# Blaine County EDO December 2019

**Commerce Programs** – second conversation on TRI with Project Jester; pre-application prepared and awaiting salary schedule to advance

**Business Attraction** – meetings Project Jester CEO regarding timing and facility needs; assistance in identifying local talent for brand management position and evaluating local acquisition. Barriteau 100 room hotel project approved with financing secured from hospitality group related to Charlie Palmer.

**Business Expansion** – Scheduled membership renewals with funding support from 4 companies

#### **Business Retention** – na

**Business Creation – Continued progress on SV Culinary Institute startup:** 

- Educational facility retrofit & equipment order placement
- Preliminary recruiting for Head Instructor
- Preparation of recruiting materials for 1<sup>st</sup> cohort of professional students
- Preparation of Federal Apprenticeship application
- IRS approval of 501c3 status
- Fundraising in excess of 60% of campaign target

**Placemaking** – Continued meetings of Tourism Coalition to establish independent funding mechanism for regional marketing organization

#### **Training** – na

**Other** – Conducted annual strategic retreat with board and community leaders to establish 2020 priorities, and secure budget/action plan guidance; feedback on small unit residential proposal from county commissioners

### **Summary Highlights**

- Two major new hotel projects actively progressing
- Continued progress to culinary institute implementation

12/14/19

### **Blaine County EDO** November 2019

**Commerce Programs** – opening conversation on TRI with CA media/brand startup company.

Business Attraction – meetings with possible hotel developer on former Warm Springs Ranch Resort project; property under contract for due diligence period; concept based on dispersed lodge setting

**Business Expansion** – discussion with Chums on staffing issues

Scheduled membership renewals with funding support from 7 companies

Business Retention – discussion with Silver Creek Assisted Living about hourly wages and difficulty in delivering business plan

**Business Creation –** Continued progress on SV Culinary Institute startup:

- Continued facility retrofit
- Continued fundraising
- Program implementation planning

Placemaking – Planning meetings of Tourism Coalition to establish independent funding mechanism for regional marketing organization

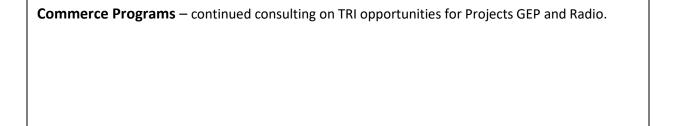
Training – webinar on Oregon's new mandatory multi-family housing override of single family residential zoning in metro area; participated in IEDA semi-annual conference on workforce development

Other - continued redrafting of Blaine Co. Comp Plan Economic Development Chapter; preparation of 2020 budget & action plan metrics; planning for annual strategic retreat

#### **Summary Highlights**

- Two major new hotel projects actively progressing
- Continued progress to culinary institute implementation

# Blaine County EDO October 2019



**Business Attraction** – Met with Bob Bursemeyer, the area director of the new Idaho First Bank. Greg Lovell is the First Bank founder and Brian Furlong runs Boise; all former B of A and Ketchum bankers. IFB is a publicly traded entity with 5 locations in Idaho. This is a community bank with, loans and deposits only, no wealth management. Local decisions. 4 staff, area manager, branch manager, 2 tellers, 1 commercial lending officer; potential to grow by 2-3 jobs in 2 years in Ketchum. Marketing through old contacts. Expansion to Hailey and Bellevue two years out. \$4.5 m lending limit; grow to \$6m. Discussed TRI and PTE opportunities.

Colliers SLC contacted SVED to gain better understanding of potential for start up of a new retail establishment in Hailey's old Kings location; they will not disclose interested party identity but confirmed that it is a national brand multi-product company. SVED provided relevant market statistics and perspectives on local market and clientele.

The Mix is a new fitness facility on the Ketchum City core. They are targeting the increasing downtown hotel population as well as the growing downtown luxury condo market.

Hanger Bread is a new bakery in Hailey serving local restaurants and grocery stores. They also are operating a small retail storefront and plan to expand to sandwiches in the future

SVED completed economic impact analysis for PEGG Group Marriot Hotel project in preparation for next council meeting.

**Business Expansion** – Warfield Distillery project starting to hire key staff for expansion.

Scheduled membership renewals with funding support from a further 10 companies

(see the spreadsheet for the full lists)

**Business Retention** –Reports of sale of land underlying Formula Sport may put this long term sports retailer business at risk.

**Business Creation – Continued progress on SV Culinary Institute startup:** 

Continued facility retrofit

# Blaine County EDO October 2019

- Continued fundraising
- Student & staff recruitment planning
- Confirmation of IWDC Innovation Grant for \$25,000 grant award

**Placemaking** – Founding member of Baldy Forest Health project to remediate 7000 acres of diseased forest in order to maintain and expand recreational and tourism opportunities

### Training – na

**Other – Recommending** 4 potential board candidates to full board with goal to increase youth and diversity.

Delivered 2019 Economic Summit on "Bridging the Gaps in our Resort Community: Building an Economy for those that Live It to audience of 250 local and regional attendees. Mix of panels, SVEDx talks and facilitated audience input delivered 200 + ideas for improving the local economy for those who live it.

