

Strategic Priorities Plan Tasks

Department / Division	Contact Person	Tasks	Schedule Start Date	Duration	Est. Completion Date	Est. Cost	Project Status	Strategic Priority Goal Number
City Clerk's Office	Melissa Coyne	upload all YouTube commission videos to each meeting on the website so that they will align with the agendas, packets & minutes currently posted under Commission Agendas in meeting order. (in line with Enhance Quality of Life - improve customer service)	completed			\$0		
City Clerk's Office		pack and label all minute, resolution and ordinance books currently in the vault for transport and offsite storage to MicroShred	September 1, 2023	two weeks	September 15, 2023	estimated at \$1,000 (depends on the number of boxes)		
City Clerk's Office		review decades-worth of paper documents stored in the City Clerk's office. Determine if they have met State retention; if so, fill out the disposition form and arrange for shredding, if not, determine which documents will be stored offsite and which will remain in the office. Scan all pertinent documents for iCloud storage to get rid of the paper copies. (promote environmental sustainability efforts)	began on February 1, 2023	one - two years	March 1, 2025	TBD (depends on number of boxes to be stored offsite and if we get a better iCloud storage vendor)		
City Clerk's Office		review the current public records policy and establish a training program for city employees regarding public records requests (in line with Enhance Quality of Life - improve customer service)	began in March 2023	six months	September 1, 2023	\$0 if done by City Clerk/\$50 per person if done by the State		
Community Sustainability	William Waters	Adopted Affordable Housing Program, Brochure published and on website	Completed				Completed	
Community Sustainability	William Waters	Adopted Site and Building Qualitative and Performance Standards for Sustainability, Brochure published and on website	Completed				Completed	
Community Sustainability	William Waters	PBSO/Legal/Code Taskforce to Address Chronic Nuisance Cases	TBA	TBA	TBD	TBD		
Community Sustainability	William Waters	Digitization of all Property Files for Public Access	10/01/23	2 years	Sep-25	\$250,000		
Community Sustainability	William Waters	Mobility Plan	02/01/23	2 years	Sep-24	\$300,000	In Progress	
Community Sustainability	William Waters, Nelly Peralta, Peter Ringle, Alicia Wilson	On-Line Bill Payments	01/01/20	Unknown	Unknown	\$25,000		
Community Sustainability	William Waters	Broadened Funding Eligibility for Sustainable Bonus Incentive Program and Transfer Development Rights Program funding to allow for affordable housing	Completed				Completed	
Community Sustainability	William Waters, Alicia Wilson	Issue and publish new Business License Brochure on website	Completed				Completed	
Community Sustainability	William Waters, Yolanda Robinson	Prepared code compliance initiative for vacation and short term rentals	04/01/23	On-Going	On-Going	\$100,000		
Community Sustainability	William Waters, Erin Sita	Update Landscape Code	06/01/23	6 months	Dec-23			

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Community Sustainability	William Waters, Erin Sita	Neighborhood Planning Initiative	06/01/23	2 to 3 years	Dec-25	\$180,000		
