



Minority & female owned corporation headquartered in Cleveland, Ohio

### About

Blink Signs is a full service signage provider headquartered in Cleveland, Ohio. We use a streamlined structure of dedicated project management and design/support staff to coordinate all County work from our Cleveland office. We manage each assignment end to end, confirming scope, preparing and issuing designs and specifications, overseeing scheduling, and quality control. Blink Signs directly supervises qualified, insured installation partners who complete the installation through our established network. This organization, and scalable partner resources allow us to respond quickly, handle multiple concurrent tasks, and complete work efficiently and safely for the County.

#### NAICS

339950 Sign Manufacturing

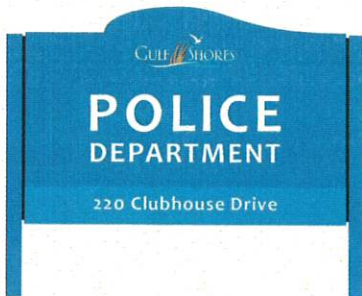
#### Certifications:

NMSDC: CN26325  
State of OH WBE: 202301-1880  
State of OH MBE: MBE-202301-1880

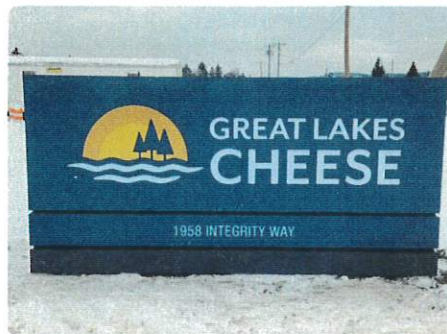
#### CAGE Code:

7WF20

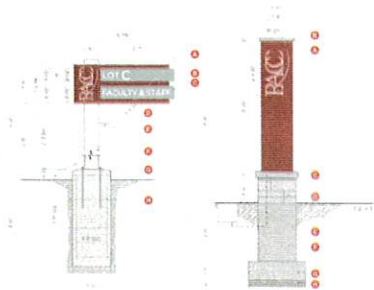
### Some Examples Of Our Work



City of Gulf Shores, Alabama



Great Lakes Cheese



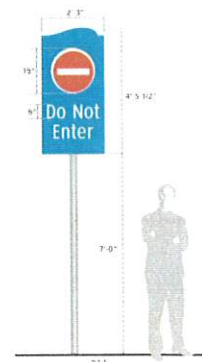
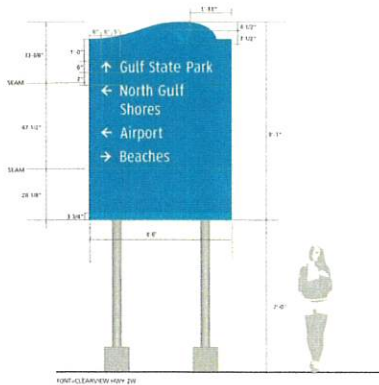
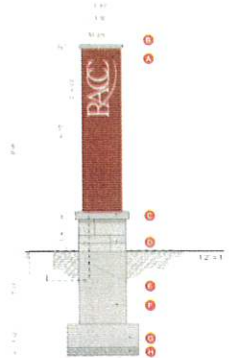
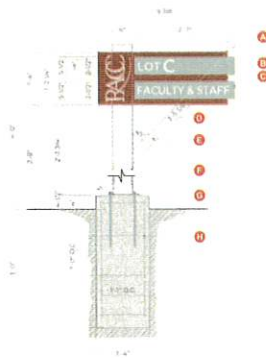
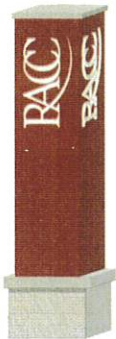
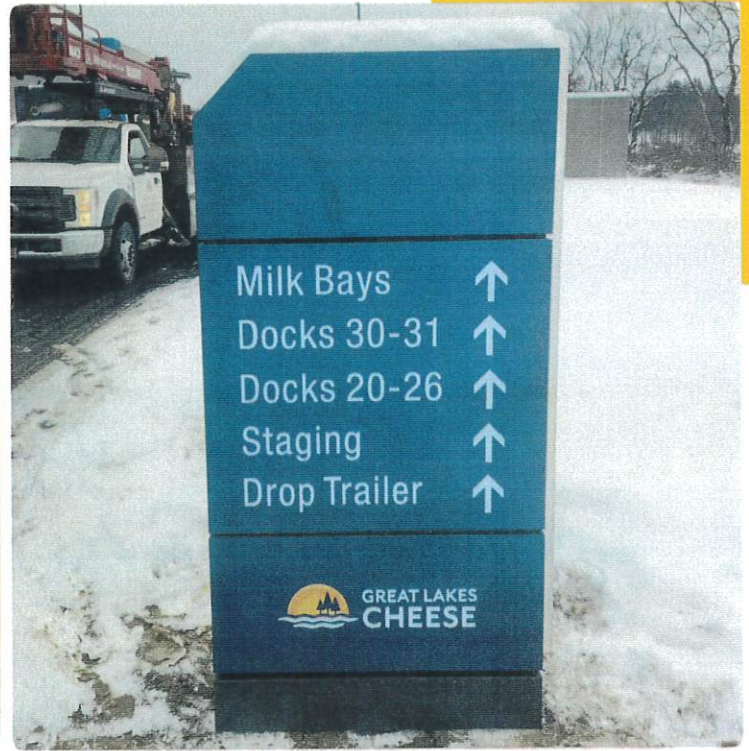
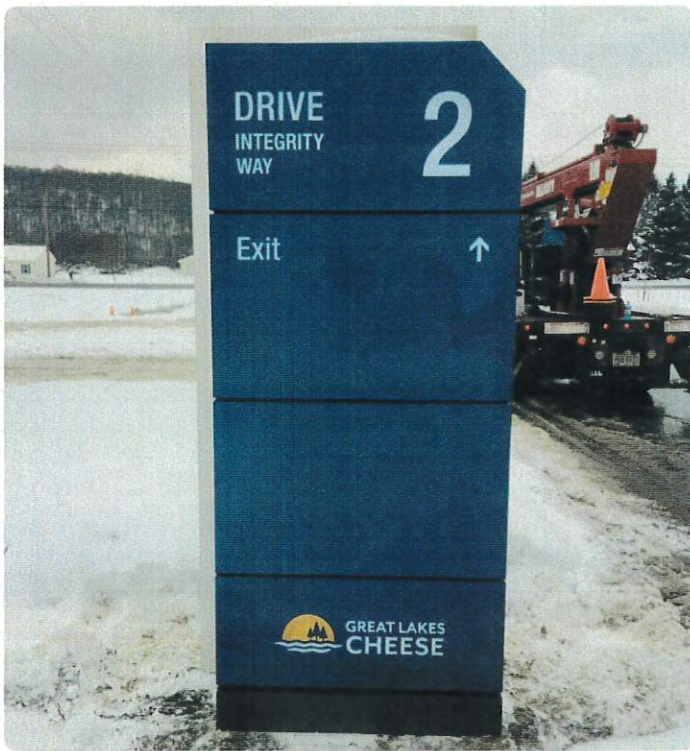
RACC Parking Lot Signs

