



October 22, 2024

To: CBJ Assembly

From: GHS Executive Director Jonathan Swinton, PhD

Thank you for drafting the ordinance for potential approval to provide up to \$500,000 toward our efforts to add eight more beds to our 3.1 residential substance use treatment program. Though it had not been part of our strategic plan to add additional beds to our residential substance use treatment program, we have been working rapidly to respond to requests for our help from Bartlett Regional Hospital administrators and board members, and in meetings with the City Manager's Office.

The biggest strain this expansion will put on GHS is the use of current capital to add these beds quickly. A deliberate approach over a year's time would have been ideal to better limit the risk to GHS with such an expansion. When we initially began meetings with Bartlett Regional Hospital, we suggested it would take us a year to open these beds to ensure financial stability through the process. That timeline continues to be quickened, especially with the closure of Rainforest Recovery Center much sooner than we had anticipated. Hence, we have done a lot of heavy lifting and opened the eight additional beds on October 14th. This entailed making temporary moves and adjustments with plans for long-term adjustments to our campus facilities, hiring new personnel, and adding additional programming to our treatment program.

At the recent finance committee meeting it was requested that we nail down more firm numbers regarding what we expect this will cost us to open these additional beds. After reviewing details with our finance director, the estimate of our new expenses in the first year of operation is \$1,021,588.


Additional annual expenses we are taking on with this expansion:

Additions	Annual Cost
Personnel Case managers (2 FTE); clinical supervisor (1 FTE); 24/7 program personnel (1.5 FTE); masters-level clinician (1 FTE)	\$626,735
General Overhead Utilities; repairs; maintenance; supplies; licensing; training	\$81,853
Capital expenses	\$313,000

Additional vehicles (2); remodel spaces to add additional offices; remodel for required ADA accommodations; technical hardware; medication safe/dispenser	
TOTAL	\$1,021,588

If you have any further questions, please let me know.

Signed,



Jonathan Swinton, PhD

Executive Director