



CITY AND BOROUGH OF JUNEAU

Water & Wastewater Rate Study

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FCS GROUP

Solutions-Oriented Consulting



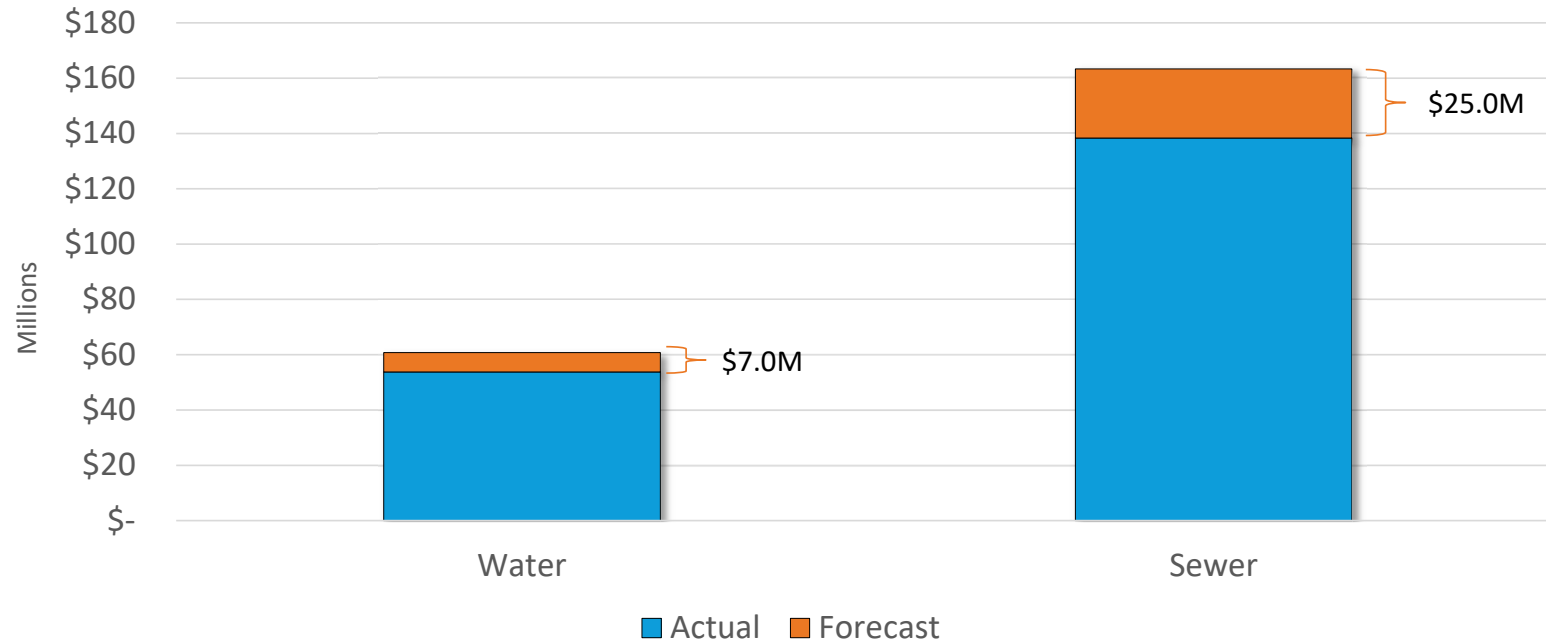
Agenda

- Review of past rate study
- Overview of revenue requirement
- Key assumptions
- Results
- Feedback



