

INTRODUCTION



































SUMMARY & CONSIDERATIONS Which of the general options are most appropriate for the Building? Any adjustments? Which of the general options are most appropriate for the Square? Any adjustments? Direction on next steps and timeline?

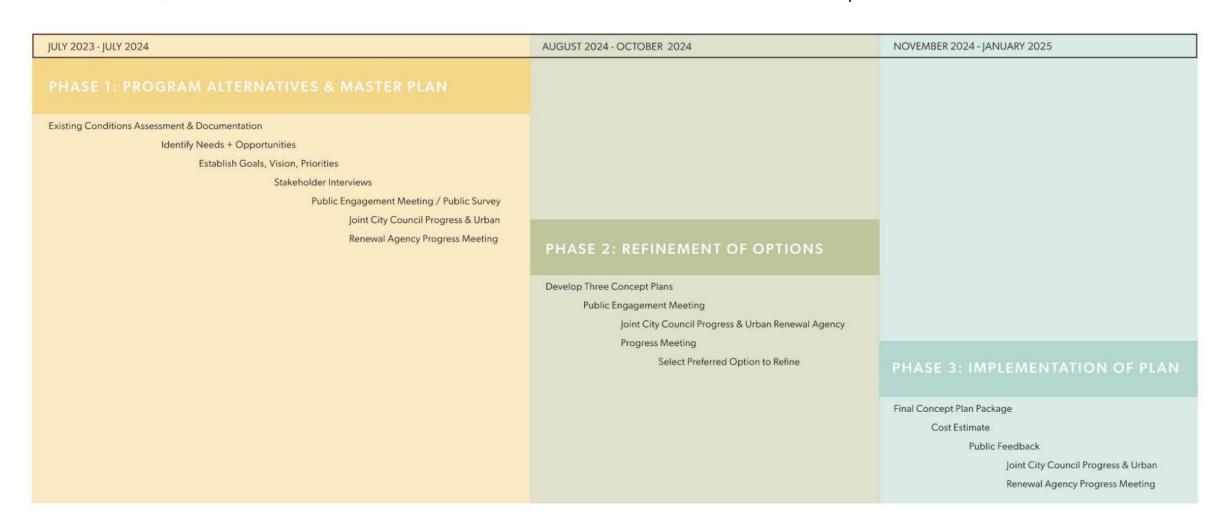
PROJECT TIMELINE

PHASES 1-3

Following direction provided through Phase 1, Phase 2 will include refinement of options with eventual implementation of the plan in Phase 3, with a target completion in Q1 2025.

PROJECT MILESTONES

- Visitor Center Building lease expires November 1, 2026
- Notice of intention due November 1, 2025
- RFP issue (January 2025)
- Tenant Improvements 2026



PROJECT TIMELINE

PHASE 1

The project was broken down into three phases. The first phase involves the development of program alternatives and a master plan for the Town Square. This phase began in July 2023 and concluded in June//July 2024

KEY DATES

07.19.23	Project Kick-Off, Begin Discovery
08.17.23	Launch Online Public Survey
08.17.23	Public Engagement Meeting
08.21.23	City Council & KURA Joint Meeting
08.21.23	Program Alternatives
09.06.23	Cost Estimates
10.05.23	Summary & Recommendations
June/July 2024	City Council & KURA Joint Workshop Presentation

Q3 2023		Q4 2023		Q2 2024	
07.19.23	Project Kick-Off, Begin Discovery	10.05.23	Summary & Recommendations	June/July 2024	City Council & KURA joint Workshop Presentation
07.24.23	Identify Needs & Establish Goals				
08.10.23	Stakeholder Interviews				
08.17.23	Public Engagement Meeting				
08.17.23	Launch Public Survey				
08.21.23	City Council & KURA Joint Meeting				
08.21.23	Program Alternatives				
09.06.23	Cost Estimates				

PUBLIC ENGAGEMENT

Public Engagement Summary

Public Survey 1

131 total respondents
Conducted at Town Square 8.17.2023

Public Survey 2

185 total respondents
Conducted through Survey Monkey
Opened 08.22.23 and closed 09.05.23

1:1 Stakeholder Engagement Meetings

Ketchum Community Development Corporation
Sun Valley Visitor Center
Sun Valley Wine Company
Scout Wine & Cheese
Starbucks
Susan Desko, Architect
MESH Gallery
PK's Ski and Sports

Conducted in-person between 8.10 and 8.17.2023

Stakeholder Engagement Key Takeaways

General Observations

- Fire feature is more important than water feature and important for foot traffic in the colder months.
- Water feature should be interactive.
- Inefficiency is the biggest issue with the existing building. Thousands of people in and out of the building (in summer) which allows conditioned heat and cool in and out of the building at an extreme rate.
- Building inefficiency is overcome by proximity of Plaza and the positive foot traffic it generates.

