-	-	8,297
Worker Compensation	-	-	-	167
Social Security	-	-	-	7,217
Longevity Pay	-	-	-	40
<b>Total Personnel Services</b>	-	-	-	<b>127,958</b>
<b>SUPPLIES</b>				
Office Supplies	-	-	-	1,000
Repairs & Maintenance - Internal	-	-	-	5,000
<b>Total Supplies</b>	-	-	-	<b>6,000</b>
<b>CONTRACTUAL</b>				
Municipal Court	-	-	-	20,000
Finance	-	-	-	20,000
City Manager	-	-	-	117,825
Information Technology	-	-	-	400
Planning & Zoning	-	-	-	3,000
Water	-	-	-	10,000
Red Light Camera	-	-	-	10,000
<b>Total Contractual Services</b>	-	-	-	<b>181,225</b>
<b>TOTAL EXPENSES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 315,183</b>

**POLICE  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	1,484,964	1,484,154	1,484,154	1,928,934
Retirement Plan	303,417	308,743	308,743	400,336
Group Insurance	155,039	220,035	220,035	257,201
Worker Compensation	42,233	46,179	46,179	48,061
Liability Insurance	27,377	29,780	29,780	-
Unemployment Compensation	3,194	-	-	-
Overtime	92,463	95,000	95,000	95,000
Social Security	128,120	129,515	129,515	161,358
Clothing Allowance	20,138	17,500	17,500	21,000
Standby	12,960	12,480	12,480	-
Special Pay	74,230	80,833	80,833	4,030
Certification Pay	-	-	-	60,288
Longevity Pay	27,627	20,535	20,535	18,740
<b>Total Personnel Services</b>	<b>2,371,762</b>	<b>2,444,754</b>	<b>2,444,754</b>	<b>2,994,947</b>
<b>SUPPLIES</b>				
Office Supplies	1,885	2,300	2,300	5,000
Operating Supplies	78,599	60,000	60,000	72,000
Misc. Supplies	29,770	30,000	30,000	33,500
Blue Santa	3,607	4,009	4,009	4,200
<b>Total Supplies</b>	<b>113,861</b>	<b>96,309</b>	<b>96,309</b>	<b>114,700</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	14,931	14,968	14,968	15,000
Contractual Services	46,343	52,878	52,878	54,000
Utilities - Telephone	8,423	5,000	5,000	-
Utilities - Gas, Water, Electric	12,780	10,300	10,300	-
Printing	787	2,500	2,500	2,500
Repairs and Maintenance - External	26,252	30,000	30,000	32,000
Travel	2,372	2,000	2,000	2,500
Membership, Dues & Licenses	1,284	1,400	1,400	1,500
Subscriptions to Publications	-	500	500	500
Grant Expense	-	-	-	25,000
Liability Insurance	-	-	-	68,415
<b>Total Contractual Services</b>	<b>113,172</b>	<b>119,546</b>	<b>119,546</b>	<b>201,415</b>
<b>TOTAL EXPENSES</b>	<b>\$ 2,598,795</b>	<b>\$ 2,660,609</b>	<b>\$ 2,660,609</b>	<b>\$ 3,311,063</b>

**TRAFFIC SAFETY  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	-	-	-	-
Retirement Plan	-	-	-	-
Group Insurance	-	-	-	-
Worker Compensation	-	-	-	-
Overtime	-	-	-	-
Social Security	-	-	-	-
Clothing Allowance	-	-	-	-
Standby	-	-	-	-
Special Pay	-	-	-	-
Longevity Pay	-	-	-	-
<b>Total Personnel Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SUPPLIES</b>				
Office Supplies	-	-	-	-
Operating Supplies	-	-	-	-
Misc. Supplies	-	-	-	-
<b>Total Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	-	-	-	-
Operating Supplies	-	-	-	-
Utilities - Telephone	-	-	-	-
Repairs and Maintenance - External	-	-	-	-
Travel	-	-	-	-
<b>Total Contractual Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>				
Vehicles	-	-	-	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**IMPOUND LOT  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	91,258	63,805	63,805	61,892
Retirement Plan	21,051	13,810	13,810	13,089
Group Insurance	16,570	9,130	9,130	8,297
Worker Compensation	-	-	-	1,588
Social Security	7,617	5,793	5,793	5,276
Clothing Allowance	-	700	700	700
Standby	-	3,120	3,120	-
Special Pay	6,370	3,250	3,250	3,120
Certification Pay	-	-	-	3,250
Longevity Pay	4,844	4,851	4,851	4,983
<b>Total Personnel Services</b>	<b>147,710</b>	<b>104,459</b>	<b>104,459</b>	<b>102,194</b>
<b>SUPPLIES</b>				
Office Supplies	144	400	400	1,900
Operating Supplies	532	-	-	-
Misc. Supplies	1,053	1,500	1,500	-
<b>Total Supplies</b>	<b>1,729</b>	<b>1,900</b>	<b>1,900</b>	<b>1,900</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	395	1,500	1,500	1,500
Contractual Services	5,431	4,000	4,000	5,000
Advertising	1,600	3,000	3,000	3,000
<b>Total Contractual Services</b>	<b>7,426</b>	<b>8,500</b>	<b>8,500</b>	<b>9,500</b>
<b>CAPITAL OUTLAY</b>				
Office Equipment			-	-
Vehicles			-	-
Other Machinery & Equipment			-	-
Land			-	-
Improvements			-	-
<b>Total Capital Outlay</b>			<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 156,865</b>	<b>\$ 114,859</b>	<b>\$ 114,859</b>	<b>\$ 113,594</b>

## FIRE EXPENSES

	ACTUAL 2020-2021	BUDGET 2021-2022	ESTIMATED 2021-2022	BUDGET 2022-2023
<b>PERSONNEL SERVICES</b>				
Salaries	1,633,994	1,731,567	1,731,567	1,862,590
Retirement Plan	346,861	369,999	369,999	406,280
Group Insurance	227,127	255,642	255,642	224,014
Worker Compensation	28,151	34,981	34,981	55,669
Liability Insurance	38,327	37,304	37,304	-
Physical Examinations	11,786	12,000	12,000	16,000
Unemployment Compensation	1,022	-	-	-
Overtime	184,282	139,071	139,071	140,000
Social Security	142,547	156,710	156,710	163,754
Clothing Allowance	17,611	19,600	19,600	18,900
Other Benefits	1,300	1,300	1,300	-
Special Pay	119,780	128,700	128,700	-
Step Up Pay	-	5,300	5,300	-
Certification Pay	-	-	-	119,080
Longevity Pay	20,199	22,964	22,964	19,877
<b>Total Personnel Services</b>	<b>2,772,987</b>	<b>2,915,138</b>	<b>2,915,138</b>	<b>3,026,163</b>
<b>SUPPLIES</b>				
Office Supplies	3,755	15,500	15,500	13,000
Operating Supplies	40,144	119,000	119,000	110,000
Repairs & Maintenance - Internal	7,405	10,000	10,000	10,000
Misc. Supplies	(2,217)	-	-	-
EMS Supplies	89,303	21,200	21,200	84,000
American Rescue Plan	-	55,000	55,000	-
<b>Total Supplies</b>	<b>138,390</b>	<b>220,700</b>	<b>220,700</b>	<b>217,000</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	36,874	4,900	4,900	4,900
Contractual Services	16,810	57,224	57,224	57,225
Utilities - Telephone	8,474	9,000	9,000	-
Utilities - Gas, Water, Electric	26,210	23,600	23,600	-
Printing	253	300	300	300
Advertising	399	3,200	3,200	3,200
Repairs and Maintenance - External	98,192	135,200	135,200	120,000
Travel	12,655	21,000	21,000	22,100
Membership, Dues & Licenses	4,990	9,350	9,350	10,500
Subscriptions to Publications	-	4,111	4,111	4,800
Grant Expense	-	-	-	50,000
Liability Insurance	-	-	-	20,155
<b>Total Contractual Services</b>	<b>204,857</b>	<b>267,885</b>	<b>267,885</b>	<b>293,180</b>
<b>CAPITAL OUTLAY</b>				
Vehicles	238,403	140,000	140,000	-
Lease Purchase	-	-	-	86,925
Other Machinery & Equipment	-	75,375	75,375	-
Improvements	26,644	-	-	-
American Rescue Plan	-	145,000	145,000	-
<b>Total Capital Outlay</b>	<b>265,047</b>	<b>360,375</b>	<b>360,375</b>	<b>86,925</b>
<b>TOTAL EXPENSES</b>	<b>\$ 3,381,281</b>	<b>\$ 3,764,098</b>	<b>\$ 3,764,098</b>	<b>\$ 3,623,269</b>