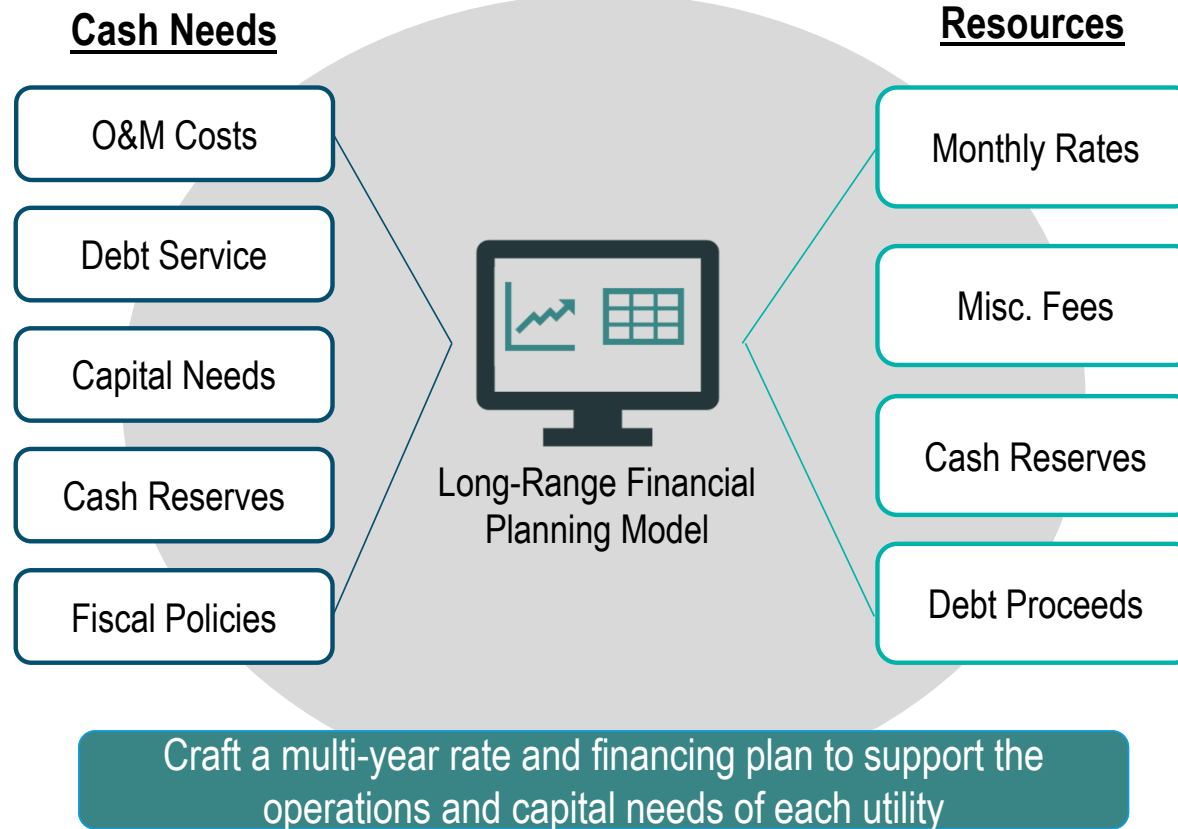
Forecast vs. Actual Revenue Difference

- Compares total forecast rate revenue vs. actual collected from FY2014 – FY2024





Rate Study Components





Financial Forecast Key Assumptions



Forecast Basis

Study Period: FY2025-2030
Budget: FY 2025 and 2026
used as baseline



Reserve Target

90 days of Operating
Expenses + 2% of Assets



Customer Growth

Minimal Growth



Annual Rate Revenue

Water: \$5.6M
Sewer: \$15.3M