What is valued about Ketchum Town Square

- The people traffic and community connection.
- The charm of the Visitor Center as an old building and the excitement of this Starbucks being so cool, funky and well known.
- Safe, contained community space- great for kids to run around and play.
- Shade.
- Great hangout spot, run into friends.
- Local small businesses with captive audience.
- Super cool space, highly beloved by the community, hard to replicate. More of a community coffee shop than a Starbucks.
- Unique as combo coffee shop, visitor center in cool space.

Stakeholder Engagement Key Takeaways

TOP STAKEHOLDER PRIORITIES

- 1. Increasing bulding efficiency
- 2. Kid friendly water feature
- 3. More trees, shade and lawn
- 4. More food vendors, food trucks
- 5. More live music and events
- 6. Upgrade SV Visitor Center
- 7. Bike supportive elements in alley
- 8. Invest more in ongoing maintenance

"More Live Music!"

"Increase vibrancy and traffic of Ketchum Town Square.."

"Super cool space, highly beloved by the community, hard to relocate. More of a community coffee shop than a Starbucks!"

"More food vendors, food trucks!"

"Water feature for kids. Need fire features in winter."

"More shade, more trees, more grass."

"Inefficiency is the biggest issue with the existing building.
Thousands of people in and out of the building (in summer)
which allows conditioned heat and cool in and out of the
building at an extreme rate."

Public Engagement Key Takeaways

Town Square

- Community members and visitors view Town Square as a welcoming, dedicated community space accessible, social, and friendly to all ages.
- Community members and visitors frequent both Ketchum Town Square and the adjacent Visitor Center building on at least a weekly basis.
- Most are coming to stroll, get coffee or meet friends.
- Respondents are most interested in more music and market opportunities in Town Square.
- Respondents want more shade (particularly shade trees) and more variety of seating/table options.
- Most community members visit Town Square in the summer but would attend an event any time of year if there was programming or events of interest.

Visitor Center Building

- The building at Town Square offers a space for many activities, but most folks are coming to get coffee or meet friends.
- To most respondents, the top amenities at the building at Town Square are food and drink vendors, seating areas and public restrooms.
- Most respondents priority improvements are seating and table options, food and drink options, and available meeting or community space.

Public Engagement Key Takeaways

TOP COMMUNITY PRIORITIES

- 1. More greenspace
 - a. More trees
 - b. More grass
- 2. More seating and tables
 - a. Variety of options
 - b. Work spaces
- 3. Seasonal infrastructural improvements
 - a. Winter maintenance
 - b. Snowmelt strategy
 - c. More shade
 - d. Repaired firepits
- 4. Visitor Center building improvements
 - a. New roof
 - b. Increased HVAC efficiency

"NICE TO HAVE" IMPROVEMENTS

- 5. Year-round programming in Town Square
 - a. More music
 - b. Food trucks
- 6. Lighting strategy
- 7. Water feature for kids
- 8. Visitor Center as community resource or activity center
- 9. Dedicated work and meeting space

"How to make more use outside during winter months?"

"More activities, music, events."

"I would love to see more greenspace! Maybe replace the cobblestones with grass in certain spots? Also a food truck spot that changes weekly."

"More shade, more trees, more grass."

"Water feature for kids. Need fire features in winter."

"More greenery and fire pits. More outdoor events. More winter activities! Something large in the center (fire pit/fountain)."

"More seating, shade and lighting so it's welcoming, usable at night and in all seasons."

"I would love to see more greenspace! Maybe replace the cobblestones with grass in certain spots?

Also a food truck spot that changes weekly."

"Inefficiency is the biggest issue with the existing building.

Thousands of people in and out of the building (in summer) which allows conditioned heat and cool in and out of the building at an extreme rate."

"The building reads from the outside as a Starbucks, not a visitor center for Sun Valley/Ketchum. I like the multipurpose approach of the building, but I suggest it should build the area's brand of adventure, nature-loving, the arts, and big-hearted community."



VISION

Update infrastructure, amenities and finishes to restore functionality and support ongoing year-round events while maintaining community character.

DISTINCTLY KETCHUM COMMUNITY FEEL

Maintain local, artisan craft and character vibe and materials of the current plaza

RECOGNIZE COMMUNITY CONTRIBUTORS PAST, PRESENT, FUTURE

Honor donors and volunteers through integrated art and integration

COHESIVE, AUTHENTIC AESTHETIC REPRESENTATIVE OF 'SMALL TOWN BIG LIFE'

Refresh outbuildings including durability, functionality and location to better serve the community

MAINTAIN & ENHANCE PROGRAMMING OF VISITOR CENTER

Improve thermal performance of the Visitor Center Building, strengthen community use and connection to Town Square

IMPROVE COMFORT THROUGHOUT THE SEASONS

Provide shade through carefully placed trees and shade structures, including the stage and central plaza

SUPPORT WINTER EVENTS & PROGRAMMING

Create an ideal venue for increased and larger winter events

DEMONSTRABLY SUSTAINABLE AND HIGH PERFORMING

Increase building efficiency and implement sustainable site strategies (pollinators, water use reduction)

UPGRADE OF SYSTEMS FOR COST EFFECTIVE ONGOING MAINTENANCE

Improve long term maintenance viability and performance

COMMUNITY PRIORITIES

This list of priorities was generated based on the results of the findings from the in-person and online surveys conducted.