**PUBLIC WORKS  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	532,181	532,561	532,561	1,078,494
Retirement Plan	99,077	102,502	102,502	218,042
Group Insurance	93,487	107,735	107,735	165,936
Worker Compensation	34,212	41,951	41,951	23,903
Liability Insurance	20,962	22,802	22,802	-
Overtime	6,184	10,000	10,000	60,000
Social Security	41,611	42,999	42,999	87,883
Special Pay	6,961	7,072	7,072	-
Certification Pay	-	-	-	9,360
Longevity Pay	11,443	12,441	12,441	14,242
<b>Total Personnel Services</b>	<b>846,118</b>	<b>880,063</b>	<b>880,063</b>	<b>1,657,861</b>
<b>SUPPLIES</b>				
Office Supplies	1,470	6,000	6,000	15,000
Operating Supplies	89,406	69,750	69,750	90,000
Repairs & Maintenance - Internal	105,841	58,314	58,314	58,315
Misc. Supplies	74,184	35,000	35,000	35,000
<b>Total Supplies</b>	<b>270,901</b>	<b>169,064</b>	<b>169,064</b>	<b>198,315</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	110,137	66,440	66,440	146,440
Contractual Services	34,156	67,062	67,062	71,917
Utilities - Telephone	3,704	3,500	3,500	-
Utilities - Gas, Water, Electric	70,376	70,000	70,000	-
Printing	1,306	3,000	3,000	6,000
Advertising	-	4,000	4,000	5,000
Repairs and Maintenance - External	43,186	134,954	134,954	50,000
Single Audit	-	-	-	4,500
Equipment Rental	13,075	13,000	13,000	13,000
Travel	955	11,000	11,000	15,000
Membership, Dues & Licenses	1,196	3,230	3,230	3,230
Liability Insurance	-	-	-	61,433
<b>Total Contractual Services</b>	<b>278,091</b>	<b>376,186</b>	<b>376,186</b>	<b>376,520</b>
<b>CAPITAL OUTLAY</b>				
Other Machinery & Equipment	37,714	-	-	-
Improvements	380,605	-	-	-
<b>Total Capital Outlay</b>	<b>418,319</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 1,813,429</b>	<b>\$ 1,425,313</b>	<b>\$ 1,425,313</b>	<b>\$ 2,232,694</b>

**PLANNING & ZONING  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	169,218	146,014	146,014	198,674
Retirement Plan	30,301	26,829	26,829	37,708
Group Insurance	27,683	22,825	22,825	24,890
Worker Compensation	-	1,652	1,652	352
Liability Insurance	7,246	7,882	7,882	-
Social Security	12,757	11,254	11,254	15,199
Other Benefits	767	-	-	-
Longevity Pay	388	1,102	1,102	80
<b>Total Personnel Services</b>	<b>248,360</b>	<b>217,558</b>	<b>217,558</b>	<b>276,904</b>
<b>SUPPLIES</b>				
Office Supplies	729	500	500	1,030
Operating Supplies	3,763	3,000	3,000	2,750
Repairs & Maintenance - Internal	-	500	500	500
Misc. Supplies	-	500	500	1,000
<b>Total Supplies</b>	<b>4,492</b>	<b>4,500</b>	<b>4,500</b>	<b>5,280</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	182,701	118,150	118,150	171,150
Contractual Services	4,098	52,000	52,000	50,400
Utilities - Telephone	1,134	900	900	-
Utilities - Gas, Water, Electric	14,508	12,000	12,000	-
Printing	24	1,500	1,500	1,500
Advertising	1,199	2,000	2,000	2,300
Travel	-	7,000	7,000	7,000
Membership, Dues & Licenses	1,059	1,000	1,000	1,000
<b>Total Contractual Services</b>	<b>204,723</b>	<b>194,550</b>	<b>194,550</b>	<b>233,350</b>
<b>TOTAL EXPENSES</b>	<b>\$ 457,575</b>	<b>\$ 416,608</b>	<b>\$ 416,608</b>	<b>\$ 515,533</b>

**ECONOMIC & COMMUNITY DEVELOPMENT  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	99,312	146,088	146,088	110,972
Retirement Plan	18,054	28,349	28,349	21,063
Group Insurance	4,300	13,807	13,807	10,371
Worker Compensation		288	288	197
Liability Insurance	482	524	524	-
Social Security	7,303	11,892	11,892	8,489
Car Allowance	346	-	-	-
Other Benefits	6,802	9,126	9,126	-
Longevity Pay	198	239	239	300
Shared Services	-	-	-	-
<b>Total Personnel Services</b>	<b>136,797</b>	<b>210,313</b>	<b>210,313</b>	<b>151,392</b>
<b>SUPPLIES</b>				
Office Supplies	479	620	620	650
Operating Supplies	7,439	10,070	10,070	12,625
<b>Total Supplies</b>	<b>7,918</b>	<b>10,690</b>	<b>10,690</b>	<b>13,275</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	48	4,000	4,000	4,500
Contractual Services	23,935	19,135	19,135	19,135
Utilities - Telephone	-	650	650	-
Utilities - Gas, Water, Electric	60	-	-	-
Advertising		1,500	1,500	1,500
Travel	100	3,485	3,485	5,000
Membership, Dues & Licenses	980	1,260	1,260	1,422
Subscriptions to Publications	115	100	100	100
Project Funding	30,532	67,543	67,543	65,000
4th of July Funding		30,000	30,000	30,000
Liability Insurance	-	-	-	1,225
<b>Total Contractual Services</b>	<b>55,770</b>	<b>127,673</b>	<b>127,673</b>	<b>127,882</b>
<b>CAPITAL OUTLAY</b>				
Office Equipment			-	-
Vehicles			-	-
Other Machinery & Equipment			-	-
Land			-	-
Improvements			-	-
American Rescue Plan				
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 200,485</b>	<b>\$ 348,676</b>	<b>\$ 348,676</b>	<b>\$ 292,549</b>



**SPECIAL EVENTS  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Retirement Plan	5,586	3,576	3,576	500
Overtime	31,288	19,000	19,000	18,000
Social Security	2,320	1,454	1,454	1,500
<b>Total Personnel Services</b>	<b>39,194</b>	<b>24,030</b>	<b>24,030</b>	<b>20,000</b>
<b>SUPPLIES</b>				
Advertising	-	3,000	3,000	3,000
Concerts	931	1,800	1,800	-
Fourth of July	25,717	80,000	80,000	80,000
Christmas Tree Lighting	1,584	2,850	2,850	2,850
Earthwise Living Day	1,948	2,700	2,700	2,700
Soap Box Derby	-	28,000	28,000	-
Concert in the Park	-	-	-	29,800
Movies in the Park	1,465	2,000	2,000	2,000
<b>Total Supplies</b>	<b>31,645</b>	<b>120,350</b>	<b>120,350</b>	<b>120,350</b>
<b>TOTAL EXPENSES</b>	<b>\$ 70,839</b>	<b>\$ 144,380</b>	<b>\$ 144,380</b>	<b>\$ 140,350</b>

**PARKS & REC  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	25,520	51,371	51,371	-
Retirement Plan	4,411	9,475	9,475	-
Group Insurance	5,193	13,695	13,695	-
Worker Compensation	-	1,987	1,987	-
Liability Insurance	3,739	4,068	4,068	-
Social Security	1,809	3,982	3,982	-
Special Pay	247	585	585	-
Longevity Pay	113	101	101	-
<b>Total Personnel Services</b>	<b>41,032</b>	<b>85,264</b>	<b>85,264</b>	<b>-</b>
<b>SUPPLIES</b>				
Operating Supplies	21,612	30,500	30,500	45,000
Repairs & Maintenance - Internal	20,585	40,000	40,000	47,100
Misc. Supplies	10,533	20,000	20,000	12,000
<b>Total Supplies</b>	<b>52,730</b>	<b>90,500</b>	<b>90,500</b>	<b>104,100</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	25,226	8,700	8,700	8,700
Contractual Services	108,810	120,000	120,000	125,000
Utilities - Telephone	2,322	2,400	2,400	-
Utilities - Gas, Water, Electric	31,951	40,000	40,000	-
Printing	-	5,000	5,000	5,000
Advertising	-	8,500	8,500	8,500
Repairs and Maintenance - External	37,099	25,000	25,000	25,000
Travel	-	2,000	2,000	2,000
Membership, Dues & Licenses	-	55	55	55
Liability Insurance	-	-	-	3,045
<b>Total Contractual Services</b>	<b>205,408</b>	<b>211,655</b>	<b>211,655</b>	<b>177,300</b>
<b>CAPITAL OUTLAY</b>				
Improvements	213,082	1,371,002	1,371,002	-
<b>Total Capital Outlay</b>	<b>213,082</b>	<b>1,371,002</b>	<b>1,371,002</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 512,252</b>	<b>\$ 1,758,421</b>	<b>\$ 1,758,421</b>	<b>\$ 281,400</b>

