

**City of Ketchum** 

### **CITY COUNCIL MEETING AGENDA MEMO**

Meeting Date:	February 5, 2024	Staff Member/Dept:	Jade Riley - Administration			
Agenda Item:	Review draft 2024 City	wide Work Plan				
Recommended	Motion:					
		esting general guidance	There is no specific motion, staff is requesting general guidance/feedback from the Council.			

- Is the format acceptable?
- Are there any concerns/adjustments to items on the plan?
- Projects missing?

### Reasons for Recommendation:

• Staff has developed a new integrated planning framework (see attached) which seeks to align long-
term visionary goals with mid and short-term work plans.
• Staff is proposing to utilize the annual work plan tool this year while the Comprehensive Plan update
process occurs. The implementation chapter of the updated Comp Plan will populate the inaugural
four-year Guidebook (Strategic Plan).
• The city is preparing to engage the community in the refresh of the 2014 Comprehensive Plan which
serves as the city's key long-term planning document. The current Comprehensive Plan outlines

serves as the city's key long-term planning document. The current Comprehensive Plan outlines over 180 actions/tasks. Currently, there is not a process to prioritize those actions into a shorter timeframe in concert with performance measures and financial planning.

### Policy Analysis and Background (non-consent items only):

Staff is proposing the following relationship between three key planning documents:

- 1. <u>Comprehensive Plan</u>: The Plan is mandated by Idaho law and covers a broad range of topics with a ten- to twenty-year planning horizon. Staff has identified two broad areas for improvements (1) simplify the planning language taxonomy in the document to align with short-term planning documents; and (2) ensure that all detailed master plan documents are adopted yearly into the Comprehensive Plan, so that there is not outdated language. Examples include the recent adoption of the Master Transportation Plan or Housing Action Plan.
- 2. <u>Guidebook (Strategic Plan)</u>: The document does not currently exist and would serve to bridge the very detailed Comprehensive Plan and detailed annual work plan. The document would seek to outline the top priorities for a four-year period as well as performance measures by the elevenpolicy areas in the Comprehensive Plan. This document would also serve to complement the current financial planning models for the different city budget funds.
- 3. <u>Annual Work Plan</u>: Currently, only the Planning and Housing Departments have complete annual work plans. The goal would be to have all departments represented in one unified document and to hold quarterly discussions with Mayor and Council regarding progress.

The comprehensive plan places a significant emphasis on sustainability. The city is a funding partner in the development and implementation of the Blaine County Sustainability Plan.

Financial Impact:

None OR Adequate funds exist in account:	None at this time.
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Attachments:

- 1. City of Ketchum proposed planning overview
- 2. Draft 2024 Citywide Work Plan



Planning for action: long-term planning framework

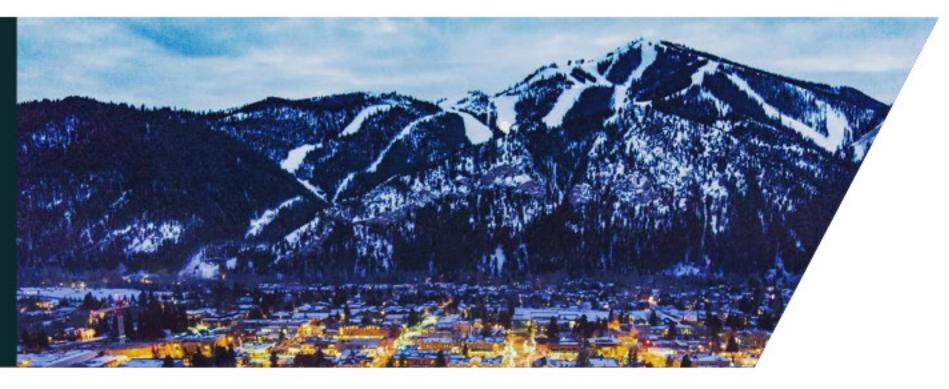
# COMPREHENSIVE PLAN

Broad goals and policies 10-20 years

# **GUIDEBOOK**

Strategies and objectives for policies 4 years

## **PLANNING OVERVIEW**











Planning for action: long-term planning framework

# COMPREHENSIVE PLAN

## Broad goals and policies 10-20 years

## **GUIDEBOOK**

Strategies and objectives for policies 4 years

> WORK PLAN Tasks by dept. Annual

# **PLANNING OVERVIEW EXAMPLE**

## **Chapter 7: Mobility** Goal M-7

Provide a high-performing transportation system that supports business needs

### Master Transportation Plan

Roadway and pedestrian improvements

## **Project Main Street**

Rebuild roadway and improve traffic flow, safety, streetscapes, and ADA compliance



### 2024 City of Ketchum Work Plan

COMP PLAN CHAPTER	PROJECT	DEPARTMENT(s)	COMPLETION TARGET	KEY MILESTONES	STATUS/NOTES
Arts & Culture	Evaluate partnership with SVMOA at Forest Service Park	Admin, Facilities, P&B			
(page 45)	City-wide Arts & History plan	Admin, Facilities, P&B			
	Historic Preservation Handbook	Planning (HPC)	December		
	Survey of historic assets	Planning (HPC)	January		Submit grant application for survey work
	Ore Wagon Museum refresh	Admin			
	Art install on SV Road & Spruce	Arts Commission	Мау	Call to artists issued	
	Creative crosswalks	Arts Commission	Spring	Call to artists issued	

