Starting Balance		Operating Revenue		Operating Expenses Income (loss)		Non-Operating Revenue						Non-Operating Expenses Income (loss)			Total Income (loss)	
Fiscal Year	Approx Starting Unrestricted Fund Balance	Utility User Fees Revenue	Other revenue^	Operating Expenses minus depreciation	Operating Income (Loss)	Grants	GO/Revenue Bonds	DEC Loans	Sales Tax*	Marine Passenger Fees**	Investment Income (loss)	CIP Spending	Debt Service + Interest Expense	Non-Operating Income (Loss)	Total Income (loss)	Approx Ending Unrestricted Fund Balance**
FY16	$ 7,128,492	$ 10,808,613	$ 477,440	$ 9,084,193	$ 2,201,860	$ -	$ -	$ 10,000,000	$ -	$ -	$ 152,302	$ 13,940,000	$ 603,666	$ (4,391,364)	$ (2,189,504)	$ 4,938,988
FY17	$ 4,938,988	$ 11,537,215	$ 368,580	$ 8,790,366	$ 3,115,429	$ -	$ -	$ 10,000,000	$ -	$ -	$ 51,217	$ 10,550,000	$ 552,916	$ (1,051,699)	$ 2,063,730	$ 7,002,718
FY18	$ 7,002,718	$ 12,372,652	$ 621,621	$ 7,722,516	$ 5,271,757	$ -	$ -	$ -	$ -	$ -	$ 128,903	$ 5,615,000	$ 594,204	$ (6,080,301)	$ (808,544)	$ 6,194,174
FY19	$ 6,194,174	$ 14,143,122	$ 49,158	$ 7,667,921	$ 6,524,359	$ -	$ -	$ -	$ 2,000,000	$ -	$ 838,255	$ 5,845,000	$ 546,165	$ (3,552,910)	$ 2,971,449	$ 9,165,623
FY20	$ 9,165,623	$ 14,143,122	$ 49,158	$ 7,667,921	$ 6,524,359	$ -	$ -	$ -	$ 2,600,000	$ -	$ 838,255	$ 5,825,000	$ 495,351	$ (2,882,096)	$ 3,642,263	$ 12,807,886
FY21	$ 12,807,886	$ 13,438,719	$ 26,627	$ 7,607,770	$ 5,857,576	$ -	$ -	$ -	$ 1,500,000	$ -	$ 128,341	$ 7,215,000	$ 587,415	$ (6,174,074)	$ (316,498)	$ 12,491,388
FY22	$ 12,491,388	$ 13,970,504	$ 135,030	$ 9,749,259	$ 4,356,275	$ -	$ -	$ -	$ 3,700,000	$ -	$ (756,704)	$ 9,159,000	$ 2,116,329	$ (8,332,033)	$ (3,975,758)	$ 8,515,630
FY23	$ 8,515,630	$ 14,317,000	$ 560,500	$ 10,594,900	$ 4,282,600	$ -	$ -	$ -	$ 3,200,000	$ -	$ 258,000	$ 9,865,000	$ 162,519	$ (6,569,519)	$ (2,286,919)	$ 6,228,711
FY24	$ 6,228,711	$ 14,603,340	$ 500,000	$ 12,751,400	$ 2,351,940	$ -	$ -	$ 2,500,000	$ 500,000	$ -	$ 124,574	$ 1,832,000	$ 1,553,700	$ (261,126)	$ 2,090,814	$ 8,319,525
FY25	$ 8,319,525	$ 15,333,507	$ 500,000	$ 13,070,185	$ 2,763,322	$ -	$ -	$ 2,500,000	$ -	$ -	$ 166,391	$ 5,000,000	$ 1,737,654	$ (4,071,264)	$ (1,307,942)	$ 7,011,584
FY26	$ 7,011,584	$ 16,100,182	$ 500,000	$ 13,396,940	$ 3,203,243	$ -	$ -	$ 2,500,000	$ -	$ -	$ 140,232	$ 5,000,000	$ 1,921,609	$ (4,281,377)	$ (1,078,134)	$ 5,933,449
FY27	$ 5,933,449	$ 16,905,191	$ 500,000	$ 13,731,863	$ 3,673,328	$ -	$ -	$ 2,500,000	$ -	$ -	$ 118,669	$ 5,000,000	$ 2,105,563	$ (4,486,894)	$ (813,566)	$ 5,119,883
FY28	$ 5,119,883	$ 17,750,451	$ 500,000	$ 14,075,160	$ 4,175,291	$ -	$ -	$ 2,500,000	$ -	$ -	$ 102,398	$ 5,000,000	$ 2,289,518	$ (4,687,120)	$ (511,829)	$ 4,608,055
FY29	$ 4,608,055	$ 18,637,974	$ 500,000	$ 14,427,039	$ 4,710,935	$ -	$ -	$ 2,500,000	$ -	$ -	$ 92,161	$ 5,000,000	$ 2,473,472	$ (4,881,311)	$ (170,376)	$ 4,437,679
FY30	$ 4,437,679	$ 19,569,872	$ 500,000	$ 14,787,715	$ 5,282,158	$ -	$ -	$ 2,500,000	$ -	$ -	$ 88,754	$ 5,000,000	$ 2,657,426	$ (5,068,673)	$ 213,485	$ 4,651,164
FY31	$ 4,651,164	$ 20,548,366	$ 500,000	$ 15,157,408	$ 5,890,958	$ -	$ -	$ 2,500,000	$ -	$ -	$ 93,023	$ 5,000,000	$ 2,841,381	$ (5,248,357)	$ 642,601	$ 5,293,765

DATA ENTRY

		FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31		
Non-Operating REVENUE INCREASES	Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL GRANTS	$ -
	GO/Revenue Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL BONDS	$ -
	DEC Loans	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	TOTAL LOANS	$ 15,000,000
	Sales Tax	$ -	$ -		$ -	$ -	$ -	$ -	$ -	TOTAL SALES TAX	$ -
	Marine Passenger Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL MPF	$ -
RATE INCREASES	Future Annual Rate Increase (FY25 thru FY29):	2.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	average increase	5.00%
	Total Amount of Utility Operating Revenue Increase	$ 286,340	$ 766,675	$ 766,675	$ 805,009	$ 845,260	$ 887,523	$ 931,899	$ 978,494	average increase	$ 783,484
	Flat Residential and Flat Commericial Base Amount	$ 106.08	$ 111.38	$ 116.95	$ 122.80	$ 128.94	$ 135.39	$ 142.16	$ 149.27	average increase	$ 127
COST INCREASES	Future Inflationary Cost Increase (FY25 thru FY29):	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	average increase	2.50%
	Approved CIP Spending	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	TOTAL CIP	$ 25,000,000.00
	Debt Service Payments for Bonds Increase (Row 25)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL BOND DS	$ -
	Debt Service Payments for Loan Increases (Row 26)	$ -	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	TOTAL LOAN DS	$ 1,287,681

Starting Balance		Operating Revenue		Operating Expenses Income (loss)		Non-Operating Revenue						Non-Operating Expenses Income (loss)			Total Income (loss)	
Fiscal Year	***Approx Starting Unrestricted Fund Balance***	***Utility User Fees Revenue***	***Other revenue^***	***Operating Expenses minus depreciation***	***Operating Income (Loss)***	***Grants***	***GO/Revenue Bonds***	***DEC Loans***	***Sales Tax****	***Marine Passenger Fees*****	***Investment Income (loss)***	***CIP Spending***	***Debt Service + Interest Expense***	***Non-Operating Income (Loss)***	***Total Income (loss)***	***Approx Ending Unrestricted Fund Balance*****
FY16	$ 7,128,492	$ 10,808,613	$ 477,440	$ 9,084,193	$ 2,201,860	$ -	$ -	$ 10,000,000	$ -	$ -	$ 152,302	$ 13,940,000	$ 603,666	$ (4,391,364)	$ (2,189,504)	$ 4,938,988
FY17	$ 4,938,988	$ 11,537,215	$ 368,580	$ 8,790,366	$ 3,115,429	$ -	$ -	$ 10,000,000	$ -	$ -	$ 51,217	$ 10,550,000	$ 552,916	$ (1,051,699)	$ 2,063,730	$ 7,002,718
FY18	$ 7,002,718	$ 12,372,652	$ 621,621	$ 7,722,516	$ 5,271,757	$ -	$ -	$ -	$ -	$ -	$ 128,903	$ 5,615,000	$ 594,204	$ (6,080,301)	$ (808,544)	$ 6,194,174
FY19	$ 6,194,174	$ 14,143,122	$ 49,158	$ 7,667,921	$ 6,524,359	$ -	$ -	$ -	$ 2,000,000	$ -	$ 838,255	$ 5,845,000	$ 546,165	$ (3,552,910)	$ 2,971,449	$ 9,165,623
FY20	$ 9,165,623	$ 14,143,122	$ 49,158	$ 7,667,921	$ 6,524,359	$ -	$ -	$ -	$ 2,600,000	$ -	$ 838,255	$ 5,825,000	$ 495,351	$ (2,882,096)	$ 3,642,263	$ 12,807,886
FY21	$ 12,807,886	$ 13,438,719	$ 26,627	$ 7,607,770	$ 5,857,576	$ -	$ -	$ -	$ 1,500,000	$ -	$ 128,341	$ 7,215,000	$ 587,415	$ (6,174,074)	$ (316,498)	$ 12,491,388
FY22	$ 12,491,388	$ 13,970,504	$ 135,030	$ 9,749,259	$ 4,356,275	$ -	$ -	$ -	$ 3,700,000	$ -	$ (756,704)	$ 9,159,000	$ 2,116,329	$ (8,332,033)	$ (3,975,758)	$ 8,515,630
FY23	$ 8,515,630	$ 14,317,000	$ 560,500	$ 10,594,900	$ 4,282,600	$ -	$ -	$ -	$ 3,200,000	$ -	$ 258,000	$ 9,865,000	$ 162,519	$ (6,569,519)	$ (2,286,919)	$ 6,228,711
FY24	$ 6,228,711	$ 14,603,340	$ 500,000	$ 12,751,400	$ 2,351,940	$ -	$ -	$ 2,500,000	$ 500,000	$ -	$ 124,574	$ 1,832,000	$ 1,553,700	$ (261,126)	$ 2,090,814	$ 8,319,525
FY25	$ 8,319,525	$ 14,895,407	$ 500,000	$ 13,070,185	$ 2,325,222	$ -	$ -	$ 2,500,000	$ 2,000,000	$ -	$ 166,391	$ 5,000,000	$ 1,737,654	$ (2,071,264)	$ 253,958	$ 8,573,483
FY26	$ 8,573,483	$ 15,193,315	$ 500,000	$ 13,396,940	$ 2,296,375	$ -	$ -	$ 2,500,000	$ 2,000,000	$ -	$ 171,470	$ 5,000,000	$ 1,921,609	$ (2,250,139)	$ 46,236	$ 8,619,720
FY27	$ 8,619,720	$ 15,497,181	$ 500,000	$ 13,731,863	$ 2,265,318	$ -	$ -	$ 2,500,000	$ 2,000,000	$ -	$ 172,394	$ 5,000,000	$ 2,105,563	$ (2,433,169)	$ (167,851)	$ 8,451,869
FY28	$ 8,451,869	$ 15,807,125	$ 500,000	$ 14,075,160	$ 2,231,965	$ -	$ -	$ 2,500,000	$ 2,000,000	$ -	$ 169,037	$ 5,000,000	$ 2,289,518	$ (2,620,480)	$ (388,515)	$ 8,063,354
FY29	$ 8,063,354	$ 16,123,267	$ 500,000	$ 14,427,039	$ 2,196,229	$ -	$ -	$ 2,500,000	$ 2,000,000	$ -	$ 161,267	$ 5,000,000	$ 2,473,472	$ (2,812,205)	$ (615,976)	$ 7,447,378
FY30	$ 7,447,378	$ 16,445,733	$ 500,000	$ 14,787,715	$ 2,158,018	$ -	$ -	$ 2,500,000	$ 2,000,000	$ -	$ 148,948	$ 5,000,000	$ 2,657,426	$ (3,008,479)	$ (850,461)	$ 6,596,917
FY31	$ 6,596,917	$ 16,774,647	$ 500,000	$ 15,157,408	$ 2,117,240	$ -	$ -	$ 2,500,000	$ 2,000,000	$ -	$ 131,938	$ 5,000,000	$ 2,841,381	$ (3,209,442)	$ (1,092,202)	$ 5,504,715