MORE GREENSPACE

Establish larger shade tree canopy and add both permanent and seasonal shade structures

MORE SEATING & TABLES

Upgrade both fixed and movable seating/site furnishings for better comfort and consistency of character

SEASONAL INFRASTRUCTURAL IMPROVEMENTS

Provide upgrades for more vendors, entertainment options, and site features including in fall and winter

CELEBRATE AND HONOR KETCHUM HISTORY

Provide donor recognition and promote Ketchum identity through site features, material selection, and enhancements to Visitor Center Building

STUDY AREA

The dashed boundary identifies the extents of the study area for this project.





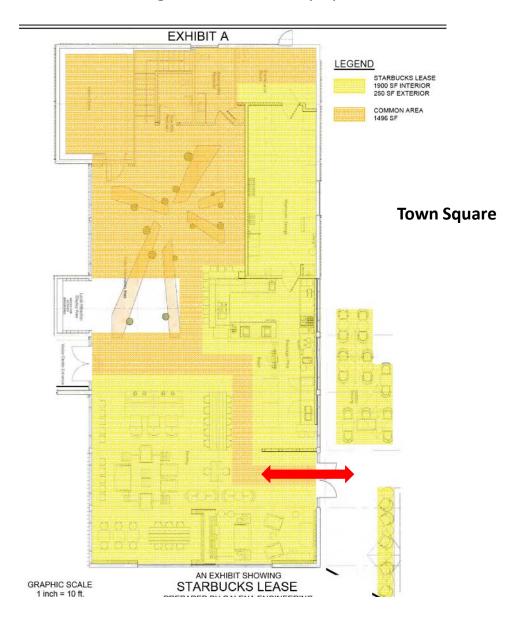
EXISTING CONDITION

SITE PLAN

- Snowmelt System
- 2 Seating/Site Furnishings
- 3 Shade Structures in Plaza
- 4 Cabanas
- **5** Restrooms
- 6 Firepit
- Stage
- 8 Leroy's
- Donor Recognition, Signage and Wayfinding
- Olympic Recognition
- Water Feature
- 12 Landscape
- **13** Exterior Lighting
- 14 Decorative Pavement
- 15 Utilities and Drainage
- 16 Renovated Entry
- **17** Visitor Center Exterior
- 18 Visitor Center Interior
- 19 Power Outlets for Events

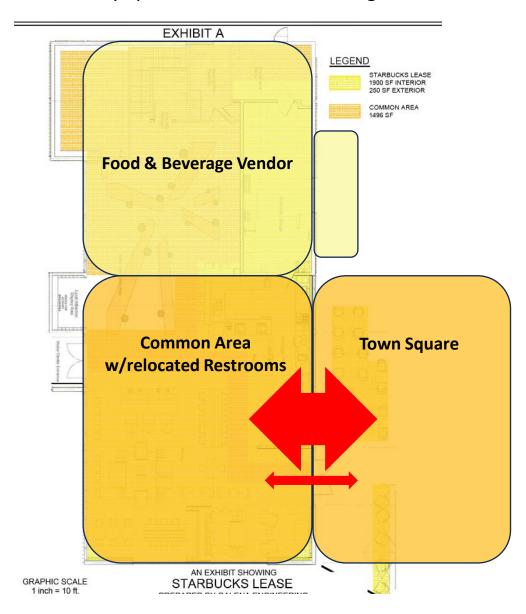
Current

Starbuck's with integrated Community Space



Alternative

Community Space with a Food & Beverage Vendor Area



Current

Starbuck's with integrated Community Space

- ✓ Well known, cozy, beloved Starbuck's with integrated Community Space
- ✓ Is set up well for Starbuck's to serve and staff events.
- Tenant driven (use and hours) because...
- Common Area circulation is through Starbuck's, requiring Starbuck's to staff the Community Events due to lack of security and product protection.
- Fixed furniture, not flexible
- Not physically or visually connected to the most significant Community Space - Town Square
- Needs maintenance and repair

Alternative

Community Space with a Food & Beverage Vendor Area

- ✓ Create a secure Vendor Area
- ✓ Aggregate the Community Uses Interior Common Space, Restrooms & Outdoor Town Square with Operable Wall in between
- ✓ Allows for separate operations and hours
- Requires City to lead the operations and maintenance of events
- Risk losing community identity if major interior renovation and rework is completed, although would make the space more efficient and expand useable sf