Operating Expense Inflation

4.0% to 5.0% annual cost
inflation factors



Capital Expense Inflation

5.0% to 7.0% annual cost
inflation



Existing Debt Service

Water: \$0.3M
Sewer: \$1.3M



Capital Plan

Water: \$4.1M avg. annual
Sewer: \$5.9M avg. annual



Capital Plan

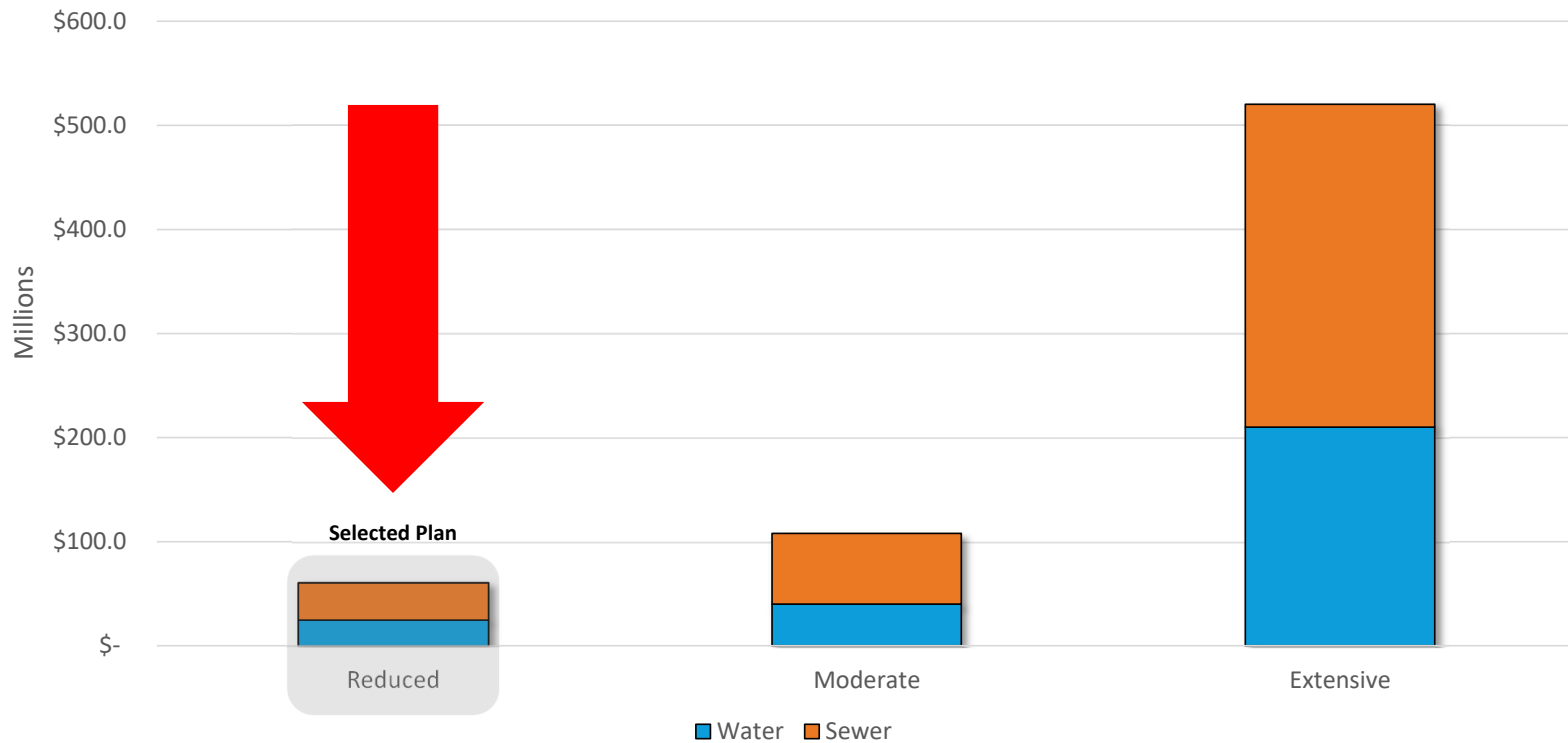
- Developed by DOWL in consultation with the utilities
 - » Three alternatives developed
 - » Smallest capital plan available for the utilities selected for today's consideration