### **Summary Highlights**

- Six major new business projects actively progressing
- Continued progress to culinary institute implementation
- Delivery of 2019 Annual Summit

10/8/2019

## Sun Valley Economic Development, Inc.

### PROFIT AND LOSS BY CLASS

January - December 2019

	CULINARY	FORUMS	GENERAL	PR PROGRAMS	SUMMIT	TOTAL
Income						
Income						\$0.00
Events						\$0.00
Summit						\$0.00
Summit - Registrations					7,796.80	\$7,796.80
Summit - Sponsorship					11,800.00	\$11,800.00
Total Summit					19,596.80	\$19,596.80
Total Events					19,596.80	\$19,596.80
Grant Income						\$0.00
State Dept of Commerce			24,750.00			\$24,750.00
Total Grant Income			24,750.00			\$24,750.00
Private Sector						\$0.00
Membership			63,625.00		16,500.00	\$80,125.00
Membership - NC			12,032.18			\$12,032.18
Total Private Sector			75,657.18		16,500.00	\$92,157.18
Public Sector						\$0.00
Blaine County			22,500.00			\$22,500.00
Ketchum			10,000.00			\$10,000.00
Kura			15,000.00			\$15,000.00
Sun Valley			8,500.00			\$8,500.00
Total Public Sector			56,000.00			\$56,000.00
Total Income			156,407.18		36,096.80	\$192,503.98
Interest Income			6.74			\$6.74
Restricted Income - TCC				7,500.00		\$7,500.00
z In Kind Revenue & Services		-1,327.08	-7,372.92		-16,500.00	\$ -25,200.00
Total Income	\$0.00	\$ -1,327.08	\$149,041.00	\$7,500.00	\$19,596.80	\$174,810.72
GROSS PROFIT	\$0.00	\$ -1,327.08	\$149,041.00	\$7,500.00	\$19,596.80	\$174,810.72
Expenses						
Office Administration	31.00		35.10			\$66.10
Accounting						\$0.00
General Accounting			2,750.00			\$2,750.00
Tax Preparation			1,040.46			\$1,040.46
Total Accounting			3,790.46			\$3,790.46
Bank Costs			1,145.38			\$1,145.38
Dues & Subscriptions			420.00			\$420.00
Other Fees & Service	271.00		655.97		412.95	\$1,339.92
Total Office Administration	302.00		6,046.91		412.95	\$6,761.86
Operating Expenses						\$0.00
Compensation						\$0.00
Executive Director			82,800.00			\$82,800.00
Bonus			6,624.00			\$6,624.00
Total Executive Director			89,424.00			\$89,424.00

	CULINARY	FORUMS	GENERAL	PR PROGRAMS	SUMMIT	TOTAL
Membership Director						\$0.00
Base			30,000.00			\$30,000.00
Commissions/Bonus			28,665.37			\$28,665.37
Total Membership Director			58,665.37			\$58,665.37
Total Compensation			148,089.37			\$148,089.37
Consulting	5,645.88			925.00	5,000.00	\$11,570.88
Marketing	1,379.70	180.00	3,387.00		2,348.30	\$7,295.00
Professional Fees			120.00			\$120.00
Training			410.87			\$410.87
Travel, Meals & Entertainment Expense			1,203.11		3,578.87	\$4,781.98
Web Site			1,020.00			\$1,020.00
Total Operating Expenses	7,025.58	180.00	154,230.35	925.00	10,927.17	\$173,288.10
Total Expenses	\$7,327.58	\$180.00	\$160,277.26	\$925.00	\$11,340.12	\$180,049.96
NET OPERATING INCOME	\$ -7,327.58	\$ -1,507.08	\$ -11,236.26	\$6,575.00	\$8,256.68	\$ -5,239.24
Other Expenses						
Other Miscellaneous Expense			0.00			\$0.00
Total Other Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
NET OTHER INCOME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
NET INCOME	\$ -7,327.58	\$ -1,507.08	\$ -11,236.26	\$6,575.00	\$8,256.68	\$ -5,239.24

### **Sun Valley Economic Development**

ANNUAL PERFORMANCE CRITERIA							
Performance Objective Number	Action Plan Category	Performance Criteria/Assessment (Green=Delivered, Yellow=Partially Delivered, Red=Not Delivered	Responsibility	Target Date for Delivery	Weight (1=lo, 3=hi)		
1	Business Attraction, Expansion, Retention and/or Creation	Deliver improved annual economic profiles	DP	15-Sep-20	2		
2		Activate Housing Ready Team 3+ times	Shared	30-Dec-20	3		
3		Participate in 5 tourism/hospitality-related expansion activites/programs	Shared	30-Dec-20	2		
4		Introduce/propose 5 State/Local incentive programs to help local businesses	HEG	30-Dec-20	2		
5		Conduct talent needs assessment	DP	15-Sep-20	3		
6		Prepare and implement social media program	DP	30-Dec-20	2		
7		Secure certificate of occupancy for culinary institute opening	HEG	30-Mar-20	3		
8	Place Making	Provide strategic and/or analytical support for 3 community events	Shared	30-Dec-20	1		
9		Conduct a minimum of 2 annual conversations with each City government/representative	Shared	30-Dec-20	2		
10	-Training	Attend 2 Southern Idaho Economic Development & 2 Idaho Economic Development Association events	Shared	30-Dec-20	1		
11		Participate in 5 Virtual Roundtables or other Commerce training activities	Shared	30-Dec-20	1		
12	-Other	Visit 10 existing or new member businesses per month	DP	30-Dec-20	3		
13		Secure 5 new members for year	DP	30-Dec-20	3		
14		Maintain YE membership at 115	DP	30-Dec-20	2		
15		Deliver positive YE operating income, along with budgeted Forum & Summit outcomes	Shared	30-Dec-20	3		