CurrentStarbuck's with integrated Community Space



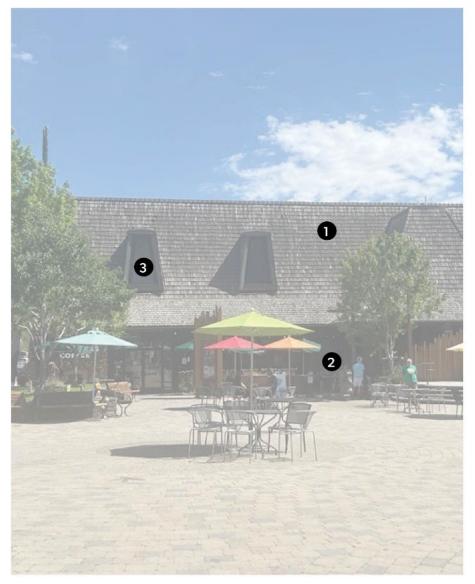


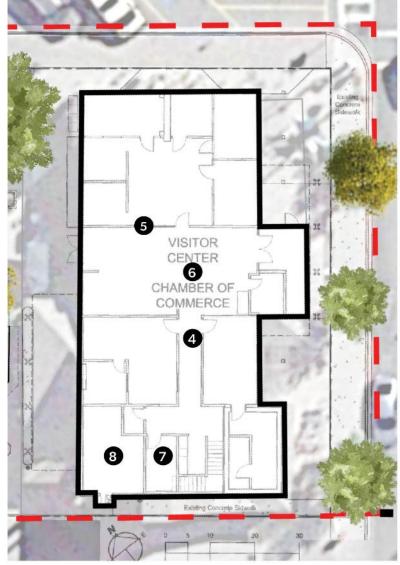


BUDGET OPTIONS: BUILDING

VISITOR CENTER OPTION A: REFRESH

- Replace worn shingles with metal or composite shingle roofing
- 2 Restain exterior and reset logs
- 3 Replace dark dormer window glass with clear, high performance glazing alternate
- 4 Remove half of sculptural trees to open rear seating area
- 5 Remove all angled bar counters and provide new seating options alternate
- 6 Improve visitor center circulation
- **7** Refresh existing bathrooms
- 8 New HVAC system



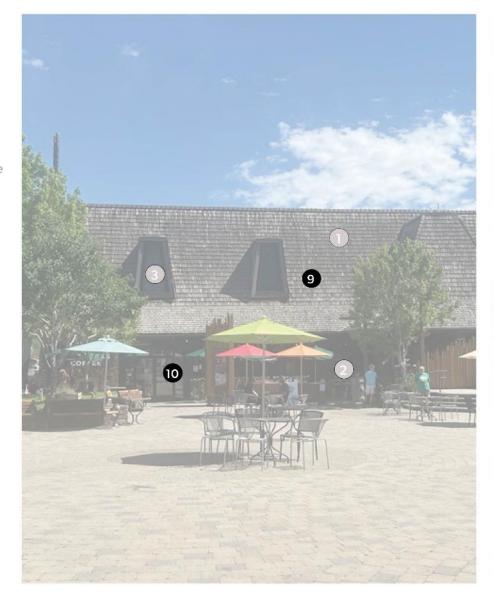


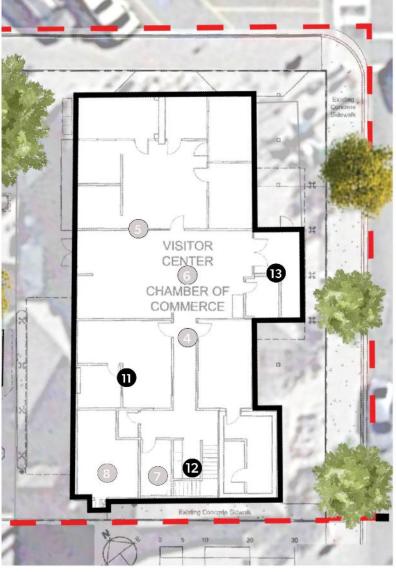




VISITOR CENTER OPTION B: SUBSTANTIAL RENOVATION

- Replace worn shingles with metal or composite shingle roofing
- Restain exterior and reset logs
- Replace dark dormer window glass with clear, high performance glazing alternate
- Remove half of sculptural trees to open rear seating area
- Remove all angled bar counters and provide new seating options - alternate
- Improve visitor center circulation
- Refresh existing bathrooms
- New HVAC system
- 9 Add Insulation beneath new roofing
- Install higher performing windows at all perimeter windows alternate
- Replacement of all mechanical and electrical
- New upper level conference room redesign
- 13 Install vestibule at entry door for improved energy performance
- Items from previous option