### Proudly Serving Federal, State, and Local Agencies:



### Connected with





**Lauren Sweet**  
Director of Bidding

1925 St. Clair Ave NE, Cleveland OH 441  
lauren@blinksigns.com  
216-815-0550



### Some More References

#### *Reference 1*

Organization: Town of Wallingford

Address: 141 Hope Hill Road, Wallingford, CT 06492 United States

Contact Person: Teri Essig

Phone Number: 1203-294-2115

Scope of work: Manufacture & Install of Monument Sign

#### *Reference 2*

Organization: Cleveland Construction, INC.

Address 1201 N Front Street, Harrisburg, PA 17102 United States

Contact Person: Lori Chimiak

Phone Number: (440) 255-8000

Scope of work: : Manufacture & Install of Monument Sign

#### *Reference 3*

Organization New River Valley Airport Commission

Address 5391 C V Jackson Rd, Dublin, VA 24084 United States

Contact Person: Aaron Brummitt

Phone Number: (276)-870-3932

Scope of work: : Manufacture & Install of Monument Sign



#### *Reference 4*

Organization: National Church Residences.

Address 2820 Peachtree Road NW, Atlanta, GA  
30305 United States

Contact Person: Katie Bakalar

Phone Number: 1614-273-3795

Scope of work: : Manufacture & Install of Monument Sign

#### *Reference 5*

Organization Horizon Drive LLC

Address 131 Horizon Drive, Verona, WI 53593 United States

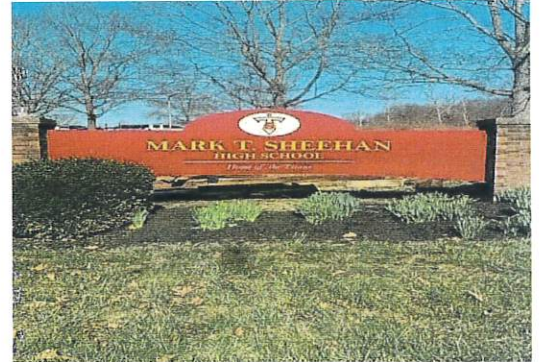
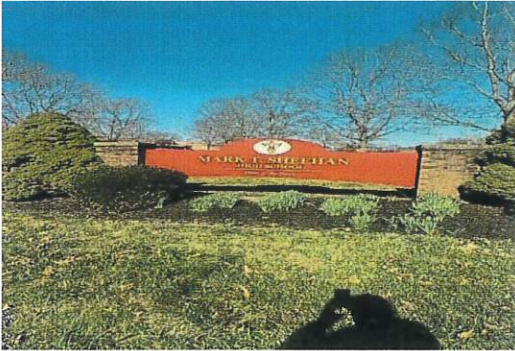
Contact Person: Nayan Patel

Phone Number: +1462-412-8065

Scope of work: : Manufacture & Install of Monument Sign



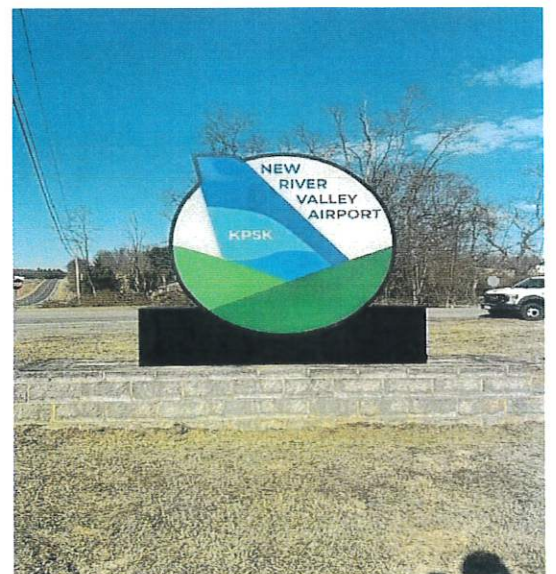
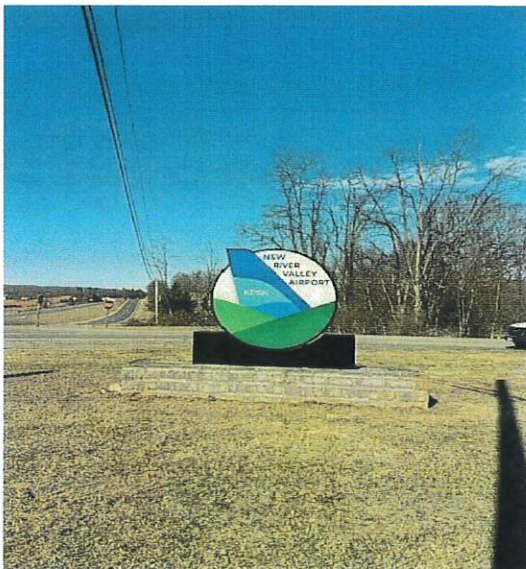
TOWN OF WALLINGFORD



Cleveland Construction, INC.



