

To Whom it May Concern:

I was excited to see the City of Lake Worth Beach has posted a vacancy for the position of City Manager, a role I am uniquely qualified to fill and one that complements my 22 years of experience at the local, state, and federal levels. As the Assistant City Administrator (ACA) for Washington, DC—helping to oversee nearly 39,000 employees and a \$21 billion budget—I am passionately committed to strategic planning and budgeting to make city government more cost-effective, efficient, and tailored to the unique needs of my community. By bringing a track record of success from Washington, DC, the State of New Jersey, and the US Intelligence Community, I am confident that, in partnership with the City Commission and other city leaders and citizens, we can grow and transform government in a meaningful way for the residents of Lake Worth Beach.

As a direct report to Washington, DC's Mayor and City Administrator, I am charged with the effective and efficient operations of the Government of the Nation's capital. In this capacity, I have leveraged my relationships as Director of Homeland Security for DC (2017-23)—when I led the city through COVID-19 and the tumultuous events of 2020—to break down silos among department heads, implement organizational transformation, and improve service delivery to 700,000 residents. I have adopted a collaborative and results-oriented approach to:

- Streamline contracting and procurement for 79 departments and agencies through technology integration, process improvement, and partnership with the City Council to pass new legislation;
- Reimagine, through data-sharing between the Department of General Services and various departments and agencies, how we allocate and utilize office space, helping to lower costs and save \$100 million over our four-year financial plan;
- Simplify how to apply for, and get, a job in DC Government—both by better understanding the skillsets departments and agencies need for their operations and tailoring position descriptions and recruitment efforts to meet those requirements;
- Develop strategic and operational plans for beautifying the city, focused primarily on at-risk and neglected areas, as well as tourist enclaves that are essential to our local economy and small businesses;
- Inform Mayoral decision-making on closing major union contracts for police and teachers, while ensuring our \$600 million investment in workforce development also covered smaller bargaining units such as principals, attorneys, and bus drivers;
- Represent the District with other local, state, and federal government entities, private sector partners, and community organizations.

- Promote interdepartmental collaboration, shared goals, and continuous improvement across all city government operations.
- Adopt Generative and Agentic Artificial Intelligence (AI) in public-facing services like the Department of Motor Vehicles and our 311 call center, with a deliberate focus on change management and building consensus with District Government employees; more AI tools are being launched in the coming months in the Departments of Employment Services; Health and Human Services; Buildings; Local and Small Business; and Licensing and Consumer Protection.

In closing, I would be honored to be considered for this exciting position in Lake Worth Beach under the leadership of the City Commission. I am confident that my executive leadership and career portfolio would be a great match for City Manager, and I look forward to engaging more in this process, as well as deepening my knowledge of the city, its leadership, and its vision for this critical role.

With respect and appreciation,

A handwritten signature in black ink, appearing to read 'CR', with a stylized, flowing script.

Dr. Christopher Rodriguez
Assistant City Administrator
Washington, DC