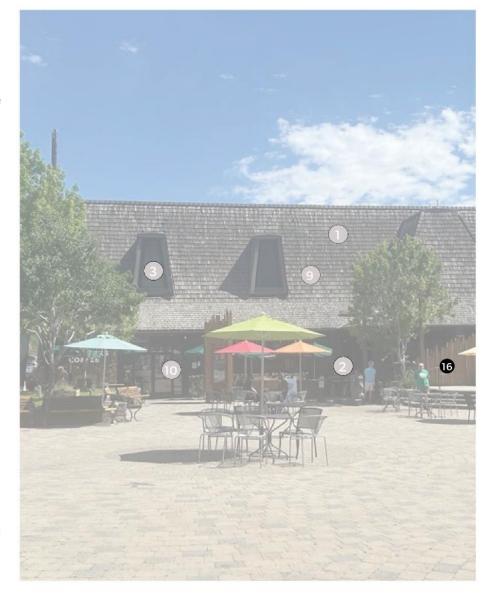


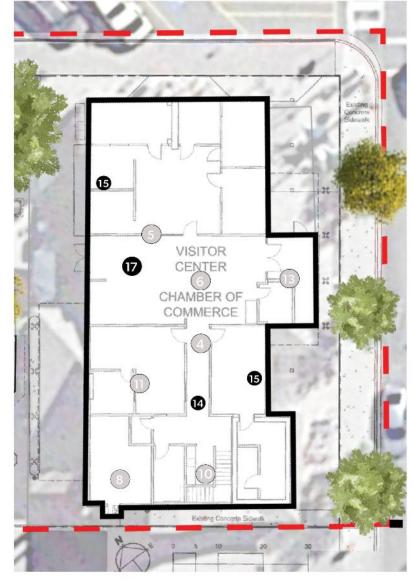


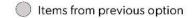


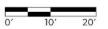
VISITOR CENTER OPTION C: REDO

- Replace worn shingles with metal or composite shingle roofing
- Restain exterior and reset logs
- Replace dark dormer window glass with clear, high performance glazing - alternate
- Remove half of sculptural trees to open rear seating area
- Remove all angled bar counters and provide new seating options - alternate
- Improve visitor center circulation
- Refresh existing bathrooms
- New HVAC system
- Add Insulation beneath new roofing
- Install higher performing windows at all perimeter windows alternate
- Replacement of all mechanical and electrical
- New upper level conference room redesign
- Install vestibule at entry door for improved energy performance
- Relocate serving counter along windows to interior space
- Is Install operable garage door or glass wall system between columns along Town Square frontage and Plaza for additional seasonal uses
- 6 Enclose drive-through area to relocate tenant refrigerated storage & equipment for improved interior environment, possibly relocate plaza restrooms or vendors there
- Relocate existing restrooms with adjacency for interior and exterior access











DESIGN OPTIONS COST ESTIMATES

COST BREAKDOWN & COMPARISON

	Option A -	Refresh	Option B	- Refresh	Optio	on C - Redo
Building	- W					
Visitor's Center - Exterior	\$	175,000	\$	188,000	\$	292,000
Visitor's Center - Interior	\$	225,000	\$	609,000	\$	590,000
Subtotal Building	\$	400,000	\$	797,000	\$	882,000
Total Recommded Budget	\$	1,436,000	\$	3,192,000	\$	4,917,000

• Which of the general options are most appropriate for the Building? Any adjustments?