New River Valley Airport Commission





National Church Residences



Horizon Drive LLC





City of Jackson  
Deerwood Roundabout Center Sign Project  
101 Court Street, Jackson,  
MO 63755 United States

**SIGNAGE BID**

PROJECT NUMBER: P76540  
DATE CREATED: 04.11.2026  
BID DUE DATE: Apr 21, 2026 10:00 AM



**BLINKSIGNS**  
EST 2007

**3M**

Authorized Window  
Film Dealer



Minority & female owned corporation headquartered in Cleveland, Ohio



## Sub- Contractor

**Blink Marketing Inc. dba Blink Signs will serve as the subcontractor responsible for the design, fabrication, and installation of project signage.**

**Blink Marketing Inc. dba Blink Signs is engaged as the subcontractor to provide turnkey signage services, including engineering, manufacturing, and installation.**

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DESIGNER:  
Zubair Ahmad

PROJECT CLIENT:  
Deerwood Roundabout Center Sign Project

PROJECT NUMBER:  
P76540

PROJECT:  
Exterior Signage

PROJECT MANAGER:  
Syed Nihal Bux Shah

SALES REP:  
Lauren Sweet

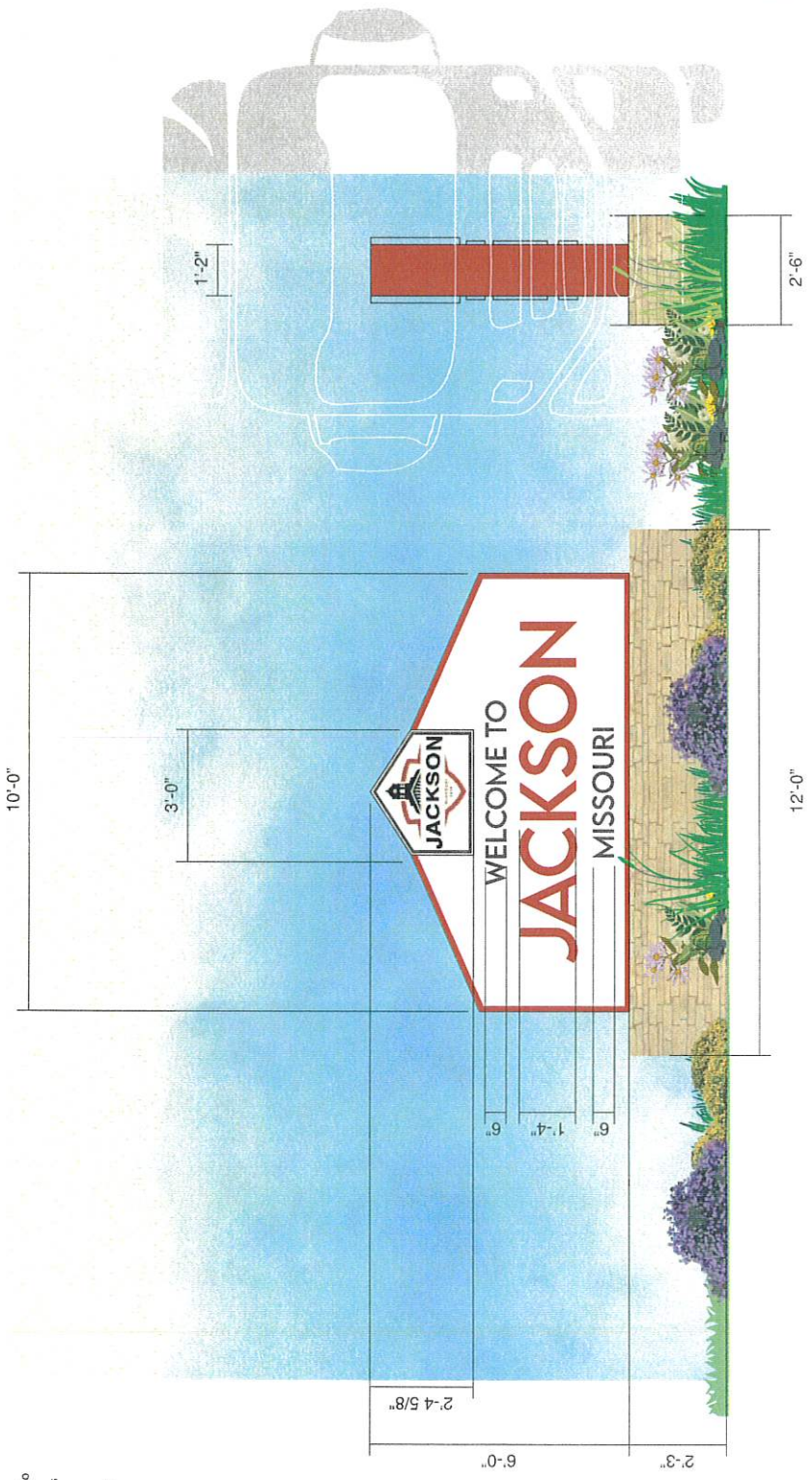
PROJECT LOCATION:  
101 Court Street, Jackson, MO 63755 United States

DATE CREATED:  
04/11/2026

PIECE:  
2

REVISIONS	DATE

**OPTION A**



- SCOPE:**
- Manufacture & Install
  - Engineering & Foundation required
  - The City of Jackson is the electric supplier and will bring power
- Description/Details:**
- 14' Deep Fabricated aluminum cabinet, painted TBV
  - Internally illuminated with LEDs
  - Logo to be 2" deep panel internally illuminated with LEDs. flush attached to cabinet
  - acrylic faces with opaque vinyl letters
  - 1" retainer painted TBV
  - Letters to be routed, 1" Deep clear acrylic push through with opaque vinyl applied second surface
  - halo effect from sides
  - Base to be constructed with angle iron, skinned with aluminum, applied texture plus Faux Stonewall Interlocking Panels
  - Saddle mount with internal pole
  - Direct burial into concrete footer