Electric Utility	Ed Liberty	Transmisison Line Project - Canal 138kV CONSTRUCTION	Apr-21	Ongoing	Apr-23	\$7,200,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Transmisison Line OPGW - Canal + Hypoluxo to Main - DESIGN	Aug-22	Ongoing	Aug-23	\$500,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	6th AVE South (H Street) Substation - DESIGN	Mar-22	Ongoing	Mar-25	\$1,000,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	7th AVE South (H Street) Substation - CONSTRUCTION	2024	Ongoing	Mar-25	\$3,700,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	New Canal 8-Bay Substation 6001, 6002,6003,6004,4DR01 - DESIGN	2021	Ongoing	Apr-23	\$10,000,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	8-Bay Substation Capacitor Banks (Main Yard), Study, Engrg, Materials & Install	not Started	TBD	TBD	\$500,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Digital Gas Analyzer Equip. for 4 largeXFMRs & SCADA	not Started	TBD	TBD	\$225,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	12 Sets FR12 Digital Fault Indicators (12 sets)	not Started	TBD	TBD	\$15,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	12th AVE Substation Voltage Conversion 4kV to 26kV - DESIGN	not Started	TBD	TBD	\$1,000,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	6th AVE S, H St - 0601,0602,0604 Circuits Voltage Conversion - in DESIGN	2022	Ongoing	May-23	\$650,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	6th AVE S, H St -Circuits, Materials & Construction (0601,0602,0604) - Paygo	Started	Ongoing	Mar-25	\$10,500,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	6th AVE/H St. Substation Circuits 0603. 1200 - in DESIGN	2023	Ongoing	TBD	\$415,000.00		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	6th AVE S/H St. Substation Circuits, 0603, East 12 Substn, - MATERIALS & CONSTR'N	2024	Ongoing	TBD	\$3,000,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	1W05 - 10th Ave N to 18th AVE N, east to Substation - PH 1 - CONSTRUCTION	2024	Ongoing	TBD	\$3,000,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	1W05 - 18th Ave N. RR Tracks to 24th AVE N, - PH 2 - CONSTRUCTION	2024	Ongoing	TBD	\$1,500,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	1W05 - UG RR Work from 18th Ave Substn - PH 3 - DESIGN & CONSTRUCTION	TBD	TBD	TBD	\$250,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	French Av Relocate & Hardening - 1W13/0704 Phase 2 - DESIGN	Oct-22	Compeleted	Jan-23	\$1,275,000	Completed	No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	French Av Relocate & Hardening - 1W13/0704 Phase 2 - CONSTRUCTION	May-23	Ongoing	Sep-23	\$1,225,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Beach Tie - New ICWW crossing to Casino, Survey & Geotechnical - DESIGN	Q1 2023	Ongoing	TBD	\$555,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Beach Tie - New ICWW crossing to Casino, MATERIALS & CONSTRUCTION	2024	TBD	TBD	\$3,000,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Canal Substation Circuits - Hardening (6001,6003, 6004) - CONSTRUCTION	2020	Ongoing	Jun-23	\$7,000,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Canal Substn Mods UG/Relocate for New Substn-4DR01,6001,6003, & 6004 - DESIGN	2022	Ongoing	2023	\$500,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Arc Flash, Trip Coord. (1W05 First, Substation Arc Flash) - MODELING	TBD	TBD	TBD	\$150,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Distribution Underbuild on FPL 138kV T-Line poles - 6004,6003 - DESIGN	Jan-23	Ongoing	Jun-23	\$350,000		No. 2: Continue Electric and Water Utilities Improvements

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Electric Utility	Ed Liberty	138kV FPL T-Line Underbuild Distrib'n (6004 & 6003) - MATERIALS & CONSTRUCTION	Jan-24	TBD	TBD	\$2,500,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Undergrounding & loop feed - Gulfstream & Bryant Park Beach Tie	Jul-23	TBD	Aug-23	\$550,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	7th AVE N & I-95, 1E09 & 1N11/0703 UG	Jul-23	TBD	TBD	\$400,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	XPLE UG Cable Replacement @ various locations & Substations	TBD	TBD	TBD	\$500,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	12th AVE S, Circuits (1201, 1202, 1203 & 