**LIBRARY  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	252,332	262,534	262,534	297,516
Retirement Plan	39,476	48,403	48,403	56,468
Group Insurance	24,871	36,520	36,520	41,484
Worker Compensation	-	691	691	707
Liability Insurance	4,426	4,815	4,815	-
Social Security	19,239	20,304	20,304	22,760
Longevity Pay	2,528	2,884	2,884	3,768
<b>Total Personnel Services</b>	<b>342,872</b>	<b>376,151</b>	<b>376,151</b>	<b>422,703</b>
<b>SUPPLIES</b>				
Office Supplies	2,519	2,500	2,500	2,700
Operating Supplies	1,838	1,800	1,800	2,350
Repairs & Maintenance - Internal	-	800	800	800
Misc. Supplies	7,235	10,000	10,000	11,800
Library Supplies	16,878	21,500	21,500	21,600
Gifts and Memorials	39	1,000	1,000	1,000
<b>Total Supplies</b>	<b>28,509</b>	<b>37,600</b>	<b>37,600</b>	<b>40,250</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	892	1,142	1,142	1,150
Contractual Services	8,510	12,674	12,674	19,550
Utilities - Telephone	2,556	2,600	2,600	-
Utilities - Gas, Water, Electric	12,759	13,300	13,300	-
Printing	97	500	500	500
Repairs and Maintenance - External	1,408	29,000	29,000	3,000
Travel	496	1,250	1,250	1,500
Membership, Dues & Licenses	1,794	2,000	2,000	2,750
Subscriptions to Publications	1,746	2,000	2,000	2,000
Liability Insurance	-	-	-	4,245
Grant Expenses	-	-	-	75,000
American Rescue Plan	-	5,520	5,520	-
<b>Total Contractual Services</b>	<b>30,258</b>	<b>69,986</b>	<b>69,986</b>	<b>109,695</b>
<b>CAPITAL OUTLAY</b>				
Improvements	20,670	-	-	-
<b>Total Capital Outlay</b>	<b>20,670</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 422,309</b>	<b>\$ 483,737</b>	<b>\$ 483,737</b>	<b>\$ 572,648</b>

**IMPOUND LOT  
SUMMARY OF REVENUES AND EXPENSES**

	ACTUAL 2020-2021	BUDGET 2021-2022	ESTIMATED 2021-2022	BUDGET 2022-2023
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
<b>Revenues</b>				
Impound Lot Fees	-	-	-	-
Impound Lot Auctions	-	-	-	-
Interest	-	-	-	-
<b>Total Revenue</b>	-	-	-	-
<b>Other Funding Sources</b>				
ARP Funds				-
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	-	-	-	-
<b>TOTAL RESOURCES</b>	\$ -	\$ -	\$ -	\$ -
<b>Expenditures</b>				
Personnel Services	-	-	-	-
Supplies	-	-	-	-
Contractual Services	-	-	-	-
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-
<b>Other Financing Uses</b>				
Transfer to Capital	-	-	-	-
<b>Total Other Financing Uses</b>	-	-	-	-
<b>TOTAL EXPENDITURES</b>	\$ -	\$ -	\$ -	\$ -
<b>ENDING FUND BALANCE</b>		\$ -	\$ -	\$ -

**IMPOUND LOT  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	-	-	-	-
Retirement Plan	-	-	-	-
Group Insurance	-	-	-	-
Worker Compensation	-	-	-	-
Social Security	-	-	-	-
Clothing Allowance	-	-	-	-
Standby	-	-	-	-
Special Pay	-	-	-	-
Certification Pay	-	-	-	-
Longevity Pay	-	-	-	-
<b>Total Personnel Services</b>	-	-	-	-
<b>SUPPLIES</b>				
Office Supplies	-	-	-	-
Operating Supplies	-	-	-	-
Misc. Supplies	-	-	-	-
<b>Total Supplies</b>	-	-	-	-
<b>CONTRACTUAL SERVICES</b>				
Professional Services	-	-	-	-
Contractual Services	-	-	-	-
Advertising	-	-	-	-
<b>Total Contractual Services</b>	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**ECONOMIC & COMMUNITY DEVELOPMENT  
SUMMARY OF REVENUES AND EXPENSES**

	ACTUAL 2020-2021	BUDGET 2021-2022	ESTIMATED 2021-2022	BUDGET 2022-2023
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
<b>Revenues</b>				
Economic Development Sales tax	-	-	-	-
Interest	-	-	-	-
<b>Total Revenue</b>	-	-	-	-
<b>Other Funding Sources</b>				
ARP Funds				-
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	-	-	-	-
<b>TOTAL RESOURCES</b>	\$ -	\$ -	\$ -	\$ -
<b>Expenditures</b>				
Personnel Services				-
Supplies				-
Contractual Services				-
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-
<b>Other Financing Uses</b>				
Shared Service				
To General Fund	-	-	-	-
<b>Total Other Financing Uses</b>	-	-	-	-
<b>TOTAL EXPENDITURES</b>	\$ -	\$ -	\$ -	\$ -
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -

**ECONOMIC & COMMUNITY DEVELOPMENT  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	-	-	-	-
Retirement Plan	-	-	-	-
Group Insurance	-	-	-	-
Worker Compensation	-	-	-	-
Liability Insurance	-	-	-	-
Social Security	-	-	-	-
Car Allowance	-	-	-	-
Other Benefits	-	-	-	-
Longevity Pay	-	-	-	-
Shared Services	-	-	-	-
<b>Total Personnel Services</b>	-	-	-	-
<b>SUPPLIES</b>				
Office Supplies	-	-	-	-
Operating Supplies	-	-	-	-
<b>Total Supplies</b>	-	-	-	-
<b>CONTRACTUAL SERVICES</b>				
Professional Services	-	-	-	-
Contractual Services	-	-	-	-
Utilities - Telephone	-	-	-	-
Utilities - Gas, Water, Electric	-	-	-	-
Advertising	-	-	-	-
Travel	-	-	-	-
Membership, Dues & Licenses	-	-	-	-
Subscriptions to Publications	-	-	-	-
Project Funding	-	-	-	-
4th of July Funding	-	-	-	-
Liability Insurance	-	-	-	-
<b>Total Contractual Services</b>	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**TREE MITIGATION AND REPLACEMENT  
SUMMARY OF REVENUES AND EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>BEGINNING FUND BALANCE</b>	<b>\$ 25,875</b>	<b>\$ 25,875</b>	<b>\$ 25,875</b>	<b>\$ 25,875</b>
<b>Revenues</b>				
Mitigation Fees	-	-	-	-
Interest	-	-	-	-
<b>Total Revenue</b>	-	-	-	-
<b>Other Funding Sources</b>				
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	-	-	-	-
<b>TOTAL RESOURCES</b>	-	-	-	-
<b>Expenditures</b>				
Personnel Services	-	-	-	-
Supplies	-	-	-	-
Contractual Services	-	-	-	-
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-
<b>TOTAL EXPENDITURES</b>	-	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 25,875</b>	<b>\$ 25,875</b>	<b>\$ 25,875</b>	<b>\$ 25,875</b>



**WATER, SEWER AND STORMWATER  
SUMMARY OF REVENUES AND EXPENDITURES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATE</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>OPERATING REVENUES</b>				
Water Sales	\$ 2,001,173	\$ 2,019,066	\$ 2,019,066	\$ 2,013,433
Sewer Sales	2,559,463	2,404,335	2,404,335	2,486,600
Storm Water Fees	467,229	419,338	419,338	592,388
Customer Penalties	59,464	49,716	49,716	50,000
Tapping Fees	-	15,000	15,000	-
Connection & Platting	8,040	4,600	4,600	12,750
<b>TOTAL OPERATING REVENUES</b>	<b>5,095,369</b>	<b>4,912,055</b>	<b>4,912,055</b>	<b>5,155,171</b>
<b>OPERATING EXPENSES</b>				
General & Administrative	862,868	955,248	955,248	-
Water System	1,159,803	764,152	764,152	1,002,017
Sewer System	1,853,308	2,065,328	2,065,328	2,204,520
Storm Water	198,667	236,682	236,682	189,079
Depreciation	314,564	-	-	-
<b>TOTAL OPERATING EXPENSES</b>	<b>4,389,210</b>	<b>4,021,410</b>	<b>4,021,410</b>	<b>3,395,616</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>706,159</b>	<b>890,645</b>	<b>890,645</b>	<b>1,759,555</b>
<b>NON-OPERATING REVENUES (EXPENSES)</b>				
Interest Income and Other	53,905	4,500	4,500	6,200
Transfers In-ARPA	-	240,000	240,000	<b>19,191</b>
Transfer In-Fund Balance	-	-	-	633,920
Bexar County Seneca Dainigage Reimbursement	-	3,459,622	3,459,622	-
Non-Operating Transfer Out-Debt Service	-	(105,113)	(105,113)	(107,863)
Transfer Out Shared Sevices	-	-	-	(1,426,604)
Interest Expense	(58,483)	-	-	-
<b>TOTAL NON-OPERATING REVENUES (EXPENSES)</b>	<b>(4,578)</b>	<b>3,599,009</b>	<b>3,599,009</b>	<b>(875,156)</b>
<b>NET INCOME (LOSS)</b>	<b>701,581</b>	<b>4,489,654</b>	<b>4,489,654</b>	<b>884,399</b>
<b>CHANGES IN WORKING CAPITAL</b>				
<b>NET INCOME (LOSS)</b>	<b>701,581</b>	<b>4,489,654</b>	<b>4,489,654</b>	<b>884,399</b>
<b>SOURCES (USES) OF WORKING CAPITAL</b>				
Additions to Fixed Assets- Transfer Out to Capital	-	(4,516,295)	(4,516,295)	(735,000)
<b>TOTAL SOURCES (USES) OF WORKING CAPITAL</b>	<b>-</b>	<b>(4,516,295)</b>	<b>(4,516,295)</b>	<b>(735,000)</b>
<b>NET INCREASE (DECREASE) IN WORKING CAPITAL</b>	<b>701,581</b>	<b>(26,641)</b>	<b>(26,641)</b>	<b>149,399</b>
BEGINNING FUND BALANCE	3,150,191	3,851,772	3,851,772	3,825,131
<b>*ENDING FUND BALANCE</b>	<b>\$ 3,851,772</b>	<b>\$ 3,825,131</b>	<b>\$ 3,825,131</b>	<b>\$ 3,974,530</b>