**Color Specs:**

TBD

Option A



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Approved Supplier



Blink Signs | Blink Swag | Blink Global
1925 St Clair Ave Cleveland Ohio 44114
Primary Email: sales@blinksigns.com
Primary Phone: (877) 433-4466
License #: asi/141433
www.blinksigns.com

Estimate

# EST-021651

Estimate Date : 04/17/2026
Expiry Date : 07/17/2026
Reference# : P76540
Sales person : Muddasir Memon
Project Name : P76540 / Deerwood Roundabout Center Sign Project - #482016 (Apr 21, 2026) / Apr 21, 2026 10:00
Organization Name : Blink Signs
E-Commerce : No

Bill To
City of Jackson

Service Location
101 Court Street
Jackson
63755 Missouri
U.S.A

Subject :
Option A

Table with 4 columns: Item & Description, Qty, Rate, Amount. Row 1: Monument Sign, 1.00 qty, 19,450.00, 19,450.00. Includes detailed description of the sign's construction and materials.

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Approved Supplier



Item & Description	Qty	Rate	Amount
Labor-Combined SKU : LAB Labor, equipment and materials to install the one D/S ILLUMINATED MONUMENT SIGN with foundation. Pole is included in the pricing.  Note: - Pricing is based on all work completed during regular business hours and with non-union labor. - Removal of existing signage is not included. - This pricing is contingent on very limited obstructions present and clear paths available for installation. - If overtime is required, pricing may be affected. - Please note that this pricing is contingent on a site survey. - Pricing assumes posts will be directly buried into dirt/softscape with concrete footing. Concrete coring not included. - Connection to existing electric only, any additional electric work needed would have to be contracted by a licensed electrician. Client is responsible to provide a junction box or form of electrical connection within 6 ft from sign band prior to the signage installation date to avoid further delays	1.00 qty	10,714.28	10,714.28
Survey-Initial Site Survey SKU : SUR_INT Visit and trip on site *Schedule site survey *Attain major building measurement *All Existing signage measurement & data *Electrical access	1.00 qty	550.00	550.00
Engineer Drawings SKU : ENG City may require stamped engineered drawings for signage.	1.00 qty	500.00	500.00
Permit Acquisition SKU : PER_ACQ Permit acquisition	1.00 hr	640.00	640.00
Permit Fee-Permit Cost SKU : PER_C Permits City Fees	1.00 qty	500.00	500.00
Shipping & Logistics SKU : SHPAV-03 Delivery of goods, including management and coordination of transport, packaging and handling.	1.00 qty	2,650.00	2,650.00
Items in Total 7.00		Sub Total	35,004.28
		<b>Total</b>	<b>\$35,004.28</b>

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Approved  
Supplier



Notes

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Authorized Signature \_\_\_\_\_

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# OPTION A1

## SCOPE:

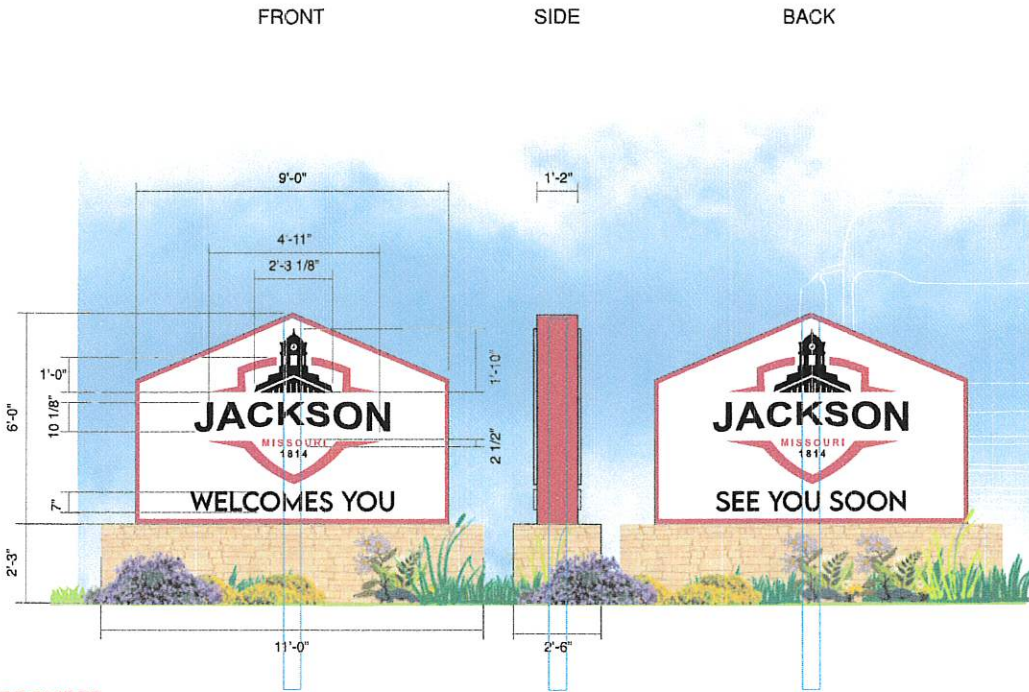
- Manufacture & Install
- Engineering & Foundation required
- The City of Jackson is the electric supplier and will bring power

## Description/Details:

- 14" Deep Fabricated aluminum cabinet, painted TBV
- Internally illuminated with LEDs
- Letters and logo to be routed, 1" Deep clear acrylic push through with opaque vinyl applied second surface
- halo effect from sides
- Base to be constructed with angle iron, skinned with aluminum, applied Texture plus Faux Stonewall Interlocking Panels
- Saddle mount with internal pole
- Direct burial into concrete footer

## Color Specs:

TBD



LOGO VECTOR ART REQUIRED  
SURVEY REQUIRED

SHEET TITLE: SIGN TYPE: D/S ILLUMINATED MONUMENT SIGN 01

SCALE 3/8"