1204) Hardening - DESIGN	TBD	TBD	TBD	\$555,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	New Main Yard Feeder 1W18 to 1W05/1E03 - DESIGN	Jan-23	Ongoing	Jul-23	\$2,500,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	SCADA EU/City Fiber & Communication Fiber to CLWB Substns - In PROGRESS	2022	Ongoing	TBD	\$500,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	NERC CIP & Security Camera System Improvements - in PROGRESS	2021	Ongoing	TBD	\$277,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Electric Sys Ops Center (Cat 5 Level) - in CONSTRUCTION	Jan-23	Ongoing	TBD	\$420,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	FDOT & PBC 6th Ave S. Improvements	TBD	TBD	TBD	\$460,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	PBC 10th Ave & Boutwell Rd	Jul-23	TBD	TBD	\$350,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Roof Replacement - Utilities / Purchasing - BIDDING	TBD	TBD	TBD	\$250,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Utility Software Solutions - in PROGRESS	2022	Ongoing	TBD	\$690,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	SCADA Telemetry - in PROGRESS	2021	Ongoing	TBD	\$175,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	EV Charging Station	TBD	TBD	TBD	\$280,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	1900 Building Improvements Phase 2	2022	Ongoing	TBD	\$259,875		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Cultural Plaza/Customer Service Renovation - in DESIGN	2022	Ongoing	TBD	\$1,500,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Various; See Attached Detailed List of Project	2023	Ongoing	TBD	\$85,000,000		No. 2: Continue Electric and Water Utilities Improvements
Electric Utility	Ed Liberty	Complete IRP			Feb-23	\$50,000		No. 3: Promote Environmental Sustainability Efforts
Electric Utility	Brian King	Tracking of GHG Reductions pursuant to City Resolution 05-2023	Feb. 28, 2023; Registration Underway	Annual	Indefinitely	10,000 Annually		No. 3: Promote Environmental Sustainability Efforts
Electric Utility	Ed Liberty	Exploration of strategies to reduce carbon emissions; i.e. FMPA Community Solar Phase II	Jan-23	Annual beginning December 2023	20-year Power Sales Contract approved			No. 3: Promote Environmental Sustainability Efforts
Electric Utility	Ed Liberty	Exploration of strategies to reduce carbon emissions; i.e. FMPA Community Solar Phase III	Contract Approval Expected April 2023	Annual beginning December 2025 or 2026	20-year Power Sales Contract proposed	TBD		No. 3: Promote Environmental Sustainability Efforts

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Electric Utility	Ed Liberty	Exploration of strategies to reduce carbon emissions; i.e. Customer Energy Efficiency & Conservation Project Assistance using Solar Energy Loan Fund (SELF) Seed Grant	Contract Approval Expected April or May 2023	3 Years		\$100,000 annually for 3 Years		No. 3: Promote Environmental Sustainability Efforts
Electric Utility	Ed Liberty	Exploration of strategies to reduce carbon emissions; i.e. Demand Response pursuant to City Resolution 05-2023	Phase I Study; Contract Awarded to Quanta	6 month	Sep-23	\$50,000		No. 3: Promote Environmental Sustainability Efforts
Electric Utility	Ed Liberty	Exploration of strategies to reduce carbon emissions; i.e. Community Microgrid pursuant to City Resolution 05-2023. Conducted a Conceptual Study for a cogeneration project tied to City distribution grid and anchored by the Gulfstream Hotel	2022	Completed	2022	\$10,000	Completed	No. 3: Promote Environmental Sustainability Efforts
Electric Utility	Nanette McTeague	Relocate Utility Customer Service Offices to Improve Staff Working Conditions & Improve In-Person Customer Service Reception	2022		Completed 2022	~\$110,000 Annual Lease	Completed	No. 4: Enhance Quality of Life