DATA ENTRY

		FY24	***FY25***	***FY26***	***FY27***	***FY28***	***FY29***	***FY30***	***FY31***		
Non-Operating REVENUE INCREASES	**Grants**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL GRANTS*	$ -
	GO/Revenue Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL BONDS*	$ -
	DEC Loans	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	*TOTAL LOANS*	$ 15,000,000
	Sales Tax	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	*TOTAL SALES TAX*	$ 12,000,000
	Marine Passenger Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL MPF*	$ -
RATE INCREASES	**Future Annual Rate Increase (FY25 thru FY29):**	*2.00%*	*2.00%*	*2.00%*	*2.00%*	*2.00%*	*2.00%*	*2.00%*	*2.00%*	*average increase*	2.00%
	Total Amount of Utility Operating Revenue Increase	$ 286,340	$ 297,908	$ 297,908	$ 303,866	$ 309,944	$ 316,142	$ 322,465	$ 328,915	*average increase*	$ 307,936
	Flat Residential and Flat Commericial Base Amount	$ 106.08	$ 108.20	$ 110.37	$ 112.57	$ 114.82	$ 117.12	$ 119.46	$ 121.85	*average increase*	$ 114
COST INCREASES	**Future Inflationary Cost Increase (FY25 thru FY29):**	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*average increase*	2.50%
	Approved CIP Spending	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	*TOTAL CIP*	$ 25,000,000.00
	Debt Service Payments for Bonds Increase (Row 25)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL BOND DS*	$ -
	Debt Service Payments for Loan Increases (Row 26)	$ -	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	*TOTAL LOAN DS*	$ 1,287,680.66

Starting Balance		Operating Revenue		Operating Expenses Income (loss)		Non-Operating Revenue						Non-Operating Expenses Income (loss)			Total Income (loss)	
Fiscal Year	***Approx Starting Unrestricted Fund Balance***	***Utility User Fees Revenue***	***Other revenue^***	***Operating Expenses minus depreciation***	***Operating Income (Loss)***	***Grants***	***GO/Revenue Bonds***	***DEC Loans***	***Sales Tax****	***Marine Passenger Fees*****	***Investment Income (loss)***	***CIP Spending***	***Debt Service + Interest Expense***	***Non-Operating Income (Loss)***	***Total Income (loss)***	***Approx Ending Unrestricted Fund Balance*****
FY16	$ 7,128,492	$ 10,808,613	$ 477,440	$ 9,084,193	$ 2,201,860	$ -	$ -	$ 10,000,000	$ -	$ -	$ 152,302	$ 13,940,000	$ 603,666	$ (4,391,364)	$ (2,189,504)	$ 4,938,988
FY17	$ 4,938,988	$ 11,537,215	$ 368,580	$ 8,790,366	$ 3,115,429	$ -	$ -	$ 10,000,000	$ -	$ -	$ 51,217	$ 10,550,000	$ 552,916	$ (1,051,699)	$ 2,063,730	$ 7,002,718
FY18	$ 7,002,718	$ 12,372,652	$ 621,621	$ 7,722,516	$ 5,271,757	$ -	$ -	$ -	$ -	$ -	$ 128,903	$ 5,615,000	$ 594,204	$ (6,080,301)	$ (808,544)	$ 6,194,174
FY19	$ 6,194,174	$ 14,143,122	$ 49,158	$ 7,667,921	$ 6,524,359	$ -	$ -	$ -	$ 2,000,000	$ -	$ 838,255	$ 5,845,000	$ 546,165	$ (3,552,910)	$ 2,971,449	$ 9,165,623
FY20	$ 9,165,623	$ 14,143,122	$ 49,158	$ 7,667,921	$ 6,524,359	$ -	$ -	$ -	$ 2,600,000	$ -	$ 838,255	$ 5,825,000	$ 495,351	$ (2,882,096)	$ 3,642,263	$ 12,807,886
FY21	$ 12,807,886	$ 13,438,719	$ 26,627	$ 7,607,770	$ 5,857,576	$ -	$ -	$ -	$ 1,500,000	$ -	$ 128,341	$ 7,215,000	$ 587,415	$ (6,174,074)	$ (316,498)	$ 12,491,388
FY22	$ 12,491,388	$ 13,970,504	$ 135,030	$ 9,749,259	$ 4,356,275	$ -	$ -	$ -	$ 3,700,000	$ -	$ (756,704)	$ 9,159,000	$ 2,116,329	$ (8,332,033)	$ (3,975,758)	$ 8,515,630
FY23	$ 8,515,630	$ 14,317,000	$ 560,500	$ 10,594,900	$ 4,282,600	$ -	$ -	$ -	$ 3,200,000	$ -	$ 258,000	$ 9,865,000	$ 162,519	$ (6,569,519)	$ (2,286,919)	$ 6,228,711
FY24	$ 6,228,711	$ 14,603,340	$ 500,000	$ 12,751,400	$ 2,351,940	$ -	$ -	$ -	$ 500,000	$ -	$ 124,574	$ 1,832,000	$ 1,553,700	$ (2,761,126)	$ (409,186)	$ 5,819,525
FY25	$ 5,819,525	$ 18,254,175	$ 500,000	$ 13,070,185	$ 5,683,990	$ -	$ -	$ -	$ -	$ -	$ 116,391	$ 12,275,000	$ 1,553,700	$ (13,712,309)	$ (8,028,319)	$ (2,208,794)
FY26	$ (2,208,794)	$ 22,817,719	$ 500,000	$ 13,396,940	$ 9,920,779	$ -	$ -	$ -	$ -	$ -	$ -	$ 16,680,000	$ 1,553,700	$ (18,233,700)	$ (8,312,921)	$ (10,521,715)
FY27	$ (10,521,715)	$ 23,958,605	$ 500,000	$ 13,731,863	$ 10,726,742	$ -	$ -	$ -	$ -	$ -	$ -	$ 11,780,000	$ 1,553,700	$ (13,333,700)	$ (2,606,958)	$ (13,128,673)
FY28	$ (13,128,673)	$ 25,156,535	$ 500,000	$ 14,075,160	$ 11,581,375	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,445,000	$ 1,553,700	$ (8,998,700)	$ 2,582,675	$ (10,545,998)
FY29	$ (10,545,998)	$ 26,414,362	$ 500,000	$ 14,427,039	$ 12,487,323	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,445,000	$ 1,553,700	$ (8,998,700)	$ 3,488,623	$ (7,057,375)
FY30	$ (7,057,375)	$ 27,735,080	$ 500,000	$ 14,787,715	$ 13,447,365	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,000,000	$ 1,553,700	$ (6,553,700)	$ 6,893,665	$ (163,710)
FY31	$ (163,710)	$ 29,121,834	$ 500,000	$ 15,157,408	$ 14,464,426	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,000,000	$ 1,553,700	$ (6,553,700)	$ 7,910,726	$ 7,747,016

DATA ENTRY

		FY24	***FY25***	***FY26***	***FY27***	***FY28***	***FY29***	***FY30***	***FY31***		
REVENUE INCREASES	**Grants**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL GRANTS*	$ -
	Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL BONDS*	$ -
	DEC Loans	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL LOANS*	$ -
	Sales Tax	$ -	$ -		$ -	$ -	$ -	$ -	$ -	*TOTAL SALES TAX*	$ -
	Marine Passenger Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL MPF*	$ -
RATE INCREASES	**Future Annual Rate Increase (FY25 thru FY29):**	*2.00%*	*25.00%*	*25.00%*	*5.00%*	*5.00%*	*5.00%*	*5.00%*	*5.00%*	*average increase*	13.00%
	Amount of Increase	$ 286,340	$ 4,563,544	$ 4,563,544	$ 1,140,886	$ 1,197,930	$ 1,257,827	$ 1,320,718	$ 1,386,754	*average increase*	$ 1,964,693
COST INCREASES	**Future Inflationary Cost Increase (FY25 thru FY29):**	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*average increase*	2.50%
	Approved CIP Spending	$ 10,385,000	$ 12,275,000	$ 16,680,000	$ 11,780,000	$ 7,445,000	$ 7,445,000	$ 5,000,000	$ 5,000,000	*TOTAL CIP*	$ 55,625,000.00
	Debt Service Payments for Bonds Increase (Row 23)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL BOND DS*	$ -
	Debt Service Payments for Loan Increases (Row 24)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL LOAN DS*	$ -