- FY2026-2030

- Addresses some of the highest priority projects
 - » Defers majority of projects beyond study period (FY2030)



FY2025 – FY2030 Capital Plan Comparison



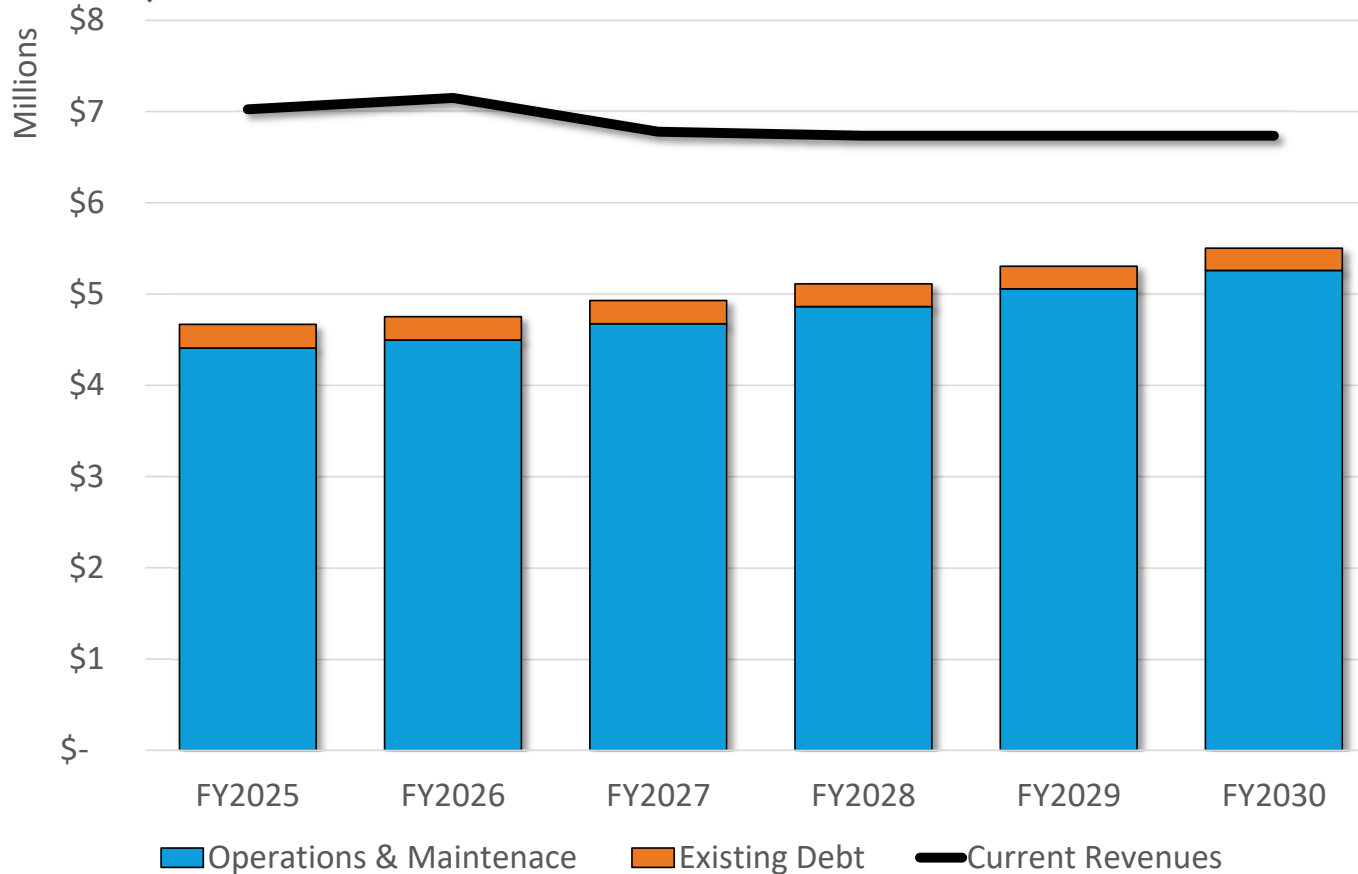
- Risk to utility service exists under selected plan