BUDGET OPTIONS: THE SQUARE

BUDGET OPTIONS COMPARISON

LEGEND

Community Priority: Seating & Tables

Community Priority: Ketchum History

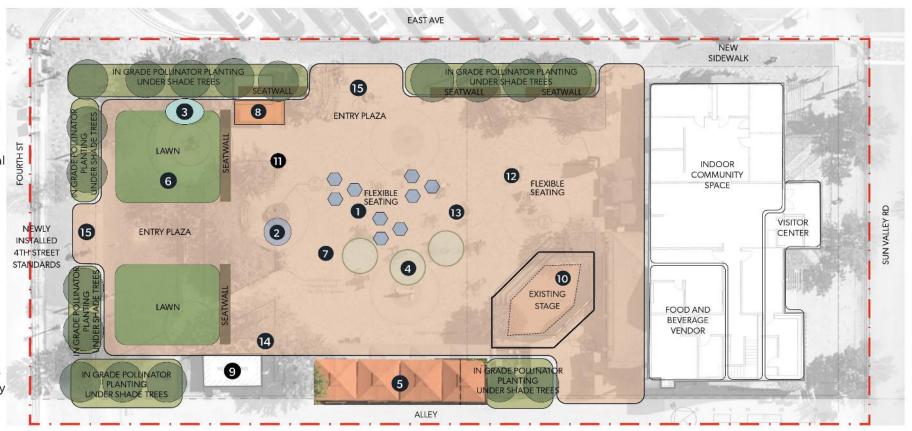
Community Priority: Greenspace & Shade

	OPTION A: REFRESH 1.44M	OPTION B: SUBSTANTIAL RENOVATION 3.2M	OPTION C: REDO 4.92M
1	Seating/Site Furnishings: New prefabricated benches, café tables and chairs, trash and recycling receptacles, bike racks	Seating/Site Furnishings: New prefabricated benches, café tables and chairs, trash and recycling receptacles, bike racks	Seating/Site Furnishings: Replace all block walls with new seatwalls, new café tables and chairs, trash and recycling receptacles, bike racks
2	Firepit: Replace with more efficient commercial unit	Firepit:Replace with more efficient commercial unit, add (2) new fire pits with shut-offs	Firepit:Replace with more efficient commercial unit, add (3) new fire pits with shut-offs
3	Donor Recognition, Signage and Wayfinding: New kiosk, donor recognition, Olympians recognition, new art pedestals	Donor Recognition, Signage and Wayfinding: New kiosk, donor recognition, Olympians recognition, new art pedestals	Donor Recognition, Signage and Wayfinding: New kiosk, donor recognition, Olympians recognition, bell relocation to plaza, new art pedestals + new signage package + new art feature, digital display
4	Shade Structures in Plaza: Commercial grade umbrellas	Shade Structures in Plaza: Commercial grade umbrellas	Shade Structures in Plaza: Custom designed and built shade structures
5	Cabanas: Prefabricated to replace existing along alley	Cabanas: Custom designed and built with standard materials	Cabanas: Custom designed and built premium materials
6	Landscape: Replace lawn in raised planters with pollinators & new lawn at grade, 30% tree replacement, replace crabapples, replant tree/lawn area in old Leroy's location, open up southeast area, move kiosk temporarily, holiday tree, new irrigation system, soil amendments	Landscape: Replace lawn in raised planters with pollinators & at grade with new lawn, 80% tree replacement, temporary holiday tree, new irrigation system, soil amendments. Synthetic turf to replace lawn.	Landscape: Replace lawn in raised planters with pollinators & at grade with new lawn, 80% tree replacement, temporary holiday tree, new irrigation system, soil amendments. Synthetic turf to replace lawn.
7	Snowmelt System: None	Snowmelt System: 30% of paved area: plaza only, hybrid system for periodic use after storms	Snowmelt System: 100% of paved area: heat source (thermal solar/boilers)
8	Leroy's: Replace and re-orient so it's out of direct sun with new prefabricated building, infrastructure upgrades	Leroy's: Custom new build standard materials (wood, composite)	Leroy's: Replace and relocate so it's out of direct sun with new prefabricated building, infrastructure upgrades
9	Restrooms: Infrastructure upgrades, refresh finishes	Restrooms: Replace existing with Prefabricated (Portland Loo)	Restrooms: Replace existing with custom design and built premium materials
10	Stage: Add fabric shading to existing stage	Stage: Add fabric shading to existing stage, upgrade A/V, add access ramp	Stage: New stage in new location with full cover and upgraded A/V
11	Water Feature: Eliminate water feature	Water Feature: New scrim style water feature	Water Feature: New scrim style water feature with programmable LED lights
12	Exterior Lighting: Wiring and bulb upgrades to existing	Exterior Lighting: Wiring and bulb upgrades to existing + New integrated LED accent lighting in seatwalls	Exterior Lighting: All new fixtures (LED, dark sky compliant, new design package)
13	Decorative Pavement: Replace all pavers (alley not included)	Decorative Pavement: Replace all pavers (alley not included)	Decorative Pavement: Replace all with premium pavers including alley with removable bollards
14	Utilities and Drainage: Redo sewer line, others, repair only	Utilities and Drainage: Redo sewer line, others, repair only	Utilities and Drainage: Premium upgrade all
15	Renovated Entry: Replace 30% of lawn with pavers, remove chokecherries	Renovated Entry: Replace 30% of lawn with pavers, remove chokecherries	Renovated Entry: Replace 30% of lawn with pavers, remove chokecherries

OPTION A: REFRESH

ESTIMATED COST: \$1.44 MILLION

- Seating/Site Furnishings: New prefabricated benches, café tables and chairs, trash and recycling receptacles, bike racks
- 2 Firepit: Replace with more efficient commercial unit
- 3 Donor Recognition, Signage and Wayfinding: New kiosk, donor recognition, Olympians recognition, new art pedestals
- 4 Shade Structures in Plaza: Commercial grade umbrellas
- 5 Cabanas: Prefabricated to replace existing along alley
- 6 Landscape: Replace lawn in raised planters with pollinators & new lawn at grade, 30% tree replacement, replace crabapples, replant tree/lawn area in old Leroy's location, open up southeast area, move kiosk temporarily, holiday tree, new irrigation system, soil amendments
- **7** Snowmelt System: None
- 8 Leroy's: Replace and re-orient so it's out of direct sun with new prefabricated building, infrastructure upgrades
- 9 Restrooms: Infrastructure upgrades, refresh finishes
- 10 Stage: Add fabric shading to existing stage
- Water Feature: Eliminate water feature



- **Exterior Lighting:** Wiring and bulb upgrades to existing
- 13 Decorative Pavement: Replace all pavers (alley not included)
- **Utilities and Drainage:** Redo sewer line, others, repair only
- **15 Renovated Entry:** Replace 30% of lawn with pavers, remove chokecherries





