



**Strategic Planning Session Agenda  
Monday, March 20, 2023 – 10:00am to 4:00pm  
Kingsport City Hall**

1. Financial Update 10:00 to 10:30 – Chris McCartt and John Morris
  - a. Quarters 1 and 2 for FY-23
  - b. Projections for remainder of the year
  - c. Impacts (utilities, fuel, etc.)
2. Economic Development Update 10:30 to 12:00 – John Rose
  - a. Retail/Commercial
  - b. Residential
  - c. Redevelopment
  - d. Quality of Life
  - e. Action items
3. Lunch – 12:00 to 12:45
4. HR Update – 12:45 to 1:30 – Tyra Copas
5. Sanitation Study Review – 1:30 to 2:30 – Ryan McReynolds
6. Break – 15 minutes
7. FY-24 Budget 2:45 to 3:45
  - a. Capital budget/Debt – Lisa Winkle
    - i. Capital Projects
    - ii. Debt Strategy
  - b. FY-24 Revenue projections – John Morris
    - i. What we know at this time.
  - c. Budget priorities – Chris McCartt/Board
    - i. Discussion
8. Closing Comments

Regular work session to follow immediately after.