



POLICE DEPARTMENT RENOVATION AND EXPANSION PROJECT

**PROPOSAL FOR
CMAR SERVICES**

**PREPARED FOR
TOWN OF JOHNSTOWN**

JULY 14, 2023





Mr. Brian Phillips
Chief of Police
Town of Johnstown
430 S. Parish Ave.
Johnstown, Colorado 80534

RE: CMAR Proposal for the Town of Johnstown Police Department Renovation and Expansion Project

Mr. Phillips,

The Town of Johnstown population has nearly doubled in the past 10 years¹, and is only expected to grow with planned commercial and residential developments². An administration building that is up to date and can manage the projected growth requires a contractor that not only understands the complexities of an occupied renovation, but who is invested in the community you serve.

Saunders is committed to building a space where your team members will feel comfortable to work and train in, and continue to meet the growing and demanding need of public service. **We care about your project because our values are centered on creating better communities, outstanding experiences and a culture of care for all.** Saunders has seen firsthand the impacts of a successful public service project to it's local community.

EXPERTS IN OCCUPIED RENOVATIONS

Saunders is uniquely qualified for this project, in that we have mastered the occupied renovation experience for our clients, as well as have vast municipal experience - constructing over 18 million square feet of public projects. We recently completed the new Fossil Ridge Public Safety Center in Thornton, and Summit County Emergency Operations Center occupied renovation in Frisco, Colo.

UNIQUE AND TAILORED APPROACH

We know no two projects are alike. It's for this reason we tailor our approach to ensure your vision is fully realized prior to the start of construction. We've assembled an experienced, professional team to build your project. Their success lies in their ability to collaborate with all stakeholders, including trade partners and the design team.

On behalf of our team, I would like to thank you for considering Saunders for this exciting project. If you have any questions concerning the information submitted, please feel free to contact me at the number or email address below.

We acknowledge receipt of Addendum 1 and 2, issued June 16 and July 3, 2023, respectively.

Legal name of firm and any previous names of firm in last 10 years, and date established.
Saunders Construction, Inc. Est. 1972

Contact person for this proposal, title, phone number, e-mail address, fax number, street, and mailing addresses.

Dave Sandlin
President, Saunders North, LLC
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1212 Riverside Ave. Ste 130, Fort Collins, CO 80524

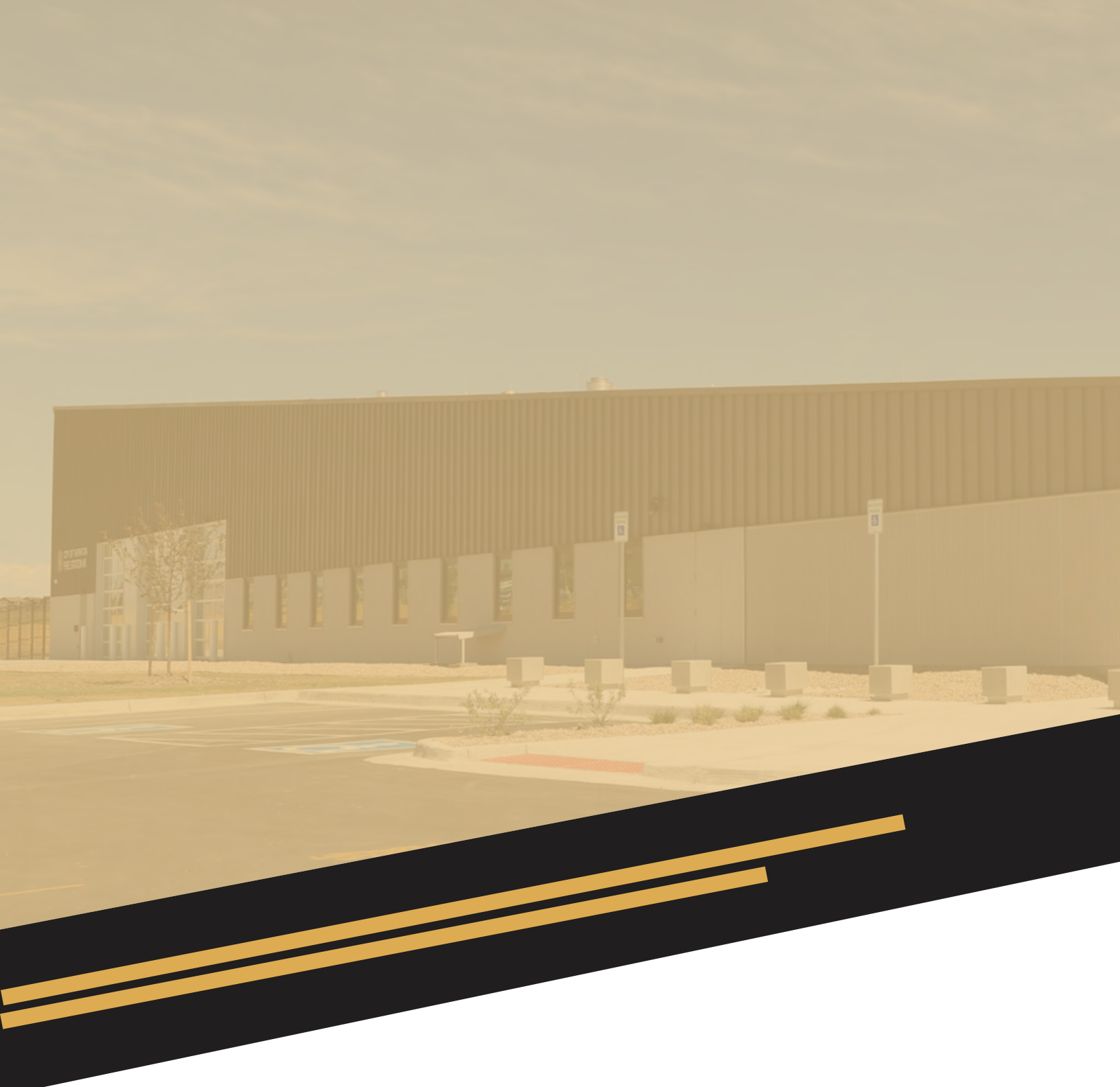
1 - [2020 U.S. Census Bureau Report](#)

2 - [2021 Johnstown Area Comprehensive Plan](#)

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CONFIDENTIALITY NOTICE: The information contained in this document, and any attachments thereto, is considered confidential commercial, financial and trade secret information. This information is protected from disclosure under Colorado law including, but not limited to, exemptions provided under the Colorado Open Records Act, C.R.S. §§ 24-72-201 et. seq.



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PROJECT APPROACH AND DETAILED SCOPE OF WORK

Project Approach

PROJECT APPROACH

In accordance with our corporate culture, Saunders will engage on the Johnstown Police Department Renovation and Expansion Project project as a collaborative, assertive and responsible team member. As Construction Manager at Risk (CMAR), we will provide the necessary leadership and management of planning, design and construction related issues to ensure the collective team exceeds the expectations of the Town of Johnstown and all related team members.

Suggested procurement packages, construction sequences, means and methods.

CONSTRUCTION SEQUENCE

Our involvement begins at the onset of preconstruction in late July 2023, continue through the completion of the design phase in December 2023, the construction phase through completion in October 2024, the warranty phase, and beyond. The Saunders team believes the key to providing timely, accurate information to support design and construction activities is to establish an environment of open communication and collaboration. Upon notification of award, we would convene an overview meeting with the Town of Johnstown staff, D2C Architects, and any other necessary parties to better understand the vision and status of the project. One of our key goals as the CMAR would be to generate data to facilitate decision making and allow the design and planning processes to move forward in accordance with the demands of the design and construction schedule.

PRECONSTRUCTION PHASE

Saunders is currently working with D2C Architects on multiple projects, allowing open communication and frequent interaction regarding designing and planning of the renovation and expansion project.

The Saunders preconstruction phase efforts will be led by Lead Estimator Calvin Kittell. Kittell and his team will work in a collaborative, open book environment to ensure the project stays within budget while still providing the desired quality of construction.

During the preconstruction phase, Kittell and his team will generate a baseline estimate - updated at each design milestone, and will continue to provide accurate cost information throughout the duration of the project.

CONSTRUCTION PHASE

During the construction phase, it is our intent to have the superintendent, project engineer (part-time) and a carpenter foreman located onsite. The team will immediately begin to build relationships with the staff of the Johnstown Police Department, the local building department and fire department personnel.

During the construction phase, Senior Project Manager Gabe Dunbar, Superintendent Brett Diehl, and their team will begin to perform site investigation and documentation of the existing conditions, develop and refine the master schedule and site logistics plan.

This data will be shared with the owner and design team to help further inform the ongoing design activities. We will also establish a communication protocol with the Johnstown staff, police department, and design consultants so that all relevant parties are included in the information loop. Our team will utilize color coded maps, three-dimensional logistics plans and daily coordination meetings to ensure the Johnstown Police Department personnel are aware of the direction and impact of construction in their respective areas.

REVIEWING DOCUMENTS

Development and fine tuning of the design and construction documents starts during the preconstruction phase of the project once drawings are made available. At each phase of design, Saunders will review the design documents to understand and confirm design coordination, scope, and constructability items. The preconstruction and construction teams will perform these reviews internally, generate comments and then review with the owner and design team in person or via web connect meeting. Saunders uses Bluebeam Studio to facilitate the review process. We have extensive experience with Bluebeam Studio as a collaboration tool to review, document and communicate with the overall team as this software tracks all questions, concerns and responses. The goal of these reviews is to confirm not only that the target budget is tracking, but also to minimize issues during construction.

Dunbar and Diehl will be engaged throughout the preconstruction phase to ensure continuity of information from design and planning to successful completion of the project. Dunbar and Diehl will initiate detailed planning, logistics and scheduling activities while working alongside the Saunders preconstruction team.

Value engineering ideas for the most cost-effective solutions.

As the CMAR, we are responsible to ensure the project is ultimately designed within the budget. We are extremely proactive in value engineering and analysis. Our job is to offer every reasonable cost alternate to the design team. Value engineering and analysis requires much more than simply reducing quality or quantity. It involves balancing the construction systems to their aesthetics, durability and maintenance to their cost so we can deliver as much program as possible.

A critical tool to the value analysis process is the Value Engineering (VE) Log. Since the cost of a project changes daily with the design, cost increases and decreases must be updated and reported with equal frequency. The VE Log tracks all known and potential changes. Value analysis ideas and design changes are identified, categorized, priced and totaled to provide a snapshot of anticipated project costs. This tool, which will be reviewed at each design meeting, communicates to the team the status of the project costs on a weekly basis. It identifies outstanding cost issues, opportunities and risks in order to facilitate owner and design team decisions.

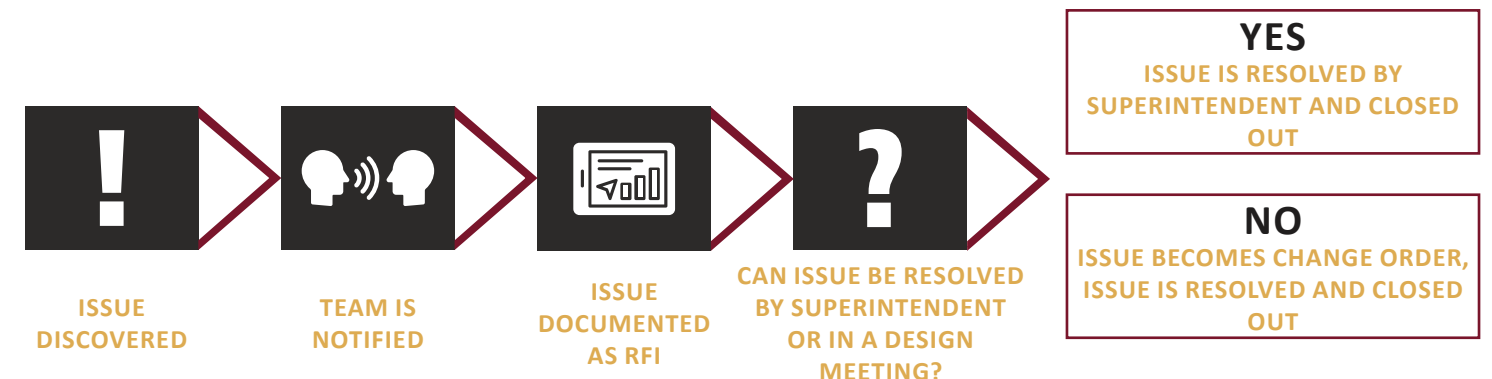
By working systematically through every cost item, proactively offering cost saving ideas, investigating and understanding the trade-offs, we guide the owner and design team to a well-crafted building that meets their financial limitations and delivers the quality they demand.

Input on factors such as cost, ease of installation, delivery schedule, quality, potential contracting, or construction issues.

PROVIDING THE BEST PROJECT WITHIN BUDGET

Best value during preconstruction requires our team to be active participants during the design process. This allows us to understand the requirements, intent and objectives for the project. This information will also help our team to be laser focused on the most important facets of the project while educating the entire team on the budget implications of those items. With this information, we will develop an all-inclusive preliminary target budget with a detailed list of options. This could include a comparison of durability of various materials, potential schedule and phasing impacts, sustainability goals, overall aesthetics and logistical considerations to the project's costs. Our ultimate goal is to provide the maximum amount of scope within the target budget.

PROCESS FOR RESOLVING ISSUES THAT MAY ARISE DURING CONSTRUCTION:



Project Approach

Partnering.