Water Utility



Water Operating Obligations

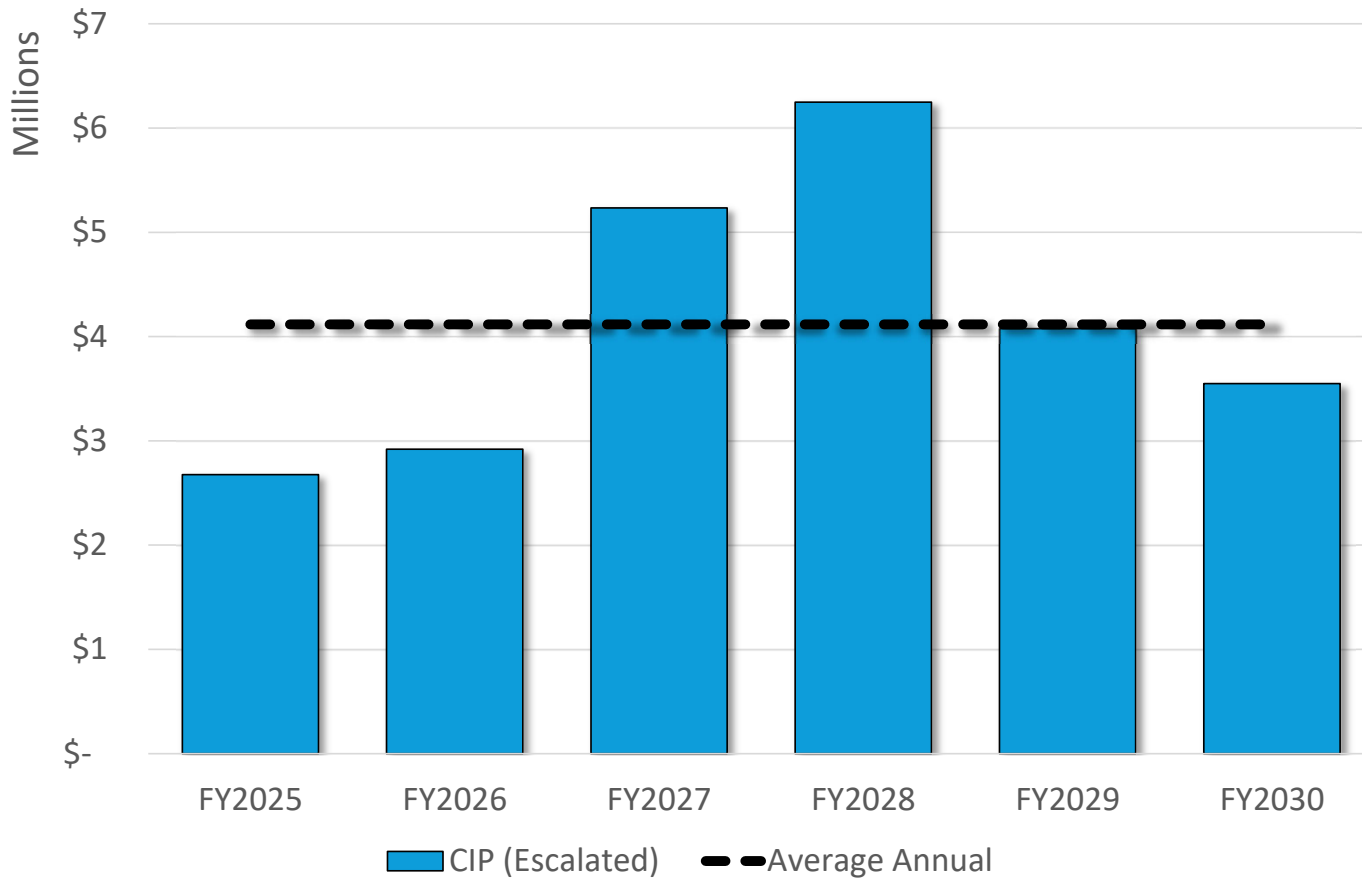


- O&M costs: \$4.4 - 5.3M
- Debt: \$0.3M annually
- Revenue: \$6.7 – 7.0M

- Under current rates average of \$1.8M available for capital each year



Water Capital Plan



- \$24.7M in total capital spending needs
- \$4.1M average annual capital spending
- **Deferring \$185.3M beyond FY2030**