Community Priority: Seating & Tables

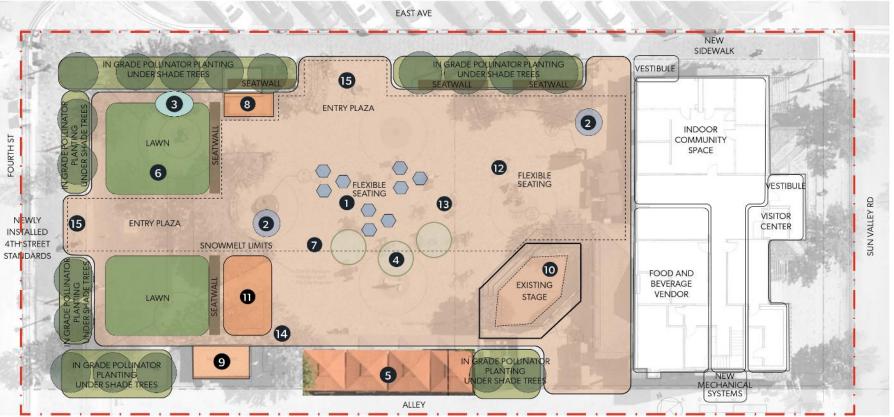
Community Priority: Ketchum History

Community Priority: Greenspace & Shade

OPTION B: SUBSTANTIAL RENOVATION

ESTIMATED COST: \$3.2 MILLION

- Seating/Site Furnishings: New prefabricated benches, café tables and chairs, trash and recycling receptacles, bike racks
- 2 Firepit: Replace with more efficient commercial unit, add (2) new fire pits with shut-offs
- 3 Donor Recognition, Signage and Wayfinding: New kiosk, donor recognition, Olympians recognition, new art pedestals
- A Shade Structures in Plaza: Commercial grade umbrellas
- **6** Cabanas: Custom designed and built with standard materials
- **6 Landscape:** Replace lawn in raised planters with pollinators & at grade with new lawn, 80% tree replacement, temporary holiday tree, new irrigation system, soil amendments. Synthetic turf to replace lawn.
- **5 Snowmelt System:** 30% of paved area: plaza only, hybrid system for periodic use after storms
- 8 Leroy's: Custom new build standard materials (wood, composite)
- 9 Restrooms: Replace existing with Prefabricated (Portland Loo)
- 10 Stage: Add fabric shading to existing stage, upgrade A/V, add access ramp
- **11** Water Feature: New scrim style water feature



- 12 Exterior Lighting: Wiring and bulb upgrades to existing + New integrated LED accent lighting in seatwalls
- 13 Decorative Pavement: Replace all pavers (alley not included)
- 14 Utilities and Drainage: Redo sewer line, others, repair only
- 15 Renovated Entry: Replace 30% of lawn with pavers, remove chokecherries



LEGEND

Community Priority: Seating & Tables

Community Priority: Ketchum History

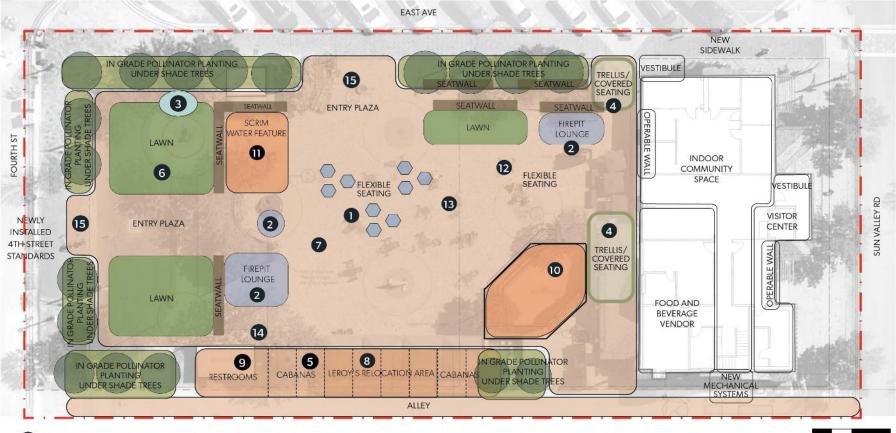
Community Priority: Greenspace & Shade



OPTION C: REDO

ESTIMATED COST: \$4.92 MILLION

- Seating/Site Furnishings: Replace all block walls with new seatwalls, new café tables and chairs, trash and recycling receptacles, bike racks
- 2 Firepit: Replace with more efficient commercial unit, add (3) new fire pits with shut-offs
- 3 Donor Recognition, Signage and Wayfinding: New kiosk, donor recognition, Olympians recognition, new art pedestals + new signage package + new art feature, digital display
- 4 Shade Structures in Plaza: Custom designed and built shade structures
- 6 Cabanas: Custom designed and built premium materials
- 6 Landscape: Replace lawn in raised planters with pollinators & at grade with new lawn, 80% tree replacement, temporary holiday tree, new irrigation system, soil amendments. Synthetic turf to replace lawn.
- **7 Snowmelt System:** 100% of paved area: heat source (thermal solar/boilers)
- 8 Leroy's: Replace and relocate so it's out of direct sun with new prefabricated building, infrastructure upgrades
- **9 Restrooms:** Replace existing with custom design and built premium materials
- **10 Stage:** New stage with full cover and upgraded A/V
- Water Feature: New scrim style water feature with programmable LED lights