1525 W. Clear Lake Dr.  
Olathe, MO 64440  
913-431-4444  
216-552-2544  
www.blinksigns.com

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OWNER  
Zubair Ahmed

PROJECT/CLIENT  
Davenport Roundabout Center Sign Project  
PROJECT NUMBER  
P76540

PROJECT  
Exterior Signage

PROJECT MANAGER  
Syed Nabi Bur Shah

SALES REP  
Lauren Sweet

PROJECT LOCATION  
101 Court Street, Jackson, MO 63755 United States

DATE CREATED  
04.11.2026

PAGE  
2

REVISIONS

DATE

DATE

DATE

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OWNER  
 Zubair Ahmed

PROSPECT/CLIENT  
 Deerwood Roundabout Center Sign Project  
 PROJECT NUMBER  
 P76540

PROJECT  
 Exterior Signage

PROJECT MANAGER  
 Syed Nabir Bux Shah

SALES REP  
 Lauren Sweet

PROJECT LOCATION  
 101 Court Street, Jackson, MO 63755 United States

DATE CREATED  
 04.11.2026

PAGE  
 3

REVISIONS

DATE

DATE

DATE



3D VIEW



NIGHT VIEW



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**Blink Signs | Blink Swag | Blink Global**  
1925 St Clair Ave Cleveland Ohio 44114  
Primary Email: sales@blinksigns.com  
Primary Phone: (877) 433-4466  
License #: asi/141433  
www.blinksigns.com

# Estimate

# EST-021793

Estimate Date : 04/28/2026  
Expiry Date : 07/28/2026  
Reference# : P76540  
Sales person : Muddasir Memon  
Project Name : P76540 / Deerwood  
Roundabout Center Sign  
Project - #482016 (Apr  
21, 2026) / Apr 21, 2026  
10:00  
Organization Name : Blink Signs  
E-Commerce : No

Bill To  
**City of Jackson**

Service Location  
101 Court Street  
Jackson  
63755 Missouri  
U.S.A

Subject :  
Option A Revised

Item & Description	Qty	Rate	Amount
<b>Cabinet Sign-Monument-Routed Aluminum Face</b> SKU : CAB_MRA SIGN TYPE: D/S ILLUMINATED MONUMENT SIGN Overall Size: 8' 3" H x 11' 0" W  Description/Details: - 14' Deep Fabricated aluminum cabinet painted TBV - internally illuminated with LEDS - Front Side Copy "WELCOMES YOU" and Back Side Copy: "SEE YOU SOON" - Letters and logo to be routed 1" Deep clear acrylic push through with opaque vinyl applied second surface - halo effect from sides - Base to be constructed with angle iron skinned with aluminum applied Texture plus Faux Stonewall Interlocking Panels - Saddle mount with internal pole - Direct burial into concrete footer	1.00 qty	21,221.01	21,221.01
<b>Labor-Combined</b> SKU : LAB Labor equipment and materials to install the one D/S ILLUMINATED MONUMENT SIGN	1.00 qty	10,714.29	10,714.29

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Item & Description	Qty	Rate	Amount
<p>with foundation. Pole is included in the pricing.</p> <p>Note:</p> <ul style="list-style-type: none"> <li>- Pricing is based on all work completed during regular business hours and with non-union labor.</li> <li>- Removal of existing signage is not included.</li> <li>- This pricing is contingent on very limited obstructions present and clear paths available for installation.</li> <li>- If overtime is required pricing may be affected.</li> <li>- Please note that this pricing is contingent on a site survey.</li> <li>- Pricing assumes posts will be directly buried into dirt/softscape with concrete footing. Concrete coring not included.</li> <li>- Connection to existing electric only any additional electric work needed would have to be contracted by a licensed electrician. Client is responsible to provide a junction box or form of electrical connection within 6 ft from sign band prior to the signage installation date to avoid further delays</li> </ul>			
<p><b>Survey-Initial Site Survey</b> SKU : SUR_INT Visit and trip on site *Schedule site survey *Attain major building measurement *All Existing signage measurement &amp; data *Electrical access</p>	1.00 qty	550.00	550.00
<p><b>Engineer Drawings</b> SKU : ENG City may require stamped engineered drawings for signage.</p>	1.00 qty	500.00	500.00
<p><b>Permit Acquisition</b> SKU : PER_ACQ Permit acquisition</p>	1.00 hr	640.00	640.00
<p><b>Permit Fee-Permit Cost</b> SKU : PER_C Permits City Fees</p>	1.00 qty	500.00	500.00
<p><b>Shipping &amp; Logistics</b> SKU : SHPAV-03 Delivery of goods including management and coordination of transport packaging and handling.</p>	1.00 qty	2,650.00	2,650.00
<p><b>External Lights</b> SKU : AM-ELYT External lighting fixtures for outdoor sign illumination Qty. 3</p>	6.00 qty	128.57	771.42

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Item & Description	Qty	Rate	Amount
<b>Hardware Installation</b> SKU : AL-HDWI Installation of 6 Light Fixtures on both sides of cabinet on the floor assuming that existing electrical connection is available, Blink will do the hookup with existing electrical connection.	6.00 qty	214.29	1,285.74
<b>Items in Total 19.00</b>		<b>Sub Total</b>	<b>38,832.46</b>
		<b>Total</b>	<b>\$38,832.46</b>

Notes

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Authorized Signature \_\_\_\_\_