Electric Utility	Paul Nicholas	Convert Storage Room at 1900 Building to New Engineering Offices to Improve Workplace and Consolidate engineering Team in One Location	2022		Completed 2023		Completed	No. 4: Enhance Quality of Life
Electric Utility	Marcel Korman	Renovations of 1900 Building to Improve Workplace; Includes Break Room, New Line Dep't Ready Room, and Men's Room	2023		2023	TBD Pending Bids		No. 4: Enhance Quality of Life
Electric Utility	Michael Jenkins	IBEW Linemen Participation in Linemen's Rodeo	2024		2024	\$15,000 to \$25,000 Annually		No. 4: Enhance Quality of Life
Electric Utility	Michael Jenkins	Relocate Utility Poles to Avoid Impeding Sidewalk Access	2022	Ongoing	2023			No. 4: Enhance Quality of Life
Leisure Services	Matt DeRosa	Golf cart paths repair		1 week		\$270,000		
Leisure Services	Matt DeRosa	Golf Clubhouse roof repair		1 month		\$300,000		
Leisure Services	Matt DeRosa	invasive plants along the coast removal		1 month		TBD- waiting on quotes		
Leisure Services	Matt DeRosa	Golf course new greens/tees/fairways		6 months		\$2,000,000		
Leisure Services	Matt DeRosa	Golf course irrigation/drainage		6 months		\$2,000,000		
Leisure Services	Matt DeRosa	Golf course cart barn siding		1 month		\$50,000		
Leisure Services	Matt DeRosa	New sea wall		1 year		\$7,000,000		
Leisure Services	Cindy Ansell	Quality of Life - BiblioArte Festival	annual/March	1 week		\$23,000		
Leisure Services	Cindy Ansell	Quality of Life - Summer Reading Program	annual/June&July	8 weeks		\$5,000		
Leisure Services	Cindy Ansell	Quality of Life - Preschool Storytime	annual	28 weeks		\$5,000		
Leisure Services	Cindy Ansell	Quality of Life - Readalong Concerts	2 per year	2 hours each		\$4,000		
Leisure Services	Cindy Ansell	Quality of Life - Lake Worth Towers Tech Talks	monthly	2 hours each				
Leisure Services	Cindy Ansell	Quality of Life - Storybook Tea	annual/May	2 hours each		\$1,000		
Leisure Services	Cindy Ansell	Quality of Life - Gallery Meeting Room	frequent	varies				
Leisure Services	Cindy Ansell	Infrastructure - New Library windows	FY23		In progress		In Progress	
Leisure Services	Cindy Ansell	Infrastructure - Elevator for the Annex				\$75,000		

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Leisure Services	Cindy Ansell	Development - Creation of "Welcome to LWB" baskets for new home owners/businesses				\$5,000		
Leisure Services	Cindy Ansell	Development - How to "Do Business in LWB" seminars						
Leisure Services	Cindy Ansell	Environmental Sustainability - Promote use of E-materials						
Leisure Services	Chris Hana	Bryant Park playground replacment (train)	01/23/23	3 days	Completed	\$39,000	Completed	
Leisure Services	Chris Hana	Manzo Field scoreboard replacment	Summer 23	TBD		\$36,000		
Leisure Services		Beach Playground - Development, Infrastructure, Quality of Life	Fall 2023	2 months		\$100,000		
Leisure Services		Osborne center renovations (CDBG)	Fall 2023			\$306,000		
Leisure Services	Greg Jarrett	Year Round Calendar of Recreational Programs and Activities						by end of may
Leisure Services	Emeric Jeancome	Year Round Calendar of Community Programs and Activities						
Leisure Services	Cindy Ansell	Quality of Life - City Talks program	occasional	2 hours each		\$50		
Leisure Services		Bryant Park Fitness Equipment replacement		2 weeks				
Leisure Services		Memorial Park Phase 1 new roof installation				\$274,000		
Leisure Services		Memorial Park Phase 2 Facility Renovation	Fall 2023			\$339,000		
Leisure Services		Sunset Park tennis court & pickle ball renovation						
Leisure Services	Greg Jarrett	Development of land adjacent to the NW ballfields to include Futsal Court, Volleyball & skating utilizing solar lighting	possible future plan					wish list