**WATER AND SEWER FUND  
SCHEDULE OF OPERATING REVENUES BY SOURCE**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>OPERATING REVENUES</b>				
<b>Water Sales</b>				
Metered Water	\$ 1,693,947	\$ 1,700,000	\$ 1,700,000	\$ 1,700,000
Edwards Aquifer Fee	166,656	171,989	171,989	170,000
Bulk Water	-	2,300	2,300	2,300
Water Supply Fee	134,384	138,644	138,644	135,000
TCEQ Public Health Fee	6,186	6,133	6,133	6,133
<b>Total Water Sales</b>	<b>2,001,173</b>	<b>2,019,066</b>	<b>2,019,066</b>	<b>2,013,433</b>
<b>Sewer Sales</b>				
City Service (SAWS)	2,550,274	2,393,793	2,393,793	2,477,000
City Surcharge	9,189	10,542	10,542	9,600
<b>Total Sewer Sales</b>	<b>2,559,463</b>	<b>2,404,335</b>	<b>2,404,335</b>	<b>2,486,600</b>
<b>Storm Water</b>				
Storm Water Fees	283,644	306,819	306,819	394,288
Storm Water Fee-SAWS Billing	179,719	109,470	109,470	195,000
Storm Water Penalties	3,866	3,049	3,049	3,100
<b>Total Storm Water Fees</b>	<b>467,229</b>	<b>419,338</b>	<b>419,338</b>	<b>592,388</b>
<b>Connection Fees</b>				
Connection Fees	-	350	350	-
<b>Total Connection Fees</b>	<b>-</b>	<b>350</b>	<b>350</b>	<b>-</b>
<b>Customer Fees</b>				
Customer Penalties	59,464	49,716	49,716	50,000
Customer Disconnection Fees	8,040	4,250	4,250	12,750
<b>Total Customer Fees</b>	<b>67,504</b>	<b>53,966</b>	<b>53,966</b>	<b>62,750</b>
<b>Tapping Fees</b>				
Water Tap Fees	-	15,000	15,000	-
Sewer Tap Fees	-	-	-	-
<b>Total Tapping Fees</b>	<b>-</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>
<b>TOTAL OPERATING REVENUES</b>	<b>\$ 5,095,369</b>	<b>\$ 4,912,055</b>	<b>\$ 4,912,055</b>	<b>\$ 5,155,171</b>

**WATER AND SEWER FUND**  
**SCHEDULE OF NON-OPERATING REVENUES (EXPENSES)**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>Non-Operating Revenues</b>				
Interest Income	\$ 2,131	\$ 4,000	\$ 4,000	\$ 6,200
Impact Fees	-	-	-	-
Miscellaneous Income	51,774	500	500	-
Bexar County Reimbursement	-	3,459,622	3,459,622	-
American Rescue Plan	-	230,000	230,000	19,191
Transfer in from Other Funds		10,000	10,000	
<b>Total Non-Operating Revenues</b>	<b>53,905</b>	<b>3,704,122</b>	<b>3,704,122</b>	<b>25,391</b>
<b>Non-Operating Expenses</b>				
Transfer out to Debt Service	-	(105,113)	(105,113)	(107,863)
Transfers to Capital	-	(4,516,295)	(4,516,295)	(735,000)
<b>Total Non-Operating Expenses</b>	<b>-</b>	<b>(4,621,408)</b>	<b>(4,621,408)</b>	<b>(842,863)</b>
<b>TOTAL NON-OPERATING REVENUES (EXPENSES)</b>	<b>\$ 53,905</b>	<b>\$ (917,286)</b>	<b>\$ (917,286)</b>	<b>\$ (817,472)</b>

**WATER AND SEWER FUND**  
**SCHEDULE OF SOURCES (USES) OF WORKING CAPITAL**

	ACTUAL	BUDGET	ESTIMATED	BUDGET
	2020-2021	2021-2022	2021-2022	2022-2023
<b>Additions to Fixed Assets</b>				
General & Administrative	-	-	-	-
Water System	-	2,271,434	2,271,434	450,000
Sewer System	-	554,071	554,071	250,000
Storm Water	-	1,690,790	1,690,790	35,000
<b>Total Additions to Fixed Assets</b>	<b>\$ -</b>	<b>\$ 4,516,295</b>	<b>\$ 4,516,295</b>	<b>\$ 735,000</b>

**ENTERPRISE BUSINESS OFFICE  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	481,233	534,343	534,343	-
Retirement Plan	72,365	101,527	101,527	-
Group Insurance	46,299	57,173	57,173	-
Worker Compensation	-	1,844	1,844	-
Liability Insurance	20,141	21,909	21,909	-
Unemployment Compensation	767	-	-	-
Social Security	38,884	42,589	42,589	-
Car Allowance	623	-	-	-
Other Benefits	12,455	16,426	16,426	-
Special Pay	363	-	-	-
Longevity Pay	7,024	5,957	5,957	-
<b>Total Personnel Services</b>	<b>\$ 680,152</b>	<b>\$ 781,768</b>	<b>\$ 781,768</b>	<b>\$ -</b>
<b>SUPPLIES</b>				
Office Supplies	-	800	800	-
Operating Supplies	190	2,400	2,400	-
Bad Debt	11,160	13,000	13,000	-
<b>Total Supplies</b>	<b>\$ 11,351</b>	<b>\$ 16,200</b>	<b>\$ 16,200</b>	<b>\$ -</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	46,102	47,730	47,730	-
Contractual Services	112,826	96,250	96,250	-
Utilities - Gas, Water, Electric	12,208	13,000	13,000	-
Printing	145	300	300	-
Membership, Dues & Licenses	85	-	-	-
<b>Total Contractual Services</b>	<b>\$ 171,365</b>	<b>\$ 157,280</b>	<b>\$ 157,280</b>	<b>\$ -</b>
<b>TOTAL EXPENSES</b>	<b>\$ 862,868</b>	<b>\$ 955,248</b>	<b>\$ 955,248</b>	<b>\$ -</b>

**WATER  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	267,024	312,521	312,521	206,359
Retirement Plan	47,176	63,461	63,461	41,159
Group Insurance	47,748	54,598	54,598	33,187
Worker Compensation	7,710	11,473	11,473	4,216
Liability Insurance	14,507	15,781	15,781	-
Overtime	20,647	12,000	12,000	8,000
Social Security	24,035	26,621	26,621	16,589
Standby	10,160	6,500	6,500	-
Special Pay	4,999	3,055	3,055	-
Certification Pay	-	-	-	2,495
2021 Winter Storm	1,741			
Longevity Pay	13,232	13,913	13,913	6,726
<b>Total Personnel Services</b>	<b>458,978</b>	<b>519,923</b>	<b>519,923</b>	<b>318,732</b>
<b>SUPPLIES</b>				
Office Supplies	2,034	3,000	3,000	3,500
Operating Supplies	46,333	28,838	28,838	30,500
Repairs & Maintenance - Internal	14,172	135,000	135,000	136,400
Misc. Supplies	19,422	15,000	15,000	15,000
Water Conservation Program		2,000	2,000	2,000
<b>Total Supplies</b>	<b>81,961</b>	<b>183,838</b>	<b>183,838</b>	<b>187,400</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	10,440	20,555	20,555	20,555
Contractual Services	278,973	279,260	279,260	297,735
Utilities - Telephone	13,868	17,000	17,000	-
Utilities - Gas, Water, Electric	95,502	100,000	100,000	-
Printing	4,014	3,000	3,000	3,000
Advertising	2,353	5,000	5,000	5,000
Repairs and Maintenance - External	212,991	145,000	145,000	145,000
Equipment Rental	-	1,500	1,500	1,500
Travel	-	7,000	7,000	7,000
Membership, Dues & Licenses	722	1,999	1,999	2,000
Liability Insurance	-	-	-	14,095
<b>Total Contractual Services</b>	<b>618,864</b>	<b>580,314</b>	<b>580,314</b>	<b>495,885</b>
<b>CAPITAL OUTLAY</b>				
Vehicles	-	145,000	145,000	-
Other Machinery & Equipment	-	10,000	10,000	-
Water Rights	-	140,000	140,000	-
Improvements	-	1,746,434	1,746,434	-
American Rescue Plan	-	230,000	230,000	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>2,271,434</b>	<b>2,271,434</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 1,159,803</b>	<b>\$ 3,555,509</b>	<b>\$ 3,555,509</b>	<b>\$ 1,002,017</b>