Building relationships and becoming a trusted partner is the foundation of Saunders' business. As a result, the vast majority of projects constructed by Saunders have been built on a negotiated contract basis, including all of our work for government agencies. Over the last five years, we have built more than 300 projects using this contracting method. We understand the critical importance that being a good partner has on our reputation, and therefore our ability to secure future work, so we take very seriously our responsibility to work well and communicate with all team members.

Our team believes that communication is truly the key to success on any project and especially on complex multi-phased projects. Most projects involve a great number of different groups and there will be people interrupted by a construction process that they are not normally involved with. Our approach is to involve our client and create a high level of communication with not only the people directly involved but also with the people being affected by the project.

Examples of our project partnering experience can be found on [page 26](#) of this proposal.



Method of establishing a project contingency and who controls the use of the contingency and procedures for justifying use of contingency funds.

Saunders Construction typically includes a construction contingency in estimates during early design and preconstruction phase of its negotiated Guaranteed Maximum Price (GMP) projects. This contingency is meant to cover any items that were missing from the construction documents, unclear, missed or misunderstood by our team. Given the concept design phase of the documents we have included contingencies to overcome minor issues and potential changes in scope. We included a 1% escalation contingency and a 3% construction contingency that will be carried through the Final GMP.

Our policy is to fully advise the owner prior to spending contingency funds and the logic supporting their use.

As the project's risk is reduced, we will inform the owner of uncommitted contingency funds so that additional project risks may be alleviated throughout the life of the project. Senior Project Manager Gabe Dunbar will maintain contingency log to track the project use of contingency and hold transparent and collaborative communication on contingency with Johnstown Police Department. Our goal is to always seek a net zero cost impact solution whenever possible. We believe in a true team centered approach with regards to contingency expenditures — we are an extension of your financial controls for the project.

Comments and suggestions regarding the proposed Contract Documents. If desired, propose alternate Contract Documents. The Town will consider other standard CMAR Contract Documents in lieu of the sample Documents included in this RFP.

Saunders has no comments or suggestions regarding the proposed contract documents.

Describe availability, bandwidth, and resources available to complete the project.

Saunders is prepared to allocate all necessary resources to this project. The selected project team is readily available to start your project.

Provide the percentage and scope of work that will be self-performed vs. those elements of work that will be subcontracted out.

SELF-PERFORM CAPABILITIES YOU CAN TRUST

Saunders employs a large, experienced field force comprised of over 300 foremen, carpenters and laborers, providing us with the ability to self-perform certain portions of the work. To control the project schedule, as well as the quality of the work in place, our own people can be entrusted with the following critical portions of the work:



CONCRETE



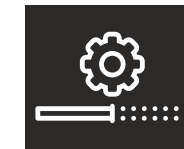
FINISH PROTECTION



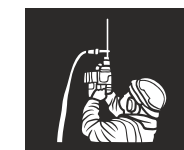
MISC. ROUGH CARPENTRY



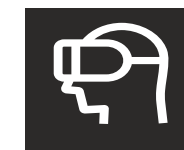
SURVEYING



DOOR, FRAME & HARDWARE INSTALLATION



GENERAL LABOR



BIM / AR / VR / LASER SCANNING



MISC. GENERAL TRADES WORK



FLAGGING



MEP COORDINATION

We are a builder, not a broker. Our field forces average nine years of Saunders experience, making them more experienced than outside crews and able to perform with great efficiency and accuracy — saving both time and money. In addition, as the largest employer of union carpenters in the region, we have the unique ability to quickly adjust the size of our crews as the demands of the project change.

Although Saunders has one of the largest and most experienced craft forces in the state of Colorado, we fully understand the need to competitively bid all scopes of work. Saunders routinely bids the scopes of work outlined above on our projects as well as projects for other general contractors. Therefore, Saunders would like the opportunity to submit a bid for certain portions of the project and will only do so with the authorization of the Town of Johnstown.

INTEGRATED TECHNOLOGIES GROUP

Additionally, the Saunders team has access to innovative technology solutions through our Integrated Technology Group (ITG). The ITG is a highly skilled internal team that includes architectural resources, 3-dimensional modeling, digital scanning and building system collision detection software capabilities. These tools will enable the team to assess existing conditions and provide detailed coordination of new installations well in advance of the work taking place. Many of our subcontractor partners will be able to prefabricate ductwork, plumbing systems, fire sprinkler piping and electrical conduit routing in advance of the areas being available for construction. This will improve efficiency of the cost of the installations, improve the quality and ensure timely completion.

THE BENEFITS OF USING COLORADO'S LARGEST SELF-PERFORM WORK:

- Availability in a tightening labor market.
- Highly qualified personnel to excel at work.
- Schedule & quality control.
- Competitive pricing and extensive cost control – saving the owner money.

Project Approach

Provide a narrative explaining your approach to successfully manage the design and construction of the Project. Include a description and examples of how you will manage cost, quality, and schedule.

MANAGING COST

To manage the costs on this complex project, it will be imperative to fully integrate the preconstruction team with the design team, in order to understand design decisions made and track the cost implications. By providing immediate pricing knowledge to the design team, better decisions can be made faster.

At the earliest moment possible, the Saunders team will generate a detailed baseline estimate based on the current design information, which will also include elements that may not yet be fully designed. Detailed estimate information will be shared with the collective team to assist in the ongoing development of the design documents. Saunders will update the baseline cost estimate at each design milestone using the most current documents and filling in as much information as possible. We will include current and grounded market costs by contacting local trade partners and suppliers and using our experience with complex renovation projects. This information will be shared with the Town of Johnstown team and D2C Architects to provide up-to-date costs prior to the issuance of the next phase of design drawings. Saunders will continue to provide accurate, cost information to facilitate the decision-making process moving forward through the remaining design phases up to the issuance of the construction documents and associated guaranteed maximum price (GMP).

MANAGING QUALITY

Prior to the start of construction, the project team will create a quality control plan that is specific to the project. With this tool, the project team can proactively identify trends and minimize risks. This streamlining of the QA/QC process increases efficiency and provides a cohesive approach to the effective management of quality.

MANAGING SCHEDULE

Dunbar and Diehl will continue to refine the construction Master Schedule, which will include design milestones, plan review durations and long-lead procurement items to ensure efficient, timely and safe delivery of each phase of construction. Additionally, the team will generate a detailed site logistics plan that allows for efficient use of the site and keeps the public safe from any potential risks. The site logistics plans are a living document that will be updated to convey the current state of the project as necessary to keep the site organized and safe at all times.

- 1** SIX WEEK LOOK AHEADS
- 2** WEEKLY OAC MEETINGS
- 3** EARLY BID PACKAGES FOR LONG-LEAD TIME ITEMS
- 4** PROCUREMENT AND SUBMITTAL LOGS
- 5** SUBCONTRACTOR BUY-IN



two

**COST
PROPOSAL**

Cost Proposal



230714 Johnstown PD Reno/Addition_Concept Initial

July 14, 2023

Gross Building Area: 19,764 SF

DESCRIPTION	TOTAL COST	DETAIL AREA (SF)	\$/SF	\$/GSF
01 - General Conditions	\$467,478	19,764	23.65	23.65
02 - Evidence Addition	\$1,063,192	2,738	388.31	53.79
03 - Training Addition	\$749,747	2,492	300.86	37.93
04 - Renovation	\$424,464	4,081	104.01	21.48
05 - Carports	\$477,168	5,600	85.21	24.14
06 - Outdoor Mech.	\$23,716	237	100.07	1.20
07 - New Entrance	\$109,866	4,616	23.80	5.56
08 - Roof Replacement	\$365,346	9,837	37.14	18.49
09 - Fire Sprinkler & Service	\$162,515	19,764	8.22	8.22
TOTAL PROJECT COST	\$3,843,492			\$194.47



FULL BUDGET

A full concept budget can be found at this link:

[Johnstown Police Department Full Concept Budget](#)



CLARIFICATIONS

The clarifications to the full concept budget can be found at this link:

[Johnstown Police Department Clarifications](#)





three

**CERTIFICATE OF
GOOD STANDING**

OFFICE OF THE SECRETARY OF STATE
OF THE STATE OF COLORADO

CERTIFICATE OF FACT OF GOOD STANDING

I, Jena Griswold, as the Secretary of State of the State of Colorado, hereby certify that, according to the records of this office,

SAUNDERS CONSTRUCTION, INC.

is a

Corporation

formed or registered on 12/22/1975 under the law of Colorado, has complied with all applicable requirements of this office, and is in good standing with this office. This entity has been assigned entity identification number 19871295941 .

This certificate reflects facts established or disclosed by documents delivered to this office on paper through 07/13/2023 that have been posted, and by documents delivered to this office electronically through 07/14/2023 @ 11:54:50 .

I have affixed hereto the Great Seal of the State of Colorado and duly generated, executed, and issued this official certificate at Denver, Colorado on 07/14/2023 @ 11:54:50 in accordance with applicable law. This certificate is assigned Confirmation Number 15146972 .



A handwritten signature in blue ink that reads "Jena Griswold".

Secretary of State of the State of Colorado

*****End of Certificate*****

Notice: A certificate issued electronically from the Colorado Secretary of State's website is fully and immediately valid and effective. However, as an option, the issuance and validity of a certificate obtained electronically may be established by visiting the Validate a Certificate page of the Secretary of State's website, <https://www.coloradosos.gov/biz/CertificateSearchCriteria.do> entering the certificate's confirmation number displayed on the certificate, and following the instructions displayed. Confirming the issuance of a certificate is merely optional and is not necessary to the valid and effective issuance of a certificate. For more information, visit our website, <https://www.coloradosos.gov> click "Businesses, trademarks, trade names" and select "Frequently Asked Questions."



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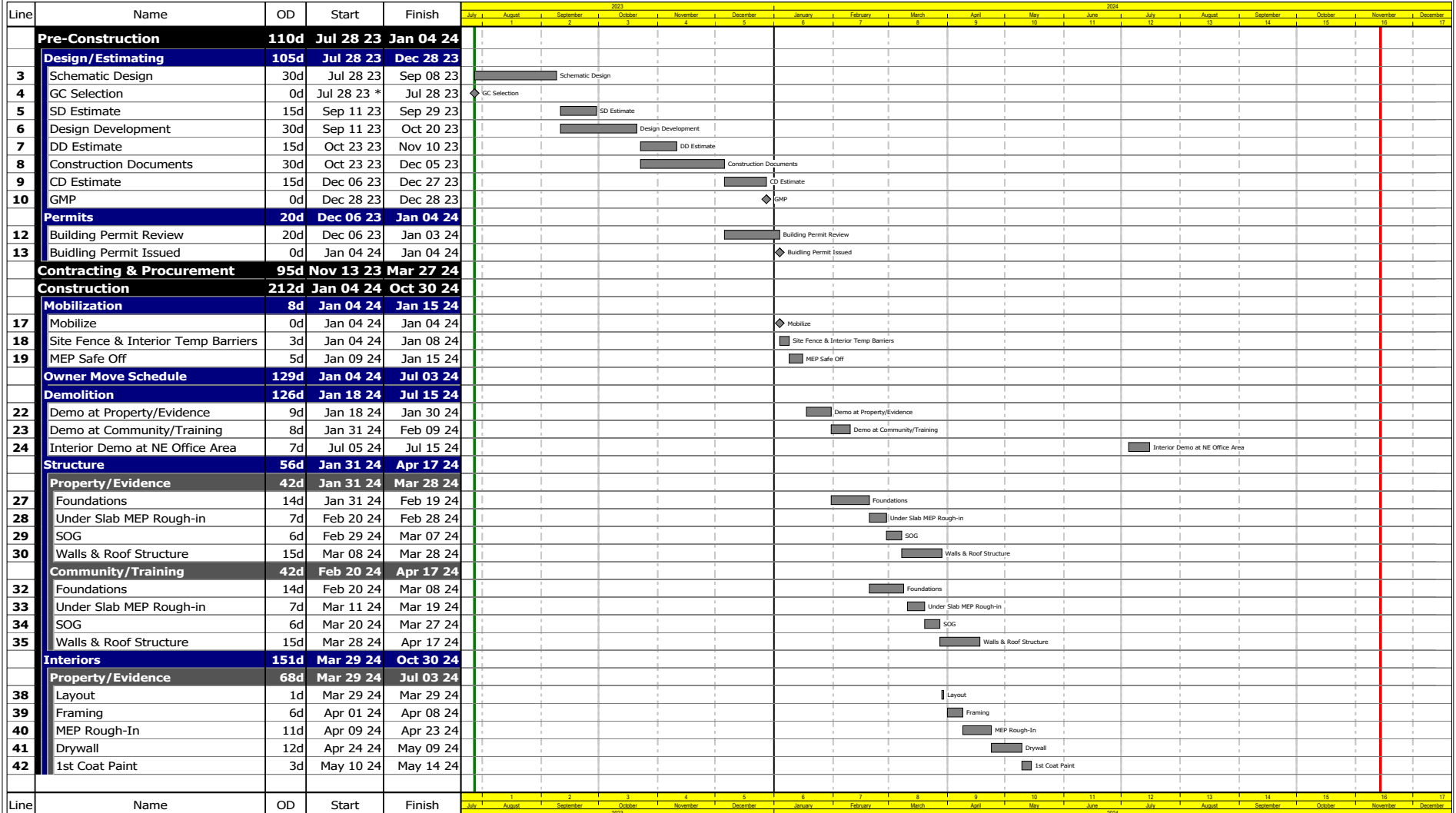
**PROJECT
SCHEDULE**