Starting Balance		Operating Revenue		Operating Expenses Income (loss)		Non-Operating Revenue						Non-Operating Expenses Income (loss)			Total Income (loss)	
Fiscal Year	***Approx Starting Unrestricted Fund Balance***	***Utility User Fees Revenue***	***Other revenue^***	***Operating Expenses minus depreciation***	***Operating Income (Loss)***	***Grants***	***GO/Revenue Bonds***	***DEC Loans***	***Sales Tax****	***Marine Passenger Fees*****	***Investment Income (loss)***	***CIP Spending***	***Debt Service + Interest Expense***	***Non-Operating Income (Loss)***	***Total Income (loss)***	***Approx Ending Unrestricted Fund Balance*****
FY16	$ 7,128,492	$ 10,808,613	$ 477,440	$ 9,084,193	$ 2,201,860	$ -	$ -	$ 10,000,000	$ -	$ -	$ 152,302	$ 13,940,000	$ 603,666	$ (4,391,364)	$ (2,189,504)	$ 4,938,988
FY17	$ 4,938,988	$ 11,537,215	$ 368,580	$ 8,790,366	$ 3,115,429	$ -	$ -	$ 10,000,000	$ -	$ -	$ 51,217	$ 10,550,000	$ 552,916	$ (1,051,699)	$ 2,063,730	$ 7,002,718
FY18	$ 7,002,718	$ 12,372,652	$ 621,621	$ 7,722,516	$ 5,271,757	$ -	$ -	$ -	$ -	$ -	$ 128,903	$ 5,615,000	$ 594,204	$ (6,080,301)	$ (808,544)	$ 6,194,174
FY19	$ 6,194,174	$ 14,143,122	$ 49,158	$ 7,667,921	$ 6,524,359	$ -	$ -	$ -	$ 2,000,000	$ -	$ 838,255	$ 5,845,000	$ 546,165	$ (3,552,910)	$ 2,971,449	$ 9,165,623
FY20	$ 9,165,623	$ 14,143,122	$ 49,158	$ 7,667,921	$ 6,524,359	$ -	$ -	$ -	$ 2,600,000	$ -	$ 838,255	$ 5,825,000	$ 495,351	$ (2,882,096)	$ 3,642,263	$ 12,807,886
FY21	$ 12,807,886	$ 13,438,719	$ 26,627	$ 7,607,770	$ 5,857,576	$ -	$ -	$ -	$ 1,500,000	$ -	$ 128,341	$ 7,215,000	$ 587,415	$ (6,174,074)	$ (316,498)	$ 12,491,388
FY22	$ 12,491,388	$ 13,970,504	$ 135,030	$ 9,749,259	$ 4,356,275	$ -	$ -	$ -	$ 3,700,000	$ -	$ (756,704)	$ 9,159,000	$ 2,116,329	$ (8,332,033)	$ (3,975,758)	$ 8,515,630
FY23	$ 8,515,630	$ 14,317,000	$ 560,500	$ 10,594,900	$ 4,282,600	$ -	$ -	$ -	$ 3,200,000	$ -	$ 258,000	$ 9,865,000	$ 162,519	$ (6,569,519)	$ (2,286,919)	$ 6,228,711
FY24	$ 6,228,711	$ 14,603,340	$ 500,000	$ 12,751,400	$ 2,351,940	$ -	$ -	$ 7,788,750	$ 500,000	$ -	$ 124,574	$ 1,832,000	$ 1,553,700	$ 5,027,624	$ 7,379,564	$ 13,608,275
FY25	$ 13,608,275	$ 16,063,674	$ 500,000	$ 13,070,185	$ 3,493,489	$ -	$ -	$ 9,206,250	$ -	$ -	$ 272,166	$ 12,275,000	$ 2,126,810	$ (4,923,394)	$ (1,429,905)	$ 12,178,370
FY26	$ 12,178,370	$ 16,866,858	$ 500,000	$ 13,396,940	$ 3,969,918	$ -	$ -	$ 12,510,000	$ -	$ -	$ 243,567	$ 16,680,000	$ 2,804,222	$ (6,730,654)	$ (2,760,736)	$ 9,417,634
FY27	$ 9,417,634	$ 17,710,201	$ 500,000	$ 13,731,863	$ 4,478,337	$ -	$ -	$ 8,835,000	$ -	$ -	$ 188,353	$ 11,780,000	$ 3,724,730	$ (6,481,377)	$ (2,003,039)	$ 7,414,594
FY28	$ 7,414,594	$ 18,595,711	$ 500,000	$ 14,075,160	$ 5,020,551	$ -	$ -	$ 5,583,750	$ -	$ -	$ 148,292	$ 7,445,000	$ 4,374,824	$ (6,087,782)	$ (1,067,232)	$ 6,347,363
FY29	$ 6,347,363	$ 19,525,496	$ 500,000	$ 14,427,039	$ 5,598,457	$ -	$ -	$ 5,583,750	$ -	$ -	$ 126,947	$ 7,445,000	$ 4,785,686	$ (6,519,989)	$ (921,532)	$ 5,425,831
FY30	$ 5,425,831	$ 20,501,771	$ 500,000	$ 14,787,715	$ 6,214,056	$ -	$ -	$ 3,750,000	$ -	$ -	$ 108,517	$ 5,000,000	$ 5,196,549	$ (6,338,032)	$ (123,976)	$ 5,301,856
FY31	$ 5,301,856	$ 21,526,859	$ 500,000	$ 15,157,408	$ 6,869,452	$ -	$ -	$ 3,750,000	$ -	$ -	$ 106,037	$ 5,000,000	$ 5,607,411	$ (6,751,373)	$ 118,078	$ 5,419,934

DATA ENTRY

		FY24	***FY25***	***FY26***	***FY27***	***FY28***	***FY29***	***FY30***	***FY31***		
REVENUE INCREASES	**Grants**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL GRANTS*	$ -
	Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL BONDS*	$ -
	DEC Loans	$ 7,788,750	$ 9,206,250	$ 12,510,000	$ 8,835,000	$ 5,583,750	$ 5,583,750	$ 3,750,000	$ 3,750,000	*TOTAL LOANS*	$ 49,507,500
	Sales Tax	$ -	$ -		$ -	$ -	$ -	$ -	$ -	*TOTAL SALES TAX*	$ -
	Marine Passenger Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL MPF*	$ -
RATE INCREASES	**Future Annual Rate Increase (FY25 thru FY29):**	*2.00%*	*10.00%*	*5.00%*	*5.00%*	*5.00%*	*5.00%*	*5.00%*	*5.00%*	*average increase*	6.00%
	Amount of Increase	$ 286,340	$ 1,606,367	$ 803,184	$ 843,343	$ 885,510	$ 929,786	$ 976,275	$ 1,025,089	*average increase*	$ 919,487
COST INCREASES	**Future Inflationary Cost Increase (FY25 thru FY29):**	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*average increase*	2.50%
	Approved CIP Spending	$ 10,385,000	$ 12,275,000	$ 16,680,000	$ 11,780,000	$ 7,445,000	$ 7,445,000	$ 5,000,000	$ 5,000,000	*TOTAL CIP*	$ 55,625,000.00
	Debt Service Payments for Bonds Increase (Row 23)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL BOND DS*	$ -
	Debt Service Payments for Loan Increases (Row 24)	$ -	$ 573,110	$ 677,412	$ 920,508	$ 650,095	$ 410,862	$ 410,862	$ 275,932	*TOTAL LOAN DS*	$ 3,918,780.07

Starting Balance		Operating Revenue		Operating Expenses Income (loss)		Non-Operating Revenue						Non-Operating Expenses Income (loss)			Total Income (loss)	
Fiscal Year	Approx Starting Unrestricted Fund Balance	Utility User Fees Revenue	Other revenue^	Operating Expenses minus depreciation	Operating Income (Loss)	Grants	GO/Revenue Bonds	DEC Loans	Sales Tax*	Marine Passenger Fees**	Investment Income (loss)	CIP Spending	Debt Service + Interest Expense	Non-Operating Income (Loss)	Total Income (loss)	Approx Ending Unrestricted Fund Balance**
FY16	$ 7,128,492	$ 10,808,613	$ 477,440	$ 9,084,193	$ 2,201,860	$ -	$ -	$ 10,000,000	$ -	$ -	$ 152,302	$ 13,940,000	$ 603,666	$ (4,391,364)	$ (2,189,504)	$ 4,938,988
FY17	$ 4,938,988	$ 11,537,215	$ 368,580	$ 8,790,366	$ 3,115,429	$ -	$ -	$ 10,000,000	$ -	$ -	$ 51,217	$ 10,550,000	$ 552,916	$ (1,051,699)	$ 2,063,730	$ 7,002,718
FY18	$ 7,002,718	$ 12,372,652	$ 621,621	$ 7,722,516	$ 5,271,757	$ -	$ -	$ -	$ -	$ -	$ 128,903	$ 5,615,000	$ 594,204	$ (6,080,301)	$ (808,544)	$ 6,194,174
FY19	$ 6,194,174	$ 14,143,122	$ 49,158	$ 7,667,921	$ 6,524,359	$ -	$ -	$ -	$ 2,000,000	$ -	$ 838,255	$ 5,845,000	$ 546,165	$ (3,552,910)	$ 2,971,449	$ 9,165,623
FY20	$ 9,165,623	$ 14,143,122	$ 49,158	$ 7,667,921	$ 6,524,359	$ -	$ -	$ -	$ 2,600,000	$ -	$ 838,255	$ 5,825,000	$ 495,351	$ (2,882,096)	$ 3,642,263	$ 12,807,886
FY21	$ 12,807,886	$ 13,438,719	$ 26,627	$ 7,607,770	$ 5,857,576	$ -	$ -	$ -	$ 1,500,000	$ -	$ 128,341	$ 7,215,000	$ 587,415	$ (6,174,074)	$ (316,498)	$ 12,491,388
FY22	$ 12,491,388	$ 13,970,504	$ 135,030	$ 9,749,259	$ 4,356,275	$ -	$ -	$ -	$ 3,700,000	$ -	$ (756,704)	$ 9,159,000	$ 2,116,329	$ (8,332,033)	$ (3,975,758)	$ 8,515,630
FY23	$ 8,515,630	$ 14,317,000	$ 560,500	$ 10,594,900	$ 4,282,600	$ -	$ -	$ -	$ 3,200,000	$ -	$ 258,000	$ 9,865,000	$ 162,519	$ (6,569,519)	$ (2,286,919)	$ 6,228,711
FY24	$ 6,228,711	$ 14,603,340	$ 500,000	$ 12,751,400	$ 2,351,940	$ -	$ -	$ 10,385,000	$ 500,000	$ -	$ 124,574	$ 1,832,000	$ 1,553,700	$ 7,623,874	$ 9,975,814	$ 16,204,525
FY25	$ 16,204,525	$ 15,114,457	$ 500,000	$ 13,070,185	$ 2,544,272	$ -	$ -	$ 12,275,000	$ -	$ -	$ 324,091	$ 12,275,000	$ 2,317,846	$ (1,993,756)	$ 550,516	$ 16,755,041
FY26	$ 16,755,041	$ 15,643,463	$ 500,000	$ 13,396,940	$ 2,746,523	$ -	$ -	$ 16,680,000	$ -	$ -	$ 335,101	$ 16,680,000	$ 3,221,062	$ (2,885,962)	$ (139,438)	$ 16,615,603
FY27	$ 16,615,603	$ 16,190,984	$ 500,000	$ 13,731,863	$ 2,959,121	$ -	$ -	$ 11,780,000	$ -	$ -	$ 332,312	$ 11,780,000	$ 4,448,406	$ (4,116,094)	$ (1,156,973)	$ 15,458,630
FY28	$ 15,458,630	$ 16,757,669	$ 500,000	$ 14,075,160	$ 3,182,509	$ -	$ -	$ 7,445,000	$ -	$ -	$ 309,173	$ 7,445,000	$ 5,315,199	$ (5,006,026)	$ (1,823,518)	$ 13,635,112
FY29	$ 13,635,112	$ 17,344,187	$ 500,000	$ 14,427,039	$ 3,417,148	$ -	$ -	$ 7,445,000	$ -	$ -	$ 272,702	$ 7,445,000	$ 5,863,015	$ (5,590,313)	$ (2,173,165)	$ 11,461,948
FY30	$ 11,461,948	$ 17,951,233	$ 500,000	$ 14,787,715	$ 3,663,519	$ -	$ -	$ 5,000,000	$ -	$ -	$ 229,239	$ 5,000,000	$ 6,410,831	$ (6,181,592)	$ (2,518,074)	$ 8,943,874
FY31	$ 8,943,874	$ 18,579,527	$ 500,000	$ 15,157,408	$ 3,922,119	$ -	$ -	$ 5,000,000	$ -	$ -	$ 178,877	$ 5,000,000	$ 6,958,647	$ (6,779,770)	$ (2,857,651)	$ 6,086,223