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DESIGNER:  
Zubair Ahmed

PROJECT CLIENT:  
Deerwood Roundabout Center Sign Project

PROJECT NUMBER:  
P76540

PROJECT:  
Exterior Signage

PROJECT MANAGER:  
Syed Nahi Bux Shah

SALES REP:  
Lauren Sweet

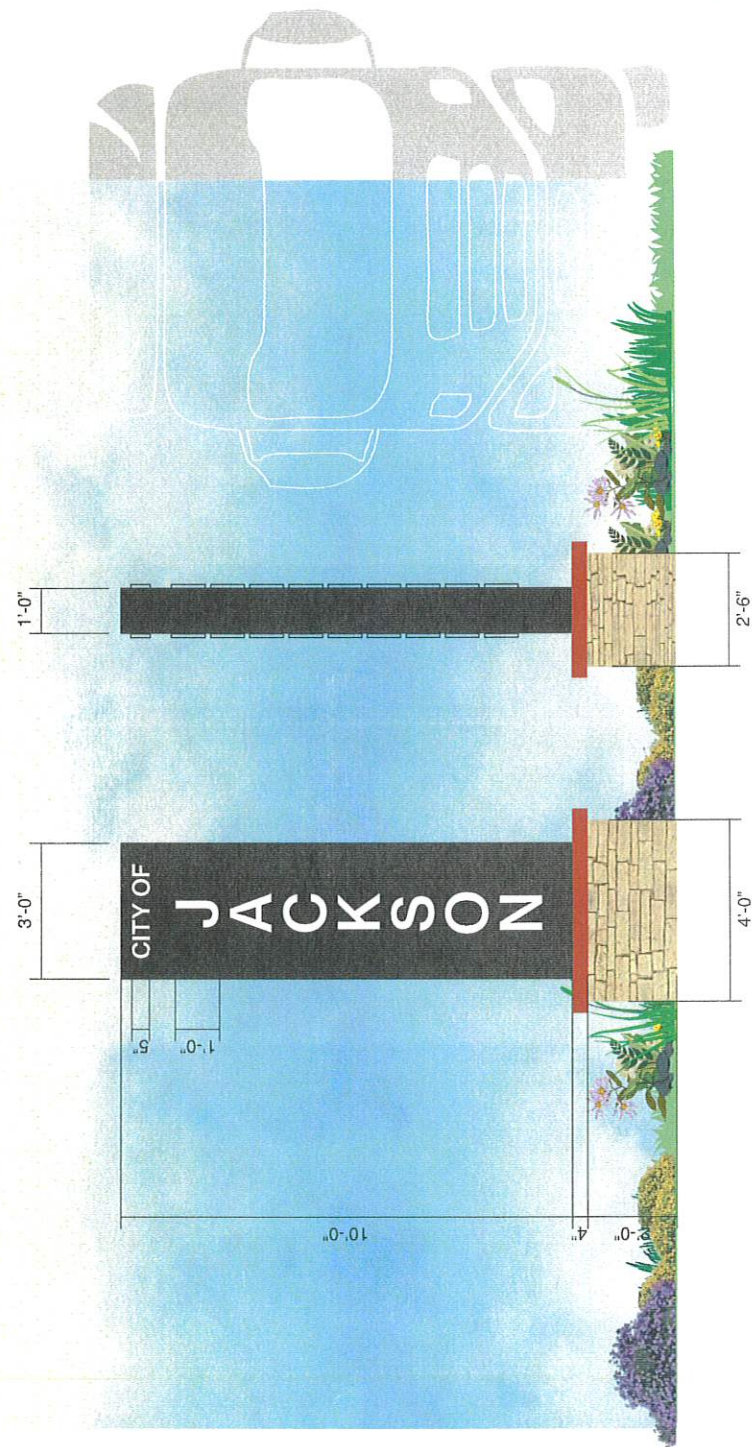
PROJECT LOCATION:  
101 Court Street, Jackson, MO 63755 United States

DATE CREATED:  
04-11-2026

PAGE:  
3

REVISIONS	DATE

## OPTION B



SCALE 3/8"

**SCOPE:**  
 - Manufacture & Install  
 - Engineering & Foundation required  
 - The City of Jackson is the electric supplier and will bring power

**Description/Details:**  
 - 12" Deep Fabricated aluminum cabinet, painted TBV  
 - internally illuminated with LEDs  
 - Letters to be routed, 1" Deep clear acrylic push through with opaque vinyl applied second surface  
 - halo effect from sides  
 - Base to be constructed with angle iron, slotted with aluminum, applied to blue Faux Stone wall Interlocking Panels  
 - 4" high aluminum top cap painted red  
 - Saddle mount with internal pole  
 - Direct burial into concrete footer

**Color Specs:**  
 TBD

Option B



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Blink Signs | Blink Swag | Blink Global
1925 St Clair Ave Cleveland Ohio 44114
Primary Email: sales@blinksigns.com
Primary Phone: (877) 433-4466
License #: asi/141433
www.blinksigns.com

Estimate

# EST-021660

Bill To
City of Jackson

Service Location
101 Court Street
Jackson
63755 Missouri
U.S.A

Subject :
Option B

Estimate Date : 04/17/2026
Expiry Date : 07/17/2026
Reference# : P76540
Sales person : Muddasir Memon
Project Name : P76540 / Deerwood Roundabout Center Sign Project - #482016 (Apr 21, 2026) / Apr 21, 2026 10:00
Organization Name : Blink Signs
E-Commerce : No

Table with 4 columns: Item & Description, Qty, Rate, Amount. Row 1: Monument-Brick/Routed Aluminum Face Cabinet, 1.00 qty, 10,290.48, 10,290.48. Includes detailed description of the cabinet and its specifications.