Water Capital Funding Options

- Scenario 1: 100% Cash Funding
 - » Completely fund the capital plan through available fund balance or rate increase
 - » Results in the highest rate impacts

- Scenario 2: Debt Funding
 - » Issue the maximum amount of debt that may be available
 - » Assumed to be 20% of FY2026-2030 capital funded through State loans
 - \$4.3M in debt proceeds



Alaska Loan Forgiveness

- State loans are assumed to be paid back by the utilities
- State offers loan forgiveness/grants
 - » Prioritizes disadvantaged communities
 - » Looks at various metrics including
 - Lowest quintile income relative to state's figure
 - Utility rates relative to lowest quintile income
 - Number of households receiving SNAP benefits
 - Number of households below poverty level relative to state average
 - Unemployment rates relative to state average
 - Population change
- Juneau is not a good candidate for loan forgiveness/grants



Loan Assumptions

- State revolving fund program
 - » Through Department of Environmental Conservation (DEC)
- Assumptions
 - » Term length – 20 years
 - » Interest rate – 2.75%
- Pros
 - » Intergenerational equity
 - » Lower upfront rate increases
- Cons
 - » Ongoing debt service repayments



Water Scenario Comparisons

Fixed Residential Bill	Current	FY2026	FY2027	FY2028	FY2029	FY2030		FY30 Moderate CIP
Cash Funding	\$40.72	\$44.89	\$49.50	\$54.57	\$60.16	\$66.33		\$114.64
Debt Funding	\$40.72	\$43.57	\$46.62	\$49.88	\$53.38	\$57.11		\$95.15

Debt Proceeds (\$M)	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Cash Funding	\$-	\$-	\$-	\$-	\$-	\$-
Debt Funding	\$0.60	\$1.00	\$1.20	\$0.80	\$0.70	\$4.30

% Rate Adjustments	FY2026	FY2027	FY2028	FY2029	FY2030		FY26 Moderate CIP
Cash Funding	10.25%	10.25%	10.25%	10.25%	10.25%		23.00%
Debt Funding	7.00%	7.00%	7.00%	7.00%	7.00%		18.50%

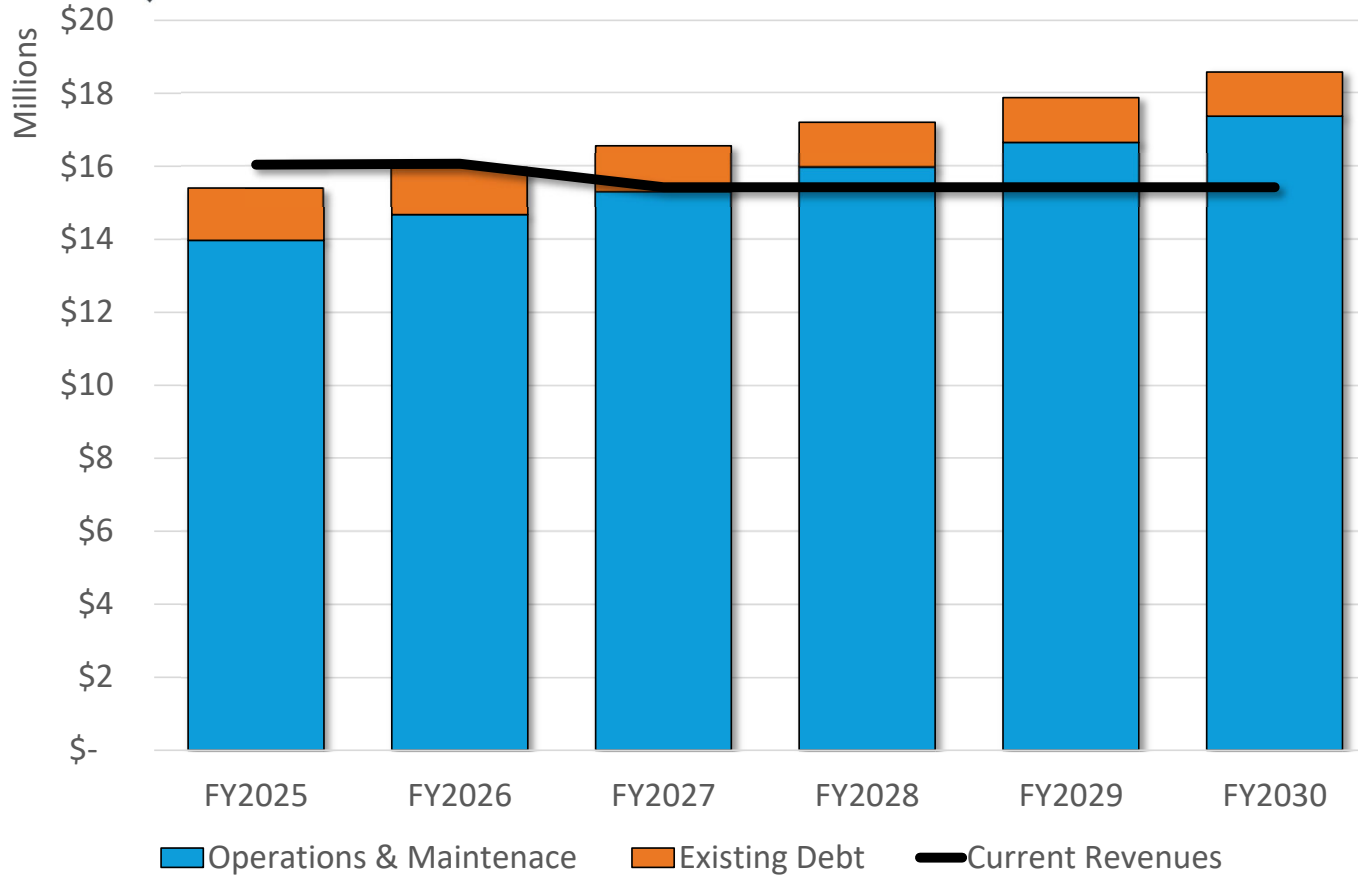
\$ Change to Bill	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Cash Funding	\$4.17	\$4.60	\$5.07	\$5.59	\$6.17	\$25.61
Debt Funding	\$2.85	\$3.05	\$3.26	\$3.49	\$3.74	\$16.39