**SEWER  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	86,377	96,665	96,665	51,590
Retirement Plan	16,255	19,554	19,554	11,429
Group Insurance	14,112	17,530	17,530	8,297
Worker Compensation	-	4,360	4,360	1,171
Liability Insurance	22,169	24,115	24,115	-
Overtime	928	5,000	5,000	8,000
Social Security	6,782	8,203	8,203	4,606
Standby	-	1,560	1,560	-
Special Pay	1,290	1,066	1,066	-
Certification Pay	-	-	-	624
Longevity Pay	2,772	2,933	2,933	1,682
<b>Total Personnel Services</b>	<b>150,685</b>	<b>180,986</b>	<b>180,986</b>	<b>87,398</b>
<b>SUPPLIES</b>				
Office Supplies	-	-	-	200
Operating Supplies	-	5,000	5,000	5,000
Repairs & Maintenance - Internal	-	27,000	27,000	27,500
Misc. Supplies	-	5,000	5,000	5,000
<b>Total Supplies</b>	<b>-</b>	<b>37,000</b>	<b>37,000</b>	<b>37,700</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	10,578	15,555	15,555	25,555
Contractual Services	1,640,291	1,757,787	1,757,787	1,977,787
Utilities - Telephone	542	-	-	-
Utilities - Gas, Water, Electric	1,075	-	-	-
Repairs and Maintenance - External	37,755	60,000	60,000	60,000
Liability Insurance	-	-	-	2,080
Sewer Surcharge	12,382	14,000	14,000	14,000
<b>Total Contractual Services</b>	<b>1,702,623</b>	<b>1,847,342</b>	<b>1,847,342</b>	<b>2,079,422</b>
<b>CAPITAL OUTLAY</b>				
Improvements	-	554,071	554,071	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>554,071</b>	<b>554,071</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 1,853,308</b>	<b>\$ 2,619,399</b>	<b>\$ 2,619,399</b>	<b>\$ 2,204,520</b>

**STORMWATER  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	97,788	108,482	108,482	-
Retirement Plan	17,609	20,663	20,663	-
Group Insurance	15,635	17,372	17,372	-
Overtime	25	-	-	-
Social Security	7,475	8,665	8,665	-
Car Allowance	69	-	-	-
Other Benefits	1,384	1,825	1,825	-
Special Pay	744	1,144	1,144	-
Longevity Pay	1,868	1,822	1,822	-
<b>Total Personnel Services</b>	<b>142,595</b>	<b>159,973</b>	<b>159,973</b>	<b>-</b>
<b>SUPPLIES</b>				
Office Supplies	-	-	-	3,500
Operating Supplies	3,762	7,209	7,209	12,000
Repairs & Maintenance - Internal	-	6,000	6,000	10,000
<b>Total Supplies</b>	<b>3,762</b>	<b>13,209</b>	<b>13,209</b>	<b>25,500</b>
<b>Contractual Services</b>				
Professional Services	28,616	15,800	15,800	25,800
Contractual Services	23,694	21,500	21,500	109,500
Printing	-	3,000	3,000	3,000
Repairs and Maintenance - External	-	20,000	20,000	20,000
Travel	-	3,000	3,000	3,000
Membership, Dues & Licenses	-	200	200	200
Liability Insurance	-	-	-	2,079
<b>Total Contractual Services</b>	<b>52,310</b>	<b>63,500</b>	<b>63,500</b>	<b>163,579</b>
<b>CAPITAL OUTLAY</b>				
Vehicles	-	70,000	70,000	-
Improvements	-	1,620,790	1,620,790	-
<b>Total Capital Outlay</b>	<b>-</b>	<b>1,690,790</b>	<b>1,690,790</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 198,667</b>	<b>\$ 1,927,472</b>	<b>\$ 1,927,472</b>	<b>\$ 189,079</b>



**RED LIGHT CAMERA AND TRAFFIC SAFETY  
SUMMARY OF REVENUES AND EXPENSES**

	<b>ACTUAL 2020-2021</b>	<b>BUDGET 2021-2022</b>	<b>ESTIMATED 2021-2022</b>	<b>BUDGET 2022-2023</b>
<b>BEGINNING FUND BALANCE</b>	<b>\$434,816</b>	<b>\$600,453</b>	<b>\$600,453</b>	<b>\$600,453</b>
<b>Revenues</b>				
Red Light Camera Fines	1,954,809	1,878,594	1,878,594	2,234,341
<b>Red Light Camera Late Fees</b>	<b>186,467</b>	<b>155,000</b>	<b>155,000</b>	<b>200,000</b>
Interest				3,000
<b>Total Revenue</b>	<b>2,141,276</b>	<b>2,033,594</b>	<b>2,033,594</b>	<b>2,437,341</b>
<b>Other Funding Sources</b>				
ARP Funds	-	-	-	3,007
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,007</b>
<b>TOTAL RESOURCES</b>	<b>\$ 2,141,276</b>	<b>\$ 2,033,594</b>	<b>\$ 2,033,594</b>	<b>\$ 2,440,348</b>
<b>Expenditures</b>				
Personnel Services	908,611	1,091,670	1,091,670	887,000
Supplies	38,306	11,900	11,900	4,000
Contractual Services	895,734	914,183	914,183	901,000
Capital Outlay	132,214	-	-	-
<b>Total Expenditures</b>	<b>1,974,865</b>	<b>2,017,753</b>	<b>2,017,753</b>	<b>1,792,000</b>
<b>Other Financing Uses</b>				
Shared Services to General Fund-RLC	-	-	-	326,574
Transfer to Capital-Traffic Safety	-	-	-	126,000
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>452,574</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,974,865</b>	<b>\$ 2,017,753</b>	<b>\$ 2,017,753</b>	<b>\$ 2,244,574</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 600,453</b>	<b>\$ 600,453</b>	<b>\$ 600,453</b>	<b>\$ 796,227</b>

**RED LIGHT CAMERA  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	336,000	360,881	360,881	404,186
Retirement Plan	60,222	69,539	69,539	82,397
Group Insurance	24,933	60,259	60,259	49,781
Worker Compensation	6,749	10,368	10,368	9,996
Unemployment Compensation	2,087	-	-	-
Overtime	2,314	7,000	7,000	-
Social Security	25,337	29,171	29,171	33,211
Clothing Allowance	1,179	2,100	2,100	4,200
Stand - By				6,240
Special Pay	13,123	11,375	11,375	-
Certification Pay	-	-	-	19,500
Longevity Pay	2,009	2,061	2,061	1,597
Shared Services	-	-	-	326,574
<b>Total Personnel Services</b>	<b>473,953</b>	<b>552,754</b>	<b>552,754</b>	<b>937,682</b>
<b>SUPPLIES</b>				
Office Supplies	-	100	100	1,500
Operating Supplies	9,002	2,000	2,000	2,500
<b>Total Supplies</b>	<b>9,002</b>	<b>2,100</b>	<b>2,100</b>	<b>4,000</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	1,902	1,000	1,000	1,000
Contractual Services	860,198	895,683	895,683	900,000
Utilities - Telephone	3,207	-	-	-
Utilities - Gas, Water, Electric	7,428	-	-	-
Printing	1,235	-	-	-
Advertising	1,275	-	-	-
Repairs and Maintenance - External	4,037	-	-	-
<b>Total Contractual Services</b>	<b>879,282</b>	<b>896,683</b>	<b>896,683</b>	<b>901,000</b>
<b>TOTAL EXPENSES</b>	<b>\$ 1,362,237</b>	<b>\$ 1,451,537</b>	<b>\$ 1,451,537</b>	<b>\$ 1,842,682</b>

**TRAFFIC SAFETY  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	285,304	341,651	341,651	175,083
Retirement Plan	57,232	69,285	69,285	38,502
Group Insurance	28,604	54,780	54,780	16,594
Worker Compensation	-	2,360	2,360	4,671
Overtime	17,524	18,000	18,000	18,000
Social Security	23,745	29,313	29,313	15,518
Clothing Allowance	3,644	4,200	4,200	2,100
Standby	3,120	3,120	3,120	3,120
Special Pay	13,655	14,040	14,040	650
Longevity Pay	1,830	2,167	2,167	1,654
<b>Total Personnel Services</b>	<b>434,658</b>	<b>538,916</b>	<b>538,916</b>	<b>275,891</b>
<b>SUPPLIES</b>				
Office Supplies	2,149	300	300	-
Operating Supplies	24,618	9,000	9,000	-
Misc. Supplies	2,537	500	500	-
<b>Total Supplies</b>	<b>29,304</b>	<b>9,800</b>	<b>9,800</b>	<b>-</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	728	1,000	1,000	-
Operating Supplies	9,502	10,000	10,000	-
Utilities - Telephone	2,264	500	500	-
Repairs and Maintenance - Extn	3,898	6,000	6,000	-
Travel	60	-	-	-
<b>Total Contractual Services</b>	<b>16,452</b>	<b>17,500</b>	<b>17,500</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>				
Vehicles	132,214	-	-	-
<b>Total Capital Outlay</b>	<b>132,214</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 612,628</b>	<b>\$ 566,216</b>	<b>\$ 566,216</b>	<b>\$ 275,892</b>

**PARK BUCKS  
SUMMARY OF REVENUES AND EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
<b>Revenues</b>				
Park Bucks	-	-	-	-
Interest	-	-	-	-
<b>Total Revenue</b>	-	-	-	-
<b>Other Funding Sources</b>				
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	-	-	-	-
<b>TOTAL RESOURCES</b>	\$ -	\$ -	\$ -	\$ -
<b>Expenditures</b>				
Personnel Services	-	-	-	-
Supplies	-	-	-	-
Contractual Services	-	-	-	-
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-
<b>Other Financing Uses</b>				
Transfer to Capital	-	-	-	-
<b>Total Other Financing Uses</b>	-	-	-	-
<b>TOTAL EXPENDITURES</b>	-	-	-	-
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -

**PUBLIC, EDUCATION & GOVERNMENTAL (PEG)  
SUMMARY OF REVENUES AND EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>BEGINNING FUND BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Revenues</b>				
PEG Fees	-	-	-	-
Interest	-	-	-	-
<b>Total Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL RESOURCES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>				
Personnel Services	-	-	-	-
Supplies	-	-	-	-
Contractual Services	-	-	-	-
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Financing Uses</b>				
Transfer to Capital	-	-	-	-
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ENDING FUND BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**AMERICAN RESCUE PLAN (ARP)  
SUMMARY OF REVENUES AND EXPENSES**

	ACTUAL 2020-2021	BUDGET 2021-2022	ESTIMATED 2021-2022	BUDGET 2022-2023
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 1,524,627	\$ 1,524,627	\$ 2,306,834
<b>Revenues</b>				
ARP	1,524,627	1,524,627	1,524,627	-
Interest	-	-	-	-
<b>Total Revenue</b>	1,524,627	1,524,627	1,524,627	-
<b>Other Funding Sources</b>				
Fund Balance	-	-	-	687,134
<b>Total Other Funding Sources</b>	-	-	-	687,134
<b>TOTAL RESOURCES</b>	<b>\$ 1,524,627</b>	<b>\$ 1,524,627</b>	<b>\$ 1,524,627</b>	<b>\$ 687,134</b>
<b>Expenditures</b>				
Personnel Services	-	-	-	-
Supplies	-	-	-	-
Contractual Services	-	-	-	-
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-
<b>Other Financing Uses</b>				
Transfers Out	-	742,420	742,420	217,134
Transfer to Capital	-	-	-	470,000
<b>Total Other Financing Uses</b>	-	742,420	742,420	687,134
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 742,420</b>	<b>\$ 742,420</b>	<b>\$ 687,134</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 1,524,627</b>	<b>\$ 2,306,834</b>	<b>\$ 2,306,834</b>	<b>\$ 1,619,700</b>

**LEOSE FUND  
SUMMARY OF REVENUES AND EXPENSES**

	<b>ACTUAL 2020-2021</b>	<b>BUDGET 2021-2022</b>	<b>ESTIMATED 2021-2022</b>	<b>BUDGET 2022-2023</b>
<b>BEGINNING FUND BALANCE</b>	<b>\$5,874</b>	<b>\$6,165</b>	<b>\$6,165</b>	<b>\$6,165</b>
<b>Revenues</b>				
LEOSE Grant	2,857	2,856	2,856	2,856
<b>Total Revenue</b>	<b>\$ 2,857</b>	<b>\$ 2,856</b>	<b>\$ 2,856</b>	<b>\$ 2,856</b>
<b>TOTAL RESOURCES</b>	<b>\$ 2,857</b>	<b>\$ 2,856</b>	<b>\$ 2,856</b>	<b>\$ 2,856</b>
<b>Expenditures</b>				
Personnel Services	-	-	-	-
Supplies	-	-	-	-
Contractual Services	2,566	2,856	2,856	2,856
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,566</b>	<b>\$ 2,856</b>	<b>\$ 2,856</b>	<b>\$ 2,856</b>
<b>TOTAL EXPENDITURES</b>	<b>2,566</b>	<b>2,856</b>	<b>2,856</b>	<b>2,856</b>
<b>ENDING FUND BALANCE</b>	<b>\$6,165</b>	<b>\$6,165</b>	<b>\$6,165</b>	<b>\$6,165</b>

**LEOSE  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>CONTRACTUAL SERVICES</b>				
Utilities - Telephone	819	-	-	-
Travel	1,747	2,856	2,856	2,856
<b>Total Contractual Services</b>	<b>2,566</b>	<b>2,856</b>	<b>2,856</b>	<b>2,856</b>
<b>TOTAL EXPENSES</b>	<b>\$ 2,566</b>	<b>\$ 2,856</b>	<b>\$ 2,856</b>	<b>\$ 2,856</b>



**CRIME CONTROL DISTRICT  
SUMMARY OF REVENUES AND EXPENSES**

	ACTUAL 2020-2021	BUDGET 2021-2022	ESTIMATED 2021-2022	BUDGET 2022-2023
<b>BEGINNING FUND BALANCE</b>	<b>\$225,085</b>	<b>\$294,506</b>	<b>\$294,506</b>	<b>\$392,583</b>
<b>Revenues</b>				
Tax Revenue	351,757	308,648	350,000	363,000
Interest	80	-	-	500
<b>Total Revenue</b>	<b>351,837</b>	<b>308,648</b>	<b>350,000</b>	<b>363,500</b>
<b>Other Funding Sources</b>				
ARP Funds	-	-	-	3,591
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,591</b>
<b>TOTAL RESOURCES</b>	<b>\$ 351,837</b>	<b>\$ 308,648</b>	<b>\$ 350,000</b>	<b>\$ 367,091</b>
<b>Expenditures</b>				
Personnel Services	282,308	369,735	241,823	253,228
Supplies	-	-	-	-
Contractual Services	108	10,100	10,100	10,100
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>282,416</b>	<b>379,835</b>	<b>251,923</b>	<b>263,328</b>
<b>Other Financing Uses</b>				
Shared Services to General Fund	-	-	-	73,147
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>73,147</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 282,416</b>	<b>\$ 379,835</b>	<b>\$ 251,923</b>	<b>\$ 336,476</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 294,506</b>	<b>\$ 223,319</b>	<b>\$ 392,583</b>	<b>\$ 392,583</b>

**CRIME CONTROL DISTRICT  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	164,929	219,735	122,512	137,007
Retirement Plan	38,491	48,565	31,326	34,721
Group Insurance	8,409	27,390	21,000	16,594
Worker Compensation	2,733	5,000	5,000	4,212
Overtime	41,813	34,000	34,000	34,000
Social Security	16,373	20,373	13,313	13,995
Clothing Allowance		2,100	2,100	1,400
Standby	3,120	3,120	3,120	3,120
Special Pay	5,840	8,840	8,840	910
Certification Pay	-	-	-	6,500
Longevity Pay	600	612	612	770
Shared Services				73,147
<b>Total Personnel Services</b>	<b>282,308</b>	<b>369,735</b>	<b>241,823</b>	<b>326,376</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	108	-	-	-
Contractual Services	-	10,100	10,100	10,100
<b>Total Contractual Services</b>	<b>108</b>	<b>10,100</b>	<b>10,100</b>	<b>10,100</b>
<b>TOTAL EXPENSES</b>	<b>\$ 282,416</b>	<b>\$ 379,835</b>	<b>\$ 251,923</b>	<b>\$ 336,476</b>

**COURT BUILDING SECURITY  
SUMMARY OF REVENUES AND EXPENSES**

	ACTUAL 2020-2021	BUDGET 2021-2022	ESTIMATED 2021-2022	BUDGET 2022-2023
<b>BEGINNING FUND BALANCE</b>	<b>\$21,805</b>	<b>\$32,549</b>	<b>\$32,549</b>	<b>\$45,949</b>
<b>Revenues</b>				
MC Building Security Fees	16,810	13,400	13,400	15,500
Interest	-	-	-	-
<b>Total Revenue</b>	<b>16,810</b>	<b>13,400</b>	<b>13,400</b>	<b>15,500</b>
<b>Other Funding Sources</b>				
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL RESOURCES</b>	<b>\$ 16,810</b>	<b>\$ 13,400</b>	<b>\$ 13,400</b>	<b>\$ 15,500</b>
<b>Expenditures</b>				
Personnel Services	6,063	23,585	-	-
Supplies	-	-	-	-
Contractual Services	3	10	-	-
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>6,066</b>	<b>23,595</b>	<b>-</b>	<b>-</b>
<b>Other Financing Uses</b>				
Transfer to Capital	-	-	-	-
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 6,066</b>	<b>\$ 23,595</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 32,549</b>	<b>\$ 22,354</b>	<b>\$ 45,949</b>	<b>\$ 61,449</b>

**COURT BUILDING SECURITY  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	2,298	14,288	-	-
Retirement Plan	445	2,856	-	-
Group Insurance	659	2,913	-	-
Worker Compensation	-	1,385	-	-
Liability Insurance	2,267	-	-	-
Overtime	4	-	-	-
Social Security	191	1,168	-	-
Special Pay	30	975	-	-
Longevity Pay	169	-	-	-
<b>Total Personnel Services</b>	<b>6,063</b>	<b>23,585</b>	<b>-</b>	<b>-</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	3	10	-	-
<b>Total Contractual Services</b>	<b>3</b>	<b>10</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 6,066</b>	<b>\$ 23,595</b>	<b>\$ -</b>	<b>\$ -</b>