DATA ENTRY

		FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31		
REVENUE INCREASES	Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL GRANTS	$ -
	Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL BONDS	$ -
	DEC Loans	$ 10,385,000	$ 12,275,000	$ 16,680,000	$ 11,780,000	$ 7,445,000	$ 7,445,000	$ 5,000,000	$ 5,000,000	TOTAL LOANS	$ 66,010,000
	Sales Tax	$ -	$ -		$ -	$ -	$ -	$ -	$ -	TOTAL SALES TAX	$ -
	Marine Passenger Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL MPF	$ -
RATE INCREASES	Future Annual Rate Increase (FY25 thru FY29):	2.00%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	average increase	3.50%
	Amount of Increase	$ 286,340	$ 529,006	$ 529,006	$ 547,521	$ 566,684	$ 586,518	$ 607,047	$ 628,293	average increase	$ 535,052
COST INCREASES	Future Inflationary Cost Increase (FY25 thru FY29):	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	average increase	2.50%
	Approved CIP Spending	$ 10,385,000	$ 12,275,000	$ 16,680,000	$ 11,780,000	$ 7,445,000	$ 7,445,000	$ 5,000,000	$ 5,000,000	TOTAL CIP	$ 55,625,000.00
	Debt Service Payments for Bonds Increase (Row 23)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL BOND DS	$ -
	Debt Service Payments for Loan Increases (Row 24)	$ -	$ 764,146	$ 903,216	$ 1,227,344	$ 866,793	$ 547,816	$ 547,816	$ 367,909	TOTAL LOAN DS	$ 5,225,040.10

Division	Priority	FY23	FY24	FY25	FY26	FY27	Future	Totals
Wastewater Utility								
Biosolids Crusher	1	$ 2,500,000						2,500,000.00
MWWTP SCADA	2	$ 1,500,000						1,500,000.00
Outer Drive and West Juneau Pump Station upgrades	3	$ 500,000						500,000.00
JDTP Decant Station	4	$ 2,750,000						2,750,000.00
Facilities Planning (Infiltration and Inflow, ABTP Long Term Study, Solids Digestor)	5	$ 300,000	$ 200,000	$ 200,000				700,000.00
MWWTP Treatment Upgrades - SBR Tank Rehab/Full Floor Aeration	6	$ 500,000	$ 4,000,000	$ 200,000	$ 1,500,000			6,200,000.00
MWWTP Influent Piping Reconfiguration/Valve Upgrades	7	$ 500,000						500,000.00
Teal St (Supplemental Increase from FY22, Street Reconstruction)	8	$ 150,000						150,000.00
Cedar Dr - Mendenhall Blvd to Columbia (Supplemental Increase from FY22, Street Reconstruction)	9	$ 45,000						45,000.00
Calhoun Ave Phase 2 - Governor's House to Main St	10	$ 35,000						35,000.00
Tongass Blvd Phase 2 - Dudley to End	11	$ 60,000						60,000.00
JDTP SCADA and Instrumentation Upgrades	12	$ 150,000	$ 300,000					450,000.00
Lift Station upgrades	13	$ 250,000	$ 750,000	$ 500,000	$ 750,000		$ 750,000	3,000,000.00
Crow Hill Dr - Street Reconstruction	14	$ 50,000						50,000.00
Dudley Street (Loop Rd to End) - Street Reconstruction Scoping	15	$ 100,000						100,000.00
Lower D and 1st Street (Douglas) -- Scoping	16	$ 50,000						50,000.00
Stairway Sewer Improvements	17	$ 250,000						250,000.00
Areawide Collection System Improvements	18	$ 150,000	$ 100,000	$ 100,000	$ 50,000		$ 50,000	450,000.00
Pavement Management Program-Utility Adjustments (Frames & Lids)	19	$ 25,000	$ 25,000	$ 25,000	$ 30,000	$ 30,000	$ 30,000	165,000.00
MWWTP Treatment Upgrades - UV Disinfection System Replacement	20		$ 250,000	$ 2,000,000	$ 2,000,000			4,250,000.00
MWWTP Treatment Upgrades - Decant EQ/Tertiary Filtration	21		$ 250,000	$ 2,000,000	$ 2,000,000			4,250,000.00
MWWTP Pretreatment Improvements (FOG/Grit Removal)	22		$ 250,000	$ 3,000,000	$ 2,500,000			5,750,000.00
MWWTP Biosolids Pelletizer/Crusher	23		$ 1,000,000					1,000,000.00
Long Run Dr (Riverside Dr to End) - Street Reconstruction	24		$ 150,000					150,000.00
Eyelet Ct - Street Reconstruction	25		$ 55,000					55,000.00
Dogwood Ln -- Street Reconstruction	26		$ 150,000					150,000.00
Conifer Ln - Street Reconstruction	27		$ 125,000					125,000.00
Mallard St - Street Reconstruction	28		$ 150,000					150,000.00
Melrose St - Street Reconstruction	29		$ 125,000					125,000.00
Poplar Ave - Mendenhall to Taku - Street Reconstruction	30		$ 90,000					90,000.00
Lakeview Ct - Street Reconstruction	31		$ 100,000					100,000.00
Behrends Ave - Street Reconstruction	32		$ 100,000					100,000.00
Thunder Mountain Rd - Street Reconstruction	33		$ 35,000					35,000.00
W. 9th St & Indian St Improvements (8th to Capital) - Street Reconstruction	34		$ 150,000					150,000.00
Chelsea Ct - Street Reconstruction	35		$ 10,000					10,000.00
Foster Ave - Street Reconstruction	36		$ 200,000					200,000.00
Vintage Blvd - Street Reconstruction	37		$ 125,000					125,000.00
Lawson Creek Rd - Street Reconstruction	38		$ 100,000					100,000.00
Troy Ave Improvements - Street Reconstruction	39		$ 45,000					45,000.00
ABTP Structural and Building Upgrades	40		$ 200,000		$ 200,000			400,000.00
ABTP SCADA and Instrumentation	41		$ 300,000					300,000.00
Airport Area Roads - Street Reconstruction	42		$ 150,000	$ 150,000	$ 150,000	$ 150,000		600,000.00
JDTP Facility Structural improvements	43		$ 900,000	$ 900,000				1,800,000.00
MWWTP Primary Treatment Improvement (Microscreens)	44			$ 500,000		$ 3,000,000	$ 3,000,000	6,500,000.00
MWWTP Outfall Maintenance and Rehabilitation	45			$ 250,000		$ 250,000		500,000.00
MWWTP Site Improvements (Lighting, Security, Access, HVAC)	46			$ 500,000				500,000.00
MWWTP MCC Upgrades/Replacements	47			$ 200,000	$ 1,500,000			1,700,000.00

	MWWTP Facility Structural and Painting Projects	48			$ 500,000	$ 500,000		$ 500,000	1,500,000.00
	ABTP Tank Replacement/Retrofit	49			$ 200,000	$ 1,500,000			1,700,000.00
	JDTP Site Improvments (Lighting, Security, Access)	50			$ 150,000				150,000.00
	Long Run Dr Lift Station Wet Well Improvements	51			$ 500,000				500,000.00
	Street Reconstructions	52			$ 400,000	$ 400,000	$ 400,000	$ 450,000	1,650,000.00
	JDTP Outfall Maintenance and Rehabilitation	53				$ 500,000	$ 1,500,000		2,000,000.00
	ABTP Treatment Process Repairs and Upgrades	54				$ 500,000	$ 2,000,000	$ 1,000,000	3,500,000.00
	WW Collections Operations Shop	55				$ 850,000		$ 15,000,000	15,850,000.00
	ADOT Road Construction Utility Replacements	56				$ 500,000	$ 1,500,000	$ 1,000,000	3,000,000.00
	Gruening Park Forcemain Replacement - Renninger to Mapco	57				$ 1,250,000			1,250,000.00
	MWWTP SBR/WS/TS Pump Replacement	58					$ 750,000		750,000.00
	ABTP Outfall Preventative Maintenance and Repairs	59					$ 200,000	$ 1,000,000	1,200,000.00
	JDTP Treatment Process Upgrades (UV System, pH Adjustment)	60					$ 500,000	$ 1,000,000	1,500,000.00
	MTP Conversion to AGS	61					$ 1,500,000	$ 6,000,000	7,500,000.00
Wastewater Utility Division Total:			**$ 9,865,000**	**$ 10,385,000**	**$ 12,275,000**	**$ 16,680,000**	**$ 11,780,000**	**$ 14,890,000**	$ 75,875,000