Leisure Services	Greg Jarrett	Centrally located Recreation Center	possible future plan					wish list
Leisure Services	Greg Jarrett	Volleyball courts at middle Bryant	possible future plan					wish list
Public Works	Shannon Garcia	Infrastructure City Hall - Exterior Paint and Waterproofing	04/01/23	1 Month	05/01/23	\$ 75,000.00	In Progress	
Public Works	Jamie Brown	Infrastructure City Hall Annex Restoration	TBD	TBD	TBD	\$ 2,000,000.00		
Public Works	Jamie Brown	Quality of Life Mobility Plan	04/15/23	TBD	TBD	\$ 150,000.00		
Public Works	Shannon Garcia	Infrastructure Fire Station #1 - Exterior Paint and Waterproofing	05/01/23	1 Month	07/01/23	\$ 60,000.00		
Public Works	Shannon Garcia	Infrastructure Windows-Library -15 N M St.	05/01/23	4 Months	09/01/23	\$ 120,000.00		
Public Works	Mike Pierce	Infrastructure Wimbley Gym - Roof Replacement Project	TBD	TBD	TBD	\$ 140,000.00		
Public Works	Jamie Brown	Environmental Sustainability Bryant Park Jetty	TBD	TBD	TBD	\$ 62,000.00		
Public Works	Mike Pierce	Infrastructure Sidewalk and ADA Special Projects	07/01/23	TBD	07/01/23	\$ 1,000,000.00		
Public Works	Mike Pierce	Infrastructure Casino Elevator Upgrades	05/01/23	2 Months	07/01/23	\$ 50,000.00		
Public Works	Mike Pierce	Infrastructure Fuel Tank Replacement	TBD	TBD	TBD	\$ 1,000,000.00		
Public Works	Shannon Garcia	Quality of Life Pinecrest Cemetery Fencing / Gate	06/01/23	3 Months	09/01/23	\$ 62,500.00		
Public Works	Mike Pierce	Infrastructure Roadway Projects	NA	NA	NA	\$ 1,345,000.00		
Public Works	Jamie Brown	Infrastructure Roads / ADA Improvements	TBD	TBD	TBD	\$ 1,053,559.00		

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Public Works	Mike Pierce	Infrastructure Annual Vehicle Replacement	10/01/22	1 Year	09/30/23	\$ 200,000.00		
Public Works	Mike Pierce	Quality of Life Memorial Park Phase 1 CDBG	01/01/22	1.5 Years	07/15/23	\$ 274,506.00		
Public Works	Mike Pierce	Quality of Life Memorial Park Phase 1B CDBG	04/01/23	3 Months	07/15/23	\$ 54,922.50		
Public Works	Mike Pierce	Quality of Life Memorial Park Phase 2	04/19/23	8 Months	12/31/23	\$ 339,300.00		
Public Works	Mike Pierce	Quality of Life Osborn Community Center CDBG	TBD	TBD	12/31/24	\$ 306,691.00		
Public Works	Mike Pierce	Infrastructure Fleet Fuel System and Dispenser Replacement	05/01/23	1 Month	06/01/23	\$ 670,000.00		
Public Works	Jamie Brown	Infrastructure New Fleet Facility	TBD	TBD	TBD	TBD		
Public Works	Mike Pierce	Infrastructure Solid Waste Heavy Equipment	10/01/22	1 Year	09/30/23	\$ 375,000.00		
Public Works	Shannon Garcia	Infrastructure Lockhart Pier - Structural Piling Repairs	07/01/23	5 Months	12/01/23	\$ 50,000.00		
Water Utilities	Julie Parham	Raw Water Wells	FY 2024	5 Years	FY 2028	\$14,640,000		
Water Utilities	Julie Parham	Water Treatment Plant Improvements	FY 2024	5 Years	FY 2028	\$7,550,000		
Water Utilities	Julie Parham	Water Distribution Mains	FY 2024	5 Years	FY 2028	\$10,715,000		
Water Utilities / Local Sewer Department	Julie Parham	Sewer Pump Station Improvements	FY 2024	5 Years	FY 2028	\$2,825,000		
Water Utilities / Local Sewer Department	Julie Parham	Sewer System Pipe Network	FY 2024	5 Years	FY 2028	\$5,725,000		
Water Utilities / Regional Sewer Department	Julie Parham	MPS Pump Replacement 101, 102, 103, 104	FY 2024	3 Years	FY 2026	\$975,000		
Water Utilities / Regional Sewer Department	Julie Parham	Pump Station and System Improvements	FY 2025	3 Years	FY 2028	\$700,000		
Water Utilities / Regional Sewer Department	Julie Parham	Pipe lining and replacement upgrades	FY 2024	3 Years	FY 2026	\$960,000		
Water Utilities / Stormwater department	Julie Parham	Stormwater Conveyance and Collection Improvements	FY 2024	5 Years	FY2028	\$2,650,000		