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Approved Supplier



Item & Description	Qty	Rate	Amount
<b>Labor-Combined</b> SKU : LAB Labor, equipment and materials to install the one D/S ILLUMINATED MONUMENT SIGN with foundation. Pole is included in the pricing.  Note: - Pricing is based on all work completed during regular business hours and with non-union labor. - Removal of existing signage is not included. - This pricing is contingent on very limited obstructions present and clear paths available for installation. - If overtime is required, pricing may be affected. - Please note that this pricing is contingent on a site survey. - Pricing assumes posts will be directly buried into dirt/softscape with concrete footing. Concrete coring not included. - Connection to existing electric only, any additional electric work needed would have to be contracted by a licensed electrician. Client is responsible to provide a junction box or form of electrical connection within 6 ft from sign band prior to the signage installation date to avoid further delays	1.00 qty	8,571.43	8,571.43
<b>Survey-Initial Site Survey</b> SKU : SUR_INT Visit and trip on site *Schedule site survey *Attain major building measurement *All Existing signage measurement & data *Electrical access	1.00 qty	550.00	550.00
<b>Engineer Drawings</b> SKU : ENG City may require stamped engineered drawings for signage.	1.00 qty	500.00	500.00
<b>Permit Acquisition</b> SKU : PER_ACQ Permit acquisition	1.00 hr	640.00	640.00
<b>Permit Fee-Permit Cost</b> SKU : PER_C Permits City Fees	1.00 qty	500.00	500.00
<b>Shipping &amp; Logistics</b> SKU : SHPAV-03 Delivery of goods, including management and coordination of transport, packaging and handling.	1.00 qty	2,250.00	2,250.00
Items in Total 7.00		Sub Total	23,301.91
		Total	\$23,301.91

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Supplier



Notes

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Authorized Signature \_\_\_\_\_

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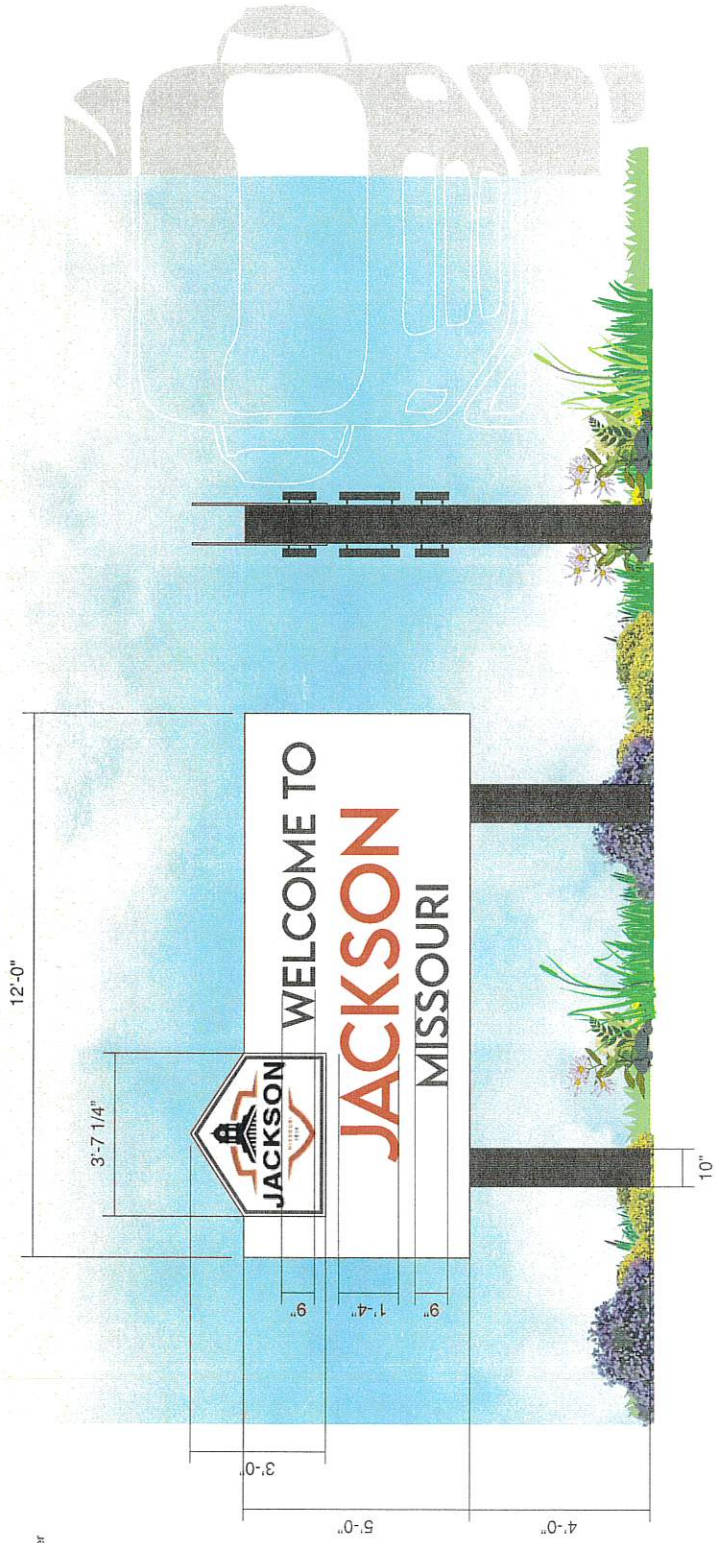
# OPTION C

- SCOPE:**
- Manufacture & Install
  - Engineering & Foundation required
  - The City of Jackson is the electric supplier and will bring power

- Description/Details:**
- 10' Deep Fabricated aluminum cabinet, painted TBV
  - Letters to be 2" Deep into lit channel letters
  - sign mounted to cabinet
  - Logo to be 1/2" thick Aluminum panel with vinyl graphics
  - flush attached to cabinet
  - saddle mount with (2) 4" internal poles, including aluminum pole cover
  - Direct burial into concrete footer

**Color Specs:**

TBD



**BLINKSIGNS**  
 1925 St. Clair Avenue  
 Cleveland, OH 44114  
 877-433-4866  
 216-593-2568  
 www.blinksigns.com

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DESIGNER	Zubair Ahmed
PROSPECT CLIENT	Deerwood Roundabout Center Sign Project
PROJECT NUMBER	P76540
PROJECT	Exterior Signage
PROJECT MANAGER	Syed Nabi Bux Shah
SALES REP.	Lauren Sweet
PROJECT LOCATION	101 Cleveland Street, Jackson, MO 63755 United States
DATE CREATED	04-11-2026
REV.	4

REVISIONS	DATE

SCALE 3/8"

SHEET TITLE: D/S ILLUMINATED MONUMENT SIGN QTY: 01



Empowering Brands with Innovative Signage Solutions.