Johnstown PD Concept Schedule

Construction Schedule - All Work

Printed: 7/10/2023

Planned by Asta Powerproject

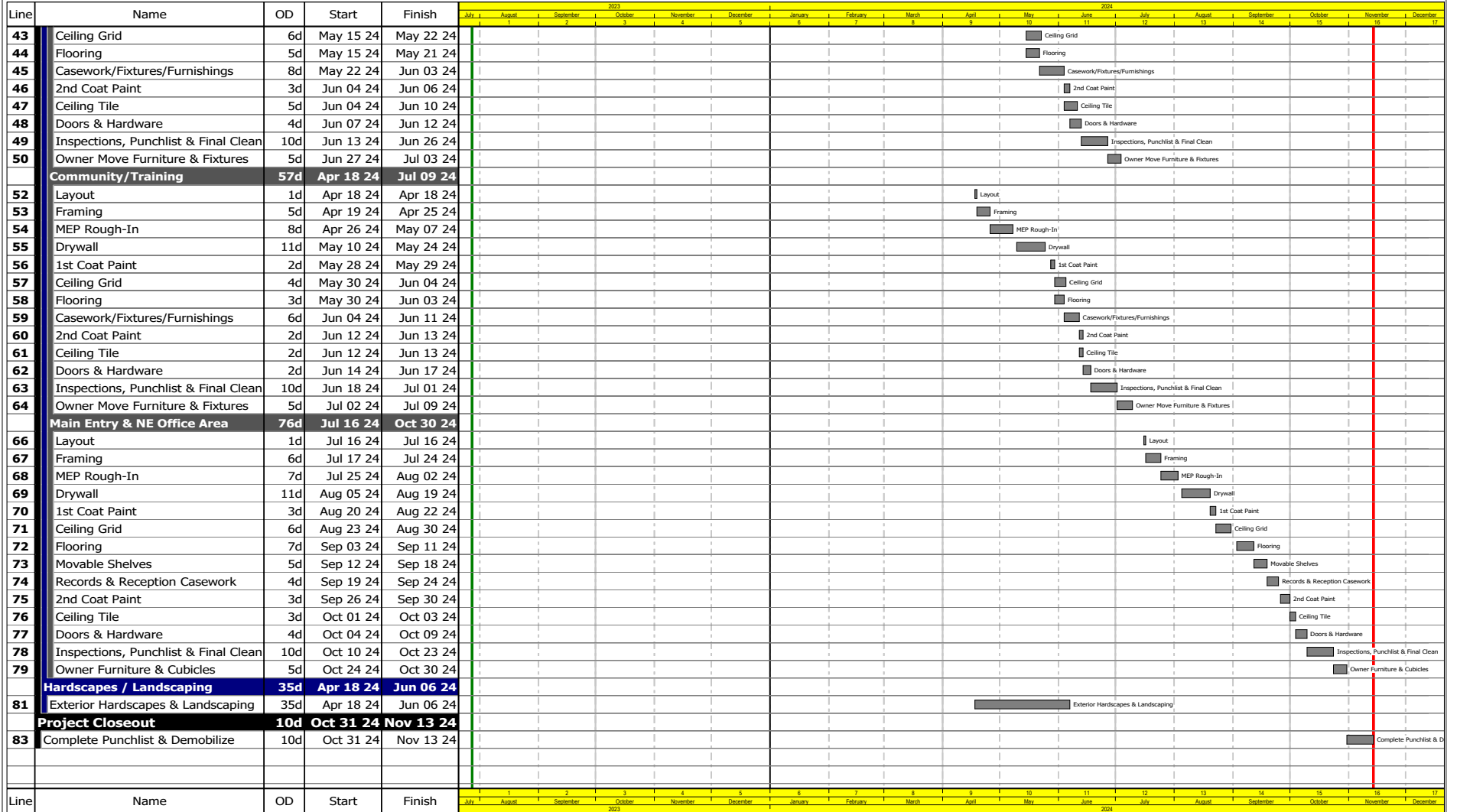


Johnstown PD Concept Schedule

Construction Schedule - All Work

Printed: 7/10/2023

Planned by Asta Powerproject



Owner:

Progress Period (Data Date):
7/10/2023

Start Date: 7/28/2023
Finish Date: 11/13/2024



five

PROJECT TEAM

resource commitment, capabilities and experience

General

QUALIFICATION REQUIREMENTS

CMAR firm shall have experience as a general contractor in the construction of at least three (3) municipal police departments, at least one of which has been completed in the last five (5) years.

The following municipal police department projects have all been completed within the last five years. Project information can be found starting on [page 22](#) of this proposal.

Fossil Ridge Public Safety Center	07/2018
Summit County Emergency Operations Center	08/2022
CU Anschutz Campus Safety Facility	08/2023

Submit a minimum of two (2) featured project references. Firms may supplement project reference worksheets with project data sheets or other information deemed necessary for consideration in the evaluation.

Featured project references can be found on [page 42](#) of this proposal.

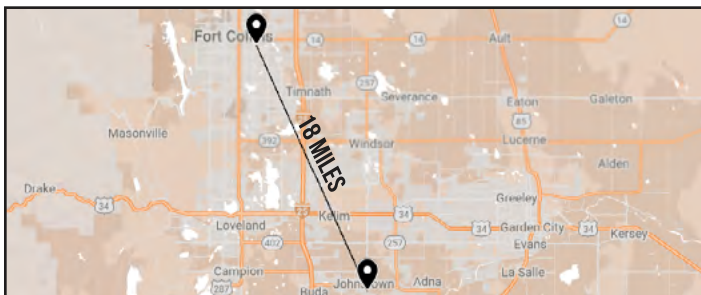
The proposed Project Manager and Project Superintendent shall have worked on at least one of the featured projects, either individually or as a team.

Senior Project Manager Gabe Dunbar and Superintendent Brett Diehl completed the Summit County Emergency Operations Center as a team. Dunbar completed the Frisco Transit Center.

Track record of project completion based on feedback from project references regarding CMAR firm's construction quality, project management, communication, and scheduling management.

Featured project references can be found on [page 42](#) of this proposal.

Location of permanent place of business as it relates to potential mobilization costs.



Experience and degree thereto with projects of similar size and scope.

Featured project descriptions can be found starting on [page 22](#) of this proposal.

Key personnel committed to the project.

Key personnel can be found on [page 28](#) of this proposal.

Safety rating and history of compliance with Occupational Safety and Health Administration construction industry standards.

Safety information can be found on [page 31](#) of this proposal.

Financial situation and having sufficient staff, resources, and technical experience to perform the work properly and expeditiously.

Financial information can be found on [page 36](#) of this proposal.

Describe recent experience, completed in the last five years, by the firm in the State of Colorado, highlighting any partnering or CM experience which your firm was/is the lead, including experience of key staff with similar owner/engineer/construction manager teams.

Featured project descriptions can be found starting on [page 22](#) of this proposal.

Additionally, list current projects under construction including owner's name and contact information, contract price, percent complete, scheduled completion date and brief description of the work. Describe recent experience, completed in the last five years, by the firm in the State of Colorado, highlighting any partnering or CM experience which your firm was/is the lead, including experience of key staff with similar owner/engineer/construction manager teams.

The following pages contain our current projects and projects completed in the last five years.

CURRENT PROJECTS

Project Name	City	State	Owner - Name	Architect/Engineer	Start	Complete	Final (Or Current) Contract	Percent Complete	Primary Categories
Marisol Event Center Remodel	Fort Collins	CO	Catholic Charities of Denver	Integrated Design Group	06/05/2023	10/27/2023	\$1,342,907	2%	
2nd and Martin Multi Family	Longmont	CO	Rockefeller Group	OZ Architecture	06/01/2023	08/30/2025	\$1,444,194	1%	
PSD Well MS Eyestone ES Reno	Wellington	CO	Poudre School District R-1	Clark Enersen	05/04/2023	09/04/2023	\$2,034,089	1%	
CRMC Deaerator Tank Reno	Cheyenne	WY	Cheyenne Regional Medical Center	IMEG	05/01/2023	09/30/2023	\$763,915	1%	
Common Ground Clubhouse	Aurora	CO	Colorado Golf Association -- Miscellaneous	Roth Sheppard Architects	05/01/2023	10/19/2023	\$2,810,406	12%	Sports & Recreation
SMC ICU Renovation	Englewood	CO	HCA - Healthone LLC	Path21	05/01/2023	06/23/2023	\$517,414	51%	
Conference Center & Limelight Hotel	Boulder	CO	Hensel Phelps Construction Co -- Miscellaneous	Wimberly, Allison, Tong & Goo (WATG)	04/20/2023	07/03/2024	\$14,028,506	3%	
Shamrock Food Fueling Canopy	Aurora	CO	Shamrock Foods	Ware Malcomb	04/17/2023	09/15/2023	\$2,068,663	17%	
Littleton Adventist H & V Exp	Littleton	CO	Portercare Adventist Health System	Adams Management Services -- Boulder	04/15/2023	01/01/2025	\$71,146,275	5%	Healthcare
CCU Allison Building Remodel	Lakewood	CO	Colorado Christian University	Davis Partnership Architects	04/03/2023	08/08/2023	\$2,008,674	34%	Education: Higher
GSMC - Lab Flooring Replacement	Lafayette	CO	SCL Health System	Davis Partnership Architects	04/03/2023	12/02/2023	\$436,355	42%	
IKEA Fulfillment Expansion	Centennial	CO	IKEA Property Inc	Greengerg Farrow	04/01/2023	02/29/2024	\$11,839,526	16%	Retail
DCP ICC Relocation Project	Denver	CO	DCP Operating Company LP		04/01/2023	08/31/2023	\$2,002,680	2%	
Wheat Ridge MOB@IMH Lutheran C&S	Wheat Ridge	CO	TGANX MOB Wheat Ridge LLC.	Davis Partnership Architects	04/01/2023	08/31/2024	\$26,851,216	3%	Healthcare
UCH MHN 16 BED	Colorado Springs	CO	University of Colorado Health	EYP Inc.	03/06/2023	07/18/2023	\$4,448,170	91%	Healthcare
Apple BLDR 4	Boulder	CO	Apple Inc. -- Miscellaneous	OZ Architecture	03/01/2023	02/01/2024	\$16,338,861	20%	Office
AlloSource Phase 1	Centennial	CO	Allosource	Intergroup Architects	01/04/2023	06/07/2023	\$3,456,543	76%	Science & Technology
Fox Park Soils Remediation	Denver	CO	Vita Fox North LP	Tryba Architects	12/19/2022	10/09/2023	\$9,557,683	41%	
STEAD School Campus Ph3	Commerce City	CO	STEAD School Building Corporation a Colorado Non-	DLR Group	12/06/2022	09/18/2023	\$7,150,297	54%	
Castle Rock Industrial TI	Castle Rock	CO	Lakewood Electric Co. Inc.	Intergroup Architects	11/14/2022	06/02/2023	\$1,555,163	95%	Office
Wilder Apartments	Denver	CO	R Cap Sloan Lake LLC c/o The Max Collaborative	Davis Partnership Architects	11/08/2022	08/28/2024	\$63,773,675	15%	
Pioneers Museum Mech Upgrades	Colorado Springs	CO	City of Colorado Springs -- Miscellaneous	CSNA Architects	11/01/2022	09/30/2023	\$5,192,414	9%	Cultural
OCR Greeley	Greeley	CO	Fox Run Holding 2059 LLC. -- MSK Holdings LLC.	Infusion Architects -- William T. Welch Company LLC	11/01/2022	01/19/2024	\$22,521,746	32%	Healthcare
TMCA S Central Twr Lvl 3 Rfrsh	Aurora	CO	HealthOne		10/01/2022	08/01/2023	\$4,107,252	45%	
St. Anthony Hospital SPD Reno	Lakewood	CO	Centura Health - St. Anthony Hospital -- Miscellaneous	Boulder Associates Inc.	10/01/2022	08/31/2023	\$2,045,486	79%	Healthcare
312 Vermijo Apartments	Colorado Springs	CO	312 Vermijo Apartments LLC -- Norwood Development Group	Johnson Nathan Strohe	09/06/2022	04/05/2024	\$35,248,046	31%	Residential
CRMC PET CT Scan Refresh	Cheyenne	WY	Cheyenne Regional Medical Center	TreanorHL Architecture	09/01/2022	12/31/2022	\$1,546,304	89%	Healthcare

CURRENT PROJECTS (CONT.)