Starting Balance	Operating Revenue		Operating Expenses Income (loss)		Non-Operating Revenue						Non-Operating Expenses Income (loss)			Total Income (loss)	
Fiscal Year	Approx Starting Unrestricted Fund Balance	Utility User Fees Revenue	Other revenue^	Operating Expenses minus depreciation	Operating Income (Loss)	Grants	GO/Revenue Bonds	DEC Loans	Sales Tax*	Marine Passenger Fees**	Investment Income (loss)	CIP Spending	Debt Service + Interest Expense	Non-Operating Income (Loss)	Total Income (loss)	Approx Ending Unrestricted Fund Balance**
FY16	$ 3,622,929	$ 4,367,639	$ 497,639	$ 3,095,507	$ 1,769,771	$ 3,000,000	$ -	$ -	$ 1,638,576	$ -	$ 81,774	$ 5,857,000	$ 161,737	$ (1,298,387)	$ 471,384	$ 4,094,313
FY17	$ 4,094,313	$ 4,628,363	$ 579,225	$ 2,794,564	$ 2,413,024	$ -	$ -	$ (5,270,000)	$ -	$ -	$ 34,501	$ (4,180,000)	$ 67,487	$ (1,122,986)	$ 1,290,038	$ 5,384,351
FY18	$ 5,384,351	$ 4,905,517	$ 630,346	$ 2,548,379	$ 2,987,484	$ -	$ -	$ -	$ -	$ -	$ 71,073	$ 2,500,000	$ 337,436	$ (2,766,363)	$ 221,121	$ 5,605,472
FY19	$ 5,605,472	$ 5,260,119	$ 697,494	$ 2,781,565	$ 3,176,048	$ -	$ -	$ -	$ -	$ -	$ 388,009	$ 1,600,000	$ 67,487	$ (1,279,478)	$ 1,896,570	$ 7,502,042
FY20	$ 7,502,042	$ 5,260,119	$ 697,494	$ 2,781,565	$ 3,176,048	$ -	$ -	$ 4,000,000	$ 1,000,000	$ -	$ 500,893	$ 9,050,000	$ 202,461	$ (3,751,568)	$ (575,520)	$ 6,926,522
FY21	$ 6,926,522	$ 5,119,150	$ 734,181	$ 2,700,020	$ 3,153,311	$ -	$ -	$ -	$ 1,000,000	$ -	$ 53,257	$ 4,213,000	$ 67,487	$ (3,227,230)	$ (73,919)	$ 6,852,603
FY22	$ 6,852,603	$ 5,363,133	$ 781,832	$ 2,911,200	$ 3,233,765	$ -	$ -	$ -	$ -	$ -	$ (426,806)	$ 2,456,700	$ 272,160	$ (3,155,666)	$ 78,099	$ 6,930,702
FY23	$ 6,930,702	$ 5,537,500	$ 832,000	$ 3,271,900	$ 3,097,600	$ -	$ -	$ -	$ -	$ -	$ 196,100	$ 2,803,000	$ 355,400	$ (2,962,300)	$ 135,300	$ 7,066,002
FY24	$ 7,066,002	$ 5,648,250	$ 877,000	$ 3,705,100	$ 2,820,150	$ -	$ -	$ 2,500,000	$ -	$ -	$ 141,320	$ 5,000,000	$ 330,900	$ (2,689,580)	$ 130,570	$ 7,196,572
FY25	$ 7,196,572	$ 5,789,456	$ 500,000	$ 3,797,728	$ 2,491,729	$ -	$ -	$ 2,500,000	$ -	$ -	$ 143,931	$ 5,000,000	$ 514,854	$ (2,870,923)	$ (379,194)	$ 6,817,378
FY26	$ 6,817,378	$ 5,934,193	$ 500,000	$ 3,892,671	$ 2,541,522	$ -	$ -	$ 2,500,000	$ -	$ -	$ 136,348	$ 5,000,000	$ 698,809	$ (3,062,461)	$ (520,939)	$ 6,296,439
FY27	$ 6,296,439	$ 6,082,547	$ 500,000	$ 3,989,987	$ 2,592,560	$ -	$ -	$ 2,500,000	$ -	$ -	$ 125,929	$ 5,000,000	$ 882,763	$ (3,256,834)	$ (664,274)	$ 5,632,164
FY28	$ 5,632,164	$ 6,234,611	$ 500,000	$ 4,089,737	$ 2,644,874	$ -	$ -	$ 2,500,000	$ -	$ -	$ 112,643	$ 5,000,000	$ 1,066,718	$ (3,454,074)	$ (809,200)	$ 4,822,964
FY29	$ 4,822,964	$ 6,390,476	$ 500,000	$ 4,191,981	$ 2,698,496	$ -	$ -	$ 2,500,000	$ -	$ -	$ 96,459	$ 5,000,000	$ 1,250,672	$ (3,654,213)	$ (955,717)	$ 3,867,247
FY30	$ 3,867,247	$ 6,550,238	$ 500,000	$ 4,296,780	$ 2,753,458	$ -	$ -	$ 2,500,000	$ -	$ -	$ 77,345	$ 5,000,000	$ 1,434,626	$ (3,857,281)	$ (1,103,823)	$ 2,763,424
FY31	$ 2,763,424	$ 6,713,994	$ 500,000	$ 4,404,200	$ 2,809,795	$ -	$ -	$ 2,500,000	$ -	$ -	$ 55,268	$ 5,000,000	$ 1,618,581	$ (4,063,312)	$ (1,253,517)	$ 1,509,907

DATA ENTRY

		FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31		
Non-Operating REVENUE INCREASES	Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL GRANTS	$ -
	Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL BONDS	$ -
	DEC Loans	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	TOTAL LOANS	$ 15,000,000
	Sales Tax	$ -	$ -		$ -	$ -	$ -	$ -	$ -	TOTAL SALES TAX	$ -
	Marine Passenger Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL MPF	$ -
RATE INCREASES	Future Annual Rate Increase (FY25 thru FY29):	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	average increase	2.50%
	Total Amount of Utility Operating Revenue Increase	$ 110,750	$ 141,206	$ 144,736	$ 148,355	$ 152,064	$ 155,865	$ 155,865	$ 163,756	average increase	$ 146,575
	Flat Residential and Flat Commericial Base Amount	$ 40.72	$ 41.74	$ 42.78	$ 43.85	$ 44.95	$ 46.07	$ 47.22	$ 48.40	average increase	$ 44.47
COST INCREASES	Future Inflationary Cost Increase (FY25 thru FY29):	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	average increase	2.50%
	Approved CIP Spending	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	TOTAL CIP	$ 25,000,000.00
	Debt Service Payments for Bonds Increase (Row 25)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL BOND DS	$ -
	Debt Service Payments for Loan Increases (Row 26)	$ -	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	TOTAL LOAN DS	$ 1,287,680.66

Starting Balance		Operating Revenue		Operating Expenses Income (loss)		Non-Operating Revenue						Non-Operating Expenses Income (loss)			Total Income (loss)	
Fiscal Year	Approx Starting Unrestricted Fund Balance	Utility User Fees Revenue	Other revenue^	Operating Expenses minus depreciation	Operating Income (Loss)	Grants	GO/Revenue Bonds	DEC Loans	Sales Tax*	Marine Passenger Fees**	Investment Income (loss)	CIP Spending	Debt Service + Interest Expense	Non-Operating Income (Loss)	Total Income (loss)	Approx Ending Unrestricted Fund Balance**
FY16	$ 3,622,929	$ 4,367,639	$ 497,639	$ 3,095,507	$ 1,769,771	$ 3,000,000	$ -	$ -	$ 1,638,576	$ -	$ 81,774	$ 5,857,000	$ 161,737	$ (1,298,387)	$ 471,384	$ 4,094,313
FY17	$ 4,094,313	$ 4,628,363	$ 579,225	$ 2,794,564	$ 2,413,024	$ -	$ -	$ (5,270,000)	$ -	$ -	$ 34,501	$ (4,180,000)	$ 67,487	$ (1,122,986)	$ 1,290,038	$ 5,384,351
FY18	$ 5,384,351	$ 4,905,517	$ 630,346	$ 2,548,379	$ 2,987,484	$ -	$ -	$ -	$ -	$ -	$ 71,073	$ 2,500,000	$ 337,436	$ (2,766,363)	$ 221,121	$ 5,605,472
FY19	$ 5,605,472	$ 5,260,119	$ 697,494	$ 2,781,565	$ 3,176,048	$ -	$ -	$ -	$ -	$ -	$ 388,009	$ 1,600,000	$ 67,487	$ (1,279,478)	$ 1,896,570	$ 7,502,042
FY20	$ 7,502,042	$ 5,260,119	$ 697,494	$ 2,781,565	$ 3,176,048	$ -	$ -	$ 4,000,000	$ 1,000,000	$ -	$ 500,893	$ 9,050,000	$ 202,461	$ (3,751,568)	$ (575,520)	$ 6,926,522
FY21	$ 6,926,522	$ 5,119,150	$ 734,181	$ 2,700,020	$ 3,153,311	$ -	$ -	$ -	$ 1,000,000	$ -	$ 53,257	$ 4,213,000	$ 67,487	$ (3,227,230)	$ (73,919)	$ 6,852,603
FY22	$ 6,852,603	$ 5,363,133	$ 781,832	$ 2,911,200	$ 3,233,765	$ -	$ -	$ -	$ -	$ -	$ (426,806)	$ 2,456,700	$ 272,160	$ (3,155,666)	$ 78,099	$ 6,930,702
FY23	$ 6,930,702	$ 5,537,500	$ 832,000	$ 3,271,900	$ 3,097,600	$ -	$ -	$ -	$ -	$ -	$ 196,100	$ 2,803,000	$ 355,400	$ (2,962,300)	$ 135,300	$ 7,066,002
FY24	$ 7,066,002	$ 5,648,250	$ 877,000	$ 3,705,100	$ 2,820,150	Ro	$ -	$ 2,500,000	$ -	$ -	$ 141,320	$ 5,000,000	$ 330,900	$ (2,689,580)	$ 130,570	$ 7,196,572
FY25	$ 7,196,572	$ 5,761,215	$ 500,000	$ 3,797,728	$ 2,463,488	$ -	$ -	$ 2,500,000	$ 1,000,000	$ -	$ 143,931	$ 5,000,000	$ 514,854	$ (1,870,923)	$ 592,565	$ 7,789,137
FY26	$ 7,789,137	$ 5,876,439	$ 500,000	$ 3,892,671	$ 2,483,769	$ -	$ -	$ 2,500,000	$ 1,000,000	$ -	$ 155,783	$ 5,000,000	$ 698,809	$ (2,043,026)	$ 440,743	$ 8,229,879
FY27	$ 8,229,879	$ 5,993,968	$ 500,000	$ 3,989,987	$ 2,503,981	$ -	$ -	$ 2,500,000	$ 1,000,000	$ -	$ 164,598	$ 5,000,000	$ 882,763	$ (2,218,166)	$ 285,815	$ 8,515,694
FY28	$ 8,515,694	$ 6,113,847	$ 500,000	$ 4,089,737	$ 2,524,110	$ -	$ -	$ 2,500,000	$ 1,000,000	$ -	$ 170,314	$ 5,000,000	$ 1,066,718	$ (2,396,404)	$ 127,707	$ 8,643,401
FY29	$ 8,643,401	$ 6,236,124	$ 500,000	$ 4,191,981	$ 2,544,144	$ -	$ -	$ 2,500,000	$ 1,000,000	$ -	$ 172,868	$ 5,000,000	$ 1,250,672	$ (2,577,804)	$ (33,660)	$ 8,609,741
FY30	$ 8,609,741	$ 6,360,847	$ 500,000	$ 4,296,780	$ 2,564,067	$ -	$ -	$ 2,500,000	$ 1,000,000	$ -	$ 172,195	$ 5,000,000	$ 1,434,626	$ (2,762,431)	$ (198,365)	$ 8,411,376
FY31	$ 8,411,376	$ 6,488,064	$ 500,000	$ 4,404,200	$ 2,583,864	$ -	$ -	$ 2,500,000	$ 1,000,000	$ -	$ 168,228	$ 5,000,000	$ 1,618,581	$ (2,950,353)	$ (366,489)	$ 8,044,887

