



FY2026 Budget Overview

Chuck Cave, Interim CFO

Bartlett
Regional Hospital

Assumptions

“There is no short cut to achievement. Life requires thorough preparation - veneer isn't worth anything.”
George Washington Carver



FY2026 Budget Assumptions

Assumptions

- Personnel
- Contract Labor
- Commodities and Services
- Capital
- Debt Service
- Charges for Services
- State Revenue
- Interest Income
- FTE's

Changes/Threats

- Competition
- Provider Turnover
- Staff Turnover
- Continued Operations Improvement
- New Programs
- Federal Budget Changes

Expenditures

Bartlett Regional Hospital

Overview

	FY24 Actual	FY25		FY26	FY26
		Amended Budget	Projected Actual	Approved Budget	Revised Budget
Expenditures					
Personell Services	\$ 91,062,900	\$ 102,012,800	\$ 92,285,800	\$ 102,044,000	\$ 95,597,800
Commodities and Services	\$ 39,919,000	\$ 42,814,300	\$ 45,570,000	\$ 42,878,600	\$ 49,572,200
Capital Outlay	\$ -	\$ 2,423,500	\$ 2,396,100	\$ 2,500,000	\$ 5,972,700
Debt Service	\$ 3,465,000	\$ 2,850,700	\$ 2,850,700	\$ 1,958,700	\$ 1,738,800
Support to:					
Capital Projects	\$ 2,074,000	\$ 8,900,000	\$ 8,900,000	\$ 3,000,000	\$ 3,000,000
General Fund					\$ 667,000
Total Expenditures	\$ 136,520,900	\$ 159,001,300	\$ 152,002,600	\$ 152,381,300	\$ 156,548,500

Funding Sources

Bartlett Regional Hospital

Funding Sources

Funding Sources	FY24 Actual	FY25		FY26	FY26
		Amended Budget	Projected Actual	Approved Budget	Revised Budget
Charges for Services	\$ 142,999,200	\$ 143,760,900	\$ 156,826,500	\$ 143,760,900	\$ 156,244,900
State Revenue		\$ 750,000		\$ 750,000	\$ 150,000
Federal Revenue					
Investment and Interest Income	\$ 1,316,900	\$ 1,800,000	\$ 511,000	\$ 1,800,000	\$ 1,218,300
Land Lease Revenue	\$ 399,500	\$ 322,300	\$ 378,000	\$ 322,300	\$ 377,900
Support from:					
Capital Projects	\$ 8,145,700				
General Fund	\$ 2,000,000	\$ 200,000	\$ 200,000		\$ 200,000
Total Funding Sources	\$ 154,861,300	\$ 146,833,200	\$ 157,915,500	\$ 146,633,200	\$ 158,191,100

Fund Balance

Bartlett Regional Hospital

Fund Balance

	FY24 Actual	FY25		FY26 Approved Budget	FY26 Revised Budget
		Amended Budget	Projected Actual		
Fund Balance					
Debt Reserve					
Debt Reserve					-
Beginning Reserve Balance	\$ 3,241,000	\$ 3,241,000	\$ 3,241,000	\$ 3,241,000	\$ 3,241,000
Increase (Decrease) in Reserve					
End of Period Reserve	\$ 3,241,000	\$ 3,241,000	\$ 3,241,000	\$ 3,241,000	\$ 3,241,000
Available Fund Balance					
Beginning of Period	\$ 36,534,500	\$ 54,874,900	\$ 54,874,900	\$ 60,787,800	\$ 60,787,800
Increase (Decrease) in Fund Balance	\$ 18,340,400	\$ (12,168,100)	\$ 5,912,900	\$ (5,748,100)	\$ 1,642,600
End of Period Reserve	\$ 54,874,900	\$ 42,706,800	\$ 60,787,800	\$ 55,039,700	\$ 62,430,400
Staffing	675	713	638	713	638



Questions/Comments

“Management is doing things right. Leadership is doing the right things.”

Peter Drucker