Project Name	City	State	Owner - Name	Architect/Engineer	Start	Complete	Final (Or Current) Contract	Percent Complete	Primary Categories
Boyd Lake Commerce Center Ph1	Loveland	CO	BLCC One LLC. -- Saunders Commercial Development Co LLC -- Saunders Commercial	Ware Malcomb	09/01/2022	07/25/2023	\$10,163,025	76%	Industrial -- Office
VOA Meals On Wheels Renovations	Commerce City	CO	Edens Realty Inc.		08/22/2022	04/10/2023	\$4,712,856	100%	Office
Timberline Rd Multi-Family	Fort Collins	CO	FC Housing LLC. -- Tetrad Real Estate LLC	Kephart Architects Inc. -- Martin / Martin Inc. -- Norris	08/01/2022	08/01/2024	\$39,930,045	33%	Residential
Bioscience 5 Infrastructure	Aurora	CO	Colorado Science & Technology Park Metropolitan -- Miscellaneous		07/25/2022	05/05/2023	\$4,244,525	84%	Infrastructure
Winter Park Work Force Housing	Winter Park	CO	Alterra Mountain Company	Shears Adkins + Rockmore Architects	06/20/2022	11/08/2023	\$32,159,026	28%	Residential
Castle Rock Industrial	Castle Rock	CO	CRIM Borrower LLC. -- Saunders Commercial Development Co LLC	Intergroup Architects	06/15/2022	05/25/2023	\$15,987,602	96%	Industrial
27J Brighton High School CTE	Brighton	CO	School District 27J	Eidos Architects	06/13/2022	11/15/2023	\$31,135,473	63%	Education: K-12
Regis Science Innovation Center	Aurora	CO	Regis Jesuit High School	Anser Advisory (Previously Inline Management) --	05/23/2022	10/12/2023	\$29,976,915	71%	Education: K-12
Winter Park Public Transit Operations Facility	Fraser	CO	Town of Winter Park	JVA Inc. -- OZ Architecture	05/18/2022	06/20/2023	\$21,312,318	89%	Civic Government
Macy's Renovation	Boulder	CO	Corum Real Estate Group -- Corum Real Estate Group Inc	Shears Adkins + Rockmore Architects	05/02/2022	08/30/2023	\$36,402,099	81%	Office
Sheridan High School CTE Pool	Denver	CO	Sheridan School District No. 2 - Arapahoe	Wold Architects and Engineers	05/01/2022	07/01/2023	\$2,697,438	86%	Education: K-12
Residences at Park Union	Colorado Springs	CO	Norwood Development Group	Johnson Nathan Strohe	04/29/2022	04/30/2024	\$110,000,000	0%	Residential
Starz TI	Greenwood Village	CO	Miscellaneous -- Starz Entertainment LLC	Gensler	04/26/2022	06/30/2023	\$16,049,538	87%	Office
Old Church Shops Renovation	Estes Park	CO	JWC Elevations LLC.	MOA Architecture	04/25/2022	10/26/2023	\$4,598,948	37%	
CCU Armstrong Center Project	Lakewood	CO	Colorado Christian University	Davis Partnership Architects	04/04/2022	08/14/2024	\$38,007,164	16%	Education: Higher
Paradigm River North	Denver	CO	3400 Walnut Street Owner LLC -- Miscellaneous	Tryba Architects	03/14/2022	12/13/2023	\$39,101,122	66%	Office -- Parking
TSA Equipment Upgrades	Colorado Springs	CO	Norwood Development Group		03/01/2022	09/30/2024	\$7,008,048	5%	
RFTA GW Springs Maint Facility Bus Storage Operations	Glenwood Springs	CO	Roaring Fork Transportation Authority	Stantec	12/15/2021	06/04/2024	\$14,190,664	25%	Civic Government
Addition & Reno. of Adams Co. Coroner & Probation Facility	Brighton	CO	Adams County -- Board of County Commissioners of Adams County	Martin / Martin Inc. -- Roth Sheppard Architects	12/01/2021	05/22/2023	\$8,917,722	93%	Civic Government
Bioscience 5	Aurora	CO	Fitzsimons Redevelopment Authority	MOA Architecture	11/29/2021	05/30/2023	\$9,635,927	96%	Science & Technology
CSM Labriola Innovation	Golden	CO	Colorado School of Mines	OZ Architecture	11/08/2021	10/27/2023	\$20,058,773	81%	Education: Higher
2400 Central Ave	Boulder	CO	BRE-BMR Flatiron II LLC -- Crescent Real Estate LLC	OZ Architecture	11/01/2021	03/14/2023	\$30,710,849	99%	Office
40th Street & Blake	Denver	CO	R Cap Blake Street LLC.	Davis Partnership Architects - MAD Architects	08/06/2021	10/13/2023	\$107,608,530	81%	Residential
CRMC MFP Part 1-West	Cheyenne	WY	Cheyenne Regional Medical Center	BSA LifeStructures	08/01/2021	04/13/2023	\$21,730,377	88%	Healthcare
The Academy at Mapleton Hill Senior Living Facility	Boulder	CO	Mapleton Hill Investments LLC.	Mulhern Group	04/22/2021	08/01/2023	\$6,821,426	91%	Senior Living
City of Aurora Southeast Area Maintenance Facility (SEAM)	Aurora	CO	City of Aurora	Calibre Engineering Inc. -- Eidos Architects	08/31/2020	02/03/2023	\$108,625,000	50%	Automotive -- Civic
VOA Larimer Renovation	Denver	CO	Edens Realty Inc. -- Miscellaneous				\$1,495,862	1%	
Boyd Lake CC Ph1 Infra Offsite	Loveland	CO	Saunders Commercial Development Co LLC	Ware Malcomb		07/25/2023	\$5,291,266	46%	Civil Infrastructure
FC Carnegie Bldg Reno	Fort Collins	CO	City of Fort Collins	A[u] workshop			\$4,363,372	6%	

COMPLETED PROJECTS

Project Name	City	State	Owner - Name	Architect/Engineer	Start Date	Completion Date	Size - Building Size	Original Construction Contract	Final Contract	LEED Award	Primary Categories
St. Anthony Hospital SPD Reno - Phase 2	Lakewood	CO	Centura Health - St. Anthony Hospital		10/10/2022	05/31/2022		\$1,870,977	\$2,562,353		Healthcare
CRMC PET CT Scan Refresh	Cheyenne	WY	Cheyenne Regional Medical Center	TreanorHL Architecture	09/01/2022	12/31/2022		\$1,200,645	\$1,546,304		Healthcare
BFCU 7th Ave Remodel	Cheyenne	WY	Blue Federal Credit Union	VFLA Architecture + Interiors	08/01/2022	12/16/2022		\$1,503,577	\$1,538,907		Retail
UCB SEEL Laboratory	Boulder	CO	University of Colorado at Boulder	HDR Architecture Inc	10/18/21	07/01/2022		\$607,307	\$7,097,475		Education: Higher
STEAD School Campus Phase 2	Commerce City	CO	STEAD School Building Corporation a Colorado Non-	DLR Group	1/17/2022	11/18/2022	14005	\$5,484,769	\$6,426,629		Education: K-12
ERC Lowry Pathlight/Neuro Ste	Denver	CO	Eating Recovery Center LLC	Boulder Associates Inc.	01/03/2022	06/17/2022	6728	\$2,780,438	\$2,830,120		Healthcare
Chevron RBU	Denver	CO	Miscellaneous -- Sodexo Operations LLC.	Acquilano Leslie Inc.	12/01/2021	04/08/2022		\$2,254,269	\$4,265,639		Office
Summit County EM Ops Remodel	Frisco	CO	Summit County Government	Wold Architects and Engineers	09/20/2021	04/25/2022		\$1,837,648	\$1,889,592		Civic Government
UCB SEEL 314A Renovation	Boulder	CO	University of Colorado at Boulder	Page	09/01/2021	01/31/2022		\$825,004	\$1,186,606		Education: Higher
Animal Friends Taft Addition	Fort Collins	CO	Animal Friends Alliance	VFLA Architecture + Interiors	05/02/2022	10/31/2022		\$2,218,141	\$2,311,336		Non-Profit
Stanley Caretaker Cottage Reno	Estes Park	CO	Grand Heritage Hotel Group -- JWC Stanley Holdings LLC	MOA Architecture	08/16/2021	09/10/2021	3645	\$114,000	\$1,926,719		Hospitality
Colorado Kidney Care	Aurora	CO	Colorado Kidney Care PC.	Cannon Design	07/06/2021	05/27/2022	13000	\$4,762,369	\$5,474,709		Healthcare
Howelsen Ice Arena Expansion	Steamboat Springs	CO	City of Steamboat Springs	Steamboat Engineering & Design Inc.	07/01/2021	02/28/2022	4200	\$1,575,810	\$2,044,632		Civic Government -- Sports & Recreation
Medtronic Office Campus	Lafayette	CO	Ryan Companies US Inc.	MOA Architecture	06/28/2021	03/04/2022		\$5,065,420	\$5,511,090		Office
Frisco Transit Center Phase 2	Frisco	CO	Summit County Government	Stantec	06/01/2021	08/26/2022	3600	\$4,766,743	\$4,974,945		Automotive -- Civic Government
TSD Big Thompson Elementary School Renovations	Loveland	CO	Thompson School District	DLR Group	05/28/2021	08/13/2021	23260	\$1,220,786	\$1,230,058		Education: K-12
TSD Walt Clark Middle School	Loveland	CO	Thompson School District	DLR Group	05/28/2021	08/13/2021	96670	\$1,483,382	\$1,222,921		Education: K-12
B.F. Kitchen Elementary School Renovation	Loveland	CO	Thompson School District	DLR Group	05/28/2021	08/13/2021	30355	\$1,153,440	\$1,462,656		Education: K-12
Mike Ward Lamborghini Aston Martin Addition	Highlands Ranch	CO	Mike Ward Infiniti	Architectural Workshop	05/10/2021	12/31/2021	10000	\$67,365	\$2,455,256		Automotive -- Retail
Safe Passage	Colorado Springs	CO	Safe Passage	Interiorz Group -- James W. Nakai & Associates	05/03/2021	09/30/2021	9500	\$2,155,988	\$2,070,755		Office
GSMC NICU Modernization	Lafayette	CO	SCL Health System	TreanorHL Architecture	05/03/2022	03/25/2022	11300	\$6,018,943	\$6,268,784		Healthcare
Frisco Marina Office	Frisco	CO	Town of Frisco	Stais Architecture & Interiors	04/15/2021	11/30/2021	2600	\$1,597,346	\$1,677,051		Civic Government -- Office -- Sports & Recreation.
Douglas County High School 2021 CIP	Castle Rock	CO	Douglas County School District RE-1	Ratio Design HPA	03/30/2021	09/07/2021	343296	\$7,849,776	\$7,258,744		Education: K-12
Boulder Centre Ortho Remodel	Boulder	CO	Boulder Centre Orthopedics and Spine	Infusion Architects	04/01/2021	09/06/2021		\$1,393,584	\$1,408,060		Healthcare
Campus 470 Amenities	Highlands Ranh	CO	MetLife Investment Management	Page	04/01/2021	02/28/2022	40117	\$13,963,179	\$17,367,073		Office

COMPLETED PROJECTS (CONT.)

Project Name	City	State	Owner - Name	Architect/Engineer	Start Date	Completion Date	Size - Building Size	Original Construction Contract	Final Contract	LEED Award	Primary Categories
Acoya Cherry Creek	Denver	CO	Ryan Companies US Inc.	MOA Architecture	03/22/2021	08/20/2021	156622	\$4,872,940	\$5,039,035		
NWSC Module A Buildout	Cheyenne	WY	University Corporation for Atmospheric Research	RMH Group Inc. -- TreanorHL Architecture	03/17/2021	12/01/2021	0	\$2,561,214	\$2,818,516		Data Center
National Western Center Campus Energy	Denver	CO	EAS Energy Partners LLC	AECOM	03/17/2021	07/22/2022		\$18,683,715	\$18,463,683		Civil Infrastructure
Creative Office Space Buildout	Boulder	CO	Ten Eleven Pearl LLC.	Engine 8 Architecture and Design	02/12/2021	08/09/2021	126125	\$180,851	\$1,521,516		Office
2021 DW Field Improvements	Lakewood	CO	Jefferson County School District	Hord Coplan Macht -- JVA Inc.	03/01/2021	11/10/2021		\$1,438,977	\$1,034,748		Education: K-12 -- Sports & Recreation
Pomona High School Addition & Upgrades	Arvada	CO	Jefferson County School District	Sy-Bazz Architecture LLC	03/01/2021	12/30/2021	200000	\$7,571,500	\$7,504,127		Education: K-12
DaVita Casa del Mundo Lobby Reno	Denver	CO	DaVita Inc.	Acquilano Leslie Inc.	02/22/2021	05/01/2021	9698	\$2,362,776	\$2,526,773		Office
Lockheed Martin RSM Facility Remodel B002	Colorado Springs	CO	Lockheed Martin	James W. Nakai & Associates	02/01/2021	06/24/2021	16000	\$1,555,000	\$1,942,180		Office
Aurora Southeast Recreation Center (SERC)	Aurora	CO	City of Aurora	Populous	02/01/2021	10/31/2022	60000	\$29,689,177	\$31,032,591		Civic Government -- Sports & Recreation
The STEAD School Campus - Phase 1	Commerce City	CO	Oakwood Homes -- STEAD School Building Corporation a Colorado Non-	DLR Group	01/18/2021	10/11/2021	14000	\$4,960,196	\$5,522,080		Education: K-12
LogistiCare Tenant Improvement Buildout	Denver	CO	LogistiCare Solutions LLC	Gensler	01/04/2021	05/12/2021	70000	\$6,906,978	\$7,042,589		Office
1900 16th Street Lobby Renovation	Denver	CO	Commons 19 LLC c/o BentalGreenOak (US) LP (BGO)	Tryba Architects	12/21/2020	05/31/2021	5416	\$1,402,252	\$1,436,684		Office
Lowry Primary Care Clinic	Denver	CO	SCL Health System	Davis Partnership Architects	01/04/2021	06/25/2021	13963	\$2,132,801	\$2,221,413		Healthcare
Parmalee Elementary School Addition	Indian Hills	CO	Jefferson County School District	OZ Architecture	12/01/2020	08/13/2021	8000	\$2,920,560	\$3,218,588		Education: K-12
SVB AHU 17 Refurbish SCL #222110020035	Billings	MT	SCL Health System	Cushing Terrell Inc.	11/16/2020	03/01/2020	5000	\$1,000,000	\$1,000,000		Healthcare
Pindustry 7939 E Arapahoe	Centennial	CO	Greenwood 7939 LTD Liability Co	studioLEMONADE LLC	11/16/2020	06/16/2021	22000	\$7,786,414	\$8,535,074		Retail
CSU Mtn Campus Research Center	Bellvue	CO	Colorado State University - HQ	Hord Coplan Macht	10/05/2020	11/26/2021	2076	\$2,532,034	\$3,388,267		Education: Higher
SVB Neuroscience Center Remodel	Billings	MT	SCL Health System	Cushing Terrell Inc.	10/01/2020	03/01/2021	3300	\$986,444	\$2,012,179		Healthcare
Littleton Center Renovations	Littleton	CO	City of Littleton	Intergroup Architects	10/01/2020	02/17/2021	4000	\$1,046,850	\$1,116,664		Civic Government -- Office
Cobalt Rehabilitation Hospital	Westminster	CO	Healthcare Trust of America Inc.	MPI Architects	09/14/2020	03/29/2021	37377	\$4,017,480	\$4,508,948		Healthcare
Sheridan School District - Field Renovations	Englewood	CO	Sheridan School District No. 2 - Arapahoe County	Wold Architects and Engineers	09/14/2020	03/08/2021	93876	\$1,483,419	\$2,319,779		Education: K-12
Broadcom - WOR 20-0114 - 6" EOL Demos 2021 Part 1	Fort Collins	CO	Avago Technologies Wireless (USA) Mfg. LLC	Avago Technologies Wireless (USA) Mfg. LLC	08/11/2020	10/29/2021		\$2,341,507	\$2,267,046		Science & Technology
Alpine Lumber Silverthome	Silverthome	CO	Alpine Lumber Co.	Galloway & Company Inc.	07/02/2020	04/28/2021	28040	\$7,171,840	\$8,397,913		Industrial -- Retail
EPHA Peak View Apts	Estes Park	CO	Estes Park Housing Authority	BASIS Architecture P.C.	06/15/2020	04/30/2021	24256	\$5,574,943	\$5,582,379		Residential
9CO Block 8	Denver	CO	9th Avenue (Denver) Residential II LLC -- Continuum Partners LLC	Shears Adkins + Rockmore Architects	06/01/2020	01/29/2021		\$5,537,782	\$5,726,270		Retail