Sewer Utility



Sewer Operating Obligations

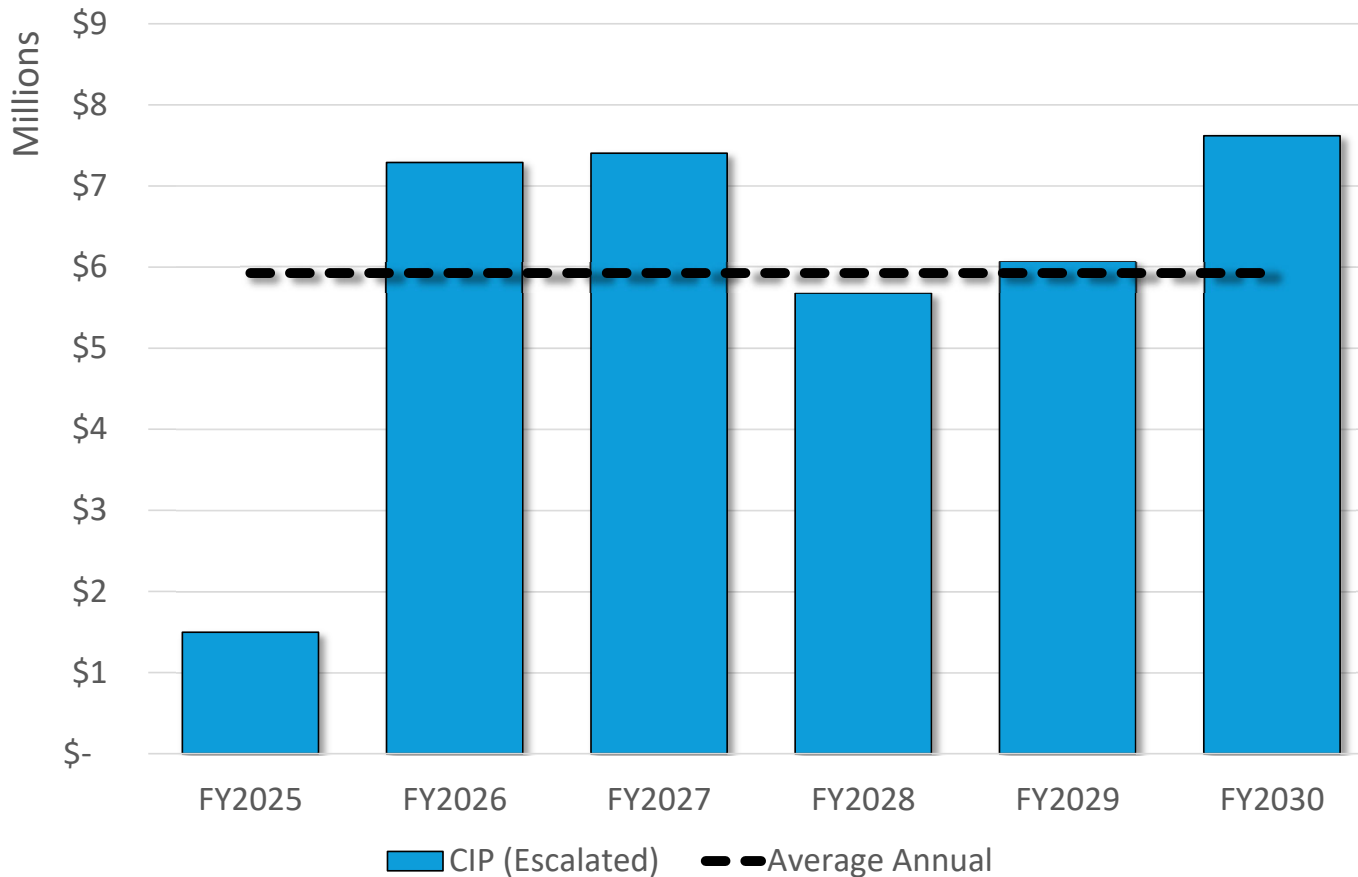


- O&M costs: \$14.0 – 17.4M
- Debt: \$1.2 – \$1.4M
- Revenue: \$15.4 – \$16.1M

- No cash generated for capital
 - » Rate increase necessary to address operating deficiency



Sewer Capital Plan



- \$35.6M in total capital spending needs
- \$5.9M average annual capital spending
- **Deferring \$274.6M beyond FY2030**



Sewer Capital Funding Options

- S1: Bond Vote Fails & Cash (100% Cash Funding)
 - » Completely fund the capital plan through available fund balance or rate increase (includes clarifier)
 - » Results in the highest rate impacts
- S2: Bond Vote Fails & Debt
 - » Secure \$4.8M in State loans but cash fund clarifier project
- S3: Bond Vote Passes & Cash
 - » Issue \$10.0M of bonds to fund the JD clarifier – debt to be repaid through property taxes
 - » All other projects cash funded
- S4: Bond Vote Passes & Debt
 - » Bond vote passes & utility secures the maximum amount of State loans that may be available
 - » Assumed to be 20% of FY2026-2030 capital funded through State loans
 - \$4.8M in state loan proceeds | Clarifier project to be funded through separate \$10.0M bond



Sewer Scenario Comparisons – Bond Vote Fails

Fixed Residential Bill	Current	FY2026	FY2027	FY2028	FY2029	FY2030	FY30 Moderate CIP
Bond Vote Fails & Cash	\$106.08	\$142.15	\$167.73	\$176.12	\$184.93	\$194.17	\$225.47
Bond Vote Fails & Debt	\$106.08	\$137.90	\$165.48	\$173.76	\$182.45	\$191.57	\$214.05

Debt Proceeds (\$M)	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Bond Vote Fails & Cash	\$-	\$-	\$-	\$-	\$-	\$-
Bond Vote Fails & Debt	\$0.50	\$0.50	\$1.10	\$1.20	\$1.50	\$4.80

% Rate Adjustments	FY2026	FY2027	FY2028	FY2029	FY2030	FY26 Moderate CIP
Bond Vote Fails & Cash	34.00%	18.00%	5.00%	5.00%	5.00%	95.00%
Bond Vote Fails & Debt	30.00%	20.00%	5.00%	5.00%	5.00%	77.00%

\$ Change to Bill	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Bond Vote Fails & Cash	\$36.07	\$25.59	\$8.39	\$8.81	\$9.25	\$88.09
Bond Vote Fails & Debt	\$31.82	\$27.58	\$8.28	\$8.69	\$9.12	\$85.49



Sewer Scenario Comparisons – Bond Vote Passes

Fixed Residential Bill	Current	FY2026	FY2027	FY2028	FY2029	FY2030	FY30 Moderate CIP
Bond Vote Passes & Cash	\$106.08	\$119.61	\$134.85	\$152.05	\$170.67	\$191.58	\$219.71
Bond Vote Passes & Debt	\$106.08	\$118.28	\$131.88	\$147.05	\$163.22	\$181.18	\$212.26

Debt Proceeds (\$M)	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Bond Vote Passes & Cash	\$10.00	\$-	\$-	\$-	\$-	\$10.00
Bond Vote Passes & Debt	\$10.50	\$0.50	\$1.10	\$1.20	\$1.50	\$14.80

% Rate Adjustments	FY2026	FY2027	FY2028	FY2029	FY2030	FY26 Moderate CIP
Bond Vote Passes & Cash	12.75%	12.75%	12.75%	12.25%	12.25%	65.00%
Bond Vote Passes & Debt	11.50%	11.50%	11.50%	11.00%	11.00%	50.00%