DATA ENTRY

		FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31		
Non-Operating REVENUE INCREASES	Grants	Ro	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL GRANTS	$ -
	Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL BONDS	$ -
	DEC Loans	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	TOTAL LOANS	$ 15,000,000
	Sales Tax	$ -	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	TOTAL SALES TAX	$ 5,000,000
	Marine Passenger Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL MPF	$ -
RATE INCREASES	Future Annual Rate Increase (FY25 thru FY29):	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	average increase	2.00%
	Total Amount of Utility Operating Revenue Increase	$ 110,750	$ 112,965	$ 115,224	$ 117,529	$ 119,879	$ 122,277	$ 122,277	$ 127,217	average increase	$ 118,515
	Flat Residential and Flat Commericial Base Amount	$ 40.72	$ 41.53	$ 42.37	$ 43.21	$ 44.08	$ 44.96	$ 45.86	$ 46.77	average increase	$ 43.69
COST INCREASES	Future Inflationary Cost Increase (FY25 thru FY29):	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	average increase	2.50%
	Approved CIP Spending	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	TOTAL CIP	$ 25,000,000.00
	Debt Service Payments for Bonds Increase (Row 25)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL BOND DS	$ -
	Debt Service Payments for Loan Increases (Row 26)	$ -	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	$ 183,954	TOTAL LOAN DS	$ 1,287,680.66

Starting Balance		Operating Revenue		Operating Expenses Income (loss)		Non-Operating Revenue						Non-Operating Expenses Income (loss)			Total Income (loss)	
Fiscal Year	**Approx Starting Unrestricted Fund Balance**	**Utility User Fees Revenue**	**Other revenue^**	**Operating Expenses minus depreciation**	**Operating Income (Loss)**	**Grants**	**GO/Revenue Bonds**	**DEC Loans**	**Sales Tax***	**Marine Passenger Fees****	**Investment Income (loss)**	**CIP Spending**	**Debt Service + Interest Expense**	**Non-Operating Income (Loss)**	**Total Income (loss)**	**Approx Ending Unrestricted Fund Balance****
FY16	$ 3,622,929	$ 4,367,639	$ 497,639	$ 3,095,507	$ 1,769,771	$ 3,000,000	$ -	$ -	$ 1,638,576	$ -	$ 81,774	$ 5,857,000	$ 161,737	$ (1,298,387)	$ 471,384	$ 4,094,313
FY17	$ 4,094,313	$ 4,628,363	$ 579,225	$ 2,794,564	$ 2,413,024	$ -	$ -	$ (5,270,000)	$ -	$ -	$ 34,501	$ (4,180,000)	$ 67,487	$ (1,122,986)	$ 1,290,038	$ 5,384,351
FY18	$ 5,384,351	$ 4,905,517	$ 630,346	$ 2,548,379	$ 2,987,484	$ -	$ -	$ -	$ -	$ -	$ 71,073	$ 2,500,000	$ 337,436	$ (2,766,363)	$ 221,121	$ 5,605,472
FY19	$ 5,605,472	$ 5,260,119	$ 697,494	$ 2,781,565	$ 3,176,048	$ -	$ -	$ -	$ -	$ -	$ 388,009	$ 1,600,000	$ 67,487	$ (1,279,478)	$ 1,896,570	$ 7,502,042
FY20	$ 7,502,042	$ 5,260,119	$ 697,494	$ 2,781,565	$ 3,176,048	$ -	$ -	$ 4,000,000	$ 1,000,000	$ -	$ 500,893	$ 9,050,000	$ 202,461	$ (3,751,568)	$ (575,520)	$ 6,926,522
FY21	$ 6,926,522	$ 5,119,150	$ 734,181	$ 2,700,020	$ 3,153,311	$ -	$ -	$ -	$ 1,000,000	$ -	$ 53,257	$ 4,213,000	$ 67,487	$ (3,227,230)	$ (73,919)	$ 6,852,603
FY22	$ 6,852,603	$ 5,363,133	$ 781,832	$ 2,911,200	$ 3,233,765	$ -	$ -	$ -	$ -	$ -	$ (426,806)	$ 2,456,700	$ 272,160	$ (3,155,666)	$ 78,099	$ 6,930,702
FY23	$ 6,930,702	$ 5,537,500	$ 832,000	$ 3,271,900	$ 3,097,600	$ -	$ -	$ -	$ -	$ -	$ 196,100	$ 2,803,000	$ 355,400	$ (2,962,300)	$ 135,300	$ 7,066,002
FY24	$ 7,066,002	$ 5,675,938	$ 877,000	$ 3,705,100	$ 2,847,838	$ -	$ -	$ -	$ -	$ -	$ 141,320	$ 10,705,000	$ 330,900	$ (10,894,580)	$ (8,046,742)	$ (980,740)
FY25	$ (980,740)	$ 7,094,922	$ 900,000	$ 3,797,728	$ 4,197,194	$ -	$ -	$ -	$ -	$ -	$ -	$ 14,465,000	$ 330,900	$ (14,795,900)	$ (10,598,706)	$ (11,579,446)
FY26	$ (11,579,446)	$ 8,868,652	$ 950,000	$ 3,892,671	$ 5,925,982	$ -	$ -	$ -	$ -	$ -	$ -	$ 16,302,000	$ 330,900	$ (16,632,900)	$ (10,706,918)	$ (22,286,364)
FY27	$ (22,286,364)	$ 11,085,815	$ 1,000,000	$ 3,989,987	$ 8,095,828	$ -	$ -	$ -	$ -	$ -	$ -	$ 14,032,000	$ 330,900	$ (14,362,900)	$ (6,267,072)	$ (28,553,436)
FY28	$ (28,553,436)	$ 13,857,269	$ 1,000,000	$ 4,089,737	$ 10,767,532	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,971,000	$ 330,900	$ (11,301,900)	$ (534,368)	$ (29,087,804)
FY29	$ (29,087,804)	$ 17,321,587	$ 1,000,000	$ 4,191,981	$ 14,129,606	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,971,000	$ 330,900	$ (11,301,900)	$ 2,827,706	$ (26,260,098)
FY30	$ (26,260,098)	$ 21,651,983	$ 1,000,000	$ 4,296,780	$ 18,355,203	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,000,000	$ 330,900	$ (10,330,900)	$ 8,024,303	$ (18,235,795)
FY31	$ (18,235,795)	$ 27,064,979	$ 1,000,000	$ 4,404,200	$ 23,660,779	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,000,000	$ 330,900	$ (5,330,900)	$ 18,329,879	$ 94,084

DATA ENTRY

		FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31		
REVENUE INCREASES	**Grants**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL GRANTS*	$ -
	Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL BONDS*	$ -
	DEC Loans	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL LOANS*	$ -
	Sales Tax	$ -	$ -		$ -	$ -	$ -	$ -	$ -	*TOTAL SALES TAX*	$ -
	Marine Passenger Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL MPF*	$ -
RATE INCREASES	**Future Annual Rate Increase (FY25 thru FY29):**	*2.50%*	*25.00%*	*25.00%*	*25.00%*	*25.00%*	*25.00%*	*25.00%*	*25.00%*	*average increase*	25.00%
	Amount of Increase	$ 138,438	$ 1,418,984	$ 1,773,730	$ 2,217,163	$ 2,771,454	$ 3,464,317	$ 4,330,397	$ 5,412,996	*average increase*	$ 2,690,935
COST INCREASES	**Future Inflationary Cost Increase (FY25 thru FY29):**	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*average increase*	2.50%
	Approved CIP Spending	$ 10,705,000	$ 14,465,000	$ 16,302,000	$ 14,032,000	$ 10,971,000	$ 10,971,000	$ 10,000,000	$ 5,000,000	*TOTAL CIP*	$ 66,741,000.00
	Debt Service Payments for Bonds Increase (Row 23)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL BOND DS*	$ -
	Debt Service Payments for Loan Increases (Row 24)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL LOAN DS*	$ -

Starting Balance		Operating Revenue		Operating Expenses Income (loss)		Non-Operating Revenue						Non-Operating Expenses Income (loss)			Total Income (loss)	
Fiscal Year	**Approx Starting Unrestricted Fund Balance**	**Utility User Fees Revenue**	**Other revenue^**	**Operating Expenses minus depreciation**	**Operating Income (Loss)**	**Grants**	**GO/Revenue Bonds**	**DEC Loans**	**Sales Tax***	**Marine Passenger Fees****	**Investment Income (loss)**	**CIP Spending**	**Debt Service + Interest Expense**	**Non-Operating Income (Loss)**	**Total Income (loss)**	**Approx Ending Unrestricted Fund Balance****
FY16	$ 3,622,929	$ 4,367,639	$ 497,639	$ 3,095,507	$ 1,769,771	$ 3,000,000	$ -	$ -	$ 1,638,576	$ -	$ 81,774	$ 5,857,000	$ 161,737	$ (1,298,387)	$ 471,384	$ 4,094,313
FY17	$ 4,094,313	$ 4,628,363	$ 579,225	$ 2,794,564	$ 2,413,024	$ -	$ -	$ (5,270,000)	$ -	$ -	$ 34,501	$ (4,180,000)	$ 67,487	$ (1,122,986)	$ 1,290,038	$ 5,384,351
FY18	$ 5,384,351	$ 4,905,517	$ 630,346	$ 2,548,379	$ 2,987,484	$ -	$ -	$ -	$ -	$ -	$ 71,073	$ 2,500,000	$ 337,436	$ (2,766,363)	$ 221,121	$ 5,605,472
FY19	$ 5,605,472	$ 5,260,119	$ 697,494	$ 2,781,565	$ 3,176,048	$ -	$ -	$ -	$ -	$ -	$ 388,009	$ 1,600,000	$ 67,487	$ (1,279,478)	$ 1,896,570	$ 7,502,042
FY20	$ 7,502,042	$ 5,260,119	$ 697,494	$ 2,781,565	$ 3,176,048	$ -	$ -	$ 4,000,000	$ 1,000,000	$ -	$ 500,893	$ 9,050,000	$ 202,461	$ (3,751,568)	$ (575,520)	$ 6,926,522
FY21	$ 6,926,522	$ 5,119,150	$ 734,181	$ 2,700,020	$ 3,153,311	$ -	$ -	$ -	$ 1,000,000	$ -	$ 53,257	$ 4,213,000	$ 67,487	$ (3,227,230)	$ (73,919)	$ 6,852,603
FY22	$ 6,852,603	$ 5,363,133	$ 781,832	$ 2,911,200	$ 3,233,765	$ -	$ -	$ -	$ -	$ -	$ (426,806)	$ 2,456,700	$ 272,160	$ (3,155,666)	$ 78,099	$ 6,930,702
FY23	$ 6,930,702	$ 5,537,500	$ 832,000	$ 3,271,900	$ 3,097,600	$ -	$ -	$ -	$ -	$ -	$ 196,100	$ 2,803,000	$ 355,400	$ (2,962,300)	$ 135,300	$ 7,066,002
FY24	$ 7,066,002	$ 5,675,938	$ 877,000	$ 3,705,100	$ 2,847,838	$ -	$ -	$ 8,028,750	$ -	$ -	$ 141,320	$ 10,705,000	$ 330,900	$ (2,865,830)	$ (17,992)	$ 7,048,010
FY25	$ 7,048,010	$ 6,243,531	$ 900,000	$ 3,797,728	$ 3,345,804	$ -	$ -	$ 10,848,750	$ -	$ -	$ 140,960	$ 14,465,000	$ 921,669	$ (4,396,959)	$ (1,051,156)	$ 5,996,854
FY26	$ 5,996,854	$ 6,867,884	$ 950,000	$ 3,892,671	$ 3,925,214	$ -	$ -	$ 12,226,500	$ -	$ -	$ 119,937	$ 16,302,000	$ 1,719,939	$ (5,675,502)	$ (1,750,289)	$ 4,246,565
FY27	$ 4,246,565	$ 7,554,673	$ 1,000,000	$ 3,989,987	$ 4,564,685	$ -	$ -	$ 10,524,000	$ -	$ -	$ 84,931	$ 14,032,000	$ 2,619,587	$ (6,042,655)	$ (1,477,970)	$ 2,768,595
FY28	$ 2,768,595	$ 8,310,140	$ 1,000,000	$ 4,089,737	$ 5,220,403	$ -	$ -	$ 8,228,250	$ -	$ -	$ 55,372	$ 10,971,000	$ 3,393,961	$ (6,081,339)	$ (860,936)	$ 1,907,659
FY29	$ 1,907,659	$ 9,141,154	$ 1,000,000	$ 4,191,981	$ 5,949,174	$ -	$ -	$ 8,228,250	$ -	$ -	$ 38,153	$ 10,971,000	$ 3,999,410	$ (6,704,007)	$ (754,833)	$ 1,152,826
FY30	$ 1,152,826	$ 10,055,270	$ 1,000,000	$ 4,296,780	$ 6,758,489	$ -	$ -	$ 7,500,000	$ -	$ -	$ 23,057	$ 10,000,000	$ 4,604,859	$ (7,081,803)	$ (323,313)	$ 829,512
FY31	$ 829,512	$ 11,060,796	$ 1,000,000	$ 4,404,200	$ 7,656,597	$ -	$ -	$ 3,750,000	$ -	$ -	$ 16,590	$ 5,000,000	$ 5,210,308	$ (6,443,718)	$ 1,212,879	$ 2,042,391