Community Design &	Comprehensive Plan & Code update	Planning	January '25		Citizens Advisory Committee
Future Land Use	Comprehensive Plan	Planning		April - Round 1 community engagement	Code Advisory Group
(page 23 & page 63)				July - Round 2 community engagement	
				Nov - Round 3 and Draft Comp Plan	
	Zoning Code	Planning		Feb - Draft organizing framework	
				May - Draft reorganized code	
				Sept - Updated procedures	
				Oct - Stakeholder engagement	
				Nov - Draft code assesment & community engagement	
	Stakeholder engagement to improve processes	Planning		Community Contractor meetings	
				TAG meetings	

Community Health & Wellness	Participate in Hemingway Elementary's Facility Master Plan update	Admin, Recreation		
(page 55)	Partner with The Community Library's regional history programming opps	Admin		

Housing	Housing Action Plan Year 2	Housing	
(page 19)	Produce & preserve community housing		
	Develop new construction pipeline		1st & Washington (~64 homes)
			YMCA property development
			Identify parcels for acquisition
	Preservation		Identify buildings for preservation
	Conversion to locally occupied		Lease to Locals
	New, preserve, or convert		Ownership & Preservation program
	Update policy to promote community housing		
	Zoning Code; State & Federal policy		Audit existing code; identify changes
	Short-term rentals		Monitor Lava Hot Springs case
	Expand & improve services to create stability		
	Emergency and homelessness		Identify & negotiate master leasing opps
			Identify and fund manager
	Processes and ease of access		Create common pre-application & waitlist
	Expand & leverage resources		
	Local gap / match funds		Update in-lieu fee
	Leverage other sources		Secure state/federal/county funds
	Inform, engage & collaborate		
	Coordinate		Implementation parter meetings
	Implementation vision and capacity		Enhance BCHA board engagement
	Community feedback & education		Quarterly progress reports & monthly council updates

### 2024 City of Ketchum Work Plan

COMP PLAN CHAPTER	PROJECT	DEPARTMENT(s)	COMPLETION TARGET	KEY MILESTONES	STATUS/NOTES
Mobility	Main Street reconstruction	Admin, Facilities, P&B	Fall	February - 90% design drawings / 3rd round public engagen	ne Business owner workshop
(page 39)				March - bid period	
				March - construction	
	Master Transportation Plan projects_planning	Admin, Facilities, P&B			
	Lewis Street & Warm Springs Road roundabout				
	Serenade & 2nd Avenue intersection				
	Spruce Ave & 4th Street bike/pedestrian improvements				
	Sidewalk inventory & 10-year plan				
	Street conditions survey & 10 year plan				
	West Ketchum traffic calming	Admin & Streets	Summer		
	Downtown Parking Plan	Admin - Clerk/Business Manager		Oct '23 - Focus groups	
	Update right-of-way standards	Admin, Planning			
	Chip seal of non-downtown core streets	Streets			

Natural Resources	Warm Springs Preserve Master Plan	Admin, Facilities, P&B	
(page 29)	Implement sustainability projects		
	Cardboard compactor	Admin & Facilities	
	KFD solar panels	Admin & Facilities	
	EV Charging station at Leadville parking lot	Admin & Facilities	

F	Parks, Rec, Open Space	Forest Service Park upgrades	Facilities	
(	page 33)	Rotary Park upgrades	Facilities	
		Town Square & Visitor Center revamp planning	Admin, Facilities, P&B	
		Blaine County Recreation District needs assesment	Admin	funding contribution to study

Public Safety & Utilities	Potential Fire Department consolidation w/WR Fire & Rescue and	Admin, Fire
(page 51)	Blaine County EMS fire study	
	Implement Water CIP	Water
	Relocation of water lines - HWY 75	
	Relocation of water lines - Main Street	
	Northwood Pump Station emergency power	
	Implement WasteWater CIP	Wastewater
	WRF Aeration upgrades	
	Avalanche study	
	Power line undergrounding	Admin & Facilities
	HWY75 - Weyakin to Gem Street	
	Main Street - 9th & 10th Streets	

Strong & Diverse Economy	Address Post Office service delivery challenges	Admin	
(page 15)			

Work with congressional delegates & Pos	st Master

### 2024 City of Ketchum Work Plan

Internal Chapters	PROJECT	DEPARTMENT	COMPLETION TARGET	KEY MILESTONES	STATUS/NOTES
High Performing Community &	Improve City planning framework				
City	Comprehensive Plan	Planning			
(page 59)	Guide Book	Admin			
	Annual Plan	Department-wide			
	County-wide collaboration				
	Housing	Housing			
	Public Safety				
	Fire Station consolidation	Admin, Fire			
	County: Safe Streets for All (SS4A) grant	Admin			
	County: Bike/Ped Master Plan	Admin			
	Future Highway 75 improvements				
	Resort Cities Coalition	Admin			
	Resident Survey	Admin		Jan - Launched	
	Website revamp	Admin - Communications	2025		

People & Culture	Employee intranet site	Admin - Communications	February	
	Complete salary comparisions study & update job descriptions	Department-wide	February	
	Refresh employee handbook	Admin team	December '23	Adopted

Financial	Capital Improvement Plan	Admin, Finance, P&B	Ongoing	Impact fees updating	
	Update 5yr forecase for all funds				

Т	echnology	Strategic Road Map	Admin - Clerk/Business Manager			
		Ketchumldaho.org revamp planning	Admin - Comms	2025 launch		
		Cybersecurity	Admin - Clerk/Business Manager			
		GIS data improvements	Planning & Building	December	July - conduct dept clean-up	
					December - evaluation & inventory of all GIS data city-wide	

Business System/Process	Buliding dept transition (Safebuilt)	Planning & Building	March 1	January - soft launch	
				March - full launch	
	Procurement manual	Admin - Clerk/Business Manager	February	March - full launch	
	Brand guidelines updating	Admin - Comms			