COMPLETED PROJECTS (CONT.)

Project Name	City	State	Owner - Name	Architect/Engineer	Start Date	Completion Date	Size - Building Size	Original Construction Contract	Final Contract	LEED Award	Primary Categories
Douglas County School District - Castle Rock Package	Castle Rock	CO	Douglas County School District RE-1	CRP Architects PC -- Wold Architects and Engineers	05/27/2020	12/31/2020		\$8,585,927	\$8,615,442		Education: K-12
Broadcom - WOR 20-0080 - 6" EOL Demos 2020	Fort Collins	CO	Avago Technologies Wireless (USA) Mfg. LLC	Avago Technologies Wireless (USA) Mfg. LLC	05/11/2020	04/30/2021		\$1,197,050	\$1,137,554		Science & Technology
Thompson Valley High School Feeder Project	Loveland	CO	Thompson School District	DLR Group	03/15/2020	11/05/2021		\$5,751,736	\$3,145,792		Education: K-12
SVB Linear Accelerator Replacement Cancer Center 22211002	Billings	MT	SCL Health System	Cushing Terrell Inc.	05/04/2020	01/30/2021	1000	\$1,300,000	\$1,300,000		Healthcare
SVH Interventional Angiography Remodel(222110019003)	Billings	MT	SCL Health System		04/12/2020	12/15/2020		\$1,238,747	\$1,158,080		Healthcare
2019 ECE at Stansberry Phase 2	Loveland	CO	Thompson School District	Cuningham Group Architecture Inc.	03/16/2020	08/16/2020		\$2,748,488	\$2,874,687		Education: K-12
VF Corporation Lab	Denver	CO	V.F. Corporation	OZ Architecture -- Rapt Studio	03/09/2020	10/23/2020	67030	\$6,556,198	\$9,688,512		Industrial -- Science & Technology
Estes Park Health Ambulance Garage	Estes Park	CO	Estes Park Health		03/01/2020	09/01/2020		\$1,300,000	\$1,300,000		Healthcare -- Parking Structures
SAN 2nd Floor OR Conversion	Westminster	CO	Centura Health	Davis Partnership Architects	02/04/2020	05/25/2020	0	\$982,274	\$1,037,507		Healthcare
Stan Htl Carriage Hse	Estes Park	CO	JWC Stanley Carriage LLC -- JWC Stanley Holdings LLC	MOA Architecture	02/03/2020	03/17/2021	5000	\$2,222,698	\$5,658,076		Hospitality
Prairie View High School Commons Addition	Henderson	CO	School District 27J	Ratio Design HPA	02/01/2020	06/03/2020	5300	\$3,380,701	\$4,095,667		Education: K-12
Broadcom - WOR 20-0026 - FXP-RAP-01	Fort Collins	CO	Avago Technologies Wireless (USA) Mfg. LLC	Avago Technologies Wireless (USA) Mfg. LLC	01/31/2020	11/06/2020		\$1,021,851	\$1,012,050		Science & Technology
Shift Workspace	Littleton	CO	Barnhill & Co Inc dba Shift Workspaces - Main Str	Clutch Design Studio	01/27/2020	06/15/2020	30000	\$3,581,164	\$3,896,046		Office
Adams County Government TI	Brighton	CO	Adams County	Wold Architects and Engineers	01/20/2020	05/31/2021	22000	\$1,500,641	\$1,457,133		Civic Government
CU B500 Upgrades(A)	Aurora	CO	State of Colorado -- University of Colorado Denver Anschutz Campus	RMH Group Inc.	03/02/2020	01/21/2021		\$135,020	\$2,760,285		Education: Higher
Denver Northfield Rehabilitation Hospital	Denver	CO	America Development & Investments LLC -- Denver Reunion	Perkins + Will	12/23/2019	02/12/2021	480000	\$16,426,116	\$16,332,870		Healthcare
6900 Layton Tenant Improvement	Denver	CO	Newmont USA Limited	Gensler	11/06/2019	07/31/2020	0	\$14,520,486	\$15,694,128		Office
Mike Ward Service Bays Addition	Highlands Ranch	CO	MAFHR LLC -- Mike Ward Infniti	Architectural Workshop	10/28/2019	03/30/2020		\$1,777,904	\$1,703,744		Automotive
Winter Park Public Works Facility	Winter Park	CO	Town of Winter Park	GSG Architecture	03/17/2020	02/01/2021	29000	\$10,213,403	\$10,208,459		Civic Government
Market Station Storefront Barricade	Denver	CO	Continuum Partners LLC -- Market Station Partners LLC dba Market Station Pro	BOKA Powell	10/11/2019	03/19/2021		\$1,073,558	\$1,528,263		Retail
Arvada Senior High School Addition and Upgrades	Arvada	CO	Jefferson County School District	OZ Architecture	10/01/2019	10/01/2020	156000	\$37,459	\$13,146,340		Education: K-12
Meadow View Elementary School Flood Repair	Castle Rock	CO	Douglas County School District RE-1	CRP Architects PC -- Wold Architects and Engineers	09/05/2019	01/01/2020		\$3,341,593	\$2,757,832		Education: K-12
SVB Sterile Processing Decontamination Remodel	Billings	MT	SCL Health System	Cushing Terrell Inc.	09/07/2019	09/30/2020	5000	\$3,768,561	\$3,866,491		Healthcare
SVB Parking Garage Structure	Billings	MT	SCL Health System	Martin / Martin Inc.	08/12/2019	08/30/2020		\$1,491,324	\$2,716,101		Healthcare -- Parking Structures
SVB Hail Cost Recapture (SCL #222110019035)	Billings	MT	SCL Health System		08/12/2019	08/30/2020		\$96,153	\$1,083,729		Healthcare

COMPLETED PROJECTS (CONT.)

Project Name	City	State	Owner - Name	Architect/Engineer	Start Date	Completion Date	Size - Building Size	Original Construction Contract	Final Contract	LEED Award	Primary Categories
C21 Samaritan's Purse Data Center	Aurora	CO	Samaritan's Purse	Gensler	08/05/2019	01/08/2021	0	\$11,340,728	\$12,293,617		Data Center
SVB 2 PACU (SCL #222110017012)	Billings	MT	SCL Health System		08/01/2019	06/01/2020		\$2,021,342	\$2,600,269		Healthcare
WeWork - Financial House	Denver		WeWork - HQ	IA Interior Architects	07/20/2019	12/01/2019	18000	\$2,343,479	\$2,343,479		Office
WeWork - 821 17th Street	Denver	CO	WeWork	IA Interior Architects	07/01/2019	02/01/2020	40000	\$5,698,144	\$5,698,144		Office
VF Corporation Headquarters	Denver	CO	V.F. Corporation	OZ Architecture -- Rapt Studio	06/24/2019	07/17/2020	285000	\$843,356	\$40,328,403	Platinum	Office
St. Anthony North 3rd Floor EP Lab Suite	Westminster	CO	Centura Health	Adams Management Services -- Davis Partnership Architects	06/13/2019	12/07/2019	11446	\$3,435,564	\$3,915,407		Healthcare
WeWork - 1560 Broadway	Denver		WeWork - HQ		06/03/2019	01/31/2020	56000	\$6,335,571	\$6,585,372		Office
Saint Joseph Medical Office Pavilion	Denver	CO	Fidelis Strategic Healthcare Partners LLC dba Fide	Boulder Associates Inc.	06/03/2019	08/05/2020	110000	\$22,462,243	\$23,197,294		Healthcare
LC Maintenance Shops - Livemore	Fort Collins	CO	Larimer County	Cannon Design	05/30/2019	02/17/2020		\$7,231,244	\$7,474,040		Civic Government
LC Maintenance Shops- Estes Park	Fort Collins	CO	Larimer County	Cannon Design	05/30/2019	02/17/2020		\$5,400,814	\$5,956,407		Civic Government
BP Denver 2nd Floor Buildout	Denver	CO	BP America Production Company	Gensler	07/08/2019	01/15/2020	0	\$5,507,781	\$5,517,673		Office
SVH Infusion Clinic Yellowstone Med Center #621110018003	Billings	MT	SCL Health System		04/15/2019	07/22/2019		\$1,182,079	\$1,127,184		Healthcare
SVB Cooling Towers 2019 (SCL #222110019007)	Billings	MT	SCL Health System		04/01/2019	09/30/2020		\$2,047,488	\$2,247,316		Healthcare
WeWork - 1615 Platte	Denver	CO	WeWork	IA Interior Architects	03/21/2019	01/31/2020	51000	\$7,206,938	\$7,491,515		Office
Broomfield Service Center	Broomfield	CO	City and County of Broomfield	Stantec	03/21/2019	04/09/2020	78052	\$23,981,829	\$23,393,532		Civic Government
WeWork - 2755 Canyon	Boulder	CO	WeWork	Burns & McDonnell Engineering Company Inc. - W	03/18/2019	09/01/2019	30000	\$5,024,391	\$5,024,391		Office
WeWork - 1700 Lincoln St TI	Denver	CO	WeWork	Burns & McDonnell Engineering Company Inc. - W	03/11/2019	07/25/2019	40000	\$4,032,364	\$4,078,775		Office
DU Advantage Community Commons	Denver	CO	University of Denver	Anderson Mason Dale Architects	11/01/2018	12/20/2020	142568	\$6,371,933	\$52,783,435	Silver	Education: Higher
Slack Technologies	Denver	CO	Slack Technologies Inc.	Semple Brown Design	12/12/2018	08/16/2019	40000	\$6,345,610	\$6,341,688		Tenant Interiors
WeWork - 3601 Walnut St.	Denver	CO	WeWork	Burns & McDonnell Engineering Company Inc. - W	11/12/2018	07/01/2019	43000	\$202,004	\$5,170,160		Office -- Tenant Interiors
DU Advantage Dimond Family Residential Village	Denver	CO	University of Denver	Anderson Mason Dale Architects	01/03/2019	08/01/2020	130017	\$3,636,322	\$42,062,349	Silver	Education: Higher
Legacy Plaza Remodel	Denver	CO	Bentall Kennedy -- Legacy Plaza LLC c/o Bentall Kennedy	Tryba Architects	11/01/2018	07/31/2019	281248	\$12,634,657	\$7,879,778		Office
Quist Middle School	Thornton	CO	School District 27J	Anser Advisory (Previously Inline Management) -- Larson Infniti Architects	07/01/2018	12/31/2019	140000	\$39,253,679	\$39,907,634		Education: K-12
Peaceful Valley Dining Hall Improvements	Elbert	CO	Boy Scouts of America -- Greater Colorado Council Boy Scouts of America	Merrick & Company	10/01/2018	04/25/2019	16530	\$4,422,917	\$4,868,384		Sports & Recreation
Windsor Mill Rebuild	Windsor	CO	Old Windsor Mill LLC -- Schroyer Resources	VFLA Architecture + Interiors	09/24/2018	07/01/2019	25644	\$5,926,515	\$6,423,788		Hospitality



Digging up the past to provide future safety:

Fossil Ridge Public Safety Facility

The City of Thornton has seen a large growth of families and businesses moving to their community over the last several years. As the city has grown to become Colorado's sixth largest city, the Thornton Police Department had an immediate demand to grow with its community.