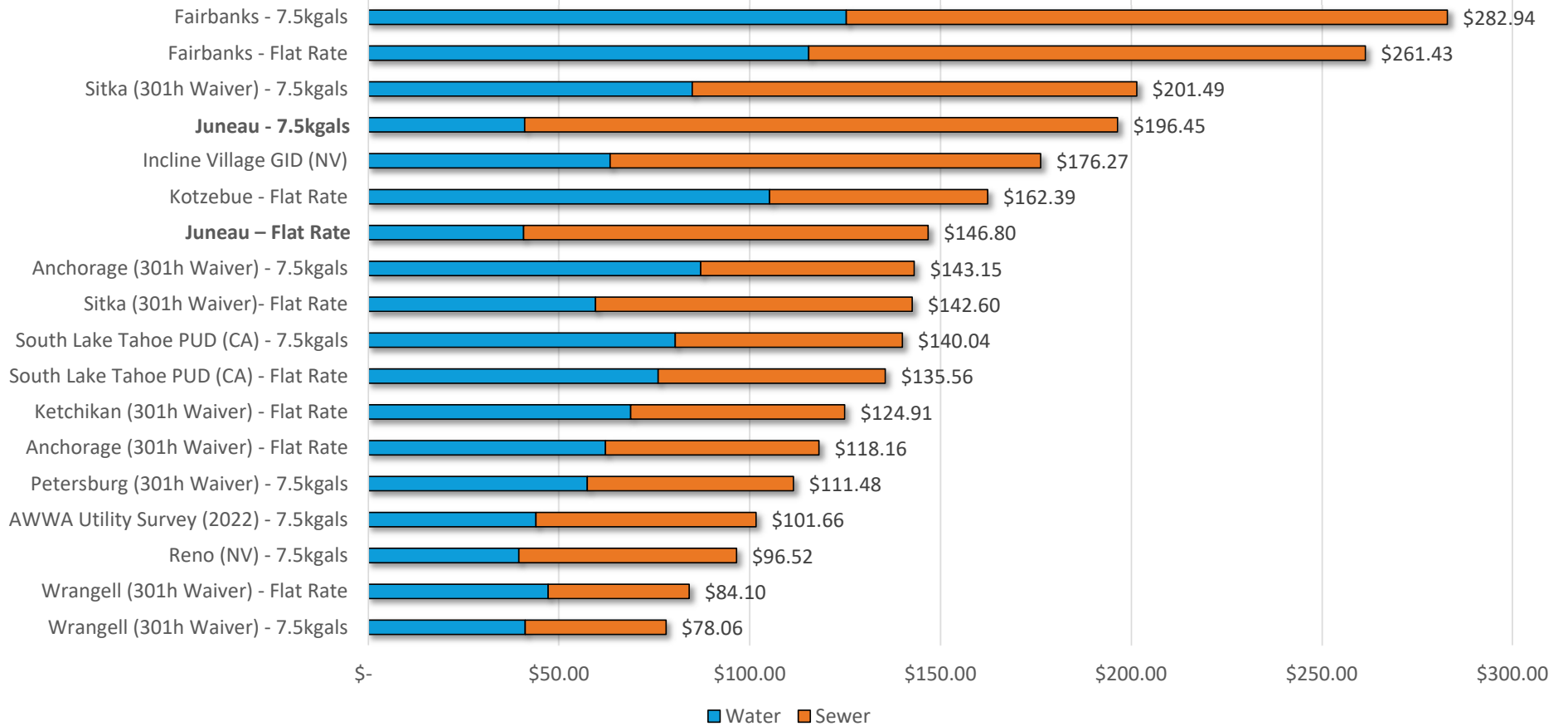
\$ Change to Bill	FY2026	FY2027	FY2028	FY2029	FY2030	Total
Bond Vote Passes & Cash	\$13.53	\$15.25	\$17.19	\$18.63	\$20.91	\$85.50
Bond Vote Passes & Debt	\$12.20	\$13.60	\$15.17	\$16.18	\$17.95	\$75.10



Conclusion



Rate Benchmarking





Next Steps / Discussion

- Water Rate Scenarios:

Fixed Residential Bill	Existing	FY2026	FY2027	FY2028	FY2029	FY2030
Cash Funding	\$40.72	\$44.89	\$49.50	\$54.57	\$60.16	\$66.33
<i>\$ Change to Bill</i>		\$4.17	\$4.60	\$5.07	\$5.59	\$6.17
Debt Funding	\$40.72	\$43.57	\$46.62	\$49.88	\$53.38	\$57.11
<i>\$ Change to Bill</i>		\$2.85	\$3.05	\$3.26	\$3.49	\$3.74

- Sewer Rate Scenarios:

Fixed Residential Bill	Existing	FY2026	FY2027	FY2028	FY2029	FY2030
Bond Vote Passes & Cash	\$106.08	\$119.61	\$134.85	\$152.05	\$170.67	\$191.58
<i>\$ Change to Bill</i>		\$13.53	\$15.25	\$17.19	\$18.63	\$20.91
Bond Vote Passes & Debt	\$106.08	\$118.28	\$131.88	\$147.05	\$163.22	\$181.18
<i>\$ Change to Bill</i>		\$12.20	\$13.60	\$15.17	\$16.18	\$17.95

- Feedback?

Thank you!
Questions?

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