DATA ENTRY

		FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31		
REVENUE INCREASES	**Grants**	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL GRANTS*	$ -
	Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL BONDS*	$ -
	DEC Loans	$ 8,028,750	$ 10,848,750	$ 12,226,500	$ 10,524,000	$ 8,228,250	$ 8,228,250	$ 7,500,000	$ 3,750,000	*TOTAL LOANS*	$ 58,084,500
	Sales Tax	$ -	$ -		$ -	$ -	$ -	$ -	$ -	*TOTAL SALES TAX*	$ -
	Marine Passenger Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL MPF*	$ -
RATE INCREASES	**Future Annual Rate Increase (FY25 thru FY29):**	*2.50%*	*10.00%*	*10.00%*	*10.00%*	*10.00%*	*10.00%*	*10.00%*	*10.00%*	*average increase*	10.00%
	Amount of Increase	$ 138,438	$ 567,594	$ 624,353	$ 686,788	$ 755,467	$ 831,014	$ 914,115	$ 1,005,527	*average increase*	$ 690,412
COST INCREASES	**Future Inflationary Cost Increase (FY25 thru FY29):**	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*2.50%*	*average increase*	2.50%
	Approved CIP Spending	$ 10,705,000	$ 14,465,000	$ 16,302,000	$ 14,032,000	$ 10,971,000	$ 10,971,000	$ 10,000,000	$ 5,000,000	*TOTAL CIP*	$ 66,741,000.00
	Debt Service Payments for Bonds Increase (Row 23)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	*TOTAL BOND DS*	$ -
	Debt Service Payments for Loan Increases (Row 24)	$ -	$ 590,769	$ 798,270	$ 899,647	$ 774,374	$ 605,449	$ 605,449	$ 551,863	*TOTAL LOAN DS*	$ 4,825,822.31

Starting Balance		Operating Revenue		Operating Expenses Income (loss)		Non-Operating Revenue						Non-Operating Expenses Income (loss)			Total Income (loss)	
Fiscal Year	Approx Starting Unrestricted Fund Balance	Utility User Fees Revenue	Other revenue^	Operating Expenses minus depreciation	Operating Income (Loss)	Grants	GO/Revenue Bonds	DEC Loans	Sales Tax*	Marine Passenger Fees**	Investment Income (loss)	CIP Spending	Debt Service + Interest Expense	Non-Operating Income (Loss)	Total Income (loss)	Approx Ending Unrestricted Fund Balance**
FY16	$ 3,622,929	$ 4,367,639	$ 497,639	$ 3,095,507	$ 1,769,771	$ 3,000,000	$ -	$ -	$ 1,638,576	$ -	$ 81,774	$ 5,857,000	$ 161,737	$ (1,298,387)	$ 471,384	$ 4,094,313
FY17	$ 4,094,313	$ 4,628,363	$ 579,225	$ 2,794,564	$ 2,413,024	$ -	$ -	$ (5,270,000)	$ -	$ -	$ 34,501	$ (4,180,000)	$ 67,487	$ (1,122,986)	$ 1,290,038	$ 5,384,351
FY18	$ 5,384,351	$ 4,905,517	$ 630,346	$ 2,548,379	$ 2,987,484	$ -	$ -	$ -	$ -	$ -	$ 71,073	$ 2,500,000	$ 337,436	$ (2,766,363)	$ 221,121	$ 5,605,472
FY19	$ 5,605,472	$ 5,260,119	$ 697,494	$ 2,781,565	$ 3,176,048	$ -	$ -	$ -	$ -	$ -	$ 388,009	$ 1,600,000	$ 67,487	$ (1,279,478)	$ 1,896,570	$ 7,502,042
FY20	$ 7,502,042	$ 5,260,119	$ 697,494	$ 2,781,565	$ 3,176,048	$ -	$ -	$ 4,000,000	$ 1,000,000	$ -	$ 500,893	$ 9,050,000	$ 202,461	$ (3,751,568)	$ (575,520)	$ 6,926,522
FY21	$ 6,926,522	$ 5,119,150	$ 734,181	$ 2,700,020	$ 3,153,311	$ -	$ -	$ -	$ 1,000,000	$ -	$ 53,257	$ 4,213,000	$ 67,487	$ (3,227,230)	$ (73,919)	$ 6,852,603
FY22	$ 6,852,603	$ 5,363,133	$ 781,832	$ 2,911,200	$ 3,233,765	$ -	$ -	$ -	$ -	$ -	$ (426,806)	$ 2,456,700	$ 272,160	$ (3,155,666)	$ 78,099	$ 6,930,702
FY23	$ 6,930,702	$ 5,537,500	$ 832,000	$ 3,271,900	$ 3,097,600	$ -	$ -	$ -	$ -	$ -	$ 196,100	$ 2,803,000	$ 355,400	$ (2,962,300)	$ 135,300	$ 7,066,002
FY24	$ 7,066,002	$ 5,675,938	$ 877,000	$ 3,705,100	$ 2,847,838	$ -	$ -	$ 10,705,000	$ -	$ -	$ 141,320	$ 10,705,000	$ 330,900	$ (189,580)	$ 2,658,258	$ 9,724,260
FY25	$ 9,724,260	$ 5,874,595	$ 900,000	$ 3,797,728	$ 2,976,868	$ -	$ -	$ 14,465,000	$ -	$ -	$ 194,485	$ 14,465,000	$ 1,118,593	$ (924,107)	$ 2,052,760	$ 11,777,020
FY26	$ 11,777,020	$ 6,080,206	$ 950,000	$ 3,892,671	$ 3,137,535	$ -	$ -	$ 16,302,000	$ -	$ -	$ 235,540	$ 16,302,000	$ 2,182,953	$ (1,947,412)	$ 1,190,123	$ 12,967,143
FY27	$ 12,967,143	$ 6,293,013	$ 1,000,000	$ 3,989,987	$ 3,303,026	$ -	$ -	$ 14,032,000	$ -	$ -	$ 259,343	$ 14,032,000	$ 3,382,482	$ (3,123,139)	$ 179,886	$ 13,147,030
FY28	$ 13,147,030	$ 6,513,269	$ 1,000,000	$ 4,089,737	$ 3,423,532	$ -	$ -	$ 10,971,000	$ -	$ -	$ 262,941	$ 10,971,000	$ 4,414,981	$ (4,152,041)	$ (728,509)	$ 12,418,520
FY29	$ 12,418,520	$ 6,741,233	$ 1,000,000	$ 4,191,981	$ 3,549,253	$ -	$ -	$ 10,971,000	$ -	$ -	$ 248,370	$ 10,971,000	$ 5,222,247	$ (4,973,876)	$ (1,424,624)	$ 10,993,897
FY30	$ 10,993,897	$ 6,977,176	$ 1,000,000	$ 4,296,780	$ 3,680,396	$ -	$ -	$ 10,000,000	$ -	$ -	$ 219,878	$ 10,000,000	$ 6,029,512	$ (5,809,634)	$ (2,129,238)	$ 8,864,659
FY31	$ 8,864,659	$ 7,221,378	$ 1,000,000	$ 4,404,200	$ 3,817,178	$ -	$ -	$ 5,000,000	$ -	$ -	$ 177,293	$ 5,000,000	$ 6,836,778	$ (6,659,484)	$ (2,842,306)	$ 6,022,352

DATA ENTRY

		FY24	FY25	FY26	FY27	FY28	FY29	FY30	FY31		
REVENUE INCREASES	Grants	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL GRANTS	$ -
	Bonds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL BONDS	$ -
	DEC Loans	$ 10,705,000	$ 14,465,000	$ 16,302,000	$ 14,032,000	$ 10,971,000	$ 10,971,000	$ 10,000,000	$ 5,000,000	TOTAL LOANS	$ 77,446,000
	Sales Tax	$ -	$ -		$ -	$ -	$ -	$ -	$ -	TOTAL SALES TAX	$ -
	Marine Passenger Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL MPF	$ -
RATE INCREASES	Future Annual Rate Increase (FY25 thru FY29):	2.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	average increase	3.50%
	Increase amount	$ 138,438	$ 198,658	$ 205,611	$ 212,807	$ 220,255	$ 227,964	$ 235,943	$ 244,201	average increase	$ 210,485
COST INCREASES	Future Inflationary Cost Increase (FY25 thru FY29):	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	average increase	2.50%
	Approved CIP Spending	$ 10,705,000	$ 14,465,000	$ 16,302,000	$ 14,032,000	$ 10,971,000	$ 10,971,000	$ 10,000,000	$ 5,000,000	TOTAL CIP	$ 66,741,000.00
	Debt Service Payments for Bonds Increase (Row 23)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	TOTAL BOND DS	$ -
	Debt Service Payments for Loan Increases (Row 24)	$ -	$ 787,693	$ 1,064,360	$ 1,199,530	$ 1,032,499	$ 807,265	$ 807,265	$ 735,818	TOTAL LOAN DS	$ 6,434,429.73