Design for the facility began in September 2016. Saunders and Roth Sheppard worked diligently to provide the city with a highly functional and aesthetically appealing building that met the allowable budget of the City and its tax payers.

Construction began in July 2017 and one month later construction crews discovered what turned out to be the first recorded Torosaurus find in the State of Colorado, and also the most complete and best preserved ever found. This event brought on an endless amount of media attention and news stations onsite for the next several weeks.

Though this discovery was an exciting moment for the design-build team and the City of Thornton, the project team still kept the owner's schedule at the forefront.

OWNER: City of Thornton
ARCHITECT: Roth Sheppard Architects
SCHEDULE: July 2017 - July 2018
CONTRACT VALUE: \$15,539,000
LOCATION: 13150 Quebec St., Thornton, Colo.

Keeping the project on schedule during this event was critical – as nearly 60 police officers were stationed to the new facility.

This shared building is a single-story facility that will house a police substation and full fire department. The Saunders team is working with both departments, collectively, throughout the project. Each area is very distinct from the other as they have vastly different operation needs.

The police station scope of the facility is highly secure. This portion of the project includes a holding area, office spaces, detective stations, field training and interview rooms. The fire station scope includes a kitchen, day room, sleep rooms, showers and tool rooms. This area will also include a decontamination room that will house specialty equipment to properly clean firefighter gear after each emergency response.



[LEARN ABOUT THE TOROSAURUS DISCOVERY](#)





An occupied renovation leads to increased safety: **Summit County Emergency Operations Center**

The Summit County Emergency Operations Center is occupied 24/7 by Summit County's critical emergency response teams. After winning this project through a hard-bid process, Saunders worked with Summit County to implement a phasing plan that allowed the 911 dispatch center to operate continuously without interruption during the course of construction, despite major renovation work taking place throughout the building.

Saunders worked diligently with subcontractors onsite to coordinate the design intent with the existing building constraints, and worked closely with the building user groups to ensure their needs were met. The project allowed Summit County to consolidate their emergency operations groups along with staff from the Sheriff's Office into one building, as well as a much needed upgrade in IT equipment

The project included an expansion of an existing clean agent fire suppression system and required close coordination with the owner and authorities having jurisdiction to ensure proper system operation. Multiple openings were shown in a full-height CMU bearing wall. Saunders identified early in the project that the as-built conditions were not accounted for in the design.

OWNER: Summit County Government
ARCHITECT: Wold Architects and Engineers
SCHEDULE: October 2021 - August 2022
CONTRACT VALUE: \$1,900,000
LOCATION: 227 County Shops Road, Frisco, Colo.

The project team worked with the architects and structural engineer to develop a demolition sequence and shoring plan to allow for the 911 call center to remain in operation, and hired a third party shoring engineer and third party shoring inspection during this phase of work.

PROJECT TEAM INVOLVEMENT: Senior Project Manager Gabe Dunbar
Superintendent Brett Diehl



The newest gateway to Colorado's mountain playground: Frisco Transit Center

This project was awarded through a Hard-Bid process. The new 3,600-square-foot Frisco Transit Center provides more amenities to travelers, including information and ticketing counters, a security office, a 24-hour bathroom, three additional bus bays, and enhanced, efficient access to transit.

The new center has only one square corner - every other corner is off by at least eight degrees - an intentional design to mimic the mountain slopes around the town. This caused the team to ensure every cut was made perfectly to achieve the architectural intent of the project.

OWNER: Summit County Government
ARCHITECT: Stantec
SCHEDULE: June 2021 - July 2022
CONTRACT VALUE: \$4,767,000
LOCATION: 1010 Meadow Drive, Frisco, Colo.

Material delays and supply chain issues caused by the COVID-19 pandemic challenged the project schedule and required the project team to come up with creative solutions.

Originally scheduled to be installed in October 2021, the Air Handler Unit (AHU) was delayed three months. To keep momentum, the project team had the innovative solution to make a portion of the roof removable allowing the interior work to continue until the AHU arrived on site and was ready to install. Once it was installed the removable section of roof was permanently attached to the structure.



PROJECT TEAM INVOLVEMENT: Senior Project Manager Gabe Dunbar



University of Colorado's first Net Zero Energy building: University of Colorado Anschutz Campus Safety Facility

The design-build team of Saunders Construction and Anderson Mason Dale (AMD) designed and constructed the adaptive reuse and new addition of the Campus Safety and Preparedness Facility on the University of Colorado Anschutz Medical Campus (CU Anschutz). The new facility accommodates the immediate and long-term safety needs of the growing campus, now housing the campus safety and preparedness team which includes Police Operations, Electronic Security, Emergency Communications, and Emergency Management.

Before becoming Colorado's academic health sciences campus, the CU Anschutz campus was known as the Fitzsimons Army Hospital, founded during World War I to treat the large number of casualties from chemical weapons and tuberculosis. The new Campus Safety building connects to building 610, originally used by the U.S. Army as a vivarium but, until this project, had been used as storage for the Facilities Department.

OWNER: University of Colorado
ARCHITECT: Anderson Male Dale Architects
SCHEDULE: July 2021 - August 2023
CONTRACT VALUE: \$13,322,000
LOCATION: 13309 East 17th Place, Aurora, Colo.

The two-story, 26,100-square-foot building preserved the existing one-story building, adding a second floor, and connecting it to the newly constructed addition to expand the building's footprint.

Working within the framework of the CU Anschutz 2012 Facilities Master Plan, the project embraces the urban zone characteristics of the campus fabric outside of the core academic campus.

The facility builds a sense of community, improving the arrival experience at this important campus gateway and embracing a connection with the Art Walk, signaling the eastern beginning of campus.

The building was designed and constructed to become the first Net Zero Energy building on any of the four University of Colorado campuses. The solar-powered building's annual amount of energy consumed will be offset by onsite renewable energy generation. Some of the building's other sustainability features include a state-of-the-art HVAC system, energy efficient thermal envelope and lighting controls to reduce costs.



Experience - Partnering



MARISOL HEALTH CLINIC & ARCHDIOCESE OF DENVER

The Marisol Health Clinic project includes the renovation and buildout of an existing space used by the Saint John 23rd Parish in Fort Collins, Colo. Marisol Health entered into a long-term lease of the building to accommodate the opening of a new women's health clinic, providing counseling and other social support services for the community. Saunders partnered with the archdiocese and the university, starting in 2019, to deliver preconstruction services on this project. Saunders won the project earlier this year through a CM/GC delivery method and is expected to wrap up construction in November 2023.

Project Team Involvement: Lead Estimator Calvin Kittell



RENDEZVOUS TRAIL APARTMENTS & TETRAD REAL ESTATE

Saunders partnered with Tetrad Real Estate, the City of Fort Collins, Timberline Church and Colorado State University to construct this apartment unit. This 140,000-square-foot, seven-building, 180-unit project will provide 60 affordable and attainable housing units prioritized for employees of the university. The project is expected to be completed September 2024.

Project Team Involvement: Senior Project Manager Gabe Dunbar



CARNEGIE BUILDING HISTORIC RENOVATION & CITY OF FORT COLLINS

Since 1984, Saunders has worked with the City of Fort Collins to construct and renovate some of the city's well-known landmarks, including Old Town Plaza and Square, various streetscapes around Fort Collins, maintenance and storage facilities, and the renovation of old Town Library and the historic Carnegie Building. In 2021, Saunders completed the Carnegie building elevator, and returned this year to renovate the historic structure into an exhibition and events space. Construction is expected to wrap up mid-2024.



EYESTONE ELEMENTARY AND WELLINGTON MIDDLE SCHOOL & POUDE SCHOOL DISTRICT

Saunders is currently renovating Eyestone Elementary School and Wellington Middle School in Wellington, Colo. The project scope includes converting the two schools into an early childhood and elementary school campus, and reconfiguring the student drop-off and pickup area. The project team partnered with Poudre School District to value engineer their budget to include much needed teacher storage, as well as several other needs the owner identified.

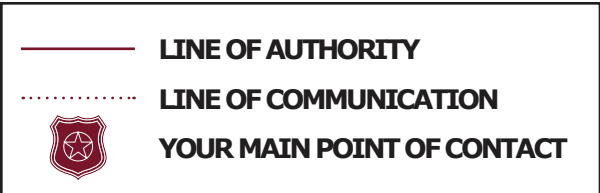
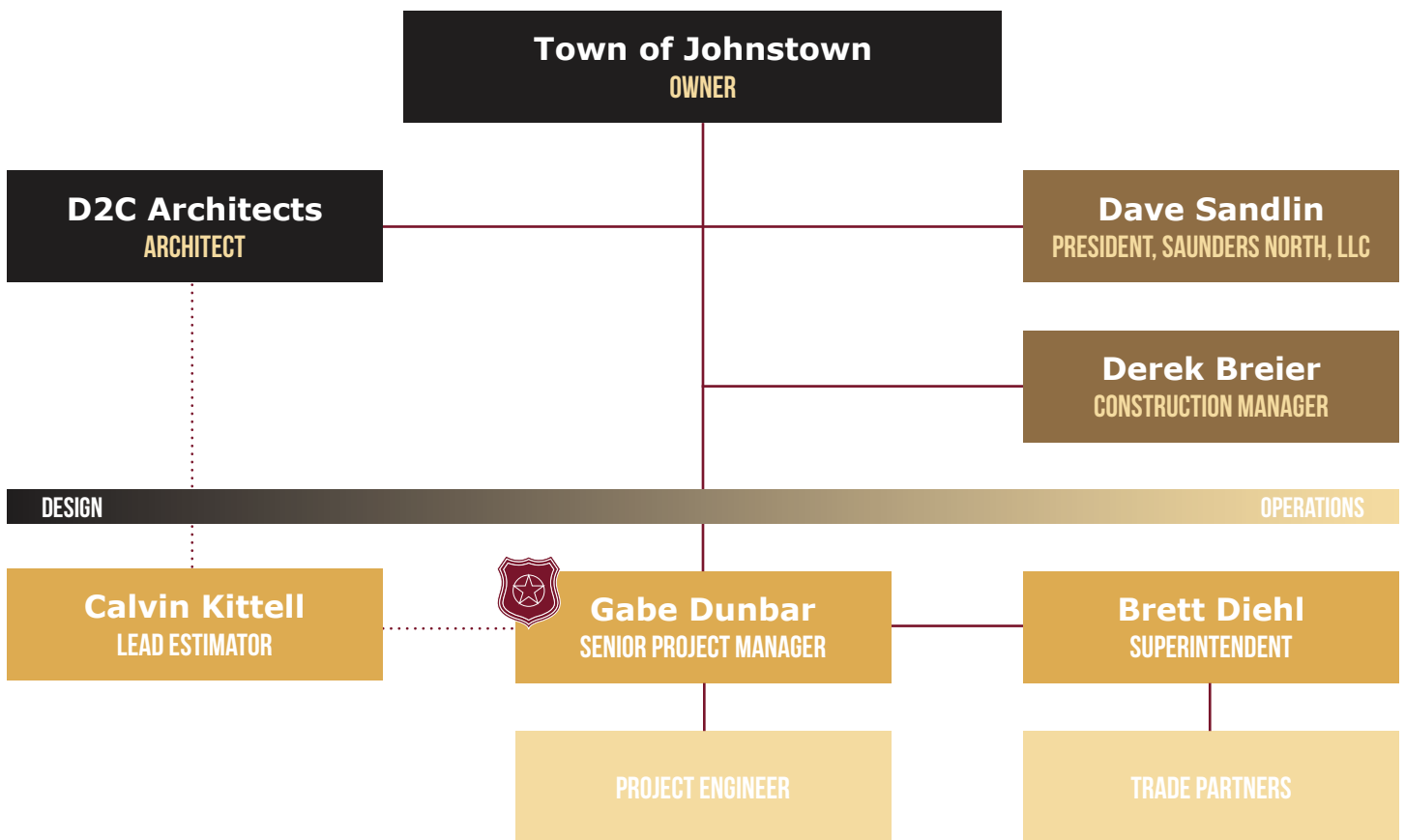
Project Team Involvement: Senior Project Manager Gabe Dunbar
Superintendent Brett Diehl

Staff

Submit the following information regarding staff that will be dedicated to the project:

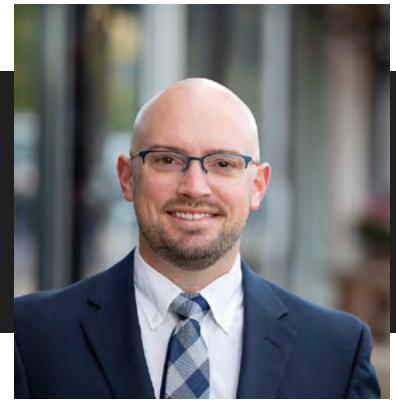
- Job descriptions of key positions (i.e., project manager, project superintendent(s)).
- Onsite project manager
- Project engineer
- Cost estimator
- Others as appropriate.
- Names and experience and qualifications of individuals proposed to fill key positions.

The resumes of the Senior Project Manager Gabe Dunbar, Superintendent Brett Diehl and Lead Estimator Calvin Kittell are on the following pages. The project engineer for this project will be assigned at a later date.



Gabe Dunbar

SENIOR PROJECT MANAGER



WHY GABE?

Gabriel Dunbar began working for Saunders after graduating with a B.S. in Construction Management from Colorado State University. Dunbar has experience in cultural, education, retail, office and tenant finish construction. He is currently working on the Rendezvous Trail Apartments in Fort Collins, Colo.