Approved Supplier



Blink Signs | Blink Swag | Blink Global
1925 St Clair Ave Cleveland Ohio 44114
Primary Email: sales@blinksigns.com
Primary Phone: (877) 433-4466
License #: asi/141433
www.blinksigns.com

Estimate

# EST-021661

Bill To
City of Jackson

Service Location
101 Court Street
Jackson
63755 Missouri
U.S.A

Subject :
Option C

Estimate Date : 04/17/2026
Expiry Date : 07/17/2026
Reference# : P76540
Sales person : Muddasir Memon
Project Name : P76540 / Deerwood
Roundabout Center Sign
Project - #482016 (Apr
21, 2026) / Apr 21, 2026
10:00
Organization Name : Blink Signs
E-Commerce : No

Table with 4 columns: Item & Description, Qty, Rate, Amount. Row 1: Monument Sign, 1.00 qty, 16,249.99, 16,249.99. Includes detailed description of the sign and its specifications.

Trusted by 100+ Brands worldwide.





Empowering Brands with Innovative Signage Solutions.



Approved Supplier



Item & Description	Qty	Rate	Amount
Labor-Combined SKU : LAB Labor, equipment and materials to install the one D/S ILLUMINATED MONUMENT SIGN with foundation. Pole is included in the pricing.  Note: - Pricing is based on all work completed during regular business hours and with non-union labor. - Removal of existing signage is not included. - This pricing is contingent on very limited obstructions present and clear paths available for installation. - If overtime is required, pricing may be affected. - Please note that this pricing is contingent on a site survey. - Pricing assumes posts will be directly buried into dirt/softscape with concrete footing. Concrete coring not included. - Connection to existing electric only, any additional electric work needed would have to be contracted by a licensed electrician. Client is responsible to provide a junction box or form of electrical connection within 6 ft from sign band prior to the signage installation date to avoid further delays	1.00 qty	5,500.00	5,500.00
Survey-Initial Site Survey SKU : SUR_INT Visit and trip on site *Schedule site survey *Attain major building measurement *All Existing signage measurement & data *Electrical access	1.00 qty	550.00	550.00
Engineer Drawings SKU : ENG City may require stamped engineered drawings for signage.	1.00 qty	500.00	500.00
Permit Acquisition SKU : PER_ACQ Permit acquisition	1.00 hr	640.00	640.00
Permit Fee-Permit Cost SKU : PER_C Permits City Fees	1.00 qty	500.00	500.00
Shipping & Logistics SKU : SHPAV-03 Delivery of goods, including management and coordination of transport, packaging and handling.	1.00 qty	2,250.00	2,250.00
Items in Total 7.00		Sub Total	26,189.99
		<b>Total</b>	<b>\$26,189.99</b>

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Notes

Looking forward for your business.

Authorized Signature \_\_\_\_\_

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## Terms & Conditions

### Deposits:

A 50% deposit is required on any orders over \$1000.00 prior to fabrication starts unless agreed-upon payment terms have been established.

### Tax:

This estimate may include provisional tax amounts. Final taxes will be calculated at invoicing and may differ from the amounts shown here.

### Details:

All specifications, drawing, and literature are intended to give a fair description of the contract but Blink Signs reserve the right to vary the specifications, (in the event of supply difficulties or other reasons) subject always to the understanding that we would advise the customer of any such variations, and that such variations would not be structurally or functionally detrimental.

### Delivery:

Blink Signs will do everything possible to adhere to the times and dates given, but cannot under any circumstances accept any liability for loss caused by failure to deliver and complete on time, whatever the cause for delay. Lead times are from the point at which the final artwork is signed off by the client.

### Price Variations

All prices are fixed for 14 days from the quotation date. Should there be any changes in the cost, calling for an amendment to the confirmed price Blink Signs undertake to advise the customer of any such amendment prior to the start of the contract.

### Payment Terms:

Down Payment (50%) is due prior to the start of Fabrication unless stated otherwise. The Down Payment can be paid by credit card or check, but please note that we are unable to start Fabrication until the payment is received. Full/balance payments are due prior to Installation (or shipping if it is manufactured only) unless stated otherwise.

The balance will be charged to the payment method on file once the installation is scheduled to be complete. We are able to accept a check as well, but please note that we are unable to schedule installation once the payment is received. Additional changes and /or permit fees may apply and will be invoiced separately post-installation. You will provide us with valid and updated credit card information, or with a valid purchase order or alternative document reasonably acceptable to us. If you provide the credit card information to us, you authorize us to charge such a credit card for all Purchased Services listed in the quote/order. If your quote /order specifies that payment will be by a method other than a credit card, we will invoice you at the end of the project. You are responsible for providing complete and accurate billing and contact information to us and notifying us of any changes to such information.

### Management Companies & Agents:

In the case of clients acting on behalf of or working for end-user clients (e.g. Project Management Companies or Design Companies /Houses) the contract will be between Blink Signs and the Management Company or Agent/Designer to whom the invoice is to be made out. The payment terms will be as in the previous section titled PAYMENT TERMS. Blink Signs cannot accept delayed payments due to the terms the Management Company or Agent/Designer has arranged with their client.

### Artwork/Design:

Any amendments to the draft may be subject to additional charges. Lead times may be affected due to the following: Receipt of unsuitable artwork, delays in information and relevant files being received, delays in signing off final proofs, delays in receiving deposit payments, and consistent changing of designs. Blink Signs therefore cannot be held liable for delays in production deadlines due to any of the above occurring.

### Return Policy:

Blink Signs does not accept returns. All products are manufactured to customers' specifications. Blink Signs supplies proof drawings for the customer's final approval. Projects don't begin production until the customer has approved the project drawing. Once the production begins the production cannot be changed without incurring additional costs.

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All sales are final and no returns will be accepted.

**Cancellation Policy:**

If the client chooses to cancel the order with Blink Signs at any time throughout, they will be charged for ANY costs incurred. Costs incurred could include, but are not limited to, items such as Survey Cost, Design Fee, Permit Acquisition...etc.

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