SIX-YEAR DEPARTMENT IMPROVEMENT PLANS

Division	Priority	FY23	FY24	FY25	FY26	FY27	Future	Totals
Water Utility								
Glacier Highway (Lena Lp) Scoping	1	$ 150,000						150,000.00
Cope Park Pump Station Upgrades, Pumps, Motors, and Communications	2	$ 1,000,000						1,000,000.00
Water Pipeline Assessment	3	$ 250,000						250,000.00
Crow Hill Dr (Douglas Hwy to End)	4	$ 520,000						520,000.00
Lower D and 1st St Douglas	5	$ 225,000						225,000.00
Teal St (Supplemental Increase from FY22, Street Reconstruction)	6	$ 70,000						70,000.00
Cedar Dr - Mendenhall Blvd to Columbia (Supplemental Increase from FY22, Street Reconstruction)	7	$ 45,000						45,000.00
Calhoun Ave Ph 2 - Governor's House to Main St - Street Reconstruction	8	$ 230,000						230,000.00
Tongass Ph 2, Dudley St to End	9	$ 105,000						105,000.00
PRV Station Improvements/Upgrades, Crowhill, 5th St Douglas	10	$ 100,000	$ 250,000					350,000.00
Areawide Water System Repairs/Replacement	11	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 120,000	$ 120,000	640,000.00
Pavement Management Utility Adjustments (Valve Boxes, Vault Lids, etc.)	12	$ 8,000	$ 10,000	$ 10,000	$ 12,000	$ 12,000	$ 12,000	64,000.00
Salmon Creek Onsite Chlorine Generation Replace/Upgrade	13		$ 400,000					400,000.00
Cedar Park (W Juneau) Pump Station Upgrades/Rehab	14		$ 750,000					750,000.00
Last Chance Basin Well #4 Rehab	15		$ 100,000					100,000.00
AJ Tunnel No. 3 and Mill Tunnel Rehab and Interim Repairs	16		$ 500,000		$ 2,500,000	$ 2,500,000		5,500,000.00
Nowell Ave (North of Cordova) Water - Street Reconstruction	17		$ 150,000					150,000.00
Airport Area Water SystemRreplacement (Mallard, Alpine, Jordan, Airport Blvd, etc.)	18		$ 500,000	$ 500,000	$ 500,000			1,500,000.00
Dudley Street (Loop to End) Water System - Street Reconstruction	19		$ 180,000					180,000.00
Channel Dr Water, Egan Crossing from DIPAC across Egan	20		$ 250,000	$ 1,500,000				1,750,000.00
Starlite Ct - Bayview - Water System - Street Reconstruction	21		$ 200,000					200,000.00
Basin Road Water (8th to Trestle) - Street Reconstruction	22		$ 150,000					150,000.00
Conifer Ln water - Street Reconstruction	23		$ 180,000					180,000.00
Poplar Ave Water System - Street Reconstruction	24		$ 175,000					175,000.00
Chelsea Ct water system - Street Reconstruction	25		$ 185,000					185,000.00
Lakeview CT Water Replacement - Street Reconstruction	26		$ 80,000					80,000.00
W 9th and Indian Street - 8th to Capital Ave Water System - Street Reconstruction	27		$ 175,000					175,000.00
MOV Installations & Communications Mill Tunnel, W. Juneau, Crow Hill Dr	28		$ 250,000	$ 1,250,000				1,500,000.00
I Street Douglas Watermain Replacement	29		$ 185,000					185,000.00
Egan Drive Water Crossings Replacement, Norway Pt, Highland Dr, Salmon Creek	30		$ 800,000					800,000.00
Outer Drive Watermain Replacement - Main St South to Admiral Way/S. Franklin	31		$ 1,350,000					1,350,000.00
Downtown Stairway/Easements 3rd St, Franklin to Gold St - Street Reconstruction	32		$ 220,000					220,000.00
Foster Ave (S of Cordova) Water System Replacement - Street Reconstruction	33		$ 180,000					180,000.00
Dogwood Water system - Columbia to Poplar - Street Reconstruction	34		$ 180,000					180,000.00
Vintage Boulevard - Street Reconstruction	35		$ 200,000					200,000.00
Melrose St - Street Reconstruction	36		$ 180,000					180,000.00
Short St (Glacier Hwy to End) Water - Street Reconstruction	37		$ 50,000					50,000.00
Thunder Mountain Rd Water - Street Reconstruction	38		$ 225,000					225,000.00
Lena Lp Water System Replacement	39		$ 2,500,000					2,500,000.00
ADOT Projects Utility Adjustments (Provide Valve Boxes, Vault Lids, etc.)	40		$ 50,000		$ 60,000		$ 60,000	170,000.00
Mendenhall Peninsula Water Replacement - Glacier Hwy to Engineers Cutoff	41			$ 3,000,000				3,000,000.00
LCB Well Pump VFD Conversion and Programming Upgrades	42			$ 500,000	$ 500,000			1,000,000.00
Crow Hill Reservoir Improvments, Mixer, Cathodic Protection	43			$ 150,000				150,000.00
Last Chance Basin Well #5 Rehabilitation	44			$ 100,000				100,000.00
Channel Crossing Automation and SCADA Communication	45			$ 400,000				400,000.00
5th Street Douglas and up Linellen Hts	46			$ 850,000				850,000.00
Crow Hill Reservoir Fill Line Replacement (above 5th St to Reservoir)	47			$ 1,500,000				1,500,000.00
First St Douglas Water System Replacement	48			$ 300,000				300,000.00

	Long Run Drive - Riverside Dr to End - Street Reconstruction	49			$ 225,000				225,000.00
	Eyelet Ct - Street Reconstruction	50			$ 45,000				45,000.00
	Mark Alan St Water System - Street Reconstruction	51			$ 75,000				75,000.00
	Crow Hill Drive Water System - Street Reconstruction	52			$ 180,000				180,000.00
	Troy Ave - Street Reconstruction	53			$ 180,000				180,000.00
	N Douglas Hwy Waterline Replacement - Bridge to 4000 Block	54			$ 3,600,000				3,600,000.00
	Salmon Creek Filter Plant Filter Plant Upgrades	55				$ 2,500,000			2,500,000.00
	Mendenhall Peninsula Water Replacement - Engineers Cutoff to End	56				$ 3,500,000			3,500,000.00
	East Valley Reservoir Improvements, Mixer, Cathodic Protection, Power to Reservoir	57				$ 450,000			450,000.00
	Metering Upgrades, Radio Read, Master Station, Mobile Pack	58				$ 500,000			500,000.00
	Glacier Highway Hospital to Vanderbilt Water Slip Lining or Replacement	59				$ 3,500,000			3,500,000.00
	East Valley Reservoir Fill Line Replacement	60				$ 850,000			850,000.00
	Harris Street 4th to 5th Watermain Replacement - Street Reconstruction	61				$ 80,000			80,000.00
	Lawson Creek Road - Street Reconstruction	62				$ 175,000			175,000.00
	Blackerby Street Waterline Replacement	63				$ 175,000			175,000.00
	Street Reconstructions	64				$ 900,000			900,000.00
	LCB Well 1 Rehabilitation	65					$ 100,000		100,000.00
	Engineers Cutoff Water Replacement	66					$ 1,500,000		1,500,000.00
	Crow Hill Pump Station Upgrades/Rehab	67					$ 750,000		750,000.00
	Downtown High Elevation PRV Replacements	68					$ 950,000		950,000.00
	Replacement (top of Jackson to Reservoir)	69					$ 850,000		850,000.00
	Mill Tunnel to Franklin piping and PRV Replacement	70					$ 1,750,000		1,750,000.00
	Bonnie Brae Water System Replacement	71					$ 1,500,000		1,500,000.00
	Lena Pump Station Upgrades	72					$ 500,000		500,000.00
	Street Reconstructions	73					$ 3,500,000		3,500,000.00
	Salmon Creek Filter Plant Capacity Increase (Additional Filter Rack)	74						$ 500,000	500,000.00
	LCB Well 2 Rehabilitation	75						$ 150,000	150,000.00
	Replacement	76						$ 850,000	850,000.00
	LCB Wells 6 and 7 Pump Replacements	77						$ 150,000	150,000.00
	SCADA and Station Communication Upgrades	78						$ 250,000	250,000.00
	Lena Loop Slip Liner or Replacement	79						$ 4,750,000	4,750,000.00
	Water Utility Shop	80						$ 850,000	850,000.00
	Salmon Creek Reservoir Major Rehab	81						$ 1,500,000	1,500,000.00
	Street Reconstructions	82						$ 1,250,000	1,250,000.00
	North Douglas Waterline - 4000 Block to Bonnie Brae	83						$ 4,000,000	4,000,000.00
	New Water Shop and Offices	84						$ 7,500,000	7,500,000.00
	Water Utility Division		**$ 2,803,000**	**$ 10,705,000**	**$ 14,465,000**	**$ 16,302,000**	**$ 14,032,000**	**$ 21,942,000**	80,249,000.00

Debt Service Amount

Loan Amount	11,850,000.00
Interest Rate	3.50%
Years	20
Annual Payment	$833,778.76
Total Interest 20 years	4,825,575

Period	Beginning Balance	Payment	Principle	Interest	Ending Balance
1	11,850,000.00	833,778.76	419,028.76	414,750.00	11,430,971.24
2	11,430,971.24	833,778.76	433,694.77	400,083.99	10,997,276.47
3	10,997,276.47	833,778.76	448,874.08	384,904.68	10,548,402.39
4	10,548,402.39	833,778.76	464,584.68	369,194.08	10,083,817.71
5	10,083,817.71	833,778.76	480,845.14	352,933.62	9,602,972.57
6	9,602,972.57	833,778.76	497,674.72	336,104.04	9,105,297.85
7	9,105,297.85	833,778.76	515,093.34	318,685.42	8,590,204.51
8	8,590,204.51	833,778.76	533,121.60	300,657.16	8,057,082.91
9	8,057,082.91	833,778.76	551,780.86	281,997.90	7,505,302.05
10	7,505,302.05	833,778.76	571,093.19	262,685.57	6,934,208.86
11	6,934,208.86	833,778.76	591,081.45	242,697.31	6,343,127.41
12	6,343,127.41	833,778.76	611,769.30	222,009.46	5,731,358.11
13	5,731,358.11	833,778.76	633,181.23	200,597.53	5,098,176.88
14	5,098,176.88	833,778.76	655,342.57	178,436.19	4,442,834.31
15	4,442,834.31	833,778.76	678,279.56	155,499.20	3,764,554.75
16	3,764,554.75	833,778.76	702,019.34	131,759.42	3,062,535.41
17	3,062,535.41	833,778.76	726,590.02	107,188.74	2,335,945.39
18	2,335,945.39	833,778.76	752,020.67	81,758.09	1,583,924.72
19	1,583,924.72	833,778.76	778,341.39	55,437.37	805,583.33
20	805,583.33	833,778.76	805,583.34	28,195.42	(0.01)
			11,850,000	**4,825,575**	