RESPONSIBILITIES

As senior project manager, Dunbar provides leadership beginning in the project development stage, delivering continual coordination and control throughout the lifecycle of the project. Dunbar is the main point of contact for you and the design team. He is committed to understanding and integrating all owner, design partner and community goals while supporting the operational needs of the project.

FEATURED PROJECT



FRISCO TRANSIT

The new 3,600-square-foot Frisco Transit Center provides more amenities to travelers, including information and ticketing counters, a security office, a 24-hour bathroom, three additional bus bays, and enhanced, efficient access to transit.

ADDITIONAL PROJECT EXPERIENCE

MUNICIPAL

Summit County Emergency Ops Remodel	\$1,837,000
Frisco Bay Marina	\$1,677,000

OFFICE

Triangle Office Building	\$48,645,000
Cabela's Old Corporate Office Renovation	\$7,100,000
Blue Federal Credit Union Erie Branch	\$2,100,000
1212 Riverside Office Renovations	\$1,030,000
Law Offices of Foster, Graham, Millstein & Calisher	\$795,000

CAREER TENURE

Construction Career Began:
January 2010

EDUCATION

B.S. Construction Management,
Colorado State University

REFERENCES

Mr. Eric Shafran
SII, LLC.
303.796.9230
eric.shafran@gmail.com

Mr. Jason Lee
Poudre School District
970.490.3017
jlee@psdchschool.org

Ms. Patty Yanker
BuildMark
303.301.4801
pyanker@buildmarkpm.com

PROFESSIONAL CREDENTIALS

LEED Accredited Professional

Brett Diehl

SUPERINTENDENT



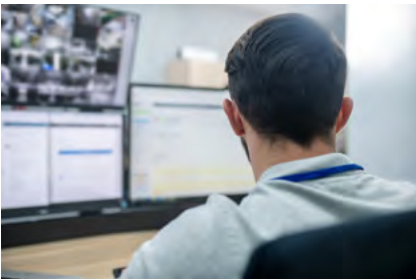
WHY BRETT?

Brett Diehl has over 20 years of experience in the construction industry working his way through the construction ranks as a laborer, equipment operator, foreman and currently superintendent. A large portion of his career has been focused on renovation projects. He is a client-focused superintendent who prides himself on strong subcontractor and client relationships and clear communication.

RESPONSIBILITIES

As superintendent, Diehl manages the day-to-day operations on the project. He is the main contact for trade employees, and is responsible for the field management of schedule, daily activities and tasks, subcontractor coordination, project staging and sequencing, and trade labor budget.

FEATURED PROJECT



SUMMIT COUNTY EOC

After winning this project through a hard-bid process, Saunders worked with Summit County to implement a phasing plan that allowed the 911 dispatch center to operate continuously without interruption during the course of construction, despite major renovation work taking place throughout the building.

ADDITIONAL PROJECT EXPERIENCE

OFFICE

Industrial Piping Services	\$2,450,000
King Soopers # 29 Renovation	\$2,300,000
Northgate Village Retail	\$2,000,000
Sam's Club Renovation	\$1,700,000
Anheuser-Busch Agricultural Research Facility Renovation	\$1,360,000
WalMart Renovation	\$1,024,000
Anheuser-Busch Ultra 2nd Floor Phase Two Remodel	\$502,000
WalMart Renovation	\$834,000
Comcast 2nd Floor Remodel Fort Collins	\$382,000
1212 Riverside Exterior Renovation Phase 2	\$364,000
CoBiz Bank Tenant Finish	\$240,000
Numerica Office Remodel	\$74,000

CAREER TENURE

Construction Career Began:
February 1999

REFERENCES

Mr. Jason Lee
Poudre School District
970.222.9795
jlee@psdschools.org

Ms. Jennifer Gray
Acme Workshop
(o) 303.830.0089
(c) 303.590.4419
jgray@acmeworkshop.com

Mr. Doug Connelly
Red Willow
970.539.1230
red_willow@lpbroadband.net

PROFESSIONAL CREDENTIALS

OSHA 30-Hour

Calvin Kittell

LEAD ESTIMATOR



WHY CALVIN?

Calvin Kittell began his career in the construction industry in 2016 as an intern. He has been involved in various projects before joining Saunders, such as residential, office, places of worship and education as a lead estimator, making him well experienced in providing comprehensive design phase leadership to analyze, inform and provide value added solutions to support project success.

RESPONSIBILITIES

As lead estimator, Kittell solicits and analyzes subcontractor proposals, drawings, specifications and other related documents to accurately price the project. Kittell solicits and analyzes subcontractor proposals, drawings, specifications and other related documents to deliver best value. He provides early conceptual and systems-based cost analyses to align program, functionality, aesthetics and value to meet the client's needs.

FEATURED PROJECT



MARISOL HEALTH CLINIC

The Marisol Health Clinic project includes the renovation and buildout of an existing space used by the Saint John 23rd Parish in Fort Collins, Colo. Saunders won the project earlier this year through a CM/GC delivery method and is expected to wrap up construction in November 2023.

ADDITIONAL PROJECT EXPERIENCE

OFFICE

Broadmoor Development	\$7,300,000
White Lotus Core & Shell	\$5,100,000
7001 Dodge St. Renovation	\$2,599,990
Nebraska Realty Tenant Improvement	\$2,250,000
Bryant & Associates	\$1,273,000

CAREER TENURE

Construction Career Began:
May 2016

EDUCATION

B.S. Construction Management,
University of Nebraska, Lincoln

REFERENCES

Ms. Kassie Inness
Metonic Real Estate Solutions
402-952-4599
kassie@apogeeproservices.com

Mr. David Wiebe
Architectural Design Associates,
Lincoln
402-486-3232

Mr. Ed Trehearn
Lincoln Lumber
402-890-5835

PROFESSIONAL CREDENTIALS

OSHA 30-Hour

Safety

Provide the firm's OSHA reportable accident rate and current workman's compensation insurance multiplier for the last 3 years.

YEAR	REPORTABLE ACCIDENT RATE	CURRENT WORKMAN'S COMPENSATION INSURANCE MULTIPLIER
2020	1.44%	0.61
2021	1.43%	0.70
2022	3.40%	0.67

Address your company's safety program and any additional information that would be useful in showing your approach to a safe work site.

SAFETY, IT'S ON ME

In November 2017, Saunders rolled out a new safety campaign — Safety, It's on Me. This campaign is intended to add more conversations around accountability on our project sites.

In construction, unsafe conditions cause very few of accidents in comparison to unsafe behaviors – not using best work practices and failure in planning safety into our work. With this campaign we wanted to create an accountability focused atmosphere to make our projects safe. Saunders has supplied many different tools to create safer environments, but tools are only as good as they are used. Safety behaviors are very important, and it starts with the accountability of each person on our project sites.

SAFETY BULLETIN

In 2017, Saunders began publishing a bi-monthly safety bulletin that is distributed to the entire company — from office employees to field staff. In this bulletin, we highlight company updates, safety stats, lessons learned, industry news and safety expectations (based on our company Safety Manual). This communication tool helps us assure that safety is a focused conversation throughout the year, which comes from the top down. This bulletin is provided in English and Spanish to assure that we are not keeping any field personnel out of safety conversations, especially since they are the ones facing serious safety issues day-in and day-out.



Trade Partners

List subcontractors that you have worked relationships with that might be used on this project.

Saunders will solicit to all qualified trade partners in our database. Below is a select list of trade partners.

DEMOLITION

Engineered Demolition
Rockslide Demolition
MP Contracting

CONCRETE

Pierson Concrete
Coloscales Concrete
Total Concrete Services

MASONRY

Don's Masonry
CMJ Masonry
Mile High Stucco and Masonry
Big Horn Masonry

METALS

Distinctive Metals
Hueber Industries
BK Welding

FLOORING

Masters Flooring
Advanced Interiors
Guy's Flooring

DRYWALL

Copper Spring Solutions
Holsinger Drywall
Spacecon Specialty Contractors

FIRE SPRINKLER

Front Range Fire Protection
Western State Fire Protection
Rapid Fire Protection

PLUMBING

MTech Mechanical
Neuworks Mechanical
Lind's Plumbing

MECHANICAL

MTech Mechanical
Kuck Mechanical
Air Comfort
Poudre Valley Air

ELECTRICAL

Merit Electric
Gregory Electric
Wayne's Electric
Greiner Electric

EARTHWORK/UTILITIES

Dunrite Excavation
Martin and Sons
Dobbs Excavating

LANDSCAPING

Hurr Landscaping
Mill Brothers
Bath Landscape
Environmental Landworks

Construction Sequencing and Scheduling

Describe the way in which your firm develops and maintains project schedules for projects of this size and nature.

When clients are asked to define success, they invariably use the words “on time.” Saunders has an unparalleled track record of delivering projects on or ahead of schedule.

SCHEDULING TOOLS

Saunders uses Power Project by Elecosoft as our scheduling software. Power Project has become one of the construction industry leaders and is fully compatible with other scheduling software programs, including Primavera and Microsoft Project. As it is one of our best management tools, all of our superintendents, project managers and project engineers are trained to use Power Project.

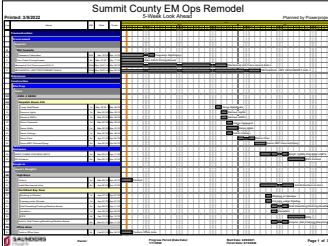
Saunders’ approach to managing a project schedule begins long before the groundbreaking ceremony or before the first shovel of dirt is turned - it often starts before the project is even awarded. We combine information from critical trade partners with our own experience to further develop the schedule that the entire team approves.

Describe process and frequency for updating project schedules and how your firm works to overcome challenges and works to maintain the original completion date.

MASTER SCHEDULE

A baseline master schedule will be developed as the primary tool to manage the preconstruction and construction process for all parties. This schedule will include input from all team members and will include design milestones, authority approvals and detailed construction activities. The critical path will be the focus for planning and executing and will be developed in close coordination with our project partners. The master schedule is a working tool that is constantly updated and revised as more project information is acquired.

Submit an example of a total and short-term project schedule for a similar sized project.

<p>SHORT-TERM SCHEDULE SUMMIT COUNTY EMERGENCY OPERATIONS CENTER</p> 	<p>LONG-TERM SCHEDULE</p> <p>An example long term schedule has been provided for this project in section four of this proposal.</p>
--	--

Describe process and software for managing short term duration schedule (i.e., two or three week look ahead schedules).

SCHEDULING APPROACH

Once construction begins, the direct supervision and day-to-day coordination of the work on site is the responsibility of the Superintendent. One of our best management techniques for planning and executing the work is obligating all subcontractors to plan their work with our team. Therefore, our superintendents are responsible for managing the master schedule collaboratively with all of our subcontractors on the project. It is always our commitment to update the schedule as frequently as necessary to maintain strict control of projects progress. This could be weekly, bi-weekly or monthly.

Our team will produce a three-week look ahead schedule from the master schedule every week. This information will be communicated to a broad audience and is key to maintaining progress and keeping the facility users informed as to the direction of construction activities. The Saunders team analyzes the critical path and schedule float weekly to gauge progress against the baseline master schedule. If it appears we are getting off our schedule the team will meet with the successor activity subcontractors and begin working on a mitigation schedule. All these activities are shared with the project team in an open, collaborative environment so that we are able to draw on the entire team’s collective experience to optimize our ability to adjust the schedule activities and develop an efficient recovery plan.

Quality Assurance / Quality Control

Provide details on firm’s quality control program. Explain how firm administers a quality control program during construction, how performance measures are documented and how quality issues are addressed.

In the ever-changing field of construction, it is critical we stay up to date on the latest resources that can enhance our project team’s ability to successfully complete a project. These resources all seem to have one thing in common — technology. Technology leads the pack when it comes to providing cutting-edge, innovative solutions for our clients. In our industry, managing a project means supervising multiple areas of work, all with differing processes and requirements. To aid in our effective management of your project, we implement Autodesk Construction Cloud (ACC) Build — a field mobility tool designed to enable field-level access to project information and to collaborate on issues, inspections, checklists and more.

The renovation of municipal facilities and police stations hold a unique set of challenges and require the upmost quality assurance and control. Prior to the start of construction, Saunders creates a Quality Control Plan within ACC Build that is specific to the project. By using ACC Build, Saunders’ project team can proactively identify trends and minimize risk — all from cloud-based technology. Checklists are created and automatically distributed to the appropriate field personnel via mobile devices, providing real-time data. Streamlining the QA/QC processes not only increases efficiency but provides a cohesive approach to the effective management of quality.

The commissioning and handover process is also simplified through this software. The integrated nature of this tool provides team members, along with commissioning agents, electronic access to things such as equipment and system status reports, and checklist results for specific trades and areas of work — ensuring accurate information to enable start-up and testing for owner handover. By using ACC Build, Saunders increases the efficiency of the overall management of field processes — all from a single platform housing one true source of project data.

Provide examples of when firm exceeded quality standards, gained industry recognition, or received quality awards.



THE WINDSOR MILL

WINDSOR, COLO.

**2020 AGC ACE Award
Best Project Under \$10 Million**

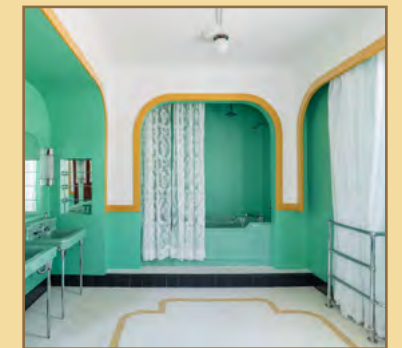


THE STANLEY HOTEL

CARRIAGE HOUSE

ESTES PARK, COLO.