**CHILD SAFETY  
SUMMARY OF REVENUES AND EXPENSES**

	ACTUAL 2020-2021	BUDGET 2021-2022	ESTIMATED 2021-2022	BUDGET 2022-2023
<b>BEGINNING FUND BALANCE</b>	<b>\$31,392</b>	<b>\$41,467</b>	<b>\$41,467</b>	<b>\$38,444</b>
<b>Revenues</b>				
MC Child Safety Fees	16,551	14,900	14,900	15,000
Interest	-	-	-	100
<b>Total Revenue</b>	<b>16,551</b>	<b>14,900</b>	<b>14,900</b>	<b>15,100</b>
<b>Other Funding Sources</b>				
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL RESOURCES</b>	<b>\$ 16,551</b>	<b>\$ 14,900</b>	<b>\$ 14,900</b>	<b>\$ 15,100</b>
<b>Expenditures</b>				
Personnel Services	6,476	17,923	17,923	12,473
Supplies	-	-	-	-
Contractual Services	-	-	-	-
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>6,476</b>	<b>17,923</b>	<b>17,923</b>	<b>12,473</b>
<b>Other Financing Uses</b>				
Transfer to Capital	-	-	-	-
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 6,476</b>	<b>\$ 17,923</b>	<b>\$ 17,923</b>	<b>\$ 12,474</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 41,467</b>	<b>\$ 38,444</b>	<b>\$ 38,444</b>	<b>\$ 41,070</b>

**CHILD SAFETY  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	\$ 4,897	\$ 14,025	\$ 14,025	\$ 7,303
Retirement Plan	-	-	-	1,426
Group Insurance	-	-	-	2,489
Worker Compensation	-	2,525	2,525	106
Liability Insurance	1,204	-	-	-
Social Security	375	1,073	1,073	575
Clothing Allowance	-	300	300	575
<b>Total Personnel Services</b>	<b>6,476</b>	<b>17,923</b>	<b>17,923</b>	<b>12,473</b>
<b>TOTAL EXPENSES</b>	<b>\$ 6,476</b>	<b>\$ 17,923</b>	<b>\$ 17,923</b>	<b>\$ 12,473</b>

**COURT TECHNOLOGY  
SUMMARY OF REVENUES AND EXPENSES**

	<b>ACTUAL 2020-2021</b>	<b>BUDGET 2021-2022</b>	<b>ESTIMATED 2021-2022</b>	<b>BUDGET 2022-2023</b>
<b>BEGINNING FUND BALANCE</b>	<b>\$22,352</b>	<b>\$23,564</b>	<b>\$23,564</b>	<b>\$18,564</b>
<b>Revenues</b>				
MC Technology Fees	18,760	15,000	15,000	16,000
Interest	-	-	-	-
<b>Total Revenue</b>	<b>18,760</b>	<b>15,000</b>	<b>15,000</b>	<b>16,000</b>
<b>Other Funding Sources</b>				
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL RESOURCES</b>	<b>\$ 18,760</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 16,000</b>
<b>Expenditures</b>				
Personnel Services	-	-	-	-
Supplies	-	-	-	-
Contractual Services	17,548	37,000	20,000	15,000
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>17,548</b>	<b>37,000</b>	<b>20,000</b>	<b>15,000</b>
<b>Other Financing Uses</b>				
Transfer to Capital	-	-	-	-
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 17,548</b>	<b>\$ 37,000</b>	<b>\$ 20,000</b>	<b>\$ 15,000</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 23,564</b>	<b>\$ 1,564</b>	<b>\$ 18,564</b>	<b>\$ 19,564</b>

**COURT TECHNOLOGY  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	9,548	-	20,000	15,000
Contractual Services	8,000	37,000	-	-
<b>Total Contractual Services</b>	<b>17,548</b>	<b>37,000</b>	<b>20,000</b>	<b>15,000</b>
<b>TOTAL EXPENSES</b>	<b>\$ 17,548</b>	<b>\$ 37,000</b>	<b>\$ 20,000</b>	<b>\$ 15,000</b>



**DEBT SERVICE  
SUMMARY OF REVENUES AND EXPENSES**

	<b>ACTUAL 2020-2021</b>	<b>BUDGET 2021-2022</b>	<b>ESTIMATED 2021-2022</b>	<b>BUDGET 2022-2023</b>
<b>BEGINNING FUND BALANCE</b>	<b>\$387,927</b>	<b>\$419,426</b>	<b>\$419,426</b>	<b>\$422,938</b>
<b>Revenues</b>				
Ad Valorem Taxes	661,381	586,262	586,262	580,150
Interest	-	-	-	-
<b>Total Revenue</b>	<b>661,381</b>	<b>586,262</b>	<b>586,262</b>	<b>580,150</b>
<b>Other Funding Sources</b>				
Transfers in from Other Funds	108,114	105,113	105,113	107,863
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	<b>108,114</b>	<b>105,113</b>	<b>105,113</b>	<b>107,863</b>
<b>TOTAL RESOURCES</b>	<b>\$ 769,495</b>	<b>\$ 691,375</b>	<b>\$ 691,375</b>	<b>\$ 688,013</b>
<b>Expenditures</b>				
Principal	550,000	465,000	465,000	480,000
Interest	187,246	219,863	219,863	205,013
Fees	750	3,000	3,000	3,000
<b>Total Expenditures</b>	<b>737,996</b>	<b>687,863</b>	<b>687,863</b>	<b>688,013</b>
<b>Other Financing Uses</b>				
Bond Refunding	-	-	-	-
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 737,996</b>	<b>\$ 687,863</b>	<b>\$ 687,863</b>	<b>\$ 688,013</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 419,426</b>	<b>\$ 422,938</b>	<b>\$ 422,938</b>	<b>\$ 422,938</b>

**DEBT SERVICE  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>DEBT SERVICE</b>				
Principal - 2009 PPFCO	55,000	-	-	-
Interest - 2009 PPFCO	13,261	-	-	-
Interest - 2012 GO	74,084	-	-	-
Principal - 2012 GO	-	-	-	-
Principal - 2016 CO	45,000	45,000	45,000	50,000
Interest - 2016 CO	62,363	60,113	60,113	57,863
Principal - Refunding Bonds	450,000	-	-	-
Interest - Refunding Bonds	37,538	-	-	-
Principal - 2021 REFUNDING GO	-	420,000	420,000	430,000
Interest - 2021 REFUNDING GO	-	159,750	159,750	147,150
Paying Agent Fee	750	3,000	3,000	3,000
<b>Total Personnel Services</b>	<b>737,996</b>	<b>687,863</b>	<b>687,863</b>	<b>688,013</b>
<b>TOTAL EXPENSES</b>	<b>\$ 737,996</b>	<b>\$ 687,863</b>	<b>\$ 687,863</b>	<b>\$ 688,013</b>

**COMMUNITY/CONFERENCE CENTER  
SUMMARY OF REVENUES AND EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>BEGINNING FUND BALANCE</b>	<b>\$189,521</b>	<b>\$188,881</b>	<b>\$188,881</b>	<b>\$153,085</b>
<b>Revenues</b>				
Hotel/Motel Taxes	89,993	50,500	50,000	70,000
Rental Fees	20,254	9,276	50,000	50,000
Interest	-	-	-	100
Miscellaneous	-	-	-	-
<b>Total Revenue</b>	<b>110,247</b>	<b>59,776</b>	<b>100,000</b>	<b>120,100</b>
<b>Other Funding Sources</b>				
ARP Funds	-	-	-	995
Fund Balance	640	82,098	35,796	23,572
<b>Total Other Funding Sources</b>	<b>640</b>	<b>82,098</b>	<b>35,796</b>	<b>24,567</b>
<b>TOTAL RESOURCES</b>	<b>110,887</b>	<b>141,874</b>	<b>135,796</b>	<b>144,667</b>
<b>Expenditures</b>				
Personnel Services	59,821	80,414	74,336	73,610
Supplies	5,066	7,500	7,500	7,500
Contractual Services	46,000	53,960	53,960	51,557
Capital Outlay	-	-	-	12,000
<b>Total Expenditures</b>	<b>110,887</b>	<b>141,874</b>	<b>135,796</b>	<b>144,667</b>
<b>Other Financing Uses</b>				
Transfer to Capital	-	-	-	-
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 110,887</b>	<b>\$ 141,874</b>	<b>\$ 135,796</b>	<b>\$ 144,667</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 188,881</b>	<b>\$ 106,783</b>	<b>\$ 153,085</b>	<b>\$ 129,513</b>

**COMMUNITY/CONFERENCE CENTER  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	44,860	49,804	49,804	53,112
Retirement Plan	8,005	10,223	10,223	10,081
Group Insurance	3,509	8,674	8,674	6,223
Worker Compensation	-	1,120	1,120	94
Liability Insurance	74	80	80	-
Social Security	3,203	4,289	4,289	4,063
Special Pay	24	6,078	-	-
Longevity Pay	146	146	146	38
<b>Total Personnel Services</b>	<b>59,821</b>	<b>80,414</b>	<b>74,336</b>	<b>73,610</b>
<b>SUPPLIES</b>				
Office Supplies	438	500	500	500
Operating Supplies	659	2,000	2,000	2,000
Repairs & Maintenance - Internal	3,969	4,500	4,500	4,500
Misc. Supplies	-	500	500	500
<b>Total Supplies</b>	<b>5,066</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	2,001	3,110	3,110	2,110
Contractual Services	2,634	3,200	3,200	3,200
Utilities - Telephone	10,747	14,800	14,800	9,000
Utilities - Gas, Water, Electric	24,160	28,000	28,000	28,000
Printing	-	200	200	200
Advertising	1,641	2,100	2,100	2,100
Repairs and Maintenance - External	3,886	2,000	2,000	2,000
Membership, Dues & Licenses	931	550	550	550
Liability Insurance	-	-	-	4,397
<b>Total Contractual Services</b>	<b>46,000</b>	<b>53,960</b>	<b>53,960</b>	<b>51,557</b>
<b>CAPITAL OUTLAY</b>				
Office Equipment	-	-	-	12,000
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,000</b>
<b>TOTAL EXPENSES</b>	<b>\$ 110,887</b>	<b>\$ 141,874</b>	<b>\$ 135,796</b>	<b>\$ 144,667</b>