- **12 Exterior Lighting:** All new fixtures (LED, dark sky compliant, new design package)
- **13 Decorative Pavement:** Replace all with premium pavers including alley with removable bollards
- 14 Utilities and Drainage: Premium upgrade all
- **15 Renovated Entry:** Replace 30% of lawn with pavers, remove chokecherries

LEGEND

Community Priority: Seating & Tables

Community Priority: Ketchum History

Community Priority: Greenspace & Shade



DESIGN OPTIONS COST ESTIMATES

COST BREAKDOWN & COMPARISON

	Option A -	Refresh	Option B - Refresh	Opti	on C - Redo
Plaza					
Stage	\$	57,000	\$ 104,000	\$	283,000
Snowmelt System		NIC	\$ 257,000	\$	970,000
Seating/Site Furnishings	\$	126,000	\$ 139,000	\$	124,000
Shade Structures in Plaza	\$	37,000	\$ 185,000	\$	255,000
Cabanas	\$	111,000	\$ 143,000	\$	196,000
Restrooms	\$	37,000	\$ 245,000	\$	292,000
Firepit	\$	17,000	\$ 44,000	\$	62,000
Leroy's	\$	135,000	\$ 140,000	\$	337,000
Donor Recognition, Signage and Wayfinding	\$	29,000	\$ 52,000	\$	115,000
Water Feature		NIC	\$ 48,000	\$	88,000
Landscape	\$	36,000	\$ 84,000	\$	86,000
Exterior Lighting	\$	24,000	\$ 73,000	\$	223,000
Decorative Pavement	\$	355,000	\$ 681,000	\$	705,000
Utilities and Drainage	\$	72,000	\$ 200,000	\$	299,000
Subtotal Plaza	\$	1,036,000	\$ 2,395,000	\$	4,035,000

• Which of the general options are most appropriate for the Square? Any adjustments?

BUDGET OPTIONS: SUMMARY

DESIGN OPTIONS COST ESTIMATES

COST BREAKDOWN & COMPARISON

	Option A -	Refresh	Option B -	Refresh	Optio	n C - Redo
Plaza						
Stage	\$	57,000	\$	104,000	\$	283,000
Snowmelt System		NIC	\$	257,000	\$	970,000
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Utilities and Drainage	\$	72,000	\$	200,000	\$	299,000
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Building	#2 #2		·		4200 1805	
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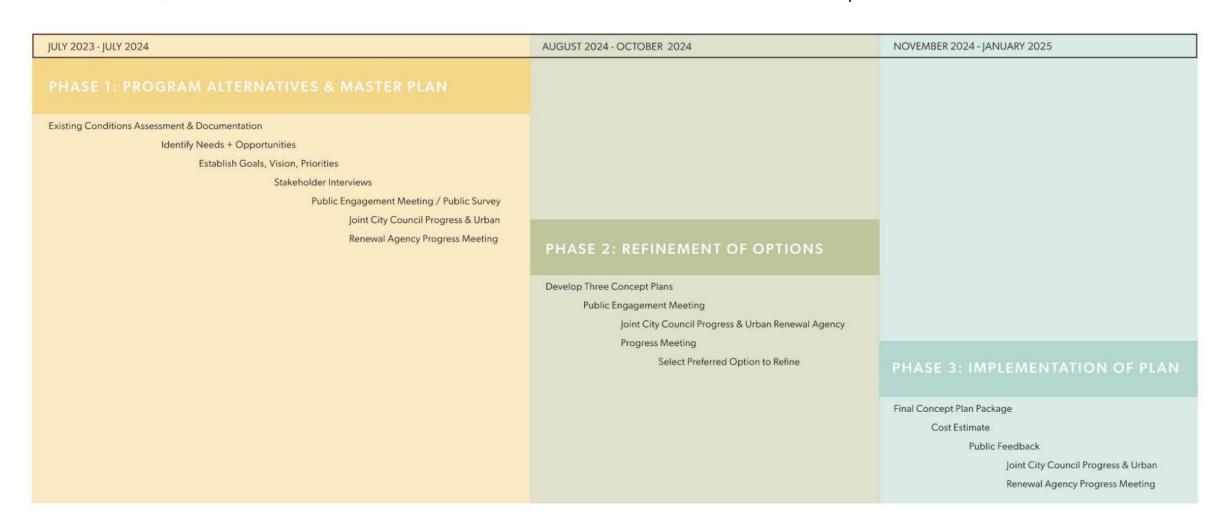
PROJECT TIMELINE

PHASES 1-3

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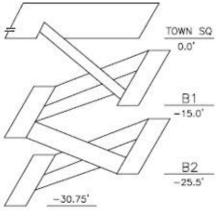
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ISOMETRIC DIAGRAM

PARKING SPACE TABULATION

Level	9'-0"	8'-6"	Compact	Accessible	Total
B1	68	15	7	3	93
B2	69	15	8	3	95
Total	137	30	15	6	188

74,322 SF = Parking Efficiency of 395.3 SF/Space