**2021 AGC Silver Award
Best Project Under \$10 Million**



THE STANLEY HOTEL

CARETAKERS COTTAGE

ESTES PARK, COLO.

**2022 AGC ACE Award
Best Project Under \$10 Million**



six

**FINANCIAL
STATEMENT**

Financials

Attach a financial statement, preferably an audited statement, including your firm's latest balance sheet and income statement showing the following items: Current Assets, Net Fixed Assets, Other Assets, Current Liabilities, Other Liabilities, name of the firm preparing the financial statements and the date prepared.

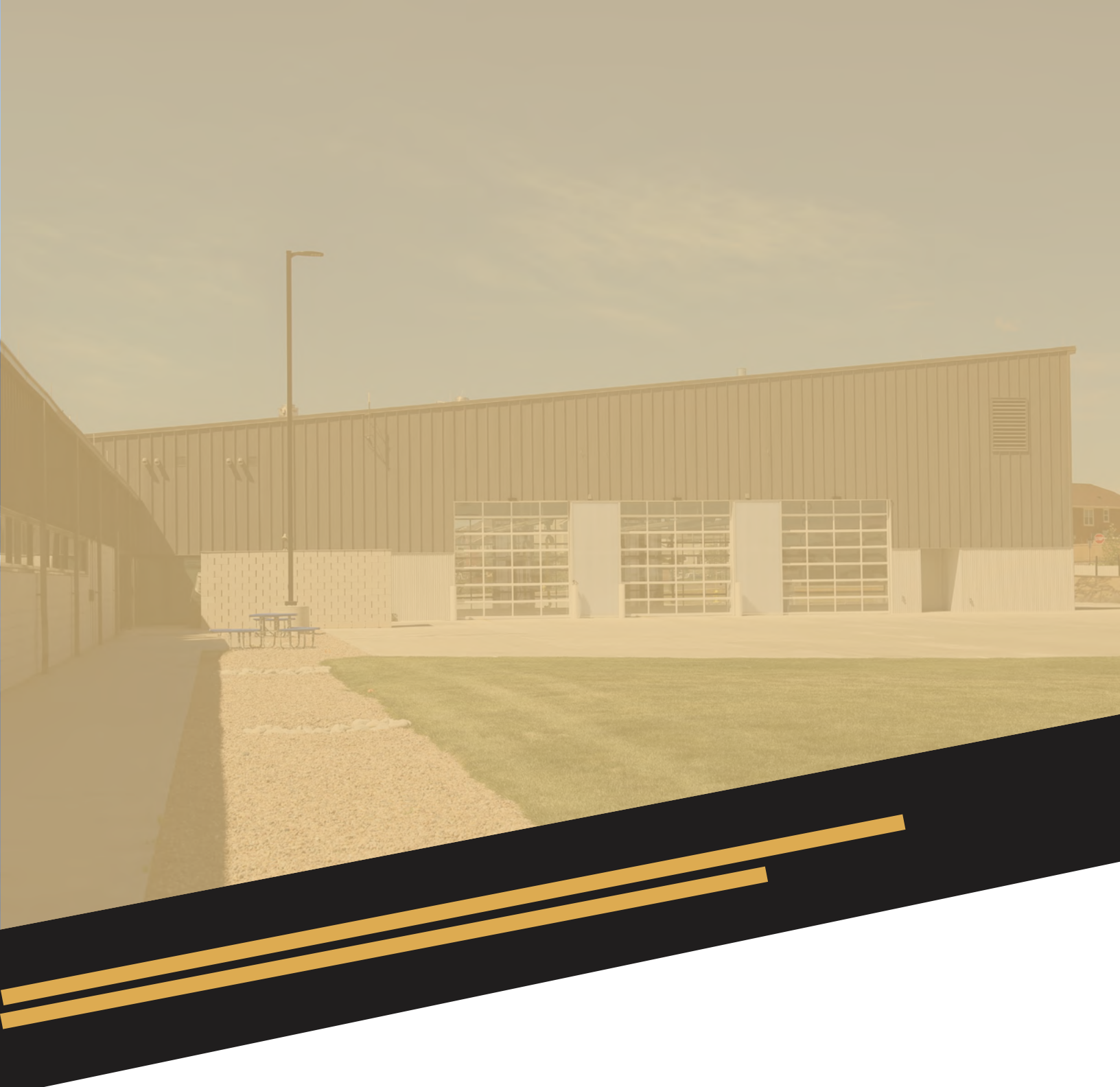
Financial information for Heath Construction, LLC dba Saunders Heath is included in the consolidated financial statements linked below. ***This link will expire one week after submission.*** See auditors report and footnotes.

[Use this secure link to access our financials.](#)

This information is confidential. Additional requests for financial information can be directed to:

Mr. David Martino, CFO
Saunders Construction
303.699.9000
d.martino@saundersinc.com

CONFIDENTIALITY NOTICE: The information contained in this document, and any attachments thereto, is considered confidential commercial, financial and trade secret information. This information is protected from disclosure under Colorado law including, but not limited to, exemptions provided under the Colorado Open Records Act, C.R.S. §§ 24-72-201 et. seq.



seven

BONDING AND INSURANCE INFORMATION

Bonding Information

Provide the name, address, and phone number of the firm's bonding agent.

NAME: IMA, Inc. - Colorado

ADDRESS: 1705 17th Street, Suite 100, Denver CO 80202

PHONE NUMBER: 303.534.4567

Provide a letter from the bonding agent indicating the firm's bonding capacity is adequate to undertake this work.



PROTECTING ASSETS.
MAKING A DIFFERENCE.

July 7, 2023

Town of Johnstown, Colorado
Brian Phillips, Chief of Police
430 S Parish Avenue
Johnstown, CO 80534

RE: SAUNDERS NORTH, LLC
Police Department Renovation and Expansion Project – Construction Manager at Risk

Dear Mr. Phillips,

As an agent and representative of Travelers Casualty and Surety Company of America and Western Surety Company, our agency manages the surety bond program for Saunders North, LLC (Saunders North). Saunders North enjoys an outstanding reputation within the construction and business communities and is regarded as one of the premier contractors in Colorado.

Surety bonds for Saunders North are underwritten by Travelers Casualty and Surety Company of America, which maintains an "A++ XV" A.M. Best rating, and Western Surety Company, which maintains an "A XIV" A.M. Best rating. While no maximum single or aggregate bonding limits have been established for Saunders North, Travelers and Western Surety have approved individual projects in the range of \$200 million, with an aggregate program of \$1 billion, and would positively consider providing bonds for any project in which Saunders North might have an interest.

The size, type, and location of the captioned project is well within the means of Saunders North and their current and anticipated bond program. As such, the sureties would give favorable consideration to providing bonds for this project, should they be asked to do so by Saunders North. Approval for all bonds is based, in part, on the sureties' favorable review of contract documents, bond forms, and other pertinent criteria at the time bonds are requested.

This letter is issued as a bonding reference requested from us by our client. The arrangement for performance and payment bonds is a matter between Saunders North, Travelers Casualty and Surety Company of America, and Western Surety Company. Neither the sureties nor IMA, Inc. assume any liability to you or third parties if for any reason bonds are not executed.

We are proud to recommend Saunders North, LLC. If you should have any questions or require additional information, please call me at (303) 615-7947.

Sincerely,


David Dondlinger
Surety Account Executive

cc: Saunders North, LLC
Travelers Casualty and Surety Company of America
Western Surety Company

Insurance Information

Provide the name, address, and phone number of the firm's insurance agent(s). Provide certificate of insurance outlining coverage and policy limits.

NAME: IMA, Inc. - Colorado
ADDRESS: 1705 17th Street, Suite 100, Denver CO 80202
PHONE NUMBER: 303.534.4567

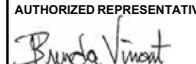
		CERTIFICATE OF LIABILITY INSURANCE		DATE (MM/DD/YYYY) 7/11/2023
THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.				
IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).				
PRODUCER IMA, Inc. - Colorado 1705 17th Street, Suite 100 Denver CO 80202		CONTACT NAME: IMA Construction Team PHONE (A/C, No, Ext): FAX (A/C, No): E-MAIL ADDRESS: constructioncerts@imacorp.com		
INSURED Saunders Construction, LLC 86 Inverness Place North Englewood, CO 80112		INSURER(S) AFFORDING COVERAGE		
SAUNCON-02		INSURER A : American Contractors Insurance Company Risk		NAIC # 12300
		INSURER B : The Cincinnati Insurance Company		10677
		INSURER C : The Continental Insurance Company		35289
		INSURER D : ACIG Insurance Company		19984
		INSURER E :		
		INSURER F :		

COVERAGES CERTIFICATE NUMBER: 775630037 REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.


INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSD WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR BI/PD DED: \$295K GENL AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PROJECT <input type="checkbox"/> LOC OTHER:		GL23A00055	6/1/2023	6/1/2024	EACH OCCURRENCE \$ 10,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 10,000,000 GENERAL AGGREGATE \$ 10,000,000 PRODUCTS - COMPI/OP AGG \$ 10,000,000 \$
B	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY		ENP 0626885	4/30/2023	6/1/2024	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
C	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$		7014992559	6/1/2023	6/1/2024	EACH OCCURRENCE \$ 10,000,000 AGGREGATE \$ 10,000,000 \$
D	<input checked="" type="checkbox"/> WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below *All States included in Workers Compensation: AZ, KS, NM, UT	Y/N N/A	WCA000017223	6/1/2023	6/1/2024	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
 Professional Liability Coverage: Policy #PCADB-5022005-0423
 Effective Dates: 04/30/2023-06/01/2024 Insurer: Berkley Assurance Company
 \$10,000,000 Aggregate; \$10,000,000 Each Claim; \$50,000 Deductible; Claims Made
 Pollution Liability Coverage: Policy #PCADB-5022005-0423
 Effective Dates: 04/30/2023-06/01/2024 Insurer: Berkley Assurance Company
 \$10,000,000 Limit; \$25,000 Deductible; Includes Mold
 See Attached...

CERTIFICATE HOLDER Town of Johnstown Attn: Brian Phillips, Chief of Police 430 S Parish Ave Johnstown CO 80534	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE 
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Note any current claims that will affect coverage limits available to the Town for this project.

There are no current claims that will impact coverage limits available to the Town for this project.

		ADDITIONAL REMARKS SCHEDULE		AGENCY CUSTOMER ID: SAUNCON-02 LOC #:
AGENCY IMA, Inc. - Colorado		NAMED INSURED Saunders Construction, LLC 86 Inverness Place North Englewood, CO 80112		Page 1 of 1
POLICY NUMBER		CARRIER		EFFECTIVE DATE:
		NAIC CODE		

ADDITIONAL REMARKS
 THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM, FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE

Builders Risk Coverage: Policy #IH4H59092702
 Effective Dates: 04/30/2023-06/01/2024 Insurer: The Hanover Insurance Company
 \$7,500,000 Frame Limit; \$8,500,000 Joisted Masonry Limit; \$30,000,000 Non-Combustible Limit;
 \$95,000,000 Masonry Non-Combustible or Better; \$50,000 Deductible;
 \$2,500,000 Temporary Storage Limit; \$50,000 Deductible
 \$2,500,000 Property in Transit Limit; \$50,000 Deductible; \$2,500,000 Flood (Zone X) Limit; \$50,000 Deductible
 \$10,000,000 Earthquake Limit; \$25,000 Deductible; Replacement Cost Valuation; Special Cause of Loss;
 Equipment Breakdown/Testing Included; No Coinsurance; Owner and Subcontractors are included as Insured.

Leased & Rented Equipment Coverage: Policy #RH4H59092602
 Effective Dates: 04/30/2023-06/01/2024 Insurer: The Hanover Casualty Company
 \$1,650,000 Limit; \$10,000 Deductible
 Crime Coverage: Policy #105607068
 Effective Dates: 04/30/2023-06/01/2024 Insurer: Travelers Casualty and Surety Company of America
 \$5,000,000 Employee Theft Limit; \$50,000 Deductible

RE: Police Department Renovation and Expansion Project at 430 S. Parish Avenue
 Town of Johnstown and Engineer are included as Additional Insured on the General Liability, Automobile Liability and Excess Liability Policies, if required by written contract or agreement, subject to the policy terms and conditions.



eight

REFERENCES

References

Provide three (3) client references (project name, contact person, and phone number) for projects that are similar in size and scope, and best demonstrates the firm's ability to complete the proposed project successfully.

1

Name: Mr. Daniel Gietzen
Summit County Public Works Department
Phone Number: 970.668.4289
Email: daniel.gietzen@summitcountyco.gov
Project Title & Description: Summit County Emergency Operations Center
Proposed Team Members: Senior Project Manager Gabe Dunbar
Superintendent Brett Diehl

2

Name: Mr. Ryan McCarty
Tetrad Real Estate, LLC
Phone Number: 970.473.4324
Email: rmccarty@tetradre.com
Project Title & Description: Rendezvous Trail Apartments
Proposed Team Members: Senior Project Manager Gabe Dunbar

3

Name: Mr. Jim Bailey
Catholic Charities of Denver
Phone Number: 410.302.9104
Email: jbailey@ccdenv.org
Project Title & Description: Marisol Health Clinic Remodel
Proposed Team Members: Lead Estimator Calvin Kittell



SAUNDERS

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