**STREET MAINTENANCE  
SUMMARY OF REVENUES AND EXPENSES**

	<b>ACTUAL 2020-2021</b>	<b>BUDGET 2021-2022</b>	<b>ESTIMATED 2021-2022</b>	<b>BUDGET 2022-2023</b>
<b>BEGINNING FUND BALANCE</b>	<b>\$1,416,768</b>	<b>\$1,359,760</b>	<b>\$1,359,760</b>	<b>\$163,052</b>
<b>Revenues</b>				
Sales Taxes	708,470	641,314	641,314	799,000
Interest	394	513	2,000	4,000
<b>Total Revenue</b>	<b>708,864</b>	<b>641,827</b>	<b>643,314</b>	<b>803,000</b>
<b>Other Funding Sources</b>				
Fund Balance	-	-	-	163,052
<b>Total Other Funding Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>163,052</b>
<b>TOTAL RESOURCES</b>	<b>\$ 708,864</b>	<b>\$ 641,827</b>	<b>\$ 643,314</b>	<b>\$ 966,052</b>
<b>Expenditures</b>				
Personnel Services	-	-	-	-
Supplies	-	-	-	-
Contractual Services	765,872	1,840,022	1,840,022	966,052
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>765,872</b>	<b>1,840,022</b>	<b>1,840,022</b>	<b>966,052</b>
<b>Other Financing Uses</b>				
Transfer to Capital	-	-	-	-
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 765,872</b>	<b>\$ 1,840,022</b>	<b>\$ 1,840,022</b>	<b>\$ 966,052</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 1,359,760</b>	<b>\$ 161,565</b>	<b>\$ 163,052</b>	<b>\$ -</b>

**STREET MAINTENANCE  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>CONTRACTUAL SERVICES</b>				
Repairs and Maintenance - External	765,872	1,840,022	1,840,022	966,052
<b>Total Contractual Services</b>	<b>765,872</b>	<b>1,840,022</b>	<b>1,840,022</b>	<b>966,052</b>
<b>TOTAL EXPENSES</b>	<b>\$ 765,872</b>	<b>\$ 1,840,022</b>	<b>\$ 1,840,022</b>	<b>\$ 966,052</b>

**POLICE FORFEITURE  
SUMMARY OF REVENUES AND EXPENSES**

	<b>ACTUAL 2020-2021</b>	<b>BUDGET 2021-2022</b>	<b>ESTIMATED 2021-2022</b>	<b>BUDGET 2022-2023</b>
<b>BEGINNING FUND BALANCE</b>	<b>\$380,206</b>	<b>\$230,595</b>	<b>\$230,595</b>	<b>\$230,595</b>
<b>Revenues</b>				
Seizures	9,003	-	17,353	50,000
Interest	152	-	400	100
<b>Total Revenue</b>	<b>9,155</b>	<b>-</b>	<b>17,753</b>	<b>50,100</b>
<b>Other Funding Sources</b>				
Fund Balance			50,387	69,900
<b>Total Other Funding Sources</b>	<b>-</b>	<b>-</b>	<b>50,387</b>	<b>69,900</b>
<b>TOTAL RESOURCES</b>	<b>\$ 9,155</b>	<b>\$ -</b>	<b>\$ 68,140</b>	<b>\$ 120,000</b>
<b>Expenditures</b>				
Personnel Services	152,546	150,903	68,140	-
Supplies	-	-	-	-
Contractual Services	6,220	11,000	-	-
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>158,766</b>	<b>161,903</b>	<b>68,140</b>	<b>-</b>
<b>Other Financing Uses</b>				
Transfer to Capital	-	-	-	120,000
<b>Total Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>120,000</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 158,766</b>	<b>\$ 161,903</b>	<b>\$ 68,140</b>	<b>\$ 120,000</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 230,595</b>	<b>\$ 68,692</b>	<b>\$ 230,595</b>	<b>\$ 160,695</b>

**POLICE FORFEITURE  
EXPENSES**

	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ESTIMATED</b>	<b>BUDGET</b>
	<b>2020-2021</b>	<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>
<b>PERSONNEL SERVICES</b>				
Salaries	104,674	99,915	46,000	-
Retirement Plan	19,295	19,012	8,000	-
Group Insurance	16,570	18,260	8,000	-
Overtime	149	-	400	-
Social Security	8,288	7,976	3,500	-
Clothing Allowance	-	1,400	-	-
Special Pay	3,250	3,900	2,000	-
Longevity Pay	320	440	240	-
<b>Total Personnel Services</b>	<b>152,546</b>	<b>150,903</b>	<b>68,140</b>	<b>-</b>
<b>CONTRACTUAL SERVICES</b>				
Professional Services	89	-	-	-
Contractual Services	6,131	11,000	-	-
<b>Total Contractual Services</b>	<b>6,220</b>	<b>11,000</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENSES</b>	<b>\$ 158,766</b>	<b>\$ 161,903</b>	<b>\$ 68,140</b>	<b>\$ -</b>



**CAPITAL PROJECTS  
SUMMARY OF REVENUES AND EXPENDITURES**

	ACTUAL 2020-2021	BUDGET 2021-2022	ESTIMATED 2021-2022	BUDGET 2022-2023
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
<b>Revenues</b>				
Interest	-	-	-	-
Reimbursement	-	-	-	-
Grants	-	-	-	-
<b>Total Revenues</b>	\$ -	\$ -	\$ -	\$ -
<b>Other Funding Sources</b>				
Transfers from General Fund	-	-	-	639,000
Transfers from Red Light Camera Fund	-	-	-	126,000
Transfers from Impound Lot Fund	-	-	-	20,000
Transfers from Water Fund	-	-	-	450,000
Transfers from Waste Water Fund	-	-	-	250,000
Transfers from Storm Water Fund	-	-	-	35,000
Transfers from Community Center	-	-	-	30,000
Transfers from Police Forfeitures	-	-	-	120,000
ARP Funds	-	-	-	470,000
Fund Balance	-	-	-	-
<b>Total Other Funding Sources</b>	\$ -	\$ -	\$ -	\$ 2,140,000
<b>TOTAL RESOURCES</b>	\$ -	\$ -	\$ -	\$ 2,140,000
<b>Expenditures</b>				
General Fund Capital	-	-	-	639,000
Special Revenue Capital	-	-	-	766,000
Water Capital	-	-	-	450,000
Sewer Capital	-	-	-	250,000
Storm Water Capital	-	-	-	35,000
<b>Total Expenditures</b>	\$ -	\$ -	\$ -	\$ 2,140,000
<b>Other Financing Uses</b>				
Transfers Out to Other Funds	-	-	-	-
<b>Total Other Financing Uses</b>	-	-	-	-
<b>TOTAL EXPENDITURES</b>	\$ -	\$ -	\$ -	\$ 2,140,000
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -

**CAPITAL PROJECTS  
EXPENSES**

	<b>ACTUAL 2020-2021</b>	<b>BUDGET 2021-2022</b>	<b>ESTIMATED 2021-2022</b>	<b>BUDGET 2022-2023</b>
<b>General Fund Capital</b>				
PW - SuperDuty XL Truck	-	-	-	75,000
PW - 1/2 Ton Pick-up	-	-	-	60,000
PW - Sidewalks Linkwood	-	-	-	100,000
PW - Trailer	-	-	-	25,000
PW - Asphalt Paver	-	-	-	100,000
PK - Utility Vehicle	-	-	-	25,000
PK - Linkwood Trail Fencing	-	-	-	25,000
PK - Hike & Bike Trail Segment II	-	-	-	200,000
LIB - A/C Units	-	-	-	29,000
<b>Total General Fund Capital</b>	-	-	-	<b>639,000</b>
<b>Special Revenue Fund Capital</b>				
ARP - Skate Park - Shadow Mist	-	-	-	70,000
ARP - Fire Truck	-	-	-	400,000
RLC - Police Vehicle	-	-	-	60,000
RLC - Police Vehicle	-	-	-	60,000
RLC - Solar Tech Arrow Board	-	-	-	6,000
IMP - Fence/Cover/Stalls	-	-	-	20,000
PF - Mobile Digital Terminals	-	-	-	60,000
PF - Police Vehicle	-	-	-	60,000
CC - Restrooms	-	-	-	30,000
<b>Total Special Revenue Capital</b>	-	-	-	<b>766,000</b>
<b>Enterprise Capital</b>				
WA - Replace Water Mains	-	-	-	250,000
WA - 1/2 Ton Pick-up	-	-	-	45,000
WA - Gravely Pro-Turn 272	-	-	-	15,000
WA - Purchase Water Rights	-	-	-	140,000
WW- Replace Sewer Mains	-	-	-	250,000
SW - Gator	-	-	-	25,000
SW - Commercial Riding Mower	-	-	-	10,000
<b>Total Enterprise Capital</b>	-	-	-	<b>735,000</b>
<b>TOTAL CAPITAL EXPENSES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,140,000</b>